

CARN BREA LEISURE CENTRE TRUST

England & Wales · Charity number 1079101

Details

Other names	CARN BREA LEISURE CENTRE, CARN BREA RECREATION CENTRE
Status	Registered
Legal form	Charitable company
Company number	03896891
Registered	2000-01-26
Register	View on the Charity Commission register

Contact

Address	Carn Brea Leisure Centre Station Road Pool Redruth TR15 3QS
Phone	01209714766
Email	accounts@cblc.co.uk
Website	www.carnbrealeisurecentre.co.uk

Activities

Objects: TO PROVIDE FACILITIES, ACTIVITIES AND EVENTS FOR RECREATION, SPORT AND OTHER LEISURE-TIME OCCUPATION IN THE INTERESTS OF SOCIAL WELFARE, TO PROMOTE GOOD HEALTH AND WELLBEING AND TO IMPROVE THE CONDITIONS OF LIFE FOR THOSE WHO LIVE, WORK, STUDY IN OR VISIT CAMBORNE POOL AND REDRUTH AND THE SURROUNDING GEOGRAPHICAL AREA. TO PROMOTE AND PRESERVE GOOD HEALTH THROUGH COMMUNITY PARTICIPATION IN HEALTHY RECREATION.

Activities: CBLCT provides facilities, activities and events for recreation, sport and other leisure-time occupation in the interests of social welfare, to promote good health and wellbeing and to improve the conditions of life for those who live, work, study in or visit Camborne Pool and Redruth and the surrounding geographical area.

Classification

- **How:** Provides Human Resources, Provides Buildings/facilities/open Space
- **What:** The Advancement Of Health Or Saving Of Lives, Amateur Sport, Recreation
- **Who:** Children/young People, Elderly/old People, People With Disabilities, The General Public/mankind

Geography

- **Area of benefit:** KERRIER DISTRICT AND THE SURROUNDING AREA
- Cornwall

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£2,462,460	£2,334,589	£618,769	72
2024-03-31	£2,150,352	£2,087,389	£490,898	72
2023-03-31	£1,834,386	£1,933,911	£427,935	70
2022-03-31	£1,545,329	£1,665,646	£527,460	33
2021-03-31	£942,178	£1,301,279	£647,777	26

Trustees

Name	Role	Appointed
Anna Pascoe		2023-01-26
COLIN ROWE		
Christopher Hunter		2015-10-29
Jamie James		2025-06-26
Jason James		2025-01-30
Jason Rowe		2024-01-25
Justin Murray		2025-01-30
Luke Samuel Bateman		2024-01-25
MR NICK LAKE		
Rae Crocker		2025-01-30

Accounts

Charity number: 1079101

Company number: 03896891

Carn Brea Leisure Centre Trust

(LIMITED BY GUARANTEE)

Trustees' Annual Report and Financial Statements

For The Year Ended 31 March 2025

Carn Brea Leisure Centre Trust (Limited by Guarantee)

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Carn Brea Leisure Centre Trust (Limited by Guarantee)

Reference and administrative information

For the year ended 31 March 2025

Charity registration number	1079101
Company registration number	03896891
Registered office and business address	Station Road Pool Redruth Cornwall TR15 3QS
Trustees	Mr C Hunter – Chair Mr C Rowe Mr L Bateman Mr R Beeching (resigned 24 October 2024) Mr N Lake Mrs A Pascoe Mr J Rowe Ms N Smith (resigned 29 August 2024) Mr J Murray (appointed 30 January 2025) Ms R Crocker (appointed 30 January 2025) Mr JSH James (appointed 30 January 2025) Mr J James (appointed 26 June 2025)
Auditors	BK Plus Audit Limited 3 Chapel Street Redruth Cornwall TR15 2BY
Bankers	Lloyds Bank Plc 27 Fore Street Redruth Cornwall TR15 3BJ CCLA Investment Management Limited Senator House 85 Queen Victoria Street London EC4V 4ET Santander UK plc 31 Boscawen Street Truro Cornwall TR1 2QJ
Solicitors	Foot Anstey High Water House Malpas Road Truro Cornwall TR1 1QH
Key Management Personnel	Sharon Christie (Business Administration Manager) Robert Rosevear (General Manager)

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' report

For the year ended 31 March 2025

The Trustees of Carn Brea Leisure Centre Trust present their report and financial statements for the year ended 31 March 2025.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's Memorandum and Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

Objectives and Activities

Policies and Objectives

The objects of the charity, as defined by the Memorandum of Association, are to provide recreational facilities together with education and training in sporting and leisure activities with the object of improving the potential user's condition of life. Such facilities should be available to the public at large irrespective of their youth, age, infirmity, disablement, poverty or social or economic circumstances.

In setting our objectives and planning the activities of the charity the Trustees have given careful consideration to the Charity Commission's general guidance on public benefit.

Strategies for Achieving Objectives

The charity has in place a robust plan and budgets, complemented by creative sales and marketing initiatives to ensure the facilities are fit for purpose and the leisure activities on offer support delivery of the Trust's charitable objectives.

The Trustees and management team use a variety of 'key performance indicators' alongside customer feedback schemes to evaluate and measure how effective the charity is at delivering against its charitable goals.

Activities for Achieving Objectives

The charity's facility comprises: gym, swimming pools, sports hall, group fitness studios, athletics track, squash courts. Café, meeting/training/conference rooms and a therapy suite. Utilising the various facilities, the Trust offers a comprehensive, diverse and accessible range of activities to ensure the community's activity needs are met.

A number of initiatives have continued to be used throughout the year to engage with the local community and ensure wherever possible that facilities/activities are accessible to all, these have included: GP referral schemes, subsidised swimming sessions, corporate membership schemes and a community sponsor's scheme.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' report

For the year ended 31 March 2025

Achievements and Performance

Review of Activities

The Trustees are pleased to report that demand continued to grow across all activities offered by the centre with record member numbers and a strengthening user base.

The Senior Management Team led by the General Manager continue to review all Policies, Protocols and Procedures throughout the year. Staff and Managers have worked hard to ensure these are up to date and training has been implemented as required to maintain and raise standards to all departments and in all areas.

Staff continue to perform exceptionally well and to a high professional standard. Increasing customer demand and a number of capital repair and improvement projects have put increased pressure upon the Staff and Management Team, but all have responded well and there is an increased feeling of positivity going forward.

The year has continued to be challenging due to energy costs increasing, roof repair works and ongoing pressures due to increased user numbers. These have been controlled effectively by The Management Team and we are seeing stability and improvements in all areas.

The Team continues to engage with Community, Local Authority and Business Sponsors and work continues to build upon these valuable connections.

The Trustees are delighted to report that the Centre continues to be well managed and is in a healthy position to invest in the future. The condition of the building and facilities continues to be challenging but the Management Team and Trustees have outlined key projects and have invested in development work to ensure projects can be taken from planning to implementation stage swiftly when funding opportunities arise.

Fundraising Activities/Income Generation

Carn Brea Leisure Centre Trust owns 100% of the share capital of Carn Brea Leisure Centre (Trading) Limited, a company incorporated in England and Wales (company no. 04212770). The principal activity of Carn Brea Leisure Centre (Trading) Limited is to operate the commercial activities at Carn Brea Leisure Centre. All taxable profits generated through this trading subsidiary are donated to Carn Brea Leisure Centre Trust.

The Trust is actively fundraising for various repair and improvement projects and we are engaging with a range of organisations in a bid to secure the funding we require.

Financial Review

Reserves

As at 31 March 2025, the group held £618,769 of funds (2024: £490,898), of which £436,045 (2024: £421,749) were restricted for specific purposes and £182,724 (2024: £69,149) were unrestricted.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' report

For the year ended 31 March 2025

Going Concern

The Trustees are pleased to report that CBLCT has continued to grow and the number of activities offered and user numbers have reached an all time high and continue to expand. In recognising the importance of Health and Fitness Activities, to all age groups and sectors of the local demographic, the Trust has continued to work with Cornwall Council and other Partners to help with the accessibility of our offerings.

The Trustees and Management Team continue to engage with Cornwall Council and other Key Stakeholders, including our local MP and Local Councillors, to investigate the most appropriate Funding Bid to improve and enhance the facilities and activities for the future. We have also strong ties with sporting bodies and organisations throughout the country and continue to grow local connections with Cornwall leisure providers.

Trustees are delighted that the Trust has maintained a surplus during the 2024/25 financial year. The Trustees are very satisfied with the performance of the trust.

With the continued support and dedication of the Senior Management Team and Staff, under the Leadership of the General Manager, the loyal Customer Base and Local Community Support and working with all Key Stakeholders, the Trustees remain confident that the Trust can operate for the foreseeable future based upon the information and projections available at this time.

The Trustees believe that it is appropriate to continue to prepare the financial statements on the going concern basis. As part of developing the Risk Management Policy Trustees continue to assess the major risks and are satisfied that systems and controls are in place to mitigate these risks. The Trust aspires to maintain its general reserve fund going forwards but recognises that the ageing building requires constant investment.

Financial Risk Management Objectives and Policies

The Trustees have assessed the major risks they have identified and are satisfied that systems are in place to mitigate exposure to these risks.

Structure, Governance and Management

Constitution

The company was established under a Memorandum of Association which established the objects and powers of the charitable company and it is governed by its Articles of Association.

The company was incorporated under the Companies Act 1985 as a company limited by guarantee and not having share capital. In the event of a winding up, registered members are liable to contribute a sum not exceeding £10 per member towards the debts and liabilities of the Trust and the costs and expenses of winding up.

Method of Appointment or Election of Trustees

New Trustees are recruited based on the skills, knowledge and experience that the Board requires to ensure that the charity is well governed. Trustees are elected by the members of the charity attending the Annual General Meeting or by proxy vote.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' report

For the year ended 31 March 2025

Policies Adopted for the Induction and Training of Trustees

Following appointment, all new Trustees attend an induction with the Company Secretary. The induction includes provision to them of the following material, our Memorandum and Articles of Association, The Hallmarks of an Effective Charity (CC60), The Essential Trustee (CC3), Charities and Risk Management information, management accounts and operational information.

Pay Policy for Senior Staff

It is essential for Carn Brea Leisure Centre (CBLCT) to have competent and credible leaders at the top of the charity to guide us towards achieving our vision in the most effective and efficient ways; and professional staff at all levels.

Having a competitive salary offering is one of the many ways CBLCT can work to secure the best people to do this important work. CBLCT has pay policies to help us attract and retain great people.

The remuneration committee within the Board of Trustees, led by the Chair, are responsible for defining CBLCT pay policies, particularly our pay grades and processes to determine the salaries of the executive team.

An important pay principle in our pay policies is that our pay grades, salaries and benefits should be proportionate to the complexity of role responsibilities, in line with our charitable objectives and competitive within the UK charity sector.

We aim to pay around the median for similar roles in similar organisations but not compete on salaries within the public or private sectors. To help us achieve this, we monitor charity sector pay trends through available reputable sources such as charity trade associations.

Organisational Structure and Decision Making

The centre's structure continues to evolve to reflect the needs of the business, on average we employed between 60 and 80 members of staff primarily from the Camborne, Pool and Redruth community. The team consists of both full time and part time employees. The team is managed by the senior management group, through the departmental and supervisory team leaders.

Risk Management

The Trust takes a pro-active approach to risk management and has a risk management policy in place, which is reviewed annually at the end of each financial year.

As part of developing the risk management policy the Trustees have assessed the major risks and are satisfied that systems are in place to mitigate exposure to these risks.

Plans for Future Periods

Future Developments

The Senior Management Team and Trustees continue in discussions with all Key Stakeholders and have engaged Architects and Funding Specialists to prepare a plan and relevant bids to enhance and improve the facilities. It has never been more important to investigate how the facility can be made more energy sustainable for the future and are currently working on several initiatives.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' report

For the year ended 31 March 2025

We continue to appreciate the support from the local MP, Cornwall Council and all of our Key Stakeholders and Sponsors.

Information on Fundraising Practices

The Trust continues to raise funds across a number of platforms in order to create investment, renewals, new opportunities and provide its services on a continual basis to its existing customer base and endeavour to attract new custom and users.

The Trust engaged Two Green Magpies who continue to fundraise on behalf of the Trust this year.

Trustees' Responsibilities Statement

The Trustees (who are also directors of Carn Brea Leisure Centre Trust for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable group will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company and the group's transactions and disclose with reasonable accuracy at any time the financial position of the charitable group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of Information to Auditors

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant information of which the charitable group's auditor is unaware; and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant information and to establish that the charitable group's auditor is aware of that information.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' report

For the year ended 31 March 2025

This report was approved by the Trustees, on 04/12/25 and signed on their behalf by:

By order of the Board



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Trustee

Station Road
Pool
Redruth
Cornwall
TR15 3QS

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Independent auditors' report to the members of Carn Brea Leisure Centre Trust

For the year ended 31 March 2025

Opinion

We have audited the financial statements of Carn Brea Leisure Centre Trust (the 'parent charitable company') and its subsidiary (the 'group') for the year ended 31 March 2025 which comprise the consolidated statement of financial activities, consolidated and company balance sheet, consolidated statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charitable company's affairs as at 31 March 2025, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the original financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Independent auditors' report to the members of Carn Brea Leisure Centre Trust

For the year ended 31 March 2025

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report incorporating the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the group and parent charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 6, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Independent auditors' report to the members of Carn Brea Leisure Centre Trust

For the year ended 31 March 2025

In preparing the group financial statements and parent charitable company financial statements, the trustees are responsible for assessing the group's and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below:

We obtained an understanding of the legal and regulatory frameworks that are applicable to the charity at the planning stage of the audit. The charity is subject to laws and regulations that directly affect the financial statements, specifically the Companies Act 2006, Charities Act 2011 and Charities Statement of Recommended Practice. We assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statement items. The charity is also subject to laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the financial statements, for instance through the imposition of fines or litigation or loss of the charity's ability to operate. In making this assessment we determined that the most significant elements of legislation include those relating to employment laws and regulations, health and safety standards and compliance with grant funding contracts.

Based on this understanding we designed our audit procedures to identify non-compliance with such laws and regulations. Our procedures involved the following:

- Making enquiries of management regarding their knowledge of any non-compliance with such laws and regulations that could affect the financial statements. As part of these enquiries, we also discussed with management changes in risk assessment relating to fraud, and whether there have been any known instances, allegations or suspicions of fraud, of which there were none.
- Considering the filings made at Companies House and the Charity Commission, and any omissions thereon, of which none were identified.
- Discussing with management compliance with health and safety legislation, including any reforms to these.
- Making enquiries of management and reviewing charity expenditure for any evidence of disputes, actual or potential litigation and claims, with regulators or any other such body.
- Reviewing documentation from fund providers to test whether funds had been appropriately claimed and utilised for purposes as set out in the respective contract terms.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Independent auditors' report to the members of Carn Brea Leisure Centre Trust

For the year ended 31 March 2025

- Auditing the risk of management override of controls, including through testing of journal entries and other adjustments for appropriateness and evaluating the rationale for significant transactions outside the normal course of business activities, of which there were none.
- Reviewing estimates and judgements made in the financial statements for any indication of bias and challenged assumptions used by management in making the estimates.
- Reviewing trustee meeting minutes and correspondence with regulators to corroborate the findings from the above.

Due to the inherent limitations of an audit, there remains a risk that we may not have detected some material misstatements in the financial statements or non-compliance with laws and regulations. This is despite the fact that we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed irregularities are from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. As with any audit, there remained a high risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. This risk was reduced by a thorough review of all controls in place that monitor items and transactions affecting the financial statements. The primary responsibility for the prevention and detection of irregularities and fraud rests with the trustees of the charity.

All relevant laws, regulations and significant risks of fraud identified have been clearly communicated to each member of the audit engagement team. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable parent company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the group's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable parent company and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.



David Hastings FMAAT ACA (Senior Statutory Auditor)
For and on behalf of BK Plus Audit Limited
Statutory Auditors

3 Chapel Street
Redruth
Cornwall
TR15 2BY

Date 8th December 2025

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Consolidated statement of financial activities (incorporating income and expenditure account)

For the year ended 31 March 2025

				2025	2024
	Notes	General unrestricted Funds £	Restricted Funds £	Total Funds £	Total Funds £
Income from:					
Donations and legacies	2	58,177	67,487	125,664	-
Charitable activities	5	2,103,702	-	2,103,702	1,992,543
Other trading activities	3	209,903	-	209,903	134,954
Investment income	4	23,191	-	23,191	22,855
Total income		2,394,973	67,487	2,462,460	2,150,352
Expenditure on:					
Raising funds	3	34,694	-	34,694	18,173
Charitable activities	6	2,246,704	53,191	2,299,895	2,069,216
Total expenditure		2,281,398	53,191	2,334,589	2,087,389
Net (expenditure)/ before transfers		113,575	14,296	127,871	62,963
Transfers		-	-	-	-
Net movement in funds		113,575	14,296	127,871	62,963
Total funds brought forward		69,149	421,749	490,898	427,935
Total funds carried forward		182,724	436,045	618,769	490,898

All of the group's activities derive from continuing operations during the above two periods.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Consolidated and company balance sheet

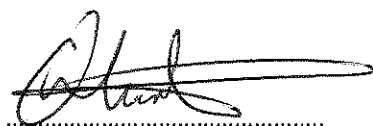
As at 31 March 2025

(Registration number: 03896891)

	Notes	Group 2025 £	Group 2024 £	Charity 2025 £	Charity 2024 £
Fixed Assets					
Tangible assets	12	1,028,698	1,000,874	1,020,128	997,187
Investments	13	-	-	10	10
		<u>1,020,698</u>	<u>1,000,874</u>	<u>1,020,138</u>	<u>997,197</u>
Current assets					
Stock	14	15,828	14,757	15,722	14,650
Debtors	15	230,000	92,529	228,429	88,773
Cash in bank and in hand	22	336,721	478,822	328,442	477,488
Total current assets		<u>582,549</u>	<u>586,108</u>	<u>572,593</u>	<u>580,911</u>
Creditors: amounts falling due within one year	16	<u>(354,948)</u>	<u>(377,232)</u>	<u>(347,637)</u>	<u>(374,430)</u>
Net current assets		<u>227,601</u>	<u>208,876</u>	<u>224,956</u>	<u>206,481</u>
Total assets less current liabilities		<u>1,256,299</u>	<u>1,209,750</u>	<u>1,245,094</u>	<u>1,203,678</u>
Creditors: amounts falling due after more than one year	18	<u>(637,530)</u>	<u>(718,852)</u>	<u>(637,530)</u>	<u>(718,852)</u>
Net assets	20	<u>618,769</u>	<u>490,898</u>	<u>607,564</u>	<u>484,826</u>
Funds of the charity					
Restricted funds	19	436,045	421,749	436,045	421,749
Unrestricted funds	19	182,724	69,149	171,519	63,077
		<u>618,769</u>	<u>490,898</u>	<u>607,564</u>	<u>484,826</u>
Total funds		<u>618,769</u>	<u>490,898</u>	<u>607,564</u>	<u>484,826</u>

The financial statements have been prepared in accordance with the special provisions applicable to companies subject to the small companies regime.

These financial statements on pages 12 to 32 were approved and authorised for the issue of the Trustees on 4 December 2025 and signed on their behalf by:



Trustee

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Consolidated statement of cash flows

For the year ended 31 March 2025

	Notes	£	2025 £	£	2024 £
Cash flows from operating activities:					
Net cash generated in operating activities	21		135,435		205,928
Cash flows from investing activities:					
Dividends, interest and rents from investments		23,191		22,855	
Purchase of tangible fixed assets		(196,832)		(45,439)	
Interest payable on borrowings		(31,756)		(36,281)	
Proceeds from sale of tangible fixed assets		3,150		-	
Net cash generated by/(used in) investing activities			(202,247)		(58,865)
Cash flows from financing activities:					
Repayments of borrowings			(75,289)		(71,482)
Net cash used in financing activities			(75,289)		(71,482)
Change in cash and cash equivalents in the reporting period			(142,101)		75,581
Cash and cash equivalents at the beginning of the reporting period			478,822		403,241
Cash and cash equivalents at the end of the reporting period	22		336,721		478,822

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes to the financial statements

For the year ended 31 March 2025

1 Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) – (Charities SORP FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

1.2 Basis of consolidation

These financial statements consolidate the results of the charity and its wholly owned subsidiary, Carn Brea Leisure Centre (Trading) Limited, on a line by line basis. All intra-group balances, transactions, income and expenses are eliminated on consolidation. The consolidated accounts are prepared using uniform accounting policies.

The Statement of Financial Activities and Income and Expenditure Account of the charity is not presented as part of these financial statements. The charity's surplus for the financial year was £122,738 (2024: £62,633). The exemption conferred by section 408 of the Companies Act 2006 has been relied on.

1.3 Company status

Carn Brea Leisure Centre Trust is a company limited by guarantee incorporated in England and Wales and accordingly does not have any share capital. Every member undertakes to contribute such amount as may be required not exceeding £10 to the assets of the charitable company in the event of the company being wound up while he or she is a member, or within one year after he or she ceases to be a member.

These financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The registered office is disclosed within the reference and administrative details of the company, on page 1.

1.4 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the company and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designed fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes to the financial statements

For the year ended 31 March 2025

1.5 Income

All income is recognized once the company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

For legacies, entitlement is taken as the earlier of the date on which either the company is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the company has been notified of the executor's intention to make distribution. Where legacies have been notified to the company, or the company is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Donated services or facilities are recognised when the company has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the company of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time of the Friends is not recognised and refer to the Trustees' report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the company which is the amount the company would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Grants, including grants for the purchase of fixed assets, are recognised in full in the statement of financial activities in the year in which they are receivable. Grants could become repayable if certain conditions are not met.

1.6 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Fundraising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

Costs of generating funds are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

Charitable activities and Governance costs are costs incurred on the company's operations, including support costs and costs relating to the governance of the company apportioned to charitable activities.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes to the financial statements

For the year ended 31 March 2025

1.7 Going concern

Whilst the trustees are pleased to report a surplus during the year, demonstrating the increased demand across all activities, they acknowledge that there are limited unrestricted funds held by the group totalling £182,724 as at 31 March 2025. Although there are plans in place to continue to remain profitable, there are challenges facing the group especially in terms of a volatile energy market, increasing employers' national insurance contributions and an aging infrastructure which requires repair and replacement.

However, with continued support and dedication of the senior management team and staff, under the leadership of the General Manager, the loyal customer base and local community support and working with all key stakeholders, the trustees remain confident that the group can operate for the foreseeable future based upon the information and projects available at this time.

As a result the Trustees believe that it is appropriate to continue to prepare these financial statements on the going concern basis.

1.8 Tangible fixed assets and depreciation

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Leasehold property	-	Over life of lease (5-25 years)
Plant and machinery	-	10-33% straight line
Fixtures and fittings	-	10-33% straight line
Computer equipment	-	20-50% straight line

1.9 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance Sheet date, unless fair value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and shown in the heading 'Gains/(losses) on investments' in the Statement of Financial Activities.

Investments in subsidiaries are valued at cost less provision for impairment.

1.10 Operating leases

Rentals under operating leases are charged to the statement of financial activities on a straight line basis over the lease term.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes to the financial statements

For the year ended 31 March 2025

1.11 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

1.12 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the company; this is normally upon notification of the interest paid or payable by the Bank.

1.13 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.14 Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.15 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

1.16 Borrowings

Interest-bearing borrowings are initially recorded at fair value, net of transaction costs. Interest-bearing borrowings are subsequently carried at amortised cost, with the difference between the proceeds, net of transaction costs, and the amount due on redemption being recognised as a charge to the Statement of Financial Activities over the period of the relevant borrowings.

Interest expense is recognised on the basis of the effective interest method and is included in interest payable and similar charges.

Borrowings are classified as current liabilities unless the charity has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes to the financial statements

For the year ended 31 March 2025

1.17 Financial instruments

The company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

1.18 Employee benefits

The cost of short-term employee benefits are recognised as a liability and an expense unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.19 Pensions

The company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the company to the fund in respect of the year.

1.20 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the balance sheet as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to profit or loss so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Rentals under operating leases are charged to the statement of financial activities on a straight line basis over the lease term.

1.21 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes to the financial statements

For the year ended 31 March 2025

2 Income from donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total 2025 £	Total 2024 £
Donations	8,177	-	8,177	-
Grants:				
- Swimming Pool Support Fund	-	67,487	67,487	-
- CoF	50,000	-	50,000	-
Total donations and legacies	58,177	67,487	125,664	-

3 Trading activities

	Unrestricted Funds £	Restricted Funds £	Total 2025 £	Total 2024 £
Trading income				
Trading income	209,903	-	209,903	134,954
Fundraising trading expenses				
Trading expenses (including depreciation)	34,694		34,694	18,173
Net income from trading activities	175,209	-	175,209	116,781

4 Investment income

	Unrestricted Funds £	Restricted Funds £	Total 2025 £	Total 2024 £
Bank interest receivable	23,191	-	23,191	22,855

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes to the financial statements

For the year ended 31 March 2025

5 Income from charitable activities

	Unrestricted Funds £	Restricted Funds £	Total 2025 £	Total 2024 £
Operation of the leisure centre	2,103,702	-	2,103,702	1,992,543

Operation of the leisure centre income can be summarised as follows:

	Unrestricted Funds £	Restricted Funds £	Total 2025 £	Total 2024 £
Gym income	953,251	-	953,251	861,724
Pool and sports activities	998,815	-	998,815	962,136
Catering and refreshments income	134,284	-	134,284	126,277
Sales of sports goods	17,352	-	17,352	16,727
Other activities	-	-	-	26,129
Total	2,103,702	-	2,103,702	1,992,543

6 Analysis of expenditure on charitable activities

	Unrestricted Funds £	Restricted Funds £	Total 2025 £	Total 2024 £
Operation of the leisure centre	2,246,704	44,518	2,291,222	2,060,543
Operation of the Hub Club project	-	8,673	8,673	8,673
Total	2,246,704	53,191	2,299,895	2,069,216

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes to the financial statements

For the year ended 31 March 2025

7 Direct costs

	Operation of the leisure centre £	Operation of the Hub Club Project £	Total 2025 £	Total 2024 £
Cost of sales	100,803	-	100,803	96,305
Leasing and equipment rental costs	12,058	-	12,058	8,160
Cleaning and waste removal	28,301	-	28,301	26,310
Repairs and renewals	89,178	-	89,178	84,503
Printing, postage and stationery	6,621	-	6,621	6,597
Health and safety	11,128	-	11,128	12,884
ICT system expenses	36,111	-	36,111	31,000
Staff training	4,304	-	4,304	5,993
Premises costs	327,909	-	327,909	298,399
Irrecoverable VAT	122,176	-	122,176	105,332
Bank charges and interest	50,948	-	50,948	53,963
Licences and subscriptions	27,990	-	27,990	30,334
Legal and professional	36,619	-	36,619	33,111
Bookkeeping	15,915	-	15,915	15,924
Advertising and marketing	6,806	-	6,806	5,074
Wages and salaries	1,158,706	-	1,158,706	993,090
National insurance	71,240	-	71,240	52,831
Pension cost	19,410	-	19,410	19,710
Depreciation	154,799	8,673	163,472	181,511
(Profit)/Loss on disposal of fixed assets	(499)	-	(499)	-
Total	2,280,523	8,673	2,289,196	2,061,031

8 Support and governance costs

	Unrestricted Funds £	Restricted Funds £	Total 2025 £	Total 2024 £
Auditors' remuneration	10,699	-	10,699	8,185
Total	10,699	-	10,699	8,185

9 Turnover

The whole of the turnover is attributable to leisure activities along with education and training in these activities.

All turnover arose within the United Kingdom.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes to the financial statements

For the year ended 31 March 2025

10 Net expenditure

	Total 2025 £	Total 2024 £
Depreciation	166,757	184,958
Operating lease costs	4,343	2,235
(Profit)/Loss on disposal of fixed assets	(499)	-
	<u> </u>	<u> </u>

11 Staff costs

	Total 2025 £	Total 2024 £
Wages and salaries	1,169,967	993,090
Social security costs	71,791	52,831
Other pension costs	19,410	19,710
	<u> </u>	<u> </u>
Total	1,261,168	1,065,631
	<u> </u>	<u> </u>

The average monthly numbers of persons employed by the charity during the year was as follows:

	2025 £	2024 £
Management	2	2
Administrative	4	4
Operational - Charity	66	66
	<u> </u>	<u> </u>
Total	72	72
	<u> </u>	<u> </u>

The number of employees whose emoluments fell within the following bands was:

	2025 No.	2024 No.
£60,001 - £70,000	-	-
	<u> </u>	<u> </u>

Total key management personnel remuneration was £102,841 (2024: £100,883).

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes to the financial statements

For the year ended 31 March 2025

12 Tangible fixed assets

Group	Leasehold property	Plant and machinery	Fixtures, fittings and equipment	Total
	£	£	£	£
Cost				
At 1 April 2024	1,681,729	584,974	716,573	2,983,176
Additions	166,929	16,822	13,081	196,832
Disposals	(791)	(46,644)	(21,129)	(68,563)
At 31 March 2025	1,847,868	555,051	708,525	3,111,445
Depreciation				
At 1 April 2024	875,583	477,380	629,339	1,982,302
Charge for year	88,932	35,739	42,086	166,757
On disposals	(280)	(44,926)	(21,107)	(66,313)
At 31 March 2025	964,235	468,193	650,319	2,082,747
Net book value				
At 31 March 2025	883,633	86,859	58,206	1,028,698
At 31 March 2024	806,146	107,494	87,234	1,000,874
Charity				
	£	£	£	£
Cost				
At 1 April 2024	1,681,729	580,755	676,498	2,938,982
Additions	166,929	11,985	9,749	188,663
Disposals	(791)	(46,395)	(20,930)	(68,115)
At 31 March 2025	1,847,868	546,345	665,317	3,059,530
Depreciation				
At 1 April 2024	875,583	473,261	592,951	1,941,795
Charge for year	88,932	35,258	39,282	163,472
On disposals	(280)	(44,677)	(20,908)	(65,865)
At 31 March 2025	964,235	463,842	611,326	2,039,402
Net book value				
At 31 March 2025	883,633	82,503	53,991	1,020,128
At 31 March 2024	806,146	107,494	83,547	997,187

The net carrying value of tangible fixed assets includes £15,043 (2024: £20,201) in respect of assets held under hire purchase contracts.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes to the financial statements

For the year ended 31 March 2025

13 Fixed asset investments

	Shares in group undertaking £
Charity	
Carrying value at cost	
As at 1 April 2024 and 31 March 2025	10

Carn Brea Leisure Centre (Trading) Limited

	2025 £	2024 £
Summary profit and loss account for the year ended 31 March 2025		
Turnover	89,828	46,503
Cost of sales	(1,314)	(1,371)
Gross Profit	88,514	45,132
Administrative expenses	(33,381)	(16,802)
Donation to parent	(50,000)	(28,000)
Result for the year	5,133	330
Balance sheet as at 31 March 2025		
Tangible fixed assets	8,571	3,687
Current assets	10,926	13,928
Creditors falling due within one year	(8,282)	(11,533)
Aggregate share capital and reserves	11,215	6,082

Carn Brea Leisure Centre Trust owns 100% of the share capital of Carn Brea Leisure Centre (Trading) Limited, a company incorporated in England and Wales (company no. 04212770). The principal activity of Carn Brea Leisure Centre (Trading) Limited is to operate the commercial hire activities at Carn Brea Leisure Centre. The registered office of Carn Brea Leisure Centre (Trading) Limited is the same as Carn Brea Leisure Centre Trust.

14 Stocks

	Group 2025 £	Group 2024 £	Charity 2025 £	Charity 2024 £
Finished goods and goods for resale	15,828	14,757	15,722	14,650

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes to the financial statements

For the year ended 31 March 2025

15 Debtors

	Group 2025 £	Group 2024 £	Charity 2025 £	Charity 2024 £
Trade debtors	29,320	28,916	26,779	25,160
Amounts due from group undertakings	-	-	970	-
Other debtors	275	600	275	600
Prepayments and accrued income	200,405	63,013	200,405	63,013
Total	230,000	92,529	228,429	88,773

16 Creditors

	Group 2025 £	Group 2024 £	Charity 2025 £	Charity 2024 £
Other loans	71,185	65,775	71,185	65,775
Hire purchase	5,138	4,515	5,138	4,515
Trade creditors	49,569	64,460	49,569	64,460
Amounts due to group undertakings	-	-	-	8,731
Other taxation and social security	2,432	2,553	707	866
Other creditors	5,770	9,963	5,770	9,963
Accruals and deferred income (see note 17)	220,854	229,966	215,268	220,120
Total	354,948	377,232	347,637	374,430

Deferred income comprises booking fees from clubs and schools received in advance, bi-annual and annual gym memberships received in advance and advance payments for swim school courses.

17 Deferred income

	Group £	Charity £
Deferred income at 1 April 2024	154,741	149,895
Resources deferred during the year	121,181	117,794
Amounts released from previous years	(154,741)	(149,895)
Deferred income as at 31 March 2025	121,181	117,794

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes to the financial statements

For the year ended 31 March 2025

18 Creditors: amounts falling due after more than one year

	Group 2025 £	Group 2024 £	Charity 2025 £	Charity 2024 £
Other loans	625,853	702,161	625,853	702,161
Hire purchase	11,677	16,691	11,677	16,691
Total	637,530	718,852	637,530	718,852

Other loans include aggregate amounts of £482,489 (2024: £513,580) which fall due after five years and are repayable by instalments.

The payment terms and interest rate of each director are: the loans from Cornwall Council are repayable over a term of 18 and 19 years and both carry an interest rate of 4%, the loans from Big Issue Invest are repayable over 7 years and carry an interest rate of 7.5%, the Santander bounce back loan is repayable over 6 years and carries an interest rate of 2.5%.

Other loans are secured by fixed charge and a floating charge over the charity's assets.

Hire purchase payments represent amounts payable by the company for certain items of plant and machinery. No restrictions are placed on the use of the assets. The average lease term is 5 years. All leases are on a fixed repayment basis and no arrangements have been entered into for contingent rental payments.

Finance leases are secured on the assets to which they relate.

19 Group statement of funds – current year

	Balance as at 1 April 2024 £	Income £	Expenditure £	Transfers £	Balance as at 31 March 2025 £
General funds	69,149	2,394,974	(2,281,399)	-	182,724
Total unrestricted funds	69,149	2,394,974	(2,281,399)	-	182,724
Restricted funds					
Hub Club Project	59,336	-	(8,673)	-	50,663
Sport England – Club House	16,253	-	(5,419)	-	10,834
Sport England – Pool refurbishment	343,750	-	(25,000)	-	318,750
England Athletics	2,410	-	(1,000)	-	1,410
Swimming Pool Support Fund	-	67,487	(13,099)	-	54,388
Total restricted funds	421,749	67,487	(53,191)	-	436,045
Total funds	490,898	2,462,461	(2,334,590)	-	618,769

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes to the financial statements

For the year ended 31 March 2025

Group statement of funds – prior year

	Balance as at 1 April 2023	Income	Expenditure	Transfers	Balance as at 31 March 2024
	£	£	£	£	£
General funds	(42,448)	2,150,352	(2,038,755)	-	69,149
Total unrestricted funds	<u>(42,448)</u>	<u>2,150,352</u>	<u>(2,038,755)</u>	<u>-</u>	<u>69,149</u>
Restricted funds					
Hub Club Project	68,009	-	(8,673)	-	59,336
Sport England – Club House	21,672	-	(5,419)	-	16,253
Sport England – Pool refurbishment	368,750	-	(25,000)	-	343,750
Changing Places project	8,542	-	(8,542)	-	-
England Athletics	3,410	-	(1,000)	-	2,410
Total restricted funds	<u>470,383</u>	<u>-</u>	<u>(48,634)</u>	<u>-</u>	<u>421,749</u>
Total funds	<u>427,935</u>	<u>2,150,352</u>	<u>(2,087,389)</u>	<u>-</u>	<u>490,898</u>

Charity summary of funds – current year

	Balance as at 1 April 2024	Income	Expenditure	Transfers	Balance as at 31 March 2025
	£	£	£	£	£
Unrestricted funds	63,077	2,355,146	(2,246,704)	-	171,519
	<u>63,077</u>	<u>2,355,146</u>	<u>(2,246,704)</u>	<u>-</u>	<u>171,519</u>
Restricted funds	421,749	67,487	(53,191)	-	436,045
Total funds	<u>484,826</u>	<u>2,422,633</u>	<u>(2,299,895)</u>	<u>-</u>	<u>607,564</u>

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes to the financial statements

For the year ended 31 March 2025

Charity summary of funds – prior year

	Balance as at 1 April 2023	Income	Expenditure	Transfers	Balance as at 31 March 2024
	£	£	£	£	£
Unrestricted funds	(48,190)	2,131,849	(2,020,582)	-	63,077
	<u>(48,190)</u>	<u>2,131,849</u>	<u>(2,020,582)</u>	<u>-</u>	<u>63,077</u>
Restricted funds	470,383	-	(48,634)	-	421,749
Total funds	<u>422,193</u>	<u>2,131,849</u>	<u>(2,069,216)</u>	<u>-</u>	<u>484,826</u>

Purpose of restricted funds

Restricted funds are to be used for specific purposes as laid down by the donor.

The Hub Club Project comprises the grant funded building used to promote grass roots sports clubs. The building is also rented out as a meeting space.

The Sport England – Club House fund represents the costs of the Club House funded by a Sport England capital grant.

The Sport England – Pool refurbishment fund represents the costs of refurbishing the pool which was funded by a Sport England capital grant. Should the asset be disposed of, or if the charity ceases to operate then this funding may become repayable. Sport England hold a charge in respect of this.

Changing Places project – funding obtained towards the Changing Places facilities at the Centre.

England Athletics – funding towards repairing the hammer cage at the Centre.

The trustees believe that sufficient resources are held in an appropriate form to enable each fund to be applied in accordance with the restrictions.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes to the financial statements

For the year ended 31 March 2025

20 Analysis of net assets between funds

Analysis of net assets between funds – current year

	Unrestricted Funds £	Restricted funds £	Total funds 2025 £
Tangible fixed assets	592,653	436,045	1,028,698
Current assets	582,549	-	582,549
Creditors due within one year	(354,948)	-	(354,948)
Creditors due in more than one year	(637,530)	-	(637,530)
	<u>182,724</u>	<u>436,045</u>	<u>618,769</u>

Analysis of net assets between funds – prior year

	Unrestricted Funds £	Restricted funds £	Total funds 2024 £
Tangible fixed assets	579,125	421,749	1,000,874
Current assets	586,108	-	586,108
Creditors due within one year	(377,232)	-	(377,232)
Creditors due in more than one year	(718,852)	-	(718,852)
	<u>69,149</u>	<u>421,749</u>	<u>490,898</u>

21 Reconciliation of net movement in funds to net cash flow from operating activities

	2025 £	2024 £
Net income/(expenditure) for the year (as per Statement of Financial Activities)	127,871	62,963
Adjustment for:		
Depreciation charges	166,757	184,958
Interest paid	31,756	36,281
Dividends, interest and rents from investments	(23,191)	(22,855)
(Profit)/Loss on sale of fixed assets	(499)	-
(Increase)/decrease in stocks	(1,071)	(3,787)
(Increase)/decrease in debtors	(137,871)	(40,266)
(Decrease)/increase in creditors	(28,317)	(11,366)
	<u>135,435</u>	<u>205,928</u>

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes to the financial statements

For the year ended 31 March 2025

22 Analysis of cash and cash equivalents

	2025 £	2024 £
Cash at bank and in hand	336,721	478,822

23 Analysis of changes in net debt

	1 April 2024 £	Cash flows £	31 March 2025 £
Cash at bank and in hand	478,822	(142,101)	336,721
Loans	(767,936)	70,900	(697,036)
Hire purchase	(21,206)	4,391	(16,815)
	(310,320)	(66,810)	(377,130)

24 Pension commitments

The charity operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the charity to the fund and amounted to £19,410 (2024: £19,710). The outstanding contributions at the year-end was £3,525 (2024: £7,963).

25 Commitments

At 31 March 2025 the total of the group's future minimum lease payments under non-cancellable operating leases was:

	2025 £	2024 £
Group and company		
Within 1 year	38,185	2,980
Between 1 and 5 years	94,810	10,428
	132,995	13,408

Capital expenditure contracted for but not provided for in the financial statements:

	2025 £	2024 £
Group and company	80,881	177,894

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes to the financial statements

For the year ended 31 March 2025

26 Contingent assets

The Community Infrastructure Levy grant funding agreement is a grant receivable that was agreed in the year, where the charity would receive up to £100,000 for roof works at the leisure centre.

27 Contingent liability

Income amounting to £500,000 was received from The Sport England in prior years in relation to the refurbishment of the swimming pool within the leisure centre. Should the asset be disposed of, or if the charity ceases to operate then this funding may become repayable. Sport England hold a charge over the leasehold property held by the charity in respect of this.

28 Related party transactions

The trustees of the charity are the directors under company law and received no remuneration (2024: £nil). No expenses were claimed by trustees during the year or preceding year.

There were no related party transactions during the year or the preceding year other than the below:

Carn Brea Leisure Centre (Trading) Limited, a trading subsidiary, made a gift aid donation of £50,000 (2024: £28,000) to the Trust during the year. Included within debtors due within one year is an amount of £970 owed to the Trust by Carn Brea Leisure Centre (Trading) Limited (2024: £8,731 owed by the Trust to Carn Brea Leisure Centre (Trading) Limited).

29 Controlling party

The ultimate controlling parties are the Trustees of the company as shown on page 1.

Accounts

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' Annual Report and Financial Statements

For the year ended 31 March 2024

Company registration number 03896891
Charity registration number 1079101

Carn Brea Leisure Centre Trust (Limited by Guarantee)

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Carn Brea Leisure Centre Trust (Limited by Guarantee)

Reference and administrative information

For the year ended 31 March 2024

Charity registration number	1079101
Company registration number	03896891
Registered office and business address	Station Road Pool REDRUTH Cornwall TR15 3QS
Trustees	Mr C Rowe – Chair Mr L Bateman (appointed 25 January 2024) Mr R Beeching (resigned 24 October 2024) Mr C Hunter Mr N Lake Ms L May (resigned 6 September 2023) Mr M Moyle (resigned 25 January 2024) Mrs A Pascoe Mr J Rowe (appointed 25 January 2024) Ms N Smith (resigned 29 August 2024)
Auditors	RRL LLP Peat House Newham Road TRURO Cornwall TR1 2DP
Bankers	Lloyds Bank Plc 27 Fore Street REDRUTH Cornwall TR15 3BJ CCLA Investment Management Limited Senator House 85 Queen Victoria Street LONDON EC4V 4ET Santander UK plc 31 Boscawen Street TRURO Cornwall TR1 2QJ
Solicitors	Foot Anstey High Water House Malpas Road TRURO Cornwall TR1 1QH
Key Management Personnel	Sharon Christie (Business Administration Manager) Robert Rosevear (General Manager)

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' report

For the year ended 31 March 2024

The Trustees of Carn Brea Leisure Centre Trust present their report and financial statements for the year ended 31 March 2024.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's Memorandum and Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

OBJECTIVES AND ACTIVITIES

• POLICIES AND OBJECTIVES

The objects of the charity, as defined by the Memorandum of Association, are to provide recreational facilities together with education and training in sporting and leisure activities with the object of improving the potential user's condition of life. Such facilities should be available to the public at large irrespective of their youth, age, infirmity, disablement, poverty or social or economic circumstances.

In setting our objectives and planning the activities of the charity the Trustees have given careful consideration to the Charity Commission's general guidance on public benefit.

• STRATEGIES FOR ACHIEVING OBJECTIVES

The charity has in place a robust business plan and budgets, complemented by creative sales and marketing initiatives to ensure the facilities are fit for purpose and the leisure activities on offer support delivery of the Trust's charitable objectives.

The Trustees and management team use a variety of 'key performance indicators' alongside customer feedback schemes to evaluate and measure how effective the charity is at delivering against its charitable goals.

• ACTIVITIES FOR ACHIEVING OBJECTIVES

The charity's facility comprises: gym, swimming pools, sports hall, group fitness studios, athletics track, squash courts, Cafe, meeting/training/conference rooms and a therapy suite. Utilising the various facilities, the Trust offers a comprehensive, diverse and accessible range of activities to ensure the community's activity needs are met.

A number of initiatives have continued to be used throughout the year to engage with the local community and ensure wherever possible that facilities/activities are accessible to all, these have included: GP referral schemes, subsidised swimming sessions, corporate membership schemes and a community sponsor's scheme.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' report

For the year ended 31 March 2024

ACHIEVEMENTS AND PERFORMANCE

REVIEW OF ACTIVITIES

The Trustees are pleased to report that demand continued to grow across all activities offered by the centre.

The Senior Management Team led by the General Manager continue to review all Policies, Protocols and Procedures throughout the year. Staff and Managers have worked hard to ensure these are up to date and training has been implemented as and where thought necessary.

High customer demand has continued to put pressure upon the Staff and Management Team who continued to respond in a very professional manner. Staff recruitment has become more settled through the year and the vacancies are being filled. A longstanding ambition of the Trustees was achieved in September 2023 when the centre was able to move to the Real Living Wage as set out by the Real Living Wage Foundation.

The year has continued to be challenging due to energy costs increasing but with prudent management these have been controlled. The Management Team continued to monitor and manage usage to ensure customers continued to enjoy their experience within the centre. This is still very much work in progress.

The Team continues to engage with Community and Business Sponsors and work continues to build upon these valuable connections.

The Trustees are delighted to report that the Centre continues to be well managed. The condition of the building and facilities continues to be challenging but the Management Team and Trustees are engaging with partners to investigate options for repairing, improving and investing in the estate where funding and opportunities are possible.

• FUNDRAISING ACTIVITIES/INCOME GENERATION

Carn Brea Leisure Centre Trust owns 100% of the share capital of Carn Brea Leisure Centre (Trading) Limited, a company incorporated in England and Wales (company no. 04212770). The principal activity of Carn Brea Leisure Centre (Trading) Limited is to operate the commercial hire activities at Carn Brea Leisure Centre. All taxable profits generated through this trading subsidiary are donated to Carn Brea Leisure Centre Trust.

FINANCIAL REVIEW

• RESERVES

As at 31 March 2024, the group held £490,898 of funds (2023: £427,935), of which £421,749 (2023: £470,383) were restricted for specific purposes and £69,149 (2023: (£42,448)) were unrestricted.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' report

For the year ended 31 March 2024

• **GOING CONCERN**

The Trustees are pleased to report that CBLCT has continued to recover well from the impact of The Covid-19 Pandemic with demand across all activities returning to pre-pandemic levels or above. In recognising the importance of Health and Fitness Activities, to all age groups and sectors of the local demographic, the Trust has continued to work with Cornwall Council (Active Cornwall) and other Partners to help with the accessibility of our offerings.

The Trustees and Management Team continue to engage with Cornwall Council and other Key Stakeholders, including the local MP and Local Councillors, to investigate the most appropriate Funding Bid to improve and enhance the facilities and activities for the future.

Trustees are delighted that the Trust has returned a surplus during the 2023/24 financial year. The Trustees are satisfied with the performance, however, we acknowledge that limited unrestricted funds are held by the group totalling £69,149. Although there are plans in place to remain profitable and increase this figure, there are challenges facing the group especially in terms of a volatile energy market, increasing employers' national insurance contributions and an aging infrastructure that requires replacement.

With the continued support and dedication of the Senior Management Team and Staff, under the Leadership of the General Manager, the loyal Customer Base and Local Community Support and working with all Key Stakeholders, the Trustees remain confident that the Trust can operate for the foreseeable future based upon the information and projections available at this time.

The Trustees believe that it is appropriate to continue to prepare the financial statements on the going concern basis. As part of developing the Risk Management Policy, Trustees continue to assess the major risks and are satisfied that systems and controls are in place to mitigate these risks. The Trust aspires to increase its general reserve fund going forwards but recognises that the ageing building requires constant investment.

• **FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES**

The Trustees have assessed the major risks they have identified and are satisfied that systems are in place to mitigate exposure to these risks.

STRUCTURE, GOVERNANCE AND MANAGEMENT

• **CONSTITUTION**

The company was established under a Memorandum of Association which established the objects and powers of the charitable company and it is governed by its Articles of Association.

The company was incorporated under the Companies Act 1985 as a company limited by guarantee and not having share capital. In the event of a winding up, registered members are liable to contribute a sum not exceeding £10 per member towards the debts and liabilities of the Trust and the costs and expenses of winding up.

• **METHOD OF APPOINTMENT OR ELECTION OF TRUSTEES**

New Trustees are recruited based on the skills, knowledge and experience that the Board requires to ensure that the charity is well governed. Trustees are elected by the members of the charity attending the Annual General Meeting or by proxy vote.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' report

For the year ended 31 March 2024

• **POLICIES ADOPTED FOR THE INDUCTION AND TRAINING OF TRUSTEES**

Following appointment, all new Trustees attend an induction with the Company Secretary. The induction includes provision to them of the following material, our Memorandum and Articles of Association, The Hallmarks of an Effective Charity (CC60), The Essential Trustee (CC3), Charities and Risk Management information, management accounts and operational information.

• **PAY POLICY FOR SENIOR STAFF**

It is essential for Carn Brea Leisure Centre Trust (CBLCT) to have competent and credible leaders at the top of the charity to guide us towards achieving our vision in the most effective and efficient ways; and professional staff at all levels.

Having a competitive salary offering is one of the many ways CBLCT can work to secure the best people to do this important work. CBLCT has pay policies to help us attract and retain great people.

The remuneration committee within the Board of Trustees, led by the Chair, are responsible for defining CBLCT pay policies, particularly our pay grades and processes to determine the salaries of the Chief Executive and the executive team (our senior managers who lead our other staff).

An important pay principle in our pay policies is that our pay grades, salaries and benefits should be proportionate to the complexity of role responsibilities, in line with our charitable objectives and competitive within the UK charity sector.

We aim to pay around the median for similar roles in similar organisations but not compete on salaries within the public or private sectors. To help us achieve this, we monitor charity sector pay trends through available reputable sources such as charity trade associations.

• **ORGANISATIONAL STRUCTURE AND DECISION MAKING**

The centre's structure continues to evolve to reflect the needs of the business, on average we employed between 60 and 80 members of staff primarily from the Camborne, Pool and Redruth community. The team consists of both full time and part time employees. The team is managed by the senior management group, through the departmental and supervisory team leaders.

• **RISK MANAGEMENT**

The Trust takes a pro-active approach to risk management and has a risk management policy in place, which is reviewed annually at the end of each financial year.

As part of developing the risk management policy the Trustees have assessed the major risks and are satisfied that systems are in place to mitigate exposure to these risks. The Trust is aiming to increase the general reserve fund going forwards, however, recognises that as a result of the utility market this continues to be challenging.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' report

For the year ended 31 March 2024

PLANS FOR FUTURE PERIODS

• FUTURE DEVELOPMENTS

The Senior Management Team and Trustees continue in discussions with all Key Stakeholders and have engaged Architects and Funding Specialists to prepare a plan and relevant bids to enhance and improve the facilities. It has never been more important to investigate how the facility can be made more energy sustainable for the future and are currently working on several initiatives.

We continue to appreciate the support the local MP, Cornwall Council and all of our Key Stakeholders and Sponsors.

INFORMATION ON FUNDRAISING PRACTICES

The Trust continues to raise funds across a number of platforms in order to create investment, renewals, new opportunities and provide its services on a continual basis to its existing customer base and endeavour to attract new custom and users.

The Trust engaged Two Green Magpies who continue to fundraise on behalf of the Trust. There were no complaints with regards to fundraising during the year.

TRUSTEES' RESPONSIBILITIES STATEMENT

The Trustees (who are also directors of Carn Brea Leisure Centre Trust for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable group will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company and the group's transactions and disclose with reasonable accuracy at any time the financial position of the charitable group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' report

For the year ended 31 March 2024

DISCLOSURE OF INFORMATION TO AUDITORS

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant information of which the charitable group's auditor is unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant information and to establish that the charitable group's auditor is aware of that information.

This report was approved by the Trustees, on 5 December 2024 and signed on their behalf by:

By order of the Board

Station Road
Pool
REDRUTH
Cornwall
TR15 3QS

C Rowe
Trustee

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Independent auditors' report to the members of Carn Brea Leisure Centre Trust

Opinion

We have audited the financial statements of Carn Brea Leisure Centre Trust (the 'parent charitable charity') and its subsidiary (the 'group') for the year ended 31 March 2024 which comprise the consolidated statement of financial activities, consolidated and company balance sheet, consolidated statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charitable company's affairs as at 31 March 2024, and of the group's incoming resources and application of resources, including its income and expenditure, for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty relating to going concern

We draw attention to Note 1.7 in the financial statements, which indicates that as at 31 March 2024, the group had general funds of £69,149 and is facing challenges especially in terms of a volatile energy market, increasing employers' NI contributions and an aging infrastructure that requires replacement. As stated in Note 1.7 these conditions indicate that a material uncertainty exists that may cast significant doubt on the group's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate. Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Independent auditors' report to the members of Carn Brea Leisure Centre Trust

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and sufficient accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemption from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 6, the trustees (who are also the directors of the parent charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Independent auditors' report to the members of Carn Brea Leisure Centre Trust

As part of our audit work, we obtained an understanding of the legal and regulatory frameworks applicable to the group and the sector in which they operate. We determined that the laws and regulations most significant to the group, as well as the laws and regulations that have a direct impact on the preparation of the financial statements are: Health & Safety regulations, safeguarding legislation employment legislation, General Data Protection Regulation, Food Safety & Hygiene regulations and compliance with the Charities Act 2011, the Companies Act 2006 and with the Charities Statement of Recommended Practice.

The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud is detailed below:

- Discussion with management as to how compliance with these laws and regulations is monitored;
- Review of the disclosures in the financial statements and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- Enquiries of management concerning actual and potential litigation and claims;
- Performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- Reviewing minutes of meetings and correspondence with regulators;
- Performing audit work in connection with the risk of management override of controls, including testing journal entries for reasonableness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for potential bias.

We also communicate relevant identified laws and regulations and potential fraud risk to all engagement team members and remain alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Our audit approach also considered the opportunities and incentives that may exist within the company for fraud and identified the greatest potential for fraud being in respect of cut off and completion risk around revenue recognition. Under ISA (UK) we are also required to undertake procedures to respond to the risk of management override of controls. Our procedures included the following:

- Undertaking transactional testing on revenue
- Performing cut off testing on income
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness, and evaluating the business rationale for significant transactions outside the normal course of business
- Reviewing estimates and judgements made in the accounts for any indication of bias and challenged assumptions used by management in making estimates.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our audit report.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Independent auditors' report to the members of Carn Brea Leisure Centre Trust

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Josh Stevens ACA (Senior Statutory Auditor)

For and on behalf of RRL LLP

Statutory Auditors

Peat House

Newham Road

TRURO

Cornwall

TR1 2DP

17 December 2024

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Consolidated statement of financial activities (incorporating income and expenditure account)

For the year ended 31 March 2024

	Notes	General unrestricted fund £	Restricted funds £	Total funds 2024 £	Total funds 2023 £
Income from:					
Donations and legacies	2	-	-	-	5,000
Charitable activities	5	1,992,543	-	1,992,543	1,725,138
Other trading activities	3	134,954	-	134,954	98,493
Investments	4	22,855	-	22,855	5,755
Total income		2,150,352	-	2,150,352	1,834,386
Expenditure on:					
Raising funds	3	18,173	-	18,173	15,399
Charitable activities	6	2,020,582	48,634	2,069,216	1,918,512
Total expenditure		2,038,755	48,634	2,087,389	1,933,911
Net income / (expenditure) before transfers		111,597	(48,634)	62,963	(99,525)
Transfers between funds		-	-	-	-
Net movement in funds		111,597	(48,634)	62,963	(99,525)
Total funds brought forward		(42,448)	470,383	427,935	527,460
Total funds carried forward		69,149	421,749	490,898	427,935

The notes on pages 15 to 33 form part of these financial statements.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Consolidated and company balance sheet

As at 31 March 2024

	Notes	The Group		The Charity	
		2024 £	2023 £	2024 £	2023 £
Fixed assets					
Tangible assets	12	1,000,874	1,140,393	997,187	1,133,259
Investments	13	-	-	10	10
		1,000,874	1,140,393	997,197	1,133,269
Current assets					
Stocks	14	14,757	10,970	14,650	10,863
Debtors	15	92,529	52,263	88,773	48,761
Cash at bank and in hand	22	478,822	403,241	477,488	401,787
		586,108	466,474	580,911	461,411
Creditors: amounts falling due within one year	16	(377,232)	(391,508)	(374,430)	(385,063)
Net current assets		208,876	74,966	206,481	76,348
Total assets less current liabilities		1,209,750	1,215,359	1,203,678	1,209,617
Creditors: amounts falling due after more than one year	18	(718,852)	(787,424)	(718,852)	(787,424)
Net assets	20	490,898	427,935	484,826	422,193
Charity funds					
Restricted funds	19	421,749	470,383	421,749	470,383
Unrestricted funds					
- General fund	19	69,149	(42,448)	63,077	(48,190)
Total funds		490,898	427,935	484,826	422,193

The financial statements have been prepared in accordance with the special provisions applicable to companies subject to the small companies regime.

These financial statements were approved and authorised for the issue of the Trustees on 5 December 2024 and signed on their behalf by:

C Rowe
Trustee

These notes on pages 15 to 33 form part of these financial statements.

Company registration no.: 03896891

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Consolidated statement of cash flows

For the year ended 31 March 2024

		2024 £	2023 £
	Note		
Cash flows from operating activities			
Net cash provided/(utilised) by operating activities	21	205,928	187,233
Cash flows from investing activities:			
Dividends, interest and rents from investments		22,855	5,755
Purchase of tangible fixed assets		(45,439)	(67,033)
Interest payable on borrowings		(36,281)	(37,768)
Net cash used in investing activities		(58,865)	(99,046)
Cash flows from financing activities:			
Repayments of borrowings		(71,482)	(63,505)
Net cash used in financing activities		(71,482)	(63,505)
Change in cash and cash equivalents in the year		75,581	24,682
Cash and cash equivalents brought forward		403,241	378,559
Cash and cash equivalents carried forward	22	478,822	403,241

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

1 Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Carn Brea Leisure Centre Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The Statement of financial activities (SOFA) and Balance sheet consolidate the financial statements of the company and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

1.2 Basis of consolidation

The financial statements consolidate the financial statements of Carn Brea Leisure Centre (Trading) Limited its subsidiary undertaking.

The company has taken advantage of the exemption contained within section 408 of the Companies Act 2006 not to present its own Income and expenditure account.

The Carn Brea Leisure Centre Trust individual SOFA shows total income of £2,131,849, total expenditure of £2,069,216 and a net movement in funds of £62,633.

1.3 Company status

Carn Brea Leisure Centre Trust is a company limited by guarantee incorporated in England and Wales and accordingly does not have any share capital. Every member undertakes to contribute such amount as may be required not exceeding £10 to the assets of the charitable company in the event of its being wound up while he or she is a member, or within one year after he or she ceases to be a member.

These financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financials statements are rounded to the nearest £.

The registered office is disclosed within the reference and administrative details of the company, on page 1.

1.4 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the company and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

1 Accounting policies (continued)

1.4 Fund accounting (continued)

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

1.5 Income

All income is recognised once the company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

For legacies, entitlement is taken as the earlier of the date on which either the company is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the company has been notified of the executor's intention to make a distribution. Where legacies have been notified to the company, or the company is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Donated services or facilities are recognised when the company has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the company of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time of the Friends is not recognised and refer to the Trustees' report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the company which is the amount the company would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Grants, including grants for the purchase of fixed assets, are recognised in full in the statement of financial activities in the year in which they are receivable. Grants could become repayable if certain conditions are not met.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

1 **Accounting policies (continued)**

1.6 **Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Fundraising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

Costs of generating funds are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

Charitable activities and Governance costs are costs incurred on the company's operations, including support costs and costs relating to the governance of the company apportioned to charitable activities.

1.7 **Going concern**

Whilst the trustees are pleased to report a surplus during the year, demonstrating the increased demand across all activities, they acknowledge that there are limited unrestricted funds held by the group totalling £69,149 as at 31 March 2024. Although there are plans in place to continue to remain profitable, there are challenges facing the group especially in terms of a volatile energy market, increasing employers' national insurance contributions and an aging infrastructure which requires repair and replacement. This coupled with a small general fund casts material uncertainty on the group's ability to continue as a going concern.

However, with continued support and dedication of the senior management team and staff, under the leadership of the General Manager, the loyal customer base and local community support and working with all key stakeholders, the trustees remain confident that the group can operate for the foreseeable future based upon the information and projects available at this time.

As a result the Trustees believe that it is appropriate to continue to prepare these financial statements on the going concern basis.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

1 Accounting policies (continued)

1.8 Tangible fixed assets and depreciation

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Leasehold property	- Over life of lease (5-25 years)
Plant and machinery	- 10-33% straight line
Fixtures and fittings	- 10-33% straight line
Computer equipment	- 20-50% straight line

1.9 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance sheet date, unless fair value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and shown in the heading 'Gains/(losses) on investments' in the Statement of financial activities.

Investments in subsidiaries are valued at cost less provision for impairment.

1.10 Operating leases

Rentals under operating leases are charged to the statement of financial activities on a straight line basis over the lease term.

1.11 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

1.12 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the company; this is normally upon notification of the interest paid or payable by the Bank.

1.13 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.14 Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

1 Accounting policies (continued)

1.15 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

1.16 Borrowings

Interest-bearing borrowings are initially recorded at fair value, net of transaction costs. Interest-bearing borrowings are subsequently carried at amortised cost, with the difference between the proceeds, net of transaction costs, and the amount due on redemption being recognised as a charge to the Statement of Financial Activities over the period of the relevant borrowings.

Interest expense is recognised on the basis of the effective interest method and is included in interest payable and similar charges.

Borrowings are classified as current liabilities unless the charity has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

1.17 Financial instruments

The company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

1.18 Employee benefits

The cost of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.19 Pensions

The company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the company to the fund in respect of the year.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

1 Accounting policies (continued)

1.20 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the balance sheet as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to profit or loss so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Rentals under operating leases are charged to the statement of financial activities on a straight line basis over the lease term.

1.21 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

2 Income from donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Donations	-	-	-	-
Grants:				
- Active Cornwall	-	-	-	5,000
Total donations and legacies	-	-	-	5,000
Total 2023	5,000	-	5,000	

3 Trading activities

	Unrestricted funds £	Restricted funds £	Total 2024 £	Total Unrestricted 2023 £
Trading income				
Trading income	134,954	-	134,954	98,493
Fundraising trading expenses				
Trading expenses (including depreciation)	18,173	-	18,173	15,399
Net income from trading activities	116,781	-	116,781	83,094

4 Investment income

	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Bank interest receivable	22,855	-	22,855	5,755
Total 2023	5,755	-	5,755	

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

5 Income from charitable activities

	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Operation of the leisure centre	1,992,543	-	1,992,543	1,725,138
	<u>1,992,543</u>	<u>-</u>	<u>1,992,543</u>	
Total 2023	<u>1,725,138</u>	<u>-</u>	<u>1,725,138</u>	

Operation of the leisure centre income can be summarised as follows:

	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Gym income	861,274	-	861,274	752,234
Pool and sports activities	962,136	-	962,136	813,515
Catering and refreshments income	126,277	-	126,277	104,284
Sales of sports goods	16,727	-	16,727	13,918
Other activities	26,129	-	26,129	41,187
	<u>1,992,543</u>	<u>-</u>	<u>1,992,543</u>	
Total	<u>1,992,543</u>	<u>-</u>	<u>1,992,543</u>	1,725,138

6 Analysis of expenditure on charitable activities

	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Operation of the leisure centre	2,020,582	39,961	2,060,543	1,909,839
Operation of the Hub Club project	-	8,673	8,673	8,673
	<u>2,020,582</u>	<u>48,634</u>	<u>2,069,216</u>	
Total 2023	<u>1,869,878</u>	<u>48,634</u>	<u>1,918,512</u>	

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

7 Direct costs

	Operation of the leisure centre £	Operation of the Hub Club project £	Total 2024 £	Total 2023 £
Cost of sales	96,305	-	96,305	84,199
Leasing and equipment rental costs	8,160	-	8,160	7,012
Cleaning and waste removal	26,310	-	26,310	22,416
Repairs and renewals	84,503	-	84,503	68,046
Printing, postage and stationery	6,597	-	6,597	5,591
Health and safety	12,884	-	12,884	13,000
ICT system expenses	31,000	-	31,000	24,523
Travel expenses	-	-	-	44
Staff training	5,993	-	5,993	6,634
Premises costs	298,399	-	298,399	344,085
Irrecoverable VAT	105,332	-	105,332	89,130
Bank charges and interest	53,963	-	53,963	49,805
Licenses and subscriptions	30,334	-	30,334	24,472
Legal and professional	33,111	-	33,111	12,063
Bookkeeping	15,924	-	15,924	15,973
Advertising and marketing	5,074	-	5,074	3,508
Wages and salaries	993,090	-	993,090	878,604
National insurance	52,831	-	52,831	47,511
Pension cost	19,710	-	19,710	15,058
Depreciation	172,838	8,673	181,511	191,337
Loss on disposal of fixed assets	-	-	-	4,751
	2,052,358	8,673	2,061,031	1,907,762
Total 2023	1,899,089	8,673	1,907,762	

8 Support and governance costs

	Operation of the leisure centre £	Total 2024 £	Total 2023 £
Auditors' remuneration	8,185	8,185	10,750
	8,185	8,185	10,750
Total 2023	10,750	10,750	

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

9 Turnover

The whole of the turnover is attributable to leisure activities along with education and training in these activities.

All turnover arose within the United Kingdom.

10 Net expenditure

This is stated after charging:

	2024 £	2023 £
Depreciation	183,958	194,746
Operating lease costs	2,235	1,800
Loss on disposal of fixed assets	-	4,751

11 Staff costs

	2024 £	2023 £
Wages and salaries	993,090	878,604
Social security costs	52,831	47,511
Other pension costs	19,710	15,058
	1,065,631	941,173

The average monthly numbers of persons employed by the charity during the year was as follows:

	2024	2023
Management	2	2
Administrative	4	4
Operational - Charity	66	64
	72	70

No employee received remuneration amounting to more than £60,000 in either year.

Total key management personnel remuneration was £100,883 (2023: £91,804)

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

12 Tangible fixed assets

Group	Leasehold Property £	Plant and machinery £	Fixtures, fittings and equipment £	Total £
Cost				
At 1 April 2023	1,673,979	574,580	689,178	2,937,737
Additions	7,750	10,294	27,395	45,439
At 31 March 2024	1,681,729	584,874	716,573	2,983,176
Depreciation				
At 1 April 2023	792,812	427,457	577,075	1,797,344
Charge for the year	82,771	49,923	52,264	184,958
At 31 March 2024	875,583	477,380	629,339	1,982,302
Net book value				
At 31 March 2024	806,146	107,494	87,234	1,000,874
At 31 March 2023	881,167	147,123	112,103	1,140,393
Company	Leasehold Property £	Plant and machinery £	Fixtures, fittings and equipment £	Total £
Cost				
At 1 April 2023	1,673,979	570,461	649,103	2,893,543
Additions	7,750	10,294	27,395	45,439
At 31 March 2024	1,681,729	580,755	676,498	2,938,982
Depreciation				
At 1 April 2023	792,812	423,338	544,134	1,760,284
Charge for the year	82,771	49,923	48,817	181,511
At 31 March 2024	875,583	473,261	592,951	1,941,795
Net book value				
At 31 March 2024	806,146	107,494	83,547	997,187
At 31 March 2023	881,167	147,123	104,969	1,133,259

The net carrying value of tangible fixed assets includes £20,201 (2023: £25,359) in respect of assets held under hire purchase contracts.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

13 Fixed asset investments

	Shares in group undertaking £
Company	
Carrying value at cost	
As at 1 April 2023 and 31 March 2024	10

Carn Brea Leisure Centre (Trading) Limited

	2024 £	2023 £
Summary profit and loss account for the year ended 31 March 2024		
Turnover	46,503	44,803
Cost of sales	(1,371)	(603)
Gross profit	45,132	44,200
Administrative expenses	(16,802)	(14,796)
Donation to parent	(28,000)	(34,000)
Result for the year	330	(4,596)
Balance sheet as at 31 March 2024		
Tangible fixed assets	3,687	7,134
Current assets	13,928	9,439
Creditors falling due within one year	(11,533)	(10,821)
Aggregate share capital and reserves	6,082	5,752

Carn Brea Leisure Centre Trust owns 100% of the share capital of Carn Brea Leisure Centre (Trading) Limited, a company incorporated in England and Wales (company no. 04212770). The principal activity of Carn Brea Leisure Centre (Trading) Limited is to operate the commercial hire activities at Carn Brea Leisure Centre. The registered office of Carn Brea Leisure Centre (Trading) Limited is the same as Carn Brea Leisure Centre Trust.

14 Stocks

Group and company	2024 £	Group 2023 £	2024 £	Company 2023 £
Finished goods and goods for resale	14,757	10,970	14,650	10,863

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

15 Debtors

	2024 £	Group 2023 £	2024 £	Company 2023 £
Trade debtors	28,916	29,680	25,160	26,178
Other debtors	600	5,034	600	5,034
Prepayments and accrued income	63,013	17,549	63,013	17,549
	<u>92,529</u>	<u>52,263</u>	<u>88,773</u>	<u>48,761</u>

16 Creditors: amounts falling due within one year

	2024 £	Group 2023 £	2024 £	Company 2023 £
Other loans	65,775	69,369	65,775	69,369
Hire purchase	4,515	3,831	4,515	3,831
Trade creditors	64,460	77,703	64,460	77,703
Amounts due to group undertakings	-	-	8,731	4,376
Other taxation and social security	2,553	1,241	866	-
Other creditors	9,963	17,222	9,963	7,642
Accruals and deferred income (see note 17)	229,966	222,142	220,120	222,142
	<u>377,232</u>	<u>391,508</u>	<u>374,430</u>	<u>385,063</u>

Deferred income comprises booking fees from clubs and schools received in advance, bi-annual and annual gym memberships received in advance and advance payments for swim school courses.

17 Deferred income

	Group £	Company £
Deferred income at 1 April 2023	151,862	143,656
Resources deferred during the year	154,741	149,895
Amounts released from previous years	(151,862)	(143,656)
	<u>154,741</u>	<u>149,895</u>
Deferred income as at 31 March 2024	154,741	149,895

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

18 Creditors: amounts falling due after more than one year

	2024 £	Group 2023 £	2024 £	Charity 2023 £
Other loans	702,161	766,218	702,161	766,218
Hire purchase	16,691	21,206	16,691	21,206
	<u>718,852</u>	<u>787,424</u>	<u>718,852</u>	<u>787,424</u>

Other loans include aggregate amounts of £513,580 (2023: £556,761) which fall due after five years and are repayable by instalments.

The payment terms and interest rate of each creditor are: the loans from Cornwall Council are repayable over a term of 18 and 19 years and both carry an interest rate of 4%, the loans from Big Issue Invest are repayable over 7 years and carry an interest rate of 7.5%, the Santander bounce back loan is repayable over 6 years and carries an interest rate of 2.5%.

Other loans are secured by fixed charge and a floating charge over the charity's assets.

Hire purchase payments represent amounts payable by the company for certain items of plant and machinery. No restrictions are placed on the use of the assets. The average lease term is 5 years. All leases are on a fixed repayment basis and no arrangements have been entered into for contingent rental payments.

Finance leases are secured on the assets to which they relate.

19 Group statement of funds – current year

	Balance as at 1 April 2023 £	Income £	Expenditure £	Transfers £	Balance as at 31 March 2024 £
General funds	(42,448)	2,150,352	(2,038,755)	-	69,149
Total unrestricted funds	<u>(42,448)</u>	<u>2,150,352</u>	<u>(2,038,755)</u>	<u>-</u>	<u>69,149</u>
Restricted funds					
Hub Club project	68,009	-	(8,673)	-	59,336
Sport England – Club House	21,672	-	(5,419)	-	16,253
Sport England – Pool					
Refurbishment	368,750	-	(25,000)	-	343,750
Changing Places project	8,542	-	(8,542)	-	-
England Athletics	3,410	-	(1,000)	-	2,410
	<u>470,383</u>	<u>-</u>	<u>(48,634)</u>	<u>-</u>	<u>421,749</u>
Total of funds	<u>427,935</u>	<u>2,150,352</u>	<u>(2,087,389)</u>	<u>-</u>	<u>490,898</u>

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

19 Statement of funds (continued)

Group statement of funds – prior year

	Balance as at 1 April 2022 £	Income £	Expenditure £	Transfers £	Balance as at 31 March 2023 £
General funds	8,443	1,834,386	(1,885,277)	-	(42,448)
Total unrestricted funds	8,443	1,834,386	(1,885,277)	-	(42,448)
Restricted funds					
Hub Club project	76,682	-	(8,673)	-	68,009
Sport England – Club House	27,091	-	(5,419)	-	21,672
Sport England – Pool					
Refurbishment	393,750	-	(25,000)	-	368,750
Changing Places project	17,084	-	(8,542)	-	8,542
England Athletics	4,410	-	(1,000)	-	3,410
	519,017	-	(48,634)	-	470,383
Total of funds	527,460	1,834,386	(1,933,911)	-	427,935

Charity summary of funds – current year

	Balance as at 1 April 2023 £	Income £	Expenditure £	Transfers £	Balance as at 31 March 2024 £
General funds	(48,190)	2,131,849	(2,020,582)	-	63,077
	(48,190)	2,131,849	(2,020,582)	-	63,077
Restricted funds	470,383	-	(48,634)	-	421,749
	422,193	2,131,849	(2,069,216)	-	484,826

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

19 Statement of funds (continued)

Charity summary of funds – prior year

	Balance as at 1 April 2022 £	Income £	Expenditure £	Transfers £	Balance as at 31 March 2023 £
General funds	(1,895)	1,823,583	(1,869,878)	-	(48,190)
	(1,895)	1,823,583	(1,869,878)	-	(48,190)
Restricted funds	519,017	-	(48,634)	-	470,383
	517,122	1,823,583	(1,918,512)	-	422,193

Purpose of restricted funds

Restricted funds are to be used for specific purposes as laid down by the donor.

The Hub Club Project comprises the grant funded building used to promote grass roots sports clubs. The building is also rented out as a meeting space.

The Sport England - Club House fund represents the costs of the Club House funded by a Sport England capital grant.

The Sport England - Pool Refurbishment fund represents the costs of refurbishing the pool which was funded by a Sport England capital grant. Should the asset be disposed of, or if the charity ceases to operate then this funding may become repayable. Sport England hold a charge in respect of this.

Changing Places project – funding obtained towards the Changing Places facilities at the Centre.

England Athletics – funding towards repairing the hammer cage at the Centre.

The trustees believe that sufficient resources are held in an appropriate form to enable each fund to be applied in accordance with the restrictions.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

20 Analysis of net assets between funds

Analysis of net assets between funds – current year

	Unrestricted funds	Restricted funds	Total funds 2024 £
	£	£	£
Tangible fixed assets	579,125	421,749	1,000,874
Current assets	586,108	-	586,108
Creditors due within one year	(377,232)	-	(377,232)
Creditors due in more than one year	(718,852)	-	(718,852)
	69,149	421,749	490,898

Analysis of net assets between funds – prior year

	Unrestricted funds	Restricted funds	Total funds 2023 £
	£	£	£
Tangible fixed assets	670,010	470,383	1,140,393
Current assets	466,474	-	466,474
Creditors due within one year	(391,508)	-	(391,508)
Creditors due in more than one year	(787,424)	-	(787,424)
	(42,448)	470,383	427,935

21 Reconciliation of net movement in funds to net cash flow from operating activities

	2024 £	2023 £
Net income/(expenditure) for the year (as per Statement of Financial Activities)	62,963	(99,525)
Adjustment for:		
Depreciation charges	184,958	194,746
Interest paid	36,281	37,768
Dividends, interest and rents from investments	(22,855)	(5,755)
Loss on sale of fixed assets	-	4,751
(Increase)/decrease in stocks	(3,787)	8
(Increase)/decrease in debtors	(40,266)	(5,253)
(Decrease)/increase in creditors	(11,366)	60,493
Cash generated by operating activities	205,928	187,233

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

22 Analysis of cash and cash equivalents

	2024 £	2023 £
Cash at bank and in hand	478,822	403,241

23 Analysis of changes in net debt

	1 April 2023 £	Cash flows £	31 March 2024 £
Cash at bank and in hand	403,241	75,581	478,822
Loans	(835,587)	67,651	(767,936)
Hire purchase	(25,307)	4,101	(21,206)
	(457,653)	147,333	(310,320)

24 Pension commitments

The charity operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the charity to the fund and amounted to £19,710 (2023: £15,058). The outstanding contributions at the year end was £7,693 (2023: £4,574).

25 Commitments

At 31 March 2024 the total of the group's future minimum lease payments under non-cancellable operating leases was:

	2024 £	2023 £
Group and company		
Within 1 year	2,980	-
Between 1 and 5 years	10,428	-
Total	13,408	-
Capital expenditure contracted for but not provided in the financial statements		
Group and company	177,984	-

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

26 **Contingent liability**

Income amounting to £500,000 was received from The Sport England in prior years in relation to the refurbishment of the swimming pool within the leisure centre. Should the asset be disposed of, or if the charity ceases to operate then this funding may become repayable. Sport England hold a charge over the leasehold property held by the charity in respect of this.

27 **Related party transactions**

The trustees of the charity are the directors under company law and received no remuneration (2023: £Nil). No expenses were claimed by trustees during the year or preceding year.

There were no related party transactions during the year or the preceding year other than the below:

Carn Brea Leisure Centre (Trading) Limited, a trading subsidiary, made a gift aid donation of £28,000 (2023: £34,000) to the Trust during the year. Included within creditors due within one year is an amount of £8,731 (2023: £4,376) owed by the Trust to Carn Brea Leisure Centre (Trading) Limited.

28 **Controlling party**

The ultimate controlling parties are the Trustees of the company as shown on page 1.

29 **Auditor's limitation of liability**

For the year ended 31 March 2024, the charity entered into a liability limitation agreement with its auditors, the principal terms of which limit the liability of the auditors to £2,250,000 in relation to their responsibilities as auditors of the charity. The date this was agreed by the charity was 5 December 2024.

Accounts

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' Annual Report and Financial Statements

For the year ended 31 March 2023

Company registration number 03896891
Charity registration number 1079101

Carn Brea Leisure Centre Trust (Limited by Guarantee)

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Carn Brea Leisure Centre Trust (Limited by Guarantee)

Reference and administrative information

For the year ended 31 March 2023

Charity registration number	1079101
Company registration number	03896891
Registered office and business address	Station Road Pool REDRUTH Cornwall TR15 3QS
Trustees	Mr R Beeching Mr C Hunter Mr N Lake Mr M Moyle Mrs A Pascoe (appointed 26 January 2023) Mr D Price (resigned 30 March 2023) Mr C Rowe – Chair Ms L May (resigned 6 September 2023) Ms N Smith
Auditors	RRL LLP Peat House Newham Road TRURO Cornwall TR1 2DP
Bankers	Lloyds Bank Plc 27 Fore Street REDRUTH Cornwall TR15 3BJ CCLA Investment Management Limited Senator House 85 Queen Victoria Street LONDON EC4V 4ET Santander UK plc 31 Boscawen Street TRURO Cornwall TR1 2QJ
Solicitors	Foot Anstey High Water House Malpas Road TRURO Cornwall TR1 1QH
Key Management Personnel	Sharon Christie (Business Administration Manager) Robert Rosevear (General Manager)

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' report

For the year ended 31 March 2023

The Trustees of Carn Brea Leisure Centre Trust present their report and financial statements for the year ended 31 March 2023.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's Memorandum and Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

OBJECTIVES AND ACTIVITIES

• POLICIES AND OBJECTIVES

The objects of the charity, as defined by the Memorandum of Association, are to provide recreational facilities together with education and training in sporting and leisure activities with the object of improving the potential user's condition of life. Such facilities should be available to the public at large irrespective of their youth, age, infirmity, disablement, poverty or social or economic circumstances.

In setting our objectives and planning the activities of the charity the Trustees have given careful consideration to the Charity Commission's general guidance on public benefit.

• STRATEGIES FOR ACHIEVING OBJECTIVES

The charity has in place a robust business plan and budgets, complemented by creative sales and marketing initiatives to ensure the facilities are fit for purpose and the leisure activities on offer support delivery of the Trust's charitable objectives.

The Trustees and management team use a variety of 'key performance indicators' alongside customer feedback schemes to evaluate and measure how effective the charity is at delivering against its charitable goals.

• ACTIVITIES FOR ACHIEVING OBJECTIVES

The charity's facility comprises: gym, swimming pools, sports hall, group fitness studios, athletics track, squash courts, Cafe, meeting/training/conference rooms and a therapy suite. Utilising the various facilities, the Trust offers a comprehensive, diverse and accessible range of activities to ensure the community's activity needs are met.

A number of initiatives have also been used to engage with the local community and ensure wherever possible that facilities/activities are accessible to all, these have included: GP referral schemes, subsidised swimming sessions, corporate membership schemes and a community sponsor's scheme.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' report

For the year ended 31 March 2023

ACHIEVEMENTS AND PERFORMANCE

REVIEW OF ACTIVITIES

The Trustees are pleased to report that following the disruption of Covid 19 for the previous two trading years activities across the Centre returned to a more normal level. Demand continued to grow across all activities.

The Appointment of the new General Manager, who started at the beginning of April 2022, has been a great success with an increased optimism across the Centre amongst Management, Staff and Customers alike. During the year a full review of Policies, Protocols and Procedures has been carried out. Staff and Managers have worked hard to bring these up to date and training has been implemented as and where thought necessary.

The high customer demand continued to put pressure upon the Staff and Management Team who continued to respond in a highly professional manner. Staff recruitment has remained challenging through-out the year but slowly the vacancies are being filled.

The year has also been challenging due to energy costs increasing in a very unpredictable manner which made it difficult to budget and control. The Management Team continued to monitor and manage usage to ensure customers continued to enjoy a "near normal" experience within the centre but had to be mindful of controlling the escalating costs on a daily basis. This is still work in progress as the energy market continues to fluctuate.

The Team have been busy re-engaging with both Community and Business Sponsors and work continues to build upon these valuable connections.

The relationship with Plymouth Argyle Community Trust, that is based at Carn Brea, continues to grow with additional space being made available for Staff and Students.

The Trustees are pleased to report that the Centre continues to be well managed and is in a healthy position to invest in the future. The condition of the building and facilities continues to be challenging but the Management Team and Trustees are engaging with partners to investigate options for repairing, improving and investing in the estate where funding and opportunities are possible.

• **FUNDRAISING ACTIVITIES/INCOME GENERATION**

Carn Brea Leisure Centre Trust owns 100% of the share capital of Carn Brea Leisure Centre (Trading) Limited, a company incorporated in England and Wales (company no. 04212770). The principal activity of Carn Brea Leisure Centre (Trading) Limited is to operate the commercial activities at Carn Brea Leisure Centre. All taxable profits generated through this trading subsidiary are donated to Carn Brea Leisure Centre Trust.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' report

For the year ended 31 March 2023

FINANCIAL REVIEW

• RESERVES

As at 31 March 2023, the group held £427,935 of funds (2022: £527,460), of which £470,383 (2022: £519,017) were restricted for specific purposes and (£42,448) (2022: £8,443) were unrestricted.

• GOING CONCERN

The Trustees are pleased to report that CBLCT has continued to recover well from the impact of The Covid-19 Pandemic with demand across all activities returning to pre-pandemic levels. In recognising the importance of Health and Fitness Activities, to all age groups and sectors of the local demographic, the Trust has continued to work with Cornwall Council (Active Cornwall) and other Partners to help with the accessibility of our offerings.

The Trustees and management Team continue to engage with Cornwall Council and other Key Stakeholders, including George Eustice MP and Local Councillors, to investigate the most appropriate Funding Bid to improve and enhance the facilities and activities for the future.

Although the Trust has again returned a Trading Loss for the Financial Year 2022/23 the Trustees are satisfied with the performance particularly with the significant challenges faced with a volatile Energy Market following the Russian/Ukrainian conflict.

With the continued support and dedication of the Senior Management Team and Staff, under the Leadership of the General Manager, the loyal Customer Base and Local Community Support and working with all Key Stakeholders, the Trustees remain confident that the Trust can operate for the foreseeable future based upon the information and projections available at this time.

The Trustees believe that it is appropriate to continue to prepare the financial statements on the going concern basis. As part of developing the Risk Management Policy Trustees continue to assess the major risks and are satisfied that systems and controls are in place to mitigate these risks. The Trust aspires to maintain its general reserve fund going forwards but recognises that the ageing building requires constant investment.

• FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Trustees have assessed the major risks they have identified and are satisfied that systems are in place to mitigate exposure to these risks.

STRUCTURE, GOVERNANCE AND MANAGEMENT

• CONSTITUTION

The company was established under a Memorandum of Association which established the objects and powers of the charitable company and it is governed by its Articles of Association.

The company was incorporated under the Companies Act 1985 as a company limited by guarantee and not having share capital. In the event of a winding up, registered members are liable to contribute a sum not exceeding £10 per member towards the debts and liabilities of the Trust and the costs and expenses of winding up.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' report

For the year ended 31 March 2023

• **METHOD OF APPOINTMENT OR ELECTION OF TRUSTEES**

New Trustees are recruited based on the skills, knowledge and experience that the Board requires to ensure that the charity is well governed. Trustees are elected by the members of the charity attending the Annual General Meeting or by proxy vote.

• **POLICIES ADOPTED FOR THE INDUCTION AND TRAINING OF TRUSTEES**

Following appointment, all new Trustees attend an induction with the Company Secretary. The induction includes provision to them of the following material, our Memorandum and Articles of Association, The Hallmarks of an Effective Charity (CC60), The Essential Trustee (CC3), Charities and Risk Management information, management accounts and operational information.

• **PAY POLICY FOR SENIOR STAFF**

It is essential for Carn Brea Leisure Centre Trust (CBLCT) to have competent and credible leaders at the top of the charity to guide us towards achieving our vision in the most effective and efficient ways; and professional staff at all levels.

Having a competitive salary offering is one of the many ways CBLCT can work to secure the best people to do this important work. CBLCT has pay policies to help us attract and retain great people.

The remuneration committee within the Board of Trustees, led by the Chair, are responsible for defining CBLCT pay policies, particularly our pay grades and processes to determine the salaries of the Chief Executive and the executive team (our senior managers who lead our other staff).

An important pay principle in our pay policies is that our pay grades, salaries and benefits should be proportionate to the complexity of role responsibilities, in line with our charitable objectives and competitive within the UK charity sector.

We aim to pay around the median for similar roles in similar organisations but not compete on salaries within the public or private sectors. To help us achieve this, we monitor charity sector pay trends through available reputable sources such as charity trade associations.

• **ORGANISATIONAL STRUCTURE AND DECISION MAKING**

The centre's structure continues to evolve to reflect the needs of the business, on average we employed between 60 and 80 members of staff primarily from the Camborne, Pool and Redruth community. The team consists of both full time and part time employees. The team is managed by the senior management group, through the departmental and supervisory team leaders.

• **RISK MANAGEMENT**

The Trust takes a pro-active approach to risk management and has a risk management policy in place, which is reviewed annually at the end of each financial year.

As part of developing the risk management policy the Trustees have assessed the major risks and are satisfied that systems are in place to mitigate exposure to these risks. The Trust is aiming to increase the general reserve fund going forwards, however, recognises that as a result of the utility market this continues to be challenging.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' report

For the year ended 31 March 2023

PLANS FOR FUTURE PERIODS

• FUTURE DEVELOPMENTS

The Senior Management Team and Trustees continue in discussions with all Key Stakeholders and have engaged Architects and Funding Specialists to prepare a plan and relevant bid to enhance and improve the facilities. It has never been more important to investigate how the facility can be made more energy sustainable for the future and are currently working on several initiatives.

We continue to appreciate the support of George Eustice MP, Cornwall Council and all of our Key Stakeholders and Sponsors.

INFORMATION ON FUNDRAISING PRACTICES

The Trust did and continues to fund raise across a number of platforms in order to create investment, renewals, new opportunities and provide its services on a continual basis to its existing customer base and endeavour to attract new custom and users.

We have instructed Two Green Magpies to fundraise on behalf of the Trust, they are currently working 3 days per month. There were no complaints with regards to fundraising during the year.

TRUSTEES' RESPONSIBILITIES STATEMENT

The Trustees (who are also directors of Carn Brea Leisure Centre Trust for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable group will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company and the group's transactions and disclose with reasonable accuracy at any time the financial position of the charitable group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' report

For the year ended 31 March 2023

DISCLOSURE OF INFORMATION TO AUDITORS

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant information of which the charitable group's auditor is unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant information and to establish that the charitable group's auditor is aware of that information.

This report was approved by the Trustees, on 19 December 2023 and signed on their behalf by:

By order of the Board

C Rowe
Trustee

Station Road
Pool
REDRUTH
Cornwall
TR15 3QS

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Independent auditors' report to the members of Carn Brea Leisure Centre Trust

Opinion

We have audited the financial statements of Carn Brea Leisure Centre Trust (the 'parent charity') and its subsidiary (the 'group') for the year ended 31 March 2023 which comprise the consolidated statement of financial activities, consolidated and company balance sheet, consolidated statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charitable company's affairs as at 31 March 2023, and of the group's incoming resources and application of resources, including its income and expenditure, for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty relating to going concern

We draw attention to Note 1.7 in the financial statements, which indicates that as at 31 March 2023, the group had negative general funds of £42,448 and is facing challenges especially in terms of a volatile energy market. As stated in Note 1.7 these conditions indicate that a material uncertainty exists that may cast significant doubt on the group's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate. Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Independent auditors' report to the members of Carn Brea Leisure Centre Trust

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report incorporating the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate and sufficient accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemption in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 6, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Independent auditors' report to the members of Carn Brea Leisure Centre Trust

The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud is detailed below:

- Obtain an understanding of the legal and regulatory frameworks applicable to the charity and the sector in which they operate. We determined that the following laws and regulations were most significant: the Charities Act 2011, the Companies Act 2006, Health and Safety Regulations, Safeguarding and GDPR;
- Review of the disclosures in the financial statements and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- Enquiries of management concerning actual and potential litigation and claims;
- Performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- Reviewing minutes of meetings and correspondence with regulators;
- Performing audit work in connection with the risk of management override of controls, including testing journal entries for reasonableness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for potential bias.

We also communicate relevant identified laws and regulations and potential fraud risk to all engagement team members and remain alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Our audit approach also considered the opportunities and incentives that may exist within the company for fraud and identified the greatest potential for fraud being in respect of cut off and completion risk around revenue recognition. Under ISA (UK) we are also required to undertake procedures to respond to the risk of management override of controls. Our procedures included the following:

- Undertaking transactional testing on revenue
- Performing reconciliation work from the booking system to the nominal ledger to prove income in total between the different operating systems
- Performing cut off testing on income
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness, and evaluating the business rationale for significant transactions outside the normal course of business
- Reviewing estimates and judgements made in the accounts for any indication of bias and challenged assumptions used by management in making estimates.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our audit report.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Independent auditors' report to the members of Carn Brea Leisure Centre Trust

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's members and its trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Josh Stevens ACA (Senior Statutory Auditor)

For and on behalf of RRL LLP

Statutory Auditors

Peat House

Newham Road

TRURO

Cornwall

TR1 2DP

22 December 2023

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Consolidated statement of financial activities (incorporating income and expenditure account)

For the year ended 31 March 2023

		Unrestricted funds		Restricted funds	Total funds	Total funds
		General fund	Designated fund		2023	2022
	Notes	£	£	£	£	£
Income from:						
Donations and legacies	2	5,000	-	-	5,000	289,912
Charitable activities	5	1,725,138	-	-	1,725,138	1,181,703
Other trading activities	3	98,493	-	-	98,493	73,364
Investments	4	5,755	-	-	5,755	350
Total income		1,834,386	-	-	1,834,386	1,545,329
Expenditure on:						
Raising funds	3	15,399	-	-	15,399	10,878
Charitable activities	6	1,869,878	-	48,634	1,918,512	1,654,768
Total expenditure		1,885,277	-	48,634	1,933,911	1,665,646
Net expenditure before transfers		(50,891)	-	(48,634)	(99,525)	(120,317)
Transfers between funds		-	-	-	-	-
Net movement in funds		(50,891)	-	(48,634)	(99,525)	(120,317)
Total funds brought forward		8,443	-	519,017	527,460	647,777
Total funds carried forward		(42,448)	-	470,383	427,935	527,460

The notes on pages 15 to 32 form part of these financial statements.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Consolidated and company balance sheet

As at 31 March 2023

		The Group		The Charity	
	Notes	2023 £	2022 £	2023 £	2022 £
Fixed assets					
Tangible assets	12	1,140,393	1,272,857	1,133,259	1,262,942
Investments	13	-	-	10	10
		1,140,393	1,272,857	1,133,269	1,262,952
Current assets					
Stocks	14	10,970	10,978	10,863	10,871
Debtors	15	52,263	47,010	48,761	55,186
Cash at bank and in hand		403,241	378,559	401,787	359,776
		466,474	436,547	461,411	425,833
Creditors: amounts falling due within one year	16	(391,508)	(342,314)	(385,063)	(332,033)
Net current assets		74,966	94,233	76,348	93,800
Total assets less current liabilities		1,215,359	1,367,090	1,209,617	1,356,752
Creditors: amounts falling due after more than one year	18	(787,424)	(839,630)	(787,424)	(839,630)
Net assets	20	427,935	527,460	422,193	517,122
Charity funds					
Restricted funds	19	470,383	519,017	470,383	519,017
Unrestricted funds	19	-	-	-	-
- Designated funds		-	-	-	-
- General fund		(42,448)	8,443	(48,190)	(1,895)
Total funds		427,935	527,460	422,193	517,122

The financial statements have been prepared in accordance with the special provisions applicable to companies subject to the small companies regime.

These financial statements were approved and authorised for the issue of the Trustees on 19 December 2023 and signed on their behalf by:

C Rowe
Trustee

These notes on pages 15 to 32 form part of these financial statements.

Company registration no.: 03896891

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Consolidated statement of cash flows

For the year ended 31 March 2023

		2023 £	2022 £
	Note		
Cash flows from operating activities			
Net cash provided/(utilised) by operating activities	21	187,233	223,753
Cash flows from investing activities:			
Dividends, interest and rents from investments		5,755	350
Purchase of tangible fixed assets		(67,033)	(12,541)
Interest payable on borrowings		(37,768)	(37,221)
Net cash used in investing activities		(99,046)	(49,412)
Cash flows from financing activities:			
Repayments of borrowings		(63,505)	(9,922)
Cash inflows from new borrowing		-	26,659
Net cash provided by financing activities		(63,505)	16,737
Change in cash and cash equivalents in the year		24,682	191,078
Cash and cash equivalents brought forward		378,559	187,481
Cash and cash equivalents carried forward	22	403,241	378,559

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

1 Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Carn Brea Leisure Centre Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The Statement of financial activities (SOFA) and Balance sheet consolidate the financial statements of the company and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

1.2 Basis of consolidation

The financial statements consolidate the financial statements of Carn Brea Leisure Centre (Trading) Limited its subsidiary undertaking.

The company has taken advantage of the exemption contained within section 408 of the Companies Act 2006 not to present its own Income and expenditure account.

The Carn Brea Leisure Centre Trust individual SOFA shows total income of £1,823,583, total expenditure of £1,918,512 and a net movement in funds of (£94,929).

1.3 Company status

Carn Brea Leisure Centre Trust is a company limited by guarantee incorporated in England and Wales and accordingly does not have any share capital. Every member undertakes to contribute such amount as may be required not exceeding £10 to the assets of the charitable company in the event of its being wound up while he or she is a member, or within one year after he or she ceases to be a member.

These financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financials statements are rounded to the nearest £.

The registered office is disclosed within the reference and administrative details of the company, on page 1.

1.4 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the company and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

1 Accounting policies (continued)

1.4 Fund accounting (continued)

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

1.5 Income

All income is recognised once the company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

For legacies, entitlement is taken as the earlier of the date on which either the company is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the company has been notified of the executor's intention to make a distribution. Where legacies have been notified to the company, or the company is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Donated services or facilities are recognised when the company has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the company of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time of the Friends is not recognised and refer to the Trustees' report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the company which is the amount the company would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

1.6 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Fundraising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

1 Accounting policies (continued)

1.6 Expenditure (continued)

Costs of generating funds are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

Charitable activities and Governance costs are costs incurred on the company's operations, including support costs and costs relating to the governance of the company apportioned to charitable activities.

1.7 Going concern

Whilst the trustees are pleased to report that the group has continued to recover well from the impact of the Covid-19 pandemic and demand across all activities is returning to pre-pandemic levels, they acknowledge that the trading loss in the financial year has reduced the general fund of the group to (£42,448). Although there are plans in place to return to profitability, there are challenges facing the group especially in terms of a volatile energy market, this coupled with a negative general fund casts material uncertainty on the group's ability to continue as a going concern.

However, with continued support and dedication of the senior management team and staff, under the leadership of the General Manager, the loyal customer base and local community support and working with all key stakeholders, the trustees remain confident that the group can operate for the foreseeable future based upon the information and projects available at this time.

As a result the Trustees believe that it is appropriate to continue to prepare these financial statements on the going concern basis.

1.8 Tangible fixed assets and depreciation

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Short-term leasehold property	- Over life of lease (5-25 years)
Plant and machinery	- 10-33% straight line
Fixtures and fittings	- 10-33% straight line
Computer equipment	- 20-50% straight line

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

1 Accounting policies (continued)

1.9 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance sheet date, unless fair value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and shown in the heading 'Gains/(losses) on investments' in the Statement of financial activities.

Investments in subsidiaries are valued at cost less provision for impairment.

1.10 Leasing and hire purchase

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the company. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the statement of financial activities so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

1.11 Operating leases

Rentals under operating leases are charged to the statement of financial activities on a straight line basis over the lease term.

1.12 Turnover

Turnover comprises revenue recognised by the company in respect of goods and services supplied during the year, exclusive of Value Added Tax and trade discounts.

1.13 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

1.14 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the company; this is normally upon notification of the interest paid or payable by the Bank.

1.15 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.16 Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

1 Accounting policies (continued)

1.17 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

1.18 Financial instruments

The company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

1.19 Pensions

The company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the company to the fund in respect of the year.

1.20 Critical accounting estimates and judgements

In the application of the company's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

2 Income from donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Donations	-	-	-	-
Grants:				
- Active Cornwall	5,000	-	5,000	127,300
- Cornwall Council – National Leisure Recovery Fund				
- HMRC – Job Retention Scheme	-	-	-	118,912
- The National Lottery - Community Leisure Recovery Fund	-	-	-	38,700
- England Athletics	-	-	-	5,000
Total donations and legacies	5,000	-	5,000	289,912
Total 2022	284,912	5,000	289,912	

HMRC grants included within the above have been received totalling £Nil (2022: £118,912) to assist with the furloughed staff whilst in a nationwide lockdown due to COVID-19.

3 Trading activities

	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Trading income				
Trading income	98,493	-	98,493	73,364
Fundraising trading expenses				
Trading expenses (including depreciation)	15,399	-	15,399	10,878
Net income from trading activities	83,094	-	83,094	62,486

4 Investment income

	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Bank interest receivable	5,755	-	5,755	350
Total 2022	350	-	350	

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

5 Income from charitable activities

	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Operation of the leisure centre	1,725,138	-	1,725,138	1,181,703
	<u>1,181,703</u>	<u>-</u>	<u>1,181,703</u>	
Total 2022				

Operation of the leisure centre income can be summarised as follows:

	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Rent receivable	-	-	-	7,915
Gym income	752,234	-	752,234	563,033
Pool and sports activities	813,515	-	813,515	529,020
Catering and refreshments income	104,284	-	104,284	52,555
Sales of sports goods	13,918	-	13,918	9,489
Other activities	41,187	-	41,187	19,691
	<u>1,725,138</u>	<u>-</u>	<u>1,725,138</u>	<u>1,181,703</u>
Total				

6 Analysis of expenditure on charitable activities

	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Operation of the leisure centre	1,869,878	39,961	1,909,839	1,646,095
Operation of the Hub Club project	-	8,673	8,673	8,673
	<u>1,869,878</u>	<u>48,634</u>	<u>1,918,512</u>	<u>1,654,768</u>
Total 2022	<u>1,606,544</u>	<u>48,224</u>	<u>1,654,768</u>	

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

7 Direct costs

	Operation of the leisure centre £	Operation of the Hub Club project £	Total 2023 £	Total 2022 £
Cost of sales	84,199	-	84,199	48,025
Leasing and equipment rental costs	7,012	-	7,012	5,158
Cleaning and waste removal	22,416	-	22,416	15,745
Repairs and renewals	68,046	-	68,046	53,347
Printing, postage and stationery	5,591	-	5,591	3,813
Health and safety	13,000	-	13,000	3,218
ICT system expenses	24,523	-	24,523	16,102
Travel expenses	44	-	44	-
Staff training	6,634	-	6,634	6,027
Premises costs	344,085	-	344,085	272,215
Irrecoverable VAT	89,130	-	89,130	72,910
Bank charges and interest	49,805	-	49,805	44,015
Licenses and subscriptions	24,472	-	24,472	19,625
Legal and professional	12,063	-	12,063	8,759
Consulting	-	-	-	3,598
Bookkeeping	15,973	-	15,973	16,912
Advertising and marketing	3,508	-	3,508	2,595
Wages and salaries	878,604	-	878,604	798,705
National insurance	47,511	-	47,511	39,224
Pension cost	15,058	-	15,058	11,972
Depreciation	182,664	8,673	191,337	205,953
Loss on disposal of fixed assets	4,751	-	4,751	-
	1,899,089	8,673	1,907,762	1,647,918
Total 2022	1,639,245	8,673	1,647,918	

8 Support and governance costs

	Operation of the leisure centre £	Total 2023 £	Total 2022 £
Auditors' remuneration	10,750	10,750	6,850
	10,750	10,750	6,850
Total 2022	6,850	6,850	

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

9 Turnover

The whole of the turnover is attributable to leisure activities along with education and training in these activities.

All turnover arose within the United Kingdom.

10 Net expenditure

This is stated after charging:

	2023 £	2022 £
Depreciation	194,746	209,754
Operating lease costs	1,800	3,700
Loss on disposal of fixed assets	4,751	-
	<u>199,300</u>	<u>213,454</u>

During the year, no Trustees received any remuneration (2022: £Nil).

During the year, no Trustees received any benefits in kind (2022: £Nil).

During the year, no Trustees received any reimbursement of expenses (2022: £Nil).

11 Staff costs

	2023 £	2022 £
Wages and salaries	878,604	798,705
Social security costs	47,511	39,224
Other pension costs	15,058	11,972
	<u>941,173</u>	<u>849,901</u>

The average monthly numbers of persons employed by the company during the year was as follows:

	2023	2022
Full and part time employees	70	59
	<u>70</u>	<u>59</u>

Average headcount expressed as a full time equivalent:

	2023	2022
Management	2	2
Administrative	4	4
Operational - Charity	39	26
Operational - Trading	-	1
	<u>45</u>	<u>33</u>

No employee received remuneration amounting to more than £60,000 in either year.

Total key management personnel remuneration was £91,804 (2022: £97,112)

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

12 Tangible fixed assets

Group	Short-term leasehold Property £	Plant and machinery £	Fixtures, fittings and equipment £	Total £
Cost				
At 1 April 2022	1,650,914	547,847	681,139	2,879,900
Additions	23,065	35,929	8,039	67,033
Disposals	-	(9,196)	-	(9,196)
At 31 March 2023	1,673,979	574,580	689,178	2,937,737
Depreciation				
At 1 April 2022	710,843	384,255	511,945	1,607,043
Charge for the year	81,969	47,647	65,130	194,746
Eliminated on disposal	-	(4,445)	-	(4,445)
At 31 March 2023	792,812	427,457	577,075	1,797,344
Net book value				
At 31 March 2023	881,167	147,123	112,103	1,140,393
At 31 March 2022	940,071	163,592	169,194	1,272,857
Company	Short-term leasehold Property £	Plant and machinery £	Fixtures, fittings and equipment £	Total £
Cost				
At 1 April 2022	1,650,914	543,728	641,692	2,836,334
Additions	23,065	35,929	7,411	66,405
Disposals	-	(9,196)	-	(9,196)
At 31 March 2023	1,673,979	570,461	649,103	2,893,543
Depreciation				
At 1 April 2022	710,843	380,136	482,413	1,573,392
Charge for the year	81,969	47,647	61,721	191,337
Eliminated on disposal	-	(4,445)	-	(4,445)
At 31 March 2023	792,812	423,338	544,134	1,760,284
Net book value				
At 31 March 2023	881,167	147,123	104,969	1,133,259
At 31 March 2022	940,071	163,592	159,279	1,262,942

The net carrying value of tangible fixed assets includes £25,359 (2022: £nil) in respect of assets held under hire purchase contracts.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

13 Fixed asset investments

		Shares in group undertaking £
Company		
Carrying value at cost		
As at 1 April 2022 and 31 March 2023		10
Carn Brea Leisure Centre (Trading) Limited		
	2023	2022
	£	£
Summary profit and loss account for the year ended 31 March 2023		
Turnover	44,803	73,364
Cost of sales	(603)	(477)
Gross profit	44,200	72,887
Administrative expenses	(14,796)	(10,401)
Interest receivable	-	-
Donation to parent	(34,000)	(57,788)
Result for the year	(4,596)	4,698
Balance sheet as at 31 March 2023		
Tangible fixed assets	7,134	9,915
Current assets	9,439	22,698
Creditors falling due within one year	(10,821)	(22,265)
Aggregate share capital and reserves	5,752	10,348

Carn Brea Leisure Centre Trust owns 100% of the share capital of Carn Brea Leisure Centre (Trading) Limited, a company incorporated in England and Wales (company no. 04212770). The principal activity of Carn Brea Leisure Centre (Trading) Limited is to operate the commercial activities at Carn Brea Leisure Centre. The registered office of Carn Brea Leisure Centre (Trading) Limited is the same as Carn Brea Leisure Centre Trust.

14 Stocks

	2023	Group	2023	Company
Group and company	£	2022	£	2022
		£		£
Finished goods and goods for resale	10,970	10,978	10,863	10,871

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

15 Debtors

	2023 £	Group 2022 £	2023 £	Company 2022 £
Trade debtors	29,680	18,993	26,178	15,185
Amounts owed by group undertakings	-	-	-	11,984
Other debtors	5,034	2,379	5,034	2,379
Prepayments and accrued income	17,549	25,638	17,549	25,638
	<u>52,263</u>	<u>47,010</u>	<u>48,761</u>	<u>55,186</u>

16 Creditors: amounts falling due within one year

	2023 £	Group 2022 £	2023 £	Company 2022 £
Other loans	69,369	59,462	69,369	59,462
Hire purchase	3,831	-	3,831	-
Trade creditors	77,703	65,051	77,703	64,989
Amounts due to group undertakings	-	-	4,376	-
Other taxation and social security	1,241	44,583	-	42,175
Other creditors	17,222	13,198	7,642	5,387
Accruals and deferred income (see note 17)	222,142	160,020	222,142	160,020
	<u>391,508</u>	<u>342,314</u>	<u>385,063</u>	<u>332,033</u>

Deferred income comprises booking fees from clubs and schools received in advance, bi-annual and annual gym memberships received in advance and advance payments for swim school courses.

17 Deferred income

	Group £	Company £
Deferred income at 1 April 2022	98,247	93,506
Resources deferred during the year	151,862	143,656
Amounts released from previous years	(98,247)	(93,506)
	<u>151,862</u>	<u>143,656</u>

Deferred income as at 31 March 2023

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

18 Creditors: amounts falling due after more than one year

	2023 £	Group 2022 £	2023 £	Charity 2022 £
Other loans	766,218	839,630	766,218	839,630
Hire purchase	21,206	-	21,206	-
	<u>787,424</u>	<u>839,630</u>	<u>787,424</u>	<u>839,630</u>

Other loans include aggregate amounts of £556,761 (2022: £578,941) which fall due after five years and are repayable by instalments.

The payment terms and interest rate of each creditor are: the loans from Cornwall Council are repayable over a term of 18 and 19 years and both carry an interest rate of 4%, the loans from Big Issue Invest are repayable over 7 years and carry an interest rate of 7.5%, the Santander bounce back loan is repayable over 6 years and carries an interest rate of 2.5%.

Other loans are secured by fixed charge and a floating charge over the charity's assets.

Hire purchase payments represent amounts payable by the company for certain items of plant and machinery. No restrictions are placed on the use of the assets. The average lease term is 5 years. All leases are on a fixed repayment basis and no arrangements have been entered into for contingent rental payments.

Finance leases are secured on the assets to which they relate.

19 Group statement of funds – current year

	Balance as at 1 April 2022 £	Income £	Expenditure £	Transfers £	Balance as at 31 March 2023 £
General funds	8,443	1,834,386	(1,885,277)	-	(42,448)
Total unrestricted funds	<u>8,443</u>	<u>1,834,386</u>	<u>(1,885,277)</u>	<u>-</u>	<u>(42,448)</u>
Restricted funds					
Hub Club project	76,682	-	(8,673)	-	68,009
Sport England – Club House	27,091	-	(5,419)	-	21,672
Sport England – Pool					
Refurbishment	393,750	-	(25,000)	-	368,750
Changing Places project	17,084	-	(8,542)	-	8,542
England Athletics	4,410	-	(1,000)	-	3,410
	<u>519,017</u>	<u>-</u>	<u>(48,634)</u>	<u>-</u>	<u>470,383</u>
Total of funds	<u>527,460</u>	<u>1,834,386</u>	<u>(1,933,911)</u>	<u>-</u>	<u>427,935</u>

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

19 Statement of funds (continued)

Group statement of funds – prior year

	Balance as at 1 April 2021 £	Income £	Expenditure £	Transfers £	Balance as at 31 March 2022 £
Designated funds					
Capital fund	75,474	-	-	(75,474)	-
General funds	10,062	1,540,329	(1,617,422)	75,474	8,443
Total unrestricted funds	85,536	1,540,329	(1,617,422)	-	8,443
Restricted funds					
Hub Club project	85,355	-	(8,673)	-	76,682
Sport England – Club House	32,510	-	(5,419)	-	27,091
Sport England – Pool					
Refurbishment	418,750	-	(25,000)	-	393,750
Changing Places project	25,626	-	(8,542)	-	17,084
England Athletics	-	5,000	(590)	-	4,410
	562,241	5,000	(48,224)	-	519,017
Total of funds	647,777	1,545,329	(1,665,646)	-	527,460

Charity summary of funds – current year

	Balance as at 1 April 2022 £	Income £	Expenditure £	Transfers £	Balance as at 31 March 2023 £
Designated funds	-	-	-	-	-
General funds	(1,895)	1,823,583	(1,869,878)	-	(48,190)
	(1,895)	1,823,583	(1,869,878)	-	(48,190)
Restricted funds	519,017	-	(48,634)	-	470,383
	517,122	1,823,583	(1,918,512)	-	422,193

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

19 Statement of funds (continued)

Charity summary of funds – prior year

	Balance at 1 April 2021 £	Income £	Expenditure £	Transfers £	Balance as at 31 March 2022 £
Designated funds	75,474	-	-	(75,474)	-
General funds	4,422	1,524,753	(1,606,544)	75,474	(1,895)
	79,896	1,524,753	(1,606,544)	-	(1,895)
Restricted funds	562,241	5,000	(48,224)	-	519,017
	642,137	1,529,753	(1,654,768)	-	517,122

Purpose of restricted funds

Restricted funds are to be used for specific purposes as laid down by the donor.

Funds restricted for the Athletics track were provided for the cost of maintenance and upkeep of the running track facility. This fund has been fully spent for the purposes intended.

The Hub Club Project comprises the grant funded building used to promote grass roots sports clubs. The building is also rented out as a meeting space.

The Sport England - Club House fund represents the costs of the Club House funded by a Sport England capital grant.

The Sport England - Pool Refurbishment fund represents the costs of refurbishing the pool which was funded by a Sport England capital grant. Should the asset be disposed of, or if the charity ceases to operate then this funding may become repayable. Sport England hold a charge in respect of this.

Changing Places project – funding obtained towards the Changing Places facilities at the Centre.

England Athletics – funding towards repairing the hammer cage at the Centre.

The trustees believe that sufficient resources are held in an appropriate form to enable each fund to be applied in accordance with the restrictions.

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

20 Analysis of net assets between funds

Analysis of net assets between funds – current year

	Unrestricted funds	Restricted funds	Total funds 2023 £
	£	£	£
Tangible fixed assets	670,010	470,383	1,140,393
Current assets	466,474	-	466,474
Creditors due within one year	(391,508)	-	(391,508)
Creditors due in more than one year	(787,424)	-	(787,424)
	(42,448)	470,383	427,935

Analysis of net assets between funds – prior year

	Unrestricted funds	Restricted funds	Total funds 2022 £
	£	£	£
Tangible fixed assets	753,840	519,017	1,272,857
Current assets	436,547	-	436,547
Creditors due within one year	(342,314)	-	(342,314)
Creditors due in more than one year	(839,630)	-	(839,630)
	8,443	519,017	527,460

21 Reconciliation of net movement in funds to net cash flow from operating activities

	2023 £	2022 £
Net expenditure for the year (as per Statement of Financial Activities)	(99,525)	(120,317)
Adjustment for:		
Depreciation charges	194,746	209,754
Interest paid	37,768	37,221
Dividends, interest and rents from investments	(5,755)	(350)
Loss on sale of fixed assets	4,751	-
Decrease/(increase) in stocks	8	(2,133)
(Increase)/decrease in debtors	(5,253)	24,076
Increase in creditors	60,493	75,502
Cash generated by operating activities	187,233	223,753

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

22 Analysis of cash and cash equivalents

	2023 £	2022 £
Cash at bank and in hand	403,241	378,559

23 Analysis of changes in net debt

	1 April 2022 £	Cash flows £	31 March 2023 £
Cash at bank and in hand	378,559	24,682	403,241
Loans	(899,092)	63,505	(835,587)
Hire purchase	-	(25,037)	(25,307)
	(520,533)	63,150	(457,383)

24 Pension commitments

The charity operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the charity to the fund and amounted to £15,058 (2022: £11,972). The outstanding contributions at the year end was £4,574 (2022: £2,607).

25 Operating lease commitments

At 31 March 2023 the total of the group's future minimum lease payments under non-cancellable operating leases was:

	2023 £	2022 £
Group and company		
Within 1 year	-	2,607
Between 1 and 5 years	-	1,350
Total	-	3,957

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

26 **Related party transactions**

Carn Brea Leisure Centre (Trading) Limited, a trading subsidiary, made a gift aid donation of £34,000 (2022: £57,788) to the Trust during the year. Included within creditors due within one year is an amount of £4,376 (2022: included in debtors £11,984) owed by the Trust to Carn Brea Leisure Centre (Trading) Limited.

Scott and Company (Cornwall) Limited – a company owned by a Trustee. Services totalling £Nil (2022: £695) were provided to the charity during the year. There were no amounts outstanding as at 31 March 2023 (2022: £Nil).

27 **Controlling party**

The ultimate controlling parties are the Trustees of the company as shown on page 1.

Accounts

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' Annual Report and Financial Statements

For the year ended 31 March 2022

Company registration number 03896891
Charity registration number 1079101

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Reference and administrative information

For the year ended 31 March 2022

Charity registration number	1079101
Company registration number	03896891
Registered office and business address	Station Road Pool REDRUTH Cornwall TR15 3QS
Trustees	Mr R Beeching Mr C Hunter Mr N Lake Mr M Moyle Mr DH Price – Chair (until 16 December 2021) Mr C Rowe – Chair (from 16 December 2021) Ms L May (appointed 27 January 2022) Ms N Smith (appointed 27 January 2022)
Auditors	RRL LLP Peat House Newham Road TRURO Cornwall TR1 2DP
Bankers	Lloyds Bank Plc 27 Fore Street REDRUTH Cornwall TR15 3BJ CCLA Investment Management Limited Senator House 85 Queen Victoria Street LONDON EC4V 4ET Santander UK plc 31 Boscawen Street TRURO Cornwall TR1 2QJ
Solicitors	Foot Anstey High Water House Malpas Road TRURO Cornwall TR1 1QH
Key Management Personnel	Jenine Williams (Operations Manager) Sharon Christie (Business Administration Manager) Alex King (Acting General Manager)

Trustees' report

For the year ended 31 March 2022

The Trustees of Carn Brea Leisure Centre Trust present their report and financial statements for the year ended 31 March 2022.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's Memorandum and Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

OBJECTIVES AND ACTIVITIES

• POLICIES AND OBJECTIVES

The objects of the charity, as defined by the Memorandum of Association, are to provide recreational facilities together with education and training in sporting and leisure activities with the object of improving the potential user's condition of life. Such facilities should be available to the public at large irrespective of their youth, age, infirmity, disablement, poverty or social or economic circumstances.

In setting our objectives and planning the activities of the charity the Trustees have given careful consideration to the Charity Commission's general guidance on public benefit.

• STRATEGIES FOR ACHIEVING OBJECTIVES

The charity has in place a robust business plan and budgets, complemented by creative sales and marketing initiatives to ensure the facilities are fit for purpose and the leisure activities on offer support delivery of the Trust's charitable objectives.

The Trustees and management team use a variety of 'key performance indicators' alongside customer feedback schemes to evaluate and measure how effective the charity is at delivering against its charitable goals.

• ACTIVITIES FOR ACHIEVING OBJECTIVES

The charity's facility comprises: gym, swimming pools, sports hall, group fitness studios, athletics track, squash courts, Cafe, meeting/training/conference rooms and a therapy suite. Utilising the various facilities, the Trust offers a comprehensive, diverse and accessible range of activities to ensure the community's activity needs are met.

A number of initiatives have also been used to engage with the local community and ensure wherever possible that facilities/activities are accessible to all, these have included: GP referral schemes, subsidised swimming sessions, corporate membership schemes and a community sponsor's scheme.

Trustees' report

For the year ended 31 March 2022

ACHIEVEMENTS AND PERFORMANCE

REVIEW OF ACTIVITIES

The Trustees are pleased to report that following the prolonged closure from the third lockdown customers have steadily returned to using the centre across all activities. The Centre still had to follow government advice and protocols to provide a safe environment for both visitors and staff and this inevitably put pressure upon the Management Team to ensure adequate social distancing and cleaning measures were adhered to throughout. Across all areas visitor numbers were monitored and controlled.

As the trading year progressed and confidence returned so did demand across all areas of the centre. It was also fantastic to see many local schools, that use the Centre for swimming lessons, return for the 2021/22 academic year as well as a return to the amazing Swim School Program.

The Management and Staff worked tirelessly throughout this period to return the Centre to an "as normal" operation as possible. Staff numbers had been depleted during the previous trading year and the team worked hard to deliver the quality of service expected by our loyal customer base. Staff recruitment however proved to be challenging throughout the 2021/22 trading year.

The Trustees were grateful for the continued support from the Acting General Manager – seconded from another Leisure Sector Trust on a part-time basis in 2020 - guiding the Operations Manager and Business Administration Manager during what was becoming a busy trading year. Visitor/User numbers were returning to near pre-pandemic numbers across all areas of the Centre that was still having to operate under "safe" protocols.

Late in 2021 the Trustees were confident that the Trust needed to recruit a new Senior Manager to replace the previous CEO, who had left in June 2020, and to take over from the Acting General Manager who had extended his tenure of support to the end of the current financial year. The Trustees carried out a thorough review of the Trust's requirements for this Senior Role to support and develop the existing management team and to safely manage and take the charity forward. A robust recruitment procedure was put in place to recruit a General Manager and the successful candidate was appointed to start early in April 2022.

Although it was a testing trading year in so many ways it is testament to both the Management Team and Staff that the loyal customers and the amazing local community have continued to be able to safely use and to enjoy the many different activities provided by Carn Brea Leisure Centre Trust.

• FUNDRAISING ACTIVITIES/INCOME GENERATION

Carn Brea Leisure Centre Trust owns 100% of the share capital of Carn Brea Leisure Centre (Trading) Limited, a company incorporated in England and Wales (company no. 04212770). The principal activity of Carn Brea Leisure Centre (Trading) Limited is to operate the commercial activities at Carn Brea Leisure Centre. All taxable profits generated through this trading subsidiary are donated to Carn Brea Leisure Centre Trust.

The Trust received some significant grant funding in 2020/21 which had a positive impact on the early 2021/22 financial year and with the return of the users this has seen the cash reserves held by the Trust return to a more healthy position.

Trustees' report

For the year ended 31 March 2022

FINANCIAL REVIEW

• GOING CONCERN

There is no doubt that the Covid-19 pandemic has had a profound effect on many businesses and individuals in so many different ways and Carn Brea Leisure Centre Trust has not been immune to this whether from a customer or staff point of view. Working closely with Cornwall Council and other partners it has been recognised how important Health and Fitness Activities, across all disciplines, are to the Health and Well Being, both physically and mentally, of both our local and wider community.

The Trustees and Management have engaged with Cornwall Council and other stakeholders and are currently encouraged with the support being given by George Eustice MP and Cornwall Council to submit a funding bid to both improve and enhance the aging facilities but also to make the Centre more sustainable energy wise and to future proof the operation for future generations of users.

Although the Trust returned a trading loss for the financial year 2021/22 the Trustees are pleased with the overall performance during exceptional and difficult circumstances and are delighted that the indications for the 2022/23 trading year, under the leadership of the new General Manager, are encouraging with demand across all sectors at record levels.

With the support and dedication of the Management Team and Staff, the loyal customer base and local community support, with all key stakeholders and with the prospect of a significant funding bid, the Trustees remain confident that the Trust will be able to operate for the foreseeable future based upon the information available and projections produced at this time.

As a result the Trustees believe that it is appropriate to continue to prepare the financial statements on the going concern basis.

• FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Trustees have assessed the major risks they have identified and are satisfied that systems are in place to mitigate exposure to these risks.

STRUCTURE, GOVERNANCE AND MANAGEMENT

• CONSTITUTION

The company was established under a Memorandum of Association which established the objects and powers of the charitable company and it is governed by its Articles of Association.

The company was incorporated under the Companies Act 1985 as a company limited by guarantee and not having share capital. In the event of a winding up, registered members are liable to contribute a sum not exceeding £10 per member towards the debts and liabilities of the Trust and the costs and expenses of winding up.

• METHOD OF APPOINTMENT OR ELECTION OF TRUSTEES

New Trustees are recruited based on the skills, knowledge and experience that the Board requires to ensure that the charity is well governed. Trustees are elected by the members of the charity attending the Annual General Meeting or by proxy vote.

Trustees' report

For the year ended 31 March 2022

• **POLICIES ADOPTED FOR THE INDUCTION AND TRAINING OF TRUSTEES**

Following appointment, all new Trustees attend an induction with the Company Secretary. The induction includes provision to them of the following material, our Memorandum and Articles of Association, The Hallmarks of an Effective Charity (CC60), The Essential Trustee (CC3), Charities and Risk Management information, management accounts and operational information.

• **PAY POLICY FOR SENIOR STAFF**

It is essential for Carn Brea Leisure Centre Trust (CBLCT) to have competent and credible leaders at the top of the charity to guide us towards achieving our vision in the most effective and efficient ways; and professional staff at all levels.

Having a competitive salary offering is one of the many ways CBLCT can work to secure the best people to do this important work. CBLCT has pay policies to help us attract and retain great people.

The remuneration committee within the Board of Trustees, led by the Chair, are responsible for defining CBLCT pay policies, particularly our pay grades and processes to determine the salaries of the Chief Executive and the executive team (our senior managers who lead our other staff).

An important pay principle in our pay policies is that our pay grades, salaries and benefits should be proportionate to the complexity of role responsibilities, in line with our charitable objectives and competitive within the UK charity sector.

We aim to pay around the median for similar roles in similar organisations but not compete on salaries within the public or private sectors. To help us achieve this, we monitor charity sector pay trends through available reputable sources such as charity trade associations.

• **ORGANISATIONAL STRUCTURE AND DECISION MAKING**

The centre's structure continues to evolve to reflect the needs of the business, on average we employed between 60 and 80 members of staff primarily from the Camborne, Pool and Redruth community. The team consists of both full time and part time employees. The team is managed by the senior management group, through the departmental and supervisory team leaders.

• **RISK MANAGEMENT**

The Trust takes a pro-active approach to risk management and has a risk management policy in place, which is reviewed annually at the end of each financial year.

As part of developing the risk management policy the Trustees have assessed the major risks and are satisfied that systems are in place to mitigate exposure to these risks. The Trust is aiming to increase the general reserve fund going forwards, however, recognises that as a result of the Covid-19 pandemic this continues to be challenging.

Trustees' report

For the year ended 31 March 2022

PLANS FOR FUTURE PERIODS

• FUTURE DEVELOPMENTS

As mentioned above the Trust is in early discussions with key stakeholders to submit a bid for significant funding to enhance and improve the facilities across the centre. It is our wish to upgrade and improve the facilities to be more energy sustainable in the future. We continue to work with Cornwall Council to provide leisure facilities across the county and we have engaged a Leisure Consultant to advise the Board on these future opportunities. We are delighted to have the support of George Eustice MP, Cornwall Council and our key Stakeholders.

INFORMATION ON FUNDRAISING PRACTICES

The Trust did and continues to fund raise across a number of platforms in order to create investment, renewals, new opportunities and provide its services on a continual basis to its existing customer base and endeavour to attract new custom and users.

TRUSTEES' RESPONSIBILITIES STATEMENT

The Trustees (who are also directors of Carn Brea Leisure Centre Trust for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable group will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company and the group's transactions and disclose with reasonable accuracy at any time the financial position of the charitable group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DISCLOSURE OF INFORMATION TO AUDITORS

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant information of which the charitable group's auditor is unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant information and to establish that the charitable group's auditor is aware of that information.

Trustees' report

For the year ended 31 March 2022

This report was approved by the Trustees, on 1 December 2022 and signed on their behalf by:

By order of the Board

Station Road
Pool
REDRUTH
Cornwall
TR15 3QS

C Rowe

Trustee

Independent auditors' report to the members of Carn Brea Leisure Centre Trust

Opinion

We have audited the financial statements of Carn Brea Leisure Centre Trust (the 'parent charity') and its subsidiary (the 'group') for the year ended 31 March 2022 which comprise the consolidated statement of financial activities, consolidated and company balance sheet, consolidated statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charitable company's affairs as at 31 March 2022, and of the group's incoming resources and application of resources, including its income and expenditure, for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The impact of macro-economic uncertainties on our audit

Our audit of the financial statements requires us to obtain an understanding of all relevant uncertainties, including those arising as a consequence of the effects of macro-economic uncertainties such as Covid-19 and Brexit. All audits assess and challenge the reasonableness of estimates made by the directors and the related disclosures and the appropriateness of the going concern basis of preparation of the financial statements. All of these depend on assessments of the future economic environment and the company's future prospects and performance.

Covid-19 and Brexit are amongst the most significant economic events currently faced by the UK, and at the date of this report their effects are subject to unprecedented levels of uncertainty, with the full range of possible outcomes and their impacts unknown. We applied a standardised firm-wide approach in response to these uncertainties when assessing the company's future prospects and performance. However, no audit should be expected to predict the unknowable factors or all possible future implications for a company associated with these particular events.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Independent auditors' report to the members of Carn Brea Leisure Centre Trust

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

In our evaluation of the directors' conclusion, we considered the risks associated with the company's business, including effects arising from macro-economic uncertainties such as Covid-19 and Brexit. We analysed how those risks might affect the company's financial resources or ability to continue operations over the period of at least twelve months from the date when the financial statements are authorised for issue. In accordance with the above, we have nothing to report in these respects.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the absence of reference to a material uncertainty in this auditor's report is not a guarantee that the company will continue in operation.

Other information

The other information comprises the information included in the trustees annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report incorporating the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Act 2011 requires us to report to you if, in our opinion:

Independent auditors' report to the members of Carn Brea Leisure Centre Trust

- adequate and sufficient accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemption in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 6, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud.

As part of our audit work, we obtained an understanding of the legal and regulatory frameworks applicable to the charity and the sector in which they operate. We determined that the laws and regulations that were most significant were those that have a direct impact on the preparation of the financial statements such as the Companies Act 2006, the Charities Act 2011, and compliance with the Charities Statement of Recommended Practice. In addition, we have considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the Charity's ability to operate or to avoid a material penalty. These include data protection regulations, health and safety regulations, licensing acts and employment legislation. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud is detailed below:

- Obtain an understanding of the legal and regulatory frameworks applicable to the charity and the sector in which they operate. We determined that the following laws and regulations were most significant: the Charities Act 2011, the Companies Act 2006, Health and Safety Regulations, Safeguarding and GDPR;
- Review of the disclosures in the financial statements and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;

Independent auditors' report to the members of Carn Brea Leisure Centre Trust

- Enquiries of management concerning actual and potential litigation and claims;
- Performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- Reviewing minutes of trustee meetings and correspondence with regulators;
- Performing audit work in connection with the risk of management override of controls, including testing journal entries for reasonableness and evaluating the business rationale of significant transactions outside the normal course of business.

We also communicate relevant identified laws and regulations and potential fraud risk to all engagement team members and remain alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditors/audit-assurance/auditor-s-responsibilities-for-the-audit-of-the-fi/description-of-the-auditor%E2%80%99s-responsibilities-for->. This description forms part of our auditor's report.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's members and its trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Mark Williams (Senior Statutory Auditor)

For and on behalf of RRL LLP

Statutory Auditors

Peat House

Newham Road

TRURO

Cornwall

TR1 2DP

12 December 2022

Consolidated statement of financial activities (incorporating income and expenditure account)

For the year ended 31 March 2022

		Unrestricted funds		Restricted funds	Total funds	Total funds
		General fund	Designated fund		2022	2021
Notes		£	£	£	£	£
Income from:						
Donations and legacies	2	284,912	-	5,000	289,912	567,575
Charitable activities	5	1,181,703	-	-	1,181,703	352,902
Other trading activities	3	73,364	-	-	73,364	21,411
Investments	4	350	-	-	350	290
Total income		1,540,329	-	5,000	1,545,329	942,178
Expenditure on:						
Raising funds	3	10,878	-	-	10,878	11,271
Charitable activities	6	1,606,544	-	48,224	1,654,768	1,290,008
Total expenditure		1,617,422	-	48,224	1,665,646	1,301,279
Net expenditure before transfers		(77,093)	-	(43,224)	(120,317)	(359,101)
Transfers between funds		75,474	(75,474)	-	-	-
Net movement in funds		(1,619)	(75,474)	(43,224)	(120,317)	(359,101)
Total funds brought forward		10,062	75,474	562,241	647,777	1,006,878
Total funds carried forward		8,443	-	519,017	527,460	647,777

The notes on pages 15 to 32 form part of these financial statements.

Consolidated and company balance sheet

As at 31 March 2022

		The Group		The Charity	
		2022	2021	2022	2021
	Notes	£	£	£	£
Fixed assets					
Tangible assets	12	1,272,857	1,470,070	1,262,942	1,458,032
Investments	13	-	-	10	10
		<u>1,272,857</u>	<u>1,470,070</u>	<u>1,262,952</u>	<u>1,458,042</u>
Current assets					
Stocks	14	10,978	8,845	10,871	8,738
Debtors	15	47,010	71,086	55,186	77,083
Cash at bank and in hand		378,559	187,481	359,776	178,349
		<u>436,547</u>	<u>267,412</u>	<u>425,833</u>	<u>264,170</u>
Creditors: amounts falling due within one year	16	(342,314)	(293,908)	(332,033)	(284,278)
Net current assets/(liabilities)		<u>94,233</u>	<u>(26,496)</u>	<u>93,800</u>	<u>(20,108)</u>
Total assets less current liabilities		<u>1,367,090</u>	<u>1,443,574</u>	<u>1,356,752</u>	<u>1,437,934</u>
Creditors: amounts falling due after more than one year	18	(839,630)	(795,797)	(839,630)	(795,797)
Net assets	20	<u>527,460</u>	<u>647,777</u>	<u>517,122</u>	<u>642,137</u>
Charity funds					
Restricted funds	19	519,017	562,241	519,017	562,241
Unrestricted funds	19	-	75,474	-	75,474
- Designated funds		8,443	10,062	(1,895)	4,422
- General fund		<u>8,443</u>	<u>10,062</u>	<u>(1,895)</u>	<u>4,422</u>
Total funds		<u>527,460</u>	<u>647,777</u>	<u>517,122</u>	<u>642,137</u>

The financial statements have been prepared in accordance with the special provisions applicable to companies subject to the small companies regime.

These financial statements were approved and authorised for the issue of the Trustees on 1 December 2022 and signed on their behalf by:

C Rowe
Trustee

These notes on pages 15 to 32 form part of these financial statements.

Company registration no.: 03896891

Consolidated statement of cash flows

For the year ended 31 March 2022

	Note	2022 £	2021 £
Cash flows from operating activities			
Net cash provided/(utilised) by operating activities	21	223,753	(114,471)
Cash flows from investing activities:			
Dividends, interest and rents from investments		350	290
Purchase of tangible fixed assets		(12,541)	(17,691)
Interest payable on borrowings		(37,221)	(34,225)
Net cash used in investing activities		(49,412)	(51,626)
Cash flows from financing activities:			
Repayments of borrowings		(9,922)	-
Cash inflows from new borrowing		26,659	75,932
Net cash provided by financing activities		16,737	75,932
Change in cash and cash equivalents in the year		191,078	(90,165)
Cash and cash equivalents brought forward		187,481	277,646
Cash and cash equivalents carried forward	22	378,559	187,481

Notes

(forming part of the financial statements)

1 Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Carn Brea Leisure Centre Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The Statement of financial activities (SOFA) and Balance sheet consolidate the financial statements of the company and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

1.2 Basis of consolidation

The financial statements consolidate the financial statements of Carn Brea Leisure Centre (Trading) Limited its subsidiary undertaking.

The company has taken advantage of the exemption contained within section 408 of the Companies Act 2006 not to present its own Income and expenditure account.

The Carn Brea Leisure Centre Trust individual SOFA shows total income of £1,529,753, total expenditure of £1,654,768 and a net movement in funds of (£125,015).

1.3 Company status

Carn Brea Leisure Centre Trust is a company limited by guarantee incorporated in England and Wales and accordingly does not have any share capital. Every member undertakes to contribute such amount as may be required not exceeding £10 to the assets of the charitable company in the event of its being wound up while he or she is a member, or within one year after he or she ceases to be a member.

These financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financials statements are rounded to the nearest £.

The registered office is disclosed within the reference and administrative details of the company, on page 1.

1.4 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the company and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Notes

(forming part of the financial statements)

1 Accounting policies (continued)

1.4 Fund accounting (continued)

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

1.5 Income

All income is recognised once the company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

For legacies, entitlement is taken as the earlier of the date on which either the company is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the company has been notified of the executor's intention to make a distribution. Where legacies have been notified to the company, or the company is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Donated services or facilities are recognised when the company has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the company of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time of the Friends is not recognised and refer to the Trustees' report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the company which is the amount the company would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

1.6 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Fundraising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

Notes

(forming part of the financial statements)

1 Accounting policies (continued)

1.6 Expenditure (continued)

Costs of generating funds are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

Charitable activities and Governance costs are costs incurred on the company's operations, including support costs and costs relating to the governance of the company apportioned to charitable activities.

1.7 Going concern

The Covid-19 pandemic created challenges for all in the leisure industry. Despite the loss within the 2021/22 financial year, the indications for the 2022/23 financial year are encouraging and indicating a return to pre-Covid income levels in the near future.

Whilst there is an element of uncertainty as to the impact of the current cost of living crisis, current demand is at record levels and as a result, the Trustees remain confident that with the support of customers, staff and key stakeholders that the charity will be able to continue to operate for the foreseeable future based on the information known at this time. As a result the Trustees believe that it is appropriate to continue to prepare these financial statements on the going concern basis.

1.8 Tangible fixed assets and depreciation

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Short-term leasehold property	- Over life of lease (5-25 years)
Plant and machinery	- 10-33% straight line
Fixtures and fittings	- 10-33% straight line
Computer equipment	- 20-50% straight line

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Notes

(forming part of the financial statements)

1 Accounting policies (continued)

1.9 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance sheet date, unless fair value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and shown in the heading 'Gains/(losses) on investments' in the Statement of financial activities.

Investments in subsidiaries are valued at cost less provision for impairment.

1.10 Leasing and hire purchase

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the company. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the statement of financial activities so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

1.11 Operating leases

Rentals under operating leases are charged to the statement of financial activities on a straight line basis over the lease term.

1.12 Turnover

Turnover comprises revenue recognised by the company in respect of goods and services supplied during the year, exclusive of Value Added Tax and trade discounts.

1.13 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

1.14 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the company; this is normally upon notification of the interest paid or payable by the Bank.

1.15 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.16 Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Notes

(forming part of the financial statements)

1 Accounting policies (continued)

1.17 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

1.18 Financial instruments

The company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

1.19 Pensions

The company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the company to the fund in respect of the year.

1.20 Critical accounting estimates and judgements

In the application of the company's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Notes

(forming part of the financial statements)

2 Income from donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Donations	-	-	-	272
Grants:				
- Cornwall Council – National Leisure Recovery Fund	127,300	-	127,300	21,589
- HMRC – Job Retention Scheme	118,912	-	118,912	477,214
- Growth Fund Business Support	-	-	-	5,500
- Big Issue Invest	-	-	-	63,000
- The National Lottery - Community Leisure Recovery Fund	38,700	-	38,700	-
- England Athletics	-	5,000	5,000	-
Total donations and legacies	284,912	5,000	289,912	567,575
Total 2021	567,575	-	567,575	567,575

HMRC grants included within the above have been received totalling £118,912 (2021: £477,214) to assist with the furloughed staff whilst in a nationwide lockdown due to COVID-19.

3 Trading activities

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Trading income				
Trading income	73,364	-	73,364	21,411
Fundraising trading expenses				
Trading expenses (including depreciation)	10,878	-	10,878	11,271
Net income from trading activities	62,486	-	62,486	10,140

4 Investment income

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Bank interest receivable	350	-	350	290
Total 2021	290	-	290	

Notes

(forming part of the financial statements)

5 Income from charitable activities

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Operation of the leisure centre	1,181,703	-	1,181,703	352,902
	<u>352,902</u>	<u>-</u>	<u>352,902</u>	
Total 2021				

Operation of the leisure centre income can be summarised as follows:

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Rent receivable	7,915	-	7,915	1,584
Gym income	563,033	-	563,033	198,770
Pool and sports activities	529,020	-	529,020	146,012
Catering and refreshments income	52,555	-	52,555	1,146
Sales of sports goods	9,489	-	9,489	1,765
Other activities	19,691	-	19,691	3,625
	<u>1,181,703</u>	<u>-</u>	<u>1,181,703</u>	<u>352,902</u>
Total				

6 Analysis of expenditure on charitable activities

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Operation of the leisure centre	1,606,544	39,551	1,646,095	1,281,335
Operation of the Hub Club project	-	8,673	8,673	8,673
	<u>1,606,544</u>	<u>48,224</u>	<u>1,654,768</u>	<u>1,290,008</u>
Total 2021	1,242,374	47,634	1,290,008	

Notes

(forming part of the financial statements)

7 Direct costs

	Operation of the leisure centre £	Operation of the Hub Club project £	Total 2022 £	Total 2021 £
Cost of sales	48,025	-	48,025	9,333
Leasing and equipment rental costs	5,158	-	5,158	3,494
Cleaning and waste removal	15,745	-	15,745	5,424
Repairs and renewals	53,347	-	53,347	22,591
Printing, postage and stationery	3,813	-	3,813	2,805
Health and safety	3,218	-	3,218	3,547
ICT system expenses	16,102	-	16,102	2,321
Staff training	6,027	-	6,027	146
Premises costs	272,215	-	272,215	128,299
Irrecoverable VAT	72,910	-	72,910	30,546
Bank charges and interest	44,015	-	44,015	36,259
Licenses and subscriptions	19,625	-	19,625	14,961
Legal and professional	8,759	-	8,759	10,509
Consulting	3,598	-	3,598	-
Bookkeeping	16,912	-	16,912	7,128
Advertising and marketing	2,595	-	2,595	537
Wages and salaries	798,705	-	798,705	740,931
National insurance	39,224	-	39,224	36,943
Pension cost	11,972	-	11,972	10,974
Depreciation	197,280	8,673	205,953	217,909
	<u>1,639,245</u>	<u>8,673</u>	<u>1,647,918</u>	<u>1,284,657</u>
Total 2021	<u>1,275,984</u>	<u>8,673</u>	<u>1,284,657</u>	

8 Support and governance costs

	Operation of the leisure centre £	Total 2022 £	Total 2021 £
Auditors' / Independent Examiners remuneration	6,850	6,850	5,350
	<u>6,850</u>	<u>6,850</u>	<u>5,350</u>
Total 2021	<u>5,350</u>	<u>5,350</u>	

Notes

(forming part of the financial statements)

9 Turnover

The whole of the turnover is attributable to leisure activities along with education and training in these activities.

All turnover arose within the United Kingdom.

10 Net expenditure

This is stated after charging:

	2022 £	2021 £
Depreciation	209,754	223,127

During the year, no Trustees received any remuneration (2021: £Nil).

During the year, no Trustees received any benefits in kind (2021: £Nil).

During the year, no Trustees received any reimbursement of expenses (2021: £Nil).

11 Staff costs

	2022 £	2021 £
Wages and salaries	798,705	740,931
Social security costs	39,224	36,943
Other pension costs	11,972	10,974
	849,901	788,848

The average monthly numbers of persons employed by the company during the year was as follows:

	2022	2021
Full and part time employees	59	69

Average headcount expressed as a full time equivalent:

	2022	2021
Management	2	2
Administrative	4	3
Operational - Charity	26	20
Operational - Trading	1	1
	33	26

No employee received remuneration amounting to more than £60,000 in either year.

Total key management personnel remuneration was £97,112 (2021: £90,451)

Notes

(forming part of the financial statements)

12 Tangible fixed assets

Group	Short-term leasehold Property £	Plant and machinery £	Fixtures, fittings and equipment £	Total £
Cost				
At 1 April 2021	1,650,914	545,808	670,637	2,867,359
Additions	-	2,039	10,502	12,541
At 31 March 2022	1,650,914	547,847	681,139	2,879,900
Depreciation				
At 1 April 2021	625,762	331,929	439,598	1,397,289
Charge for the year	85,081	52,326	72,347	209,754
At 31 March 2022	710,843	384,255	511,945	1,607,043
Net book value				
At 31 March 2022	940,071	163,592	169,194	1,272,857
At 31 March 2021	1,025,152	213,879	231,039	1,470,070
Company	Short-term leasehold Property £	Plant and machinery £	Fixtures, fittings and equipment £	Total £
Cost				
At 1 April 2021	1,650,914	541,689	632,868	2,825,471
Additions	-	2,039	8,824	10,863
At 31 March 2022	1,650,914	543,728	641,692	2,836,334
Depreciation				
At 1 April 2021	625,762	327,845	413,832	1,367,439
Charge for the year	85,081	52,291	68,581	205,953
At 31 March 2022	710,843	380,136	482,413	1,573,392
Net book value				
At 31 March 2022	940,071	163,592	159,279	1,262,942
At 31 March 2021	1,025,152	213,844	219,036	1,458,032

Notes

(forming part of the financial statements)

13 Fixed asset investments

	Shares in group undertaking £	
Company		
Carrying value at cost		
As at 1 April 2021 and 31 March 2022		10
Carn Brea Leisure Centre (Trading) Limited		
	2022	2021
	£	£
Summary profit and loss account for the year ended 31 March 2022		
Turnover	73,364	21,411
Cost of sales	(477)	(11)
Gross profit	72,887	21,400
Administrative expenses	(10,401)	(11,260)
Interest receivable	-	3
Donation to parent	(57,788)	(8,574)
Result for the year	4,698	1,569
Balance sheet as at 31 March 2022		
Tangible fixed assets	9,915	12,038
Current assets	22,698	18,835
Creditors falling due within one year	(22,265)	(25,223)
Aggregate share capital and reserves	10,348	5,650

Carn Brea Leisure Centre Trust owns 100% of the share capital of Carn Brea Leisure Centre (Trading) Limited, a company incorporated in England and Wales (company no. 04212770). The principal activity of Carn Brea Leisure Centre (Trading) Limited is to operate the commercial activities at Carn Brea Leisure Centre. The registered office of Carn Brea Leisure Centre (Trading) Limited is the same as Carn Brea Leisure Centre Trust.

14 Stocks

	2022	Group	2022	Company
Group and company	£	2021	£	2021
		£		£
Finished goods and goods for resale	10,978	8,845	10,871	8,738

Notes

(forming part of the financial statements)

15 Debtors

	2022 £	Group 2021 £	2022 £	Company 2021 £
Trade debtors	18,993	10,630	15,185	1,824
Amounts owed by group undertakings	-	-	11,984	15,593
Other debtors	2,379	-	2,379	-
Prepayments and accrued income	25,638	60,456	25,638	59,666
	<u>47,010</u>	<u>71,086</u>	<u>55,186</u>	<u>77,083</u>

16 Creditors: amounts falling due within one year

	2022 £	Group 2021 £	2022 £	Company 2021 £
Other loans	59,462	86,558	59,462	86,558
Trade creditors	65,051	47,222	64,989	47,162
Other taxation and social security	44,583	39,423	42,175	37,367
Other creditors	13,198	2,074	5,387	2,074
Accruals and deferred income	160,020	118,631	160,020	111,117
	<u>342,314</u>	<u>293,908</u>	<u>332,033</u>	<u>284,278</u>

Deferred income comprises booking fees from clubs and schools received in advance, bi-annual and annual gym memberships received in advance and advance payments for swim school courses.

Deferred income

	Group £	Company £
Deferred income at 1 April 2021	67,950	62,232
Resources deferred during the year	98,247	93,506
Amounts released from previous years	(67,950)	(62,232)
	<u>98,247</u>	<u>93,506</u>
Deferred income as at 31 March 2022		

17 Financial instruments

	2022 £	Group 2021 £	2022 £	Company 2021 £
Carrying amount of financial assets				
Debt instruments measured at amortised cost	18,993	10,630	15,185	1,824
	<u>18,993</u>	<u>10,630</u>	<u>15,185</u>	<u>1,824</u>
Carrying amount of financial liabilities				
Measured at amortised cost	1,067,777	929,577	1,062,974	929,517
	<u>1,067,777</u>	<u>929,577</u>	<u>1,062,974</u>	<u>929,517</u>

Notes

(forming part of the financial statements)

18 Creditors: amounts falling due after more than one year

	2022 £	Group 2021 £	2022 £	Charity 2021 £
Other loans	839,630	795,797	839,630	795,797

Other loans include aggregate amounts of £578,941 (2021: £635,859) which fall due after five years and are repayable by instalments.

The payment terms and interest rate of each creditor are: the loans from Cornwall Council are repayable over a term of 18 and 19 years and both carry an interest rate of 4%, the loans from Big Issue Invest are repayable over 7 years and carry an interest rate of 7.5%, the Santander bounce back loan is repayable over 6 years and carries an interest rate of 2.5%.

Other loans are secured by fixed charge and a floating charge over the charity's assets.

19 Group statement of funds – current year

	Balance as at 1 April 2021 £	Income £	Expenditure £	Transfers £	Balance as at 31 March 2022 £
Designated funds					
Capital fund	75,474	-	-	(75,474)	-
General funds	10,062	1,540,329	(1,617,422)	75,474	8,443
Total unrestricted funds	85,536	1,540,329	(1,617,422)	-	8,443
Restricted funds					
Hub Club project	85,355	-	(8,673)	-	76,682
Sport England – Club House	32,510	-	(5,419)	-	27,091
Sport England – Pool					393,750
Refurbishment	418,750	-	(25,000)	-	
Changing Places project	25,626	-	(8,542)	-	17,084
England Athletics	-	5,000	(590)	-	4,410
	562,241	5,000	(48,224)	-	519,017
Total of funds	647,777	1,545,329	(1,665,646)	-	527,460

Notes

(forming part of the financial statements)

19 Statement of funds (continued)

Group statement of funds – prior year

	Balance as at 1 April 2020 £	Income £	Expenditure £	Transfers £	Balance as at 31 March 2021 £
Designated funds					
Capital fund	259,208	-	-	(183,734)	75,474
General funds	137,795	942,178	(1,253,645)	183,734	10,062
Total unrestricted funds	397,003	942,178	(1,253,645)	-	85,536
Restricted funds					
Hub Club project	94,028	-	(8,673)	-	85,355
Sport England – Club House	37,929	-	(5,419)	-	32,510
Sport England – Pool					
Refurbishment	443,750	-	(25,000)	-	418,750
Changing Places project	34,168	-	(8,542)	-	25,626
	609,875	-	(47,634)	-	562,241
Total of funds	1,006,878	942,178	(1,301,279)	-	647,777

Charity summary of funds – current year

	Balance at 1 April 2021 £	Income £	Expenditure £	Transfers £	Balance as at 31 March 2022 £
Designated funds	75,474	-	-	(75,474)	-
General funds	4,422	1,524,753	(1,606,544)	75,474	(1,895)
	79,896	1,524,753	(1,606,544)	-	(1,895)
Restricted funds	562,241	5,000	(48,224)	-	519,017
	642,137	1,529,753	(1,654,768)	-	517,122

Notes

(forming part of the financial statements)

19 Statement of funds (continued)

Charity summary of funds – prior year

	Balance at 1 April 2020 £	Income £	Expenditure £	Transfers £	Balance as at 31 March 2021 £
Designated funds	259,208	-	-	(183,734)	75,474
General funds	133,724	929,338	(1,242,374)	183,734	4,422
	392,932	929,338	(1,242,374)	-	79,896
Restricted funds	609,875	-	(47,634)	-	562,241
	1,002,807	929,338	(1,290,008)	-	642,137

Purpose of unrestricted funds

The designated capital fund has been created in the year to recognise the Trust's own reserves that are held in non-cash capital items that cannot readily be converted into cash.

Purpose of restricted funds

Restricted funds are to be used for specific purposes as laid down by the donor.

Funds restricted for the Athletics track were provided for the cost of maintenance and upkeep of the running track facility. This fund has been fully spent for the purposes intended.

The Hub Club Project comprises the grant funded building used to promote grass roots sports clubs. The building is also rented out as a meeting space.

The Sport England - Club House fund represents the costs of the Club House funded by a Sport England capital grant.

The Sport England - Pool Refurbishment fund represents the costs of refurbishing the pool which was funded by a Sport England capital grant. Should the asset be disposed of, or if the charity ceases to operate then this funding may become repayable. Sport England hold a charge in respect of this.

Changing Places project – funding obtained towards the Changing Places facilities at the Centre.

England Athletics – funding towards repairing the hammer cage at the Centre.

The trustees believe that sufficient resources are held in an appropriate form to enable each fund to be applied in accordance with the restrictions.

Notes

(forming part of the financial statements)

20 Analysis of net assets between funds

Analysis of net assets between funds – current year

	Unrestricted funds	Restricted funds	Total funds 2022 £
	£	£	
Tangible fixed assets	753,840	519,017	1,272,857
Current assets	436,547	-	436,547
Creditors due within one year	(342,314)	-	(342,314)
Creditors due in more than one year	(839,630)	-	(839,630)
	8,443	519,017	527,460

Analysis of net assets between funds – prior year

	Unrestricted funds	Restricted funds	Total funds 2021 £
	£	£	
Tangible fixed assets	907,829	562,241	1,470,070
Current assets	267,412	-	267,412
Creditors due within one year	(293,908)	-	(293,908)
Creditors due in more than one year	(795,797)	-	(795,797)
	85,536	562,241	647,777

21 Reconciliation of net movement in funds to net cash flow from operating activities

	2022 £	2021 £
Net expenditure for the year (as per Statement of Financial Activities)	(120,317)	(359,101)
Adjustment for:		
Depreciation charges	209,754	223,127
Interest paid	37,221	34,225
Dividends, interest and rents from investments	(350)	(290)
(Increase)/Decrease in stocks	(2,133)	1,691
Decrease/(Increase) in debtors	24,076	(9,215)
Increase/(Decrease) in creditors	75,502	(4,908)
Cash generated/(utilised) from operating activities	223,753	(114,471)

Notes

*(forming part of the financial statements)***22 Analysis of cash and cash equivalents**

	2022 £	2021 £
Cash at bank and in hand	378,559	187,481

23 Analysis of changes in net debt

	1 April 2021 £	Cash flows £	31 March 2022 £
Cash at bank and in hand	187,481	191,078	378,559
Loans falling due after more than one year	(882,355)	(16,737)	(899,092)
	<u>(694,874)</u>	<u>174,341</u>	<u>(520,533)</u>

24 Pension commitments

The charity operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the charity to the fund and amounted to £11,972 (2021: £10,974). The outstanding contributions at the year end was £2,607 (2021: £1,846).

25 Operating lease commitments

At 31 March 2022 the total of the group's future minimum lease payments under non-cancellable operating leases was:

	2022 £	2021 £
Group and company		
Within 1 year	2,607	2,768
Between 1 and 5 years	1,350	3,957
	<u>3,957</u>	<u>6,725</u>

Notes

(forming part of the financial statements)

26 **Related party transactions**

Carn Brea Leisure Centre (Trading) Limited, a trading subsidiary, made a gift aid donation of £57,788 (2021: £8,574) to the Trust during the year. Included within debtors due within one year is an amount of £11,984 (2021: £15,593) owed to the Trust by Carn Brea Leisure Centre (Trading) Limited. During the year the Trust recharged its subsidiary £Nil (2021: £255) for wages and salary costs.

Scott and Company (Cornwall) Limited – a company owned by a Trustee. Services totalling £695 (2021: £Nil) were provided to the charity during the year. There were no amounts outstanding as at 31 March 2022 (2021: £Nil).

27 **Controlling party**

The ultimate controlling parties are the Trustees of the company as shown on page 1.

Accounts

Carn Brea Leisure Centre Trust (Limited by Guarantee)

Trustees' Annual Report and unaudited Financial Statements

For the year ended 31 March 2021

Company registration number 03896891
Charity registration number 1079101

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Reference and administrative information

For the year ended 31 March 2021

Charity registration number	1079101
Company registration number	03896891
Registered office and business address	Station Road Pool REDRUTH Cornwall TR15 3QS
Trustees	Mr R Beeching Mr C Hunter Mr N Lake Mr CJ McMellon (appointed 30 January 2020, resigned 24 September 2020) Mr M Moyle Mr C Rowe Mr DH Price - Chair
Accountants	RRL LLP Peat House Newham Road TRURO Cornwall TR1 2DP
Bankers	Lloyds Bank Plc 27 Fore Street REDRUTH Cornwall TR15 3BJ CCLA Investment Management Limited Senator House 85 Queen Victoria Street LONDON EC4V 4ET Santander UK plc 31 Boscawen Street TRURO Cornwall TR1 2QJ
Solicitors	Foot Anstey High Water House Malpas Road TRURO Cornwall TR1 1QH

Reference and administrative information

For the year ended 31 March 2021

Key Management Personnel	Alex Clifton (Chief Executive Officer) – until 7 June 2020 Alex King (Acting GM – part time secondment) – from September 2020 Simon Hosking (Finance & Resources Manager) – until October 2020 Jenine Williams (Operations Manager) Sharon Christie (Business Administration Manager)
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Trustees' report

For the year ended 31 March 2021

The Trustees of Carn Brea Leisure Centre Trust present their report and financial statements for the year ended 31 March 2021.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's Memorandum and Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

OBJECTIVES AND ACTIVITIES

• POLICIES AND OBJECTIVES

The objects of the charity, as defined by the Memorandum of Association, are to provide recreational facilities together with education and training in sporting and leisure activities with the object of improving the potential user's condition of life. Such facilities should be available to the public at large irrespective of their youth, age, infirmity, disablement, poverty or social or economic circumstances.

In setting our objectives and planning the activities of the charity the Trustees have given careful consideration to the Charity Commission's general guidance on public benefit.

• STRATEGIES FOR ACHIEVING OBJECTIVES

The charity has in place a robust business plan and budgets, complemented by creative sales and marketing initiatives to ensure the facilities are fit for purpose and the leisure activities on offer support delivery of the Trust's charitable objectives.

The Trustees and management team use a variety of 'key performance indicators' alongside customer feedback schemes to evaluate and measure how effective the charity is at delivering against its charitable goals.

• ACTIVITIES FOR ACHIEVING OBJECTIVES

The charity's facility comprises: gym, swimming pools, sports hall, group fitness studios, athletics track, squash courts, Cafe, meeting/training/conference rooms and a therapy suite. Utilising the various facilities, the Trust offers a comprehensive, diverse and accessible range of activities to ensure the community's activity needs are met.

A number of initiatives have also been used to engage with the local community and ensure wherever possible that facilities/activities are accessible to all, these have included: GP referral schemes, subsidised swimming sessions, corporate membership schemes and a community sponsor's scheme.

ACHIEVEMENTS AND PERFORMANCE

• REVIEW OF ACTIVITIES

Across the trading year in question the Centre, along with many other similar facilities has had its trading significantly affected by the COVID-19 pandemic and restrictions on its trading from total to partial. In reality the Centre only traded for 4 ½ months of the year.

Trustees' report

For the year ended 31 March 2021

As has already been referred to above the Centre, like many had a difficult, sporadic and testing trading year due to the effects of and responses to the COVID-19 pandemic and the restrictions and allowances involved in the UK Governments response as they gathered data and created a pathway forwards.

Following the initial lockdown, the Centre re-opened its doors in mid July 2020 and then operated with suitable and sufficient controls as deemed necessary through until November 2020 when again a national lockdown was in force. In between times, during the tiered system Cornwall remained low level and trading continued. The facility briefly re-opened again in December before the next national lockdown occurred in Early January and remained in place for the remainder of the trading year.

Whilst a difficult and testing time and with the vast majority of the Centre's employees being supported by the Governments 'furlough' or CJRS scheme, a small team worked behind the scenes to keep communications open, cover matters relating to the estate and customer accounts, seek funding support and indeed manage both the logistical, resource and human challenges created for the facility from closing and re-opening a few times but also from the changing and evolving landscape of restrictions on operations.

Additionally, and as was mentioned in last year's report, the former CEO resigned just prior to the start of lockdown 1 which meant his tenure ceased before the first re-opening in July. The trustees sought additional support in that time though market forces conspired against suitable appointment and support was eventually provided via a part time secondee employed by another Leisure sector trust.

The former Management Accountant also resigned his post late in 2020 and indeed via the seconded 'Acting GM' suitable and sufficient business support contracts were procured and approved by the Trustees' and thankfully in time to be able to operate the payroll remotely during lockdown two with 'on-site' support via a new role for a long serving member of the team as the 'Business Administration Manager' with support via the Acting GM.

The structure referred to above aided and supported by the operations Manager and indeed members of the Board of Trustees have worked to ensure that Carn Brea Leisure Centre Trust was both ready and able to meet the needs of its customer base as and when restrictions were lifted.

• **FUNDRAISING ACTIVITIES/INCOME GENERATION**

Carn Brea Leisure Centre Trust owns 100% of the share capital of Carn Brea Leisure Centre (Trading) Limited, a company incorporated in England and Wales (company no. 04212770). The principal activity of Carn Brea Leisure Centre (Trading) Limited is to operate the commercial activities at Carn Brea Leisure Centre. All taxable profits generated through this trading subsidiary are donated to Carn Brea Leisure Centre Trust.

Across the year in question the Trust had no option other than to dip into its reserves position but also focused on, bid for and indeed was awarded some not insignificant grant funding which aided to ensure its position was as stable one as possible from which it could move forward post pandemic to restart, re-engage and hopefully work toward full integration and recovery post pandemic.

Trustees' report

For the year ended 31 March 2021

FINANCIAL REVIEW

• GOING CONCERN

Whilst the COVID 19 pandemic indeed has had a profound effect on many and certainly a wide reaching one on Leisure provision within Cornwall the core team has worked tirelessly as mentioned above to ensure that the Centre is in as good a position as possible, and indeed perhaps better than anticipated, to weather the storm of COVID 19 and to the point of writing ensure that is in a strong position to trade its way through, and out the other side of the pandemic (as far as can be reasonably judged).

On this basis the Trustees do not foresee that there are any immediate going concern issues and indeed would go as far as to suggest that confidence and strength by consequence of determination and resolve have served to ensure that confidence is significantly better than at this point last year.

The Trust holds limited reserves, and has utilised these when necessary.

The Trustees, Acting GM and Management Team have considered the impact of Covid-19 based on all known current factors and indeed how the Centre has responded to the pandemic, the impact of Covid-19 will undoubtedly continue to have an effect on the performance of the charity in the short and perhaps medium term.

Whilst there is a material uncertainty as a result of the Covid-19 pandemic, the Trustees remain confident that with the support of customers, staff and key stakeholders that the Trust will be able to continue to operate for the foreseeable future based on the information available and projections produced at this time.

As a result the Trustees believe that it is appropriate to continue to prepare the financial statements on the going concern basis.

• FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Trustees have assessed the major risks they have identified and are satisfied that systems are in place to mitigate exposure to these risks.

STRUCTURE, GOVERNANCE AND MANAGEMENT

• CONSTITUTION

The company was established under a Memorandum of Association which established the objects and powers of the charitable company and it is governed by its Articles of Association.

The company was incorporated under the Companies Act 1985 as a company limited by guarantee and not having share capital. In the event of a winding up, registered members are liable to contribute a sum not exceeding £10 per member towards the debts and liabilities of the Trust and the costs and expenses of winding up.

• METHOD OF APPOINTMENT OR ELECTION OF TRUSTEES

New Trustees are recruited based on the skills, knowledge and experience that the Board requires to ensure that the charity is well governed. Trustees are elected by the members of the charity attending the Annual General Meeting or by proxy vote.

Trustees' report

For the year ended 31 March 2021

• **POLICIES ADOPTED FOR THE INDUCTION AND TRAINING OF TRUSTEES**

Following appointment, all new Trustees attend an induction with the Company Secretary. The induction includes provision to them of the following material, our Memorandum and Articles of Association, The Hallmarks of an Effective Charity (CC60), The Essential Trustee (CC3), Charities and Risk Management information, management accounts and operational information.

• **PAY POLICY FOR SENIOR STAFF**

It is essential for Carn Brea Leisure Centre Trust (CBLCT) to have competent and credible leaders at the top of the charity to guide us towards achieving our vision in the most effective and efficient ways; and professional staff at all levels.

Having a competitive salary offering is one of the many ways CBLCT can work to secure the best people to do this important work. CBLCT has pay policies to help us attract and retain great people.

The remuneration committee within the Board of Trustees, led by the Chair, are responsible for defining CBLCT pay policies, particularly our pay grades and processes to determine the salaries of the Chief Executive and the executive team (our senior managers who lead our other staff).

An important pay principle in our pay policies is that our pay grades, salaries and benefits should be proportionate to the complexity of role responsibilities, in line with our charitable objectives and competitive within the UK charity sector.

We aim to pay around the median for similar roles in similar organisations but not compete on salaries within the public or private sectors. To help us achieve this, we monitor charity sector pay trends through available reputable sources such as charity trade associations.

• **ORGANISATIONAL STRUCTURE AND DECISION MAKING**

The centre's structure continues to evolve to reflect the needs of the business, on average we employed between 60 and 80 members of staff primarily from the Camborne, Pool and Redruth community. The team consists of both full time and part time employees. The team is managed by the senior management group, through the departmental and supervisory team leaders.

• **RISK MANAGEMENT**

The Trust takes a pro-active approach to risk management and has a risk management policy in place, which is reviewed annually at the end of each financial year.

As part of developing the risk management policy the Trustees have assessed the major risks and are satisfied that systems are in place to mitigate exposure to these risks. A strand of the risk management policy is to apportion 'reserve' cash funds independent of the fixed assets within the designated fund (£75,474) for the purpose of contingency and at the end of March 2021 the charity held a reserve fund of £10,062 which has been eroded as a result of the trading difficulties faced in the year. The Trust is aiming to increase their general reserve fund going forwards, however, recognises that as a result of the Covid-19 pandemic this will be difficult to achieve in the short term.

Trustees' report

For the year ended 31 March 2021

PLANS FOR FUTURE PERIODS

• FUTURE DEVELOPMENTS

The Trust's short to medium term objective is to deliver an improved and sustainable leisure centre in the CPIR conurbation. Cornwall Council have recently conducted a review of Leisure Facilities within the County which was conducted by SLL on their behalf and whilst we are told found favourable.

INFORMATION ON FUNDRAISING PRACTICES

The Trust did and continues to fund raise across a number of platforms in order to create investment, renewals, new opportunities and provide its services on a continual basis to its existing customer base and endeavour to attract new custom and users.

TRUSTEES' RESPONSIBILITIES STATEMENT

The Trustees (who are also directors of Carn Brea Leisure Centre Trust for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable group will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company and the group's transactions and disclose with reasonable accuracy at any time the financial position of the charitable group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DISCLOSURE OF INFORMATION TO EXAMINER

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant information of which the charitable group's examiner is unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant information and to establish that the charitable group's examiner is aware of that information.

Trustees' report

For the year ended 31 March 2021

This report was approved by the Trustees, on 16 December 2021 and signed on their behalf by:

By order of the Board

Station Road
Pool
REDRUTH
Cornwall
TR15 3QS

D Price

Trustee

Independent examiners' report to the trustees of Carn Brea Leisure Centre Trust ("the Group")

I report to the charity trustees on my examination of the consolidated financial statements of the Group comprising the Carn Brea Leisure Centre Trust ('the Trust') and its subsidiary undertaking for the year ended 31 March 2021, which are set out on pages 11 to 30.

Responsibilities and basis of report

As the trustees of the Trust you are responsible for the preparation of the consolidated financial statements of the Group in accordance with the requirements of the Companies Act 2006 ('the 2006 Act') and you have chosen to prepare consolidated financial statements for the Group. You are satisfied that the financial statements of both the Trust and the Group are not required by company and charity law to be audited and have chosen instead to have an independent examination.

I report in respect of my examination of the consolidated financial statements. I have carried out my examination under section 145 of the 2011 Act. In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

An independent examination does not involve gathering all the evidence that would be required in an audit and consequently does not cover all the matters that an auditor considers in giving their opinion on the financial statements. The planning and conduct of an audit goes beyond the limited assurance that an independent examination can provide. Consequently I express no opinion as to whether the consolidated financial statements present a 'true and fair' view and my report is limited to those specific matters set out in the independent examiner's statement.

Independent examiner's statement

Since the Trust's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- accounting records were not kept in respect of the Trust as required by section 386 of the 2006 Act; or
- the financial statements do not accord with those records; or
- the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the financial statements give a 'true and fair view' which is not a matter considered as part of an independent examination; or
- the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Independent examiners' report to the trustees of Carn Brea Leisure Centre Trust
("the Group") - continued

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Mark Williams FCA DChA
Chartered Accountant

RRL LLP
Peat House
Newham Road
TRURO
TR1 2DP

16 December 2021

Consolidated statement of financial activities (incorporating income and expenditure account)

For the year ended 31 March 2021

		Unrestricted funds		Restricted funds	Total funds 2021	Total funds 2020
		General fund	Designated fund			
Notes		£	£	£	£	£
Income from:						
Donations and legacies	2	567,575	-	-	567,575	42,710
Charitable activities	5	352,902	-	-	352,902	1,599,805
Other trading activities	3	21,411	-	-	21,411	95,423
Investments	4	290	-	-	290	1,989
Total income		942,178	-	-	942,178	1,739,927
Expenditure on:						
Raising funds	3	11,271	-	-	11,271	31,542
Charitable activities	6	1,242,374	-	47,634	1,290,008	1,722,547
Total expenditure		1,253,645	-	47,634	1,301,279	1,754,089
Net expenditure before transfers		(311,467)	-	(47,634)	(359,101)	(14,162)
Transfers between funds		183,734	(183,734)	-	-	-
Net movement in funds		(127,733)	(183,734)	(47,634)	(359,101)	(14,162)
Total funds brought forward		137,795	259,208	609,875	1,006,878	1,021,040
Total funds carried forward		10,062	75,474	562,241	647,777	1,006,878

The notes on pages 14 to 30 form part of these financial statements.

Consolidated and company balance sheet

As at 31 March 2021

	Notes	The Group 2021 £	2020 £	The Charity 2021 £	2020 £
Fixed assets					
Tangible assets	12	1,470,070	1,675,506	1,458,032	1,658,250
Investments	13	-	-	10	10
		<u>1,470,070</u>	<u>1,675,506</u>	<u>1,458,042</u>	<u>1,658,260</u>
Current assets					
Stocks	14	8,845	10,536	8,738	10,429
Debtors	15	71,086	61,871	77,083	69,175
Cash at bank and in hand		187,481	277,646	178,349	269,582
		<u>267,412</u>	<u>350,053</u>	<u>264,170</u>	<u>349,186</u>
Creditors: amounts falling due within one year	16	<u>(293,908)</u>	<u>(300,802)</u>	<u>(284,278)</u>	<u>(286,760)</u>
Net current (liabilities)/assets		<u>(26,496)</u>	<u>49,251</u>	<u>(20,108)</u>	<u>62,426</u>
Total assets less current liabilities		<u>1,443,574</u>	<u>1,724,757</u>	<u>1,437,934</u>	<u>1,720,686</u>
Creditors: amounts falling due after more than one year	19	<u>(795,797)</u>	<u>(717,879)</u>	<u>(795,797)</u>	<u>(717,879)</u>
Net assets	20	<u>647,777</u>	<u>1,006,878</u>	<u>642,137</u>	<u>1,002,807</u>
Charity funds					
Restricted funds	19	562,241	609,875	562,241	609,875
Unrestricted funds	19				
- Designated funds		75,474	259,208	75,474	259,208
- General fund		10,062	137,795	4,422	133,724
Total funds		<u>647,777</u>	<u>1,006,878</u>	<u>642,137</u>	<u>1,002,807</u>

The company (and group) is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006 for the year ended 31 March 2021. No member of the company has deposited a notice, pursuant to section 476, requiring an audit of these financial statements.

The Directors' responsibilities for ensuring that the company keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

The financial statements have been prepared in accordance with the special provisions applicable to companies subject to the small companies regime.

These financial statements were approved and authorised for the issue of the Trustees on 16 December 2021 and signed on their behalf by:

D Price
Trustee

These notes on pages 14 to 30 form part of these financial statements.
Company registration no.: 03896891

Consolidated statement of cash flows

For the year ended 31 March 2021

	Note	2021 £	2020 £
Cash flows from operating activities			
Net cash (utilised)/provided by operating activities	22	(114,471)	212,092
Cash flows from investing activities:			
Dividends, interest and rents from investments		290	1,975
Purchase of tangible fixed assets		(17,691)	(306,672)
Interest payable on borrowings		(34,225)	(34,057)
Net cash used in investing activities		(51,626)	(338,754)
Cash flows from financing activities:			
Repayments of borrowings		-	(72,802)
Cash inflows from new borrowing		75,932	200,000
Net cash provided by financing activities		75,932	127,198
Change in cash and cash equivalents in the year		(90,165)	536
Cash and cash equivalents brought forward		277,646	277,110
Cash and cash equivalents carried forward	23	187,481	277,646

Notes

(forming part of the financial statements)

1 Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Carn Brea Leisure Centre Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The Statement of financial activities (SOFA) and Balance sheet consolidate the financial statements of the company and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

1.2 Basis of consolidation

The financial statements consolidate the financial statements of Carn Brea Leisure Centre (Trading) Limited its subsidiary undertaking.

The company has taken advantage of the exemption contained within section 408 of the Companies Act 2006 not to present its own Income and expenditure account.

The Carn Brea Leisure Centre Trust individual SOFA shows total income of £454,662, total expenditure of £811,103 and a net movement in funds of (£356,441).

1.3 Company status

Carn Brea Leisure Centre Trust is a company limited by guarantee incorporated in England and Wales and accordingly does not have any share capital. Every member undertakes to contribute such amount as may be required not exceeding £10 to the assets of the charitable company in the event of its being wound up while he or she is a member, or within one year after he or she ceases to be a member.

These financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financials statements are rounded to the nearest £.

The registered office is disclosed within the reference and administrative details of the company, on page 1.

1.4 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the company and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Notes

(forming part of the financial statements)

1 Accounting policies (continued)

1.4 Fund accounting (continued)

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

1.5 Income

All income is recognised once the company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

For legacies, entitlement is taken as the earlier of the date on which either the company is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the company has been notified of the executor's intention to make a distribution. Where legacies have been notified to the company, or the company is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Donated services or facilities are recognised when the company has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the company of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time of the Friends is not recognised and refer to the Trustees' report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the company which is the amount the company would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

1.6 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Fundraising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

Notes

(forming part of the financial statements)

1 Accounting policies (continued)

1.6 Expenditure (continued)

Costs of generating funds are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

Charitable activities and Governance costs are costs incurred on the company's operations, including support costs and costs relating to the governance of the company apportioned to charitable activities.

1.7 Going concern

The Covid-19 pandemic continues to create challenges for all in the leisure industry, the Trust has taken swift action to ensure that the facilities continue to be available to customers having taken all necessary steps to protect both users and staff. Costs continue to be controlled carefully and grants have been claimed wherever possible (particularly in respect of the Job Retention Scheme).

The Trust ultimately aims to be able to return to pre Covid levels of income, and whilst there is uncertainty over when this will be achievable, loan funding has been obtained in order that the Trust can continue to operate.

Whilst there is an element of uncertainty as to when the Trust will return to pre Covid income levels, the Trustees remain confident that with the support of customers, staff and key stakeholders that the charity will be able to continue to operate for the foreseeable future based on the information known at this time. As a result the Trustees believe that it is appropriate to continue to prepare these financial statements on the going concern basis.

1.8 Tangible fixed assets and depreciation

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Short-term leasehold property	- Over life of lease (5-25 years)
Plant and machinery	- 10-33% straight line
Fixtures and fittings	- 10-33% straight line
Computer equipment	- 20-50% straight line

Notes

(forming part of the financial statements)

1 Accounting policies (continued)

1.9 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance sheet date, unless fair value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and shown in the heading 'Gains/(losses) on investments' in the Statement of financial activities.

Investments in subsidiaries are valued at cost less provision for impairment.

1.10 Leasing and hire purchase

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the company. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the statement of financial activities so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

1.11 Operating leases

Rentals under operating leases are charged to the statement of financial activities on a straight line basis over the lease term.

1.12 Turnover

Turnover comprises revenue recognised by the company in respect of goods and services supplied during the year, exclusive of Value Added Tax and trade discounts.

1.13 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

1.14 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the company; this is normally upon notification of the interest paid or payable by the Bank.

1.15 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.16 Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Notes

(forming part of the financial statements)

1 Accounting policies (continued)

1.17 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

1.18 Financial instruments

The company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

1.19 Pensions

The company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the company to the fund in respect of the year.

1.20 Critical accounting estimates and judgements

In the application of the company's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Notes

(forming part of the financial statements)

2 Income from donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Donations	272	-	272	6,710
Grants:				
- Cornwall Council	21,589	-	21,589	-
- HMRC – Job Retention Scheme	477,214	-	477,214	-
- Growth Fund Business Support	5,500	-	5,500	-
- Big Issue Invest	63,000	-	63,000	-
- Changing Places Project	-	-	-	36,000
Total donations and legacies	567,575	-	567,575	42,710
Total 2020	-	42,710	42,710	42,710

HMRC grants included within the above have been received totalling £477,214 (2020: Nil) to assist with the furloughed staff whilst in a nationwide lockdown due to COVID-19.

3 Trading activities

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Trading income				
Trading income	21,411	-	21,411	95,423
Fundraising trading expenses				
Trading expenses (including depreciation)	11,271	-	11,271	31,542
Net income from trading activities	10,140	-	10,140	63,881

4 Investment income

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Bank interest receivable	290	-	290	1,989
Total 2020	1,989	-	1,989	

Notes

*(forming part of the financial statements)***5 Income from charitable activities**

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Operation of the leisure centre	352,902	-	352,902	1,599,805
	<u>1,599,805</u>	<u>-</u>	<u>1,599,805</u>	
Total 2020				

Operation of the leisure centre income can be summarised as follows:

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Rent receivable	1,584	-	1,584	10,445
Gym income	198,770	-	198,770	704,969
Pool and sports activities	146,012	-	146,012	704,641
Catering and refreshments income	1,146	-	1,146	111,466
Sales of sports goods	1,765	-	1,765	16,182
Other activities	3,625	-	3,625	52,102
	<u>352,902</u>	<u>-</u>	<u>352,902</u>	<u>1,599,805</u>
Total				

6 Analysis of expenditure on charitable activities

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Operation of the leisure centre	1,242,374	38,961	1,281,335	1,713,874
Operation of the Hub Club project	-	8,673	8,673	8,673
	<u>1,242,374</u>	<u>47,634</u>	<u>1,290,008</u>	<u>1,722,547</u>
Total 2020	1,683,455	39,092	1,722,547	

Notes

(forming part of the financial statements)

7 Direct costs

	Operation of the leisure centre £	Operation of the Hub Club project £	Total 2021 £	Total 2020 £
Cost of sales	9,333	-	9,333	73,478
Leasing and equipment rental costs	3,494	-	3,494	6,837
Cleaning and waste removal	5,424	-	5,424	17,997
Repairs and renewals	22,591	-	22,591	53,956
Other staff costs	-	-	-	7,563
Printing, postage and stationery	2,805	-	2,805	6,579
Health and safety	3,547	-	3,547	7,297
ICT system expenses	2,321	-	2,321	8,565
Sundry expenses	-	-	-	170
Staff training	146	-	146	-
Premises costs	128,299	-	128,299	201,552
Loss on sales of assets	-	-	-	27,540
Irrecoverable VAT	30,546	-	30,546	56,466
Bank charges and interest	36,259	-	36,259	41,999
Licenses and subscriptions	14,961	-	14,961	27,575
Legal and professional	10,509	-	10,509	15,547
Bookkeeping	7,128	-	7,128	-
Advertising and marketing	537	-	537	6,086
Wages and salaries	740,931	-	740,931	887,183
National insurance	36,943	-	36,943	43,982
Pension cost	10,974	-	10,974	13,077
Depreciation	209,236	8,673	217,909	215,848
	<u>1,275,984</u>	<u>8,673</u>	<u>1,284,657</u>	<u>1,719,297</u>
Total 2020	<u>1,710,624</u>	<u>8,673</u>	<u>1,719,297</u>	

8 Support and governance costs

	Operation of the leisure centre £	Total 2021 £	Total 2020 £
Auditors' / Independent Examiners remuneration	5,350	5,350	3,250
	<u>5,350</u>	<u>5,350</u>	<u>3,250</u>
Total 2020	<u>3,250</u>	<u>3,250</u>	

Notes

(forming part of the financial statements)

9 Turnover

The whole of the turnover is attributable to leisure activities along with education and training in these activities.

All turnover arose within the United Kingdom.

10 Net expenditure

This is stated after charging:

	2021 £	2020 £
Depreciation	223,127	220,726

During the year, no Trustees received any remuneration (2020: £Nil).

During the year, no Trustees received any benefits in kind (2020: £Nil).

During the year, no Trustees received any reimbursement of expenses (2020: £Nil).

11 Staff costs

	2021 £	2020 £
Wages and salaries	740,931	887,183
Social security costs	36,943	43,982
Other pension costs	10,974	13,077
	788,848	944,242

The average monthly numbers of persons employed by the company during the year was as follows:

	2021	2020
Full and part time employees	69	85

Average headcount expressed as a full time equivalent:

	2021	2020
Management	2	3
Administrative	3	2
Operational - Charity	20	39
Operational - Trading	1	1
	26	45

No employee received remuneration amounting to more than £60,000 in either year.

Total key management personnel remuneration was £90,451 (2020: £112,365)

Notes

(forming part of the financial statements)

12 Tangible fixed assets

Group	Short-term leasehold Property £	Plant and machinery £	Fixtures, fittings and equipment £	Total £
Cost				
At 1 April 2020	1,647,414	531,617	670,637	2,849,668
Additions	3,500	14,191	-	17,691
At 31 March 2021	1,650,914	545,808	670,637	2,867,359
Depreciation				
At 1 April 2020	538,251	273,903	362,008	1,174,162
Charge for the year	87,511	58,026	77,590	223,127
At 31 March 2021	625,762	331,929	439,598	1,397,289
Net book value				
At 31 March 2021	1,025,152	213,879	231,039	1,470,070
At 31 March 2020	1,109,163	257,714	308,629	1,675,506
Company	Short-term leasehold Property £	Plant and machinery £	Fixtures, fittings and equipment £	Total £
Cost				
At 1 April 2020	1,647,414	527,498	632,868	2,807,780
Additions	3,500	14,191	-	17,691
At 31 March 2021	1,650,914	541,689	632,868	2,825,471
Depreciation				
At 1 April 2020	538,251	270,276	341,003	1,149,530
Charge for the year	87,511	57,569	72,829	217,909
At 31 March 2021	625,762	327,845	413,832	1,367,439
Net book value				
At 31 March 2021	1,025,152	213,844	219,036	1,458,032
At 31 March 2020	1,109,163	257,222	291,865	1,658,250

Notes

(forming part of the financial statements)

13 Fixed asset investments

	Shares in group undertaking £	
Company		
Carrying value at cost		
As at 1 April 2020 and 31 March 2021		10
Carn Brea Leisure Centre (Trading) Limited		
	2021	2020
	£	£
Summary profit and loss account for the year ended 31 March 2021		
Turnover	21,411	98,386
Cost of sales	(11)	(3,349)
Gross profit	21,400	95,037
Administrative expenses	(11,260)	(28,193)
Other operating income	-	154
Interest receivable	3	14
Donation to parent	(8,574)	(76,861)
Result for the year	1,569	(9,849)
Balance sheet as at 31 March 2021		
Tangible fixed assets	12,038	17,256
Current assets	18,835	16,945
Creditors falling due within one year	(25,223)	(30,120)
Aggregate share capital and reserves	5,650	4,081

Carn Brea Leisure Centre Trust owns 100% of the share capital of Carn Brea Leisure Centre (Trading) Limited, a company incorporated in England and Wales (company no. 04212770). The principal activity of Carn Brea Leisure Centre (Trading) Limited is to operate the commercial activities at Carn Brea Leisure Centre. The registered office of Carn Brea Leisure Centre (Trading) Limited is the same as Carn Brea Leisure Centre Trust.

14 Stocks

	2021	Group	2021	Company
Group and company	£	2020	£	2020
		£		£
Finished goods and goods for resale	8,845	10,536	8,738	10,429

Notes

(forming part of the financial statements)

15 Debtors

	2021 £	Group 2020 £	2021 £	Company 2020 £
Trade debtors	10,630	17,526	1,824	9,615
Amounts owed by group undertakings	-	-	15,593	16,078
Prepayments and accrued income	60,456	44,345	59,666	43,482
	<u>71,086</u>	<u>61,871</u>	<u>77,083</u>	<u>69,175</u>

16 Creditors: amounts falling due within one year

	2021 £	Group 2020 £	2021 £	Company 2020 £
Other loans	86,558	88,544	86,558	88,544
Trade creditors	47,222	27,456	47,162	26,937
Other taxation and social security	39,423	14,542	37,367	13,023
Other creditors	2,074	3,452	2,074	3,452
Accruals and deferred income	118,631	166,808	111,117	154,804
	<u>293,908</u>	<u>300,802</u>	<u>284,278</u>	<u>286,760</u>

Deferred income comprises booking fees from clubs and schools received in advance, bi-annual and annual gym memberships received in advance and advance payments for swim school courses.

Deferred income

	Group £	Company £
Deferred income at 1 April 2020	104,993	96,090
Resources deferred during the year	67,950	62,232
Amounts released from previous years	(104,993)	(96,090)
	<u>67,950</u>	<u>62,232</u>
Deferred income as at 31 March 2021	67,950	62,232

17 Financial instruments

	2021 £	Group 2020 £	2021 £	Company 2020 £
Carrying amount of financial assets				
Debt instruments measured at amortised cost	10,630	17,526	1,824	9,614
	<u>10,630</u>	<u>17,526</u>	<u>1,824</u>	<u>9,614</u>
Carrying amount of financial liabilities				
Measured at amortised cost	929,577	833,879	929,517	833,360
	<u>929,577</u>	<u>833,879</u>	<u>929,517</u>	<u>833,360</u>

Notes

(forming part of the financial statements)

18 Creditors: amounts falling due after more than one year

	2021 £	Group 2020 £	2021 £	Charity 2020 £
Other loans	795,797	717,879	795,797	717,879

Other loans include aggregate amounts of £635,859 (2020: £531,247) which fall due after five years and are repayable by instalments.

The payment terms and interest rate of each creditor are: the loans from Cornwall Council are repayable over a term of 18 and 19 years and both carry an interest rate of 4%, the loans from Big Issue Invest are repayable over 7 years and carry an interest rate of 7.5%, the Santander bounce back loan is repayable over 6 years and carries an interest rate of 2.5%.

Other loans are secured by fixed charge and a floating charge over the charity's assets.

19 Statement of funds – current year

	Balance as at 1 April 2020 £	Income £	Expenditure £	Transfers £	Balance as at 31 March 2021 £
Designated funds					
Capital fund	259,208	-	-	(183,734)	75,474
General funds	137,795	942,178	(1,253,645)	183,734	10,062
Total unrestricted funds	397,003	942,178	(1,253,645)	-	85,536
Restricted funds					
Hub Club project	94,028	-	(8,673)	-	85,355
Sport England – Club House	37,929	-	(5,419)	-	32,510
Sport England – Pool					
Refurbishment	443,750	-	(25,000)	-	418,750
Changing Places project	34,168	-	(8,542)	-	25,626
	609,875	-	(47,634)	-	562,241
Total of funds	1,006,878	942,178	(1,301,279)	-	647,777

Notes

(forming part of the financial statements)

19 Statement of funds (continued)

Statement of funds – prior year

	Balance as at 1 April 2019 £	Income £	Expenditure £	Transfers £	Balance as at 31 March 2020 £
Designated funds					
Capital fund	323,076	-	-	(63,868)	259,208
General funds	83,165	1,697,217	(1,706,455)	63,868	137,795
Total unrestricted funds	406,241	1,697,217	(1,706,455)	-	397,003
Restricted funds					
Hub Club project	102,701	-	(8,673)	-	94,028
Sport England – Club House	43,348	-	(5,419)	-	37,929
Sport England – Pool					
Refurbishment	468,750	-	(25,000)	-	443,750
Changing Places project	-	42,710	(8,542)	-	34,168
	614,799	42,710	(47,634)	-	609,875
Total of funds	1,021,040	1,739,927	(1,754,089)	-	1,006,878

Summary of funds – current year

	Balance at 1 April 2020 £	Income £	Expenditure £	Transfers £	Balance as at 31 March 2021 £
Designated funds	259,208	-	-	(183,734)	75,474
General funds	137,795	942,178	(1,253,645)	183,734	10,062
	397,003	942,178	(1,253,645)	-	85,536
Restricted funds	609,875	-	(47,634)	-	562,241
	1,006,878	942,178	(1,301,279)	-	647,777

Notes

(forming part of the financial statements)

19 Statement of funds (continued)

Summary of funds – prior year

	Balance at 1 April 2019 £	Income £	Expenditure £	Transfers £	Balance as at 31 March 2020 £
Designated funds	323,076	-	-	(63,868)	259,208
General funds	69,245	1,697,217	(1,706,455)	63,868	137,795
	392,321	1,697,217	(1,706,455)	-	397,003
Restricted funds	614,799	42,710	(47,634)	-	609,875
	1,007,120	1,739,927	(1,754,089)	-	1,006,878

Purpose of unrestricted funds

The designated capital fund has been created in the year to recognise the Trust's own reserves that are held in non-cash capital items that cannot readily be converted into cash.

Purpose of restricted funds

Restricted funds are to be used for specific purposes as laid down by the donor.

Funds restricted for the Athletics track were provided for the cost of maintenance and upkeep of the running track facility. This fund has been fully spent for the purposes intended.

The Hub Club Project comprises the grant funded building used to promote grass roots sports clubs. The building is also rented out as a meeting space.

The Sport England - Club House fund represents the costs of the Club House funded by a Sport England capital grant.

The Sport England - Pool Refurbishment fund represents the costs of refurbishing the pool which was funded by a Sport England capital grant. Should the asset be disposed of, or if the charity ceases to operate then this funding may become repayable. Sport England hold a charge in respect of this.

Changing Places project – funding obtained towards the Changing Places facilities at the Centre.

The trustees believe that sufficient resources are held in an appropriate form to enable each fund to be applied in accordance with the restrictions.

Notes

(forming part of the financial statements)

20 Analysis of net assets between funds

Analysis of net assets between funds – current year

	Unrestricted funds	Restricted funds	Total funds 2021 £
	£	£	£
Tangible fixed assets	907,829	562,241	1,470,070
Current assets	267,412	-	267,412
Creditors due within one year	(293,908)	-	(293,908)
Creditors due in more than one year	(795,797)	-	(795,797)
	85,536	562,241	647,777

Analysis of net assets between funds – prior year

	Unrestricted funds	Restricted funds	Total funds 2020 £
	£	£	£
Tangible fixed assets	1,065,631	609,875	1,675,506
Current assets	350,053	-	350,053
Creditors due within one year	(289,527)	-	(289,527)
Creditors due in more than one year	(729,154)	-	(729,154)
	397,003	609,875	1,006,878

21 Reconciliation of net movement in funds to net cash flow from operating activities

	2021 £	2020 £
Net expenditure for the year (as per Statement of Financial Activities)	(359,101)	(14,162)
Adjustment for:		
Depreciation charges	223,127	220,726
Interest paid	34,225	34,057
Dividends, interest and rents from investments	(290)	(1,975)
Loss on the sale of fixed assets	-	27,540
Decrease/(increase) in stocks	1,691	(750)
(Increase)/Decrease in debtors	(9,215)	8,540
(Decrease) in creditors	(4,908)	(61,884)
Cash (utilised)/generated from operating activities	(114,471)	212,092

Notes

(forming part of the financial statements)

22 Analysis of cash and cash equivalents

	2021 £	2020 £
Cash in hand	187,481	277,640

23 Pension commitments

The charity operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the charity to the fund and amounted to £10,974 (2020: £13,077). The outstanding contributions at the year end was £1,846 (2020: £2,747).

24 Operating lease commitments

At 31 March 2021 the total of the group's future minimum lease payments under non-cancellable operating leases was:

	2021 £	2020 £
Group and company		
Within 1 year	2,768	2,768
Between 1 and 5 years	3,957	6,725
Total	6,725	9,493

25 Related party transactions

Carn Brea Leisure Centre (Trading) Limited, a trading subsidiary, made a gift aid donation of £8,574 (2020: £76,861) to the Trust during the year. Included within debtors due within one year is an amount of £15,593 (2020: £16,078) owed to the Trust by Carn Brea Leisure Centre (Trading) Limited. During the year the Trust recharged its subsidiary £255 (2020: £14,310) for wages and salary costs.

26 Controlling party

The ultimate controlling parties are the Trustees of the company as shown on page 1.