

Charity Registration No. 1078076

Company Registration No. 3828083 (England and Wales)

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	R Keenan P Moore M J Edwards Mr W Kelly	(Appointed 3 August 2021)
Secretary	L Murdock	
Charity number	1078076	
Company number	3828083	
Registered office	Life Bank 23 Quorn Street Liverpool L7 2QR	
Auditor	BWM Suite 5.1 12 Tithebarn Street Liverpool L2 2DT	
Bankers	HSBC Bank PLC 99-101 Lord Street Liverpool L2 6PG	
Solicitors	Maxwell Hodge 14 Castle Street Liverpool L2 0SG	

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
CONTENTS

	Page
Trustees' report	1 - 9
Statement of Trustees' responsibilities	10
Independent auditor's report	11 - 14
Consolidated statement of financial activities	15
Consolidated balance sheet	16
Charity balance sheet	17
Consolidated statement of cash flows	18
Notes to the financial statements	19 - 37

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 MARCH 2021

The trustees present their report and consolidated accounts for the year ended 31 March 2021.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

Achievements and performance

This year 2020-2021 has been an extremely busy period for Parks Options Ltd as the narrative shows.

As of February 2020, this year our activities changed due to coronavirus pandemic. Due to the Government guidelines we had to close Job Bank as it was not seen as essential, and our tenants were able to work from home. Life Bank remained open due to this being classed as an essential service as Life Bank Nursery had places within the setting for children whom parents were key workers and vulnerable children as well as the children centre offering a service of various supports to the community

Kensington Children centre is still occupied space within Life bank and being run internally by LCC .

Both Parks Options and Sure Options have received government support during the global pandemic which include the job retention scheme grants and rates relief which has helped with the company expenditure costs.

Park Options have reviewed the structure in order to be sustainable in delivering the charities overall objectives. We have had a restructure and two employees opted for voluntary redundancies and left in December 2020 these roles will not be replaced. The work from these roles have been distributed to other staff to support the organisation and the IT have been outsourced which is a considerable saving.

Parks Options

Ongoing

- Sale of Job Bank – with the last buyer pulling out in March 2020 due to the Covid 19 pandemic. We have succeeded with a new buyer and both parties have agreed a sale price of £775,000. Solicitors have been instructed to progress with this and the sale completed in June 2021.
- Life Banks current tenants have now expanded and now are renting further space in the building bringing in additional income .
- We have had to postpone our yoga events and an open day along with training taken place in the Life Bank Hall, but we are hopeful this will be up and running within summer of next year. This will now be looked at commencing late 2021.

Job Bank has four strategic aims:

- Provide assistance to employers in the area to maximise growth and hence job opportunities.
- Offer a professional recruitment service to employers that will result in skilled local people gaining employment.
- Create a base of motivated skilled local people through education, training and support.
- Assist the local community to develop and thrive.

Life Bank houses:

- Kensington Children's Centre
- Grace Academy is a mandarin teaching school which offers e-learning support and summer camps.
- Life bank Nursery
- Heat
- Smoke free

**PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 MARCH 2021**

Income is generated through room hires, rents and catering.

Along with the grant income from various projects we have managed to generate from solar panels.

Parks Options Ltd social impact 2020-2021 so far:

Young at heart £1000 LCVS Programme (Delayed due to Covid -19)

Young at heart project aims to provide a place where older people can feel part of community whilst engaging exercise and lunch clubs. Project will provide exercise classes, offer luncheon club over the year, help assist with loneliness, isolation as well as getting active. Parks Options haven't had the financial ability to do more within the area with older generation due to lack of funding. This grant will aid with community engagement through linking with the older generation, breaking barriers within the community and help assist with positive changes: tackling loneliness, Improve wellbeing as well as creating a sense of community. We have spoken to LCVS who are very supportive of us pursuing this project in the future.

Camp Terrig

Camp Terrig is an outdoor educational respite centre in North Wales. The main programme for this was for children to go on residential places; the children and young people are between the ages of 5-20 years. All Prospects 2000+ work had to be postponed this in the future it hope to continue with its:

Outdoor pursuits

- Walking, (night walks) den building. Camp fire songs, awareness, team building
- Outdoor education currently evolving the difference between city and rural issues i.e. horse chestnut tree The conkers – rain fall is effecting the difference and the health of the trees
- The effects of litter, learning what the environment is how people lived in rural areas in the past
- Environmental issues based on how we live our lives today the impact of what we do, is it possible to alter issues that people ignore, the future always ask questions to find the answers and interpret them.
- Conservation: We also do projects with local farmers the dee valley and Clywdian range area of outstanding natural beauty park rangers.
- Nursery children, B.M.E Refugee children

Trading subsidiaries:

Sure Options Limited

Coronavirus

- The coronavirus affected Sure Options Ltd from February 2020 onwards to present, the two nurseries continued to operate for key workers and vulnerable children only during the pandemic, sites Life Bank and Yew tree Nursery remained open to support the local community with food and school meal vouchers which was delivered by the Children's Centre.
- As stipulated by the Government Jubilee Sports Bank also had to close in March 2020.
- Sure Options Ltd revised 2020-2021 budgets for the first sixth months going forward. As you can see from occupancy levels for the new financial years occupancy is slowly rising
- The impact on staff was that some staff had to be furloughed from across all sites for the foreseeable future due to shielding for health reasons and as for Jubilee Sports Bank staff that facility was closed therefore the staff based there were furloughed
- Risks assessments were put in place across all sites specifically for Covid-19

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 MARCH 2021

Before this happened we had a very productive year and continued to strive to deliver the outstanding services. Aims and new challenges set the following year had to further be postponed:

- Increase Use of social media
- Increases networks and links with community based organisations
- New website development for nurseries and sports centre
- Jubilee Sports Bank engaged more with local community, schools, and medical centres, already established within youth forum
- JSB: Hall availability offering in less busy periods i.e. 30 minute classes which are very popular
- external classes
- events, birthdays ,tournaments
- schools usage of JSB
- Personal training sessions
- women only classes especially within the BME Community, offer on weekday after school drop or Saturday a lot of women may work through the week
- shorter circuit classes working different body areas
- Create greater links with AFC Liverpool and look and developing a model of them using JSB as their home club. By linking with this club we can do more work within the community through health.
- Networking links expanded this year building good relationships with Liverpool Roller birds, Richmond fellowship Our Time - Time banking programme, the woman's netball world cup and M.M Boxing Action for Autism

This year 2020-2021 has been extremely low occupancy and as of September 2020 we were allowed to take in more children other than Keyworkers and vulnerable children but found that lots of people were not returning due to the pandemic, some reasons being family circumstances had changed or worry. We also welcomed back staff who were isolating on furlough.

Activities this year were kept to a minimum and staff concentrated on outdoor areas and curriculum, risk assessments for when they were to welcome back children into the nursery.

Occupancy %	Actual Kensington	Actual Yewtree
Budget 2020-2021		
April 20	3.90%	5.90%
May 20	6.20%	9.50%
June 20	13.00%	23.78%
July 20	10.20%	29.60%
August 20	4.60%	15.30%
September 20	49.10%	30.80%
October 20	38.5%	29.3%
November 20	46.10%	35.7%
December 20	25.2%	21.7%
January 21	52.3%	28.0%
February 21	39.5%	36.5%
March 21	41.1%	37.2%

Both Nurseries are operating as Ofsted level "Good"

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 MARCH 2021

Life bank nursery

Life bank nursery has always put outdoor education as paramount to the children's learning and has done many fund raising events which included taking part in a "superhero day", cake sales and raffles.

The outside area has been developed and the children grow fruit and vegetables. They wash and prepare the food and take it home with them once they have prepaid for a meal an e.g. soup. This programme has encouraged a lot of children to eat vegetables particularly those who would never before.

The nursery is running a book share for 3-4 year olds and is sending books into the home for parents to read with their children.

Occupancy within the nursery has decreased and as at March 2021 stood at 41%. The average occupancy for the year 20-21 was 27.48%.

The holiday club had also been postponed this year to avoid cases as the nurseries have been working in bubbles.

Yewtree nursery

Occupancy figures have slowly increased, however they are lower when compared with last year's figures. A nursery summit took place and plans have been put in place to try and bring the occupancy levels back up, this includes strengthening our marketing strategy.

Average occupancy for the year 20-21 was 25.27% and as at March 2021 stood at 37.2%.

Both nurseries received Covid support grants:

Yewtree £2,650

Kensington £3,900

We have also written off some debtors whom have left the nursery and we will not be receiving money from them due to the changes in their circumstances.

Jubilee Sports Bank

Jubilee Sports Bank is a community sports facility located in an area of deprivation and was up for closure, however parks options Ltd stepped in and tried to maintain this facility in order to have a leisure facility within the Kensington area whereby the residents can utilise and access activities to support their health and wellbeing. There is no other facility that offer the same or equivalent service within the area and parks Options felt this would be a great disadvantage to the surrounding area if this would have closed. There are a lot of organisations that use the facility that have not been welcomed in other facilities due to the cliental i.e. a local organisation use the facilities to bring their young people whom have been refused from main stream schools for various reasons. Parks Options believe that Jubilee Sports Bank provides a huge social impact for the community whom would not have anywhere else to go.

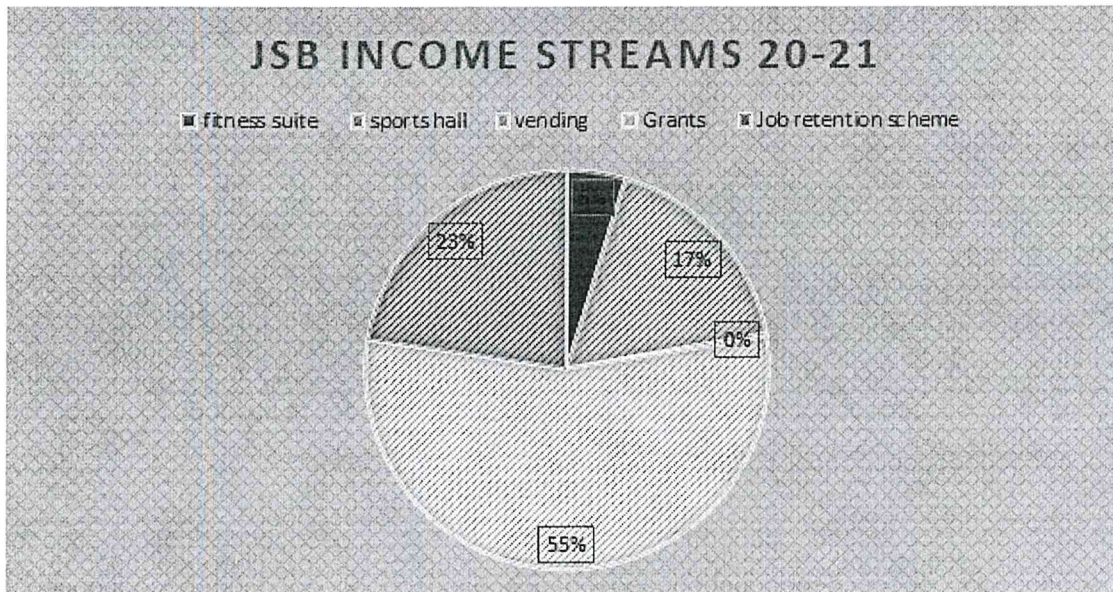
The sports centre was open for a total of 5 months during 2020-2021 due to Covid 19.

There were many steps to adhere to during this year due to the pandemic.

The Sports hall was not available for hire due to the pandemic which was were we generated the majority of our income in the previous year.

**PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 MARCH 2021**

See pie chart to show this year where we generated income:



An annual comparison from 2019-2020 to 2020-2021

Closed for 7 months of the year and for then open for shorter periods i.e. 10am - 3pm to facilitate the local community

Daily Passes Highest month 19-20 for daily passes were Jan 2020 (102) members Lowest month for daily passes Dec 2019 (35) in 20-21 highest month (32) Dec 20

Weekly passes last year 19-20 (40) highest month (13) October 2019 in 2020-2021 highest (4) in August

Monthly membership income Highest month for Monthly passes were January 2020 (55) members and Lowest month for Monthly passes **December 2019** (18) whilst in 2020-2021 highest (37) September 2020

Class passes with gym membership, monthly no classes 2021-2022

Kettlebells highest number 22 within month 0 2021-2022

Meta-fit highest number 21 within month 0 2021-2022

May 2019 was the highest month of **Astro** usage within the sports centre we also had again due to coronavirus and pitch damage a period where there was no usage

Student's monthly/daily whilst 19-20 highest month October 2019 (49) lowest month **December 2019** (10) 2020-2021 highest month was October 2020 (33)

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 MARCH 2021

Financial review

The consolidated Statement of Financial Activities shows a negative net movement of funds of £411,363 (2020: £160,649) after accounting for a downward revaluation on tangible fixed assets of £429,310 (2020: £nil). Total funds carried forward were £2,804,684 (2020: £3,216,047) as at the Balance Sheet date.

In respect of the charitable parent company alone, total income was £412,147 (2020: £402,011) for the year. After taking into account expenses of £681,963 (2020: £444,824), which include the intercompany debt forgiven of £284,547, and a downward revaluation on tangible fixed assets of £429,311 (2020: £nil), there was a net negative movement on funds of £699,127 (2020: negative movement £42,813) for the year. The charity's funds comprised of unrestricted funds of £2,841,896 (2020: £3,541,023) as at 31 March 2021.

Sure Options Limited made a pre and post tax profit of £287,764 (2020: pre and post tax loss of £117,837) for the year after accounting for the intercompany debt forgiven of £284,547.

Owing to the deficit recorded in Parks Options Limited the trustees have taken necessary steps to combat these issues. These steps are detailed further in the 'Future Developments' section of this report.

Reserves policy

It is the policy of the charity to maintain unrestricted funds, which are the free reserves of the charity, at a level whereby expenditure in the region of 3 months' estimated costs will be covered. Based on the accounts to 31 March 2021 this would require approximately £170,000 of free reserves, which has not been met.

Risk management

The trustees have assessed the major risks to which the charity is exposed, and are satisfied that systems are in place to manage exposure to the major risks.

The Trustees, at their Board meetings, set out the strategic direction in which the charity should operate. They adopt the policies and agree the practice to deliver the strategy.

The process for appointing Trustees is by an interview with the Chief Executive, at this interview the career and interests of the individual are discussed. The Chief Executive then prepares a report with a recommendation that is discussed at the next Board meeting. The Board then decides if they wish to appoint the applicant to the Board. If they decide not to appoint, the Chief Executive provides feedback to the applicant on why they were not appointed.

The Chair of Parks Options and the Chair of Sure Options meet weekly with the Chief Executive to discuss all current issues. No decisions are taken at these meetings, decisions are left to the relevant Board meetings. The weekly meetings are an opportunity to discuss issues in depth and to provide advice and support to the Chief Executive.

Public Benefit

The board of trustees are satisfied that Parks Options Limited has fulfilled its charitable objectives for 2020/2021 and thereby provided commensurate public benefit in compliance with the provisions of section 4 Charities Act 2011.

**PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 MARCH 2021**

Future Developments

In 2021-2022 Jubilee sports bank are hoping to continue with our networking with another independent community sports facilities within Liverpool, funding opportunities we could potentially draw down, we are hoping to start back up the referral system whereby we would sign post and vice versa potential clients such as events. This is working well as we are not in direct competition due to localities. Whilst the sports centre was closed we kept in touch with customers and did a 'keep in touch' whereby we phoned and checked on how they were doing.

The sports centre also plan to do the following:

- External classes pay a hall rate
- events, birthdays, tournaments
- schools usage
- PT (personal training) sessions
- Updates what's on 2021 for our September 2021 programme
- women only classes especially within the BME Community
- Source funding for a potential weekend class i.e. maybe –self-defence class
- shorter circuits working different body areas
- Continue to work towards cashless site through PayPal card machine.
- Continue networking were possible with Good gym, This Girl Can, Everton Football Club run a football scheme for asylum seekers, Creating and strengthening links with external groups such as the Greenback organisation, roller birds, boxing organisation M.M Boxing Action for Autism and Liverpool football Foundation
- Continuing to building networks working with established link such as Richmond fellowship whom support people with mental health through volunteering through time bank
- Link in with local 'Social Prescriptions within the Kensington area linking eith local community support networks.
- The AFC team before lockdown where attending the gym a feasibility study has been put forward for the football pitches.

New challenges

- Nursery occupancy increase marketing for two year places and holiday clubs
- Develop a siblings discount policy, which could entice more nursery children
- Develop the holiday club model and link with local schools
- Mindfulness/yoga in the workplace could offer the nursery /children centre to access class over at JSB and comes out of training budgets which helps increase JSB income
- taster sessions of class or come with friends 50% off
- Are member's visitors still filling out the feedback questionnaires?
- Engaging older generation through OAP –Yoga ta chi lighter exercises
- After school growing club at life bank to enhance our nursery outdoor education
- Social media – JSB have now a presence on social media they currently have twitter and Instagram accounts and have been receiving positive feedback from their customers
- Leaflet drops have gained more awareness within the area particularly with the student population and the badminton usage.

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 MARCH 2021

Structure, governance and management

The charity is a company limited by guarantee. The charity's objects are to promote urban regeneration by providing unemployed people in the local area opportunities to learn basic numeracy, communication, literacy and information technology skills; learn how their work can contribute to the community, acquire job specific skills and develop as a worker in terms of interpersonal skills and self organisation. The charity also provides a service for local employers, and is continuing the process of implementing a high level business leaders group.

The charity will co-operate with other agencies concerned with the poor and unemployed and will arrange conferences and seminars to discuss the development of employment opportunities and provide open access to the charity's premises for all sections of the community, organising and promoting lectures, day schools, exhibitions and talks.

The company was incorporated under the Companies Act 1985 (company registration number 3828083) and was registered as a charity on 5 November 1999. It is therefore governed by its Memorandum and Articles of Association.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

R Keenan

S McElroy

(Resigned 26 June 2020)

P Moore

K Newbold

(Resigned 1 February 2021)

M J Edwards

Mr W Kelly

(Appointed 3 August 2021)

None of the trustees has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute, if required, £1 in the event of a winding up.

No person other than a Trustee retiring by rotation shall be appointed or reappointed a Trustee at any general meeting unless:

They are recommended by the Trustees; or their appointment is proposed by a member qualified to vote at the meeting.

The Trustees have regular meetings to agree strategy and endorse decisions regarding the day to day activities of the Charity.

**PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 MARCH 2021**

Key management personnel remuneration

The trustees consider the board of trustees and the senior management including the Chief Executive are the Key management of the charity in charge of directing and controlling the charity and running and operating the charity on a day to day basis. All trustees give of their time freely and no trustee remuneration was paid in the year. Details of trustee expenses and related party transactions are disclosed in the accounts.

Trustees are required to disclose all relevant interests and register them with the Chief Executive and in accordance with the Trust's policy withdraw from decisions where a conflict of interest arises.

The pay of the charity's chief executive is reviewed annually and normally increased in accordance with average earnings. In view of the nature of the charity, its economy of operations, and the extensive use of professional advisers to the trust board. The remuneration is also bench-marked with grant-making charities of a similar size and activity to ensure that the remuneration set is fair and not out of line with that generally paid for similar roles.

Please note staff are not guaranteed pay awards or bonuses in salaries and in cases whereby this is recommended this then goes to the Chief Executive to authorise and requires that there be clear evidence of sustained outstanding performance or evidence to show the staff member has taken on additional roles or responsibilities

Auditor

The auditor, BWM, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

Disclosure of information to auditor

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

The Trustees' report was approved by the Board of Trustees.



R Keenan

Trustee

Dated:23/12/21

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
STATEMENT OF TRUSTEES' RESPONSIBILITIES
FOR THE YEAR ENDED 31 MARCH 2021

The trustees, who are also the directors of Parks Options Limited for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
INDEPENDENT AUDITOR'S REPORT
TO THE TRUSTEES OF PARKS OPTIONS LIMITED**

Opinion

We have audited the financial statements of Parks Options Limited (the 'charity') and its subsidiary (the 'group') for the year ended 31 March 2021 which comprise the Consolidated Statement of Financial Activities, the Consolidated and Parent Balance Sheets, the Consolidated Statement of Cash Flows the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and the charitable company's affairs as at 31 March 2021 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty related to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
INDEPENDENT AUDITOR'S REPORT (CONTINUED)
TO THE TRUSTEES OF PARKS OPTIONS LIMITED**

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the Trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the Trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the statement of Trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the group's and the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

**PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
INDEPENDENT AUDITOR'S REPORT (CONTINUED)
TO THE TRUSTEES OF PARKS OPTIONS LIMITED**

The extent to which the audit was considered capable of detecting irregularities, including fraud

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, taxation legislation and data protection, anti-bribery, employment and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance; and
- enquiring of management as to actual and potential litigation and claims.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

**PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
INDEPENDENT AUDITOR'S REPORT (CONTINUED)
TO THE TRUSTEES OF PARKS OPTIONS LIMITED**

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



**Peter Taaffe FCA CTA DChA (Senior Statutory Auditor)
for and on behalf of BWM**

23.12.2021
.....

**Chartered Accountants
Statutory Auditor**

Suite 5.1
12 Tithebarn Street
Liverpool
L2 2DT

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
STATEMENT OF FINANCIAL ACTIVITIES
INCLUDING INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31 MARCH 2021

	Notes	Unrestricted funds 2021 £	Unrestricted funds 2020 £
<u>Income and endowments from:</u>			
Donations and legacies	3	729	625
Charitable activities	4	136,356	153,918
Other trading activities	5	603,978	670,825
Investment income	6	3	46
Other income	7	62,469	18,264
Total income		803,535	843,678
<u>Expenditure on:</u>			
Raising funds	8	388,170	559,504
Charitable activities	9	397,417	444,823
Total expenditure		785,587	1,004,327
Net incoming/(outgoing)		17,948	(160,649)
Other recognised gains and losses			
Revaluation of tangible fixed assets		(429,311)	-
Net movement in funds		(411,363)	(160,649)
Fund balances at 1 April 2020		3,216,047	3,376,696
Fund balances at 31 March 2021		2,804,684	3,216,047

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
CONSOLIDATED BALANCE SHEET

AS AT 31 MARCH 2021

	Notes	2021 £	£	2020 £	£
Fixed assets					
Tangible assets	14		2,959,988		3,393,111
Current assets					
Debtors	20	43,262		58,971	
Cash at bank and in hand		106,761		9,901	
		<u>150,023</u>		<u>68,872</u>	
Creditors: amounts falling due within one year	22	<u>(216,863)</u>		<u>(245,936)</u>	
Net current liabilities			(66,840)		(177,064)
Total assets less current liabilities			2,893,148		3,216,047
Creditors: amounts falling due after more than one year	24		(88,464)		-
Net assets			<u>2,804,684</u>		<u>3,216,047</u>
Income funds					
<u>Unrestricted funds</u>					
General unrestricted funds		2,211,547		2,164,733	
Revaluation reserve		<u>593,137</u>		<u>1,051,314</u>	
			2,804,684		3,216,047
			<u>2,804,684</u>		<u>3,216,047</u>

The financial statements were approved by the Trustees on 23.12.2021.....



R Keenan
Trustee

Company Registration No. 3828083

**PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
CHARITY BALANCE SHEET**

AS AT 31 MARCH 2021

	Notes	2021 £	£	2020 £	£
Fixed assets					
Tangible assets	15	2,954,540		3,388,180	
Investments	16		1		1
		<u>2,954,541</u>		<u>3,388,181</u>	
Current assets					
Debtors	21	23,382		272,597	
Cash at bank and in hand		6,343		227	
		<u>29,725</u>		<u>272,824</u>	
Creditors: amounts falling due within one year	23	(98,582)		(119,982)	
Net current (liabilities)/assets			(68,857)		152,842
Total assets less current liabilities			2,885,684		3,541,023
Creditors: amounts falling due after more than one year	24		(43,788)		-
Net assets			<u>2,841,896</u>		<u>3,541,023</u>
The funds of the charity					
Unrestricted funds		2,248,759		2,489,709	
Revaluation reserve		593,137		1,051,314	
		<u>2,841,896</u>		<u>3,541,023</u>	
		<u>2,841,896</u>		<u>3,541,023</u>	

The accounts were approved by the Trustees on 23.12.2021.....



R Keenan
Trustee

Company Registration No. 3828083

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2021

	Notes	2021 £	£	2020 £	£
Cash flows from operating activities					
Cash generated from/(absorbed by) operations	37		23,507		(76,683)
Investing activities					
Purchase of tangible fixed assets		(1,434)		-	
Interest received		3		46	
Net cash (used in)/generated from investing activities			(1,431)		46
Financing activities					
Proceeds of new bank loans		100,000		-	
Net cash generated from/(used in) financing activities			100,000		-
Net increase/(decrease) in cash and cash equivalents			122,076		(76,637)
Cash and cash equivalents at beginning of year			(50,681)		25,956
Cash and cash equivalents at end of year			71,395		(50,681)
Relating to:					
Cash at bank and in hand			106,761		9,901
Bank overdrafts included in creditors payable within one year			(35,366)		(60,582)

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

1 Accounting policies

Charity information

Parks Options Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is Life Bank, 23 Quorn Street, Liverpool, L7 2QR.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The accounts have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

Consolidation

The group financial statements consolidate those of the charity and its wholly owned subsidiary undertakings drawn up to 31 March 2021. The results of the charity's subsidiaries have been incorporated on a line by line basis.

A separate Statement of Financial Activities and Income and Expenditure Account for the parent charitable company has not been presented because the charity has taken advantage of the exemption afforded by section 408 of the Companies Act 2006.

1.2 Going concern

These financial statements are prepared on the going concern basis of accounting notwithstanding a deficit for the period of £440,228 and net current liabilities of £66,840 and further negative impacts on the charity arising from the Covid-19 pandemic. The trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future, but are aware of certain material uncertainties which may cause doubt on the charity's ability to continue as a going concern.

The trustees have taken several steps to combat the difficulties and have made economic adjustments/savings and are seeking additional short term funding to tackle the issues. The trustees have reviewed the cash position of the charitable company and the group as a whole, and cash forecasts at the date of signing the accounts and with the measures taken and the plans to be put in place in the near future, the trustees are satisfied that the charitable company will be able to meet all of its financial commitments as they fall due.

The Trustees are aware of the position of the organisation and are fully supportive of the actions that have been undertaken and the subsequent plans. The Senior Management Team have comprehensively explained the deficit in Parks Options to the board and the following future actions are being implemented across the group to improve its position.

During 2021-22 to date Parks Options has worked on the previous years deficit with the following actions planned to improve the position further:

- Sale of Job Bank – although delayed as a result of the Covid-19 pandemic the sale of the property was completed in June 2021 for an amount of £775,000. These funds will be used to boost the charity's free reserves.

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

1 Accounting policies

(Continued)

- Life Bank's current tenants have now expanded and are renting further space in the building bringing in additional income.

Park options has reviewed a further restructure in order to be sustainable in delivering the charity's overall objectives. We have had a restructure and two employees opted for voluntary redundancy and left in December 2020 and these roles have not been replaced. The work from these roles has been distributed to other staff to support the organisation and the IT has been outsourced. The full impact of these cost savings will be realised in 2021/22.

In light of the Covid-19 pandemic and resulting lockdowns both Parks Options and Sure Options have received government support during the global pandemic which include the job retention scheme grants and rates relief which has helped with the company expenditure costs. Both Parks Options and Sure Options have also received Bounceback loans during the year.

As such, at the time of approving the accounts, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the accounts.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted and unrestricted funds are set out in the notes to the accounts.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

Turnover is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods and services provided in the normal course of business, net of discounts, VAT and other sales related taxes.

1.5 Expenditure

Expenditure is included in the Statement of Financial Activities on an accruals basis, inclusive of any VAT, which cannot be recovered.

Certain expenditure is directly attributable to specific activities and has been included in those cost categories.

Certain other costs, which are attributable to more than one activity, are apportioned across cost categories on the basis of an estimate of the proportion of time spent by staff on those activities.

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

1 Accounting policies

(Continued)

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold buildings	1% reducing balance / 12-24 months straight line
Leasehold buildings	1% reducing balance
Leasehold land	Not depreciated
Fixtures, fittings & equipment	15% reducing balance
Computers	25% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts.

1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.12 Taxation

The charity benefits from various exemptions from taxation afforded by tax legislation and is not liable to corporation tax on income or gains falling within those exemptions.

The charity is not able to recover Value Added Tax. Expenditure is recorded in the accounts inclusive of VAT.

1.13 Government grants

Grants are credited to deferred revenue. Grants towards capital expenditure are released to the profit and loss account over the expected useful life of the assets. Grants towards revenue expenditure are released to the profit and loss account as the related expenditure is incurred.

2 Critical accounting estimates and judgements (Group)

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

3 Donations and legacies

	Unrestricted funds	Unrestricted funds
	2021	2020
	£	£
Donations and gifts	-	625
Grants receivable	729	-
	<u>729</u>	<u>625</u>

4 Charitable activities

	Rental income and service charges	Recharge income	Rental income and service charges	Total
	2021	2020	2020	2020
	£	£	£	£
Income within charitable activities	<u>136,356</u>	<u>41</u>	<u>153,877</u>	<u>153,918</u>

5 Other trading activities

	Unrestricted funds	Unrestricted funds
	2021	2020
	£	£
Sure Options Limited	<u>603,978</u>	<u>670,825</u>

6 Investment income

	Unrestricted funds	Unrestricted funds
	2021	2020
	£	£
Interest receivable	<u>3</u>	<u>46</u>

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

7 Other income

	Unrestricted funds	Unrestricted funds
	2021	2020
	£	£
Other income	6,921	18,264
Job Retention Scheme grants	55,548	-
	<u>62,469</u>	<u>18,264</u>

8 Raising funds

	Unrestricted funds	Unrestricted funds
	2021	2020
	£	£
<u>Trading costs</u>		
Operating trading company undertaking non-charitable trading activity	103,594	135,760
Staff costs	274,962	415,228
Depreciation and impairment	919	1,417
Support costs	8,695	7,099
	<u>388,170</u>	<u>559,504</u>
Trading costs		

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

9 Charitable activities

	Charitable expenditure 2021 £	Charitable expenditure 2020 £
Staff costs	158,244	164,788
Depreciation and impairment	4,330	38,881
Premises costs	77,542	83,684
Office costs	30,100	38,073
Travelling costs	2,330	3,584
Programme costs sessional workers	18,036	22,907
Sundry costs	15,000	576
Bad debts	-	(1,470)
	<u>305,582</u>	<u>351,023</u>
Share of support costs (see note 10)	83,167	83,846
Share of governance costs (see note 10)	8,668	9,954
	<u>397,417</u>	<u>444,823</u>

10 Support costs

	Support costs £	Governance costs £	2021 £	Support costs £	Governance costs £	2020 £
Staff costs	78,805	-	78,805	79,966	-	79,966
Consultancy, legal fees and bank charges	3,633	-	3,633	3,880	-	3,880
Interest paid on bank loan	1,354	-	1,354	-	-	-
Audit fees	-	7,990	7,990	-	7,800	7,800
Accountancy	-	8,748	8,748	-	9,253	9,253
	<u>83,792</u>	<u>16,738</u>	<u>100,530</u>	<u>83,846</u>	<u>17,053</u>	<u>100,899</u>
Analysed between						
Trading	625	8,070	8,695	-	7,099	7,099
Charitable activities	83,167	8,668	91,835	83,846	9,954	93,800
	<u>83,792</u>	<u>16,738</u>	<u>100,530</u>	<u>83,846</u>	<u>17,053</u>	<u>100,899</u>

The support costs and governance costs are allocated based on time spent.

The governance costs include payments to the auditor which are detailed in note 12.

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

11 Trustees

The trustees received no remuneration and no reimbursement of expenses during the year ended 31 March 2021 (2020 - £Nil).

12 Auditor's remuneration

The analysis of auditor's remuneration is as follows:

Fees payable to the company's auditor:	2021 £	2020 £
Audit of the company's annual accounts	4,900	4,800
Other services to the group		
- the audit of the company's subsidiaries	3,090	3,000
Total audit fees	7,990	7,800
Non-audit services		
All other non-audit services	8,748	9,253

13 Employees

The average monthly number of employees during the year was:

	2021 Number	2020 Number
Administration	5	6
Reception	2	2
Nursery team	19	38
Cleaners	3	3
Caretaker	1	1
Sports Centre team	2	5
Total	32	55
Employment costs	2021 £	2020 £
Wages and salaries	475,126	612,390
Social security costs	28,841	36,114
Other pension costs	8,044	11,478
	512,011	659,982

There were no employees whose annual remuneration was £60,000 or more.

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

14 Tangible fixed assets - group

	Freehold buildings	Leasehold buildings	Leasehold land	Fixtures, fittings & equipment	Computers	Total
	£	£	£	£	£	£
Cost						
At 1 April 2020	1,428,020	2,127,760	37,240	135,130	54,101	3,782,251
Additions	-	-	-	1,434	-	1,434
Revaluation	(400,000)	(241,160)	6,160	-	-	(635,000)
At 31 March 2021	1,028,020	1,886,600	43,400	136,564	54,101	3,148,685
Depreciation and impairment						
At 1 April 2020	123,530	110,179	-	101,328	54,101	389,138
Depreciation charged in the year	-	-	-	5,249	-	5,249
Revaluation	(95,511)	(110,179)	-	-	-	(205,690)
At 31 March 2021	28,019	-	-	106,577	54,101	188,697
Carrying amount						
At 31 March 2021	1,000,001	1,886,600	43,400	29,987	-	2,959,988
At 31 March 2020	1,304,489	2,017,581	37,240	33,801	-	3,393,111

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

14 Tangible fixed assets - group

(Continued)

At 31 March 2021, had the revalued assets been carried at historic cost less accumulated depreciation and accumulated impairment losses, their carrying amount would have been approximately £1,869,014 (2020: £1,887,893).

	2021	2020
	£	£
Long leasehold	<u>43,400</u>	<u>37,240</u>

The freehold and leasehold land and buildings are stated at market value. Valuation was carried out by SK Real Estate, 2 Cotton St, Liverpool L3 7DY, on 24, 27 and 29 September 2021 for 3 of the properties. One of the leasehold land and buildings was revalued following an agreed sales value.

Freehold buildings with a carrying amount of £1,000,001 (2020: £1,304,489) have a legal charge to secure sums advanced to Liverpool Hope University in respect of initial build costs of the property and to ensure continued use of the property during the conditional period of the grant funding (20 years) on the terms of the agreements dated 23 January 2003, 16 May 2003, 7 December 2004 and 25 July 2006 in the event of insolvency.

There is a second legal charge on the same property by way of a legal mortgage by Liverpool City Council as security for the payment of £85,000. This charge can be discharged if the redemption date is not triggered by 30 years from 27 March 2006.

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

15 Tangible fixed assets - charity

	Freehold buildings	Leasehold buildings	Leasehold land	Fixtures, fittings & equipment	Computers	Total
	£	£	£	£	£	£
Cost or valuation						
At 1 April 2020	1,400,001	2,127,760	37,240	111,997	25,033	3,702,031
Revaluation	(400,000)	(241,160)	6,160	-	-	(635,000)
At 31 March 2021	1,000,001	1,886,600	43,400	111,997	25,033	3,067,031
Depreciation and impairment						
At 1 April 2020	95,511	110,179	-	83,128	25,033	313,851
Depreciation charged in the year	-	-	-	4,330	-	4,330
Revaluation	(95,511)	(110,179)	-	-	-	(205,690)
At 31 March 2021	-	-	-	87,458	25,033	112,491
Carrying amount						
At 31 March 2021	1,000,001	1,886,600	43,400	24,539	-	2,925,675
At 31 March 2020	1,304,490	2,017,581	37,240	28,869	-	3,388,180

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

15 Tangible fixed assets - charity

(Continued)

At 31 March 2021, had the revalued assets been carried at historic cost less accumulated depreciation and accumulated impairment losses, their carrying amount would have been approximately £1,869,014 (2020: £1,887,893).

	2021	2020
	£	£
Long leasehold	43,400	37,240

The freehold and leasehold land and buildings are stated at market value. Valuation was carried out by SK Real Estate, 2 Cotton St, Liverpool L3 7DY, on 24, 27 and 29 September 2021 for 3 of the properties. One of the leasehold land and buildings was revalued following an agreed sales value.

Freehold buildings with a carrying amount of £1,000,001 (2020: £1,304,489) have a legal charge to secure sums advanced to Liverpool Hope University in respect of initial build costs of the property and to ensure continued use of the property during the conditional period of the grant funding (20 years) on the terms of the agreements dated 23 January 2003, 16 May 2003, 7 December 2004 and 25 July 2006 in the event of insolvency.

There is a second legal charge on the same property by way of a legal mortgage by Liverpool City Council as security for the payment of £85,000. This charge can be discharged if the redemption date is not triggered by 30 years from 27 March 2006.

16 Fixed asset investments - charity

Subsidiaries
£

Cost or valuation

At 1 April 2020 & 31 March 2021

1

Carrying amount

At 31 March 2021

1

At 31 March 2020

1

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

17 Subsidiaries: Charity

Details of the charity's subsidiaries at 31 March 2021 are as follows:

Name of undertaking and country of incorporation or residency	Nature of business	% Held Direct
Parks Options Trading Limited	England and Wales Dormant	100.00
Sure Options Limited	England and Wales Promote care, education, health and development of children	100.00

The aggregate capital and reserves and the result for the year of subsidiaries was as follows:

Name of undertaking	Profit/(Loss) £	Capital and Reserves £
Parks Options Trading Limited	-	1
Sure Options Limited	287,764	(37,212)

18 Financial instruments - group	2021 £	2020 £
Carrying amount of financial assets		
Debt instruments measured at amortised cost	118,208	21,162
Carrying amount of financial liabilities		
Measured at amortised cost	270,028	187,423
19 Financial instruments - charity	2021 £	2020 £
Carrying amount of financial assets		
Debt instruments measured at amortised cost	7,911	244,444
Equity instruments measured at cost less impairment	1	1
Carrying amount of financial liabilities		
Measured at amortised cost	138,191	114,965
20 Debtors - group	2021 £	2020 £
Amounts falling due within one year:		
Trade debtors	11,446	11,260
Other debtors	1	1
Prepayments and accrued income	31,815	47,710
	43,262	58,971

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

21 Debtors - charity

	2021	2020
	£	£
Amounts falling due within one year:		
Trade debtors	1,568	2,866
Amounts due from subsidiary undertakings	-	241,351
Prepayments and accrued income	21,814	28,380
	<u>23,382</u>	<u>272,597</u>

22 Creditors: amounts falling due within one year - group

	Notes	2021	2020
		£	£
Bank loans and overdrafts	26	46,902	60,582
Other taxation and social security		7,500	6,795
Deferred income	28	27,799	51,718
Trade creditors		111,951	101,844
Other creditors		3,463	4,901
Accruals		19,248	20,096
		<u>216,863</u>	<u>245,936</u>

23 Creditors: amounts falling due within one year - charity

	Notes	2021	2020
		£	£
Loans and overdrafts	27	41,578	48,462
Other taxation and social security		3,179	4,017
Deferred income	29	1,000	1,000
Trade creditors		41,386	50,700
Other creditors		2,571	3,631
Accruals		8,868	12,172
		<u>98,582</u>	<u>119,982</u>

24 Creditors: amounts falling due after more than one year - group

	Notes	2021	2020
		£	£
Bank loans	26	88,464	-
		<u>88,464</u>	<u>-</u>

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

25 Creditors: amounts falling due after more than one year - charity

	Notes	2021 £	2020 £
Bank loans	27	43,788	-

26 Loans and overdrafts - group

	2021 £	2020 £
Bank overdrafts	35,366	60,582
Bank loans	100,000	-
	<u>135,366</u>	<u>60,582</u>

Payable within one year	46,902	60,582
Payable after one year	88,464	-
	<u></u>	<u></u>

Amounts included above which fall due after five years:

Payable by instalments	9,761	-
	<u></u>	<u></u>

The group bank borrowings with HSBC of £35,366 (2020: £60,582) are secured by a fixed and floating charge over the charity's assets.

26 Loans and overdrafts - charity

	2021 £	2020 £
Bank overdrafts	35,366	48,462
Bank loans	50,000	-
	<u>85,366</u>	<u>48,462</u>

Payable within one year	41,578	48,462
Payable after one year	43,788	-
	<u></u>	<u></u>

Amounts included above which fall due after five years:

Payable by instalments	4,437	-
	<u></u>	<u></u>

The charity bank borrowings with HSBC of £35,366 (2020: £48,462) are secured by a fixed and floating charge over the charity's assets.

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

28 Deferred income - group

	2021	2020
	£	£
Arising from government grants	26,799	50,718
Other deferred income	1,000	1,000
	<u>27,799</u>	<u>51,718</u>
	<u><u>27,799</u></u>	<u><u>51,718</u></u>
	2021	2020
	£	£
Current liabilities	27,799	51,718
	<u>27,799</u>	<u>51,718</u>
	<u><u>27,799</u></u>	<u><u>51,718</u></u>
	2021	2020
	£	£
Total deferred income at 1 April 2020	51,718	51,718
Amounts received in year	-	-
Amounts credited to statement of financial activities	(23,919)	-
	<u>27,799</u>	<u>51,718</u>
Total deferred income at 31 March 2021	<u><u>27,799</u></u>	<u><u>51,718</u></u>

Deferred income relates to amounts received in advance of entitlement.

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

29 Deferred income - charity

	2021 £	2020 £
Other deferred income	1,000	1,000
	<u>1,000</u>	<u>1,000</u>
	2021 £	2020 £
Current liabilities	1,000	1,000
	<u>1,000</u>	<u>1,000</u>
	2021 £	2020 £
Total deferred income at 1 April 2020	1,000	-
Amounts received in year	-	1,000
Amounts credited to statement of financial activities	-	-
	<u>1,000</u>	<u>1,000</u>
Total deferred income at 31 March 2021	<u>1,000</u>	<u>1,000</u>

Deferred income relates to amounts received in advance of entitlement.

30 Retirement benefit schemes - group

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

The charge to the income and expenditure account in respect of defined contribution schemes was £8044 (2020 - £11478).

31 Company limited by guarantee

Parks Options Limited is incorporated under the Companies Act as a company limited by guarantee. The liability of the members is £1.

32 Analysis of net assets between funds - group

	Unrestricted funds 2021 £	Unrestricted funds 2020 £
Fund balances at 31 March 2021 are represented by:		
Tangible assets	2,959,988	3,393,111
Current assets/(liabilities)	(66,840)	(177,064)
Long term liabilities	(88,464)	-
	<u>2,804,684</u>	<u>3,216,047</u>

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

33 Analysis of net assets between funds - charity

	Unrestricted funds 2021 £	Unrestricted funds 2020 £
Fund balances at 31 March 2021 are represented by:		
Tangible assets	2,925,675	3,388,180
Investments	1	1
Current assets/(liabilities)	(68,857)	152,842
Long term liabilities	(43,788)	-
	<u>2,813,031</u>	<u>3,541,023</u>

34 Operating lease commitments - group

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2021 £	2020 £
Within one year	1,685	1,925
Between two and five years	842	2,527
	<u>2,527</u>	<u>4,452</u>

35 Related party transactions - group

Remuneration of key management personnel

The remuneration of key management personnel, who are the Chief Executive Officer and the Finance Manager, is as follows.

	2021 £	2020 £
Aggregate compensation	<u>78,805</u>	<u>79,966</u>

The group has taken advantage of the disclosure exemptions to which it is entitled regarding transactions between parent and 100% owned subsidiary companies and there are no other disclosable related party transactions.

PARKS OPTIONS LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

36 Analysis of changes in net (debt)/funds

	At 1 April 2020 £	Cash flows £	At 31 March 2021 £
Cash at bank and in hand	9,901	96,860	106,761
Bank overdrafts	(60,582)	25,216	(35,366)
	<u>(50,681)</u>	<u>122,076</u>	<u>71,395</u>
Loans falling due within one year	-	(11,536)	(11,536)
Loans falling due after more than one year	-	(88,464)	(88,464)
	<u>(50,681)</u>	<u>22,076</u>	<u>(28,605)</u>

The charity had no debt during the year.

37 Cash generated from operations - group

	2021 £	2020 £
Deficit for the year	17,948	(160,648)
Adjustments for:		
Investment income recognised in statement of financial activities	(3)	(46)
Depreciation and impairment of tangible fixed assets	5,249	40,298
Movements in working capital:		
Decrease/(increase) in debtors	15,706	(187)
Increase in creditors	8,526	40,182
(Decrease)/increase in deferred income	(23,919)	3,718
Cash generated from/(absorbed by) operations	<u>23,507</u>	<u>(76,683)</u>