



KINGSTON CHURCHES ACTION ON HOMELESSNESS

(A company limited by guarantee)

Financial Statements

31st March 2025



Company Registration Number: 03735702

Charity Registration Number: 1075890

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KINGSTON CHURCHES ACTION ON HOMELESSNESS
(A company limited by guarantee)
Trustees' Annual Report (incorporating the Directors' Report)
Year Ended 31 March 2025

Reference and Administrative details

Status:	Kingston Churches Action on Homelessness is a company limited by guarantee and a registered charity governed by its memorandum and articles of association.
Registered charity name:	Kingston Churches Action on Homelessness
Charity registration number:	1075890
Company registration number:	03735702
Principal office and registered number:	St Peters Church Hall London Road Kingston Upon Thames Surrey KT2 6QL
The Trustees:	Roger Sutton (Chair) David Lindsell Juliet Lack (Treasurer) Robert Bailey Gillian Boden (Appointed 14 May 2024) Peter Edwards (Appointed 17 July 2024) Anne O'Neil (Appointed 17 July 2024) Julian Adams (Appointed 17 July 2024) Mark Stevens (Appointed 1 September 2025)
Auditor:	Shaw Gibbs (Audit) Limited Salatin House, 19 Cedar Rd Sutton, Surrey SM2 5DA
Senior Management Team:	Georgie Forshaw, Chief Executive Officer Kat Greenwood, Service Manager
Bankers:	Lloyds Bank plc CAF Bank Limited Virgin Money

CHAIR'S REPORT

Welcome to KCAH's Trustees Report

It has been another challenging year as the demand for our services has continued to increase which stretches our staff and accommodation resources to be able to help and counsel people.

In particular, HCIS, our drop in service, which offers advice on housing and benefits to those in danger of becoming homeless has continued to see a surge in numbers seeking our help.

Our Winter Night Shelter (WNS) which supports those who would otherwise sleep rough in cold weather saw an increase in demand and we understand was the largest WNS in Greater London. Our ability to provide such an enhanced provision, quickly and embrace such a demand is a loud testament of our professionalism and drive to support the homeless in our local community.

Last year I reported that we were experiencing challenges with the tenants in our Access Project. This offers accommodation in shared houses for 45 people across Kingston whom we support by developing their skills to live independently. I am pleased to say these challenges have largely been resolved due to a proactive approach by the team and understanding the core issues for people that then result in challenges for the accommodation project.

"The Bridge" offers drop - in support to those who rely on substances and who are sleeping rough or in danger of doing so and have no access to other support. This service has continued to build a strong reputation in the community working collaboratively with partner agencies.

As I have said the demand for our services has continued to grow and we need to increase our provision which means finding new premises and additional staff. We would also like to create what we call "a hub" to be able to immediately accommodate people to assess their needs and support them. Over the next year we will seek the help of local businesses and the council to provide such accommodation.

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Seeing unhappiness and the growing number seeking our support puts a strain on our staff and volunteers. The trustees are so grateful for the care and devotion they give to our clients.

Roger Sutton

KCAH Chair of the Board of Trustees

"KCAH has helped me immeasurably. Just knowing that I can pick up the phone and discuss issues, knowing that I will be listened to is, enough in itself, but the fact that there is a genuine concern within the organisation for me to move on in life is priceless"

James – A current Access Project Tenant



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The Trustees, who are also the Directors, for purposes of company law, present their report together with the audited financial statements of the charity for the year ended 31st March 2025.

Information on page 1 forms part of this report. The financial statements comply with the current statutory requirements, the memorandum and articles of association and Statement of Recommended Practice – Accounting and Reporting by Charities: SORP applicable for charities preparing their accounts in accordance with the FRS 102.

OBJECTIVES & ACTIVITIES

Kingston Churches Action on Homelessness (KCAH) was set up by over 50 churches in the Royal Borough of Kingston in 1993. Under the terms of the revised Articles of Association adopted in November 2013, the object of the charity is to "relieve poverty and distress amongst persons in the Royal Borough of Kingston upon Thames and its surrounding areas by the provision of accommodation, information, advice, assistance and other services and resources on housing matters".

The Trustees have complied with the duty in section 17(5) of the Charities Act 2011 to have due regard to public benefit guidance published by the Charity Commission.

OUR VISION AND MISSION

The Vision that shapes our annual activities remains that 'Everyone in Kingston is in a safe and stable home and is able to build a happy life'. Our primary goals and purposes detailed in our Mission Statement are:

- Helping people into immediate, safe accommodation by referring them to appropriate places, such as short-term housing or hostels.
- Equipping people with the knowledge and independent skills they need to manage their housing successfully.
- Supporting people to build on the aspects of their lives that will keep them in a safe and stable home.

OUR ACTIVITIES

During the year ending 31st March 2025, the following services and activities help to support our aims and objectives:

- Housing Crisis Intervention Service (HCIS) – this is a weekday, drop-in advice and referrals service for people in housing crisis.
- Resident Support Team (RST) – our team which provide dedicated support for people living in KCAH-managed accommodation and in council housing as part of the 'Everyone In' strategy.
- Housing Services Team – this is the team who manage our property portfolio, help residents with rent arrears and support RST and HCIS.
- The Bridge – this is a support centre for people who have experienced homelessness and face issues around drugs and alcohol.
- Winter Night Shelter (WNS) – we provided overnight shelter for 45 different guests at Everyday Church and a disused office space at 19 Thames St, Kingston from January 6th 2025 to 31st March 2025.
- Strengths-Based Practise – we continue to develop and deliver our strengths-based approach across the organisation.

ACHIEVEMENTS AND PERFORMANCE

Housing Crisis Intervention Service (HCIS)

HCIS is the backbone to the work of KCAH and is a lifeline for single people in housing crisis in the Kingston Borough. The team runs a face-to-face, drop-in advice and referrals service for people in housing crisis, open on weekdays from 10am – 1pm. HCIS is funded in part by a commissioned contract with Royal Borough of Kingston ('Single Homeless Pathway') and through other grants and donations.

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We offer a sensitive, person-centred approach to people using our services. Following an assessment of a person's needs, we create a plan involving free, confidential, impartial advice and advocacy on housing, welfare benefits, access to health services and securing emergency housing. If appropriate, people may be referred into one of our supported housing options, enabling a seamless handover to the KCAH Resident Support Team.

From 1 April 2024 to 31 March 2025

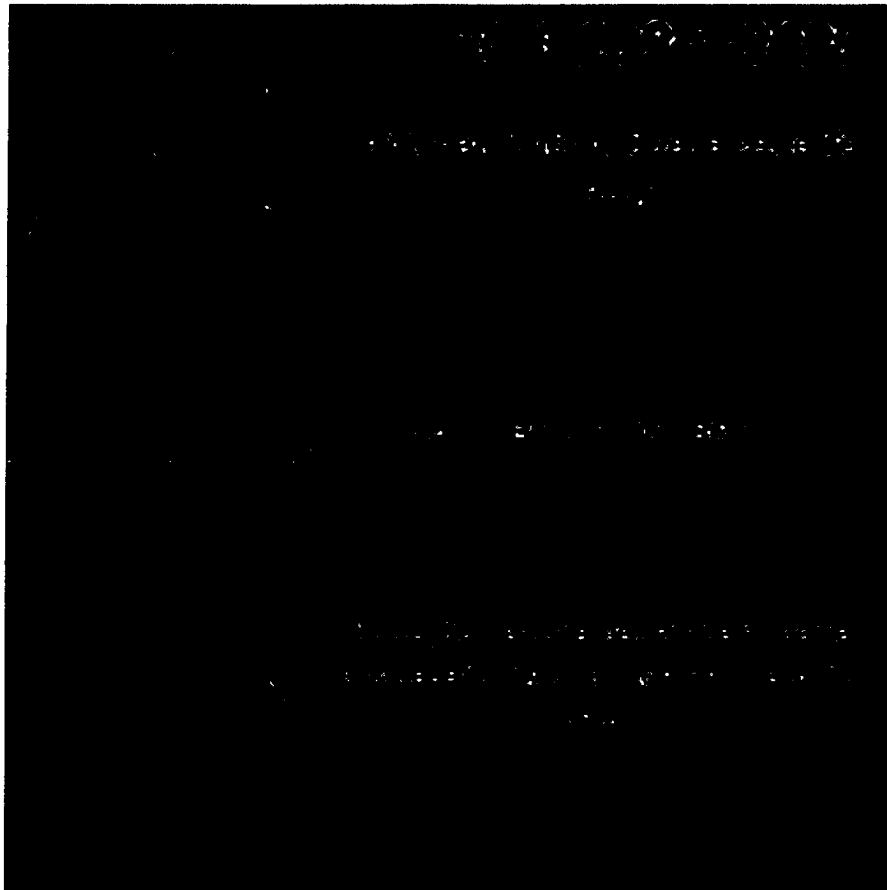
HCIS registered **590 new cases for 431 individuals**- an **increase of 176 cases** from last year.

Advisors spent over **5 hours** trying to resolve each case, on average.

We have run an advice service for over 20 years. The need for this service is deep-seated but heightened by the ongoing economic situation. We remain seeing those who have had a more stable history fall into homelessness, those in stable employment and relationships. Housing referrals remain a challenge for our team, due to increased rental costs, a shrinking market and rising utility bills. Traffic for foodbank vouchers was another record year, and we have been working with local communities to support additional donations of canned goods and clothing items to give to those who can't afford their own.

The Winter Night Shelter is an extension of the emergency drop in and due to the increase in numbers we could support this directly influenced the number of new, unique individuals who attended for advice and referrals.

The continued increase in household item, utility and rent cost has meant that more people are coming to KCAH to have their income maximised. The demand across existing advisors was overwhelming and we took the decision to employ an additional advisor whose sole remit is to work on benefits and income for those where there is work to be done. The numbers remain telling us that we need to do more at the point of homelessness.



Resident Support Team

Our Resident Support Team (RST) support up to 55 people who would otherwise be sleeping rough or sofa surfing. We provide accommodation in shared houses or flats that are either leased by KCAH or managed by the local council.

The RST is made up of 'Asset Coaches' who support individuals with complex needs, including mental and physical illness, substance misuse, unemployment and social isolation - many need intensive interventions. Asset Coaches are specially trained in a 'strengths-based' approach to develop a tailored support plan for each person. It's designed to help people explore their interests and passions and to develop the necessary skills, resilience and self-confidence to help them to live independently and

get and secure a safe and stable home.

Housing Services Team

The Housing Services Team (HST) is a person-led, strengths-based support for the people with whom we work.

KCAH's Access Project provides temporary supported housing for single people who find themselves homeless. The houses are leased by KCAH from private landlords. We offer two-year accommodation in shared houses, all located in the Kingston Borough. Our tenants are provided with support and encouragement using a support plan so that, in time they can move out of homelessness into independent accommodation of their own. The charity currently sub-lets 11 properties accommodating up to 45 people.

Our Resident Support Team leader working with the Housing Services Team oversees the finances of our accommodation services by monitoring rent and bills payments by tenants alongside supportive interventions from the Asset Coaches if there are arrears accruing. Most residents receive Housing Benefit which is paid directly to KCAH by the Council. Tenants are invited to discuss any financial hardship they may be experiencing and together they work out a plan.

The aim is for the tenant to be empowered, recognising the responsibilities of being a tenant and feeling in control of their finances, whilst the manager and the organisation have a realistic and safe response to the debts. Instead of punishing tenants who are on low incomes, struggling to cover their necessary expenditures, we work on maximising their income and setting up practical repayment plans.

Our Property Services Officer is in charge of handling the property portfolio of KCAH's Access accommodation project, whether that be dealing with repairs, liaising with homeowners, or inspecting the state of our properties. This Property Services Officer role is essential in maintaining a high standard in our properties, ensuring they are safe, warm homes for the duration of our tenants' stays.

Building community relationships is key to allowing someone to see their strengths and value. We are always looking to broker new relationships to support our vision

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and mission. Working with secondary schools has been key to driving community spirit this past year, educating a younger generation about the realities of homelessness and giving the Charity their time in endeavours designed by KCAH. This year we worked with Surbiton High School who redecorated one of our female only properties alongside the residents. This included painting, decorating and small repairs, seen in the following pictures.

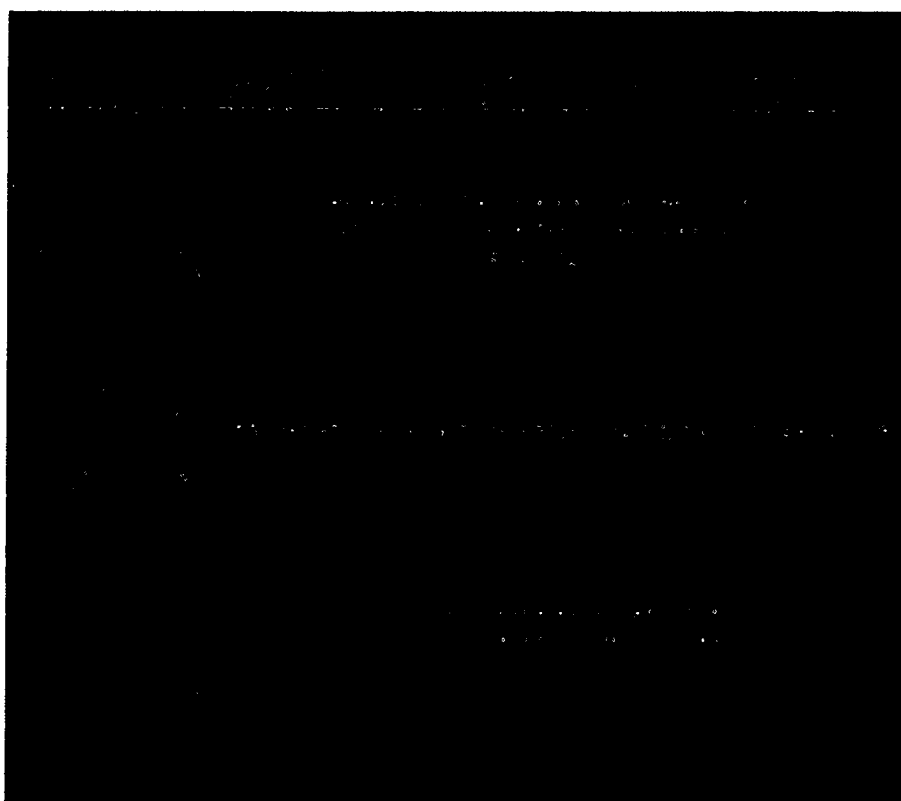
Feedback from both groups was positive – a resident has since developed a passion for art, and one of the students had this to say;

"Today has really taught me that there are those that have a lot less than me and need and benefit from any support that we can give".



The Bridge

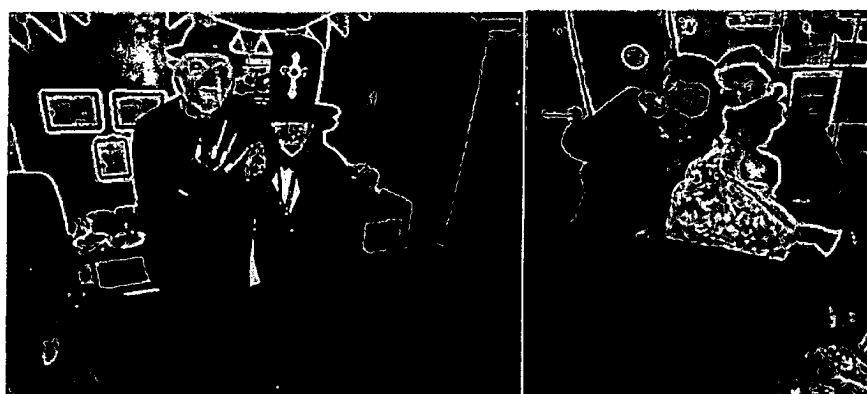
The Bridge remains a safe haven for the most complex of homeless people in our community. It offers drop-in sessions, group work, holistic groups, health and wellness advice, a needle exchange and outreach to wherever people are based. It's designed to be a friendly, welcoming space that is highly accessible to people who are harder to reach in the community. The Bridge team currently has an active caseload of around 71 clients.



Commissioned and funded by the Office for Health Improvement and Disparities (OHID) via the Royal Borough of Kingston, we are aiming to enable people who need help and support to gain direct access to the services they need from providers, such as Kingston Wellbeing. We believe that this initiative fits well with our mission to

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work with people in the Borough of Kingston to help them get and keep a safe and stable home.



The Bridge is creative in finding ways to create a 'normal' safe place for people to attend – honouring annual events, this year, we ran a Halloween Party, Christmas Party alongside our habitual movie and popcorn afternoons, art club and bolt on experiences, such as 'Kick it' (smoking cessation).

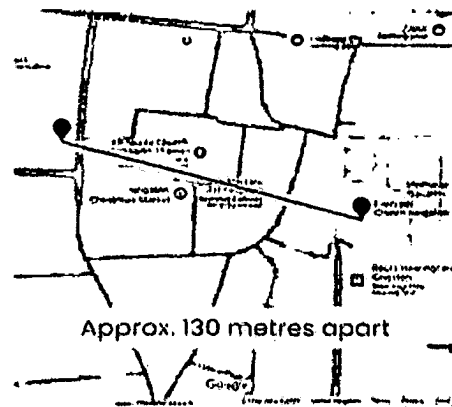
The Bridge is becoming an integral part of someone's journey to either contemplation, sobriety, or residential treatment. We have built a niche delivery for a group of people where their needs may otherwise not be met.

Winter Night Shelter (WNS)

This winter KCAH ran the biggest Winter Night Shelter provision in Greater London. With grant funding of £20,000 received from Housing Justice (Supportive Governor of Winter Night Shelters) and £65,000 from our local authority we were able to provide a tailored service to rough sleepers in the local area during the period of January to March 2025.

A generous offer of a disused office space in the centre of Kingston and repeat use of the Everyday Church and All Saints Church within proximity enabled us to design an offer for everyone, from the most complex and challenging to those who had recently become homeless.

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The provision was a 20 minute walk from our offices, but as can be seen from the map above, the shelters were in the centre of town, at the heart of the issue and located a close proximity to each other, supporting the concept of a 'step up, step down' offer whereby people could move between the venues depending on their needs.

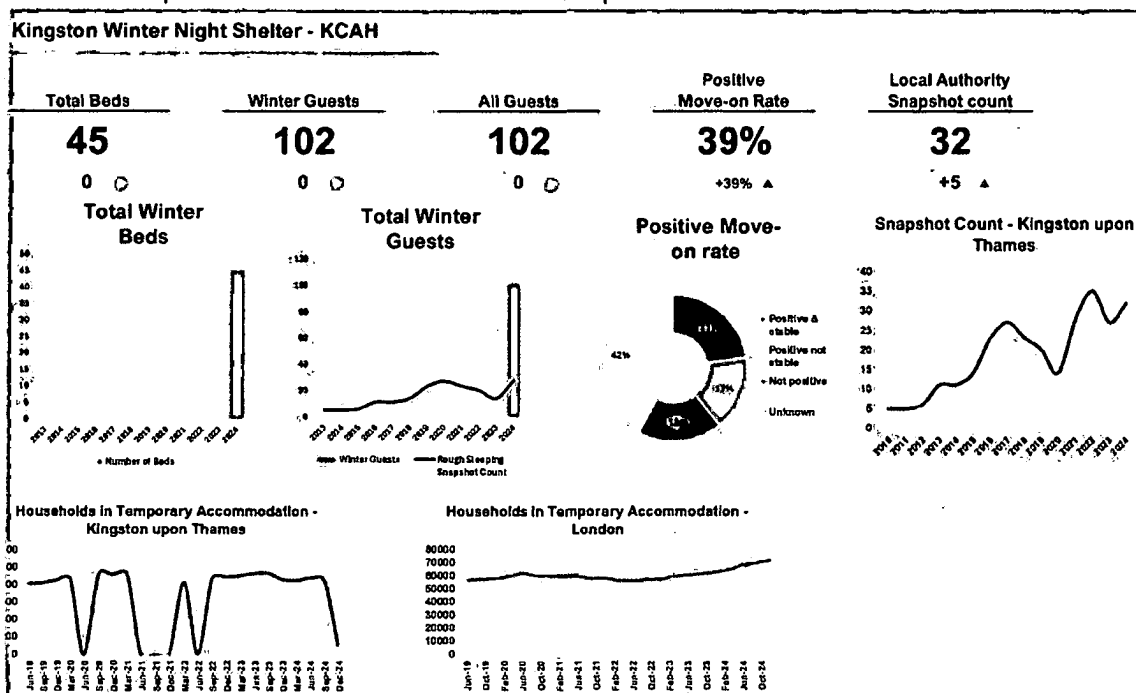
Offering sanctuary from the 6th January, we operated an open access option at the Churches, for those who had substance dependencies or undiagnosed mental health issues. This was well utilised but closed early due to criminal damage. Before closure the data we collected showcased the effective nature of the model and has given proof of concept about provision moving forward.



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Housing larger numbers than pre COVID this past winter, the WNS supports the national narrative of homelessness increasing. Not only the increase by numbers, but importantly the increase in the needs of those on the street. We have the hard facts that once on the streets it is much harder to offer a solution than if captured at the point of homelessness.

This data report tells us who and how we helped at the WNS.



What the data highlights is that KCAH achieved the following for those who were homeless during the three month operational period;

102 people stay at least 1 night

12 nights was the average length of stay

20 were housed long term into a sustainable option

11 went into hotel or B & B whilst they waited for the vacancy

The following case study gives more context of the human impact this provision provides;

"On 20th February 2025 N (an 18 year old asylum seeker) was brought into Everyday Assessment and Triage Hub by a member of the public who had found him cold, wet and shivering under Kingston Bridge where he had been rough

sleeping for 3 days and nights. He had been staying with a friend and attending Kingston College, studying A Levels in Maths, Physics and Computer Science, however his friend unexpectedly asked him to leave. He had nowhere to go.

N told staff he had been very reluctant to go with the stranger but did eventually agree. When N arrived at the Assessment and Triage Hub, he was thoroughly wet due to the rain, he was cold, physically weak and crying repeating that he was very afraid.

Introduced to the WNS coordinator, he was welcomed in and offered a seat and a hot drink. He had sweet tea and sat very quietly not wanting to engage. He asked me "how do I know that I will be safe here, you are complete stranger?" the WNS coordinator explained what we were offering to him and why. He was told that we would provide a dry, warm space and food and hot drinks and a mattress to sleep on. He was also advised that once assessed he should be able to move to our main WNS venue.

N appeared to visibly relax a little and took off his coat and hat. It was then that staff saw how young he was and the fear in his eyes. He didn't want to eat he just wanted to sleep. He said goodnight, snuggled down into his sleeping bag and fell asleep.

The next night N checked into our Main WN Shelter and integrated well. He just slotted in with the other guests and started coming out of his shell. N would come into the shelter, eat, chat then go to bed early. He would then get up around 04.00 to study, have breakfast then go off to college."

Over the next few weeks, he began to open up about his life. He explained how his family, mother and 2 siblings (he has never known his dad) fled Eritrea to Uganda due to civil unrest and violence. His brother was killed in Eritrea. Once in Uganda, a church that is twinned to a branch in Hillingdon, offered refuge in one of the congregations' homes. His mother then went back to Uganda to find more family but never returned and hasn't been contactable, N fears she is dead. The Church was able to support N and his sister to come to live in the UK – the accommodation offer was not sustainable and unfortunately the siblings became street homeless.

N shared that he felt very alone and isolated, but staff noticed he appeared to be growing more confident. He is really enjoying his studies and has a very strong Christian Faith. He goes to a North London Church every Sunday.

As the WNS started to wind down we began to offer N housing options but because of his age offers were limited. A place was found for him in Streatham via a charity called Carestream. N took days to decide but, in the end, declined the placement due to the distance from his college and the cost of travel. After days of discussions, we managed to get him an assessment in our own Access Project. He passed the assessment and after a few days in a hotel he moved into his room in Surbiton with which he is delighted. He is now looking so different, smiling from ear to ear, standing tall, confident, and happy. He is enjoying his life, his room and company."

Strengths-Based Practice

KCAH continues to strive towards being a completely strengths-based practice organisation. We recognise that homelessness is not just a housing issue, and a strengths-based approach is a key part of helping our clients reach their full potential. It helps us to focus on a person's strengths and interests, rather than the negative labels that often dominate their experience of the current housing and benefits system, keeping people trapped in a 'deficit mindset'.

"Working with what someone already possesses, allows them to thrive."

We firmly believe that helping people to explore their strengths and interests builds self-worth, confidence and a sense of identity. In turn, this empowers people to rebuild their lives, move on to independent living and manage their housing successfully. Strengths-based approach is now embedded in our culture - an achievement we are particularly proud of, as it was done in the shadow of the pandemic. Standing by our practice has been challenged this year as we saw a larger proportion of those in our accommodation project disengage and struggle with the cost of living. We continue

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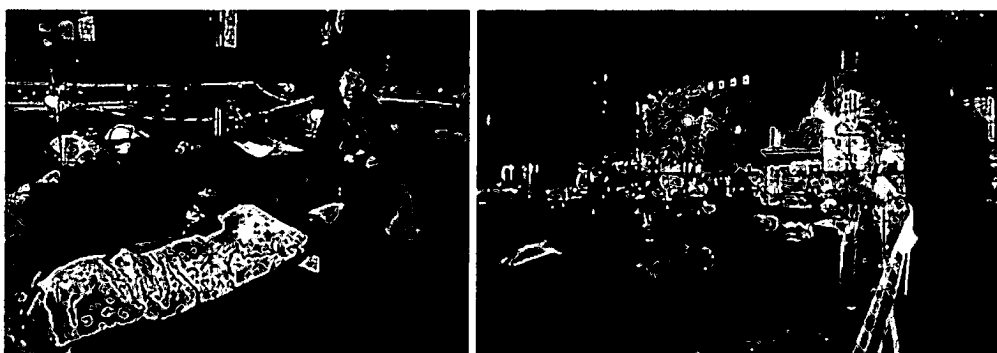
to be fluid in our approach and be the positive intervention to intervene in someone's cycle of homelessness.

We have been further challenged with retaining staff and recruiting to the team. That said, new personalities and skills are very welcomed and we most recently recruited a life coach/mentor who will really deliver our Strength – Based Practice approach, building external relationships, apprenticeships and opportunities for residents to explore their skills and develop self confidence and importantly self esteem.

Fundraising Highlights

As we continue to develop our fundraising strategy and seek more sustainable funding we are delighted that our fundraising team enjoyed a very successful year raising £401,804 (2024-£306,373), a 31.1% increase on prior year. £247,107 was generated from the internal team, £87,000 from our external fundraising consultant and £67,698 from our 3 year grant from The National Lottery.

The most significant fundraising event of the year was the organised Big Sleep Out event which took place in early October 2024 within the grounds of All Saints Church. 41 people participated in the sleep out and the activity was far reaching. More than 1,000 people donated money and the activity raised an impressive £41,772.



Other highlights from the year included the marathon runner Steve Ramek who raised over £5,000, our Winter appeal campaign 'All in for Winter' raising £5,586 and our participation in our local Dragon Boat racing on the River Thames in July 2024 which raised £2,282.

Our external fundraising consultant secured grants totalling £87,000 with significant grants from Garfield Weston (£25,000), Sisters of the Holy Cross (£20,000) and Housing Justice (£20,000).

Volunteers

Volunteers have always played a crucial role in how we function as a charity and engage with the local community. We try and offer as many volunteering opportunities as possible, such as inviting students from local schools and businesses to carry out light DIY and painting on our premises or the properties we manage. Volunteers with specialist skills often offer their time and expertise to help run workshops, such as gardening, arts and crafts or cooking. This is a key part of our strength-based work with residents to help them explore interests, develop social and life skills.

As indicated above, the Winter Night Shelter was run with assistance from 110 volunteers some of whom continue to support the charity on a regular basis. We also have a dedicated team of 4 skilled volunteers who help us with administrative tasks in the office throughout the week. They undertake tasks such as data entry, answering phones, welcoming people into the drop-in advice service, dealing with enquiries via phone and email. Suffice to say, they form an invaluable part of our team and we would struggle to operate without their help. Our core Office Volunteer team has grown by 1 due to the increased volume our service continues to experience.

Our 4 core office volunteers give **32 hours** of their time a week.

This equates to **£512** pw

Future Plans

Business Plan

KCAH Board, staff and stakeholders have been working to redefine our three year Business Plan to ensure it is effective and representative of the sector factors we are addressing. Our Business Plan will remain a working document which is regularly reviewed and updated by management and Trustees. The years since COVID-19 continue to leave their mark on the landscape of the homelessness sector, KCAH understands that we must continue to be responsive to whatever the current needs are. Our focus for 2024/25 was to continue to provide all key services whilst continuing with our strategy to generate more sustainable income. We will launch our new and ambitious three year plan in September 2025.

Winter Night Shelter

KCAH is uniquely placed with regards to interventions for those that are street homeless or threatened with homelessness. We are actively seeking funds to support the opening of another WNS for winter 25/26. We have seen an ordinarily fallow period for approaches to the organisation in the summer deliver record numbers. Aligning with this is data that tells us that local homelessness is on the rise. Recognising that means that, should the funds be available, we aim to positively intervene in street homelessness during next winter.

Sustainable Funding

Much of our grant funding currently comes from local and central government which are specific and time limited. This is also true of some grants received from charitable trusts. We are blessed with a healthy level of donations from individual donors, local churches and businesses. Within this, the management and trustees are conscious of our vulnerability and continue to explore ways to seek more sustainable funding. 2024/25 was very positive in building our fundraising capacity and we will continue to move forward with our fundraising strategy built around the Marketing and Communications Manager and supplemented with support from the external professional fundraising consultant.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing Document

Kingston Churches Action on Homelessness is a company limited by guarantee governed by its Memorandum and Articles of Association. It is registered as a charity with the Charity Commission. Its members are the Trustees who will contribute £1 each in the event of the dissolution of the charity.

Appointment of Trustees

In accordance with the Memorandum and Articles of Association, trustees of the charity are elected to serve for a period of three years and may subsequently be reappointed for up to two additional three-year terms. New trustees may be appointed by the existing trustees who are the members of the charity with representation encouraged from Surbiton Churches Together, Malden Churches Together and Kingston Churches Together. The maximum number of trustees is twelve and the minimum is four. The trustees seek to ensure that the needs of the client group of the charity are appropriately reflected through the diversity of the trustee body.

Trustee Induction and Training

New trustees become familiar with the practical work of the charity through their induction, initiated by the Chair and the Chief Executive Officer. The charity has a proforma guide which is completed at induction and this shows the dates at which the various parts of the induction process have taken place. Trustees are encouraged to allocate time observing the day-to-day operations of the charity. Detailed financial and operational information is provided to the trustees at each meeting and an explanation of this is provided when a trustee indicates that he / she does not understand the full implications of the information given. Trustees are aware of the various Charity

Commission publications that can be obtained to assist them with their duties.

Organisational Structure

The trustees of KCAH typically meet six times a year and are responsible for the strategic direction and policy of the charity. At the end of the financial year, there were eight trustees from a variety of professional backgrounds, making a contribution relevant to the work of the charity. The Chief Executive Officer is responsible for the strategic development, public relations and overseeing day to day operations. The Chair of the trustees and the Treasurer meet regularly with the Chief Executive Officer.

Risk Management

The Trustees review the strategic risks which impact KCAH's ability to deliver its strategy periodically. Operational risks which are associated with identifying potentially inadequate internal practices, policies and systems that might result in a loss to the organisation are delegated to the senior management.

The key strategic risk KCAH faces is the financial sustainability of the organisation given its current reliance on Government-backed funding to support the services provided. There is considerable uncertainty around the level, nature and scope of future funding from the Government for the services that KCAH provides. The Trustees are seeking to mitigate this risk primarily by:

- continuing to develop and implement its fundraising strategy which includes marketing, communications and fundraising functions.
- identifying and implementing meaningful efficiencies in work practices that effectively reduce the core cost base.
- regular monitoring and scrutiny of progress made against plan.
- regular forecasting of cash flows and reserves and updates of operational plans.

Financial Review

The net surplus and net movement in funds for the year was £12,071 (2024- Deficit- £154,061).

Total income was £1,233,210, an increase of £142,394 (13.1%) over 2024 and reflecting higher income from our different income streams. Donations and legacies of £211,018 were up 21.2%, largely attributable to fundraising events in particular the Big Sleep Out, as well as an increase in legacies received. Grants from the Royal Borough of Kingston (RBK) were up £16,330 including a grant of £65,000 to help fund the Winter Night Shelters set up by the charity. Grants received from Trusts and Foundations were up £58,537 (44.3%) and included new funding from Housing Justice to help fund the Winter Night Shelter programme and £25,000 from Garfield Weston to support core operating costs. Finally, rental income from our Access properties increased by £30,719 (6.5%), a combination of increases in the weekly rent charge for residents and a reduction in the number of vacant rooms over the year.

Expenditure of £1,221,139 was down £23,738 (1.9%). There was a year over year increase of £50,881 in the costs of running the Winter Night Shelters but a reduction of £73,774 due to the ending of KCAH's participation in RBK's Rough Sleeper Initiative programme towards the end of last year.

At 31 March 2025 total funds were £296,545 (2024- £284,474) with unrestricted income funds of £280,317, and restricted income funds of £16,228.

Reserves Policy

The trustees have reviewed the charity's reserve policy during the year which is designed to support the following situations:

- a) To sustain KCAH's operations within the Royal Borough of Kingston through periods of economic downturn and uncertainty for long enough to take remedial action.
- b) To facilitate the day-to-day operation of its activities, and in particular, to enable it to meet anticipated liabilities as they fall due. The reserves are necessary to cope

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with fluctuations in cash flows due to grant income being received in arrears or budgeted expenditure being incurred in advance of the receipt of matching income.

- c) To enable a service or project to continue in the event that grant or other funding is withdrawn, ends temporarily without replacement or is not sufficient to fund a service at an agreed level. This would allow a period of continuity while alternative sources of funding are sought, or if ultimately required, to allow the company to run down an activity or project in an organised manner while fulfilling its legal obligations.
- d) To develop new services or expand current ones in line with the current needs of the community while supporting existing clients and staff during periods of change.
- e) To survive unexpected setbacks and problems arising from internal or external causes.

The trustees have reviewed the required level of free reserves taking into consideration the risk profile of the charity, its planned activities for the coming year, progress in the development and implementation of the fundraising strategy and the plans for the future. Taking account of these factors, the trustees have determined that the minimum level of free reserves to be held continues to be between £200,000 to £300,000.

Investment Policy

The Charity's funds are spent in the short term so there are no funds considered available for long term investment. The trustees have decided to hold any surplus amount available in interest-bearing instant access or deposit accounts

Trustees' Responsibilities Statement

The trustees, who are also directors for the purposes of company law, are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

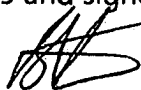
Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and the incoming resources and application of resources, including the income and expenditure, for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the applicable Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees' annual report and the strategic report were approved on 24th September 2025 and signed on behalf of the Board of Trustees by:



Roger Sutton
Chair of the Board of Trustees

KINGSTON CHURCHES ACTION ON HOMELESSNESS
(A COMPANY LIMITED BY GUARANTEE)
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF KINGSTON
CHURCHES ACTION ON HOMELESSNESS

Opinion

We have audited the financial statements of Kingston Churches Action on Homelessness for the year ended 31 March 2025, which comprise the Statement of Financial Activities, Balance Sheet, Statement of Cash Flows, and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is United Kingdom Accounting Standards, comprising Charities SORP - FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and applicable law (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2025 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees' with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees' are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

KINGSTON CHURCHES ACTION ON HOMELESSNESS
(A COMPANY LIMITED BY GUARANTEE)
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF KINGSTON
CHURCHES ACTION ON HOMELESSNESS

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulation 2008 requires us to report to you if, in our opinion:

- the information given in the Trustees' Report is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Statement of Trustees' Responsibilities (set out on page 23), the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 145 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

KINGSTON CHURCHES ACTION ON HOMELESSNESS
(A COMPANY LIMITED BY GUARANTEE)
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF KINGSTON
CHURCHES ACTION ON HOMELESSNESS

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

The extent to which the audit was considered capable of detecting irregularities including fraud

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We considered the nature of the Charitable company's control environment, and reviewed the Charitable company's documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also identified the laws and regulations applicable to the charitable company through discussions with the Trustees and other management, and from our cumulative audit, knowledge and experience of the charitable company.

We obtained an understanding of the legal and regulatory framework that the Charitable company operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements. These included the Companies Act 2006, the Charities Act 2011, Places of Worship Act 1855, the Charities SORP, and UK financial reporting standards as issued by the Financial Reporting Council; and
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the Charitable company's ability to operate or to avoid a material penalty. These included the Charitable company's regulatory requirements.

We assessed the susceptibility of the charitable company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls and policies in place to mitigate risks of fraud and noncompliance with laws and regulations.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;

KINGSTON CHURCHES ACTION ON HOMELESSNESS
(A COMPANY LIMITED BY GUARANTEE)
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF KINGSTON
CHURCHES ACTION ON HOMELESSNESS

- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of the Trustees concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of Trustees' meetings, reviewing internal audit reports and reviewing correspondence with the Charities Commission.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of noncompliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the Trustees and other management and the inspection of regulator and legal correspondence, if any.

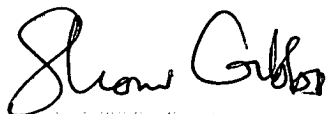
Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Records) Regulation 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Shaw Gibbs (Audit) Limited
Statutory Auditor
Salatin House
19 Cedar Road
Sutton
Surrey
SM2 5DA

Date: 24/09/2025

Shaw Gibbs (Audit) Limited is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

KINGSTON CHURCHES ACTION ON HOMELESSNESS
(A company limited by guarantee)
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2025 (incorporating an Income and Expenditure account)

	Notes	Unrestricted Funds £	Restricted Income Funds £	Total 2025 £	Total 2024 £
Income from:					
Donations and legacies	5	208,333	2,685	211,018	174,124
Charitable activities	6	595,535	423,289	1,018,824	913,238
Investments	7	3,368	-	3,368	3,454
Total income		807,236	425,974	1,233,210	1,090,816
Expenditure on:					
Raising funds	8	88,529	-	88,529	70,427
Charitable activities	9/10	707,836	424,774	1,132,610	1,174,450
Total expenditure		796,365	424,774	1,221,139	1,244,877
Net Income/(outgoings) and movement in funds for the year	12	10,871	1,200	12,071	(154,061)
Reconciliation of funds					
Total funds brought forward		269,446	15,028	284,474	438,535
Total funds carried forward	20	280,317	16,228	296,545	284,474

TOTAL RECOGNISED SURPLUS AND DEFICITS

The company has no recognised surpluses or deficits other than the deficit or surplus shown above. Net (outgoings)/ income in 2024 were £(154,912) from unrestricted and £851 from restricted funds. The comparative statement of financial activities for 2024 is shown in note 26 of the accounts.

The notes on pages 31 to 39 form part of these financial statements.

KINGSTON CHURCHES ACTION ON HOMELESSNESS
(A company limited by guarantee)
Statement of Financial Position (Company Number 03735702)
AS AT 31 MARCH 2025

	Notes	2025 £	2025 £	2024 £	2024 £
Fixed Assets					
Tangible Assets	15		-		-
Current Assets					
Debtors	16	95,279		110,419	
Cash at bank and in hand	17	292,537		255,707	
		<u>387,816</u>		<u>366,126</u>	
Liabilities					
Creditors - amounts falling due within one year	18	91,270		81,652	
Total assets less current liabilities			296,546		284,474
Net Assets			<u>296,546</u>		<u>284,474</u>
The funds of the charity:					
Restricted income funds			16,228		15,028
Unrestricted income funds			280,318		269,446
Total Charity Funds	20		<u>296,546</u>		<u>284,474</u>

For the financial year ending 31 March 2025 the company was entitled to exemption from the audit under section 477 of the Companies Act 2006 relating to small companies.

No members have required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006. However, an audit was required in accordance with section 144 of the Charities Act 2011.

The trustees, who are regarded directors for the purpose of the Companies Act 2006, acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of the accounts.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime as set out in Part 15 of the Companies act 2006 and constitute the annual accounts required by the Companies Act 2006 and are for circulation to members of the company.

The accounts were approved and authorised for issue by the trustees on 24 September 2025 and signed on their behalf by:


Roger Sutton
Trustee


Juliet Lack
Trustee

The notes on pages 31 to 39 form part of these financial statements.

KINGSTON CHURCHES ACTION ON HOMELESSNESS
(A company limited by guarantee)
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2025

	Notes	2025 £	2024 £
Cash flows from operating activities			
Net Income		12,071	(154,061)
<i>Adjustments for:</i>			
Other interest receivable and similar income		(3,368)	(3,454)
<i>Changes in:</i>			
Trade and other debtors		15,140	123,991
Trade and other creditors		9,619	(492)
Cash generated from operations		33,462	(34,016)
Interest received	7	3,368	3,454
Net cash from operating activities		36,830	(30,562)
Net increase in cash and cash equivalents	22	36,830	(30,562)
Cash and cash equivalents at beginning of year		255,707	286,269
Total Cash and cash equivalents at end of year	17	292,537	255,707

The notes on pages 31 to 39 form part of these financial statements.

KINGSTON CHURCHES ACTION ON HOMELESSNESS
(A company limited by guarantee)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

1 General Information

Kingston Churches Action on Homelessness is a public benefit entity and a private company limited by guarantee, incorporated in England and Wales under the Companies Act and registered as a charity in England and Wales. The company's registered office address is shown on page 1. The nature of the charitable company's operations and its principal activities are set out in the Trustees' Report on pages 2 to 23.

2 Going Concern

The financial statements are drawn up on the going concern basis which assumes Kingston Churches Action on Homelessness will continue in operational existence for the foreseeable future, being a period of 12 months from the date of approval of these financial statements. The Board have given due consideration to the working capital and cash flow requirements of Kingston Churches Action on Homelessness. The Board consider Kingston Churches Action on Homelessness' current and forecast cash resources to be sufficient to cover the working capital requirements of the charity for the foreseeable future.

3 Accounting policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Basis of Preparation

The financial statements of the charity have been prepared under the historical cost convention in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Kingston Churches Action on Homelessness meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

The functional currency of the charity is considered to be pounds sterling (£) because that is the currency of the primary economic environment in which it operates. The financial statements are presented in pounds sterling (£).

Judgements and key sources of estimation uncertainty

The preparation of financial statements in conformity with Charities SORP (FRS 102) requires the trustees to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates. The judgements, estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are discussed below.

Within trade debtors the majority of the company's accounts receivable relate to amounts owed by tenants in respect of rented accommodation. An allowance for doubtful debts is maintained for potential credit losses based on management's assessment of the expected collectability of accounts receivable. The allowance for doubtful accounts is reviewed periodically to assess its adequacy. In making this assessment, management takes into consideration customer circumstances and makes judgements as to the probability of the successful debt collections. The actual level of debt collected may differ from the estimated levels of recovery and could impact future operations results positively or negatively. As at 31 March 2025 the charitable company's current trade receivables from customers were £147,620 against which £136,228 was provided for.

Income

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- a) income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- b) legacy income is recognised when receipt is probable and entitlement is established.
- c) donated facilities and services are not recognised in the accounts as the value cannot be readily measured and no amounts are included for the contribution of general volunteers.
- d) income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

KINGSTON CHURCHES ACTION ON HOMELESSNESS
(A company limited by guarantee)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

3. Accounting policies (continued)

Expenditure

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is included on an accruals basis inclusive of VAT.

Expenditure is classified under headings as follows:

- a) Expenditure on charitable activities includes all costs incurred by the charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs to the governance of the charity apportioned to charitable activities which are incurred directly in fulfilling the charity's objectives;
- b) other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

Allocation of Support Costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, insurance, licenses, subscriptions, security, HR and accounting services, bank service charges and depreciation costs which support the Charity's projects and activities. These costs have been allocated to expenditure on charitable activities and have been split between restricted and unrestricted funds based on an appropriate basis including staff time, floor space and staff numbers.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for a particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through terms of an appeal, and fall into one of two sub-classes: restricted funds or endowment funds.

Tangible assets

Tangible fixed assets are stated at historical cost less depreciation where appropriate.

Depreciation

Depreciation is charged by annual instalments estimated to write off their cost less any residual value over the expected useful lives which equate to the following rates:

Computer & Office equipment	33% straight line
-----------------------------	-------------------

Impairment of fixed assets

Fixed assets are subject to review for impairment when there is an indication of a reduction in their carrying value. Any impairment is recognised in the year in which it occurs in the corresponding Statement of Financial Activities category.

Debtors

Debtors are recognised initially at transaction price. They are subsequently measured at amortised cost, less provision for impairment. A provision for the impairment of debtors is established when there is objective evidence that the charitable company will not be able to collect all amounts due according to the original terms of the debt.

Cash at bank and in hand

Cash at bank and in hand includes cash and short term liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors

Creditors are recognised where the charitable company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amounts due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any discounts due.

Taxation

The charitable company is a charity within the definition of section 467 Corporation Tax Act 2010 and is therefore able to take advantage of the exemptions given by sections 485 and 486 of that Act. Accordingly, there is no Corporation Tax charge in these accounts.

KINGSTON CHURCHES ACTION ON HOMELESSNESS
(A company limited by guarantee)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

3. Accounting policies (continued)

Financial Instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Leases

Leases in which substantially all risks regards ownership are retained by the lessor are classified as operating leases. Payments made under operating leases are charged to the statement of financial activities on a straight line basis over the period of the lease.

Defined contribution pension plans

The charity contributes to individuals' stake holder pension schemes to a minimum of 5% of salary and will match the employees contribution up to 6%. Any legislative changes due to auto-enrolment are implemented when they become due.

Contributions to defined contribution plans are recognised as an expense in the period to which the related service is provided.

4 Limited by Guarantee

The Directors/Trustees are all members of the Company. They are liable for the Company's liabilities and debts whilst being a member and up to one year after ceasing to be a member for those transactions entered into before that date, to a maximum of £1.

5 Donations and Legacies

	Unrestricted Funds £	Restricted Funds £	Total 2025 £
2025			
Donations			
Donations from Churches, Individuals & Others	173,656	2,685	176,241
Legacies	24,000	-	24,000
Gift Aid	10,777	-	10,777
	<u>208,333</u>	<u>2,685</u>	<u>211,018</u>
	Unrestricted Funds £	Restricted Funds £	Total 2024 £
2024			
Donations			
Donations from Churches, Individuals & Others	140,591	27,450	168,041
Gift Aid	6,083	-	6,083
	<u>146,674</u>	<u>27,450</u>	<u>174,124</u>

6 Charitable Activities

	Unrestricted Funds £	Restricted Funds £	Total 2025 £
2025			
Income			
Access Project	504,677	-	504,677
	<u>504,677</u>	<u>-</u>	<u>504,677</u>
Grants			
Royal Borough of Kingston Upon Thames	1,250	322,111	323,361
National Lottery	-	67,698	67,698
Sisters of the Holy Cross	20,000	-	20,000
Garfield Weston	25,000	-	25,000
Paracletos	15,000	-	15,000
Elizabeth Frankland Moor	5,000	-	5,000
Orr Mackintosh	5,000	-	5,000
Worshipful Company of Basketmakers	5,000	-	5,000
Benefact Trust	-	10,000	10,000
Housing Justice	-	20,000	20,000
Othe grants	14,608	3,480	18,088
	<u>90,858</u>	<u>423,289</u>	<u>514,147</u>
Total Charitable Activities	<u>596,535</u>	<u>423,289</u>	<u>1,018,824</u>

KINGSTON CHURCHES ACTION ON HOMELESSNESS
(A company limited by guarantee)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

6 Charitable Activities (continued)

2024	Unrestricted Funds £	Restricted Funds £	Total 2024 £
Income			
Access Project	473,958	-	473,958
	<u>473,958</u>	<u>-</u>	<u>473,958</u>
Grants			
Royal Borough of Kingston Upon Thames	-	307,031	307,031
National Lottery	-	95,223	95,223
Sisters of the Holy Cross	20,000	-	20,000
Paracletos	10,000	-	10,000
Alfred Charitable Trust	1,000	-	1,000
Kingston Nursing Association	-	1,026	1,026
The Alfred Hunt Trust	5,000	-	5,000
	<u>36,000</u>	<u>403,280</u>	<u>439,280</u>
Total Charitable Activities	<u>509,958</u>	<u>403,280</u>	<u>913,238</u>

7 Investment Income

	Unrestricted Funds £	Total Funds 2025 £	Unrestricted Funds £	Total Funds 2024 £
Bank Interest Receivable	3,368	3,368	3,454	3,454

	Direct Costs £	Support Costs £	Total 2025 £	Total 2024 £
8 Expenditure on Raising Funds				
Costs of Fundraising	66,135	22,394	88,529	70,427
	<u>66,135</u>	<u>22,394</u>	<u>88,529</u>	<u>70,427</u>

The costs of fundraising in 2024 and 2025 were incurred in relation to unrestricted funds.

9 Expenditure on Charitable Activities by Fund Type

2025	Unrestricted Funds £	Restricted Funds £	Total 2025 £
Advice Services	128,657	55,000	183,657
Access Project	573,956	112,698	686,654
Winter Night Shelter	1,397	88,485	89,882
Rough Sleeper Accommodation Programme	30	66,745	66,775
The Bridge	5,276	100,366	105,642
Support costs	(1,480)	1,480	-
	<u>707,836</u>	<u>424,774</u>	<u>1,132,610</u>
2024	Unrestricted Funds £	Restricted Funds £	Total 2024 £
Advice Services	124,510	67,773	192,283
Access Project	564,120	106,173	670,293
Winter Night Shelter	8,021	31,050	39,071
Rough Sleeper Initiative	19,846	72,382	92,228
Rough Sleeper Accommodation Programme	18,498	60,817	79,315
The Bridge	10,602	90,658	101,260
Support Costs	(1,026)	1,026	-
	<u>744,571</u>	<u>429,879</u>	<u>1,174,450</u>

KINGSTON CHURCHES ACTION ON HOMELESSNESS
(A company limited by guarantee)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

10 Expenditure on Charitable Activities by Activity Type

	Activities Undertaken Directly £	Support Costs (Note 11) £	Total 2025 £
2025			
Advice Services	101,016	82,641	183,657
Access Project	628,143	58,511	686,654
Winter Night Shelter	67,959	21,923	89,882
Rough Sleeper Accommodation Programme	44,097	22,678	66,775
The Bridge	81,342	24,300	105,642
	<u>922,557</u>	<u>210,053</u>	<u>1,132,610</u>
	Activities Undertaken Directly £	Support Costs £	Total 2024 £
2024			
Advice Services	118,174	74,109	192,283
Access Project	617,336	52,957	670,293
Winter Night Shelter	24,793	14,278	39,071
Rough Sleeper Initiative	73,774	18,454	92,228
Rough Sleeper Accommodation Programme	62,285	17,030	79,315
The Bridge	80,879	20,381	101,260
	<u>977,241</u>	<u>197,209</u>	<u>1,174,450</u>

Further analysis of activities undertaken directly by the Charity shown above.

	2025 £	2024 £
Salaries, Social Security and Employer contribution to Pensions	318,170	374,870
Access Property Costs	423,982	425,215
Other Direct Costs	180,405	177,156
	<u>922,557</u>	<u>977,241</u>

11 Analysis of Support Costs

	Staff Costs £	General Office Costs £	Premises & Other Costs £	Governance £	2025 Total £
2025					
Advice Services	43,390	12,436	25,111	1,704	82,641
Access Project	37,091	11,689	8,524	1,207	58,511
Winter Night Shelter	17,251	4,220	-	452	21,923
Rough Sleeper Accommodation Plan	13,578	5,522	3,110	468	22,678
The Bridge	12,171	9,555	2,073	501	24,300
	<u>123,481</u>	<u>43,422</u>	<u>38,818</u>	<u>4,332</u>	<u>210,053</u>
Raising funds	55,094	28,961	3,110	1,364	88,529
	<u>178,575</u>	<u>72,383</u>	<u>41,928</u>	<u>5,696</u>	<u>298,582</u>
	Staff Costs £	General Office Costs £	Premises & Other Costs £	Governance £	2024 Total £
2024					
Advice Services	42,697	12,182	18,517	713	74,109
Access Project	32,434	8,341	11,694	488	52,957
Winter Night Shelter	13,204	1,015	-	59	14,278
Rough Sleeper Initiative	8,420	6,256	3,412	366	18,454
Rough Sleeper Accommodation Plan	5,452	6,640	4,549	389	17,030
The Bridge	9,417	8,209	2,274	481	20,381
	<u>111,624</u>	<u>42,643</u>	<u>40,446</u>	<u>2,496</u>	<u>197,209</u>
Raising funds	13,808	2,799	5,686	164	22,457
	<u>125,432</u>	<u>45,442</u>	<u>46,132</u>	<u>2,660</u>	<u>219,666</u>

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12 Net income for the year

This is stated after charging:

	2025 £	2024 £
Auditor's remuneration:		
Audit fees	5,400	3,660
Other services	600	-
	<u>6,000</u>	<u>3,660</u>

13 Staff Costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2025 £	2024 £
Wages and salaries	436,969	463,463
Social security costs	35,680	37,132
Employer contributions to pension plans	22,188	23,665
	<u>494,737</u>	<u>524,260</u>

The average monthly headcount of employees during the year was 18 (2024:18). The average number of full-time equivalent employees during the year is analysed as follows:

	2025 No.	2024 No.
Direct charitable	10	11
Governance and Support	3	3
Raising funds	1	1
	<u>14</u>	<u>15</u>

One employee received employee benefits between £60,000-£65,000 during the current year (2024-1).

The key management personnel of the charity include all persons that have authority and responsibility for planning, directing and controlling the activities of the charity. During the year, charity expenses totalling £70 (2024-£90) were reimbursed to key management personnel. The total compensation paid to key management personnel for services provided to the charity was £117,590 (2024- £114,391).

14 Trustee remuneration and expenses

The charity trustees were not paid or received any other benefits from employment with the charitable company in the year (2024- £nil), neither were they reimbursed expenses during the year (2024 - £nil). No charity trustee received payment for professional or other services supplied to the charity (2024- £nil).

No trustee has had any influence with funders.

15 Tangible Fixed Assets

	Equipment £
Cost	
At 1 April 2024 and 31 March 2025	<u>12,271</u>
Accumulated Depreciation	
At 1 April 2024 and 31 March 2025	<u>12,271</u>
Net Book Values	
As at 31 March 2024 & 2025	<u>-</u>

16 Debtors

	2025 £	2024 £
Trade Debtors	77,260	93,273
Other Debtors	13,753	12,526
Prepayments	4,266	4,620
	<u>95,279</u>	<u>110,419</u>

17 Cash

	2025 £	2024 £
Cash in hand and at bank	251,049	214,219
Virgin Bank Deposit account	41,488	41,488
	<u>292,537</u>	<u>255,707</u>

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18 Creditors - amounts falling due within one year

	2025	2024
	£	£
Trade Creditors	21,138	10,328
Social Security and other taxes	9,393	9,611
Other Creditors	6,000	6,000
Accruals	54,739	55,713
	<u>91,270</u>	<u>81,652</u>

19 Financial Instruments

	2025	2024
	£	£
Financial assets measured at cost	383,550	361,506
Financial liabilities measured at cost	<u>36,531</u>	<u>25,939</u>

Financial assets include Debtors, and Cash-in-hand and on deposit.

Financial liabilities include trade and other creditors excluding accruals and deferred income.

20 Analysis of Charitable Funds

<u>2025</u>	Balances 1 April 2024 £	Incoming resources £	Resources expended £	Transfers £	Balances 31 March 2025 £
Restricted Income Funds					
Access Project-Rent	12,628	1,200	-	-	13,828
National Lottery	-	67,698	(67,698)	-	-
Single Homeless Pathway	-	90,000	(90,000)	-	-
Winter Night Shelter	-	88,485	(88,485)	-	-
Office for Healthcare Improvements & Disparities	2,400	100,366	(100,366)	-	2,400
Rough Sleeper Accommodation Programme	-	66,745	(66,745)	-	-
Other grants	-	11,480	(11,480)	-	-
Total Restricted Income Funds	<u>15,028</u>	<u>425,974</u>	<u>(424,774)</u>	<u>-</u>	<u>16,228</u>
Unrestricted funds					
General Fund	269,446	807,236	(796,365)	-	280,317
Designated fund	-	-	-	-	-
Total Unrestricted Funds	<u>269,446</u>	<u>807,236</u>	<u>(796,365)</u>	<u>-</u>	<u>280,317</u>
Total Funds	<u>284,474</u>	<u>1,233,210</u>	<u>(1,221,139)</u>	<u>-</u>	<u>296,545</u>

<u>2024</u>	Balances 1 April 2023 £	Incoming resources £	Resources expended £	Transfers £	Balances 31 March 2024 £
Restricted Income Funds					
Access Project-Rent	12,177	1,200	(749)	-	12,628
National Lottery	-	64,937	(64,937)	-	-
National Lottery's Community Organisations	-	30,286	(30,286)	-	-
Single Homeless Pathway	-	74,975	(74,975)	-	-
Winter Night Shelter	-	31,050	(31,050)	-	-
Rough Sleeper Initiative	-	72,381	(72,381)	-	-
Office for Healthcare Improvements & Disparities	2,000	91,058	(90,658)	-	2,400
Rough Sleeper Accommodation Programme	-	60,817	(60,817)	-	-
Other	-	4,026	(4,026)	-	-
Total Restricted income	<u>14,177</u>	<u>430,730</u>	<u>(429,879)</u>	<u>-</u>	<u>15,028</u>

	Balances 1 April 2023 £	Incoming resources £	Resources expended £	Transfers £	Balances 31 March 2024 £
Unrestricted funds					
General Fund	377,558	660,086	(814,998)	46,800	269,446
Designated fund	46,800	-	-	(46,800)	-
Total Unrestricted Funds	<u>424,358</u>	<u>660,086</u>	<u>(814,998)</u>	<u>-</u>	<u>269,446</u>
Total Funds	<u>438,535</u>	<u>1,090,816</u>	<u>(1,244,877)</u>	<u>-</u>	<u>284,474</u>

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20 Analysis of Charitable Funds (continued)

General and Designated Funds

General funds are unrestricted funds that can be spent or applied at the discretion of the trustees to further any of the charity's purposes.

Designated funds are funds that trustees may choose to set aside as part of unrestricted funds to be used for a particular future project or commitment.

Access Project Rent Deposits

These are funds received from donors to support our clients into permanent accommodation by contributing to the rent deposit that are necessary.

National Lottery

These are funds to develop the wellbeing of our tenants.

Single Homeless Pathway

This is government funding via the council to provide advice and support to people experiencing homelessness in Kingston Upon Thames.

Winter Night Shelter

These are grants and donations to fund the set up and running of two Winter Night Shelters from January to March 2025 to accommodate people overnight who would otherwise be sleeping rough.

Office for Healthcare Improvements and Disparities

This is grant funding provided to support The Bridge initiative, a service designed for the people the charity work with who use substances and have been sleeping rough or at risk of sleeping rough. The Bridge initiative aims to enable those people to gain access to the services they need from providers such as Kingston Wellbeing.

Rough Sleeper Accommodation Programme

This is government funding via the council to provide advice and support to people experiencing homelessness from the "Everyone In" campaign who have since been provided with accommodation in single accommodation properties acquired by the Greater London Authority as part of the Mayor of London's Rough Sleeper Accommodation Programme.

21 Analysis of net assets between funds

<u>2025</u>	Unrestricted Funds	Restricted Funds	Total 2025
	£	£	£
Current assets	371,588	16,228	387,816
Creditors less than 1 year	(91,270)	-	(91,270)
Total	280,318	16,228	296,546
<u>2024</u>	Unrestricted Funds	Restricted Funds	Total 2024
	£	£	£
Current assets	351,098	15,028	366,126
Creditors less than 1 year	(81,652)	-	(81,652)
Total	269,446	15,028	284,474

22 Analysis of changes in net debt

<u>2025</u>	At 1st April 2024	Cash Flows	At 31 March 2025
	£	£	£
Cash at bank and in hand	255,707	36,830	292,537
<u>2024</u>	At 1st April 2023	Cash Flows	At 31 March 2024
	£	£	£
Cash at bank and in hand	286,269	(30,562)	255,707

23 Pensions and other post retirement benefits

Defined contribution plans

The amount recognised as an expense in relation to defined contribution plans was £22,188 (2024:£23,665):

Contributions of £38 were payable at the year end (2024: £Nil).

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24 Operating Lease commitments

The total minimum lease payments under non-cancellable operating leases are as follows:

	2025	2024
	£	£
Obligations under operating leases expiring in less than one year	271,634	205,264
Obligations under operating leases expiring in one to five years	573,072	494,505
Obligations under operating leases expiring after five years	15,812	68,420
	<u>860,518</u>	<u>768,189</u>

The amount of non-cancellable operating lease payments recognised as an expense during the year was £330,393 (2024-£332,631)

25 Events after the financial period

There have been no significant events between the year end and the date of approval of these financial statements which would require a change to, or a disclosure in, the financial statements.

26 Statement of Financial Activities for the Year Ended 31 March 2024

	Unrestricted Funds £	Restricted Income Funds £	Total 2024 £
Income from:			
Donations and legacies	146,674	27,450	174,124
Charitable activities	509,958	403,280	913,238
Investments	3,454	-	3,454
Total income	<u>660,086</u>	<u>430,730</u>	<u>1,090,816</u>
Expenditure on:			
Raising funds	70,427	-	70,427
Charitable activities	744,571	429,879	1,174,450
Total expenditure	<u>814,998</u>	<u>429,879</u>	<u>1,244,877</u>
Net Income/(outgoings) and movement in funds for the year	<u>(154,912)</u>	<u>851</u>	<u>(154,061)</u>
Reconciliation of funds			
Total funds brought forward	424,358	14,177	438,535
Total funds carried forward	<u>269,446</u>	<u>15,028</u>	<u>284,474</u>