HASLINGDEN COMMUNITY LINK

England & Wales · Charity number 1075926

Details

Other names	HASLINGDEN COMMUNITY LINK & CHILDREN'S CENTRE
Status	Registered
Legal form	Charitable company
Company number	03612468
Registered	1999-06-10
Register	View on the Charity Commission register

Contact

Address	Haslingden Community Link Bury Road Haslingden Rossendale BB4 5PG
Phone	01706230116
Email	info@hcl.org.uk
Website	www.haslingdencommunitylink.org.uk

Activities

Objects: (A) TO PROMOTE THE BENEFIT OF THE INHABITANTS OF HASLINGDEN AND THE NEIGHBOURHOOD THEREOF (HEREINAFTER CALLED "THE AREA OF BENEFIT") WITHOUT DISTINCTION OF SEX, SEXUAL ORIENTATION, RACE OR OF POLITICAL RELIGIOUS OR OTHER OPINIONS, BY ASSOCIATING TOGETHER THE SAID INHABITANTS AND THE LOCAL AUTHORITIES, VOLUNTARY AND OTHER ORGANISATIONS IN A COMMON EFFORT TO RELIEVE POVERTY, ADVANCE EDUCATION AND TO PROVIDE FACILITIES IN THE INTERESTS OF SOCIAL WELFARE FOR RECREATION AND OTHER LEISURE-TIME OCCUPATION WITH THE OBJECT OF IMPROVING THE CONDITIONS OF LIFE FOR THE SAID INHABITANTS(B) TO ESTABLISH OR SECURE THE ESTABLISHMENT OF A COMMUNITY CENTRE AND TO MAINTAIN AND MANAGE THE SAME, WHETHER ALONE OR IN CO-OPERATION WITH ANY LOCAL AUTHORITY OR OTHER PERSON OR BODY IN FURTHERANCE OF THESE OBJECTS

Activities: The aim of Haslingden Community Link is to provide a facility 'For the Common Good' where people of all ages can benefit from a wide range of services. Community Link provides facilities where adults and children can participate in social and recreational events, attend education classes, access health advice

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and support networks.

Classification

- **How:** Provides Human Resources, Provides Buildings/facilities/open Space, Provides Services, Provides Advocacy/advice/information, Acts As An Umbrella Or Resource Body
- **What:** General Charitable Purposes, Education/training, The Advancement Of Health Or Saving Of Lives, Disability, The Prevention Or Relief Of Poverty, Economic/community Development/employment, Recreation
- **Who:** Children/young People, Elderly/old People, People With Disabilities, People Of A Particular Ethnic Or Racial Origin, Other Charities Or Voluntary Bodies, The General Public/mankind

Geography

- **Area of benefit:** HASLINGDEN AND THE NEIGHBOURHOOD
- Lancashire

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£883,384	£925,791	£473,275	37
2024-03-31	£778,657	£782,145	£515,682	37
2023-03-31	£659,228	£724,566	£519,170	35
2022-03-31	£565,775	£676,868	£584,508	36
2021-03-31	£645,298	£653,553	£695,601	35

Trustees

Name	Role	Appointed
Anne Coates	Chair	2021-03-24
ANNE CARTNER CHEETHAM		2011-10-19
Carole Kay		2021-11-12
Chris Brown		2025-04-28
Daniel Doody		2023-08-22
Nusrat Rahman		2021-11-16

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HASLINGDEN COMMUNITY LINK

England & Wales - Charity number 1075926

Accounts

REGISTERED COMPANY NUMBER: 03612468 (England and Wales)
REGISTERED CHARITY NUMBER: 1075926

REPORT OF THE TRUSTEES AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025 FOR HASLINGDEN COMMUNITY LINK (A COMPANY LIMITED BY GUARANTEE)

THE LINK CENTRE

Ainsworths Limited
Chartered Accountants
Charter House
Stansfield Street
Nelson
Lancashire
BB9 9XY

HASLINGDEN COMMUNITY LINK
(A COMPANY LIMITED BY GUARANTEE)

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FOR THE YEAR ENDED 31ST MARCH 2025

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REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31ST MARCH 2025

The trustees who are also directors of the company for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31st March 2025. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1st January 2015).

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
03612468 (England and Wales)

Registered Charity number
1075926

Registered office
Haslingden Community Link
Bury Road
Haslingden
Lancashire
BB4 5PG

Trustees
Mr J B Payton
Cllr A C Cheetham
Mrs M L Brady
Mrs K Payton (resigned 19th November 2024)
Mrs A Coates
Mrs C Kay
Miss N Rahman
Mr D Doody
Mr G P Jones (resigned 1st August 2024)
Mr C Brown (appointed 28th April 2025)
Mr J B Calway (appointed 28th April 2025)

Key Management Personnel
Andrew Mullaney – Centre Manager
Julie Hargreaves – Nursery Manager
Sofie Muldowney – Catering Services Manager
Kathy Doidge – Business and Finance Manager

Independent Examiner
Mark Sunter FCA
Ainsworths Limited
Chartered Accountants
Charter House
Stansfield Street
Nelson
Lancashire
BB9 9XY

Bankers
National Westminster Bank Plc
28 Bank Street
Rawtenstall
Lancashire
BB4 8TS

Solicitors
Woodcocks Haworth & Nuttall
Princess Street
Haslingden
Lancashire
BB4 5NH

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, the Memorandum and Articles of Association dated 10th August 1998, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Recruitment and appointment of new trustees

The community building from which the organisation operates is also known as Haslingden Community Link and is the registered office of the charity. The members of the charity represent individuals and voluntary bodies resident or working in Haslingden. The board of trustees known as the Council consists of a maximum of sixteen members elected from the members of the company, with necessary expertise co-opted where appropriate. No one outside the charity can appoint trustees.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. All trustees are DBS checked. A subcommittee of trustees meet on a bi-monthly basis to support the CEO and monitor progress with all actions that are derived from the HCL Business plan. All areas of the business are reviewed during these meetings, risks are identified and assessed and appropriate action agreed.

OBJECTIVES AND ACTIVITIES

The aim of the charity is to provide a facility "For the Common Good" where people of all ages within the community can benefit from a wide range of services. The charity's values are to:

- Improve the quality of life of local people who are disadvantaged, offering supportive links based on health, wellbeing, education, social activity and work experience.
- Link with statutory bodies, voluntary, community and faith groups, individuals and the business community to sustain a community centre for Haslingden.
- Help individuals to identify and adopt constructive ways of coping with disadvantage ill health and poverty.
- Encourage local people to use our services and facilities by providing a welcoming environment for all members of the community.
- Aim for a self-financing Community Centre based on the principles of self-help.

The Community Services section of the charity provides facilities where members of the community can participate in social and recreational events, attend education classes, access health advice and support networks, hold meetings or seminars and have a healthy lunch.

The Childcare Services section is committed to providing high quality care which is accessible and affordable to all parents, offering fun and exciting play; care and education; to enable children from 0 to 5 years to reach their full potential.

The Catering Services section provides healthy, home-cooked meals to the Nursery, a Community Café and a catering service for activities within the Community Centre.

Public benefit

The trustees are confident that the charity offers services of real and practical use to the local population and therefore complies with the responsibility placed on all charities under the Charities Act 2011, to demonstrate a public benefit.

ACHIEVEMENTS AND PERFORMANCE

Haslingden Community Link (HCL) has a history of providing local services for the local community. In our increasingly diverse society, we provide a hub for the community, delivering services according to the needs of the community. We listen to what users of our services say they need and try to provide accordingly.

Community Services

We started the financial year 24/25 on the back of another good year financially. Our community centre continues to be busy with additional new activities that are increasing footfall across the site and in the café. All of our major partners have continued with us, providing a wide range of community support services such as adult education, dementia support groups, refugee and asylum seeker drop in sessions. Yoga and Pilates groups have started part way through the year and have a strong attendance. A free to attend exercise group has also started and now has a waiting list for spaces. This group is focused on targeting those individuals that have barriers to exercise, supporting them to increase their participation and improve their health.

HCL continue to operate community services that complement the Government strategy for local support; Food banks and food support, Children and Family services, baby and parent bonding, ESOL, community consultations and use as a polling station.

Our Easy Sequence dancing group continues on Wednesday afternoons and with rising numbers, and a gentle exercise class has also attracted strong numbers.

The Veterans Breakfast Club continues the 2nd Saturday of the month.

HCL continues to be a preferred supplier for the local 'Holiday Activity with Food' government initiative, providing hot and cold meals for events in the three main school holidays. The catering team take the lead on the project, and it brings in significant income, particularly in a period that is traditionally quiet.

In 2023, HCL where approached by the local Primary Care Network to take on the delivery and management of the Rossendale Social Prescribing teams, a service that sits perfectly with our ethos of being a Health & Wellbeing centre. We manage a team of 3 who provide non-clinical support to GP patients, helping with loneliness and social isolation, housing and benefits advice and access to activities that support health and wellbeing. This is a rolling contract and HCL takes a 10% management fee on top of salary and expenses invoicing.

Our small group of volunteers continue with planting and growing in our community garden. The garden looks magnificent now and is a wonderful place for contemplation and relaxation for our community.

The lottery funds supporting a Men's Shed coordinator role that we had bid for in early 2022 continued into its third year with increasing success. We submitted and where approved for grant funding for another 5 years from August 2025. The project continues to provide support and services for men who are struggling with their mental health, loneliness, social isolation. The project is in partnership with Veterans in Communities.

ACHIEVEMENTS AND PERFORMANCE (CONTINUED)

Catering Services

The catering services had a challenging year in 2024/2025 and whilst it exceeded previous years income, the GP margin was behind target and increases in food costs, utilities and National living wage rates have all had a negative impact on the budget targets, particularly salary overheads. Our customer base still remains strong and loyal as we always endeavour to meet their needs. Again, we had a small price increase across the menu as another National living wage increase came into effect from the 1st April, however upon reflection menu prices should have been higher . We continue to provide our nursery with a healthy, low fat, low salt and low sugar menu. Our food is healthy and home cooked, and our food offer is central to all our service provision, providing a service to our local community and beyond.

We continued to access food through the Fareshare scheme from our local Tesco and Asda supermarkets and food given to charitable causes through this scheme would otherwise be wasted. HCL uses the food provided in the community lunches and any spare is given free to the local community. These food donations remain a regular source of support as our community are still struggling financially. The establishment of a food support service in the previous year continued throughout 2024/2025 and numbers increased because of inflation and the cost of living crisis. RBC provided funding to help us support families in food crisis. In early 2024, HCL launched the Halo project, a collective of VCFS organisations providing a variety of food support from simple Food boxes on street corners to individualised shopping for extended periods of support.

HCL was again involved with the 'Holiday Activity with Food' (HAF) government initiative aimed at providing child on free school meals the opportunity to attend a full day of activity and be provided with a healthy hot or cold meal. The HAF ran for 8 days at Easter, 4 days per week for 4 weeks throughout August and 2 days over Christmas. HCL hosted some activities on site, providing hot food for the children attending, we also provided packed lunches for several other venues across Rossendale. In total we provided over 2500 meals.

We have continued with the themes dining events on a quarterly basis throughout the remainder of the year.

Bookings for Christmas lunches throughout December saw another record year and made for an excellent trading month.

The continued increase in food supplies caused by the economic climate has again impacted and we had to increase our prices from the 1st April 2024. However, our prices remain competitive and our catering services principles of providing access to reasonably priced home-cooked meals 6 days per week and provide diversional and social activities alongside to encourage social interaction and reduce loneliness and isolation remain unchanged.

ACHIEVEMENTS AND PERFORMANCE (CONTINUED)

Childcare Services

The cost of living crisis still continued into 2024/2025 and we have started to see a slight impact on the nursery through parents trimming their wrap around hours to reduce their bills, however LCC funding increase again helped support HCL. In 2024/2025, we introduced a new invoicing model that ensured LCC funding was maximized for HCL. Whilst some parents paid slightly more, others felt no impact. Again, the increase in operating cost caused by the increase in the National Living Wage did impact but less than in previous years. Continued increase in childcare funding from LCC that came into place from September 2023 is having made a positive impact on the childcare budget and allowed us to make a reasonable profit. Staff absence has reduced from previous years. Numbers of children within the nursery remain consistent and we receive fantastic feedback from parents regarding the care we provide and our nursery environment.

August 2024 saw our long awaited Ofsted inspection and we successfully gained a grade of 'GOOD' which we are very happy with. Feedback and comments in the report recognised a very strong leadership and management input and saw this as integral to our positive grade. The new nursery that opened up close to HCL has had no impact and in fact we continue to see an increase in request for childcare places based on previous years. The Nursery management team continue to ensure that ratios of staff to children and total numbers of children in different areas are maintained within regulatory compliance. 2024/2025 saw very little use of agency staff and HCL staff absenteeism has reduced significantly as the Management team have become more skilled at managing the situation. We have not had to send any children home because we couldn't maintain ratios. We continue to ensure that individual children receive sufficient attention and can work through the EYFS curriculum at their own pace. We continue to receive requests for childcare places.

Our Nursery manager and her team have led the staff in delivering an interesting and varied curriculum, compliant with the Early Years Foundation Stage (EYFS) requirements. New ideas have been introduced to enhance the children's experience of Nursery and to allow them to express their individuality. Children's progress is monitored through the EYFS Tracker, which enables early identification of any challenges faced by individual children, and allows relevant action to be taken, giving children the best chance to reach their potential. Our Ofsted inspection in August 2024 again rated our provision as good, with only a few recommended improvements. The Nursery team are now working towards further improving this rating to Outstanding at the next inspection. Nursery staff continue to work closely with feeder schools and our pre-school children are consistently prepared well for transferring to school. The EYFS Tracker also enables robust information for receiving schools on progress and attainment of the EYFS goals.

April 2024 saw us continue with the quality improvement plan (QIP) we started in 2022. Continued audits and focus on driving through the actioned identified in the QIP. The plan allows us to continually identify strengths and weaknesses across the nursery and develop an embedded approach to continuous quality improvement. This approach brought in a more formal structure that started with the creation of a new governance board made up of Trustees with experience in childcare health and education, with the responsibility of managing the CEO and nursery management team to ensure continuous quality improvement actions were being implemented. We continue to gather feedback from parents and used the recommendations to develop our QIP.

Our Nursery continues to enable children with Special Educational Needs and Disabilities (SEND) to access our setting and our SEND Coordinator has continued to develop effective working partnerships with specialist professional staff, parents and schools to ensure tailored support. Regular meetings are held with professionals and families to ensure that each individual child receives timely and appropriate support and that all professionals understand the child's needs. This year, we have supported several children with additional needs and have seen some of them progress to either local mainstream schools or to our local specialist school.

The majority of our Nursery staff are qualified Childcare Practitioners, with a number having achieved degree level qualifications. We continue to support staff to undertake professional development, which benefits both the Nursery and the individual through the gaining of additional knowledge and skills which they can apply to their practice.

FINANCIAL REVIEW

The attached statement of financial activities shows how our funds were raised and applied during the year.

This statement separates funds, which the charity itself controls – unrestricted funds, from funds which have to be spent in a manner determined by the donor – restricted funds.

During the year ended 31st March 2025, grants received totalled £159,214 which represents an increase of £21,150 from the previous year mainly due to the Primary Care Network.

Income from trading activities increased by over 12.65% which is mainly due to the increases in Nursery income.

The majority of costs were comparable with the prior year, with the exception of the wages which increased significantly due to the increases in the National Living Wage.

Looking to the future we will continue to maintain a tight control over costs, monitor income closely, and strive to identify future funding streams. We aim to ensure that we are well placed to react to any further negative or indeed positive impact of the economy.

Investment policy

The Trustees regularly monitor the available cash reserves of the charity and seek to maximise the interest earned on such funds via the use of interest bearing bank deposit accounts and short term bonds.

Reserves policy

It is the policy of the charity to maintain unrestricted funds, which are free reserves of the charity, at a level which equates to approximately six months unrestricted expenditure. This provides sufficient funds to cover management, administration and support costs and to enable ongoing development of the charity. Unrestricted funds were maintained at this level throughout the year, however it should be noted that part of the unrestricted funds are held in the fixed assets of the charity.

The trustees have reviewed the charity's needs for reserves in line with the guidance issued by the Charity Commission. Having taken into account expenditure on specific projects, the Council plans to ensure that adequate reserves are maintained in order to ensure the charity can run efficiently and meet its objectives.

Risk assessment

The Trustees have identified the major risks to which the charity is exposed and procedures to manage those risks have been put in place.

FUTURE DEVELOPMENTS

Our vision of creating a Community Wellbeing Hub, providing high quality services for the whole family remains the core of our new business plan for 2024-2027. The CEO works closely with the Executive board and Senior Management team to identify new opportunities that fit with our ambitions and the needs of our community. We increased our support of the community through expanding our food offer, hosting free legal advice sessions provided by a local solicitor and being a 'warm and welcome' venue for people struggling with fuel poverty. We remain aware of the need to increase our sustainability through generating additional income and will continue to use the investment by our funders to pursue this aim. We will continue with the social interaction theme for the socially isolated and lonely and also with the fund-raising theme. The introduction of the Social Prescribing team has increased revenue and supports operating costs as well as raising our profile improving our reputation. Our garden has now developed into a welcoming, productive, and relaxing space where the community is growing produce, and our children can learn about nature. We will work with partners in the Voluntary, Community and Faith sector (VCFS) to enhance access to services which are new to our local community, and which enhance our town. A new core aim is to increase services for children and young people which allows HCL to provide a comprehensive Health and Wellbeing service offer for our community.

We will continue to specialise in educating and caring for children, responding to challenges faced by local people and providing and developing services for older people, which help them to live well and independently for longer. We will develop services which encourage those who are lonely and isolated to engage and provide specialist services for Carers, for those living with Dementia, support Men with their mental health and wellbeing, and continue supporting the integration of Refugees and Asylum Seekers into our community.

We will continue to work with the East Lancashire NHS services and Local Authorities to continue to develop HCL as a social prescribing venue and link with other VCFS organisations to provide a network of social prescribing venues across Rossendale. We will continue to develop our premises to provide an age friendly environment which will enable people of all ages and a range of individual challenges to access activities which enhance their wellbeing, including the development of services which allow different generations to socialise together. We will continue work in partnership with Rossendale Connected group to strengthen community group working and provide a one stop shop for community-based support services.

Our Nursery provision will continue to provide care for children from 6 months of age and our development will focus on improving the quality of our service further to enable us to achieve an outstanding rating at our next inspection. We will work towards extending our childcare services further to enhance our community activities and develop intergenerational working.

We will encourage increased volunteering and further work placements to enable people to gain additional skills and purpose. We will provide appropriate support for volunteers to ensure they gain from their placements. This will reduce our costs and provide meaningful occupation for those who work with us.

We will, over time and subject to achieving adequate funding, develop our site to provide additional facilities to grow our services and increase our income. We are seeking funding to help develop our premises so that we can increase our service provision in appropriate environments. Fundraising will be a key part of our development strategy and we will engage with local businesses and other groups within the VCFS to enable progression of service which benefits us all.

Our development strategy and the investment from our Funding partners will help to ensure that we remain resilient and become increasingly self-sustaining, whilst still providing responsive services within and for our local community.

ACKNOWLEDGEMENTS

Haslingden Community Link is grateful for the support received from:

The Roman Catholic Diocese of Salford
St Mary's RC Parish
The community of Haslingden and the wider community in Rossendale
Lancashire County Council
Professional Agencies and Voluntary Community and Faith Sector partners – too numerous to mention.
The National Lottery Community Fund
Rossendale Borough Council

STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with the United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that period. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP and FRS 102;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

SMALL COMPANY PROVISIONS

This report has been prepared in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006.

ON BEHALF OF THE BOARD:

.....
Mrs A Coates

Date: 18/11/25

INDEPENDENT EXAMINERS REPORT TO THE MEMBERS OF HASLINGDEN COMMUNITY LINK (A COMPANY LIMITED BY GUARANTEE)

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31st March 2025.

Responsibilities and basis of report
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement
Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- the accounts do not accord with those records; or
- the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
- the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Mark Sunter FCA
Ainsworths Limited
Charter House
Stansfield Street
Nelson
Lancashire
BB9 9XY

Dated: 18th November 2025

HASLINGDEN COMMUNITY LINK
(A COMPANY LIMITED BY GUARANTEE)

STATEMENT OF FINANCIAL ACTIVITIES
(INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31ST MARCH 2025

	Notes	Unrestricted funds £	Restricted funds £	31.3.25 Total funds £	31.3.24 Total Funds £
INCOMING RESOURCES					
Donations and legacies	3	**6,728**	**-**	**6,728**	3,459
Charitable activities	4	**3,164**	**156,050**	**159,214**	138,064
Other trading activities	5	**715,411**	**-**	**715,411**	635,090
Investment income		**2,031**	**-**	**2,031**	2,044
Total incoming resources		**727,334**	**156,050**	**883,384**	778,657
RESOURCES EXPENDED					
Charitable activities	6	**778,654**	**147,137**	**925,791**	782,145
Total resources expended		**778,654**	**147,137**	**925,791**	782,145
NET SURPLUS/(DEFICIT)		**(51,320)**	**8,913**	**(42,407)**	(3,488)
Transfers		**-**	**-**	**-**	-
NET MOVEMENT IN FUNDS	16	**(51,320)**	**8,913**	**(42,407)**	(3,488)
RECONCILIATION OF FUNDS					
Total funds brought forward		**473,871**	**41,811**	**515,682**	519,170
TOTAL FUNDS CARRIED FORWARD		**422,551**	**50,724**	**473,275**	515,682

There are no other recognised gains or losses for the year other than in the Statement of Financial Activities.

All income and expenditure derives from continuing activities.

The notes form part of these financial statements

HASLINGDEN COMMUNITY LINK
(A COMPANY LIMITED BY GUARANTEE)

BALANCE SHEET
AT 31ST MARCH 2025

	Notes	31.3.25 £	31.3.24 £
FIXED ASSETS			
Tangible assets	11	**370,737**	388,725
CURRENT ASSETS			
Stocks		**5,487**	2,930
Debtors	12	**26,965**	23,221
Cash at bank		**154,950**	176,966
		187,402	203,117
CREDITORS			
Amounts falling due within one year	13	**(59,849)**	(45,638)
NET CURRENT ASSETS		**127,553**	157,479
TOTAL ASSETS LESS CURRENT LIABILITIES		**498,290**	546,204
CREDITORS			
Amounts falling due after more than one year	14	**25,015**	30,522
NET ASSETS		**473,275**	515,682
FUNDS	16		
Unrestricted funds		**422,551**	473,871
Restricted funds		**50,724**	41,811
TOTAL FUNDS		**473,275**	515,682

The directors are satisfied that the company is entitled to exemption from the provisions of the Companies Act 2006 (the Act) relating to the audit of the financial statements for the year by virtue of section 477, and that no member or members have requested an audit pursuant to section 476 of the Act.

The directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of accounts.

The trustees have prepared the accounts in accordance with section 398 of the Companies Act 2006 and section 138 of the Charities Act 2011. These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies and with the Financial Reporting Standard 102 (effective 1st January 2015).

The financial statements were approved by the Board of Trustees on 18th November 2025 and were signed on its behalf by:

.....
Mr J B Payton
Trustee

.....
Mrs A Coates
Trustee

The notes form part of these financial statements

HASLINGDEN COMMUNITY LINK
(A COMPANY LIMITED BY GUARANTEE)

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31ST MARCH 2025

	Notes	31.3.25 £	31.3.24 £
Cash flows from charitable activities			
Cash generated from activities	1	(17,808)	8,130
Net cash from charitable activities		(17,808)	8,130
Cash flows from investing activities			
Purchase of tangible fixed assets		(732)	-
Interest received		2,031	2,044
Net cash from investing activities		1,299	2,044
Cash flows from financing activities			
Capital repayments in year		(5,507)	(5,241)
Net cash from financing activities		(5,507)	(5,241)
Increase/(decrease) in cash and cash equivalents		(22,016)	4,933
Cash and cash equivalents at beginning of year	2	176,966	172,033
Cash and cash equivalents at end of year	2	154,950	176,966

The notes form part of these financial statements

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31ST MARCH 2025

1. RECONCILIATION OF DEFICIT TO CASH GENERATED FROM ACTIVITIES

	31.3.25	31.3.24
	£	£
Deficit for the year	**(42,407)**	(3,488)
Depreciation charges	**18,720**	18,789
Finance income	**(2,031)**	(2,044)
	(25,718)	13,257
(Increase)/decrease in stocks	**(2,557)**	1,354
(Increase)/decrease in trade and other debtors	**(3,744)**	(7,541)
Increase/(decrease) in trade and other creditors	**14,211**	1,060
Cash generated from charitable activities	**(17,808)**	8,130

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 31st March 2025

	31.3.25	1.4.24
	£	£
Cash and cash equivalents	**154,950**	176,966

Year ended 31st March 2023

	31.3.24	1.4.23
	£	£
Cash and cash equivalents	**176,966**	172,033

The notes form part of these financial statements

1. STATUTORY INFORMATION

Haslingden Community Link is a charitable company, limited by guarantee, registered in England and Wales. The charity's registered number and registered office address can be found on the Company Information page. Each member's personal liability is limited to an amount not exceeding £1.

2. ACCOUNTING POLICIES

Accounting convention
The financial statements have been prepared under the historical cost conversion, in accordance with Accounting and Reporting by Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Trustees have taken advantage of the provisions of section 474(1) of the Companies Act 2006 and have prepared an income and expenditure account instead of a profit and loss account.

Incoming resources
All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Grants receivable are accounted for when due. Income is deferred when it is received in advance of the period to which it relates.

Investment income is recognised on a receivable basis.

Resources expended
Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Children's Centre	-2% on cost
Improvements to property	-Straight line over 15 years
Equipment	-25% on cost
Motor vehicles	-25% on cost

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

2. ACCOUNTING POLICIES (CONTINUED)

Pension costs and other post-retirement benefits
The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Debtors
Short term debtors are measured at transaction price, less any impairment.

Creditors
Short term creditors are measured at transaction price.

Significant judgements and estimates
Preparation of the financial statements requires management to make significant judgements and estimates. The major item in the financial statements where these judgements and estimates must be made is in relation to the pension scheme. Management consult with experts to provide appropriate assumptions on which to calculate projected funding position for the scheme.

3. DONATIONS

In 2024, of the total donations, £nil was restricted and £3,459 was unrestricted funds.

4. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES

	31.3.25	31.3.24
	£	£
Grant income		
Primary Care Network	**98,947**	-
Men's Shed	**34,576**	33,503
Rossendale Borough Council: Food Support	**12,000**	5,000
Rossendale Borough Council	**7,240**	-
e-Qualitas Employer Incentive	**3,500**	-
LEF: Boiler	**2,581**	-
Lancashire County Council	**370**	-
Community Organisation Grant	-	39,094
Burnley, Pendle & Rossendale CVS: Warm and Welcome	-	31,922
Rossendale Borough Council: Halo Pantry	-	10,000
Kangaroo Family Nurturing	-	5,250
DBC HHE & Carbon Grant	-	3,819
Rossendale Borough Council: Refugee Grant	-	3,500
East Lancashire Chamber of Commerce	-	3,211
Rossendale Borough Council: Family Fun Day	-	1,965
Rotary Club: Food Bank	-	550
Rossendale Borough Council: Coronation Grant	-	250
	159,214	138,064

In 2024, of the total grant income, £88,925 was restricted and £49,139 was unrestricted funds.

5. OTHER TRADING ACTIVITIES

	31.3.25	31.3.24
	£	£
Community Centre income	**23,611**	24,426
Nursery fees	**499,653**	422,115
Catering income	**150,470**	144,096
Mitchell building	**29,530**	29,530
Sundry income	**12,147**	14,923
	715,411	635,090

In 2024, of the other trading activities, £nil was restricted and £635,090 was unrestricted funds.

6. DIRECT COSTS OF CHARITABLE ACTIVITIES

	31.3.25	31.3.24
	£	£
Staff costs	**611,939**	484,218
Premises costs	**71,952**	58,822
Insurance	**7,825**	5,287
Nursery and resources costs	**399**	666
Catering costs	**90,715**	94,281
Project costs	**2,901**	33,591
Postage, stationery & phone	**5,826**	5,078
Advertising	**726**	1,375
Sundries	**18,970**	16,143
Repairs and equipment hire	**23,092**	11,185
Computer costs	**5,340**	4,284
Training costs	**2,096**	769
Professional fees	**2,669**	1,989
Bank charges	**2,710**	2,641
Loan interest	**836**	968
Depreciation	**18,720**	18,789
Bad debts	**508**	(2,443)
Support costs (note 7)	**58,567**	44,502
	925,791	782,145

In 2024, of the total costs of charitable activities, £98,712 was restricted and £683,433 wassss unrestricted funds.

7. SUPPORT COSTS

	Governance	Support costs	Total 31.3.25	Total 31.3.24
	£	£	£	£
Staff costs	**54,204**	-	**54,204**	39,054
Accountancy	-	**4,363**	**4,363**	5,448
	54,204	**4,363**	**58,567**	44,502

8. NET OUTGOING RESOURCES

Net resources are stated after charging/(crediting):

	31.3.25	31.3.24
	£	£
Depreciation	**18,720**	18,789
Independent examiner's fee	**3,100**	2,950

9. TRUSTEES' REMUNERATION AND BENEFITS

Trustees' Remuneration
There were no trustees' remuneration or other benefits for the year ended 31st March 2025 nor for the year ended 31st March 2024.

Trustees' Expenses
There were no trustees' expenses paid for the year ended 31st March 2025 nor for the year ended 31st March 2024.

10. STAFF COSTS

	31.3.25	31.3.24
	£	£
Wages and salaries	**606,910**	482,487
Social security costs	**38,348**	24,256
Other pension costs	**20,885**	16,529
	666,143	523,272

The average monthly number of employees during the year was as follows:

	31.3.25	31.3.24
Employees	**37**	37

No employees were paid over £60,000 during the year, nor for the year ended 31st March 2024.

During the year, key management personnel employee benefits excluding pension contributions amounted to £134,742 (2024: £119,819).

11. TANGIBLE FIXED ASSETS

	Children's Centre £	Improvements to property £	Equipment £	Totals
COST				
At 1st April 2024	**518,837**	**714,644**	**238,091**	**1,471,572**
Additions	-	-	**732**	**732**
Disposals	-	-	-	-
At 31st March 2025	**518,837**	**714,644**	**238,823**	**1,472,304**
DEPRECIATION				
At 1st April 2024	**182,962**	**661,794**	**238,091**	**1,082,847**
Charge for year	**10,377**	**8,160**	**183**	**18,720**
Disposals	-	-	-	-
At 31st March 2025	**193,339**	**669,954**	**238,274**	**1,101,567**
NET BOOK VALUE				
At 31st March 2025	**325,498**	**44,690**	**549**	**370,737**
At 31st March 2024	335,875	52,850	-	388,725

The depreciation charge for the year totalled £18,720 (2024: £18,789). The amounts of £2,400 (2024: £2,400) and £16,320 (2024: £16,389) have been allocated to restricted and unrestricted funds respectively.

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.25 £	31.3.24 £
Trade debtors	**23,766**	19,135
Prepayments	**3,199**	4,086
	26,965	23,221

Debtors include £nil (2024: £nil) in respect of grants receivable at the year end. All amounts shown under debtors fall due for payment within one year.

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.25 £	31.3.24 £
Bank loans	**5,509**	5,374
Trade creditors	**29,488**	18,106
Taxation and social security	**13,572**	10,624
Accruals and deferred income	**7,799**	8,705
Other creditors	**3,481**	2,829
	59,849	45,638

14. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	31.3.25	31.3.24
	£	£
Bank loans	**25,015**	30,522
	25,015	30,522
Amounts falling due in more than five years:		
Repayable by instalments		
Bank loans	**1,546**	7,634

15. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds	Restricted funds	31.3.25 Total funds	31.3.24 Total funds
	£	£	£	£
Fixed assets	**349,137**	**21,600**	**370,737**	388,725
Net current assets	**98,429**	**29,124**	**127,553**	157,479
Long term liabilities	**(25,015)**	**-**	**(25,015)**	(30,522)
	422,551	**50,724**	**473,275**	515,682

16. MOVEMENT IN FUNDS

	At 1.4.24	Net movement in funds	At 31.3.25
	£	£	£
Unrestricted funds			
General fund	**109,146**	**(35,000)**	**74,146**
Mitchell Building	**364,725**	**(16,320)**	**348,405**
Total unrestricted funds	**473,871**	**(51,320)**	**422,551**
Restricted funds			
Kangaroo Family Nurturing	**987**	**(987)**	**-**
Men's Shed	**4,025**	**7,155**	**11,180**
Power to change	**24,000**	**(2,400)**	**21,600**
REAL	**652**	**-**	**652**
Refugee Support	**3,101**	**(2,298)**	**803**
Food Bank	**9,046**	**2,658**	**11,704**
Rossendale Borough Council	**-**	**4,785**	**4,785**
Primary Care Network	**-**	**-**	**-**
Other	**-**	**-**	**-**
Total restricted funds	**41,811**	**8,913**	**50,724**
TOTAL FUNDS	**515,682**	**(42,407)**	**473,275**

16. MOVEMENT IN FUNDS (CONTINUED)

	Incoming resources £	Resources expended £	Transfers £	Movement in funds £
Unrestricted funds				
General fund	727,334	762,334	-	(35,000)
Mitchell Building	-	16,320	-	(16,320)
Total unrestricted funds	727,334	778,654	-	(51,320)
Restricted funds				
Kangaroo Family Nurturing	-	987	-	(987)
Men's Shed	34,576	27,421	-	7,155
Power to change	-	2,400	-	(2,400)
REAL	-	-	-	-
Refugee Support	-	2,298	-	(2,298)
Food Bank	12,000	9,342	-	2,658
Rossendale Borough Council	7,240	2,455	-	4,785
Primary Care Network	98,947	98,947	-	-
Other	3,287	3,287	-	-
Total restricted funds	156,050	147,137	-	8,913
TOTAL FUNDS	883,384	925,791	-	(42,407)

17. OPERATING LEASE COMMITMENTS

	31.3.25 £	31.3.24 £
Expiry date:		
Within one year	-	934
Between one and five years	-	-
	-	934

DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31ST MARCH 2025

	31.3.25 £	31.3.24 £
INCOMING RESOURCES		
Donations and legacies	6,728	3,459
Incoming resources from charitable activities		
Project related grants	159,214	138,064
	159,214	138,064
Other trading activities		
Community Centre income	23,611	24,426
Nursery fees	499,653	422,115
Catering	150,470	144,096
Mitchell building	29,530	29,530
Sundry income	12,147	14,923
	715,411	635,090
Investment income	2,031	2,044
Total incoming resources	883,384	778,657
RESOURCES EXPENDED		
Charitable activities		
Staff costs	611,939	484,218
Premises costs	71,952	58,822
Insurance	7,825	5,287
Nursery and resources costs	399	666
Catering costs	90,715	94,281
Project costs	2,901	33,591
Postage, stationery & phone	5,826	5,078
Advertising	726	1,375
Sundries	18,970	16,143
Repairs and equipment hire	23,092	11,185
Computer costs	5,340	4,284
Training costs	2,096	769
Professional fees	2,669	1,989
Bank charges	2,710	2,641
Loan interest	836	968
Depreciation	18,720	18,789
Bad debts	508	(2,443)
Support costs	58,567	44,502
Total resources expended	925,791	782,145
Net deficit	(42,407)	(3,488)

This page does not form part of the statutory financial statements

HASLINGDEN COMMUNITY LINK

England & Wales - Charity number 1075926

Accounts

REGISTERED COMPANY NUMBER: 03612468 (England and Wales)
REGISTERED CHARITY NUMBER: 1075926

REPORT OF THE TRUSTEES AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024 FOR HASLINGDEN COMMUNITY LINK (A COMPANY LIMITED BY GUARANTEE)

THE LINK CENTRE

Ainsworths Limited
Chartered Accountants
Charter House
Stansfield Street
Nelson
Lancashire
BB9 9XY

HASLINGDEN COMMUNITY LINK
(A COMPANY LIMITED BY GUARANTEE)

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FOR THE YEAR ENDED 31ST MARCH 2024

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REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31ST MARCH 2024

The trustees who are also directors of the company for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31st March 2024. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1st January 2015).

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
03612468 (England and Wales)

Registered Charity number
1075926

Registered office
Haslingden Community Link
Bury Road
Haslingden
Lancashire
BB4 5PG

Trustees
Mr J B Payton
Cllr A C Cheetham
Mrs M L Brady
Mrs K Payton
Mrs A Coates
Mrs C Kay
Miss N Rahman
Mr D Doody (appointed 22nd August 2023)
Mr G P Jones (appointed 22nd August 2023)

Key Management Personnel
Andrew Mullaney – Centre Manager
Julie Hargreaves – Nursery Manager
Sofie Muldowney – Catering Services Manager
Kathy Doidge – Business and Finance Manager

Independent Examiner
Mark Sunter FCA
Ainsworths Limited
Chartered Accountants
Charter House
Stansfield Street
Nelson
Lancashire
BB9 9XY

Bankers
National Westminster Bank Plc
28 Bank Street
Rawtenstall
Lancashire
BB4 8TS

Solicitors
Woodcocks Haworth & Nuttall
Princess Street
Haslingden
Lancashire
BB4 5NH

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, the Memorandum and Articles of Association dated 10th August 1998, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Recruitment and appointment of new trustees

The community building from which the organisation operates is also known as Haslingden Community Link and is the registered office of the charity. The members of the charity represent individuals and voluntary bodies resident or working in Haslingden. The board of trustees known as the Council consists of a maximum of sixteen members elected from the members of the company, with necessary expertise co-opted where appropriate. No one outside the charity can appoint trustees.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. All trustees are DBS checked.

OBJECTIVES AND ACTIVITIES

The aim of the charity is to provide a facility "For the Common Good" where people of all ages within the community can benefit from a wide range of services. The charity's values are to:

- Improve the quality of life of local people who are disadvantaged, offering supportive links based on health, wellbeing, education, social activity and work experience.
- Link with statutory bodies, voluntary, community and faith groups, individuals and the business community to sustain a community centre for Haslingden.
- Help individuals to identify and adopt constructive ways of coping with disadvantage ill health and poverty.
- Encourage local people to use our services and facilities by providing a welcoming environment for all members of the community.
- Aim for a self-financing Community Centre based on the principles of self-help.

The Community Services section of the charity provides facilities where members of the community can participate in social and recreational events, attend education classes, access health advice and support networks, hold meetings or seminars and have a healthy lunch.

The Childcare Services section is committed to providing high quality care which is accessible and affordable to all parents, offering fun and exciting play; care and education; to enable children from 0 to 5 years to reach their full potential.

The Catering Services section provides healthy, home-cooked meals to the Nursery, a Community Café and a catering service for activities within the Community Centre.

Public benefit

The trustees are confident that the charity offers services of real and practical use to the local population and therefore complies with the responsibility placed on all charities under the Charities Act 2011, to demonstrate a public benefit.

ACHIEVEMENTS AND PERFORMANCE

Haslingden Community Link (HCL) has a history of providing local services for the local community. In our increasingly diverse society, we provide a hub for the community, delivering services according to the needs of the community. We listen to what users of our services say they need and try to provide accordingly.

Community Services

We started the financial year 23/24 a year on from Covid restrictions and on the back of a good year financially. Our community centre continues to be busy with additional new activities that are increasing footfall across the site and in the café. All of our major partners have continued with us, providing a wide range of community support services such as adult education, dementia support groups, refugee and asylum seeker drop in sessions. Two new exercise groups have started with us and one is focused on targeting those individuals that have barriers to exercise, supporting them to increase their participation and improve their health.

HCL continue to operate community services that complement the Government strategy for local support; Food banks and food support, Children and Family services, baby and parent bonding, ESOL, community consultations and use as a polling station.

Our Easy Sequence dancing group continues on Wednesday afternoons and with rising numbers, and a gentle exercise class has also attracted strong numbers.

The Veterans Breakfast Club continues the 2nd Saturday of the month.

HCL continues to be a preferred supplier for the local 'Holiday Activity with Food' government initiative, providing hot and cold meals for events in the three main school holidays. The catering team take the lead on the project, and it brings in significant income, particularly in a period that is traditionally quiet.

The grant to undertake a community research project on behalf of the local Primary Care Network was a new I initiative and was secured based on our previous experience with community engagement and research. The project entailed community champions conducting research questionnaires with members of the public on the use of local minor injuries services compared to going to Hospital A&E and the reasons behind their choices.

HCL secure another small grant to provide Parent and baby nurturing classes for a second year. There were aimed at new and young parents with pre-crawling babies, and the sessions are designed to teach parents how to better bond with their child. The sessions are by referral and aimed at socially and economically disadvantaged parents, but they are free to attend.

Our small group of volunteers continue with planting and growing in our community garden. The garden looks magnificent now and is a wonderful place for contemplation and relaxation for our community.

The lottery funds supporting a Men's Shed coordinator role that we had bid for in early 2022 continued into it's second year with increasing success. New activities and groups have been supported by the project and the project will last for 3 years providing support and services for men who are struggling with their mental health, loneliness, social isolation. The project is in partnership with Whitworth Men's Shed and Veterans in Communities.

We applied for and were successful with an application to the National Lottery Community fund to support increased costs in utilities and services. The £37,000+ we received has helped turn the budget forecast around and provide a small profit.

ACHIEVEMENTS AND PERFORMANCE (CONTINUED)

Catering Services

The catering services had a very strong year in 2023/2024, exceeding previous years income and maintaining a strong GP margin. Our customer base remains strong and loyal as we always endeavour to meet their needs. Again, we had a small price increase across the menu as another National living wage increase came into effect from the 1st April. We continue to provide our nursery with a healthy, low fat, low salt and low sugar menu. Our food is healthy and home cooked, and our food offer is central to all our service provision, providing a service to our local community and beyond.

We continued to access food through the Fareshare scheme from our local Tesco and Asda supermarkets and food given to charitable causes through this scheme would otherwise be wasted. HCL uses the food provided in the community lunches and any spare is given free to the local community. These food donations remain a regular source of support as our community are still struggling financially. The establishment of a food support service in the previous year continued throughout 2023/2024 and numbers increased because of inflation and the cost of living crisis. RBC provided funding to help us support families in food crisis.

During the summer of 2023 HCL was again involved with the 'Holiday Activity with Food' (HAF) government initiative aimed at providing child on free school meals the opportunity to attend a full day of activity and be provided with a healthy hot or cold meal. The HAF ran for 4 days per week for 4 weeks throughout August. HCL hosted some activities on site, providing hot food for the children attending, we also provided packed lunches for several other venues across Rossendale. In total we provided over 1800 meals.

The HAF continued in the December for 4 days and HCL's Link café and catering services again supported with food on site plus delivery of food to multiple sites.

We have continued with the themes dining events on a quarterly basis throughout the remainder of the year. A Ceilidh dance was also a refreshing change.

Bookings for Christmas lunches throughout December saw another record year and made for an excellent trading month.

The continued increase in food supplies caused by the economic climate has again impacted and we had to increase our prices from the 1st April 2022. However, our prices remain competitive and our catering services principles of providing access to reasonably priced home-cooked meals 6 days per week and provide diversional and social activities alongside to encourage social interaction and reduce loneliness and isolation remain unchanged.

ACHIEVEMENTS AND PERFORMANCE (CONTINUED)

Childcare Services

As the rise in inflation and the cost of living continued into 2023/2024, we still haven't seen any noticeable impact on the nursery at HCL. We maintained our nursery fees following an increase in our fess from the previous year and we managed to absorb the increase in operating cost caused by the increase in the National Living Wage. However, the increase in childcare funding from Government that came into place from September 2023, has made a positive impact on the childcare budget and allowed us to make a reasonable profit. We continue to see staff absence due to being unable to work because of child sickness however this has reduced from previous years. Numbers of children with the nursery remain consistent and we receive fantastic feedback from parents regarding the care we provide and our nursery environment.

One new nursery opened up close to HCL but we have seen no impact and in fact have seen an increase in request for childcare places based on previous years. The Nursery management team continue to ensure that ratios of staff to children and total numbers of children in different areas are maintained within regulatory compliance. Reliance of agency staff to cover for staff absenteeism has reduced significantly as the Management team have become more skilled at managing the situation. We have not had to send any children home because we couldn't maintain ratios. We continue to ensure that individual children receive sufficient attention and can work through the EYFS curriculum at their own pace. We continue to receive requests for childcare places.

Our Nursery manager and her team have led the staff in delivering an interesting and varied curriculum, compliant with the Early Years Foundation Stage (EYFS) requirements. New ideas have been introduced to enhance the children's experience of Nursery and to allow them to express their individuality. Children's progress is monitored through the EYFS Tracker, which enables early identification of any challenges faced by individual children, and allows relevant action to be taken, giving children the best chance to reach their potential. Our Ofsted inspection in December 2018 rated our provision as good, with only a few recommended improvements. The Nursery team are now working towards further improving this rating to Outstanding at the next inspection. Nursery staff continue to work closely with feeder schools and our pre-school children are consistently prepared well for transferring to school. The EYFS Tracker also enables robust information for receiving schools on progress and attainment of the EYFS goals.

April 2023 saw us continue with the quality improvement plan (QIP) we started in 2022. Continued audits and focus on driving through the actioned identified in the QIP. The plan allows us to continually identify strengths and weaknesses across the nursery and develop an embedded approach to continuous quality improvement. This approach brought in a more formal structure that started with the creation of a new governance board made up of Trustees with experience in childcare health and education, with the responsibility of managing the CEO and nursery management team to ensure continuous quality improvement actions were being implemented. We continue to gather feedback from parents and used the recommendations to develop our QIP.

Our Nursery continues to enable children with Special Educational Needs and Disabilities (SEND) to access our setting and our SEND Coordinator has continued to develop effective working partnerships with specialist professional staff, parents and schools to ensure tailored support. Regular meetings are held with professionals and families to ensure that each individual child receives timely and appropriate support and that all professionals understand the child's needs. This year, we have supported several children with additional needs and have seen some of them progress to either local mainstream schools or to our local specialist school.

The majority of our Nursery staff are qualified Childcare Practitioners, with a number having achieved degree level qualifications. We continue to support staff to undertake professional development, which benefits both the Nursery and the individual through the gaining of additional knowledge and skills which they can apply to their practice.

FINANCIAL REVIEW

The attached statement of financial activities shows how our funds were raised and applied during the year.

This statement separates funds, which the charity itself controls – unrestricted funds, from funds which have to be spent in a manner determined by the donor – restricted funds.

During the year ended 31st March 2024, grants received totalled £138,064 which represents an increase of £64,251 from the previous year mainly due to the Warm & Welcome and Community Organisation projects.

Income from trading activities increased by over 9.7% which is mainly due to the increases in Nursery income.

The majority of costs were comparable with the prior year, with the exception of the wages which increased in proportion to the increased sales.

Looking to the future we will continue to maintain a tight control over costs, monitor income closely, and strive to identify future funding streams. We aim to ensure that we are well placed to react to any further negative or indeed positive impact of the economy.

Investment policy

The Trustees regularly monitor the available cash reserves of the charity and seek to maximise the interest earned on such funds via the use of interest bearing bank deposit accounts and short term bonds.

Reserves policy

It is the policy of the charity to maintain unrestricted funds, which are free reserves of the charity, at a level which equates to approximately six months unrestricted expenditure. This provides sufficient funds to cover management, administration and support costs and to enable ongoing development of the charity. Unrestricted funds were maintained at this level throughout the year, however it should be noted that part of the unrestricted funds are held in the fixed assets of the charity.

The trustees have reviewed the charity's needs for reserves in line with the guidance issued by the Charity Commission. Having taken into account expenditure on specific projects, the Council plans to ensure that adequate reserves are maintained in order to ensure the charity can run efficiently and meet its objectives.

Risk assessment

The Trustees have identified the major risks to which the charity is exposed and procedures to manage those risks have been put in place.

FUTURE DEVELOPMENTS

Our vision of creating a Community Wellbeing Hub, providing high quality services for the whole family remains the core of our business planning. The CEO works closely with the Executive board and Senior Management team to identify new opportunities that fit with our ambitions and the needs of our community. We increased our support of the community through expanding our food offer, hosting free legal advice sessions provided by a local solicitor and being a 'warm and welcome' venue for people struggling with fuel poverty. We remain aware of the need to increase our sustainability through generating additional income and will continue to use the investment by our funders to pursue this aim. We will continue with the social interaction theme for the socially isolated and lonely and also with the fund-raising themed dining events that we started in 2019. Our garden has now developed into a welcoming, productive, and relaxing space where the community is growing produce and our children can learn about nature. We will work with partners in the Voluntary, Community and Faith sector (VCFS) to enhance access to services which are new to our local community, and which enhance our town. We will provide garden-based activities to enhance wellbeing and increase community cohesion.

Our services are based on meeting the needs of our local community. We will continue to specialise in educating and caring for children, responding to challenges faced by local people and providing and developing services for older people, which help them to live well and independently for longer. We will develop services which encourage those who are lonely and isolated to engage and provide specialist services for Carers, for those living with Dementia, support Men with their mental health and wellbeing, and for supporting the continued integration of Refugees and Asylum Seekers into our community.

We will continue to work with the East Lancashire NHS services and Local Authorities to continue to develop HCL as a social prescribing venue and link with other VCFS organisations to provide a network of social prescribing venues across Rossendale. We will continue to develop our premises to provide an age friendly environment which will enable people of all ages and a range of individual challenges to access activities which enhance their wellbeing, including the development of services which allow different generations to socialise together. We will continue work in partnership with Rossendale Connected group and the rebranded Rossendale Community Directory to strengthen community group working and provide a one stop shop for community-based support services.

Our Nursery provision will continue to provide care for children from 6 months of age and our development will focus on improving the quality of our service further to enable us to achieve an outstanding rating at our next inspection. We will work towards extending our childcare services further to enhance our community activities and develop intergenerational working.

We will encourage increased volunteering and further work placements to enable people to gain additional skills and purpose. We will provide appropriate support for volunteers to ensure they gain from their placements. This will reduce our costs and provide meaningful occupation for those who work with us.

We will, over time and subject to achieving adequate funding, develop our site to provide additional facilities to grow our services and increase our income. We are seeking funding to help develop our premises so that we can increase our service provision in appropriate environments. Fundraising will be a key part of our development strategy and we will engage with local businesses and other groups within the VCFS to enable progression of service which benefits us all.

Our development strategy and the investment from our Funding partners will help to ensure that we remain resilient and become increasingly self-sustaining, whilst still providing responsive services within and for our local community.

ACKNOWLEDGEMENTS

Haslingden Community Link is grateful for the support received from:

The Roman Catholic Diocese of Salford
St Mary's RC Parish
The community of Haslingden and the wider community in Rossendale
Lancashire County Council
Professional Agencies and Voluntary Community and Faith Sector partners – too numerous to mention.
The National Lottery Community Fund
Rossendale Borough Council
Awards for All fund

STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with the United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that period. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP and FRS 102;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

SMALL COMPANY PROVISIONS

This report has been prepared in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006.

ON BEHALF OF THE BOARD:

Mr J B Payton

Date: 19th November 2024

INDEPENDENT EXAMINERS REPORT TO THE MEMBERS OF HASLINGDEN COMMUNITY LINK (A COMPANY LIMITED BY GUARANTEE)

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31st March 2024.

Responsibilities and basis of report
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement
Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- the accounts do not accord with those records; or
- the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
- the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Mark Sunter FCA
Ainsworths Limited
Charter House
Stansfield Street
Nelson
Lancashire
BB9 9XY

Dated: 19th November 2024

HASLINGDEN COMMUNITY LINK
(A COMPANY LIMITED BY GUARANTEE)

STATEMENT OF FINANCIAL ACTIVITIES
(INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31ST MARCH 2024

	Notes	Unrestricted funds £	Restricted funds £	31.3.24 Total funds £	31.3.23 Total Funds £
INCOMING RESOURCES					
Donations and legacies	3	**3,459**	**-**	**3,459**	5,726
Charitable activities	4	**49,139**	**88,925**	**138,064**	73,813
Other trading activities	5	**635,090**	**-**	**635,090**	578,920
Investment income		**2,044**	**-**	**2,044**	769
Total incoming resources		**689,732**	**88,925**	**778,657**	659,228
RESOURCES EXPENDED					
Charitable activities	6	**683,433**	**98,712**	**782,145**	724,566
Total resources expended		**683,433**	**98,712**	**782,145**	724,566
NET SURPLUS/(DEFICIT)		**6,299**	**(9,787)**	**(3,488)**	(65,338)
Transfers		**-**	**-**	**-**	-
NET MOVEMENT IN FUNDS	16	**6,299**	**(9,787)**	**(3,488)**	(65,338)
RECONCILIATION OF FUNDS					
Total funds brought forward		**467,572**	**51,598**	**519,170**	584,508
TOTAL FUNDS CARRIED FORWARD		**473,871**	**41,811**	**515,682**	519,170

There are no other recognised gains or losses for the year other than in the Statement of Financial Activities.

All income and expenditure derives from continuing activities.

The notes form part of these financial statements

BALANCE SHEET
AT 31ST MARCH 2024

	Notes	31.3.24 £	31.3.23 £
FIXED ASSETS			
Tangible assets	11	**388,725**	407,514
CURRENT ASSETS			
Stocks		**2,930**	4,284
Debtors	12	**23,221**	15,680
Cash at bank		**176,966**	172,033
		203,117	191,997
CREDITORS			
Amounts falling due within one year	13	**(45,638)**	(44,445)
NET CURRENT ASSETS		**157,479**	147,552
TOTAL ASSETS LESS CURRENT LIABILITIES		**546,204**	555,066
CREDITORS			
Amounts falling due after more than one year	14	**30,522**	35,896
NET ASSETS		**515,682**	519,170
FUNDS	16		
Unrestricted funds		**473,871**	467,572
Restricted funds		**41,811**	51,598
TOTAL FUNDS		**515,682**	519,170

The directors are satisfied that the company is entitled to exemption from the provisions of the Companies Act 2006 (the Act) relating to the audit of the financial statements for the year by virtue of section 477, and that no member or members have requested an audit pursuant to section 476 of the Act.

The directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of accounts.

The trustees have prepared the accounts in accordance with section 398 of the Companies Act 2006 and section 138 of the Charities Act 2011. These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies and with the Financial Reporting Standard 102 (effective 1st January 2015).

The financial statements were approved by the Board of Trustees on 19th November 2024 and were signed on its behalf by:

.....
Mr J B Payton
Trustee

.....
Mrs A Coates
Trustee

The notes form part of these financial statements

HASLINGDEN COMMUNITY LINK
(A COMPANY LIMITED BY GUARANTEE)

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31ST MARCH 2024

	Notes	31.3.24 £	31.3.23 £
Cash flows from charitable activities			
Cash generated from activities	1	**8,130**	(15,437)
Net cash from charitable activities		**8,130**	(15,437)
Cash flows from investing activities			
Purchase of tangible fixed assets		**-**	-
Proceeds on disposal		**-**	-
Interest received		**2,044**	769
Net cash from investing activities		**2,044**	769
Cash flows from financing activities			
New loans in year		**-**	-
Capital repayments in year		**(5,241)**	(5,112)
Net cash from financing activities		**(5,241)**	(5,112)
Increase/(decrease) in cash and cash equivalents		**4,933**	(19,780)
Cash and cash equivalents at beginning of year	2	**172,033**	191,813
Cash and cash equivalents at end of year	2	**176,966**	172,033

The notes form part of these financial statements

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31ST MARCH 2024

1. RECONCILIATION OF DEFICIT TO CASH GENERATED FROM ACTIVITIES

	31.3.24	31.3.23
	£	£
Deficit for the year	**(3,488)**	(65,338)
Depreciation charges	**18,789**	27,545
Finance income	**(2,044)**	(769)
	13,257	(38,562)
(Increase)/decrease in stocks	**1,354**	(2,663)
(Increase)/decrease in trade and other debtors	**(7,541)**	7,856
Increase/(decrease) in trade and other creditors	**1,060**	17,932
Cash generated from charitable activities	**8,130**	(15,437)

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 31st March 2024

	31.3.24	1.4.23
	£	£
Cash and cash equivalents	**176,966**	172,033

Year ended 31st March 2023

	31.3.23	1.4.22
	£	£
Cash and cash equivalents	**172,033**	191,813

The notes form part of these financial statements

1. STATUTORY INFORMATION

Haslingden Community Link is a charitable company, limited by guarantee, registered in England and Wales. The charity's registered number and registered office address can be found on the Company Information page. Each member's personal liability is limited to an amount not exceeding £1.

2. ACCOUNTING POLICIES

Accounting convention
The financial statements have been prepared under the historical cost conversion, in accordance with Accounting and Reporting by Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Trustees have taken advantage of the provisions of section 474(1) of the Companies Act 2006 and have prepared an income and expenditure account instead of a profit and loss account.

Incoming resources
All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Grants receivable are accounted for when due. Income is deferred when it is received in advance of the period to which it relates.

Investment income is recognised on a receivable basis.

Resources expended
Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Children's Centre	-2% on cost
Improvements to property	-Straight line over 15 years
Equipment	-25% on cost
Motor vehicles	-25% on cost

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

2. ACCOUNTING POLICIES (CONTINUED)

Pension costs and other post-retirement benefits
The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Debtors
Short term debtors are measured at transaction price, less any impairment.

Creditors
Short term creditors are measured at transaction price.

Significant judgements and estimates
Preparation of the financial statements requires management to make significant judgements and estimates. The major item in the financial statements where these judgements and estimates must be made is in relation to the pension scheme. Management consult with experts to provide appropriate assumptions on which to calculate projected funding position for the scheme.

3. DONATIONS

In 2023, of the total donations, £4,747 was restricted and £979 was unrestricted funds.

4. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES

	31.3.24 £	31.3.23 £
Grant income		
Community Organisation Grant	**39,094**	-
Men's Shed	**33,503**	36,263
Burnley, Pendle & Rossendale CVS: Warm and Welcome	**31,922**	-
Rossendale Borough Council: Halo Pantry	**10,000**	-
Kangaroo Family Nurturing	**5,250**	-
Rossendale Borough Council: Food Support	**5,000**	5,000
DBC HHE & Carbon Grant	**3,819**	-
Rossendale Borough Council: Refugee Grant	**3,500**	1,000
East Lancashire Chamber of Commerce	**3,211**	-
Rossendale Borough Council: Family Fun Day	**1,965**	-
Rotary Club: Food Bank	**550**	-
Rossendale Borough Council: Coronation Grant	**250**	-
Big Issue Invest	-	20,000
Rossendale Borough Council: Refugee Support	-	7,000
LCC: Food Bank	-	3,000
The Shiva Trust: Refugee Support	-	1,200
Rossendale Borough Council: Jubilee Grant	-	250
Rossendale Borough Council: Uniform Grant	-	100
	138,064	73,813

In 2023, of the total grant income, £50,813 was restricted and £23,000 was unrestricted funds.

5. OTHER TRADING ACTIVITIES

	31.3.24	31.3.23
	£	£
Community Centre income	**24,426**	27,167
Nursery fees	**422,115**	365,497
Catering income	**144,096**	144,704
Mitchell building	**29,530**	29,530
Sundry income	**14,923**	12,022
	635,090	578,920

In 2023, of the other trading activities, £nil was restricted and £578,920 was unrestricted funds.

6. DIRECT COSTS OF CHARITABLE ACTIVITIES

	31.3.24	31.3.23
	£	£
Staff costs	**484,218**	447,998
Premises costs	**58,822**	54,644
Insurance	**5,287**	5,097
Nursery and resources costs	**666**	1,503
Catering costs	**94,281**	85,397
Project costs	**33,591**	-
Postage, stationery & phone	**5,078**	6,285
Advertising	**1,375**	546
Sundries	**16,143**	9,486
Repairs and equipment hire	**11,185**	32,177
Computer costs	**4,284**	5,658
Training costs	**769**	2,519
Motor and travel	**-**	429
Professional fees	**1,989**	2,724
Bank charges	**2,641**	3,243
Loan interest	**968**	1,098
Depreciation	**18,789**	27,545
Bad debts	**(2,443)**	654
Support costs (note 7)	**44,502**	37,563
	782,145	724,566

In 2023, of the total costs of charitable activities, £52,796 was restricted and £624,072 was unrestricted funds.

7. SUPPORT COSTS

	Governance	**Support costs**	**Total 31.3.24**	Total 31.3.23
	£	**£**	**£**	£
Staff costs	**-**	**39,054**	**39,054**	32,371
Accountancy	**5,448**	**-**	**5,448**	5,192
	5,448	**39,054**	**44,502**	37,563

8. NET OUTGOING RESOURCES

Net resources are stated after charging/(crediting):

	31.3.24	31.3.23
	£	£
Depreciation	**18,789**	27,545
Independent examiner's fee	**2,950**	2,940

9. TRUSTEES' REMUNERATION AND BENEFITS

Trustees' Remuneration
There were no trustees' remuneration or other benefits for the year ended 31st March 2024 nor for the year ended 31st March 2023.

Trustees' Expenses
There were no trustees' expenses paid for the year ended 31st March 2024 nor for the year ended 31st March 2023.

10. STAFF COSTS

	31.3.24	31.3.23
	£	£
Wages and salaries	**482,487**	443,364
Social security costs	**24,256**	21,706
Other pension costs	**16,529**	15,299
	523,272	480,369

The average monthly number of employees during the year was as follows:

	31.3.24	31.3.23
Employees	**37**	35

No employees were paid over £60,000 during the year, nor for the year ended 31st March 2023.

During the year, key management personnel employee benefits excluding pension contributions amounted to £119,819 (2023: £115,977).

11. TANGIBLE FIXED ASSETS

	Children's Centre £	Improvements to property £	Equipment £	Totals
COST				
At 1st April 2023	**518,837**	**714,644**	**238,091**	**1,471,572**
Additions	-	-	-	-
Disposals	-	-	-	-
At 31st March 2024	**518,837**	**714,644**	**238,091**	**1,471,572**
DEPRECIATION				
At 1st April 2023	**172,585**	**653,382**	**238,091**	**1,064,058**
Charge for year	**10,377**	**8,412**	-	**18,789**
Disposals	-	-	-	-
At 31st March 2024	**182,962**	**661,794**	**238,091**	**1,082,847**
NET BOOK VALUE				
At 31st March 2024	**335,875**	**52,850**	-	**388,725**
At 31st March 2023	346,252	61,262	-	407,514

The depreciation charge for the year totalled £18,789 (2023: £27,545). The amounts of £2,400 (2023: £4,685) and £16,389 (2023: £22,860) have been allocated to restricted and unrestricted funds respectively.

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.24 £	31.3.23 £
Trade debtors	**19,135**	12,600
Prepayments	**4,086**	3,080
	23,221	15,680

Debtors include £nil (2023: £nil) in respect of grants receivable at the year end. All amounts shown under debtors fall due for payment within one year.

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.24 £	31.3.23 £
Bank loans	**5,374**	5,241
Trade creditors	**18,106**	20,598
Taxation and social security	**10,624**	8,366
Accruals and deferred income	**8,705**	7,512
Other creditors	**2,829**	2,728
	45,638	44,445

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.24	31.3.23
	£	£
Bank loans	**30,522**	35,896
	30,522	35,896
Amounts falling due in more than five years:		
Repayable by instalments		
Bank loans	**7,634**	13,572

15. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds	Restricted funds	31.3.24 Total funds	31.3.23 Total funds
	£	£	£	£
Fixed assets	**364,725**	**24,000**	**388,725**	407,514
Net current assets	**139,668**	**17,811**	**157,479**	147,552
Long term liabilities	**(30,522)**	-	**(30,522)**	(35,896)
	473,871	**41,811**	**515,682**	519,170

16. MOVEMENT IN FUNDS

	At 1.4.23	Net movement in funds	At 31.3.24
	£	£	£
Unrestricted funds			
General fund	**86,670**	**22,476**	**109,146**
Mitchell Building	**380,902**	**(16,177)**	**364,725**
Total unrestricted funds	**467,572**	**6,299**	**473,871**
Restricted funds			
Elderly and Dementia	**3,274**	**(3,274)**	-
Community Research Project	**1,848**	**(1,848)**	-
Food bank	**2,254**	**(2,254)**	-
Kangaroo Family Nurturing	-	**987**	**987**
Men's Shed	**14,667**	**(10,642)**	**4,025**
Power to change	**26,400**	**(2,400)**	**24,000**
REAL	**652**	-	**652**
Refugee Support	**2,503**	**598**	**3,101**
Other	-	-	-
Total restricted funds	**51,598**	**(17,202)**	**51,598**
TOTAL FUNDS	**519,170**	**(65,338)**	**519,170**

16. MOVEMENT IN FUNDS (CONTINUED)

	Incoming resources £	Resources expended £	Transfers £	Movement in funds £
Unrestricted funds				
General fund	**689,732**	**667,256**	**-**	**22,476**
Mitchell Building	**-**	**16,177**	**-**	**(16,177)**
Total unrestricted funds	**689,732**	**683,433**	**-**	**6,299**
Restricted funds				
Elderly and Dementia	**-**	**3,274**	**-**	**(3,274)**
Community Research Project	**-**	**1,848**	**-**	**(1,848)**
Food bank	**5,000**	**7,254**	**-**	**(2,254)**
Kangaroo Family Nurturing	**5,250**	**4,263**	**-**	**987**
Men's Shed	**33,003**	**43,645**	**-**	**(10,642)**
Power to change	**-**	**2,400**	**-**	**(2,400)**
REAL	**-**	**-**	**-**	**-**
Refugee Support	**3,500**	**2,902**	**-**	**598**
Warm and Welcome	**31,922**	**31,922**	**-**	**-**
Halo Pantry	**10,000**	**954**	**-**	**9,046**
Other	**250**	**250**	**-**	**-**
Total restricted funds	**88,925**	**98,712**	**-**	**(9,787)**
TOTAL FUNDS	**778,657**	**782,145**	**-**	**(3,488)**

17. OPERATING LEASE COMMITMENTS

	31.3.24 £	31.3.23 £
Expiry date:		
Within one year	**934**	1,217
Between one and five years	**-**	311
	934	1,528

HASLINGDEN COMMUNITY LINK

England & Wales - Charity number 1075926

Accounts

REGISTERED COMPANY NUMBER: 03612468 (England and Wales)
REGISTERED CHARITY NUMBER: 1075926

REPORT OF THE TRUSTEES AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2023 FOR HASLINGDEN COMMUNITY LINK (A COMPANY LIMITED BY GUARANTEE)

Ainsworths Limited
Chartered Accountants
Charter House
Stansfield Street
Nelson
Lancashire
BB9 9XY

HASLINGDEN COMMUNITY LINK
(A COMPANY LIMITED BY GUARANTEE)

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FOR THE YEAR ENDED 31ST MARCH 2023

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REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31ST MARCH 2023

The trustees who are also directors of the company for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31st March 2023. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1st January 2015).

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
03612468 (England and Wales)

Registered Charity number
1075926

Registered office
Haslingden Community Link
Bury Road
Haslingden
Lancashire
BB4 5PG

Trustees
Mr J B Payton (Chairman)
Cllr A C Cheetham
Mrs M L Brady
Mrs K Payton
Mrs A Coates
Mrs C Kay
Miss N Rahman

Company Secretary
Mr J B Payton

Key Management Personnel
Andrew Mullaney – Centre Manager
Julie Hargreaves – Nursery Manager
Sofie Muldowney – Catering Services Manager
Kathy Doidge – Business and Finance Manager
Stuart McDonald – Site Supervisor

Independent Examiner
Mark Sunter FCA
Ainsworths Limited
Chartered Accountants
Charter House
Stansfield Street
Nelson
Lancashire
BB9 9XY

Bankers
National Westminster Bank Plc
28 Bank Street
Rawtenstall
Lancashire
BB4 8TS

Solicitors
Woodcocks Haworth & Nuttall
Princess Street
Haslingden
Lancashire
BB4 5NH

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, the Memorandum and Articles of Association dated 10th August 1998, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Recruitment and appointment of new trustees

The community building from which the organisation operates is also known as Haslingden Community Link and is the registered office of the charity. The members of the charity represent individuals and voluntary bodies resident or working in Haslingden. The board of trustees known as the Council consists of a maximum of sixteen members elected from the members of the company, with necessary expertise co-opted where appropriate. No one outside the charity can appoint trustees.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. All trustees are DBS checked.

OBJECTIVES AND ACTIVITIES

The aim of the charity is to provide a facility "For the Common Good" where people of all ages within the community can benefit from a wide range of services. The charity's values are to:

- Improve the quality of life of local people who are disadvantaged, offering supportive links based on health, wellbeing, education, social activity and work experience.
- Link with statutory bodies, voluntary, community and faith groups, individuals and the business community to sustain a community centre for Haslingden.
- Help individuals to identify and adopt constructive ways of coping with disadvantage ill health and poverty.
- Encourage local people to use our services and facilities by providing a welcoming environment for all members of the community.
- Aim for a self-financing Community Centre based on the principles of self-help.

The Community Services section of the charity provides facilities where members of the community can participate in social and recreational events, attend education classes, access health advice and support networks, hold meetings or seminars and have a healthy lunch.

The Childcare Services section is committed to providing high quality care which is accessible and affordable to all parents, offering fun and exciting play; care and education; to enable children from 0 to 5 years to reach their full potential.

The Catering Services section provides healthy, home-cooked meals to the Nursery, a Community Café and a catering service for activities within the Community Centre.

Public benefit

The trustees are confident that the charity offers services of real and practical use to the local population and therefore complies with the responsibility placed on all charities under the Charities Act 2011, to demonstrate a public benefit.

ACHIEVEMENTS AND PERFORMANCE

Haslingden Community Link (HCL) has a history of providing local services for the local community. In our increasingly diverse society, we provide a hub for the community, delivering services according to the needs of the community. We listen to what users of our services say they need and try to provide accordingly.

Community Services

We started the financial year 22/23 just after all lockdown restrictions had been lifted. Our community centre had re-opened for and most of our major partners had slowly started to return to us and provide community support services such as adult education, dementia support groups, refugee and asylum seeker drop in sessions. A second Asylum seeker group started up with the specific aim of providing opportunities for integration. Rental income did start to pick up because of the restrictions being lifted but did not get back to pre-covid levels until halfway through the year when Lancashire Adult learning returned to face to face lessons in September.

HCL continue to operate community services that complement the Government strategy for local support; Food banks and food support, immunisations services for teenage school children provided by Intrahealth, and use as a polling station.

We continue to host a drama and dance workshop on Saturday mornings, and this helped with the café trade on Saturdays. Our Easy Sequence dancing group continues on Wednesday afternoons and with rising numbers, and a gentle exercise class has also attracted strong numbers.

The Veterans Breakfast Club continues the 2nd Saturday of the month.

The month of August again provided HCL with the opportunity to be involved with the 'Holiday Activity with Food' government initiative. The catering team took the lead on the project, and it did bring in significant room hire income, particularly in a period that is traditionally quiet.

The grant to undertake a community research project on behalf of Sport England continued. This entailed community champions conducting research questionnaires with members of the public on the barriers to physical exercise and how we could overcome these. The project has continued into the next financial year.

HCL secure a small grant to provide Parent and baby nurturing classes. There were aimed at new and young parents with pre-crawling babies, and the sessions are designed to teach parents how to better bond with their child. The sessions are by referral and aimed at socially and economically disadvantaged parents, but they are free to attend.

HCL also managed to secure funding to support our catering business as customers slowly came back following the lifting of restrictions.

Our small group of volunteers continue with planting and growing in our community garden. The garden looks magnificent now and is a wonderful place for contemplation and relaxation for our community.

A big achievement for 2022 was a lottery bid to support a Men's Shed coordinator role that we had bid for in early 2022. We were successful and funds started to be paid in June 2022. The project will last for 3 years and support a full time role that is there to improve services for men in the area, particularly those men who are struggling with their mental health, loneliness, social isolation. The project is in partnership with Whitworth Men's Shed and Veterans in Communities.

ACHIEVEMENTS AND PERFORMANCE (CONTINUED)

Catering Services

The catering services fully reopened in March 2022, but we saw a slow return of our customers and didn't get back to pre-covid figure until September 2022. We had a small price increase across the menu as the new National living wage increase came into effect from the 1st April. We continue to provide our nursery with a healthy, low fat, low salt and low sugar menu. Our food is healthy and home cooked, and our food offer is central to all our service provision, providing a service to our local community and beyond.

We continued to access food through the Fareshare scheme from our local Tesco and Asda supermarkets and food given to charitable causes through this scheme would otherwise be wasted. HCL uses the food provided in the community lunches and any spare is given free to the local community. These food donations remain a regular source of support as our community are still struggling financially. The establishment of a food support service in the previous year continued throughout 2022/2023 and numbers increased because of inflation and the cost of living crisis. RBC provided funding to help us support families in food crisis.

During the summer of 2022 HCL was again involved with the 'Holiday Activity with Food' (HAF) government initiative aimed at providing child on free school meals the opportunity to attend a full day of activity and be provided with a healthy hot or cold meal. The HAF ran for 4 days per week for 4 weeks throughout August. HCL hosted some activities on site, providing hot food for the children attending, we also provided packed lunches for several other venues across Rossendale. In total we provided over 1800 meals.

The HAF continued in the December for 4 days and HCL's Link café and catering services again supported with food on site plus delivery of food to multiple sites.

We have continued with the themes dining events on a quarterly basis throughout the remainder of the year. A quiz and Rock and Roll Bingo were stand out successes was and fit in with our ambition as a wellbeing centre.

Bookings for Christmas lunches throughout December was a huge improvement on pre-covid years and made for an excellent trading month.

The increase in food supplies caused by the economic climate in early 2022 coupled with the fact our catering income will increase beyond the VAT threshold, meant we had to increase our prices from the 1st April 2022. However, our prices still remain very competitive and our catering services principles of providing access to reasonably priced home-cooked meals 6 days per week and provide diversional and social activities alongside to encourage social interaction and reduce loneliness and isolation remain unchanged.

ACHIEVEMENTS AND PERFORMANCE (CONTINUED)

Childcare Services

The rise in inflation and the cost of living in 2022/2023 doesn't seem to have any noticeable impact on the nursery at HCL, we did increase our nursery fees for the first time in 5yrs as we could no longer absorb increase in operating cost caused by the increase in the National Living Wage. We have continued to see staff absence due to being unable to work because of child sickness and this is impacting on moral, however numbers of children with the nursery remain consistent and we receive fantastic feedback from parents regarding the care we provide and our nursery environment.

The local competition remains the same with no new nurseries opening near HCL. The Nursery management team continue to ensure that ratios of staff to children and total numbers of children in different areas are maintained within regulatory compliance. Reliance of agency staff to cover for staff absenteeism has reduced significantly as the Management team have become more skilled at managing the situation. We have not had to send any children home because we couldn't maintain ratios. We continue to ensure that individual children receive sufficient attention and can work through the EYFS curriculum at their own pace. From September 2022 we will cap the number of babies to 9 and redeploy staffing to other areas of the nursery with higher ratios. We continue to receive requests for childcare places.

Our Nursery manager and her team have led the staff in delivering an interesting and varied curriculum, compliant with the Early Years Foundation Stage (EYFS) requirements. New ideas have been introduced to enhance the children's experience of Nursery and to allow them to express their individuality. Children's progress is monitored through the EYFS Tracker, which enables early identification of any challenges faced by individual children, and allows relevant action to be taken, giving children the best chance to reach their potential. Our Ofsted inspection in December 2018 rated our provision as good, with only a few recommended improvements. The Nursery team are now working towards further improving this rating to Outstanding at the next inspection. Nursery staff continue to work closely with feeder schools and our pre-school children are consistently prepared well for transferring to school. The EYFS Tracker also enables robust information for receiving schools on progress and attainment of the EYFS goals.

April 2022 saw us commission an internal review of our childcare service by an independent Ofsted trained inspector. The results allowed us to clearly identify strengths and weaknesses across the nursery and develop a fresh approach to continuous quality improvement. This new approach brought in a more formal structure that started with the creation of a new governance board made up of Trustees with experience in childcare health and education, with the responsibility of managing the CEO and nursery management team to ensure continuous quality improvement actions were being implemented. To aid the governance board the CEO and nursery management conducted a self-evaluation, gathered feedback from parents and used the recommendations of the independent inspector to develop a Quality Improvement Plan. This plan was then utilised at regular meetings with staff, managers and Trustees to maintain momentum behind all improvement actions.

Our Nursery continues to enable children with Special Educational Needs and Disabilities (SEND) to access our setting and our SEND Coordinator has continued to develop effective working partnerships with specialist professional staff, parents and schools to ensure tailored support. Regular meetings are held with professionals and families to ensure that each individual child receives timely and appropriate support and that all professionals understand the child's needs. This year, we have supported several children with additional needs and have seen some of them progress to either local mainstream schools or to our local specialist school.

Our Nursery staff are all qualified Childcare Practitioners, with a number having achieved degree level qualifications. We continue to support staff to undertake professional development, which benefits both the Nursery and the individual through the gaining of additional knowledge and skills which they can apply to their practice.

The implementation of the new Nursery Management system software called Blossom continues and we roll out different elements of the software package the later part of the financial year will improve efficiencies in invoicing and communication with parents, as well as managing the occupancy and staffing levels.

FINANCIAL REVIEW

The attached statement of financial activities shows how our funds were raised and applied during the year.

This statement separates funds, which the charity itself controls – unrestricted funds, from funds which have to be spent in a manner determined by the donor – restricted funds. In this year most of the restricted funds have been received from Lancashire County Council sources.

During the year ended 31st March 2023, grants received totalled £73,813 which represents an increase of £34,158 from the previous year mainly due to the Men's Shed project.

Income from trading activities increased by over 10% which is mainly due to the exceptional increase in the catering and café income.

The majority of costs were comparable with the prior year, with the exception of the catering costs which increased in proportion to the increased sales.

Looking to the future we will continue to maintain a tight control over costs, monitor income closely, and strive to identify future funding streams. We aim to ensure that we are well placed to react to any further negative or indeed positive impact of the economy.

Investment policy

The Trustees regularly monitor the available cash reserves of the charity and seek to maximise the interest earned on such funds via the use of interest bearing bank deposit accounts and short term bonds.

Reserves policy

It is the policy of the charity to maintain unrestricted funds, which are free reserves of the charity, at a level which equates to approximately six months unrestricted expenditure. This provides sufficient funds to cover management, administration and support costs and to enable ongoing development of the charity. Unrestricted funds were maintained at this level throughout the year, however it should be noted that part of the unrestricted funds are held in the fixed assets of the charity.

The trustees have reviewed the charity's needs for reserves in line with the guidance issued by the Charity Commission. Having taken into account expenditure on specific projects, the Council plans to ensure that adequate reserves are maintained in order to ensure the charity can run efficiently and meet its objectives.

Risk assessment

The Trustees have identified the major risks to which the charity is exposed and procedures to manage those risks have been put in place.

FUTURE DEVELOPMENTS

The development of our vision of creating a Community Wellbeing Hub, open 7 days a week and providing high quality services for the whole family was reignited in 2022 and the CEO works closely with the Executive board to identify new opportunities that fit with pour ambitions and the needs of our community. We continued to support our community by diversifying to become a food support hub and provide essential services when we were allowed. We remain aware of the need to increase our sustainability through generating additional income and will continue to use the investment by our funders to pursue this aim. We will continue with the social interaction theme for the socially isolated and lonely and also with the fund-raising themed dining events that we started in 2019. Our garden has now developed into a welcoming, productive, and relaxing space where the community is growing produce and our children can learn about nature. We will work with partners in the Voluntary, Community and Faith sector (VCFS) to enhance access to services which are new to our local community, and which enhance our town. We will provide garden-based activities to enhance wellbeing and increase community cohesion.

Our services are based on meeting the needs of our local community. We will continue to specialise in educating and caring for children, responding to challenges faced by local people and providing and developing services for older people, which help them to live well and independently for longer. We will develop services which encourage those who are lonely and isolated to engage and provide specialist services for Carers, for those living with Dementia, support Men with their mental health and wellbeing, and for supporting the continued integration of Refugees and Asylum Seekers into our community.

We will continue to work with the East Lancashire NHS services and Local Authorities to continue to develop HCL as a social prescribing venue and link with other VCFS organisations to provide a network of social prescribing venues across Rossendale. We will continue to develop our premises to provide an age friendly environment which will enable people of all ages and a range of individual challenges to access activities which enhance their wellbeing, including the development of services which allow different generations to socialise together. We will continue work in partnership with Rossendale Connected group and the rebranded Rossendale Community Directory to strengthen community group working and provide a one stop shop for community-based support services.

Our Nursery provision will continue to provide care for children from 6 months of age and our development will focus on improving the quality of our service further to enable us to achieve an outstanding rating at our next inspection. We will work towards extending our childcare services further to enhance our community activities and develop intergenerational working.

We will encourage increased volunteering and further work placements to enable people to gain additional skills and purpose. We will provide appropriate support for volunteers to ensure they gain from their placements. This will reduce our costs and provide meaningful occupation for those who work with us.

We will, over time and subject to achieving adequate funding, develop our site to provide additional facilities to grow our services and increase our income. We are seeking funding to help develop our premises so that we can increase our service provision in appropriate environments. Fundraising will be a key part of our development strategy and we will engage with local businesses and other groups within the VCFS to enable progression of service which benefits us all.

Our development strategy and the investment from our Funding partners will help to ensure that we remain resilient and become increasingly self-sustaining, whilst still providing responsive services within and for our local community.

ACKNOWLEDGEMENTS

Haslingden Community Link is grateful for the support received from:

The Roman Catholic Diocese of Salford
St Mary's RC Parish
The community of Haslingden and the wider community in Rossendale
Lancashire County Council
Professional Agencies and Voluntary Community and Faith Sector partners – too numerous to mention.
Lancashire Environmental Fund
Community Foundation for Lancashire and Merseyside
The National Lottery Community Fund
The Social Enterprise Support Fund
Rossendale Borough Council

STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with the United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that period. In preparing those financial statements, the trustees are required to:

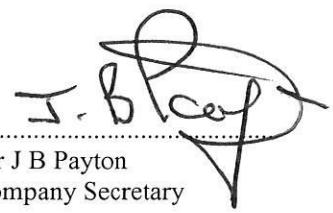
- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP and FRS 102;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

SMALL COMPANY PROVISIONS

This report has been prepared in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006.

ON BEHALF OF THE BOARD:



Mr J B Payton
Company Secretary

Date: 21st November 2023

INDEPENDENT EXAMINERS REPORT TO THE MEMBERS OF HASLINGDEN COMMUNITY LINK (A COMPANY LIMITED BY GUARANTEE)

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31st March 2023.

Responsibilities and basis of report
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement
Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- the accounts do not accord with those records; or
- the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
- the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Mark Sunter FCA
Ainsworths Limited
Charter House
Stansfield Street
Nelson
Lancashire
BB9 9XY

Dated: 21st November 2023

HASLINGDEN COMMUNITY LINK
(A COMPANY LIMITED BY GUARANTEE)

STATEMENT OF FINANCIAL ACTIVITIES
(INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31ST MARCH 2023

	Notes	Unrestricted funds £	Restricted funds £	31.3.23 Total funds £	31.3.22 Total Funds £
INCOMING RESOURCES					
Donations and legacies	3	**979**	**4,747**	**5,726**	1,120
Charitable activities	4	**23,000**	**50,813**	**73,813**	39,655
Other trading activities	5	**570,848**	**8,072**	**578,920**	524,976
Investment income		**769**	**-**	**769**	24
Total incoming resources		**595,596**	**63,632**	**659,228**	565,775
RESOURCES EXPENDED					
Charitable activities	6	**649,962**	**74,604**	**724,566**	676,868
Total resources expended		**649,962**	**74,604**	**724,566**	676,868
NET DEFICIT		**(54,366)**	**(10,972)**	**(65,338)**	(111,093)
Transfers		**6,230**	**(6,230)**	**-**	-
NET MOVEMENT IN FUNDS	16	**(48,136)**	**(17,202)**	**(65,338)**	(111,093)
RECONCILIATION OF FUNDS					
Total funds brought forward		**515,708**	**68,800**	**584,508**	695,601
TOTAL FUNDS CARRIED FORWARD		**467,572**	**51,598**	**519,170**	695,601

There are no other recognised gains or losses for the year other than in the Statement of Financial Activities.

All income and expenditure derives from continuing activities.

The notes form part of these financial statements

HASLINGDEN COMMUNITY LINK
(A COMPANY LIMITED BY GUARANTEE)

BALANCE SHEET
AT 31ST MARCH 2023

	Notes	31.3.23 £	31.3.22 £
FIXED ASSETS			
Tangible assets	11	**407,514**	435,059
CURRENT ASSETS			
Stocks		**4,284**	1,621
Debtors	12	**15,680**	23,536
Cash at bank		**172,033**	191,813
		191,997	216,970
CREDITORS			
Amounts falling due within one year	13	**(44,445)**	(26,384)
NET CURRENT ASSETS		**147,552**	190,586
TOTAL ASSETS LESS CURRENT LIABILITIES		**555,066**	625,645
CREDITORS			
Amounts falling due after more than one year	14	**35,896**	41,137
NET ASSETS		**519,170**	584,508
FUNDS	16		
Unrestricted funds		**467,572**	515,708
Restricted funds		**51,598**	68,800
TOTAL FUNDS		**519,170**	584,508

The directors are satisfied that the company is entitled to exemption from the provisions of the Companies Act 2006 (the Act) relating to the audit of the financial statements for the year by virtue of section 477, and that no member or members have requested an audit pursuant to section 476 of the Act.

The directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of accounts.

The trustees have prepared the accounts in accordance with section 398 of the Companies Act 2006 and section 138 of the Charities Act 2011. These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies and with the Financial Reporting Standard 102 (effective 1st January 2015).

The financial statements were approved by the Board of Trustees on 21st November 2023 and were signed on its behalf by:

Mr J B Payton
Chairman

Cllr A C Cheetham
Trustee

The notes form part of these financial statements

HASLINGDEN COMMUNITY LINK
(A COMPANY LIMITED BY GUARANTEE)

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31ST MARCH 2023

	Notes	**31.3.23** **£**	31.3.22 £
Cash flows from charitable activities			
Cash generated from activities	1	**(15,437)**	(151,084)
Net cash from charitable activities		**(15,437)**	(151,084)
Cash flows from investing activities			
Purchase of tangible fixed assets		**-**	-
Proceeds on disposal		**-**	2,500
Interest received		**769**	24
Net cash from investing activities		**769**	2,524
Cash flows from financing activities			
New loans in year		**-**	-
Capital repayments in year		**(5,112)**	(3,751)
Net cash from financing activities		**(5,112)**	(3,751)
Increase/(decrease) in cash and cash equivalents		**(19,780)**	(152,311)
Cash and cash equivalents at beginning of year	2	**191,813**	344,124
Cash and cash equivalents at end of year	2	**172,033**	191,813

The notes form part of these financial statements

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31ST MARCH 2023

1. RECONCILIATION OF DEFICIT TO CASH GENERATED FROM ACTIVITIES

	31.3.23	31.3.22
	£	£
Deficit for the year	**(65,338)**	(111,093)
Depreciation charges	**27,545**	29,849
Profit and loss on disposal	**-**	47
Finance income	**(769)**	(24)
	(38,562)	(81,221)
(Increase)/decrease in stocks	**(2,663)**	(168)
(Increase)/decrease in trade and other debtors	**7,856**	(3,966)
Increase/(decrease) in trade and other creditors	**17,932**	(65,729)
Cash generated from charitable activities	**(15,437)**	(151,084)

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 31st March 2023

	31.3.23	1.4.22
	£	£
Cash and cash equivalents	**172,033**	191,813

Year ended 31st March 2022

	31.3.22	1.4.21
	£	£
Cash and cash equivalents	**191,813**	344,124

The notes form part of these financial statements

1. STATUTORY INFORMATION

Haslingden Community Link is a charitable company, limited by guarantee, registered in England and Wales. The charity's registered number and registered office address can be found on the Company Information page. Each member's personal liability is limited to an amount not exceeding £1.

2. ACCOUNTING POLICIES

Accounting convention
The financial statements have been prepared under the historical cost conversion, in accordance with Accounting and Reporting by Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Trustees have taken advantage of the provisions of section 474(1) of the Companies Act 2006 and have prepared an income and expenditure account instead of a profit and loss account.

Incoming resources
All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Grants receivable are accounted for when due. Income is deferred when it is received in advance of the period to which it relates.

Investment income is recognised on a receivable basis.

Resources expended
Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Children's Centre	-2% on cost
Improvements to property	-Straight line over 15 years
Equipment	-25% on cost
Motor vehicles	-25% on cost

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

2. ACCOUNTING POLICIES (CONTINUED)

Pension costs and other post-retirement benefits
The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Debtors
Short term debtors are measured at transaction price, less any impairment.

Creditors
Short term creditors are measured at transaction price.

Significant judgements and estimates
Preparation of the financial statements requires management to make significant judgements and estimates. The major item in the financial statements where these judgements and estimates must be made is in relation to the pension scheme. Management consult with experts to provide appropriate assumptions on which to calculate projected funding position for the scheme.

3. DONATIONS

In 2022, of the total donations, £nil was restricted and £1,120 was unrestricted funds.

4. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES

	31.3.23	31.3.22
	£	£
Grant income		
Men's Shed	**36,263**	-
Big Issue Invest	**20,000**	-
Rossendale Borough Council: Refugee Support	**7,000**	-
Rossendale Borough Council: Food Bank	**5,000**	1,800
LCC: Food Bank	**3,000**	-
The Shiva Trust: Refugee Support	**1,200**	-
Rossendale Borough Council: Refugee Grant	**1,000**	-
Rossendale Borough Council: Jubilee Grant	**250**	-
Rossendale Borough Council: Uniform Grant	**100**	-
Community Research Project	-	10,798
Kangaroo Family Nurturing	-	5,250
Family Nurturing	-	735
COVID-19 Specific grants:		
The Local Restrictions Support Grants	-	16,259
Job Retention Scheme Fund	-	4,813
	73,813	39,655

In 2022, of the total grant income, £18,583 was restricted and £21,072 was unrestricted funds.

5. OTHER TRADING ACTIVITIES

	31.3.23	31.3.22
	£	£
Community Centre income	**27,167**	29,534
Nursery fees	**365,497**	376,415
Catering income	**144,704**	79,134
Mitchell building	**29,530**	29,530
Sundry income	**12,022**	10,363
	578,920	524,976

In 2022, of the other trading activities, £nil was restricted and £524,976 was unrestricted funds.

6. DIRECT COSTS OF CHARITABLE ACTIVITIES

	31.3.23	31.3.22
	£	£
Staff costs	**447,998**	454,529
Premises costs	**54,644**	44,740
Insurance	**5,097**	4,504
Nursery and resources costs	**1,503**	865
Catering costs	**85,397**	42,109
Postage, stationery & phone	**6,285**	7,454
Advertising	**546**	849
Sundries	**9,486**	11,845
Repairs and equipment hire	**32,177**	26,632
Computer costs	**5,658**	3,498
Training costs	**2,519**	1,745
Motor and travel	**429**	2,466
Professional fees	**2,724**	2,843
Bank charges	**3,243**	3,186
Loan interest	**1,098**	906
Depreciation	**27,545**	29,849
Loss on sale of tangible fixed assets	**-**	47
Bad debts	**654**	1,940
Support costs (note 7)	**37,563**	36,861
	724,566	676,868

In 2022, of the total costs of charitable activities, £52,796 was restricted and £624,072 was unrestricted funds.

7. SUPPORT COSTS

	Governance	**Support costs**	**Total 31.3.23**	Total 31.3.22
	£	**£**	**£**	£
Staff costs	**-**	**32,371**	**32,371**	30,671
Accountancy	**5,192**	**-**	**5,192**	6,190
	5,192	**32,371**	**37,563**	36,861

8. NET OUTGOING RESOURCES

Net resources are stated after charging/(crediting):

	31.3.23	31.3.22
	£	£
Depreciation	**27,545**	29,849
Independent examiner's fee	**2,940**	2,760

9. TRUSTEES' REMUNERATION AND BENEFITS

Trustees' Remuneration
There were no trustees' remuneration or other benefits for the year ended 31st March 2023 nor for the year ended 31st March 2022.

Trustees' Expenses
There were no trustees' expenses paid for the year ended 31st March 2023 nor for the year ended 31st March 2022.

10. STAFF COSTS

	31.3.23	31.3.22
	£	£
Wages and salaries	**443,364**	453,548
Social security costs	**21,706**	20,514
Other pension costs	**15,299**	11,138
	480,369	485,200

The average monthly number of employees during the year was as follows:

	31.3.23	31.3.22
Employees	**35**	36

No employees were paid over £60,000 during the year, nor for the year ended 31st March 2022.

During the year, key management personnel employee benefits excluding pension contributions amounted to £115,977 (2022: £135,560).

11. TANGIBLE FIXED ASSETS

	Children's Centre £	Improvements to property £	Equipment £	Totals
COST				
At 1st April 2022	**518,837**	**714,644**	**238,091**	**1,471,572**
Additions	-	-	-	-
Disposals	-	-	-	-
At 31st March 2023	**518,837**	**714,644**	**238,091**	**1,471,572**
DEPRECIATION				
At 1st April 2022	**162,208**	**643,434**	**230,871**	**1,036,513**
Charge for year	**10,377**	**9,948**	**7,220**	**27,545**
Disposals	-	-	-	-
At 31st March 2023	**172,585**	**653,382**	**238,091**	**1,064,058**
NET BOOK VALUE				
At 31st March 2023	**346,252**	**61,262**	-	**407,514**
At 31st March 2022	356,629	71,210	7,220	435,059

The depreciation charge for the year totalled £27,545 (2022: £29,849). The amounts of £4,685 (2022: £5,143) and £22,860 (2022: £24,706) have been allocated to restricted and unrestricted funds respectively.

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.23 £	31.3.22 £
Trade debtors	**12,600**	20,177
Prepayments	**3,080**	3,359
	15,680	23,536

Debtors include £nil (2022: £nil) in respect of grants receivable at the year end. All amounts shown under debtors fall due for payment within one year.

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.23 £	31.3.22 £
Bank loans	**5,241**	5,112
Trade creditors	**20,598**	6,029
Taxation and social security	**8,366**	5,654
Accruals and deferred income	**7,512**	7,533
Other creditors	**2,728**	2,056
	44,445	26,384

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.23	31.3.22
	£	£
Bank loans	35,896	41,137
	35,896	41,137
Amounts falling due in more than five years:		
Repayable by instalments		
Bank loans	13,572	19,364

15. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds	Restricted funds	31.3.23 Total funds	31.3.22 Total funds
	£	£	£	£
Fixed assets	381,114	26,400	407,514	435,059
Net current assets	122,354	25,198	147,552	190,586
Long term liabilities	(35,896)	-	(35,896)	(41,137)
	467,572	51,598	519,170	584,508

16. MOVEMENT IN FUNDS

	At 1.4.22	Net movement in funds	At 31.3.23
	£	£	£
Unrestricted funds			
General fund	117,105	(30,435)	86,670
Mitchell Building	398,603	(17,701)	380,902
Total unrestricted funds	515,708	(48,136)	467,572
Restricted funds			
Awards for All	1,494	(1,494)	-
Elderly and Dementia	16,000	(12,726)	3,274
Community Research Project	6,446	(4,598)	1,848
Family Nurturing	735	(735)	-
Food bank	1,204	1,050	2,254
Kangaroo Family Nurturing	5,250	(5,250)	-
Men's Shed	-	14,667	14,667
Power to change	29,591	(3,191)	26,400
REAL	8,080	(7,428)	652
Refugee Support	-	2,503	2,503
Other	-	-	-
Total restricted funds	68,800	(17,202)	51,598
TOTAL FUNDS	584,508	(65,338)	519,170

16. MOVEMENT IN FUNDS (CONTINUED)

	Incoming resources £	Resources expended £	Transfers £	Movement in funds £
Unrestricted funds				
General fund	595,596	632,261	6,230	(30,435)
Mitchell Building	-	17,701	-	(17,701)
Total unrestricted funds	595,596	649,962	6,230	(48,136)
Restricted funds				
Awards for All	-	1,494	-	(1,494)
Elderly and Dementia	-	12,726	-	(12,726)
Community Research Project	-	4,598	-	(4,598)
Family Nurturing	-	-	(735)	(735)
Food bank	5,000	3,950	-	1,050
Kangaroo Family Nurturing	-	5,250	-	(5,250)
Men's Shed	36,263	21,596	-	14,667
Power to change	-	3,191	-	(3,191)
REAL	1,896	3,829	(5,495)	(7,428)
Refugee Support	9,200	6,697		2,503
Other	11,273	11,273	-	-
Total restricted funds	63,632	74,604	(6,230)	(17,202)
TOTAL FUNDS	659,228	724,566	-	(65,338)

17. OPERATING LEASE COMMITMENTS

	31.3.23 £	31.3.22 £
Expiry date:		
Within one year	1,217	2,275
Between one and five years	311	1,137
	1,528	3,412

DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31ST MARCH 2023

	31.3.23 £	31.3.22 £
INCOMING RESOURCES		
Donations and legacies	5,726	1,120
Incoming resources from charitable activities		
Project related grants	73,813	18,583
COVID-19 grants	-	21,072
	73,813	39,655
Other trading activities		
Community Centre income	27,167	29,534
Nursery fees	365,497	376,415
Catering	144,704	79,134
Mitchell building	29,530	29,530
Sundry income	12,022	10,363
	578,920	524,976
Investment income	769	24
Total incoming resources	659,228	565,775
RESOURCES EXPENDED		
Charitable activities		
Staff costs	447,998	454,529
Premises costs	54,644	44,740
Insurance	5,097	4,504
Nursery and resources costs	1,503	865
Catering costs	85,397	42,109
Postage, stationery & phone	6,285	7,454
Advertising	546	849
Sundries	9,486	11,845
Repairs and equipment hire	32,177	26,632
Computer costs	5,658	3,498
Training costs	2,519	1,745
Motor and travel	429	2,466
Professional fees	2,724	2,843
Bank charges	3,243	3,186
Loan interest	1,098	906
Depreciation	27,545	29,849
Loss on sale of tangible fixed assets	-	47
Bad debts	654	1,940
Support costs	37,563	36,861
Total resources expended	724,566	676,868
Net	(65,338)	(111,093)

This page does not form part of the statutory financial statements

HASLINGDEN COMMUNITY LINK

England & Wales - Charity number 1075926

Accounts

REGISTERED COMPANY NUMBER: 03612468 (England and Wales)
REGISTERED CHARITY NUMBER: 1075926

REPORT OF THE TRUSTEES AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022 FOR HASLINGDEN COMMUNITY LINK (A COMPANY LIMITED BY GUARANTEE)

Haslingden Community Link

Ainsworths Limited
Chartered Accountants
Charter House
Stansfield Street
Nelson
Lancashire
BB9 9XY

HASLINGDEN COMMUNITY LINK
(A COMPANY LIMITED BY GUARANTEE)

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FOR THE YEAR ENDED 31ST MARCH 2022

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REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31ST MARCH 2022

The trustees who are also directors of the company for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31st March 2022. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1st January 2015).

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
03612468 (England and Wales)

Registered Charity number
1075926

Registered office
Haslingden Community Link
Bury Road
Haslingden
Lancashire
BB4 5PG

Trustees
Mr J B Payton (Chairman)
Cllr A C Cheetham
Mrs M L Brady
Mrs K Payton
Mrs S J V Barnes (resigned 30th June 2022)
Mrs A Coates
Mrs C Kay (Appointed 12th November 2021)
Miss N Rahman (Appointed 16th November 2021)

Company Secretary
Mr J B Payton

Key Management Personnel
Andrew Mullaney – Centre Manager
Julie Hargreaves – Nursery Manager
Sofie Muldowney – Catering Services Manager
Kathy Doidge – Business and Finance Manager
Stuart McDonald – Site Supervisor

Independent Examiner
Mark Sunter FCA
Ainsworths Limited
Chartered Accountants
Charter House
Stansfield Street
Nelson
Lancashire
BB9 9XY

Bankers
National Westminster Bank Plc
28 Bank Street
Rawtenstall
Lancashire
BB4 8TS

Solicitors
Woodcocks Haworth & Nuttall
Princess Street
Haslingden
Lancashire
BB4 5NH

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, the Memorandum and Articles of Association dated 10th August 1998, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Recruitment and appointment of new trustees

The community building from which the organisation operates is also known as Haslingden Community Link and is the registered office of the charity. The members of the charity represent individuals and voluntary bodies resident or working in Haslingden. The board of trustees known as the Council consists of a maximum of sixteen members elected from the members of the company, with necessary expertise co-opted where appropriate. No one outside the charity can appoint trustees.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. All trustees are DBS checked.

OBJECTIVES AND ACTIVITIES

The aim of the charity is to provide a facility "For the Common Good" where people of all ages within the community can benefit from a wide range of services. The charity's values are to:

- Improve the quality of life of local people who are disadvantaged, offering supportive links based on health, wellbeing, education, social activity and work experience.
- Link with statutory bodies, voluntary, community and faith groups, individuals and the business community to sustain a community centre for Haslingden.
- Help individuals to identify and adopt constructive ways of coping with disadvantage ill health and poverty.
- Encourage local people to use our services and facilities by providing a welcoming environment for all members of the community.
- Aim for a self-financing Community Centre based on the principles of self-help.

The Community Services section of the charity provides facilities where members of the community can participate in social and recreational events, attend education classes, access health advice and support networks, hold meetings or seminars and have a healthy lunch.

The Childcare Services section is committed to providing high quality care which is accessible and affordable to all parents, offering fun and exciting play; care and education; to enable children from 0 to 5 years to reach their full potential.

The Catering Services section provides healthy, home-cooked meals to the Nursery, a Community Café and a catering service for activities within the Community Centre.

Public benefit

The trustees are confident that the charity offers services of real and practical use to the local population and therefore complies with the responsibility placed on all charities under the Charities Act 2011, to demonstrate a public benefit.

ACHIEVEMENTS AND PERFORMANCE

Haslingden Community Link (HCL) has a history of providing local services for the local community. In our increasingly diverse society, we provide a hub for the community, delivering services according to the needs of the community. We listen to what users of our services say they need and try to provide accordingly.

Community Services

We started the financial year 21/22 still in lockdown with our community centre remaining closed for all services. All our major partners who worked with us to provide community support services such as adult education, dementia support groups, refugee and asylum seeker drop in sessions had either ceased operating or had continued to provide remote online delivery of their services and support. The impact of the continued closure meant that we received no room rental income and had little opportunity to seek funding to support our projects.

Under the restrictions HCL operated community services that complimented the Government strategy for local support; Food banks, Covid-19 testing centre, immunisations services for teenage school children provided by Intrahealth, and use as a polling station. As restrictions started to be lifted in the May and June of 2021 we were allowed to open for socially distanced activities, however the age demographic of our major customer base meant that many were reluctant or nervous about mixing socially and stayed away. The adult learning classes and the dementia support group only returned in September for face to face delivery whilst the other support groups remained inactive.

We started to host a new drama and dance workshop on Saturday mornings in July 2021 which now brings in extra income. Our Easy Sequence dancing group that stope during covid has returned to Wednesday afternoons and a gentle exercise class has also started.

We restarted the Veterans Breakfast Club in September 2021, and this continues the 2nd Saturday of the month.

The month of August provided HCL with the opportunity to be involved with the 'Holiday Activity with Food' government initiative. The catering team took the lead on the project, but it did bring in significant room hire income, particularly in a period that is traditionally quiet.

We received a grant to undertake a community research project on behalf of Sport England. This entailed community champions conducting research questionnaires with members of the public on the barriers to physical exercise and how we could overcome these. The project has continued into the next financial year.

During the periods of closure, we continued to close areas not being used and turn off heating and lighting to save costs. We continued with maintenance of the site with roof repairs, plastering and general decorating. We also replaced windows in our nursery unit and nursery toilets with energy efficient double glazed units.

We continued to take advantage of the Government Furlough scheme in the. We received further financial support from the local authority in the form of rate rebates and food bank grants.

During the summer we recruited a small group of volunteers to take on the planting and growing in our community garden. The garden looks magnificent now and is a wonderful place for contemplation and relaxation for our community.

All funding and projects that have been put on hold restarted in the autumn of 2021 as restrictions were lifted. The Refugee and Asylum seeker support group being a key service that has restarted and gained traction.

The rebranded HCL website had a soft launch in Jan 2022.

ACHIEVEMENTS AND PERFORMANCE (CONTINUED)

Catering Services

The catering services started 2021/2022 in lockdown but started to reopen in late June early July 5 days a week, Monday to Friday. This was a reduction on pre-covid opening times when we opened on a Saturday morning as well. However, with the start of the drama and dance group on a Saturday morning, we took the opportunity to reopen on Saturdays with a breakfast menu. We continue to provide our nursery with a healthy, low fat, low salt and low sugar menu. Our food is healthy and home cooked, and our food offer is central to all our service provision, providing a service to our local community and beyond.

We continued to access food through the Fareshare scheme from our local Tesco and Asda supermarkets and food given to charitable causes through this scheme would otherwise be wasted. HCL uses the food provided in the community lunches and any spare is given free to the local community. These food donations continue as the lockdown and restrictions relaxed as our community still suffer financially through redundancy or reduced hours. The establishment of a food support service in the previous year continued throughout 2021/2022 but numbers did drop off and grant support also dried up.

During the summer of 2021 HCL became involved with the 'Holiday Activity with Food' (HAF) government initiative aimed at providing child on free school meals the opportunity to attend a full day of activity and also be provided with a healthy hot or cold meal. The HAF ran for 4 days per week for 4 weeks throughout August. HCL hosted some activities on site, providing hot food for the children attending, we also provided packed lunches for several other venues across Rossendale. In total we provided over 1800 meals.

The HAF continued in the December for 4 days and HCL's Link café and catering services again supported with food on site plus delivery of food to multiple sites.

We reintroduced the themes dining events in September 2021 and have continued with these on a quarterly basis throughout the remainder of the year. A memory lane event in November was a particularly good source of income as well as a social event that was in line with our ambition as a wellbeing centre.

Bookings for Christmas lunches throughout December was a huge improvement on pre-covid years and made for an excellent trading month.

Even though the catering department was closed for the first 8-12 weeks of 2021, the trading income for the full year was very close to pre-covid levels which suggests our customer base in very loyal and increasing. We have again taken the opportunity to review our prices to ensure margins are correct as well as redesign our menu and add a few new items in preparation for reopening.

The increase in food supplies caused by the economic climate in early 2022 coupled with the fact our catering income will increase beyond the VAT threshold, meant we had to increase our prices from the 1st April 2022. However, our prices still remain very competitive and our catering services principles of providing access to reasonably priced home-cooked meals 6 days per week and provide diversional and social activities alongside to encourage social interaction and reduce loneliness and isolation remain unchanged.

ACHIEVEMENTS AND PERFORMANCE (CONTINUED)

Childcare Services

Throughout the pandemic, our children's day nursery has continued to provide education and care for local families, with many parents accessing the 15 and 30 hours government funded childcare. The removal of restrictions in 2020 allowed us to fully reopen. The impact on the economic climate has resulted in more parents relying on the government funding, or their own families for the provision of childcare. The increase in the National Living Wage on 2020 with only a marginal increase in funding rates to help mitigate these increased costs has had an impact however income has returned to pre-covid levels. We have continued to have increased levels of staff absence due to being unable to work because of child sickness and contracting covid. 2 isolated outbreaks in our own nursery, and an unusually high level of sickness and absenteeism.

The local competition remains the same with no new nurseries opening near HCL. The Nursery management team continue to ensure that ratios of staff to children and total numbers of children in different areas are maintained within regulatory compliance, however this has been challenging again this year with staff absenteeism and we have had to rely on agency staff which has increased overheads. We have not had to send any children home because we couldn't maintain ratios. We continue to ensure that individual children receive sufficient attention and can work through the EYFS curriculum at their own pace. We increased occupancy in our baby unit to the maximum of 12 babies which has allowed for a steady movement through the age groups across our nursery, however the increase in staffing requirement to maintain ratios within the baby unit has increased costs. From September 2022 we will cap the number of babies to 9 and redeploy staffing to other areas of the nursery with higher ratios. We continue to receive requests for childcare places.

Our Nursery manager and her team have led the staff in delivering an interesting and varied curriculum, compliant with the Early Years Foundation Stage (EYFS) requirements. New ideas have been introduced to enhance the children's experience of Nursery and to allow them to express their individuality. Children's progress is monitored through the EYFS Tracker, which enables early identification of any challenges faced by individual children, and allows relevant action to be taken, giving children the best chance to reach their potential. Our Ofsted inspection in December 2018 rated our provision as good, with only a few recommended improvements. The Nursery team are now working towards further improving this rating to Outstanding at the next inspection. Nursery staff continue to work closely with feeder schools and our pre-school children are consistently prepared well for transferring to school. The EYFS Tracker also enables robust information for receiving schools on progress and attainment of the EYFS goals.

Our Nursery continues to enable children with Special Educational Needs and Disabilities (SEND) to access our setting and our SEND Coordinator has continued to develop effective working partnerships with specialist professional staff, parents and schools to ensure tailored support. Regular meetings are held with professionals and families to ensure that each individual child receives timely and appropriate support and that all professionals understand the child's needs. This year, we have supported several children with additional needs and have seen some of them progress to either local mainstream schools or to our local specialist school.

We have continued to support educational placements in our setting and have welcomed students from Accrington & Rossendale College on work placement where they are gaining valuable experience to enable them to transfer to higher education or the workplace.

Our Nursery staff are all qualified Childcare Practitioners, with a number having achieved degree level qualifications. We continue to support staff to undertake professional development, which benefits both the Nursery and the individual through the gaining of additional knowledge and skills which they can apply to their practice.

The introduction of a new Nursery Management system software called Blossom in the later part of the financial year will improve efficiencies in invoicing and communication with parents, as well as managing the occupancy and staffing levels.

FINANCIAL REVIEW

The attached statement of financial activities shows how our funds were raised and applied during the year.

This statement separates funds, which the charity itself controls – unrestricted funds, from funds which have to be spent in a manner determined by the donor – restricted funds. In this year most of the restricted funds have been received from Lancashire County Council sources.

During the year ended 31st March 2022, grants received totalled £39,655 which represents a decrease of £231,966 from the previous year mainly due to the additional Covid-19 support grants received in 2020/21.

Income from trading activities increased by over 43% now that Covid restrictions have been relaxed and the facilities are fully open again. The income is getting back to the levels achieved pre-Covid.

Total costs remained consistent with the prior year.

Looking to the future we will continue to maintain a tight control over costs, monitor income closely, and strive to identify future funding streams. We aim to ensure that we are well placed to react to any further negative or indeed positive impact of the economy.

Investment policy

The Trustees regularly monitor the available cash reserves of the charity and seek to maximise the interest earned on such funds via the use of interest bearing bank deposit accounts and short term bonds.

Reserves policy

It is the policy of the charity to maintain unrestricted funds, which are free reserves of the charity, at a level which equates to approximately six months unrestricted expenditure. This provides sufficient funds to cover management, administration and support costs and to enable ongoing development of the charity. Unrestricted funds were maintained at this level throughout the year, however it should be noted that part of the unrestricted funds are held in the fixed assets of the charity.

The trustees have reviewed the charity's needs for reserves in line with the guidance issued by the Charity Commission. Having taken into account expenditure on specific projects, the Council plans to ensure that adequate reserves are maintained in order to ensure the charity can run efficiently and meet its objectives.

Risk assessment

The Trustees have identified the major risks to which the charity is exposed and procedures to manage those risks have been put in place.

FUTURE DEVELOPMENTS

The development of our vision of creating a Community Wellbeing Hub, open 7 days a week and providing high quality services for the whole family remained on hold throughout 2021. We continued to support our community by diversifying to become a food support hub and provide essential services when we were allowed. We remain aware of the need to increase our sustainability through generating additional income and will continue to use the investment by our funders to pursue this aim. We will continue with the social interaction theme for the socially isolated and lonely and also with the fund-raising themed dining events that we started in 2019. Our garden has now developed into a welcoming, productive, and relaxing space where the community is growing produce and our children can learn about nature. We will work with partners in the Voluntary, Community and Faith sector (VCFS) to enhance access to services which are new to our local community, and which enhance our town. We will provide garden-based activities to enhance wellbeing and increase community cohesion.

Our services are based on meeting the needs of our local community. We will continue to specialise in educating and caring for children, responding to challenges faced by local people and providing and developing services for older people, which help them to live well and independently for longer. We will develop services which encourage those who are lonely and isolated to engage and provide specialist services for Carers, for those living with Dementia and for supporting the continued integration of Refugees and Asylum Seekers into our community.

We will continue to work with the East Lancashire NHS services and Local Authorities to continue to develop HCL as a social prescribing venue and link with other VCFS organisations to provide a network of social prescribing venues across Rossendale. We will continue to develop our premises to provide an age friendly environment which will enable people of all ages and a range of individual challenges to access activities which enhance their wellbeing, including the development of services which allow different generations to socialise together. We will continue work in partnership with Rossendale Connected group and the rebranded Rossendale Community Directory to strengthen community group working and provide a one stop shop for community-based support services.

Our Nursery provision will extend to provide care for children younger than 6 months of age and our development will focus on improving the quality of our service further to enable us to achieve an outstanding rating at our next inspection. We will work towards extending our childcare services further to enhance our community activities and develop intergenerational working.

We will encourage increased volunteering and further work placements to enable people to gain additional skills and purpose. We will provide appropriate support for volunteers to ensure they gain from their placements. This will reduce our costs and provide meaningful occupation for those who work with us.

We will, over time and subject to achieving adequate funding, develop our site to provide additional facilities to grow our services and increase our income. We are seeking funding to help develop our premises so that we can increase our service provision in appropriate environments. Fundraising will be a key part of our development strategy and we will engage with local businesses and other groups within the VCFS to enable progression of service which benefits us all.

Our development strategy and the investment from the Community Business Fund will help to ensure that we remain resilient and become increasingly self-sustaining, whilst still providing responsive services within and for our local community.

A recent bid to the National Lottery for a Men's Shed project was successful, with funds coming through in the next financial year.

ACKNOWLEDGEMENTS

Haslingden Community Link is grateful for the support received from:

The Roman Catholic Diocese of Salford
St Mary's RC Parish
The community of Haslingden and the wider community in Rossendale
Lancashire County Council
Professional Agencies and Voluntary Community and Faith Sector partners – too numerous to mention.
Lancashire Environmental Fund
Community Foundation for Lancashire and Merseyside
The National Lottery Community Fund
The Social Enterprise Support Fund
Rossendale Borough Council

STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with the United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that period. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP and FRS 102;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

SMALL COMPANY PROVISIONS

This report has been prepared in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006.

ON BEHALF OF THE BOARD:

.....
Mr J B Payton
Company Secretary

Date: 22nd November 2022

INDEPENDENT EXAMINERS REPORT TO THE MEMBERS OF HASLINGDEN COMMUNITY LINK (A COMPANY LIMITED BY GUARANTEE)

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31st March 2022.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- the accounts do not accord with those records; or
- the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
- the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Mark Sunter FCA
Ainsworths Limited
Charter House
Stansfield Street
Nelson
Lancashire
BB9 9XY

Dated: 22nd November 2022

HASLINGDEN COMMUNITY LINK
(A COMPANY LIMITED BY GUARANTEE)

STATEMENT OF FINANCIAL ACTIVITIES
(INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31ST MARCH 2022

	Notes	Unrestricted funds £	Restricted funds £	31.3.22 Total funds £	31.3.21 Total Funds £
INCOMING RESOURCES					
Donations and legacies	3	**1,120**	-	**1,120**	7,478
Charitable activities	4	**21,072**	**18,583**	**39,655**	271,621
Other trading activities	5	**524,976**	-	**524,976**	366,122
Investment income		**24**	-	**24**	77
Total incoming resources		**547,192**	**18,583**	**565,775**	645,298
RESOURCES EXPENDED					
Charitable activities	6	**624,072**	**52,796**	**676,868**	653,553
Total resources expended		**624,072**	**52,796**	**676,868**	653,553
NET DEFICIT		**(76,880)**	**(34,213)**	**(111,093)**	(8,255)
Transfers		-	-	-	-
NET MOVEMENT IN FUNDS	16	**(76,880)**	**(34,213)**	**(111,093)**	(8,255)
RECONCILIATION OF FUNDS					
Total funds brought forward		**592,588**	**103,013**	**695,601**	703,856
TOTAL FUNDS CARRIED FORWARD		**515,708**	**68,800**	**584,508**	695,601

There are no other recognised gains or losses for the year other than in the Statement of Financial Activities.

All income and expenditure derives from continuing activities.

The notes form part of these financial statements

BALANCE SHEET
AT 31ST MARCH 2022

	Notes	31.3.22 £	31.3.21 £
FIXED ASSETS			
Tangible assets	11	**435,059**	491,302
CURRENT ASSETS			
Stocks		**1,621**	1,453
Debtors	12	**23,536**	19,570
Cash at bank		**191,813**	344,124
		216,970	365,147
CREDITORS			
Amounts falling due within one year	13	**(26,384)**	(114,599)
NET CURRENT ASSETS		**190,586**	250,548
TOTAL ASSETS LESS CURRENT LIABILITIES		**625,645**	741,850
CREDITORS			
Amounts falling due after more than one year	14	**41,137**	46,249
NET ASSETS		**584,508**	695,601
FUNDS	16		
Unrestricted funds		**515,708**	592,588
Restricted funds		**68,800**	103,013
TOTAL FUNDS		**584,508**	695,601

The directors are satisfied that the company is entitled to exemption from the provisions of the Companies Act 2006 (the Act) relating to the audit of the financial statements for the year by virtue of section 477, and that no member or members have requested an audit pursuant to section 476 of the Act.

The directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of accounts.

The trustees have prepared the accounts in accordance with section 398 of the Companies Act 2006 and section 138 of the Charities Act 2011. These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies and with the Financial Reporting Standard 102 (effective 1st January 2015).

The financial statements were approved by the Board of Trustees on 22nd November 2022 and were signed on its behalf by:

.....
Mr J B Payton
Chairman

.....
Cllr A C Cheetham
Trustee

The notes form part of these financial statements

HASLINGDEN COMMUNITY LINK
(A COMPANY LIMITED BY GUARANTEE)

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31ST MARCH 2022

	Notes	31.3.22 £	31.3.21 £
Cash flows from charitable activities			
Cash generated from activities	1	**(151,084)**	106,229
Net cash from charitable activities		**(151,084)**	106,229
Cash flows from investing activities			
Purchase of tangible fixed assets		**-**	-
Proceeds on disposal		**2,500**	-
Interest received		**24**	77
Net cash from investing activities		**2,524**	77
Cash flows from financing activities			
New loans in year		**-**	50,000
Capital repayments in year		**(3,751)**	-
Net cash from financing activities		**(3,751)**	50,000
Increase/(decrease) in cash and cash equivalents		**(152,311)**	156,306
Cash and cash equivalents at beginning of year	2	**344,124**	187,818
Cash and cash equivalents at end of year	2	**191,813**	344,124

The notes form part of these financial statements

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31ST MARCH 2022

1. RECONCILIATION OF DEFICIT TO CASH GENERATED FROM ACTIVITIES

	31.3.22	31.3.21
	£	£
Deficit for the year	**(111,093)**	(8,255)
Depreciation charges	**29,849**	59,618
Profit and loss on disposal	**47**	-
Finance income	**(24)**	(77)
	(81,221)	51,286
(Increase)/decrease in stocks	**(168)**	124
(Increase)/decrease in trade and other debtors	**(3,966)**	(3,137)
Increase/(decrease) in trade and other creditors	**(65,729)**	57,956
Cash generated from charitable activities	**(151,084)**	106,229

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 31st March 2022

	31.3.22	1.4.21
	£	£
Cash and cash equivalents	**191,813**	344,124

Year ended 31st March 2021

	31.3.21	1.4.20
	£	£
Cash and cash equivalents	**344,124**	187,818

The notes form part of these financial statements

1. STATUTORY INFORMATION

Haslingden Community Link is a charitable company, limited by guarantee, registered in England and Wales. The charity's registered number and registered office address can be found on the Company Information page. Each member's personal liability is limited to an amount not exceeding £1.

2. ACCOUNTING POLICIES

Accounting convention
The financial statements have been prepared under the historical cost conversion, in accordance with Accounting and Reporting by Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Trustees have taken advantage of the provisions of section 474(1) of the Companies Act 2006 and have prepared an income and expenditure account instead of a profit and loss account.

Incoming resources
All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Grants receivable are accounted for when due. Income is deferred when it is received in advance of the period to which it relates.

Investment income is recognised on a receivable basis.

Resources expended
Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Children's Centre	-2% on cost
Improvements to property	-Straight line over 15 years
Equipment	-25% on cost
Motor vehicles	-25% on cost

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

2. ACCOUNTING POLICIES (CONTINUED)

Pension costs and other post-retirement benefits
The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Debtors
Short term debtors are measured at transaction price, less any impairment.

Creditors
Short term creditors are measured at transaction price.

Significant judgements and estimates
Preparation of the financial statements requires management to make significant judgements and estimates. The major item in the financial statements where these judgements and estimates must be made is in relation to the pension scheme. Management consult with experts to provide appropriate assumptions on which to calculate projected funding position for the scheme.

3. DONATIONS

In 2021, of the total donations, £nil was restricted and £7,478 was unrestricted funds.

4. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES

	31.3.22	31.3.21
	£	£
Grant income		
Community Research Project	**10,798**	-
Kangaroo Family Nurturing	**5,250**	-
Rossendale Borough Council: Food Bank	**1,800**	2,980
Family Nurturing	**735**	-
Big Issue Invest: Social Enterprise Support Fund	**-**	40,451
Lancashire environmental Fund	**-**	29,566
Community Foundation: Food Bank	**-**	13,300
Power 2 change	**-**	13,233
Art Project	**-**	526
Groundwork: Tesco Community Fund	**-**	500
Other	**-**	126
COVID-19 Specific grants:		
The Local Restrictions Support Grants	**16,259**	8,300
Job Retention Scheme Fund	**4,813**	88,639
The National Lottery Community Fund	**-**	40,000
The Retail, Hospitality and Leisure Grant Fund	**-**	34,000
	39,655	271,621

In 2021, of the total grant income, £100,056 was restricted and £171,565 was unrestricted funds.

5. OTHER TRADING ACTIVITIES

	31.3.22	31.3.21
	£	£
Community Centre income	**29,534**	11,003
Nursery fees	**376,415**	303,085
Catering income	**79,134**	21,648
Mitchell building	**29,530**	29,530
Sundry income	**10,363**	856
	524,976	366,122

In 2021, of the other trading activities, £nil was restricted and £366,122 was unrestricted funds.

6. DIRECT COSTS OF CHARITABLE ACTIVITIES

	31.3.22	31.3.21
	£	£
Staff costs	**454,529**	389,764
Premises costs	**44,740**	26,171
Insurance	**4,504**	4,699
Nursery and resources costs	**865**	463
Catering costs	**42,109**	25,085
Postage, stationery & phone	**7,454**	6,896
Advertising	**849**	108
Sundries	**11,845**	9,823
Repairs and equipment hire	**26,632**	81,319
Computer costs	**3,498**	4,153
Training costs	**1,745**	164
Motor and travel	**2,466**	3,167
Professional fees	**2,843**	757
Bank charges	**3,186**	2,602
Loan interest	**906**	-
Depreciation	**29,849**	59,618
Loss on sale of tangible fixed assets	**47**	-
Bad debts	**1,940**	(1,776)
Support costs (note 7)	**36,861**	40,540
	676,868	653,553

In 2021, of the total costs of charitable activities, £156,497 was restricted and £497,056 was unrestricted funds.

7. SUPPORT COSTS

	Governance	Support costs	Total 31.3.22	Total 31.3.21
	£	£	£	£
Staff costs	-	**30,671**	**30,671**	34,695
Accountancy	**6,190**	-	**6,190**	5,845
	6,190	**30,671**	**36,861**	40,540

8. NET OUTGOING RESOURCES

Net resources are stated after charging/(crediting):

	31.3.22	31.3.21
	£	£
Depreciation	**29,849**	59,618
Independent examiner's fee	**2,760**	2,760

9. TRUSTEES' REMUNERATION AND BENEFITS

Trustees' Remuneration
There were no trustees' remuneration or other benefits for the year ended 31st March 2022 nor for the year ended 31st March 2021.

Trustees' Expenses
There were no trustees' expenses paid for the year ended 31st March 2022 nor for the year ended 31st March 2021.

10. STAFF COSTS

	31.3.22	31.3.21
	£	£
Wages and salaries	**453,548**	396,943
Social security costs	**20,514**	16,556
Other pension costs	**11,138**	10,960
	485,200	424,459

The average monthly number of employees during the year was as follows:

	31.3.22	31.3.21
Employees	**36**	35

No employees were paid over £60,000 during the year, nor for the year ended 31st March 2021.

During the year, key management personnel employee benefits excluding pension contributions amounted to £135,560 (2021: £120,339).

11. TANGIBLE FIXED ASSETS

	Children's Centre £	Improvements to property £	Equipment £	Motor Vehicles £	Totals
COST					
At 1st April 2021	**518,837**	**714,644**	**261,938**	**8,732**	**1,504,151**
Additions	-	-	-	-	-
Disposals	-	-	**(23,847)**	**(8,732)**	**(32,579)**
At 31st March 2022	**518,837**	**714,644**	**238,091**	-	**1,471,572**
DEPRECIATION					
At 1st April 2021	**151,831**	**633,482**	**223,170**	**4,366**	**1,012,849**
Charge for year	**10,377**	**9,952**	**7,701**	**1,819**	**29,849**
Disposals	-	-	-	**(6,185)**	**(6,185)**
At 31st March 2022	**162,208**	**643,434**	**230,871**	-	**1,036,513**
NET BOOK VALUE					
At 31st March 2022	**356,629**	**71,210**	**7,220**	-	**435,059**
At 31st March 2021	367,006	81,162	38,768	4,366	491,302

The depreciation charge for the year totalled £29,849 (2021: £59,618). The amounts of £5,143 (2021: £33,250) and £24,706 (2021: £26,188) have been allocated to restricted and unrestricted funds respectively.

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.22 £	31.3.21 £
Trade debtors	**20,177**	6,210
Prepayments	**3,359**	13,360
	23,536	19,570

Debtors include £nil (2021: £4,049) in respect of grants receivable at the year end. All amounts shown under debtors fall due for payment within one year.

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.22 £	31.3.21 £
Bank loans	**5,112**	3,751
Trade creditors	**6,029**	48,158
Taxation and social security	**5,654**	5,863
Accruals and deferred income	**7,533**	54,421
Other creditors	**2,056**	2,406
	26,384	114,599

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.22	31.3.21
	£	£
Bank loans	**41,137**	46,249
	41,137	46,249
Amounts falling due in more than five years:		
Repayable by instalments		
Bank loans	**19,364**	25,013

15. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds	Restricted funds	31.3.22 Total funds	31.3.21 Total funds
	£	£	£	£
Fixed assets	**403,974**	**31,085**	**435,059**	491,302
Net current assets	**152,871**	**37,715**	**190,586**	250,548
Long term liabilities	**(41,137)**	-	**(41,137)**	(46,249)
	515,708	**68,800**	**584,508**	695,601

16. MOVEMENT IN FUNDS

	At 1.4.21	Net movement in funds	At 31.3.22
	£	£	£
Unrestricted funds			
General fund	**176,280**	**(59,175)**	**117,105**
Mitchell Building	**416,308**	**(17,705)**	**398,603**
Total unrestricted funds	**592,588**	**(76,880)**	**515,708**
Restricted funds			
Art Project	**526**	**(526)**	-
Awards for All	**2,987**	**(1,493)**	**1,494**
Elderly and Dementia	**20,000**	**(4,000)**	**16,000**
Community Research Project	-	**6,446**	**6,446**
Family Nurturing	-	**735**	**735**
Food bank	**500**	**704**	**1,204**
Kangaroo Family Nurturing	-	**5,250**	**5,250**
Peel Trust	**648**	**(648)**	-
Power to change	**59,888**	**(30,297)**	**29,591**
REAL	**18,022**	**(9,942)**	**8,080**
Other	**442**	**(442)**	-
Total restricted funds	**103,013**	**(34,213)**	**68,800**
TOTAL FUNDS	**695,601**	**(111,093)**	**584,508**

16. MOVEMENT IN FUNDS (CONTINUED)

	Incoming resources £	Resources expended £	Transfers £	Movement in funds £
Unrestricted funds				
General fund	547,192	606,367	-	(59,175)
Mitchell Building	-	17,705	-	(17,705)
Total unrestricted funds	547,192	624,072	-	(76,880)
Restricted funds				
Art Project	-	526	-	(526)
Awards for All	-	1,493	-	(1,493)
Elderly and Dementia	-	4,000	-	(4,000)
Community Research Project	10,798	4,352	-	6,446
Family Nurturing	735	-	-	735
Food bank	1,800	1,096	-	704
Kangaroo Family Nurturing	5,250	-	-	5,250
Peel Trust	-	648	-	(648)
Power to change	-	30,297	-	(30,297)
REAL	-	9,942	-	(9,942)
Other	-	442	-	(442)
Total restricted funds	18,583	52,796	-	(34,213)
TOTAL FUNDS	565,775	676,868	-	(111,093)

17. OPERATING LEASE COMMITMENTS

	31.3.22 £	31.3.21 £
Expiry date:		
Within one year	2,275	4,776
Between one and five years	1,137	1,856
	3,412	6,632

DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31ST MARCH 2022

	31.3.22	31.3.21
	£	£
INCOMING RESOURCES		
Donations and legacies	**1,120**	7,478
Incoming resources from charitable activities		
Project related grants	**18,583**	100,682
COVID-19 grants	**21,072**	170,939
	39,655	271,621
Other trading activities		
Community Centre income	**29,534**	11,003
Nursery fees	**376,415**	303,085
Catering	**79,134**	21,648
Mitchell building	**29,530**	29,530
Sundry income	**10,363**	856
	524,976	366,122
Investment income	**24**	77
Total incoming resources	**565,775**	645,298
RESOURCES EXPENDED		
Charitable activities		
Staff costs	**454,529**	389,764
Premises costs	**44,740**	26,171
Insurance	**4,504**	4,699
Nursery and resources costs	**865**	463
Catering costs	**42,109**	25,085
Postage, stationery & phone	**7,454**	6,896
Advertising	**849**	108
Sundries	**11,845**	9,823
Repairs and equipment hire	**26,632**	81,319
Computer costs	**3,498**	4,153
Training costs	**1,745**	164
Motor and travel	**2,466**	3,167
Professional fees	**2,843**	757
Bank charges	**3,186**	2,602
Loan interest	**906**	-
Depreciation	**29,849**	59,618
Loss on sale of tangible fixed assets	**47**	-
Bad debts	**1,940**	(1,776)
Support costs	**36,861**	40,540
Total resources expended	**676,868**	653,553
Net	**(111,093)**	(8,255)

HASLINGDEN COMMUNITY LINK

England & Wales - Charity number 1075926

Accounts

REGISTERED COMPANY NUMBER: 03612468 (England and Wales)
REGISTERED CHARITY NUMBER: 1075926

REPORT OF THE TRUSTEES AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2021 FOR HASLINGDEN COMMUNITY LINK (A COMPANY LIMITED BY GUARANTEE)

Haslingden Community Link

Ainsworths Limited
Chartered Accountants
Charter House
Stansfield Street
Nelson
Lancashire
BB9 9XY

HASLINGDEN COMMUNITY LINK
(A COMPANY LIMITED BY GUARANTEE)

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FOR THE YEAR ENDED 31ST MARCH 2021

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REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31ST MARCH 2021

The trustees who are also directors of the company for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31st March 2021. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1st January 2015).

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
03612468 (England and Wales)

Registered Charity number
1075926

Registered office
Haslingden Community Link
Bury Road
Haslingden
Lancashire
BB4 5PG

Trustees
Mr J B Payton (Chairman)
Cllr A C Cheetham
Mrs M L Brady
Dr S K Chen (Resigned 24th November 2020)
Mrs K Payton
Mrs S J V Barnes
Mrs A Coates (Appointed 24th March 2021)

Company Secretary
Mr J B Payton

Key Management Personnel
Andrew Mullaney – Centre Manager
Julie Hargreaves – Nursery Manager
Sofie Muldowney – Catering Services Manager
Kathy Doidge – Business and Finance Manager
John Davies – Site Supervisor (Resigned 30th December 2020)
Stuart McDonald – Site Supervisor (Appointed 1st January 2021)

Independent Examiner
Mark Sunter FCA
Ainsworths Limited
Chartered Accountants
Charter House
Stansfield Street
Nelson
Lancashire
BB9 9XY

Bankers
National Westminster Bank Plc
28 Bank Street
Rawtenstall
Lancashire
BB4 8TS

Solicitors
Woodcocks Haworth & Nuttall
Princess Street
Haslingden
Lancashire
BB4 5NH

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, the Memorandum and Articles of Association dated 10th August 1998, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Recruitment and appointment of new trustees

The community building from which the organisation operates is also known as Haslingden Community Link and is the registered office of the charity. The members of the charity represent individuals and voluntary bodies resident or working in Haslingden. The board of trustees known as the Council consists of a maximum of sixteen members elected from the members of the company, with necessary expertise co-opted where appropriate. No one outside the charity can appoint trustees.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. All trustees are DBS checked.

OBJECTIVES AND ACTIVITIES

The aim of the charity is to provide a facility "For the Common Good" where people of all ages within the community can benefit from a wide range of services. The charity's values are to:

- Improve the quality of life of local people who are disadvantaged, offering supportive links based on health, wellbeing, education, social activity and work experience.
- Link with statutory bodies, voluntary, community and faith groups, individuals and the business community to sustain a community centre for Haslingden.
- Help individuals to identify and adopt constructive ways of coping with disadvantage ill health and poverty.
- Encourage local people to use our services and facilities by providing a welcoming environment for all members of the community.
- Aim for a self-financing Community Centre based on the principles of self-help.

The Community Services section of the charity provides facilities where members of the community can participate in social and recreational events, attend education classes, access health advice and support networks, hold meetings or seminars and have a healthy lunch.

The Childcare Services section is committed to providing high quality care which is accessible and affordable to all parents, offering fun and exciting play; care and education; to enable children from 0 to 5 years to reach their full potential.

The Catering Services section provides healthy, home-cooked meals to the Nursery, a Community Café and a catering service for activities within the Community Centre.

Public benefit

The trustees are confident that the charity offers services of real and practical use to the local population and therefore complies with the responsibility placed on all charities under the Charities Act 2011, to demonstrate a public benefit.

ACHIEVEMENTS AND PERFORMANCE

Haslingden Community Link (HCL) has a history of providing local services for the local community. In our increasingly diverse society, we provide a hub for the community, delivering services according to the needs of the community. We listen to what users of our services say they need and try to provide accordingly.

Community Services

We started the financial year 20/21 in lockdown with our community centre closed for all services. All our major partners who worked with us to provide community support services such as adult education, dementia support groups, refugee and asylum seeker drop in sessions etc. moved to online delivery of their support or halted support altogether whilst the lockdown was in place. This had a devasting impact on our room rental income and funding we had planned to draw down to support our projects.

Under the early restrictions HCL could only operate community services that complimented the Government strategy for local support; Food banks, Covid-19 testing centre, blood transfusion services and polling stations. We had a brief respite in August through to October where we were allowed to open for socially distanced activities, however the age demographic of our major customer base meant that many were reluctant or nervous about mixing socially and stayed away. The adult learning classes due to return in September remained online rather than deliver face to face and the other support groups remained inactive.

The introduction of the tiered system in October did nothing to help as Rossendale and Haslingden fell into Tier 4 restrictions which meant closure of a most of our face to face services. In January 2020, all the country went into another lockdown however this had little impact on HCL as we were already under tier 4 restrictions and closed down.

As restrictions started to be relaxed in March, the adult learning classes returned to us for face to face delivery with social distancing in place, and mini me a preschool group were allowed to start back as well.

During the long periods of closure, we took the opportunity to close down areas not being used and turn off heating and lighting to save costs. We also took the opportunity to carry out some major pieces of maintenance and repair. New windows were fitted to rooms to replace aging and energy inefficient windows. Other windows were repaired and made good then repainted. Our plant room had an asbestos containment treatment and then new energy efficient boilers were fitted. As a result, we saw a large saving in fuel costs in the late spring/early summer and a reduction in gas usage when we reopened.

As we were closed, we took advantage of the Government Furlough scheme and a large number of staff stayed safe at home. In April we secured a rates rebate and in May we applied for and received a Business Bounce Back Loan. In September and October, we successfully applied for two Charity support grants, one from the National Lottery Community Fund and another from the Social Enterprise Support Fund. We were also successful in applying for grant to support our community with a food bank, specifically targeted at people who had been financially impacted by Covid-19.

The summer months allowed us to finish the Community garden work funded through the Power to Change Community Business Fund. We also received our final grant payment in June from Power to Change.

All funding and projects planned for 2020/2021 have been put on hold and as we move into the next financial year and restrictions are lifted, these projects will be put back on the table to assess whether they are still relevant or need to be changed to meet any new and emerging needs of the community following the impact of the pandemic.

HCL has used the time during lockdown to review and rebrand the HCL website with a launch planned for the summer 2021.

ACHIEVEMENTS AND PERFORMANCE (CONTINUED)

Catering Services

The catering services would normally be open 6 days per week, 51 weeks per year, with our on-site community café for the public and users of our Community Centre, open six days per week; and provide outside catering by arrangement. Our food is healthy and home cooked, and our food offer is central to all our service provision, providing a service to our local community and beyond. The pandemic and subsequent lockdown in March 2020 closed our Café service completely and income dried up. Catering staff were put on furlough and the catering manager remained working as we adapted to meet the changing needs of our community during the pandemic and to feed our remaining nursery children.

The lockdown in March 2020 created panic buying and food shortages at supermarkets and coupled with people shielding or nervous about going out, created a group of people who couldn't access food easily. During this first lockdown however, our café supply chain was unaffected and food stock remained accessible and our catering manager identified an opportunity to help our community by offering basic food supplies to be delivered at cost. We offered this out to our community and received a large number of orders straight away. As numbers increased, we recruited a volunteer to help with deliveries.

In August 2020 we joined the Eat Out to Help Out scheme support by the government and had a strong month of trading in the café, however this did drop off in September as the scheme came to an end and schools started back for the new term.

We continued to access food through the Fareshare scheme from our local Tesco and Asda supermarkets and food given to charitable causes through this scheme would otherwise be wasted. HCL uses the food provided in the community lunches and any spare is given free to the local community. These food donations increased in size and as the lockdown continued, more of our community started to suffer financially through redundancy or reduced hours and we started to receive requests for support with food. This led us to apply for 2 grants from the Community Foundation for Lancashire and Merseyside to help us set up a food support scheme at HCL. The scheme received funds that allowed us to directly support over 70 families and individuals with emergency food supplies and the scheme ran from October to the end of March. We also provided 330 packed lunches during the October half-term for children on free school meals and at Christmas we provide 49 families with a 3 course Christmas dinner with all the trimmings and a few presents as well.

The demand for food support reduced in March 2021 but we still continue to provide food through the Fareshare scheme, and it remains popular within the community.

The lockdowns throughout the year have not allowed us to utilise the redesigned kitchen and three training stations for the delivery of cookery classes. But we have taken the opportunity to review our prices to ensure margins are correct as well as redesign our menu and add a few new items in preparation for reopening. Our catering services principles of providing access to reasonably priced home-cooked meals 6 days per week and provide diversional and social activities alongside to encourage social interaction and reduce loneliness and isolation remain unchanged and when we reopen, we have a schedule of themed dining and social events ready to go.

Our catering services key offers of daily specials, Veterans Breakfast clubs, bingo and lunch, the Community Lunch which provides a cooked 2-course meal at low cost and use of donated food stock remain core to out ethos of producing health, low cost accessible food in a welcoming friendly environment.

ACHIEVEMENTS AND PERFORMANCE (CONTINUED)

Childcare Services

Throughout the pandemic, our children's day nursery has continued to provide education and care for local families, with many parents accessing the 15 and 30 hours government funded childcare. The lockdown in March 2020 meant we could only allow children of key/critical workers to attend our nursery through April, May and June. Whilst we were allowed to retain and claim all income for the government funded placed, we couldn't charge private fees and as such we suffered a significant lose in income. Since fully re-opening in July 2020, we have remained open and have only closed rooms due to 2 covid incidents in the autumn rather than the whole nursery. We did access the furlough scheme, however this had to be balanced with the government funded places that meant we were restricted to the number of staff we could furlough. The impact on the economic climate has resulted in more parents relying on the government funding, or their own families for the provision of childcare. Additional challenges this year have been a further increase in the National Living Wage with only a marginal increase in funding rates to help mitigate these increased costs; staff unable to work because of school closures due to Covid outbreaks; 2 isolated outbreaks in our own nursery, and an unusually high level of sickness and absenteeism.

The Local competition remains the same with no new nurseries opening near HCL. The Nursery management team continue to ensure that ratios of staff to children and total numbers of children in different areas are maintained within regulatory compliance, however this has been challenging with staff absenteeism and we have had to rely on agency staff on occasion. We have not had to send any children home because we couldn't maintain ratios. We continue to ensure that individual children receive sufficient attention and can work through the EYFS curriculum at their own pace. We have increased occupancy in our baby unit and this should allow a steady movement through the age groups across our nursery We continue to receive requests for childcare places and as these increase so will the staffing levels required to maintain ratios.

Our Nursery manager and her team have led the staff in delivering an interesting and varied curriculum, compliant with the Early Years Foundation Stage (EYFS) requirements. New ideas have been introduced to enhance the children's experience of Nursery and to allow them to express their individuality. Children's progress is monitored through the EYFS Tracker, which enables early identification of any challenges faced by individual children, and allows relevant action to be taken, giving children the best chance to reach their potential. Our Ofsted inspection in December 2018 rated our provision as good, with only a few recommended improvements. The Nursery team are now working towards further improving this rating to Outstanding at the next inspection. Nursery staff continue to work closely with feeder schools and our pre-school children are consistently prepared well for transferring to school. The EYFS Tracker also enables robust information for receiving schools on progress and attainment of the EYFS goals.

Our Nursery continues to enable children with Special Educational Needs and Disabilities (SEND) to access our setting and our SEND Coordinator has continued to develop effective working partnerships with specialist professional staff, parents and schools to ensure tailored support. Regular meetings are held with professionals and families to ensure that each individual child receives timely and appropriate support and that all professionals understand the child's needs. This year, we have supported several children with additional needs and have seen some of them progress to either local mainstream schools or to our local specialist school.

We have continued to support educational placements in our setting and have welcomed students from Accrington & Rossendale College on work placement where they are gaining valuable experience to enable them to transfer to higher education or the workplace.

Our Nursery staff are all qualified Childcare Practitioners, with a number having achieved degree level qualifications. We continue to support staff to undertake professional development, which benefits both the Nursery and the individual through the gaining of additional knowledge and skills which they can apply to their practice.

FINANCIAL REVIEW

The attached statement of financial activities shows how our funds were raised and applied during the year.

This statement separates funds, which the charity itself controls – unrestricted funds, from funds which have to be spent in a manner determined by the donor – restricted funds. In this year most of the restricted funds have been received from Lancashire County Council sources.

During the year ended 31st March 2021, grants received totalled £271,621 which represents an increase of £158,618 from the previous year mainly due to the additional Covid-19 support grants.

Income from trading activities has decreased by 22.9%. This was directly related to the Covid-19 lock downs and the effect it had on catering and community centre income.

Total costs remained consistent with the prior year.

Looking to the future we will continue to maintain a tight control over costs, monitor income closely, and strive to identify future funding streams. We aim to ensure that we are well placed to react to any further negative or indeed positive impact of the economy.

Investment policy

The Trustees regularly monitor the available cash reserves of the charity and seek to maximise the interest earned on such funds via the use of interest bearing bank deposit accounts and short term bonds.

Reserves policy

It is the policy of the charity to maintain unrestricted funds, which are free reserves of the charity, at a level which equates to approximately six months unrestricted expenditure. This provides sufficient funds to cover management, administration and support costs and to enable ongoing development of the charity. Unrestricted funds were maintained at this level throughout the year, however it should be noted that part of the unrestricted funds are held in the fixed assets of the charity.

The trustees have reviewed the charity's needs for reserves in line with the guidance issued by the Charity Commission. Having taken into account expenditure on specific projects, the Council plans to ensure that adequate reserves are maintained in order to ensure the charity can run efficiently and meet its objectives.

Risk assessment

The Trustees have identified the major risks to which the charity is exposed and procedures to manage those risks have been put in place.

FUTURE DEVELOPMENTS

The development of our vision of creating a Community Wellbeing Hub, open 7 days a week and providing high quality services for the whole family went on hold throughout 2020. We supported our community by diversifying to become a food support hub and provide essential services when we were allowed. We remain aware of the need to increase our sustainability through generating additional income and will continue to use the investment by our funders to pursue this aim. We will continue with the social interaction theme for the socially isolated and lonely and also with the fund-raising themed dining events that we started in 2019. Our garden has now developed into a welcoming, productive, and relaxing space where the community can grow produce and our children can learn about nature. We will work with partners in the Voluntary, Community and Faith sector (VCFS) to enhance access to services which are new to our local community and which enhance our town. We will provide garden-based activities to enhance wellbeing and increase community cohesion.

Our services are based on meeting the needs of our local community. We will continue to specialise in educating and caring for children, responding to challenges faced by local people and providing and developing services for older people, which help them to live well and independently for longer. We will develop services which encourage those who are lonely and isolated to engage and provide specialist services for Carers, for those living with Dementia and for supporting the continued integration of Refugees and Asylum Seekers into our community.

We will continue to work with the East Lancashire NHS services and Local Authorities to continue to develop HCL as a social prescribing venue and link with other VCFS organisations to provide a network of social prescribing venues across Rossendale. We will continue to develop our premises to provide an age friendly environment which will enable people of all ages and a range of individual challenges to access activities which enhance their wellbeing, including the development of services which allow different generations to socialise together. Well will work in partnership with Rossendale Leisure Trust and the rebranded Rossendale Community Directory to strengthen community group working and provide a one stop shop for community-based support services.

Our Nursery provision will extend to provide care for children younger than 6 months of age and our development will focus on improving the quality of our service further to enable us to achieve an outstanding rating at our next inspection. We will work towards extending our childcare services further to enhance our community activities and develop intergenerational working.

We will encourage increased volunteering and further work placements to enable people to gain additional skills and purpose. We will provide appropriate support for volunteers to ensure they gain from their placements. This will reduce our costs and provide meaningful occupation for those who work with us.

We will, over time and subject to achieving adequate funding, develop our site to provide additional facilities to grow our services and increase our income. We are seeking funding to help develop our premises so that we can increase our service provision in appropriate environments. Fundraising will be a key part of our development strategy and we will engage with local businesses and other groups within the VCFS to enable progression of service which benefits us all.

Our development strategy and the investment from the Community Business Fund will help to ensure that we remain resilient and become increasingly self-sustaining, whilst still providing responsive services within and for our local community.

ACKNOWLEDGEMENTS

Haslingden Community Link is grateful for the support received from:

The Roman Catholic Diocese of Salford
St Mary's RC Parish
The community of Haslingden and the wider community in Rossendale
Lancashire County Council
Professional Agencies and Voluntary Community and Faith Sector partners – too numerous to mention.
Power to Change Community Business Fund
Lancashire Environmental Fund
Community Foundation for Lancashire and Merseyside
The National Lottery Community Fund
The Social Enterprise Support Fund
Rossendale Borough Council

STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with the United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that period. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP and FRS 102;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

SMALL COMPANY PROVISIONS

This report has been prepared in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006.

ON BEHALF OF THE BOARD:

J. B Payton

Mr J B Payton
Company Secretary

Date: 23rd November 2021

INDEPENDENT EXAMINERS REPORT TO THE MEMBERS OF HASLINGDEN COMMUNITY LINK (A COMPANY LIMITED BY GUARANTEE)

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31st March 2021.

Responsibilities and basis of report
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement
Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- the accounts do not accord with those records; or
- the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
- the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Mark Sunter FCA
Ainsworths Limited
Charter House
Stansfield Street
Nelson
Lancashire
BB9 9XY

Dated: 23rd November 2021

HASLINGDEN COMMUNITY LINK
(A COMPANY LIMITED BY GUARANTEE)

STATEMENT OF FINANCIAL ACTIVITIES
(INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31ST MARCH 2021

	Notes	Unrestricted funds £	Restricted funds £	31.3.21 Total funds £	31.3.20 Total Funds £
INCOMING RESOURCES					
Donations and legacies	3	**7,478**	**-**	**7,478**	33,400
Charitable activities	4	**171,565**	**100,056**	**271,621**	113,003
Other trading activities	5	**366,122**	**-**	**366,122**	474,806
Investment income		**77**	**-**	**77**	365
Total incoming resources		**545,242**	**100,056**	**645,298**	621,574
RESOURCES EXPENDED					
Charitable activities	6	**497,056**	**156,497**	**653,553**	652,417
Total resources expended		**497,056**	**156,497**	**653,553**	652,417
NET (DEFICIT)/SURPLUS		**48,186**	**(56,441)**	**(8,255)**	(30,843)
Transfers		**(10,935)**	**10,935**	**-**	-
NET MOVEMENT IN FUNDS	16	**37,251**	**(45,506)**	**(8,255)**	(30,843)
RECONCILIATION OF FUNDS					
Total funds brought forward		**555,337**	**148,519**	**703,856**	734,699
TOTAL FUNDS CARRIED FORWARD		**592,588**	**103,013**	**695,601**	703,856

There are no other recognised gains or losses for the year other than in the Statement of Financial Activities.

All income and expenditure derives from continuing activities.

The notes form part of these financial statements

HASLINGDEN COMMUNITY LINK
(A COMPANY LIMITED BY GUARANTEE)

BALANCE SHEET
AT 31ST MARCH 2021

	Notes	31.3.21 £	31.3.20 £
FIXED ASSETS			
Tangible assets	11	**491,302**	550,920
CURRENT ASSETS			
Stocks		**1,453**	1,577
Debtors	12	**19,570**	16,433
Cash at bank		**344,124**	187,818
		365,147	205,828
CREDITORS			
Amounts falling due within one year	13	**(114,599)**	(52,892)
NET CURRENT ASSETS		**250,548**	152,936
TOTAL ASSETS LESS CURRENT LIABILITIES		**741,850**	703,856
CREDITORS			
Amounts falling due after more than one year	14	**46,249**	-
NET ASSETS		**695,601**	703,856
FUNDS	16		
Unrestricted funds		**592,588**	555,337
Restricted funds		**103,013**	148,519
TOTAL FUNDS		**695,601**	703,856

The directors are satisfied that the company is entitled to exemption from the provisions of the Companies Act 2006 (the Act) relating to the audit of the financial statements for the year by virtue of section 477, and that no member or members have requested an audit pursuant to section 476 of the Act.

The directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of accounts.

The trustees have prepared the accounts in accordance with section 398 of the Companies Act 2006 and section 138 of the Charities Act 2011. These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies and with the Financial Reporting Standard 102 (effective 1st January 2015).

The financial statements were approved by the Board of Trustees on 23rd November 2021 and were signed on its behalf by:

Mr J B Payton
Chairman

Cllr A C Cheetham
Trustee

The notes form part of these financial statements

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31ST MARCH 2021

	Notes	31.3.21 £	31.3.20 £
Cash flows from charitable activities			
Cash generated from activities	1	**106,229**	32,777
Net cash from charitable activities		**106,229**	32,777
Cash flows from investing activities			
Purchase of tangible fixed assets		-	(55,705)
Interest received		**77**	365
Net cash from investing activities		**77**	(55,340)
Cash flows from financing activities			
New loans in year		**50,000**	-
Capital repayments in year		-	-
Net cash from financing activities		**50,000**	-
Increase/(decrease) in cash and cash equivalents		**156,306**	(22,563)
Cash and cash equivalents at the beginning of the year	2	**187,818**	210,381
Cash generated from charitable activities	2	**344,124**	187,818

The notes form part of these financial statements

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31ST MARCH 2021

1. RECONCILIATION OF DEFICIT TO CASH GENERATED FROM ACTIVITIES

	31.3.21	31.3.20
	£	£
Deficit for the year	**(8,255)**	(30,843)
Depreciation charges	**59,618**	61,838
Finance income	**(77)**	(365)
	51,286	30,630
(Increase)/decrease in stocks	**124**	(1,577)
(Increase)/decrease in trade and other debtors	**(3,137)**	11,094
Increase/(decrease) in trade and other creditors	**57,956**	(7,370)
Cash generated from charitable activities	**106,229**	32,777

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 31st March 2021

	31.3.21	**1.4.20**
	£	**£**
Cash and cash equivalents	**344,124**	**187,818**

Year ended 31st March 2020

	31.3.20	1.4.19
	£	£
Cash and cash equivalents	187,818	210,381

The notes form part of these financial statements

1. STATUTORY INFORMATION

Haslingden Community Link is a charitable company, limited by guarantee, registered in England and Wales. The charity's registered number and registered office address can be found on the Company Information page. Each member's personal liability is limited to an amount not exceeding £1.

2. ACCOUNTING POLICIES

Accounting convention
The financial statements have been prepared under the historical cost conversion, in accordance with Accounting and Reporting by Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Trustees have taken advantage of the provisions of section 474(1) of the Companies Act 2006 and have prepared an income and expenditure account instead of a profit and loss account.

Incoming resources
All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Grants receivable are accounted for when due. Income is deferred when it is received in advance of the period to which it relates.

Investment income is recognised on a receivable basis.

Resources expended
Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Children's Centre	-2% on cost
Improvements to property	-Straight line over 15 years
Equipment	-25% on cost
Motor vehicles	-25% on cost

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

2. ACCOUNTING POLICIES (CONTINUED)

Pension costs and other post-retirement benefits
The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Debtors
Short term debtors are measured at transaction price, less any impairment.

Creditors
Short term creditors are measured at transaction price.

Significant judgements and estimates
Preparation of the financial statements requires management to make significant judgements and estimates. The major item in the financial statements where these judgements and estimates must be made is in relation to the pension scheme. Management consult with experts to provide appropriate assumptions on which to calculate projected funding position for the scheme.

3. Donations

During the prior year, assets amounting to £33,238 were donated from REAL.

In 2020, of the total donations, £33,238 was restricted and £162 was unrestricted funds.

4. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES

	31.3.21	31.3.20
	£	£
Grant income		
Big Issue Invest: Social Enterprise Support Fund	**40,451**	-
Lancashire environmental Fund	**29,566**	-
Community Foundation: Food Bank	**13,300**	-
Power 2 change	**13,233**	85,416
Rossendale Borough Council: Food Bank	**2,980**	-
Art Project	**526**	-
Groundwork: Tesco Community Fund	**500**	-
REAL	**-**	11,353
Awards for All	**-**	9,146
Peel Trust	**-**	5,000
Other	**126**	2,088
COVID-19 Specific grants:		
Job Retention Scheme Fund	**88,639**	-
The National Lottery Community Fund	**40,000**	-
The Retail, Hospitality and Leisure Grant Fund	**34,000**	-
The Local Restrictions Support Grants	**8,300**	-
	271,621	113,003

In 2020, of the total grant income, £113,003 was restricted and £nil was unrestricted funds.

The notes form part of these financial statements

5. OTHER TRADING ACTIVITIES

	31.3.21	31.3.20
	£	£
Community Centre income	11,003	31,914
Nursery fees	303,085	319,913
Catering income	21,648	86,606
Mitchell building	29,530	30,083
Sundry income	856	6,290
	366,122	474,806

In 2020, of the other trading activities, £nil was restricted and £474,806 was unrestricted funds.

6. DIRECT COSTS OF CHARITABLE ACTIVITIES

	Unrestricted funds	Restricted funds	Total 31.3.21	Total 31.3.20
	£	£	£	£
Staff costs	340,357	49,407	389,764	387,130
Premises costs	25,411	760	26,171	58,658
Insurance	4,699	-	4,699	6,109
Nursery and resources costs	463	-	463	1,455
Catering costs	18,690	6,395	25,085	48,007
Postage, stationery & phone	6,780	116	6,896	5,422
Advertising	108	-	108	5,336
Sundries	9,013	810	9,823	15,044
Repairs and equipment hire	21,875	59,444	81,319	10,943
Computer costs	3,167	986	4,153	3,927
Training costs	164	-	164	1,531
Motor and travel	248	2,919	3,167	1,920
Professional fees	747	10	757	5,511
Bank charges	2,602	-	2,602	3,167
Depreciation	23,968	35,650	59,618	61,838
Bad debts	(1,776)	-	(1,776)	(4,101)
Support costs (note 7)	40,540	-	40,540	40,520
	497,056	156,497	653,553	652,417

In 2020, of the total costs of charitable activities, £97,667 was restricted and £554,750 was unrestricted funds.

7. SUPPORT COSTS

	Governance	Support costs	Total 31.3.21	Total 31.3.20
	£	£	£	£
Staff costs	-	34,695	34,695	35,479
Accountancy	5,845	-	5,845	5,041
	5,845	34,695	40,540	40,520

8. NET OUTGOING RESOURCES

Net resources are stated after charging/(crediting):

	31.3.21	31.3.20
	£	£
Depreciation	**59,618**	61,838
Independent examiner's fee	**2,760**	2,760

9. TRUSTEES' REMUNERATION AND BENEFITS

Trustees' Remuneration
There were no trustees' remuneration or other benefits for the year ended 31st March 2021 nor for the year ended 31st March 2020.

Trustees' Expenses
There were no trustees' expenses paid for the year ended 31st March 2021 nor for the year ended 31st March 2020.

10. STAFF COSTS

	Total 31.3.21	Total 31.3.20
	£	£
Wages and salaries	**396,943**	393,987
Social security costs	**16,556**	18,301
Other pension costs	**10,960**	10,321
	424,459	422,609

The average monthly number of employees during the year was as follows:

	31.3.21	31.3.20
Employees	**35**	36

No employees were paid over £60,000 during the year, nor for the year ended 31st March 2020.

During the year, key management personnel were paid a total of £134,409 (2020: £136,309).

11. TANGIBLE FIXED ASSETS

	Children's Centre £	Improvements to property £	Equipment £	Motor Vehicles £	Totals
COST					
At 1st April 2020	**518,837**	**714,644**	**261,938**	**8,732**	**1,504,151**
Additions	-	-	-	-	-
At 31st March 2021	**518,837**	**714,644**	**261,938**	**8,732**	**1,504,151**
DEPRECIATION					
At 1st April 2020	**141,454**	**622,995**	**186,599**	**2,183**	**953,231**
Charge for year	**10,377**	**10,487**	**36,571**	**2,183**	**59,618**
At 31st March 2021	**151,831**	**633,482**	**223,170**	**4,366**	**1,012,849**
NET BOOK VALUE					
At 31st March 2021	**367,006**	**81,162**	**38,768**	**4,366**	**491,302**
At 31st March 2020	377,383	91,649	75,339	6,549	550,920

The depreciation charge for the year totalled £59,618 (2020: £61,838). The amounts of £33,250 (2020: £35,650) and £26,368 (2020: £26,188) have been allocated to restricted and unrestricted funds respectively.

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.21 £	31.3.20 £
Trade debtors	**6,210**	7,993
Prepayments	**13,360**	8,440
	19,570	16,433

Debtors include £4,049 (2020: £2,575) in respect of grants receivable at the year end. All amounts shown under debtors fall due for payment within one year.

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.21 £	31.3.20 £
Bank loans	**3,751**	-
Trade creditors	**48,158**	37,325
Taxation and social security	**5,863**	4,350
Accruals and deferred income	**54,421**	8,978
Other creditors	**2,406**	2,239
	114,599	52,892

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.21	31.3.20
	£	£
Bank loans	46,249	-
	46,249	-
Amounts falling due in more than five years:		
Repayable by instalments		
Bank loans	25,013	-

15. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds	Restricted funds	31.3.21 Total funds	31.3.20 Total funds
	£	£	£	£
Fixed assets	426,861	64,441	491,302	550,920
Net current assets	165,727	38,572	204,299	152,936
	592,588	103,013	695,601	703,856

16. MOVEMENT IN FUNDS

	At 1.4.20	Net movement in funds	At 31.3.21
	£	£	£
Unrestricted funds			
General fund	120,789	55,491	176,280
Mitchell Building	434,548	(18,240)	416,308
Total unrestricted funds	555,337	37,251	592,588
Restricted funds			
Art Project	-	526	526
Awards for All	4,480	(1,493)	2,987
Big Issue Invest: Social Enterprise Support Fund	-	-	-
Elderly and Dementia	20,000	-	20,000
Food bank	-	500	500
Lancashire Environmental Fund	-	-	-
Peel Trust	2,115	(1,467)	648
Power to change	93,862	(33,974)	59,888
REAL	27,620	(9,598)	18,022
Other	442	-	442
Total restricted funds	148,519	(45,506)	103,013
TOTAL FUNDS	703,856	(8,255)	695,601

16. MOVEMENT IN FUNDS (CONTINUED)

	Incoming resources £	Resources expended £	Transfers £	Movement in funds £
Unrestricted funds				
General fund	**545,242**	**478,816**	**(10,935)**	**55,491**
Mitchell Building	**-**	**18,240**		**(18,240)**
Total unrestricted funds	**545,242**	**497,056**	**(10,935)**	**37,251**
Restricted funds				
Art Project	**526**	**-**	**-**	**526**
Awards for All	**-**	**1,493**	**-**	**(1,493)**
Big Issue Invest: Social Enterprise Support Fund	**40,451**	**40,451**	**-**	**-**
Elderly and Dementia	**-**	**-**	**-**	**-**
Food Bank	**16,280**	**15,780**	**-**	**500**
Lancashire Environmental Fund	**29,566**	**40,501**	**10,935**	**-**
Peel Trust	**-**	**1,467**		**(1,467)**
Power 2 change	**13,233**	**47,207**	**-**	**(33,974)**
REAL	**-**	**9,598**		**(9,598)**
Other	**-**	**-**		**-**
Total restricted funds	**100,056**	**156,497**	**10,935**	**(45,506)**
TOTAL FUNDS	**645,298**	**653,553**	**-**	**(8,255)**

17. OPERATING LEASE COMMITMENTS

	31.3.21 £	31.3.20 £
Expiry date:		
Within one year	**4,776**	5,237
Between one and five years	**1,856**	6,632
	6,632	11,869

18. RELATED PARTY TRANSACTIONS

During the previous year assets amounting to £43,238 were donated from Rossendale Enterprise Anchor Limited to Haslingden Community Link on its winding up.

Mr J B Payton, a trustee of Haslingden Community Link, was also a trustee of Rossendale Enterprise Anchor Limited.

DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31ST MARCH 2021

	31.3.21 £	31.3.20 £
INCOMING RESOURCES		
Donations and legacies	7,478	44,753
Incoming resources from charitable activities		
Power 2 Change	13,233	85,416
Big Issue Invest: Social Enterprise Support Fund	40,451	-
Lancashire Environmental Fund	29,566	-
Community Foundation: Food Bank	13,300	-
COVID-19 grants	170,939	-
Other grants	4,132	16,234
	271,621	101,650
Other trading activities		
Community Centre income	11,003	31,914
Nursery fees	303,085	319,913
Catering	21,648	86,606
Mitchell building	29,530	30,083
Sundry income	856	6,290
	366,122	474,806
Investment income	77	365
Total incoming resources	645,298	621,574
RESOURCES EXPENDED		
Charitable activities		
Staff costs	389,764	387,130
Premises costs	26,171	58,658
Insurance	4,699	6,109
Nursery and resources costs	463	1,455
Catering costs	25,085	48,007
Postage, stationery & phone	6,896	5,422
Advertising	108	5,336
Sundries	9,823	15,044
Repairs and equipment hire	81,319	10,943
Computer costs	4,153	3,927
Training costs	164	1,531
Motor and travel	3,167	1,920
Professional fees	757	5,511
Bank charges	2,602	3,167
Depreciation of tangible fixed assets	59,618	61,838
Bad debts	(1,776)	(4,101)
Governance costs	5,845	5,041
Support costs	34,695	35,479
Total resources expended	653,553	652,417
Net	(8,255)	(30,843)

This page does not form part of the statutory financial statements