ONE WALSALL LTD

England & Wales · Charity number 1074659

Details

Other names	WALSALL C.V.S., WALSALL VOLUNTARY ACTION, ONE WALSALL
Status	Registered
Legal form	Charitable company
Company number	03705372
Registered	1999-03-16
Register	View on the Charity Commission register

Contact

Address	First Floor Offices The Table 33 Lower Hall Lane Walsall WS1 1RR
Phone	01922619840
Email	info@onewalsall.org
Website	www.onewalsall.org

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Activities

Objects: TO PROMOTE ANY CHARITABLE PURPOSE FOR THE BENEFIT OF THE PUBLIC, PRINCIPALLY BUT NOT EXCLUSIVELY IN THE METROPOLITAN BOROUGH OF WALSALL AND ITS SURROUNDING DISTRICTS (THE "AREA OF BENEFIT") AND, IN PARTICULAR, TO BUILD THE CAPACITY OF THIRD SECTOR ORGANISATIONS AND PROVIDE THEM WITH THE NECESSARY SUPPORT, INFORMATION AND SERVICES TO ENABLE THEM TO PURSUE OR CONTRIBUTE TO ANY CHARITABLE PURPOSE.TO PROMOTE, ORGANISE AND FACILITATE CO-OPERATION AND PARTNERSHIP WORKING BETWEEN THIRD SECTOR, STATUTORY AND OTHER RELEVANT BODIES IN THE ACHIEVEMENT OF THE ABOVE PURPOSES WITHIN THE AREA OF BENEFIT.TO ADVANCE OTHER SUCH OBJECTS OR PURPOSES WHICH ARE EXCLUSIVELY CHARITABLE ACCORDING TO THE LAW OF ENGLAND AND WALES IN THE AREA OF BENEFIT IN SUCH MANNER AS THE TRUSTEES MAY IN THEIR ABSOLUTE DISCRETION THINK FIT.TO PROMOTE ANY CHARITABLE PURPOSE FOR THE BENEFIT OF THE PUBLIC, PRINCIPALLY BUT NOT EXCLUSIVELY IN THE METROPOLITAN BOROUGH OF WALSALL AND ITS SURROUNDING DISTRICTS (THE "AREA OF BENEFIT") AND, IN PARTICULAR, TO BUILD THE CAPACITY OF THIRD SECTOR ORGANISATIONS AND PROVIDE THEM WITH THE NECESSARY SUPPORT, INFORMATION AND SERVICES TO ENABLE THEM TO PURSUE OR CONTRIBUTE TO ANY CHARITABLE PURPOSE.TO PROMOTE, ORGANISE AND FACILITATE CO-OPERATION AND PARTNERSHIP WORKING BETWEEN THIRD SECTOR, STATUTORY AND OTHER RELEVANT BODIES IN THE ACHIEVEMENT OF THE ABOVE PURPOSES WITHIN THE AREA OF BENEFIT.TO ADVANCE OTHER SUCH OBJECTS OR PURPOSES WHICH ARE EXCLUSIVELY CHARITABLE ACCORDING TO THE LAW OF ENGLAND AND WALES IN THE AREA OF BENEFIT IN SUCH MANNER AS THE TRUSTEES MAY IN THEIR ABSOLUTE DISCRETION THINK FIT.

Activities: One Walsall is the borough's Council for Voluntary Services offering infrastructure support to local voluntary, community and social enterprise organisations. We provide information, advice and training to not-for-profit organisations to help them establish, develop and sustain their activities. We also provide Walsall's Volunteer Centre, offering advice about, and routes into, volunteering.

Classification

- **How:** Provides Human Resources, Provides Buildings/facilities/open Space, Provides Services, Provides Advocacy/advice/information, Acts As An Umbrella Or Resource Body
- **What:** General Charitable Purposes, Education/training, Economic/community Development/employment, Other Charitable Purposes
- **Who:** Children/young People, Elderly/old People, People With Disabilities, People Of A Particular Ethnic Or Racial Origin, Other Charities Or Voluntary Bodies, The General Public/mankind

Geography

- **Area of benefit:** THE BOROUGH OF WALSALL AND ITS SURROUNDING DISTRICTS
- Walsall

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Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£460,984	£509,561	-	-
2024-03-31	£392,122	£526,402	-	-
2023-03-31	£649,990	£686,717	£300,630	13
2022-03-31	£765,483	£749,559	£337,357	13
2021-03-31	£766,373	£746,932	£321,433	15

Trustees

Name	Role	Appointed
Amritpal Singh		2021-10-01
Melissa Patidar		2025-10-10
Nigel Michael Dutton		2021-10-01
Nordia Philpott		2023-10-01
Peter John Whitehead		2019-03-28
Sandra Gisela Tittel		2025-05-02
Simon Harlin		2023-10-01

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ONE WALSALL LTD

England & Wales - Charity number 1074659

Accounts

One Walsall Ltd

(A Company Limited by Guarantee)

Annual Report and Financial Statements
Year ended 31 March 2025

Charity number : 1074659

Company Number : 03705372

Feltons

Chartered Accountants

Birmingham

B1 3JR

One Walsall Ltd

(A Company Limited by Guarantee)

Report and financial statements
Year ended 31 March 2025

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One Walsall Ltd
(A Company Limited by Guarantee)

Reference and Administrative Details

Trustees	Peter Whitehead	Chair
	Amritpal Singh	Vice Chair
	Andre Reid (resigned 14 June 2024)	
	Nigel Dutton	
	Nordia Philpott	
	Paul Mason (resigned 2 April 2025)	
	Sandra Tittel (appointed 2 May 2025)	
	Simon Harlin	
	Sureya Gulzar (resigned 11 September 2024)	
	Terry Gee (resigned 17 June 2025)	
Key management personnel	Vicky Hines	CEO
	David Benge (resigned 31 March 2025)	Development manager
Registered name		One Walsall Ltd
Working name		One Walsall
Registered office		One Walsall First Floor Offices The Table 33 Lower Hall Lane Walsall WS1 1RR
Charity number		1074659
Company registration number		03705372
Independent examiner		Feltons 8 Sovereign Court 8 Graham Street Birmingham B1 3JR
Bankers	CAF Bank Ltd 25 Kings Hill Ave Kings Hill West Malling ME19 4JQ	Unity Trust Bank Plc Nine Brindley Place Birmingham B1 2HB

One Walsall Ltd

(A Company Limited by Guarantee)

Report of the trustees
Year ended 31 March 2025

The Trustees present their annual report together with the financial statements of the charity for the year ended 31 March 2025 which also meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in January 2019.

Objectives and activities

Purposes and aims

Our aim is to support a strong and vibrant voluntary and community sector in Walsall and to encourage and grow local social action by supporting new and existing voluntary and community sector enterprises to:

- Develop grow and sustain their activities for the future.
- Connect and collaborate with other organisations and partners across sectors.
- Promote their impact and influence local decisions about the communities they serve.
- Encourage and support residents to take up volunteering and other forms of Community Action.

We review our aims, objectives and activities each year to identify the outcomes of our work in the previous 12 months. The review looks at the success of key activities and the benefits they have brought to the voluntary and community sector and to the residents of Walsall more generally. The review also helps us to ensure our aims, objectives and activities remain focused on our stated purposes. We refer to the guidance contained in the charity commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities and the trustees consider how planned activities will contribute to the aims and objectives they have set.

In 2024/25, we developed our three-year plan which has the following priorities:

- **Supporting One Walsall members** – One Walsall will work with its members to achieve their charitable goals and aspirations and help them to maximise their potential.
- **Volunteering** – One Walsall be a leading strategic partner in promoting the value and benefits of volunteering and social action across the Borough.
- **Partnership & Collaborative organisation** - One Walsall will foster and develop partnership and collaborative opportunities with its members & key partners.
- **Resourceful, & Sustainable organisation** - One Walsall will ensure it is a strong, effective, sustainable and resourceful organisation.

Achievements and performance

Supporting One Walsall members

One Walsall's Articles of Association state that we work to promote any charitable purposes for the benefit of Walsall and the surrounding areas to:

- Build the capacity of the voluntary and community sector organisations.
- Promote, organise and facilitate cooperation and partnership working.
- Provide them with the necessary support, information and services to enable them to pursue or contribute to any charitable purpose.

The voluntary and community sector in Walsall is both broad and diverse. We support small, volunteer led community groups with little formal structure and limited income and also larger charities with paid staff delivering services which may be commissioned or funded by external grants. The diversity of the sector structure is mirrored by the diversity of services and activities that it delivers, which includes advice and information, education, skills, employment, financial inclusion, health and well-being, general social activities and physical activity groups. In Walsall, we are broadly in line with the national trends with most local organisations being small. Almost 2/3 of those operating will have an annual turnover of less than £100,000.

Supporting One Walsall members (continued)

To gain a better understanding of the sector, One Walsall conducted a State of the Sector survey and received just over 100 responses. This represented a healthy return of just under 40% of the membership. The survey contained rich information detailing the sector's perspective on a range of areas. The findings highlighted the sector's continued work with some of the most diverse and often marginalised communities in the Borough. In addition, the value it places on volunteering. The sector continues to work within an ever changing, unpredictable ecosystem where funding is limited and extremely competitive. The survey reflected this with some respondents suggesting at the time of completing the survey that they had between 6-12 months of income remaining, with many bidding for additional funding. The effects of the cost of living continues to play its role with organisations battling to maintain their work. The One Walsall team will use the key findings from the survey to work with the sector and also to raise the challenges it faces with key partners.

The team has reviewed and revised the questions in the One Walsall Business Development Tool. The assessment helps organisations to review themselves and identifies areas for further improvement. The tool assesses various areas including strategic planning, succession and impact.

Sustainability continues to be a key theme for organisations with a challenging funding landscape, many operate on short term levels of income. Some organisations raised their concerns about impending cost increases of 6.7% relating to the national living wage and the increase in employer National Insurance contributions (NICs) to 15%, both effective from the start of the new financial year.

In addition to supporting members through the tool, One Walsall also used an opportunity to demonstrate the effectiveness of the voluntary and community sector through rolling out a £30k health funded small grants programme. The findings were captured in a Health Inequalities programme report, which successfully brought together the work and impact of the 30 voluntary sector organisations.

The report was taken to a working group of Walsall Together Partnership - the Population Health & Inequalities group, chaired by the Interim Director of Public Health, Walsall. The report was well received. The Innovation & Development Manager – Integrated Care Board thanked One Walsall for the report. The proof of concept of delivering a small impactful grants programme around health inequality was successfully achieved through this work and although well received, funding pressures meant that no further funding has been identified to extend the work further at this time.

Volunteering

Since May 2024, One Walsall successfully registered 32 volunteers onto our Supported Volunteering programme funded by the UK Shared Prosperity Fund. 22 volunteers completed the whole programme, which included 12 hours guided learning and securing a volunteer placement in 13 voluntary organisations in Walsall. This service was tailor made to suit individual needs of our volunteers, helping them progress at their own pace and according to their own capacity. It was apparent that some of the volunteers were dealing with various social, physical and mental health issues. One Walsall was able to support them through individual sessions and through non-accredited or accredited training where they were able to gain a qualification. Due in part to its success the scheme was extended for an additional 3 months but sadly, at the end of Q4 the Supported Volunteering programme concluded. On a positive note, a celebratory event was held for the volunteers and council officers to meet and share their experiences.

All the volunteers who completed the programme, indicated they made good progress when they fed back at the end of their support.

During the year 283 people registered an interest in becoming a volunteer with One Walsall. Over half of those expressed an interest in particular volunteering opportunities which were shared with organisations. The most popular categories include administration, social media/communications, gardening and general support.

During the reporting period, One Walsall was proud to successfully achieve the 3-year Investors in Volunteering quality mark. This is the UK quality standard for good practice in volunteer management.

In addition to volunteering, over the last 12 months, One Walsall has been developing and strengthening a fruitful arrangement with the University of Wolverhampton – Physiotherapy Department. As part of their course, Under and Post graduate students are able to undertake a 6-week Leadership placement with One Walsall. More than a dozen students have worked with One Walsall during the year, working on various important pieces of work or being placed with voluntary and community organisations. For many this experience is a chance to widen their perspective when they eventually join the workforce after their course and to explore how they might interact with the voluntary and community sector.

Partnership and collaboration

Throughout the year, One Walsall has been able to explore a number of partnership and collaborative opportunities. The following highlights a few exciting examples.

One Walsall, in collaboration with the East VCSE Locality partner, Old Hall People Partnership agreed to host Walsall's annual Homelessness Prevention Conference. The event took place at Manor Farm Community Association.

Approximately 100 people attended the event. There was a good mix of organisations represented from Health, Council, Housing and the voluntary and community sectors. 12 organisations held a stand sharing information about their work with attendees.

The Conference was opened by the Leader of the Council and key note speakers provided the current position on homelessness legislation. There was also information about regional and local implications. Delegates submitted questions prior to the event which were raised with an expert panel. This included regional colleagues to provide their thoughts and perspectives on the issues.

Although Walsall does not have a significant level of homelessness, there is a concern that with the cost of living and other factors that this could lead to an increase. The event highlighted opportunities to create better connections between statutory services such as Mental Health and the Council's Private Rented sector team. It also highlighted a lack of knowledge for many organisations about who to signpost those they are working with i.e. people who are homeless, includes hidden homelessness, street sleeping, domestic abuse cases. Having brought some of these interesting questions to the fore, One Walsall's CEO who is vice-chair of the Housing and Homelessness Steering group continues to work with Health and Housing colleagues to take forward the key actions of the event, developing opportunities for the voluntary and community sector to play its part in this important agenda.

There are interesting capital regeneration proposals on the horizon which will come forward over the coming years to different parts of the Borough. One Walsall took on the secretariat role for Walsall's Cultural Compact in the previous financial year. Compacts are designed to support the local cultural sector and enhance its contribution to development. There is a special emphasis placed on cross-sector engagement beyond the cultural sector itself, bringing in the local authority and other wider partners.

Walsall's Cultural Compact is an independent body which consists of a diverse group of public, housing, voluntary sector partners as well as organisations and freelancers from the creative sector.

One Walsall led the exercise in developing Walsall's Cultural strategy securing funding from the Arts Council, preparing the strategy brief and facilitating the process to recruit the consultants. One Walsall supported the consultants in engaging the key organisations to be involved in this work. A number of consultation sessions with statutory, community and creative organisations took place. The Consultants produced a strategy with key priorities which received approval towards the end of the reporting period.

As a partner to the Borough's Cultural Development Fund, the Cultural Compact supported the Makerfest. One Walsall was thrilled to take part in the programme, contributing 25 volunteers who took part in the event, which was highly entertaining showcasing the arts and creativity.

During the latter part of the year, Creative Black Country approached One Walsall to partner on an arts related tender funded by the Commonwealth Games underspend. Once approved, One Walsall was able to roll out a £25k small grants programme. The small grants programme received 30 applications. This enabled 5 organisations to bid for up to £5k for fantastic arts/cultural related projects which were delivered by the end of the calendar year.

Black Country Health Care Trust have funded a groundbreaking, and innovative mental health programme utilising the skills and expertise of the voluntary and community sector to provide a service. The region's Talking Therapies plus programme began its 12-month journey during the reporting period. One Walsall is the lead for this Borough, supporting 7 organisations to roll out their work. There is a particular focus on mental health interventions for under-represented groups. The Trust has seen the value in the voluntary and community sector delivering this work with a significant number of people from diverse communities being supported. By the end of the reporting period, nearly 400 people had received support. The service will continue into the next financial year and it is hoped that further multi-year funding can be secured.

Being resourceful and financially secure organisation

The funding landscape continues to be very challenging for the sector. It is apparent that public sector budgets remain under significant levels of pressure, which has meant a decrease in the levels of funding available. One Walsall continues to explore opportunities to widen and diversify its income. During the year there have been opportunities to meet our objectives utilising medium sized funding streams via external funding sources. One Walsall is also growing a self-funding model, developing consultancy type services to enable it to become self-sustaining over the longer term. This includes the Impact element of its work. The voluntary and community sector is being called on to evidence its work by funders and commissioners and for a number of organisations One Walsall has been able to support them, producing evaluation or end of programme reports.

One Walsall also recognises the importance of good quality data and information. The contractual term for its case management system comes to an end at the close of the financial year. After undertaking some market research, a new system will be sourced, which is more cost effective and user friendly. It will be installed in the new financial year and will provide better opportunities to provide data rich reports on all aspects of One Walsall's work.

Structure, governance, and management

Governing Document

One Walsall Ltd. is a company limited by guarantee governed by its Memorandum and Articles of Association dated 18 April 2018 and is registered as a charity with the Charity Commission. There are currently 280 members, each of whom agrees to contribute £1 in the event of the charity winding up. Membership is open to not-for-profit organisations with charitable aims which operate within Walsall and are in support of One Walsall's mission and objects.

Recruitment and appointment of trustees

We recruit new trustees to ensure our board has the range of skills and experience to meet the needs of the organisation. Trustees are appointed by ordinary resolution at a General Meeting or by a decision of existing trustees.

Board of Trustee Meetings

Our Board of Trustees adhere to a robust governance process by committing to meet on a quarterly basis, together with calling extraordinary meetings as and when required. . Trustee attendance and contribution for these meetings is monitored and reviewed to ensure the Board is acting effectively. The work of the Board includes regular review of the organisation's risk register and ensuring there are rigorous reviews of the charity's accounts.

A HR sub committee meets in support of all One Walsall's HR processes.

A Finance subgroup also meets to review and oversee One Walsall's charity accounts and provide support with business planning.

Trustee Induction and Training

Most trustees are familiar with the practical work of the charity as they are drawn from the membership of the organisation and some have been in receipt of our services at one time or another. New trustees are provided with an induction to the organisation, delivered by the Chair of the Board of Trustees and Chief Executive, which covers the current context the organisation operates in, the key areas of service delivery, and the main documents which set out the charity's operational and governance framework, including:

- Memorandum and Articles
- Mission statement and strategic plan
- Conflict of Interest Policy and Procedure
- Trustee role description, code of conduct and contract

In addition, new trustees are directed to the relevant advice and guidance of the Charity Commission and are invited to attend any relevant training, which will support orientation to their role.

Structure, governance, and management (continued)

Organisational Structure

The Board of Trustees, which can have up to 12 members, administers the charity. The Board meets quarterly to manage the affairs of the organisation, to formulate and approve policy, and set the overall strategic direction. Sub-committees meet as and when required to cover governance matters in greater detail in areas such as human resources.

The day to day responsibility for the provision of service remains with the Chief Executive Officer along with Development Manager and Office Manager.

Related parties

The charity has a close relationship with other voluntary sector infrastructure organisations in the region, and acts in collaboration with them to establish strategies for the benefit for the voluntary and community sector in Walsall. One Walsall is a member of the National Association for Voluntary and Community Action (NAVCA) and the National Council for Voluntary Organisations (NCVO). In 2013, One Walsall became one of the four members managing Black Country Together CIC, an associated company which is joint owned with Dudley Council for Voluntary Services, Sandwell Council for Voluntary Organisations and Wolverhampton Voluntary Sector Council. Black Country Together is established to increase the level of funding secured by the voluntary and community sector within our sub-region and foster greater cooperation and collaboration between voluntary organisations and local statutory agencies both within and across borough boundaries.

Financial review

During the year, One Walsall has continued to reduce its costs where possible. Salaries are the main expenditure and if any vacancies arose, they have not been filled. Securing additional funding remains a priority, but the landscape remains very competitive. In December 2023, One Walsall secured monies from the National Lottery Community Fund. One Walsall has continued to apply for funding to meet core costs. In diversifying its income in order to become more sustainable, One Walsall is steadily developing its consultancy and income generating opportunities. These will continue to evolve into the new financial year.

Reserves policy

The Trustees have reviewed the charity's needs for reserves in accordance with the guidance issued by the Charity Commission. The trustees believe that the charity should hold financial reserves because it is dependent for much of its income on short and medium-term grants. These grants are subject to fluctuation and delay and the charity requires protection against these uncertainties and the ability to continue operating despite gaps in future income. The trustees have decided that due to a smaller staff establishment, reduced potential redundancy costs and reduced risk to members in terms of ongoing support that the reserves policy can be set to 3 months operating costs. This provides One Walsall with more financial flexibility in the short term.

Investment policy

The trustees having regard to liquidity requirements of the charity and the reserves policy described in the trustee's report, have operated a policy of keeping available funds in an interest bearing deposit account.

Going concern

The financial statements have been prepared on a going concern basis. The trustees believe this is appropriate with the current situation. However, there are some concerns over the future level of funds held and the expected level of income. The charity is currently identifying suitable funders to help alleviate our shortfall in core funding. Applications to other funders continue to be submitted. The future ability of the charity is dependent on being successful in future applications. As it stands now the trustees believe adopting the going concern assumption is appropriate.

Plans for the future – Looking forward

Moving forward into the new financial year, One Walsall remains committed to working to strengthen and support its members. Securing the National Lottery Community funding has been pivotal and has enabled the organisation to take a bespoke approach in its work and to take a greater leadership role. As mentioned previously, the economic and funding outlook remains unpredictable and unsettled. It is evident that partnership and collaboration will be required ever more as funders and commissioners alike grapple with limited long-term funding. In the new financial year, One Walsall has developed its 3 year plan and is exploring ways to develop its members, prioritise partnership and collaborative opportunities and secure further funding to sustain its future work – this includes developing self-funding options.

One Walsall will continue to add value, using its platform to promote and build those working in the voluntary and community sector who work with some of the most vulnerable people living in the Borough. There will be opportunities for One Walsall to be involved in major pieces of work where it can test & learn, share learning and inform best practice.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

By order of the board of trustees,

P-Whitehead

Peter Whitehead
Chair
Date 5th November 2025.

Independent Examiner's Report to the Trustees of One Walsall Ltd (A Company Limited by Guarantee)

I report to the charity trustees on my examination of the accounts of the company for the year ended 31 March 2025 which are set out on pages 9 to 21.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law), you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination, I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the company's gross income exceeded £250,000, your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Feltons

David W Farnsworth FCA (Senior Statutory Auditor)
For and on behalf of Feltons
8 Sovereign Court
8 Graham Street
Birmingham B1 3JR

6/11/2025

One Walsall Ltd
(A Company Limited by Guarantee)

Statement of financial activities (including income and expenditure account)
for the year ended 31 March 2025

	Notes	Unrestricted funds £	Designated fund £	Restricted funds £	Total 2025 £	Total 2024 £
Income						
Donations and legacies	2	62	-	-	62	55
Income from charitable activities:						
Talking Therapies Plus		8,250	-	122,449	130,699	-
Voluntary and Social Enterprise Support		-	-	112,997	112,997	30,024
Mossley Big Local		42,156	-	4,151	46,307	123,588
Walsall Makes		4,925	-	25,075	30,000	-
Cultural Strategy		-	-	18,800	18,800	-
One Palfrey Big Local		863	-	17,275	18,138	100,196
UKSPF - Connecting Our Communities		-	-	17,363	17,363	-
Healthy Communities Together		-	-	10,000	10,000	-
International Women's Day		8,000	-	-	8,000	-
Commonwealth Activity Connectors		-	-	7,000	7,000	40,260
Winter Pressures		3,636	-	3,048	6,684	-
Creative Black Country		6,000	-	-	6,000	3,500
VCSE Leadership		2,500	-	-	2,500	5,000
Primary Care Ambassadors		-	-	2,000	2,000	-
Walsall Cultural Compact		-	-	1,480	1,480	13,320
NHS Health Inequalities		-	-	-	-	39,188
Core Grant (WMBC)		-	-	-	-	8,333
Volunteering Futures		-	-	-	-	4,670
Core Grant (NHSBC ICB)		-	-	-	-	4,167
Kick Off Call		-	-	-	-	3,750
Others		2,779	-	3,129	5,908	7,084
Income from trading activities:						
Contracts for services		15,560	-	-	15,560	3,230
Student placement		11,839	-	-	11,839	-
Training		2,658	-	-	2,658	-
Others		788	-	-	788	192
Investment income	3	6,201	-	-	6,201	5,565
Total income		116,217	-	344,767	460,984	392,122
Expenditure						
Charitable activities:						
Operational and support costs	4	161,328	-	348,233	509,561	526,402
Total expenditure		161,328	-	348,233	509,561	526,402
Net expenditure before transfers		(45,111)	-	(3,466)	(48,577)	(134,280)
Gross transfers between funds	13	26,539	(30,005)	3,466	-	-
Net movement in funds		(18,572)	(30,005)	-	(48,577)	(134,280)
Reconciliation of funds						
Total funds brought forward	13	66,345	100,005	-	166,350	300,630
Total funds carried forward		47,773	70,000	-	117,773	166,350

All of the charity's activities derive from continuing operations during the above two financial periods.

One Walsall Ltd
(A Company Limited by Guarantee)

Company Number : 03705372 / Charity number : 1074659
Balance sheet as at 31 March 2025

	Notes	2025 £	2025 £	2024 £	2024 £
Fixed assets					
Tangible assets	9		-		-
Current assets					
Debtors	10	26,126		3,388	
Cash at bank and in hand		391,859		451,358	
		417,985		454,746	
Creditors: amounts falling due within one year	11	300,212		288,396	
Net current assets			117,773		166,350
Net assets			117,773		166,350
Funds of the charity :					
Restricted funds					
General fund	13		-		-
Unrestricted funds					
General fund	13	47,773		66,345	
Designated fund	13	70,000		100,005	
			117,773		166,350
Total funds			117,773		166,350

The company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2025.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2025 in accordance with Section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for:

a) ensuring that the company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
b) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

These accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The notes on pages 12 to 21 form part of these accounts.

The financial statements were approved by the board of trustees on 05.11.2025 and were signed on its behalf by :

P. Whitehead.

.....

Peter Whitehead (Chair)

One Walsall Ltd
(A Company Limited by Guarantee)

Statement of cash flows
for the year ended 31 March 2025

	Notes	2025 £	2024 £
Cash flow from operating activities	16	(65,700)	(75,698)
Net cash flow from operating activities		(65,700)	(75,698)
Cash flow from investing activities			
Interest received		6,201	5,565
Net cash flow from investing activities		6,201	5,565
Net decrease in cash and cash equivalents		(59,499)	(70,133)
Cash and cash equivalents at 1 April 2024		451,358	521,491
Cash and cash equivalents at 31 March 2025		391,859	451,358

Notes to the financial statements for the year ended 31 March 2025

1. Accounting policies

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements are prepared under the historical cost convention unless otherwise stated in the relevant accounting policy note. One Walsall Ltd is a charitable company limited by guarantee in England and Wales. The company's registered number and registered office can be found in the reference and administrative details page.

b) Going concern

The financial statements have been prepared on a going concern basis. The trustees believe this is appropriate with the current situation. However, there are some concerns over the future level of funds held and the expected level of income. The charity is currently identifying suitable funders to help alleviate our shortfall in core funding. Applications to other funders continue to be submitted. The future ability of the charity is dependent on being successful in future applications. As it stands now the trustees believe adopting the going concern assumption is appropriate.

c) Income recognition

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

- **Grants receivable**
  Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of entitlement of receipt its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

- **Donations**
  Donations are recognised on a receivable basis where there is certainty of receipt and the amount can be reliably measured. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

- **Donated services and gifts in kind**
  Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

Notes to the financial statements for the year ended 31 March 2025 (continued)

1. Accounting policies (continued)

c) Income recognition (continued)

- **Gifts in kind**
  Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.
- **Interest receivable**
  Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.
- **Other income**
  Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the goods have been provided or on completion of the service.

d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- **Costs of generating funds**
  These are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.
- **Charitable activities**
  These are costs incurred in activities undertaken to further the purposes of the charity and their associated support costs.
- **Governance costs**
  These include the costs attributable to the trust's compliance with constitutional and statutory requirements, including strategic management and trustees' meetings and reimbursed expenses.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

e) Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific artistic projects being undertaken by the charity.

f) Allocation of support costs

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs and administrative payroll costs. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities. The bases on which support costs have been allocated are set out in note 5.

Notes to the financial statements for the year ended 31 March 2025 (continued)

1. Accounting policies (continued)

g) Tangible fixed assets

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Fixtures and fittings	- 25% per annum on a straight line basis

h) Debtors

Operational and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

i) Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

j) Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

k) Operating leases

Rentals payable under operating leases are charged to the SoFA on a straight line basis over the period of the lease.

l) Taxation

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

m) Pension benefits

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

n) Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

There are no critical accounting estimates or areas of judgement.

2. Donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2025 £	Total 2024 £
Donations	62	-	62	55
	62	-	62	55

3. Investment income

	Unrestricted funds £	Restricted funds £	Total 2025 £	Total 2024 £
Deposit account interest	6,201	-	6,201	5,565
	6,201	-	6,201	5,565

4. Expenditure on charitable activities

	Core Activities £	Specific Projects £	Total 2025 £	Total 2024 £
Operational and support costs				
Staff costs	252,821	-	252,821	276,832
Project costs	-	224,364	224,364	212,282
Motor and travel	380	-	380	257
Premises costs	6,584	-	6,584	6,161
Promotion and marketing	3,346	-	3,346	2,490
Support costs (see note 5)	20,480	-	20,480	17,496
Governance costs (see note 5)	1,586	-	1,586	10,884
	285,197	224,364	509,561	526,402

Total expenditure on charitable activities was £509,561 (2024 - £526,402) of which £161,328 (2024 - £220,914) was unrestricted and £348,233 (2024 - £305,488) was restricted.

5. Analysis of support and governance costs

	Basis of allocation	General support £	Governance function £	Total 2025 £	Total 2024 £
Training and recruitment	Staff time	2,487	-	2,487	151
Information technology	Usage	9,567	-	9,567	10,014
General office costs	Usage	8,294	-	8,294	7,196
Bank charges	Usage	132	-	132	135
Independent examiner's fee	Governance	-	2,286	2,286	2,334
Legal and other professional	Governance	-	(700)	(700)	8,550
		20,480	1,586	22,066	28,380

6. Net income for the year

Net income is stated after charging:

	Total 2025 £	Total 2024 £
Operating lease rentals		
Office equipment	961	1,543

7. Trustees and key management personnel remuneration and expenses

During the current and previous year, no trustees received any remuneration nor any benefits in kind.

During the current and previous year, no trustees received any reimbursement of expenses.

The charity considers its key management personnel comprise the Chief Executive Officer and the Development Manager (as shown on page 1). The total amount of employee benefits received by key management personnel was £77,533 (2024 - £77,533).

8. Analysis of staff costs and numbers

Staff costs :

	Total 2025 £	Total 2024 £
Wages and salaries	231,695	252,986
Social security costs	14,512	16,339
Defined contribution pension scheme	6,614	7,507
	252,821	276,832

No employees received total employee benefits of more than £60,000.

Staff numbers :

The average monthly number of employees and full time equivalents during the year was as follows :

	2025 Number	2025 FTE	2024 Number	2024 FTE
Charitable activities	6.0	4.3	6.0	4.3
Administrative	3.0	1.7	3.0	1.7
Management	3.0	1.9	3.0	1.9
	12.0	7.9	12.0	7.9

9. Tangible fixed assets

	Fixtures & fittings £	Total £
Cost		
At 1 April 2024 and at 31 March 2025	131,219	131,219
Depreciation		
At 1 April 2024 and at 31 March 2025	131,219	131,219
Net book values		
At 31 March 2025	-	-
At 31 March 2024	-	-

10. Debtors

	Total 2025 £	Total 2024 £
Debtors from operations	17,386	280
Prepayments and accrued income	8,240	3,108
Other debtors	500	-
	26,126	3,388

11. Creditors - amounts falling due within one year

	Total 2025 £	Total 2024 £
Creditors from operations	2,539	6,690
Accruals and deferred income	280,035	215,647
Other creditors	17,638	66,059
	300,212	288,396

Deferred income

Deferred income at 1 April 2024	206,713	216,727
Resources deferred in the year	434,873	284,910
Amounts released from previous years	(364,289)	(294,924)
Deferred income at 31 March 2025	277,297	206,713

At the balance sheet date, the charity was holding funds received in advance where the qualifying expenditure is expected to be incurred in a future year.

12. Commitments under operating leases

At 31 March 2025, the charity was committed to making the following payments under non-cancellable operating leases :

	Other	
	Total 2025 £	Total 2024 £
Within one year	600	500
Within two to five years inclusive	1,859	2,001
	1,859	2,501

Notes to the financial statements for the year ended 31 March 2025 (continued)

13. Analysis of funds

	Balance at 1 April 2024 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2025 £
Restricted general funds					
Healthy Communities Together	-	10,000	(10,000)	-	-
Mossley Big Local	-	4,151	(4,151)	-	-
One Palfrey Big local	-	17,275	(17,275)	-	-
Palfrey Plus	-	1,363	(1,363)	-	-
Winter Pressures	-	3,048	(3,048)	-	-
Commonwealth Activity Connectors	-	7,000	(8,210)	1,210	-
UKSPF - Connecting Our Communities	-	17,363	(17,363)	-	-
Walsall Makes	-	25,075	(25,075)	-	-
Walsall Cultural Compact	-	1,480	(3,736)	2,256	-
Talking Therapies Plus	-	122,449	(122,449)	-	-
Primary Care Ambassadors	-	2,000	(2,000)	-	-
Cultural Strategy	-	18,800	(18,800)	-	-
Voluntary and Social Enterprise Support	-	112,997	(112,997)	-	-
Women's Health Hub	-	1,766	(1,766)	-	-
	-	344,767	(348,233)	3,466	-
Unrestricted funds					
General fund	66,345	116,217	(161,328)	26,539	47,773
Designated funds:					
Operating Reserve (three months)	95,000	-	-	(25,000)	70,000
Youth Engagement (legacy)	5,005	-	-	(5,005)	-
	166,350	116,217	(161,328)	(3,466)	117,773
Total funds	166,350	460,984	(509,561)	-	117,773

Name of fund	Description, nature and purpose of fund
Restricted general fund	Money given to the charity where the donor requires that a grant or donation be spent for a specific project.
Unrestricted general fund	The free reserves of the charity which are not designated for particular purposes.
Designated fund	Unrestricted income for which the trustees have designated a particular purpose.

It was decided by the board to ringfence an unrestricted legacy and spend it on the now unfunded Youth Engagement project. During the year, the brought forward balance of £5,005 was transferred to general unrestricted funds.

14. Analysis of net assets between funds

Fund balances at 31 March 2025 are represented by:	Unrestricted funds £	Designated funds £	Restricted funds £	Total funds £
Current assets	76,707	70,000	271,278	417,985
Current liabilities	(28,934)	-	(271,278)	(300,212)
Total net assets	47,773	70,000	-	117,773

15. Capital commitments

There were no capital commitments at either 31 March 2025 or 31 March 2024.

16. Reconciliation of net income to net cash flow from operating activities

	Total 2025 £	Total 2024 £
Net income for the year	(48,577)	(134,280)
Interest receivable	(6,201)	(5,565)
Decrease in debtors	(22,738)	6,748
Increase in creditors	11,816	57,399
Net cash flow from operating activities	(65,700)	(75,698)

17. Related party transactions

The following related party transactions took place during the period:

Black Country Together CIO

CIO in which One Walsall Ltd is a member (previously CIC, converted January 2025)	2025 £	2024 £
Income received from related party during the year	45,500	53,594
Expenditure to related company during the year	-	4,250
Amount due from related company at year end	-	250

The Mindkind Project CIC

CIC in which Sureya Gulzar (trustee, resigned 11 September 2024) is a director	2025 £	2024 £
Income received from related party during the year	-	12,450

Notes to the financial statements for the year ended 31 March 2025 (continued)

17. Related party transactions (continued)

Restoration Therapy Ltd

Private limited company in which Nordia Philpott (trustee) is a director	2025 £	2024 £
Expenditure to related company during the year	37,513	-

Mettaminds CIC

Community Interest Company in which Amritpal Singh (trustee) is a director	2025 £	2024 £
Income received from related party during the year	100	-
Expenditure to related company during the year	13,405	-

ONE WALSALL LTD

England & Wales - Charity number 1074659

Accounts

One Walsall Ltd

(A Company Limited by Guarantee)

Annual Report and Financial Statements
Year ended 31 March 2024

Charity number : 1074659

Company Number : 03705372

Feltons

Chartered Accountants

Birmingham

B1 3JR

One Walsall Ltd

(A Company Limited by Guarantee)

Report and financial statements
Year ended 31 March 2024

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One Walsall Ltd
(A Company Limited by Guarantee)

Reference and Administrative Details

Trustees	Peter Whitehead	Chair
	Sureya Gulzar (resigned 11/9/24)	Vice Chair
	Amritpal Singh	Vice Chair
	Andre Reid (resigned 14/6/24)	
	Muhammad Khan (resigned 4/9/23)	
	Nigel Dutton	
	Paul Mason	
	Nordia Philpott (appointed 1/10/23)	
	Simon Harlin (appointed 1/10/23)	
	Terry Gee (appointed 1/10/23)	
Key management personnel	Vicky Hines	CEO
	David Benge	Development manager
Registered name		One Walsall Ltd
Working name		One Walsall
Registered office		Jerome Chambers 16-16a Bridge Street Walsall West Midlands WS1 1HP
Charity number		1074659
Company registration number		03705372
Independent examiner		Feltons 8 Sovereign Court 8 Graham Street Birmingham B1 3JR
Bankers	CAF Bank Ltd 25 Kings Hill Ave Kings Hill West Malling ME19 4JQ	Unity Trust Bank Plc Nine Brindley Place Birmingham B1 2HB

One Walsall Ltd

(A Company Limited by Guarantee)

Report of the trustees
Year ended 31 March 2024

The Trustees present their annual report together with the financial statements of the charity for the year ended 31 March 2024 which also meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in January 2019.

Objectives and activities

Purposes and aims

Our aim is to support a strong and vibrant voluntary and community sector in Walsall, and to encourage and grow local social action, by supporting new and existing voluntary and community sector enterprises (VCSEs) to:

- develop, grow and sustain their activities for the future
- connect and collaborate with other VCSEs and partners across sectors
- promote their impact and influence local decisions about the communities they serve
- encourage and support residents to take up volunteering and other forms of community action

We review our aims, objectives and activities each year to identify the outcomes of our work in the previous 12 months. The review looks at the success of key activities under each strategic objective and the benefits they have brought to the voluntary and community sector and to the residents of Walsall more generally. The review also helps us ensure our aim, objectives and activities remain focused on our stated purposes. We refer to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities, and the trustees consider how planned activities will contribute to the aims and objectives they have set.

Our vision is to inspire and support social action by offering a diverse range of unique and bespoke packages of support to the sector in order to empower organisations to become sustainable and thrive.

The strategic objectives for the charity during the year have been:

1. Improved quality of VCS service provision in Walsall and an increase in VCSEs working to deliver against local priorities.
2. Improved partnership working between a diverse range of VCSEs
3. Increased levels of funding accessed by the VCS from sources originating outside of the Borough
4. Increased representation of the VCS in a range of key partnership forums
5. Increase in residents' engagement in volunteering and other forms of social action
6. Increased confidence, trust and satisfaction in One Walsall from the VCS.

Achievements and performance

Beneficiaries of our services

One Walsall's Articles state that we work to promote any charitable purposes for the benefit of Walsall and the surrounding areas, build the capacity of voluntary and community sector (VCS) organisations, promote, organise and facilitate co-operation and partnership working, and provide them with the necessary support, information and services to enable them to pursue or contribute to any charitable purpose.

The VCS in Walsall is both broad and diverse; from small, volunteer-led community groups with little formal structure or income, to larger charities with paid staff delivering commissioned services. The diversity of the sector's structure is mirrored by the diversity of services and activities it delivers, which includes advice and information, education and skills, employment and financial inclusion, health and wellbeing, general social activities, sports and physical activity groups. Walsall is broadly in line with national trends with most local organisations being small; almost two thirds of those operating in Walsall have an annual turnover of less than £100,000 and the majority far less than this.

Performance against strategic objectives

In the last 12 months, One Walsall has experienced change. This is primarily as a result of the ending of its contract funded by Walsall Council and Health as the requirements have changed to a locality model.
One Walsall has endeavoured to diversify its income and in December 2023 we received the news that we had been successful with a bid to the National Lottery Community Fund. This will fund our Partnership, Development and Impact posts over three years. One Walsall was also successful in a bid to The UK Shared Prosperity Fund to fund a part time Volunteer Co-ordinator role to set up a supported volunteering programme. This will be an opportunity to pilot a programme offering holistic support to vulnerable people to engage them in meaningful and positive activities within the Borough and also to bring forward learning which can be shared with key partners.
During this period One Walsall's board was able to maintain the strategic objectives in this time by continuing to support its members.

1. Improved quality of VCS service provision in Walsall and an increase in VCSEs working to deliver against local priorities.

Walsall is a proud town with a diverse and multi-cultural community. The Borough has both a growing young and older population which are placing greater demands on services going forward. Like many other towns and cities Walsall continues to face significant challenges exacerbated by the pandemic, followed by the cost of living crisis, which has impacted the local population and the VCFSE communities alike. The sector plays a pivotal role in supporting vulnerable people experiencing health, education & skills, housing and community safety issues. Underlying structural factors such as poverty emphasise this impact on the population.

In this challenging landscape, One Walsall has continued to represent and provide support to its members. There has been a growing focus on providing tailored support to members around the One Walsall Business Development Tool providing organisations with an independent, holistic review of their organisations. As part of the review we work with organisations to understand their priorities and support them in their decision making. At the end of the process, organisations are provided with a detailed report and action plan to aid their development. During the year we undertook a survey to understand how members found the process and the difference it has made. A focus group was also held with members about the tool. Feedback has been positive and we are now starting to put in place changes that we hope will make the tool even more accessible.

1. Improved quality of VCS service provision in Walsall and an increase in VCSEs working to deliver against local priorities (continued)

Over the last 12-18 months, One Walsall has identified a gap for members in particular around evidencing their impact. Initially One Walsall's monitoring and evaluation team played an internal role for the organisation. In recognising potential gaps for members, the focus for the Impact team's work has shifted to better understand the needs of the sector.

In the reporting period, the Impact team worked with a small group of member organisations, listening to their needs & requirements. They have been able to provide advice or undertake pieces of monitoring and evaluation work which have in some instances been used to support a review with funders. In addition, this has provided an opportunity for One Walsall to discuss and introduce local strategic priorities to groups who might be unaware of the wider impact of their work. For instance, the team is actively exploring ways to build the voluntary sector's work into Walsall's Well-being outcomes framework, which will be used in the future around commissioning and influencing future ways of working.

By the end of the financial year the Impact team completed three evaluation reports. Over the next few months, we will be putting forward our M & E offer to the sector that we hope will not only provide members with a greater understanding of the importance of monitoring and evaluation but also provide them with opportunities to upskill their staff.

The Impact team hosted One Walsall's first webinar towards the end of the reporting period. This provided great insight into organisations' views on monitoring and evaluation and what their requirements are. The team will continue working on tools and resources to support the sector in the next 12 months.

2. Improved partnership working between a diverse range of VCSEs.

One Walsall continues to promote partnership working across the sector and is excited to be involved in progressing a couple of opportunities.
One Walsall was approached early in in the reporting period to take up the administration/secretariat for the borough's Cultural Compact. It's an exciting time to be involved in Walsall as there are a number of regeneration opportunities coming together. These include the Town's Fund, which is funding a range of exciting opportunities which will include voluntary sector organisations. One Walsall has been privileged to take part in the advisory board/funding panels. In addition, Walsall has secured cultural development funding to bring the iconic Guildhall located in the town centre back into use and to develop opportunities for creative businesses to be established over the coming years. The CDF includes the Cultural Compact as a partner. There will be opportunities to bring volunteers on board as part of its work.
The Cultural Compact provides wider opportunities to galvanise a range of key partners and the sector to partner and collaborate.
Relaunching the Compact has meant that during the period there has been a review of the Compact's governance. With its reach, One Walsall together with the chair of the group have been able to bring together a broad spectrum of partners and creative organisations. A specific creatives group has been formed which will grow and evolve over the years to influence and drive the Compact in the future.
Mental health continues to be a concern and a priority focus for partners. In recognition of its previous work around winter pressures, One Walsall was asked by a group of member organisations to lead a proposal to the Black Country Health Trust to deliver a Talking Therapies Plus bid. This will be an innovative and creative way for the voluntary and community sector to showcase its varied strengths in supporting underrepresented & under heard groups with protected characteristics. Whilst the group has received initial approval, further sign off is required to enable the mobilisation of the programme. If awarded the pilot approach could potentially lead to a business case for future multiyear funding with the voluntary sector taking a pivotal role.

3. Increased level of funding accessed by the VCS from sources outside of the borough.

During the reporting period One Walsall's funding officer supported groups with practical advice to secure approx £480k of funding for the borough.
Throughout the year, the Funding Officer was able to run a series individual and workshop sessions, bringing together various funders such as the National Lottery Community Fund, Heritage & Heart Of England Foundation alongside the voluntary and community sector. This enabled funder to share information about their funding priorities, application tips and to share best practice. Funding Information was also shared via One Walsall's newsletter and by direct email to members.
As the locality lead model includes a funding focus, One Walsall has removed the dedicated funding officer and has moved to a Partnership and Development role. This will have a more limited funding role going forward and will recognise as has been reported in previous years that some organisations require more bespoke support in developing their offer and around income generation.

4. Increased representation of the VCS in a range of key partnership forums.

One Walsall has continued to work closely with its members and explored ways for the sector to develop ideas and opportunities to support local people.
Early in the reporting period One Walsall hosted an International Women's Day event at its offices. This supported some initial work undertaken by the women's network. The IWD event enabled us to celebrate the work of One Walsall members and for them to network with each other.
Many organisations advised that since the pandemic that they would like opportunities to have in person as well as online meetings. The One Walsall team took the opportunity to run the Housing and homelessness forum in a creative way by using a "walk". The Forum took place on world homelessness and mental health day and 60 participants took place in a walk from the town centre to the Arboretum. The forum had statutory and voluntary sector speakers at key points along the way highlighting key information and work being undertaken in the Borough. Following this event there was an opportunity to host an online event, encouraging voluntary sector partners to apply for Change into Action funding which supports the street sleeping community. Some member organisations expressed an interest in becoming a Trusted Partner which will enable them to apply for funding.
One Walsall has continued to promote the inclusion of the sector in the system wide Health Alliance meetings. Many organisations want to be involved but have some issues with their capacity.
In the previous year, there was recognition of the growth in the number of Community Interest Organisations. In the reporting period One Walsall was asked by West Midlands Combined Authority to host an event focusing on the social economy. One Walsall brought in Council, WMCA, private sector speakers and was able to include CICs in the discussion. The feedback from the event was shared with the council who are establishing an economic forum. One Walsall will continue to work work with its CIC members to help their future delivery.
The new Partnership & Development officer roles, funded by the National Lottery Community Fund will be filled early in the new financial year and will pick up the work from the forums and networks.

5. Increase in residents engagement in volunteering and other forms of social action.

The Volunteer centre continued to operate successfully with 244 volunteers signed up during the year from which we matched with 342 volunteering. opportunities. We ran several one off events to promote volunteering and Corporate Social Responsibility (CSR). These include a CSR event at Darlaston that attracted 29 organisations and a Volunteer MiniFair that attracted 19 voluntary groups who made contact with 90 potential volunteers. Working with our fellow CVS partners from across the Black Country we provided a range of training events to support organisations to attract, develop and retain volunteers. In December 23 our Volunteer Manager left the organisation. We have secured funding for a Supported Volunteering Programme for 2024 and will cover some generic volunteering activity from reserve, and we have gone out to recruit to this part time post, however, our priority as we come to the end of the financial year is to identify further funds to invest into our Volunteering Offer so that we can be seen as a key strategic partners around local volunteering during 2024/2025.
During the reporting year, One Walsall as a key partner on the local place based partnership has taken a lead role in an informal cross sector volunteering network. The network brings together statutory and voluntary sector organisations to share local updates of some of the amazing volunteering work happening. The group is looking at local opportunities to work on over the coming year.
During the forthcoming year One Walsall anticipates a number of volunteering opportunities being developed through our links with the Community Development Fund funded Makerfest which is linked to the Cultural Compact's work.
During the year we continued to support the two Big Local areas in Walsall namely Mossley and Palfrey. Both programmes which are community led are beginning to wind down and focus on their long-term legacies. In Palfrey this will be in the form of significant improvements to the three parks in the area whilst in Mossley they have purchased the old Mossley Youth centre building which they are having redeveloped into a new Community Hub, for the use of the residents of Mossley and services looking to deliver their service to Mossley residents. One Walsall has continued to hold the funding for the two programmes and has managed a Coordinator role which has supported each programme's development.

6. Increased confidence, trust, and satisfaction in One Walsall from the VCS

During what has been a challenging period for One Walsall we have continued to deliver a service in support of the VCSE of Walsall.
During the year we conducted a survey to understand member sector satisfaction with our funding support and our generic organisational support through the One Walsall Business Development Tool. Feedback showed that 81% of groups who make a funding enquiry went on to submit a bid and of those, 75% had a successful funding outcome. 97% of the groups who responded would recommend our funding support to other organisations. In terms of the One Walsall Development Tool 88% of the groups reported acting on the advice provided. Groups also reported accessing other services including Volunteering support, e-bulletin, virtual forums etc.
One Walsall began work to devise a state of the sector survey to go to all members. It felt appropriate to go out and understand the landscape the members are working in and to hear their priorities and issues.
The survey went out before the end of the financial year. Apart from sending out a link to the survey, members were asked if they wanted support to help them complete the form to enable those with language barriers or a disability to take part. Feedback received at the survey midpoint suggests that members are concerned about the sustainability of their organisations as funding becomes more and more restricted.
The outcome from the survey will be shared in full in the new financial year with members and strategic partners such as external funding partners, Health and the Council. One Walsall will also use the information to determine its future priorities and the offer.

Structure, governance, and management

Governing Document

One Walsall Ltd. is a company limited by guarantee governed by its Memorandum and Articles of Association dated 18 April 2018 and is registered as a charity with the Charity Commission. There are currently 403 members, each of whom agrees to contribute £1 in the event of the charity winding up. Membership is open to not-for-profit organisations with charitable aims which operate within Walsall and are in support of One Walsall's mission and objects.

Recruitment and appointment of trustees

We recruit new trustees to ensure our board has the range of skills and experience to meet the needs of the organisation. Trustees are appointed by ordinary resolution at a General Meeting or by a decision of existing trustees.

Board of Trustee Meetings

A HR sub committee meets regularly in support of all One Walsall's HR processes.

A Finance subgroup has also been meeting regularly to review and oversee One Walsall's charity accounts and provide support with business planning.

Trustee Induction and Training

Most trustees are already familiar with the practical work of the charity having been drawn from the membership of the organisation and been in receipt of our services at one time or another. New trustees are provided an induction to the organisation, delivered by the Chair of the Board of Trustees and Chief Executive, which covers the current context the organisation operates in, the key areas of service delivery, and the main documents which set out the charity's operational and governance framework, including:
Memorandum and Articles
Mission statement and strategic plan
Conflict of Interest Policy and Procedure
Trustee role description, code of conduct and contract

In addition, new trustees are directed to the relevant advice and guidance of the Charity Commission and are invited to attend any relevant training delivered by the Development Team which will support orientation to their role.

Organisational Structure

The Board of Trustees, which can have up to 12 members, administers the charity. The Board meets quarterly to manage the affairs of the organisation, to formulate and approve policy, and set the overall strategic direction. Sub-committees meet as and when required to cover governance matters in greater detail in areas such as human resources.
The day to day responsibilty for the provision of service remains with the Chief Executive Officer along with Development Manager and Office Manager.

Related parties

The charity has a close relationship with other voluntary sector infrastructure organisations in the region, and acts in collaboration with them to establish strategies for the benefit for the voluntary and community sector in Walsall. One Walsall is a member of the National Association for Voluntary and Community Action (NAVCA) and the National Council for Voluntary Organisations (NCVO). In 2013, One Walsall became one of the four members managing Black Country Together CIC, an associated company which is joint owned with Dudley Council for Voluntary Services, Sandwell Council for Voluntary Organisations and Wolverhampton Voluntary Sector Council. Black Country Together is established to increase the level of funding secured by the voluntary and community sector within our sub-region and foster greater cooperation and collaboration between voluntary organisations and local statutory agencies both within and across borough boundaries.

Financial Review

As detailed ealier One Walsall's Core Grant from the council was made into a contract and put out to tender in four lots. One walsall was unsucessful in the tender to provide infrastructure support to the South of the Borough. During the year we have been utilising our reserves to cover the some of the posts that were previously funded through this grant. During the year we have reduced our head count to reflect the financial situation in which we find ourselves. In December 2023 were were advised that we had been sucessful in applications both to the National Lottery Community Fund and to the Uk Shared Prosperity Fund. Whilst this funding has covered the costs of a several key posts we still need to secure additional core funding to avoid having to deplete our reserves any further. How we achive this and developing a more sunstainable funding mix will be two of our main priorities for the forthcoming year.

Reserves policy

The Trustees have reviewed the charity's needs for reserves in accordance with the guidance issued by the Charity Commission. The trustees believe that the charity should hold financial reserves because it is dependent for much of its income on short and medium-term grants. These grants are subject to fluctuation and delay and the charity requires protection against these uncertainties and the ability to continue operating despite gaps in future income.The trustees have decided that due to our reduction in staff and the reduction in potential redundancy payments and due to the fact that other organsiations are operating who could support our members in the event of forced closure that we would reduce our Reserves to a level of 3 months operating costs. This will give us more financial flexibility in the short term.

Investment policy

The trustees having regard to liquidity requirements of the charity and the reserves policy described in the trustee's report, have operated a policy of keeping available funds in an interest bearing deposit account.

Going concern

The financial statements have been prepared on a going concern basis. The trustees believe this is appropriate with the current situation. However there are some concerns over the future level of funds held and the expected level of income. The charity is currently identifying suitable funders to help alleviate our shortfall in core funding. Applications to funders will be made shortly.The future ability of the charity is dependent on being successful in a number of these applications. As it stands now the trustees believe adopting the going concern assumption is appropriate.

Plans for the Future – Looking Forward

Moving forward into the new financial year One Walsall remains committed to working to strengthen and support its members. Securing the National Lottery Community funding has been pivotal and will enable the organisation to take a bespoke approach in its work and to take a greater leadership role. Looking ahead there will be national, regional and local elections over the coming year, which may have implications for the VSCE in its role and remit. The economic outlook remains unpredictable and unsettled. It is evident that partnership and collaboration will be required ever more as funders and commissioners alike grapple with limited long-term funding. One Walsall has rolled out its comprehensive State of the Sector survey and hopes to achieve a response rate of 100. The feedback from the survey will have implications for the One Walsall Board & staff in terms of the organisation's strategic planning and also for key partners such as the Walsall Together Partnership working across the Borough. In the new financial year, One Walsall will develop its 3 year plan and will explore ways to develop its members, prioritise partnership and collaborative opportunities and secure further funding to sustain its future work – this includes developing self-funding options.

One Walsall will continue to add value, using its platform to promote and build those working in the voluntary and community sector who work with some of the most vulnerable people living in the Borough. There will be opportunities for One Walsall to be involved in major pieces of work where it can test & learn, share learning and inform best practice.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

By order of the board of trustees

Peter Whitehead
Chair

24 October 2024

Independent Examiner's Report to the Trustees of One Walsall Ltd (A Company Limited by Guarantee)

I report to the charity trustees on my examination of the accounts of the company for the year ended 31 March 2024 which are set out on pages 11 to 23.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Feltons

David W Farnsworth FCA (Senior Statutory Auditor)
For and on behalf of Feltons
8 Sovereign Court
8 Graham Street
Birmingham B1 3JR

24/10/2024

One Walsall Ltd
(A Company Limited by Guarantee)

Statement of financial activities (including income and expenditure account) for the year ended 31 March 2024

	Notes	Unrestricted funds £	Designated fund £	Restricted funds £	Total 2024 £	Total 2023 £
Income						
Donations and legacies	2	55	-	-	55	10,000
Income from charitable activities:						
Core grant (WMBC)		-	-	8,333	8,333	100,000
Core grant (NHSBC ICB)		-	-	4,167	4,167	-
Creative Black Country		3,500	-	-	3,500	3,500
Mossley Big Local		44,563	-	79,025	123,588	70,466
One Palfrey Big local		4,723	-	95,473	100,196	75,066
NHS Health Inequalities		-	-	39,188	39,188	10,812
Commonwealth Activity Connectors		-	-	40,260	40,260	43,444
Kick Off Call		3,750	-	-	3,750	2,750
Voluntary and Social Enterprise Support		-	-	30,024	30,024	-
Volunteering Futures		4,670	-	-	4,670	2,330
VCSE Leadership		5,000	-	-	5,000	-
Walsall Cultural Compact		13,320	-	-	13,320	-
Initiative for Social Enterprise		2,500	-	-	2,500	-
Investing in Volunteers		2,000	-	-	2,000	-
Winter Pressures		-	-	-	-	231,509
Walsall CCG		-	-	-	-	50,000
Black Country Together CIC		-	-	-	-	3,000
Volunteer Centre		-	-	-	-	5,000
Primary Care Ambassadors		-	-	-	-	18,000
Youth Focus West Midlands		-	-	-	-	1,324
Engage Walsall		-	-	-	-	2,323
Mossley Jubilee Day of Culture Festival		-	-	-	-	9,668
We Are Walsall 2040		-	-	-	-	1,820
Others		867	-	1,717	2,584	5,881
Income from trading activities:						
Contracts for services		3,230	-	-	3,230	287
Advertising		130	-	-	130	180
Rental income and room hire		62	-	-	62	211
Investment income	3	5,565	-	-	5,565	2,419
Total income		93,935	-	298,187	392,122	649,990
Expenditure						
Charitable activities:						
Operational and support costs	4	219,317	1,597	305,488	526,402	686,717
Total expenditure		219,317	1,597	305,488	526,402	686,717
Net income before transfers		(125,382)	(1,597)	(7,301)	(134,280)	(36,727)
Gross transfers between funds	13	97,699	(105,000)	7,301	-	-
Net movement in funds		(27,683)	(106,597)	-	(134,280)	(36,727)
Reconciliation of funds						
Total funds brought forward	13	94,028	206,602	-	300,630	337,357
Total funds carried forward		66,345	100,005	-	166,350	300,630

All of the charity's activities derive from continuing operations during the above two financial periods.

One Walsall Ltd
(A Company Limited by Guarantee)

Company Number : 03705372 / Charity number : 1074659
Balance sheet as at 31 March 2024

	Notes	2024 £	2024 £	2023 £	2023 £
Fixed assets					
Tangible assets	9		-		-
Current assets					
Debtors	10	3,388		10,136	
Cash at bank and in hand		451,358		521,491	
		454,746		531,627	
Creditors: amounts falling due within one year	11	288,396		230,997	
Net current assets			166,350		300,630
Net assets			166,350		300,630
Funds of the charity :					
Restricted funds					
General fund	13		-		-
Unrestricted funds					
General fund	13	66,345		94,028	
Designated fund	13	100,005		206,602	
			166,350		300,630
Total funds			166,350		300,630

The company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2024.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2024 in accordance with Section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for:

a) ensuring that the company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
b) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

These accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The notes on pages 14 to 23 form part of these accounts.

The financial statements were approved by the board of trustees on 24 October 2024 and were signed on its behalf by :

Peter Whitehead

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Peter Whitehead (Chair)

One Walsall Ltd
(A Company Limited by Guarantee)

Statement of cash flows
for the year ended 31 March 2024

	Notes	2024 £	2023 £
Cash flow from operating activities	16	(75,698)	170,179
Net cash flow from operating activities		(75,698)	170,179
Cash flow from investing activities			
Interest received		5,565	2,419
Net cash flow from investing activities		5,565	2,419
Net (decrease) / increase in cash and cash equivalents		(70,133)	172,598
Cash and cash equivalents at 1 April 2023		521,491	348,893
Cash and cash equivalents at 31 March 2024		451,358	521,491

Notes to the financial statements for the year ended 31 March 2024

1. Accounting policies

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements are prepared under the historical cost convention unless otherwise stated in the relevant accounting policy note. One Walsall Ltd is a charitable company limited by guarantee in England and Wales. The company's registered number and registered office can be found in the reference and administrative details page.

b) Going concern

The financial statements have been prepared on a going concern basis. The trustees believe this is appropriate with the current situation. However there are some concerns over the future level of funds held and the expected level of income. The charity currently has various applications out for consideration with funders and are expecting decisions to be made soon. The future ability of the charity is dependent on being successful in a number of these applications. As it stands now the trustees believe adopting the going concern assumption is appropriate.

c) Income recognition

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

- **Grants receivable**
  Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of entitlement of receipt its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

- **Donations**
  Donations are recognised on a receivable basis where there is certainty of receipt and the amount can be reliably measured. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

- **Donated services and gifts in kind**
  Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

1. Accounting policies (continued)

c) Income recognition (continued)

- **Gifts in kind**
  Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.
- **Interest receivable**
  Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.
- **Other income**
  Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the goods have been provided or on completion of the service.

d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- **Costs of generating funds**
  These are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.
- **Charitable activities**
  These are costs incurred in activities undertaken to further the purposes of the charity and their associated support costs.
- **Governance costs**
  These include the costs attributable to the trust's compliance with constitutional and statutory requirements, including strategic management and trustees' meetings and reimbursed expenses.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

e) Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific artistic projects being undertaken by the charity.

f) Allocation of support costs

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs and administrative payroll costs. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities. The bases on which support costs have been allocated are set out in note 5.

Notes to the financial statements for the year ended 31 March 2024 (continued)

1. Accounting policies (continued)

g) Tangible fixed assets

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Fixtures and fittings	- 25% per annum on a straight line basis

h) Debtors

Operational and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

i) Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

j) Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

k) Operating leases

Rentals payable under operating leases are charged to the SoFA on a straight line basis over the period of the lease.

l) Taxation

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

m) Pension benefits

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

n) Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

There are no critical accounting estimates or areas of judgement.

2. Donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Donations	55	-	55	10,000
	55	-	55	10,000

3. Investment income

	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Deposit account interest	5,565	-	5,565	2,419
	5,565	-	5,565	2,419

4. Expenditure on charitable activities

	Core Activities £	Specific Projects £	Total 2024 £	Total 2023 £
Operational and support costs				
Staff costs	276,832	-	276,832	316,244
Project costs	-	212,282	212,282	326,551
Motor and travel	257	-	257	32
Premises costs	6,161	-	6,161	9,113
Promotion and marketing	2,490	-	2,490	2,516
Support costs (see note 5)	17,496	-	17,496	27,741
Governance costs (see note 5)	10,884	-	10,884	4,520
	314,120	212,282	526,402	686,717

Total expenditure on charitable activities was £526,402 (2023 - £686,717) of which £220,914 (2023 - £101,547) was unrestricted and £305,488 (2023 - £585,170) was restricted.

5. Analysis of support and governance costs

	Basis of allocation	General support £	Governance function £	Total 2024 £	Total 2023 £
Training and recruitment	Staff time	151	-	151	1,450
Information technology	Usage	10,014	-	10,014	18,425
General office costs	Usage	7,196	-	7,196	7,718
Independent examiner's fee	Governance	-	2,334	2,334	1,920
Legal and other professional	Governance	-	8,550	8,550	2,600
Bank charges	Usage	135	-	135	148
		17,496	10,884	28,380	32,261

6. Net income for the year

Net income is stated after charging:

	Total 2024 £	Total 2023 £
Operating lease rentals		
Office equipment	1,543	1,543

7. Trustees and key management personnel remuneration and expenses

During the current and previous year, no trustees received any remuneration nor any benefits in kind.

During the current and previous year, no trustees received any reimbursement of expenses.

The Trust considers its key management personnel comprise the Chief Executive Officer and the Development Manager, as shown on page 1. The total amount of employee benefits received by key management personnel was £77,533 (2023 - £63,288).

8. Analysis of staff costs and numbers

Staff costs :

	Total 2024 £	Total 2023 £
Wages and salaries	252,986	284,805
Social security costs	16,339	17,748
Defined contribution pension scheme	7,507	13,691
	276,832	316,244

No employees received total employee benefits of more than £60,000.

Staff numbers :

The average monthly number of employees and full time equivalents during the year was as follows:

	2024 Number	2024 FTE	2023 Number	2023 FTE
Charitable activities	6.0	4.3	8.0	4.7
Administrative	3.0	1.7	3.0	1.9
Management	3.0	1.9	2.0	1.3
	12.0	7.9	13.0	7.9

9. Tangible fixed assets

	Fixtures & fittings £	Total £
Cost		
At 1 April 2023 and at 31 March 2024	131,219	131,219
Depreciation		
At 1 April 2023 and at 31 March 2024	131,219	131,219
Net book values		
At 31 March 2024	-	-
At 31 March 2023	-	-

10. Debtors

	Total 2024 £	Total 2023 £
Debtors from operations	280	3,732
Prepayments and accrued income	3,108	6,404
	3,388	10,136

11. Creditors - amounts falling due within one year

	Total 2024 £	Total 2023 £
Creditors from operations	6,690	7,089
Accruals and deferred income	215,647	219,929
Other creditors	66,059	3,979
	288,396	230,997

Deferred income

Deferred income at 1 April 2023	216,727	68,447
Resources deferred in the year	284,910	192,066
Amounts released from previous years	(294,924)	(43,786)
Deferred income at 31 March 2024	206,713	216,727

At the balance sheet date the charity was holding funds received in advance where the qualifying expenditure is expected to be incurred in a future year.

12. Commitments under operating leases

At 31 March 2024 the charity was committed to making the following payments under non-cancellable operating leases :

	Other	
	Total 2024 £	Total 2023 £
Within one year	500	1,543
Within two to five years inclusive	2,001	-
	2,501	1,543

13. Analysis of funds

	Balance at 1 April 2023 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2024 £
Restricted general funds					
Core grant (WMBC)	-	8,333	(8,333)	-	-
Core grant (NHSBC ICB)	-	4,167	(4,167)	-	-
Mossley Big Local	-	79,025	(79,025)	-	-
Urban Street Cleaning	-	397	(397)	-	-
One Palfrey Big local	-	95,473	(95,473)	-	-
Cycling UK	-	480	(480)	-	-
Change Into Action	-	840	(840)	-	-
Health Inequalities	-	39,188	(44,413)	5,225	-
Winter Pressures	-	-	(1,705)	1,705	-
Commonwealth Activity Connectors	-	40,260	(40,260)	-	-
Primary Care Ambassadors	-	-	(371)	371	-
Voluntary and Social Enterprise Support	-	30,024	(30,024)	-	-
	-	298,187	(305,488)	7,301	-
Unrestricted funds					
General fund	94,028	93,935	(219,317)	97,699	66,345
Designated funds:					
Operating Reserve (three months)	165,000	-	-	(70,000)	95,000
Relocation Fund	35,000	-	-	(35,000)	-
Youth Engagement (legacy)	6,602	-	(1,597)	-	5,005
	300,630	93,935	(220,914)	(7,301)	166,350
Total funds	300,630	392,122	(526,402)	-	166,350

Name of fund	Description, nature and purpose of fund
Restricted general fund	Money given to the charity where the donor requires that a grant or donation be spent for a specific project.
Unrestricted general fund	The free reserves of the charity which are not designated for particular purposes.
Designated fund	Unrestricted income for which the trustees have designated a particular purpose.

It was decided by the board to ring fence an unrestricted legacy and spend it on the now unfunded Youth Engagement project. As At 31 March 2024 the balance on the Youth Engagement fund was £5,005.

14. Analysis of net assets between funds

Fund balances at 31 March 2023 are represented by:	Unrestricted funds £	Designated funds £	Restricted funds £	Total funds £
Current assets	354,741	100,005	-	454,746
Current liabilities	(288,396)	-	-	(288,396)
Total net assets	66,345	100,005	-	166,350

15. Capital commitments

There were no capital commitments at 31 March 2024 nor at 31 March 2023.

16. Reconciliation of net income to net cash flow from operating activities

	Total 2024 £	Total 2023 £
Net income for the year	(134,280)	(36,727)
Interest receivable	(5,565)	(2,419)
Decrease in debtors	6,748	59,339
Increase in creditors	57,399	149,986
Net cash flow from operating activities	(75,698)	170,179

17. Related party transactions

The following related party transactions took place during the period:

Black Country Together CIC

Community Interest Company in which One Walsall Ltd owns 25%.	2024 £	2023 £
Income received from related party during the year	53,594	60,548
Amount due from related company at year end	250	288

Organisation Mindkind CIC

Community Interest Company in which Sureya Gulzar (trustee) is a director	2024 £	2023 £
Income received from related party during the year	12,450	39,000

17. Related party transactions (continued)

Organisation Mettaminds CIC

Community Interest Company in which Amritpal Singh (trustee) is a director	2024 £	2023 £
Income received from related party during the year	-	40,240

ONE WALSALL LTD

England & Wales - Charity number 1074659

Accounts

One Walsall Ltd

(A Company Limited by Guarantee)

Annual Report and Financial Statements
Year ended 31 March 2023

Charity number : 1074659

Company Number : 03705372

Feltons

Chartered Accountants

Birmingham

B1 3JR

One Walsall Ltd

(A Company Limited by Guarantee)

Report and financial statements
Year ended 31 March 2023

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One Walsall Ltd
(A Company Limited by Guarantee)

Reference and Administrative Details

Trustees	Peter Whitehead	Chair
	Sureya Gulzar	Vice Chair
	Amritpal Singh	Vice Chair
	Andre Reid	
	Muhammad Khan (Resigned on 4/9/23)	
	Nigel Dutton	
	Paul Mason	
Key management personnel	Vicky Hines (Appointed on 15/11/2022)	CEO
	David Benge	Development manager
Registered name		One Walsall Ltd
Working name		One Walsall
Registered office		Jerome Chambers 16-16a Bridge Street Walsall West Midlands WS1 1HP
Charity number		1074659
Company registration number		03705372
Independent examiner		Feltons 8 Sovereign Court 8 Graham Street Birmingham B1 3JR
Bankers	CAF Bank Ltd 25 Kings Hill Ave Kings Hill West Malling ME19 4JQ	Unity Trust Bank Plc Nine Brindley Place Birmingham B1 2HB

One Walsall Ltd

(A Company Limited by Guarantee)

Report of the trustees
Year ended 31 March 2023

The Trustees present their annual report together with the financial statements of the charity for the year ended 31 March 2023 which also meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in January 2019.

Objectives and activities

Purposes and aims

Our aim is to support a strong and vibrant voluntary and community sector in Walsall, and to encourage and grow local social action, by supporting new and existing voluntary and community sector enterprises (VCSEs) to:

- develop, grow and sustain their activities for the future
- connect and collaborate with other VCSEs and partners across sectors
- promote their impact and influence local decisions about the communities they serve
- encourage and support residents to take up volunteering and other forms of community action

We review our aims, objectives and activities each year to identify the outcomes of our work in the previous 12 months. The review looks at the success of key activities under each strategic objective and the benefits they have brought to the voluntary and community sector and to the residents of Walsall more generally. The review also helps us ensure our aim, objectives and activities remain focused on our stated purposes. We refer to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities, and the trustees consider how planned activities will contribute to the aims and objectives they have set.

Our vision is to inspire and support social action by offering a diverse range of unique and bespoke packages of support to the sector in order to empower organisations to become sustainable and thrive.

The strategic objectives for the charity during the year have been:

1. Improved quality of VCS service provision in Walsall and an increase in VCSEs working to deliver against local priorities.
2. Improved partnership working between a diverse range of VCSEs
3. Increased levels of funding accessed by the VCS from sources originating outside of the Borough
4. Increased representation of the VCS in a range of key partnership forums
5. Increase in residents' engagement in volunteering and other forms of social action
6. Increased confidence, trust and satisfaction in One Walsall from the VCS.

Achievements and performance

Beneficiaries of our services

One Walsall's Articles state that we work to promote any charitable purposes for the benefit of Walsall and the surrounding areas, build the capacity of voluntary and community sector (VCS) organisations, promote, organise and facilitate co-operation and partnership working, and provide them with the necessary support, information and services to enable them to pursue or contribute to any charitable purpose.

The VCS in Walsall is both broad and diverse; from small, volunteer-led community groups with little formal structure or income, to larger charities with paid staff delivering commissioned services. The diversity of the sector's structure is mirrored by the diversity of services and activities it delivers, which includes advice and information, education and skills, employment and financial inclusion, health and wellbeing, general social activities, sports and physical activity groups. Walsall is broadly in line with national trends with most local organisations being small; almost two thirds of those operating in Walsall have an annual turnover of less than £100,000 and the majority far less than this.

Performance against strategic objectives

Much of One Walsall's work during the last twelve months has centred around embedding new and creative ways to support the voluntary and community sector, supporting sector organisations as they moved into a post pandemic world. One Walsall also worked more closely with partners such as health particularly around the area of mental health as the pandemic concluded.

During 2022-2023 One Walsall's communications' strategy remained crucial as we shared information and opportunities to help the sector move on from the pandemic. We contiued to build on our social media presence and maintained a monthly e-bulletin. Due to funding cuts we had to let our two communictaions Interns go and communications has been part of the Youth Engagement Officer and Volunteer Manager's roles. Improved links have also been made with local media, to include local and Black Country newspapers together with West Midlands radio stations. We continue to encourage people to leave comments on Google Reviews, especially after any specific support offered; following attendance at one of our many varied forums or training sessions, this allows us to review and reflect as well as monitor our own performance and impact.

1. Improved quality of VCS service provision in Walsall and an increase in VCSEs working to deliver against local priorities.

A key role of One Walsall is to provide support to the VCS and to see it thrive. For more than 5 yrs One Walsall has developed a tool which can assess VCS organisations. In this reporting period 32 organisations undertook the One Walsall Development Tool (OWDT) providing them with a detailed report and an action plan to aid their development. The tool remains popular with groups who have undertaken it as was revealed by an inhouse survey conducted with those groups who have been assessed. Feedback from participants included "The Development tool enabled us to see where we needed to improve and where we were doing well, ...Giving us the opportunity to both keep on track and keep doing well in the places we were and make improvements in area where we needed to pay some attention. The process enabled us to build a plan to grow". Over the next 12 months One Walsall will review all the feedback and look to make changes to strengthen the tool. The modules covered are shown in the list below.

- Planning
- Governance
- People Management
- Safeguarding and Managing Risk
- Communication and Information Management
- Financial Management
- Asset Management
- Identifying and Measuring Impact

Along with the rollout of the Development Tool, One Walsall continues to offer bespoke support to our members. Over the past 12 months One Walsall has seen an increase in requests set up Social enterprises such as Community Interest Companies CIC. Anecdotally we have found that women or people from BME background have moved into this area of work. Those setting up CICs tend to benefit from peer support and One Walsall encourages and promotes this way of working between members.
The Development tool continues to help to improve the quality of VCS service provision in the Borough as there is a focus in improving skills and expertise of those working in the sector. This work has also highlighted the need to improve skills around monitoring and evaluation which is a focus for One Walsall moving into the new financial year.

Over the year our membership has continued to grow and we now have just under 400 members. One Walsall values its members who help steer and shape the organisation's direction of travel and to ensure that our services continue to be relevant to their needs.

2. Improved partnership working between a diverse range of VCSEs.

There are various examples of where One Walsall has been able to support partnership working - a couple of examples to demonstrate this are :
Primary Care ambassadors 4 organizations working together to promote awareness of changes in primary care services, identify barriers in accessing services. 5 organisations undertook awareness training in using the NHS App prior to engaging beneficiaries. Activities were based in Darlaston, Bloxwhich, Pelsall and Walsall Central.
Across all of our 5 forums)Homelessness, Health & Wellbeing, Environmental, Employment &Skills and Volunteer Management) we provide opportunities for the sector to promote their work, learning, new activities etc for the benefit of the wider sector. As a result we have observed numerous offers of support extended to other groups, sharing of resources and impact. One example being a member promoting a tool sharing service with another who was struggling with resources to buy tools to complete an activity. Or through the H&WB forum a cancer organsiation was struggling to engage with BAME groups, resulting in an organsiation supporting south Asian women to offer for the cancer group to attend their centre to give a talk.
During 2022 we engaged with local health partners who provided funds for the sector to support people presenting with mental health issues. One Walsall brought 6 local providers together to work on the programme. Each provider worked independently but were able to share experiences and the skills and knowledge of the whole cohort were also built. Through this approach, the 6 providers made referals between themselves and two of the cohort actually devised a joint project for a small number of clients. The funding was limited but has helped One Walsall to understand some of the potential benefits that the sector can bring to such a major issue as mental health. In the coming year One Walsall will continue to work with the Black Country's Lead Provider for Mental Health to develop this learning further.
During the year the Integrated Care Board purchased a number of digital devices to distribute to One Walsall members to residents, experiencing digital exclusion. Following One Walsall's input, the ICB agreed that VCSE organisations could apply for the devices for the use of their service users. Over 20 groups in Walsall were successful in securing 140 devices.

3. Increased level of funding accessed by the VCS from sources outside of the borough.

The One Walsall team supports many organisations with their funding proposals. Many of the applications to funding bodies can take a significant amount of time to develop, submit and resubmit if further information or a change in application is requred. The One Walsall team worked alongside nearly 60 organisations to develop their funding applications. Nearly £400k of external funding was secured for the Borough - approx 70% Heritage Lottery, approx 30% from the national lottery and the remainder from foundation/trust funders. Some of the success in applying for funding came from proactove work by One Walsall in hosting funding surgeries, one to one funding support meetings and general advice to groups. Some funders shared positive feedback that levels of applications from the Borough continue to rise since the end of the pandemic. They also highlighted that many organisations require high levels of support to develop and submit their applications,which One Walsall has taken on board.

4. Increased representation of the VCS in a range of key partnership forums

One Walsall continues to look for various ways for the sector to be included across a range of fora including meetings set up by One Walsall.
Following conversations with the Job Centre Plus and the West Midlands Combined Authority the sector has been kept infomed through quarterly Employment and skills forums. The forum has enabled the sector to learn and respond to information about the development of a college led employment hub.
Similarly, through the Environmental forum and identification of a number of health inequalities identified by a health partner on the Walsall Together Partnership, One Walsall worked with the Integrated Care Board to agree the distribution of £30,000 to improve use of green space, tackle food inequalities and support people to be more active. This exciting work will be taken forward in 2023-24.
One Walsall along with other partners of the Walsall Together Partnership are part of the Cross Sector volunteering group, bringing together the voice of volunteers across sectors, sharing opportunities and good practice.
During Q4 2022-23 One Walsall facilitated events bringing corporate businesses together with the VCSE sector to consider not only how businesses may be able to support the VSCE sector but how the sector could support business in developing and meeting their social values, over 100 organisations were engaged across the 2 events.
During the year, One Walsall continued to attend a number of strategic forums including the Walsall Together Partnership Board, Health & Wellbeing Board, the Town Deal Board, & Family Safeguarding Board. This has provided an opportunity to feed in and bring information back to the sector. For example One Walsall was able to promote the Town Deal programme and encourage some of the sector located in the geograghical area to apply for funding.
During the year, One Walsall used a small amount of legacy funding to employ two part time staff to undertake some initial work with young people across the borough. Young people were engaged at college events , visits to school 6th Forms and at large community events such as Walsall pride. We will look to continue this work in the future as young people are a key priority for a range of strategic partners in terms of health, crime & community safety, and employment & skills.
Our networking forums continue to be delivered virtually supporting the dissemination of messages and brought the sector together to discuss key elements of concern, such as funding, managing, and adapting service delivery etc. Our key forums have been around the employment, environment as mentioned earlier and around housing/homelessness.

In Q4 2022-3 One Walsall was pleased to host a major conference in the Borough. Working with a number of female VCSE organisation leaders who planned the content of the International Women's Day event. The event was attended by over 100 delegates and there were a number of stands where organisations networked & shared information about their work. A number of inspirational speakers from the sector, the council and the main local housing provider spoke about how they had overcome adversity and real challenges to become leaders in their field. During the day, many issues were raised about women's health, the lack of opportunities, discrimination etc. Following the event One Walsall plans to establish a Walsall Women's Network where as a group, women are able in a safe place able to unpack some of the issues and challenges they face and look at potential solutions together.

One Walsall will continue to work with both commissioners and grant funding organisations to support the positive benefits of partnership working and encourage this message to be disseminated throughout the sector.

5. Increase in residents engagement in volunteering and other forms of social action.

Volunteer Centre

The volunteer centre has seen a number of staff changes over the year. Following discussions One Walsall made an internal secondment to fill the Volunteer Manager role, which has been very successful. During the year we registered over 400 volunteers and placed over 200 roles. This represents a considerable increase from the previous year as the pandemic came to an end. This also reflects the challenges faced by the sector as the cost of livings impacts on organisational budgets and the need for volunteers becomes ever more important. One Walsall continued to provide training for vounteer co-ordinators in particular around managing volunteers and volunteering and the law.
One Walsall also worked with a number of local businesses over the past year supporting them in delivery of their Corporate Social Responsibility. In particular we worked with Poundland who supported one of our members (Olivia's Closet) who support people in rebuilding their lives after suffering domestic abuse. They helped pack 81 boxes of essential items for those individuals. We also worked closely with Walsall College who supplied a number of media students to help some our Community Interest Company [CIC] members with marketing and design..

6. Increased confidence, trust, and satisfaction in One Walsall from the VCS

As a membership organisation the continued growth in our membership is a reflection of the high regard the services we provide are held with many new members being recommened by existing members. The organisation often receives positive testimonials and feedback about the services members have received Following feedback from members in 2022, two part time staff were recruited as Monitoring and Evaluation Officers. Initially they were recruited to support some of the work around mental health. As the year progressed it was apparent that their expertise was providing a wider opportunity for them to support other VCSE organisations. During the new financial year, One Walsall will consider how this opportunity can be further developed.

During 2022-2023 One Walsall's communications' strategy remained crucial as we shared information and opportunities to help the sector move on from the pandemic. We continued to build on our social media presence, using Twitter, Facebook and Linked In predominantly. One Walsall also maintains a monthly e-bulletin and has amended the template to reflect member and partner features. Improved links have also been made with local media, to include local and Black Country newspapers together with West Midlands radio stations. We continue to encourage people to leave comments on Google Reviews, especially after any specific support offered. We also use evaluation forms following attendance at our varied forums, training sessions or events to reflect on feedback and to review service delivery, allowing One Walsall to review and reflect as well as monitor our own performance and impact.

Structure, governance, and management

Governing Document

One Walsall Ltd. is a company limited by guarantee governed by its Memorandum and Articles of Association dated 18 April 2018 and is registered as a charity with the Charity Commission. There are currently 403 members, each of whom agrees to contribute £1 in the event of the charity winding up. Membership is open to not-for-profit organisations with charitable aims which operate within Walsall and are in support of One Walsall's mission and objects.

Recruitment and appointment of trustees

We recruit new trustees to ensure our board has the range of skills and experience to meet the needs of the organisation. Trustees are appointed by ordinary resolution at a General Meeting or by a decision of existing trustees.

Board of Trustee Meetings

A HR sub committee meets regularly in support of all One Walsall's HR processes.

A Finance subgroup has also been meeting regularly to review and oversee One Walsall's charity accounts and provide support with business planning.

Trustee Induction and Training

Most trustees are already familiar with the practical work of the charity having been drawn from the membership of the organisation and been in receipt of our services at one time or another. New trustees are provided an induction to the organisation, delivered by the Chair of the Board of Trustees and Chief Executive, which covers the current context the organisation operates in, the key areas of service delivery, and the main documents which set out the charity's operational and governance framework, including:
Memorandum and Articles
Mission statement and strategic plan
Conflict of Interest Policy and Procedure
Trustee role description, code of conduct and contract

In addition, new trustees are directed to the relevant advice and guidance of the Charity Commission and are invited to attend any relevant training delivered by the Development Team which will support orientation to their role.

Organisational Structure

The Board of Trustees, which can have up to 12 members, administers the charity. The Board meets quarterly to manage the affairs of the organisation, to formulate and approve policy, and set the overall strategic direction. Sub-committees meet as and when required to cover governance matters in greater detail in areas such as human resources.
The day to day responsibilty for the provision of service remains with the Chief Executive Officer along with Development Manager and Operations Manager. A newly appointed CEO commenced late in Q2 2022-23 and is picking up the issues raised in this report.

Related parties

The charity has a close relationship with other voluntary sector infrastructure organisations in the region, and acts in collaboration with them to establish strategies for the benefit for the voluntary and community sector in Walsall. One Walsall is a member of the National Association for Voluntary and Community Action (NAVCA) and the National Council for Voluntary Organisations (NCVO). In 2013, One Walsall became one of the four members managing Black Country Together CIC, an associated company which is joint owned with Dudley Council for Voluntary Services, Sandwell Council for Voluntary Organisations and Wolverhampton Voluntary Sector Council. Black Country Together is established to increase the level of funding secured by the voluntary and community sector within our sub-region and foster greater cooperation and collaboration between voluntary organisations and local statutory agencies both within and across borough boundaries.

Financial Review

The financial results of One Walsall are detailed on the following pages. During the previous year 2021-2022 we heard that our 'core grant' provided by Walsall Council and Walsall Clinical Commissioning Group would be going out to competitive tender in order to test the market. The tender was due to come out Autumn 2021 but in reality with the new tender did not come out until January 2023. In the meantime a 40% cut to the funding amount provided by the council was applied and the grant agreement was extended on a quarter by quarter basis. We received funding from Local Trust for the two Big Local areas we support and from the Black Country Consortium for a worker to sit with One Walsall for a project to get communities active. The tender documentation was issued in Q4 2022-23 and the council changed its infrastructure model. We were unsuccessful in securing bid and started to look for alternative funding opportunities. With the agreement of the Board the reserves will be used to cover any shortfall incurred during the new financial year.

Reserves policy

The Trustees have reviewed the charity's needs for reserves in accordance with the guidance issued by the Charity Commission. The trustees believe that the charity should hold financial reserves because it is dependent for much of its income on short and medium-term grants. These grants are subject to fluctuation and delay and the charity requires protection against these uncertainties and the ability to continue operating despite gaps in future income.An operating reserve is set at the equivalent of 6 months of expenditure to cover unforeseen financial difficulties that might otherwise adversely affect the organisation's charitable activities, plus estimated redundancy costs.

Investment policy

The trustees having regard to liquidity requirements of the charity and the reserves policy described in the trustee's report, have operated a policy of keeping available funds in an interest bearing deposit account.

Gioing concern

The financial statements have been prepared on a going concern basis. The trustees believe this is appropriate with the current situation. However there are some concerns over the future level of funds held and the expected level of income. The charity currently has various applications out for consideration with funders and are expecting decisions to be made soon. The future ability of the charity is dependent on being successful in a number of these applications. As it stands now the trustees believe adopting the going concern assumption is appropriate.

Plans for the Future – Looking Forward

In Q4, the Council published the tender which outlined changes to the infrastructure contract model. The change includes a model which splits the borough geographically into 4 areas, managed by 4 individual providers. Sadly, One Walsall was not successful in becoming one of the new locality leads as part of the new contract. Going forward One Walsall will look at ways to compliment the work of the locality leads which will mobilise over Quarters 1 and 2 2023-24.

In the new financial year, One Walsall will need to prioritise the review of its income generation plan to ensure income diversification takes place. With the loss of core funding from the local authority and health, the organisation will aim to seek external funding and also explore opportunities to deliver fee paying work.

Walsall as a Borough continues to experience significant issues around social deprivation, mental health, children and young people, community safety issues including youth violence. This has significant impacts on many in the local population. The VSCE is a significant partner in working with key partners to tackle the issues. The prevention agenda across many partners is a critical element of the work and the VCSE plays a key role in taking on this work.

It is apparent that the statutory sector is facing significant funding challenges over the coming years, but this also offers an opportunity for the VCSE to work in different ways. One Walsall will encourage more collaborative, partnership opportunities for the sector to work together over the coming year.

Partnership work is high across the Borough and One Walsall will again look at ways to facilitate better ways of working for its members across such plans and strategies including Walsall 2040, mental health strategy & health and wellbeing. One Walsall will also seek opportunities to better embed the sector effectively across various forums such as Walsall Together Partnership

Working with the Board, staff and external partners, One Walsall will review its strategic plan for future years. In a post pandemic world, the organisation recognises that it needs to support the ongoing needs of its members.

In the new financial year the One Walsall Board will recruit new trustees to widen the skills and expertise of the Board.

The Black Country Together partnership allows for the development of projects such as Creative Black Country, Active Black Country and our Engagement and Partnerships Lead, commissioned by the ICB.

In 2023, we will be focused on making significant connections between the Black Country Together Engagement & Partnership Lead, commissioned by the Integrated Care Board and the Black Country ICB Transformation Directorate, exploring cases for enhancing the sector's capacity to deliver services that are aimed at alleviating health inequalities and preventing them altogether where possible.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006

By order of the board of trustees

P. Whitehead

Peter Whitehead
Chair
13th November 2023

Independent Examiner's Report to the Trustees of One Walsall Ltd (A Company Limited by Guarantee)

I report to the charity trustees on my examination of the accounts of the company for the year ended 31 March 2023 which are set out on pages 12 to 23.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Feltons

David W Farnsworth FCA (Senior Statutory Auditor)
For and on behalf of Feltons
8 Sovereign Court
8 Graham Street
Birmingham B1 3JR

20 November 2023

One Walsall Ltd
(A Company Limited by Guarantee)

Statement of financial activities (including income and expenditure account)
for the year ended 31 March 2023

	Notes	Unrestricted funds £	Designated fund £	Restricted funds £	Total 2023 £	Total 2022 £
Income						
Donations and legacies	2	10,000	-	-	10,000	-
Income from charitable activities:						
Core grant (WMBC)		-	-	100,000	100,000	170,000
Walsall CCG		-	-	50,000	50,000	50,000
Creative Black Country		3,500	-	-	3,500	3,500
Building Better Opportunities		3,273	-	-	3,273	3,274
Black Country Together CIC		3,000	-	-	3,000	5,500
Mossley Big Local		10,131	-	60,335	70,466	289,168
One Palfrey Big local		38,163	-	36,903	75,066	108,813
Engage Walsall		-	-	2,323	2,323	12,858
Mossley Jubilee Day of Culture Festival		-	-	9,668	9,668	-
We Are Walsall 2040		1,820	-	-	1,820	-
NHS Health Inequalities		-	-	10,812	10,812	-
Winter Pressures		-	-	231,509	231,509	-
Commonwealth Activity Connectors		-	-	43,444	43,444	-
Volunteer Centre		5,000	-	-	5,000	-
Primary Care Ambassadors		-	-	18,000	18,000	-
Youth Focus West Midlands		1,324	-	-	1,324	-
Kick off call		-	-	2,750	2,750	-
Youth Engagement		2,608	-	-	2,608	-
Volunteering Futures		2,330	-	-	2,330	-
VIEW Board		-	-	-	-	50,000
Walsall Intergrated Partnership Creator		-	-	-	-	28,532
Community Renewal Fund		-	-	-	-	5,000
Youth Investment Fund		-	-	-	-	16,975
Others		-	-	-	-	19,603
Income from trading activities:						
Contracts for services		287	-	-	287	1,936
Advertising		180	-	-	180	280
Rental income and room hire		211	-	-	211	-
Investment income	3	2,419	-	-	2,419	44
Total income		84,246	-	565,744	649,990	765,483
Expenditure						
Charitable activities:						
Operational and support costs	4	74,602	26,945	585,170	686,717	749,559
Total expenditure		74,602	26,945	585,170	686,717	749,559
Net income before transfers		9,644	(26,945)	(19,426)	(36,727)	15,924
Gross transfers between funds	13	(14,426)	(5,000)	19,426	-	-
Net movement in funds		(4,782)	(31,945)	-	(36,727)	15,924
Reconciliation of funds						
Total funds brought forward	13	98,810	238,547	-	337,357	321,433
Total funds carried forward		94,028	206,602	-	300,630	337,357

All of the charity's activities derive from continuing operations during the above two financial periods.

One Walsall Ltd
(A Company Limited by Guarantee)

Company Number : 03705372 / Charity number : 1074659
Balance sheet as at 31 March 2023

	Notes	2023 £	2023 £	2022 £	2022 £
Fixed assets					
Tangible assets	9		-		-
Current assets					
Debtors	10	10,136		69,475	
Cash at bank and in hand		521,491		348,893	
		531,627		418,368	
Creditors: amounts falling due within one year	11	230,997		81,011	
Net current assets			300,630		337,357
Net assets			300,630		337,357
Funds of the charity :					
Restricted funds					
General fund	13		-		-
Unrestricted funds					
General fund	13	94,028		98,810	
Designated fund	13	206,602		238,547	
			300,630		337,357
Total funds			300,630		337,357

The company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2023.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2023 in accordance with Section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for:

a) ensuring that the company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
b) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

These accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The notes on pages 15 to 24 form part of these accounts.

The financial statements were approved by the board of trustees on 13th November 2023 and were signed on its behalf by :

P Whitehead

Peter Whitehead (Chair)

One Walsall Ltd
(A Company Limited by Guarantee)

Statement of cash flows
for the year ended 31 March 2023

	Notes	2023 £	2022 £
Cash flow from operating activities	16	170,179	(196,830)
Net cash flow from operating activities		170,179	(196,830)
Cash flow from investing activities			
Interest received		2,419	44
Net cash flow from investing activities		2,419	44
Net increase / (decrease) in cash and cash equivalents		172,598	(196,786)
Cash and cash equivalents at 1 April 2022		348,893	545,679
Cash and cash equivalents at 31 March 2023		521,491	348,893

Notes to the financial statements for the year ended 31 March 2023

1. Accounting policies

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements are prepared under the historical cost convention unless otherwise stated in the relevant accounting policy note. One Walsall Ltd is a charitable company limited by guarantee in England and Wales. The company's registered number and registered office can be found in the reference and administrative details page.

b) Going concern

The financial statements have been prepared on a going concern basis. The trustees believe this is appropriate with the current situation. However there are some concerns over the future level of funds held and the expected level of income. The charity currently has various applications out for consideration with funders and are expecting decisions to be made soon. The future ability of the charity is dependent on being successful in a number of these applications. As it stands now the trustees believe adopting the going concern assumption is appropriate.

c) Income recognition

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

- **Grants receivable**
  Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of entitlement of receipt its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

- **Donations**
  Donations are recognised on a receivable basis where there is certainty of receipt and the amount can be reliably measured. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

- **Donated services and gifts in kind**
  Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

1. Accounting policies (continued)

c) Income recognition (continued)

- **Gifts in kind**
  Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.
- **Interest receivable**
  Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.
- **Other income**
  Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the goods have been provided or on completion of the service.

d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- **Costs of generating funds**
  These are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.
- **Charitable activities**
  These are costs incurred in activities undertaken to further the purposes of the charity and their associated support costs.
- **Governance costs**
  These include the costs attributable to the trust's compliance with constitutional and statutory requirements, including strategic management and trustees' meetings and reimbursed expenses.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

e) Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific artistic projects being undertaken by the charity.

f) Allocation of support costs

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs and administrative payroll costs. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities. The bases on which support costs have been allocated are set out in note 5.

Notes to the financial statements for the year ended 31 March 2023 (continued)

1. Accounting policies (continued)

g) Tangible fixed assets

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Fixtures and fittings	- 25% per annum on a straight line basis

h) Debtors

Operational and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

i) Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

j) Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

k) Operating leases

Rentals payable under operating leases are charged to the SoFA on a straight line basis over the period of the lease.

l) Taxation

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

m) Pension benefits

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

n) Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

There are no critical accounting estimates or areas of judgement.

2. Donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Donations	10,000	-	-	-
	10,000	-	-	-

3. Investment income

	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Deposit account interest	2,419	-	2,419	44
	2,419	-	2,419	44

4. Expenditure on charitable activities

	Core Activities £	Specific Projects £	Total 2023 £	Total 2022 £
Operational and support costs				
Staff costs	316,244	-	316,244	381,616
Project costs	-	326,551	326,551	325,812
Motor and travel	32	-	32	10
Premises costs	9,113	-	9,113	15,904
Promotion and marketing	2,516	-	2,516	585
Support costs (see note 5)	27,741	-	27,741	21,957
Governance costs (see note 5)	4,520	-	4,520	3,675
	360,166	326,551	686,717	749,559

Total expenditure on charitable activities was £686,718 (2022 - £749,559) of which £101,547 (2022 - £93,175) was unrestricted and £585,170 (2022 - £656,384) was restricted.

5. Analysis of support and governance costs

	Basis of allocation	General support £	Governance function £	Total 2023 £	Total 2022 £
Training and recruitment	Staff time	1,450	-	1,450	2,268
Information technology	Usage	18,425	-	18,425	12,271
General office costs	Usage	7,718	-	7,718	7,246
Independent examiner's fees	Governance	-	1,920	1,920	1,860
Legal and other professional	Governance	-	2,600	2,600	1,815
Bank charges	Usage	148	-	148	172
		27,741	4,520	32,261	25,632

6. Net income for the year

Net income is stated after charging:

	Total 2023 £	Total 2022 £
Operating lease rentals		
Office equipment	1,543	1,543

7. Trustees and key management personnel remuneration and expenses

During the current and previous year, no trustees received any remuneration nor any benefits in kind.

During the current and previous year, no trustees received any reimbursement of expenses.

The Trust considers its key management personnel comprise the Chief Executive Officer and the Development Manager, as shown on page 1. The total amount of employee benefits received by key management personnel was £63,288 (2022 - £65,211).

8. Analysis of staff costs and numbers

Staff costs :

	Total 2023 £	Total 2022 £
Wages and salaries	284,805	346,730
Social security costs	17,748	25,542
Defined contribution pension scheme	13,691	9,344
	316,244	381,616

No employees received total employee benefits of more than £60,000.

Staff numbers :

The average monthly number of employees and full time equivalents during the year was as follows:

	2023 Number	2023 FTE	2022 Number	2022 FTE
Charitable activities	8.0	4.7	9.0	7.9
Administrative	3.0	1.9	4.0	3.0
Management	2.0	1.3	2.0	1.9
	13.0	7.9	15.0	12.8

9. Tangible fixed assets

	Fixtures & fittings £	Total £
Cost		
At 1 April 2022 and at 31 March 2023	131,219	131,219
Depreciation		
At 1 April 2022 and at 31 March 2023	131,219	131,219
Net book values		
At 31 March 2023	-	-
At 31 March 2022	-	-

10. Debtors

	Total 2023 £	Total 2022 £
Debtors from operations	3,732	3,808
Prepayments and accrued income	6,404	65,667
	10,136	69,475

11. Creditors - amounts falling due within one year

	Total 2023 £	Total 2022 £
Creditors from operations	7,089	5,618
Accruals and deferred income	219,929	71,537
Other creditors	3,979	3,856
	230,997	81,011

Deferred income

Deferred income at 1 April 2022	68,447	253,560
Resources deferred in the year	192,066	68,447
Amounts released from previous years	(43,786)	(253,560)
Deferred income at 31 March 2023	216,727	68,447

At the balance sheet date the charity was holding funds received in advance where the qualifying expenditure is expected to be incurred in a future year.

12. Commitments under operating leases

At 31 March 2023 the charity was committed to making the following payments under non-cancellable operating leases :

	Other	
	Total 2023 £	Total 2022 £
Within one year	1,543	1,542
Within two to five years inclusive	-	1,543
	1,543	3,085

13. Analysis of funds

	Balance at 1 April 2022 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2023 £
Restricted funds					
General fund					
Core grant (WMBC)	-	100,000	(111,222)	11,222	-
Walsall CCG	-	50,000	(55,611)	5,611	-
Mossley Big Local	-	60,335	(60,335)	-	-
One Palfrey Big local	-	36,903	(36,903)	-	-
Engage Walsall	-	2,323	(2,340)	17	-
Mossley Jubilee Day of Culture Festival	-	9,668	(9,668)	-	-
NHS Health Inequalities	-	10,812	(10,812)	-	-
Winter Pressures	-	231,509	(232,100)	591	-
Commonwealth Activity Connectors	-	43,444	(44,531)	1,087	-
Primary Care Ambassadors	-	18,000	(18,898)	898	-
Kick off call	-	2,750	(2,750)	-	-
	-	565,744	(585,170)	19,426	-
Unrestricted funds					
General fund	98,810	84,246	(74,602)	(14,426)	94,028
Designated funds:					
Operating Reserve & redundancy liability	170,000	-	-	(5,000)	165,000
Relocation Fund	35,000	-	-	-	35,000
Youth Engagement	33,547	-	(26,945)	-	6,602
	337,357	84,246	(101,547)	(19,426)	300,630
Total funds	337,357	649,990	(686,717)	-	300,630

Name of fund	Description, nature and purpose of fund
Restricted general fund	Money given to the charity where the donor requires that a grant or donation be spent for a specific project.
Unrestricted general fund	The free reserves of the charity which are not designated for particular purposes.
Designated fund	Unrestricted income for which the trustees have designated a particular purpose.

It was decided by the board to ring fence an unrestricted legacy and spend it on the now unfunded Youth Engagement project. As At 31 March 2023 the balance on the Youth Engagement fund was £6,602.

14. Analysis of net assets between funds

Fund balances at 31 March 2023 are represented by:	Unrestricted funds	Designated funds	Restricted funds	Total funds
	£	£	£	£
Current assets	325,025	206,602	-	531,627
Current liabilities	(230,997)	-	-	(230,997)
Total net assets	94,028	206,602	-	300,630

15. Capital commitments

There were no capital commitments at 31 March 2023 nor at 31 March 2022.

16. Reconciliation of net income to net cash flow from operating activities

	Total 2023	Total 2022
	£	£
Net income for the year	(36,727)	15,924
Interest receivable	(2,419)	(44)
Decrease / (increase) in debtors	59,339	(14,925)
Increase / (decrease) in creditors	149,986	(197,785)
Net cash flow from operating activities	170,179	(196,830)

17. Related party transactions

The following related party transactions took place during the period:

Black Country Together CIC

Community Interest Company in which One Walsall Ltd owns 25%.	2023	2022
	£	£
Income received from related party during the year	60,548	40,806
Amount due from related company at year end	288	-

Organisation Mindkind CIC

Community Interest Company in which Sureya Gulzar (trustee) is a director	2023	2022
	£	£
Income received from related party during the year	39,000	-

17. Related party transactions (continued)

Organisation Mettaminds CIC

Community Interest Company in which Amritpal Singh (trustee) is a director	2023 £	2022 £
Income received from related party during the year	40,240	-

ONE WALSALL LTD

England & Wales - Charity number 1074659

Accounts

One Walsall Ltd

(A Company Limited by Guarantee)

Annual Report and Financial Statements
Year ended 31 March 2022

Charity number : 1074659

Company Number : 03705372

Feltons

Chartered Accountants

Birmingham

B1 3JR

One Walsall Ltd

(A Company Limited by Guarantee)

Report and financial statements
Year ended 31 March 2022

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One Walsall Ltd
(A Company Limited by Guarantee)

Reference and Administrative Details

Trustees	Peter Whitehead	Acting Chair
	Paul Mason	
	Amritpal Singh	Appointed - 01/10/2021
	Andre Reid	Appointed - 01/10/2021
	Muhammad Khan	Appointed - 01/10/2021
	Nigel Dutton	Appointed - 01/10/2021
	Sureya Gulzar	Appointed - 01/10/2021
	Christopher Towe	Resigned - 23/09/2021
	Emily Phelps	Resigned - 19/11/2021
	Janet Davies	Resigned - 09/11/2021
	Philip Griffin	Resigned - 27/04/2021
	Susan Evans	Resigned - 10/11/2021
Key management personnel	Manjit Dehal	CEO - Left 31/08/2021
	David Benge	Development manager
Registered name		One Walsall Ltd
Working name		One Walsall
Registered office		Jerome Chambers 16-16a Bridge Street Walsall West Midlands WS1 1HP
Charity number		1074659
Company registration number		03705372
Independent examiner		Feltons 8 Sovereign Court 8 Graham Street Birmingham B1 3JR
Bankers	CAF Bank Ltd 25 Kings Hill Ave Kings Hill West Malling ME19 4JQ	Unity Trust Bank Plc Nine Brindley Place Birmingham B1 2HB

One Walsall Ltd

(A Company Limited by Guarantee)

Report of the trustees
Year ended 31 March 2022

The Trustees present their annual report together with the financial statements of the charity for the year ended 31 March 2022 which also meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in January 2019.

Objectives and activities

Purposes and aims

Our aim is to support a strong and vibrant voluntary and community sector in Walsall, and to encourage and grow local social action, by supporting new and existing voluntary and community sector enterprises (VCSEs) to:

- develop, grow and sustain their activities for the future
- connect and collaborate with other VCSEs and partners across sectors
- promote their impact and influence local decisions about the communities they serve
- encourage and support residents to take up volunteering and other forms of community action

We review our aims, objectives and activities each year to identify the outcomes of our work in the previous 12 months. The review looks at the success of key activities under each strategic objective and the benefits they have brought to the voluntary and community sector and to the residents of Walsall more generally. The review also helps us ensure our aim, objectives and activities remain focused on our stated purposes. We refer to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities, and the trustees consider how planned activities will contribute to the aims and objectives they have set.

Our vision is to inspire and support social action by offering a diverse range of unique and bespoke packages of support to the sector in order to empower organisations to become sustainable and thrive.

The strategic objectives for the charity during the year have been:

1. Improved quality of VCS service provision in Walsall and an increase in VCSEs working to deliver against local priorities.
2. Improved partnership working between a diverse range of VCSEs
3. Increased levels of funding accessed by the VCS from sources originating outside of the Borough
4. Increased representation of the VCS in a range of key partnership forums
5. Increase in residents' engagement in volunteering and other forms of social action
6. Increased confidence, trust and satisfaction in One Walsall from the VCS.

Achievements and performance

Beneficiaries of our services

Our Articles dictate that we work to promote any charitable purposes for the benefit of Walsall and the surrounding areas, build the capacity of voluntary and community sector (VCS) organisations, promote, organise and facilitate co-operation and partnership working, and provide them with the necessary support, information and services to enable them to pursue or contribute to any charitable purpose.

The VCS in Walsall is a broad and diverse body; from small, volunteer-led community groups with little formal structure or income, to larger charities with paid staff delivering commissioned services. The diversity of the sector's structure is mirrored by the diversity of services and activities it delivers, which includes advice and information, education and skills, employment and financial inclusion, health and wellbeing, general social activities, sports and physical activity groups. Walsall is broadly in line with national trends with most local organisations being small; almost two thirds of those operating in Walsall have an annual turnover of less than £100,000 and the majority far less than this.

Performance against strategic objectives

Much of our work during the last twelve months has centred around embedding new and creative ways to support the voluntary and community sector, supporting sector organisations to re-position themselves as we move into the new world of living with the global pandemic. We worked increasingly closely with our partners in health providing volunteers for the vaccine role out and linking up health organsiations with sector providers particularly around the area of mental health as the legacy impact of the pandemic begins to emerge.

During 2021-2022 One Walsall's communications' strategy remained crucial as we shared information and opportunities to help the sector move on from the restrictions imposed by the pandemic. It was essential the sector was kept informed in a timely way regarding relevant information about the pandemic and the ever-changing lock-down rules. Our Communications Officer left us in early December and we took on two interns that had supported her over the previous two years into paid roles. Over the 12 months our social media showed positive trends particularly across two new platforms. Our figures were as follows

Facebook followers up 4%
Instagram followers up 68%
LinkedIn followers up 57%
Recipients on monthly e-bulletin up 17%

One Walsall signed up for Google Ads, which helps us monitor how many people search for us and for what reasons. This has again worked well and is keeping the organisation informed about the types of support individuals and organisations may be looking for which allows us to assess, identify and raise with key stakeholders the demand, need and gaps for Walsall residents.

Improved links have also been made with local media, to include local and Black Country newspapers together with West Midlands radio stations. We continue to encourage people to leave comments on Google Reviews, especially after any specific support offered; following attendance at one of our many varied forums or training sessions, this allows us to review and reflect as well as monitor our own performance and impact.

1. Improved quality of VCS service provision in Walsall and an increase in VCSEs working to deliver against local priorities.

During the year and with the reduction in COVID restrictions we have adopted a flexible working pattern for the staff team. The return to face to face working has been welcomed but many of our key partners (particularly in the statutory sector) are still working virtually so it is important we can encompass both.

An an organisation we have seen a big increase in staff movement over the year. Predominantly driven by staff moving on in their careers but also by the uncertainty in terms of our future funding as our main funder has announced they will be going out to competive tender for the work..

We continued to roll out our One Walsall Development Tool (OWDT), 50 organisations have gone through the tool during the year. We have done a number of follow ups which is begining to let us evaluate the effectiveness of the tool and the associated training that runs alongside. The OWDT and training cover the business areas as detailed below

- Planning
- Governance
- People Management
- Safeguarding and Managing Risk
- Communication and Information Management
- Financial Management
- Asset Management
- Identifying and Measuring Impact

Along with the rollout of the Development Tool, One Walsall continues to offer bespoke support to our members. Over the past 12 months the most popular requested area of support was around communication and marketing, this was followed by finance and fundraising and governance.In order to help our members who were not so skilled around IT we launched a computer club where topics were introduced about practical use of ICT together with a question and answer session. Themes thus far have included: basic Zoom, web site creation, more Zoom and creating basic videos. We entered into a partnership with Steps To Work who will be providing some expert tutoring sessions. Requests for one-to-one sessions from groups have been accommodated around specific topics. Secondly, we curated some video resources on ICT use and good practice so that our clients can learn short lessons at their own pace. In order to provide further subject matter we have negotiated access to the Online Centres Network (https://www.onlinecentresnetwork.org/) for our clients.

We have seen an increase in the number of new members versus last year, 34 in 2020-2021 and 63 in 2021-2022. We now have a membership of 306 not for profit organsiations either based or working in Walsall Borough. Growing the membership is important, being a membership organisation, we look to our members to steer our direction of travel and to ensure that our services continue to be relevant to their needs. During the year we have seen a high number of new CICs apply for membership which is adding a new vibrancy to the not-for-profit sector in Walsall.

2. Improved partnership working between a diverse range of VCSEs.

During 2021 and the move out of lockdown has opened up opportunities for more partnership working. The Engage Hub (a unit in the Saddlers Centre) that One Walsall secured through Lottery Funding in 2019 was made available free of charge to VCSE organisations who were looking for a town centre outlet but who did not have the resources to secure such a space. 8 VCSE providers took advantage of this offer and welcomed the accessability of the unit. We also made the downstairs of our Bridge Street Office availble to CAB 3 days a week following a number of breakins at their previous location. A significant positive from the pandemic has been a willingness and flexibility amongst the sector to work in collaboration with each other. This is particularly the case around mental health related services where One Walsall has brought a small consortrium of 6 providers to secure some funding from health to help reduce the demand on statutory services.

Whilst the lockdown has had a huge impact on those groups who do not have a digital presence with many having to cease service provision, several other organisations with a digital footprint were able to repurpose their delivery. One Walsall supported this transition by matching up available resources with those organisations in need of additional capacity.

3. Increased level of funding accessed by the VCS from sources outside of the borough.

Following on from the turmoil in funding provision as a result of the pandemic things began to return to normal. At times demand for support was very quiet and we did see organsiations delaying approaching us for funding as they assumed (wrongly in most cases) that funders could turnaround funding applications as quickly as they had during the pandemic. One Walsall supported 90 groups with funding enquiries, and secured **£852,659** from 19 successful applications.

4. Increased representation of the VCS in a range of key partnership forums

One Walsall continues to represent the sector on numerous strategic forums – to include the Walsall Together Partnership Board, Health and Wellbeing Board, Town Deal Board, Family Safeguarding Board and many more! Within these forums, One Walsall continue to raise the profile of the sector – in all its shapes and sizes – to ensure the work the sector delivered throughout the pandemic in response to community need is not forgotten and that support for the sector has never been more important.

The Health and Wellbeing Manager attended silver command health and care meetings and, as such, was able to offer targeted volunteering support solutions to partners, including a proactive recruitment campaign for volunteers to assist at vaccine sites.

Our Health and Wellbeing Manager continues to attend Integrated Care Partnership Meetings to shape the involvement of voluntary sector organisations as part of a strategy to improve population health and increase community resilience. As such, we remain a key driving partner for the Resilient Communities work of Walsall Together and the future development of a plan to integrate the VCS within it.

During 2021, One Walsall's representation on key strategic forums increased due to the number of COVID related meetings that were established in response to the pandemic. The key boards One Walsall continues to represent the VCSE at include but are not exclusive:

- Walsall Health & Wellbeing Board
- Walsall Local Outbreak Board
- Walsall Together Partnership Board
- Family Safeguarding Board
- Walsall Town Deal
- Violence Leads Meeting (subgroup of the Safer Walsall Partnership Board)
- Healthier Futures Partnership Board (Black Country wide)
- IMT
- COVID 19 Response Partners

We hope that we can use the 0-19 forum to see the sector become a real strategic leader in the way support for young people 5-19 is developed and shaped over the next 12 months. Through developing closer links with the police and VRU and using them as a catalyst to draw in harder to engage partners e.g., schools we want to see the VCS actively engaged at all levels and in a wide range of settings to maximise their impact and support for young people.

Our networking forums continue to be delivered virtually supporting the dissemination of messages and brought the sector together to discuss key elements of concern, such as funding, managing, and adapting service delivery as a result of the pandemic. We held our first face to face event in December 2021 which was branded as a Community Networking Event. we had just under 100 attendees and a real positive vibe for meeting in person again after so long.

One Walsall will continue to work with both commissioners and grant funding organisations to support the positive benefits of partnership working and encourage this message to be disseminated throughout the sector.

5. Increase in residents engagement in volunteering and other forms of social action.

Volunteer Centre

The volunteer centre has seen a number of staff changes over the year with staff joining, leaving and then returning. We are beginning to see a reduction in the number of COVID related volunteering roles and a return to normal volunteering roles. During the year we registered over 200 volunteers which although a big reduction from the previous year was reflective of the reduced demand for volunteers linked to the pandemic and people returning to work after extended periods of furlough. We also provided a dedicated volunteer management training session for the Recovery College which is a body funded through the NHS to help people recovering from mental ill health.

Case study Feedback from volunteering couple - Meeting thousands and thousands of lovely people has been a great boost during a difficult time. As we have tended to volunteer at the same centre, we have seen many people returning for their second vaccination. It has been very rewarding to be recognised and thanked.
Sometimes we meet people who are very hesitant about the vaccinations, and it has been a positive experience for us being able to reassure them. Sometimes they just need to hear our own personal experience after the vaccinations.
After being involved at the same centre for over 5 months we have started to feel like a small part of a very efficient team. When we arrive, the general comment is "You know what you are doing and it is lovey to see you again"
If you are thinking of volunteering please apply. The process is very straightforward, and we are sure that you will benefit greatly from the experience'.
Written testimony from Mr and Mrs C – Volunteers co-ordinated via the One Walsall Team

One Walsall continued to provide training for vounteer co-ordinators in particular around managing volunteers and volunteering and the law.

We worked woth a number of local busineeses over the past year supporting them in delivery of their Corperate Social Responsibility. In particular we have worked with Nat West bank who supported a local community garden, DPD who supported some litter picking projects and Fortel who have been supplying hot fod on a regular basis to a local homeless hostel. Over the past few weeks we have made links with Poundland and look forward to working with them over the forthcoming year.

6. Increased confidence, trust, and satisfaction in One Walsall from the VCS

As a membership organisation the continued growth in our membership is a reflection of the high regard the services we provide are held with many new members being recommened by existing members.The feedback that we get for our services is nearly always positive and google reveiws over the past 12 months have all been 5 stars.Our focus on infrastructure support rather than delivery of any frontline services has meant that we can be a trusted partner to the sector without them feeling threatened that we will compete with them. We believe that keeping infrastructure and delivery seperate is key to developing the trust needed to support the sector but this will depend on the willingness of funders to continue to funder Infratructure support.

Structure, governance, and management

Governing Document

One Walsall Ltd. is a company limited by guarantee governed by its Memorandum and Articles of Association dated 18 April 2018 and is registered as a charity with the Charity Commission. There are currently 306 members, each of whom agrees to contribute £1 in the event of the charity winding up. Membership is open to not-for-profit organisations with charitable aims which operate within Walsall and are in support of One Walsall's mission and objects.

Recruitment and appointment of trustees

We recruit new trustees to ensure our board has the range of skills and experience to meet the needs of the organisation. Trustees are appointed by ordinary resolution at a General Meeting or by a decision of existing trustees.

Board of Trustee Meetings

Our Board of Trustees adhere to a robust governance process by committing to meet on a quarterly basis, together with calling extraordinary meetings as and when required. . Trustee attendance and contribution for these meetings is monitored and reviewed to ensure the Board is acting effectively. The work of the Board includes regular review of the organisation's risk register and ensuring there are rigorous reviews of the charity's accounts.

A HR sub committee meets regularly in support of all One Walsall's HR processes.

A Finance subgroup has also been meeting regularly to review and oversee One Walsall's charity accounts and provide support with business planning.

Trustee Induction and Training

Most trustees are already familiar with the practical work of the charity having been drawn from the membership of the organisation and been in receipt of our services at one time or another. New trustees are provided an induction to the organisation, delivered by the Chair of the Board of Trustees and Chief Executive, which covers the current context the organisation operates in, the key areas of service delivery, and the main documents which set out the charity's operational and governance framework, including:

- Memorandum and Articles
- Mission statement and strategic plan
- Financial Procedures
- Conflict of Interest Policy and Procedure
- Trustee role description, code of conduct and contract

In addition, new trustees are directed to the relevant advice and guidance of the Charity Commission and are invited to attend any relevant training delivered by the Development Team which will support orientation to their role.

Organisational Structure

The Board of Trustees, which can have up to 12 members, administers the charity. The Board meets quarterly to manage the affairs of the organisation, to formulate and approve policy, and set the overall strategic direction. Sub-committees meet as and when required to cover governance matters in greater detail in areas such as human resources.

A scheme of delegation is in place and day-to-day responsibility for the provision of service rests with the Chief Executive along with three service managers: Development Manager, Health and Wellbeing Manager and the Partnerships Manager. The Chief Executive is responsible for ensuring that the charity delivers the services specified and that key performance indicators are met. The Development Manager and Volunteer Centre Manager have responsibility for the day-to-day delivery of the capacity building and volunteer centre activities and individual supervision of the staff teams in each area, and for ensuring the teams continue to develop their skills and working practices in line with good practice. During the year we have seen a big upheavel in the organisations management with the Chief Executive leaving the organisation in July 2021 and being unable to replace her due to the calibre of applicants being deemed to be not in line with our requirements. In December 2021 the Partnerships Manager aslo left the organisation leaving the mnagement role to be picked up by the Development Manager and Health and Wellbeing Manager.

Related parties

The charity has a close relationship with other voluntary sector infrastructure organisations in the region, and acts in collaboration with them to establish strategies for the benefit for the voluntary and community sector in Walsall. One Walsall is a member of the National Association for Voluntary and Community Action (NAVCA) and the National Council for Voluntary Organisations (NCVO). In 2013, One Walsall became one of the four members managing Black Country Together CIC, an associated company which is joint owned with Dudley Council for Voluntary Services, Sandwell Council for Voluntary Organisations and Wolverhampton Voluntary Sector Council. Black Country Together is established to increase the level of funding secured by the voluntary and community sector within our sub-region and foster greater cooperation and collaboration between voluntary organisations and local statutory agencies both within and across borough boundaries.

Financial Review

The financial results of One Walsall are detailed on the following pages. During the year we heard that our 'core grant' provided by Walsall Council and Walsall Climnical Commissioning Group would be going out to competitive tender in order to test the market. The contract was due to come out Autumn 2021 with the new contract holder to deliver from April 2022. However to date the tender has still not been issued and the council have offered us a short 3 month extension with a reduction of 40% to the council's share of the grant which we have been advised will apply to the contract when it finnaly comes out.Like most charities, our income is currently subject to short-term arrangements and risks significant fluctuation. We need to continue to advocate to local partners and funders of the sector that longer-term funding arrangements provide greater stability and security which, in turn, is likely to increase the impact the sector can deliver in supporting Walsall's communities.

Reserves policy

The trustees have reviewed the charity's needs for reserves in accordance with the guidance issued by the Charity Commission. The trustees believe that the charity should hold financial reserves because it is dependent for much of its income on short and medium-term grants. These grants are inevitably subject to fluctuation and delay and the charity requires protection against these uncertainties, and the ability to continue operating despite gaps in future income. An "emergency operating reserve" is set at the equivalent of 6 months of expenditure to cover unforeseen financial difficulties that might otherwise adversely affect the organisation's charitable activities, plus estimated redundancy costs.

Investment policy

The trustees, having regard to liquidity requirements of the charity and the reserves policy described in the trustee's report, have operated a policy of keeping available funds in an interest-bearing deposit account.

Plans for the Future – Looking Forward

In the year ahead our main focus is to secure the new infrastructure contract when it comes out provided that the specification of the new contract falls within our area of expertsie and within the aims of the organisation. The 40% drop in funding will obviously mean that some existing provision will need to be dropped unless we can find an alternative source of income to pay for it.

One Walsall will continue to **lead engagement** with local partners and stakeholders; champion and showcase how our diverse Sector responds effectively to local needs and supports statutory partners meet their priorities; promote voluntary **action** and community participation in order to **develop** a more sustainable and vibrant Sector. We will also develop our relationship with the new health structures both across the Black Country and in the borough itself. We see the guidance from NHS England around the embedding of the sector in these new structures as a real opportunity for the sector to become properly embedded in health provision in Walsall and will be advocating strongly on behalf of the sector.
We aim to do this by:

- Working closely with partners to develop the renewed Integrated Care Partnership, both for the local Borough and the Black Country as a whole. We will remain an instrumental partner in the engagement of the VCS with health and care, as well as look to develop commissioning plans with commissioning partners to support and enhance the capacity of the sector to deliver as part of a whole system of care, that empowers residents to support themselves and have greater choice when it comes to their wellbeing.

- Continuing to roll out of the One Walsall Development Tool (OWDT) and associated training. We also expect to be able to collect some tangible evidence as to how the One Walsall Development Tool (OWDT) has been used in practice to support the growth and sustainability of organisations.

- Promoting and increasing our membership offer and use this as a tool to encourage the way in which our members accesses our services.

- Developing our digital offer and support members to fully use its potential reach to promote their offer. We will also further investigate with members potential for blended delivery enabling access to potentially more and wider range of service users.
- Supporting funding allocations available to Walsall groups to be fully utilised.
- Through the support being offered via OWDT, we hope to see the relationship to develop more around a longer-term approach rather than a knee jerk approach when funding becomes available.
- Supporting the sector to identify funding opportunities and complete funding applications, encouraging collaboration and cross sector partnerships.
- Encouraging and enabling collaboration and coproduction amongst the groups.
- Continuing to empower and Increase representation of the VCS on a range of key partnership forums.
- Through our renewed locality-based volunteering offer, we will continue to develop opportunities for residents to connect within their communities, including engagement of young people in peer led volunteering activities.

We will be looking to identify services that be offerd to the sector on a paid for basis as we look to widen our funding base to remove some of the uncertainties when key funders either reduce funding or look to go out to the market.

- Increasing the number of businesses engaging in CSR activities.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

By order of the board of trustees

P Whitehead

Peter Whitehead
Acting Chair

21 November 2022

Independent Examiner's Report to the Trustees of One Walsall Ltd (A Company Limited by Guarantee)

I report to the charity trustees on my examination of the accounts of the company for the year ended 31 March 2022 which are set out on pages 12 to 23.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Feltons

David W Farnsworth FCA (Senior Statutory Auditor)
For and on behalf of Feltons
8 Sovereign Court
8 Graham Street
Birmingham B1 3JR

9/12/2022

One Walsall Ltd
(A Company Limited by Guarantee)

Statement of financial activities (including income and expenditure account)
for the year ended 31 March 2022

	Notes	Unrestricted funds £	Designated fund £	Restricted funds £	Total 2022 £	Total 2021 £
Income						
Income from charitable activities:						
Core grant (WMBC)		-	-	170,000	170,000	170,000
VIEW Board		-	-	50,000	50,000	50,000
Walsall CCG		-	-	50,000	50,000	50,000
Black Country Together CIC		5,500	-	-	5,500	5,625
Building Better Opportunities		3,274	-	-	3,274	3,450
Creative Black Country		3,500	-	-	3,500	2,650
Cutting Edge (knife crime)		-	-	-	-	1,485
Mossley Big Local		52,670	-	236,498	289,168	131,682
One Palfrey Big local		43,313	-	65,500	108,813	92,908
MBL - National Heritage		-	-	-	-	10,000
COVID-19 Response		-	-	-	-	35,000
Catalyst funding		4,980	-	-	4,980	5,000
VCSEP		1,500	-	-	1,500	3,000
ABCCC		6,225	-	22,307	28,532	14,001
Walsall Intergrated Partnership Creator		-	-	-	-	37,250
Value You		-	-	-	-	10,470
Kickstart		-	-	3,360	3,360	-
Cycling UK		-	-	2,050	2,050	-
Walsall Volunteers' Week		-	-	973	973	-
Engage Walsall		-	-	12,858	12,858	1,625
Community Renewal Fund		5,000	-	-	5,000	-
Community Engagement		2,000	-	-	2,000	-
Access to Work		4,740	-	-	4,740	-
Youth Investment Fund		3,293	-	13,682	16,975	141,526
Income from trading activities:						
Contracts for services		1,936	-	-	1,936	520
Advertising		280	-	-	280	-
Investment income	2	44	-	-	44	181
Total income		138,255	-	627,228	765,483	766,373
Expenditure		-				
Charitable activities:						
Operational and support costs	3	90,187	2,988	656,384	749,559	746,932
Total expenditure		90,187	2,988	656,384	749,559	746,932
Net income before transfers		48,068	(2,988)	(29,156)	15,924	19,441
Gross transfers between funds	12	(44,133)	14,977	29,156	-	-
Net movement in funds		3,935	11,989	-	15,924	19,441
Reconciliation of funds						
Total funds brought forward	12	94,875	226,558	-	321,433	301,992
Total funds carried forward		98,810	238,547	-	337,357	321,433

All of the charity's activities derive from continuing operations during the above two financial periods.

One Walsall Ltd
(A Company Limited by Guarantee)

Company Number : 03705372 / Charity number : 1074659
Balance sheet as at 31 March 2022

	Notes	2022 £	2022 £	2021 £	2021 £
Fixed assets					
Tangible assets	8		-		-
Current assets					
Debtors	9	69,475		54,550	
Cash at bank and in hand		348,893		545,679	
		418,368		600,229	
Creditors: amounts falling due within one year	10	81,011		278,796	
Net current assets			337,357		321,433
Net assets			337,357		321,433
Funds of the charity :					
Restricted funds					
General fund	12		-		-
Unrestricted funds					
General fund	12	98,810		94,875	
Designated fund	12	238,547		226,558	
			337,357		321,433
Total funds			337,357		321,433

The company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2022.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2022 in accordance with Section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for:

a) ensuring that the company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
b) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

These accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The notes on pages 15 to 23 form part of these accounts.

The financial statements were approved by the board of trustees on 22nd November 2022 and were signed on its behalf by :

P J Whitehead

Peter Whitehead (Acting Chair)

One Walsall Ltd
(A Company Limited by Guarantee)

Statement of cash flows
for the year ended 31 March 2022

	Notes	2022 £	2021 £
Cash flow from operating activities	15	(196,830)	40,669
Net cash flow from operating activities		(196,830)	40,669
Cash flow from investing activities			
Interest received		44	181
Net cash flow from investing activities		44	181
Net (decrease) / increase in cash and cash equivalents		(196,786)	40,850
Cash and cash equivalents at 1 April 2021		545,679	504,829
Cash and cash equivalents at 31 March 2022		348,893	545,679

Notes to the financial statements for the year ended 31 March 2022

1. Accounting policies

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements are prepared under the historical cost convention unless otherwise stated in the relevant accounting policy note. One Walsall Ltd is a charitable company limited by guarantee in England and Wales. The company's registered number and registered office can be found in the reference and administrative details page.

b) Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for a period of 12 months from the date of authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

c) Income recognition

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

- **Grants receivable**
  Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of entitlement of receipt its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

- **Donations**
  Donations are recognised on a receivable basis where there is certainty of receipt and the amount can be reliably measured. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

- **Donated services and gifts in kind**
  Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

1. Accounting policies (continued)

c) Income recognition (continued)

- **Gifts in kind**
  Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.
- **Interest receivable**
  Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.
- **Other income**
  Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the goods have been provided or on completion of the service.

d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- **Costs of generating funds**
  These are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.
- **Charitable activities**
  These are costs incurred in activities undertaken to further the purposes of the charity and their associated support costs.
- **Governance costs**
  These include the costs attributable to the trust's compliance with constitutional and statutory requirements, including strategic management and trustees' meetings and reimbursed expenses.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

e) Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific artistic projects being undertaken by the charity.

f) Allocation of support costs

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs and administrative payroll costs. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities. The bases on which support costs have been allocated are set out in note 4.

Notes to the financial statements for the year ended 31 March 2022 (continued)

1. Accounting policies (continued)

g) Tangible fixed assets

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Fixtures and fittings	- 25% per annum on a straight line basis

h) Debtors

Operational and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

i) Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

j) Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

k) Operating leases

Rentals payable under operating leases are charged to the SoFA on a straight line basis over the period of the lease.

l) Taxation

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

m) Pension benefits

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

n) Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

There are no critical accounting estimates or areas of judgement.

2. Investment income

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Deposit account interest	44	-	44	181
	44	-	44	181

3. Expenditure on charitable activities

	Core Activities £	Specific Projects £	Total 2022 £	Total 2021 £
Operational and support costs				
Staff costs	381,616	-	381,616	298,452
Project costs	-	325,812	325,812	398,345
Motor and travel	10	-	10	173
Premises costs	15,904	-	15,904	3,154
Promotion and marketing	585	-	585	998
Support costs (see note 4)	21,957	-	21,957	37,615
Governance costs (see note 4)	3,675	-	3,675	8,195
	423,747	325,812	749,559	746,932

Total expenditure on charitable activities was £749,559 (2021 - £746,932) of which £93,175 (2021 - £89,506) was unrestricted and £656,384 (2021 - £657,426) was restricted.

4. Analysis of support and governance costs

	Basis of allocation	General support £	Governance function £	Total 2022 £	Total 2021 £
Training and recruitment	Staff time	2,268	-	2,268	5,821
Information technology	Usage	12,271	-	12,271	23,069
General office costs	Usage	7,246	-	7,246	8,580
Independent examiner's fees	Governance	-	1,860	1,860	1,830
Legal and other professional	Governance	-	1,815	1,815	6,365
Bank charges	Usage	172	-	172	145
		21,957	3,675	25,632	45,810

5. Net income for the year

Net income is stated after charging:

	Total 2022 £	Total 2021 £
Operating lease rentals		
Office equipment	1,603	1,834

6. Trustees and key management personnel remuneration and expenses

During the current and previous year, no trustees received any remuneration nor any benefits in kind.

During the current and previous year, no trustees received any reimbursement of expenses.

The Trust considers its key management personnel comprise the Chief Executive Officer and the Development Manager, as shown on page 1. The total amount of employee benefits received by key management personnel was £65,211 (2021 - £65,427).

7. Analysis of staff costs and numbers

Staff costs :

	Total 2022 £	Total 2021 £
Wages and salaries	346,730	341,370
Social security costs	25,542	25,705
Defined contribution pension scheme	9,344	8,908
	381,616	375,983

No employees received total employee benefits of more than £60,000.

Staff numbers :

The average monthly number of employees and full time equivalents during the year was as follows:

	2022 Number	2022 FTE	2021 Number	2021 FTE
Charitable activities	9	8	7	6
Administrative	4	3	5	4
Management	2	2	3	3
	15	13	15	13

8. Tangible fixed assets

	Fixtures & fittings £	Total £
Cost		
At 1 April 2021 and at 31 March 2022	131,219	131,219
Depreciation		
At 1 April 2021 and at 31 March 2022	131,219	131,219
Net book values		
At 31 March 2022	-	-
At 31 March 2021	-	-

9. Debtors

	Total 2022 £	Total 2021 £
Debtors from operations	3,808	33,912
Prepayments and accrued income	65,667	20,638
	69,475	54,550

10. Creditors - amounts falling due within one year

	Total 2022 £	Total 2021 £
Creditors from operations	5,618	17,734
Accruals and deferred income	71,537	257,190
Other creditors	3,856	3,872
	81,011	278,796

Deferred income

Deferred income at 1 April 2021	253,560	282,657
Resources deferred in the year	68,447	253,560
Amounts released from previous years	(253,560)	(282,657)
Deferred income at 31 March 2022	68,447	253,560

At the balance sheet date the charity was holding funds received in advance where the qualifying expenditure is expected to be incurred in a future year.

11. Commitments under operating leases

At 31 March 2022 the charity was committed to making the following payments under non-cancellable operating leases :

	Other	
	Total 2022 £	Total 2021 £
Within one year	1,542	1,542
Within two to five years inclusive	1,543	3,085
	3,085	4,627

12. Analysis of funds

	Balance at 1 April 2021 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2022 £
Restricted funds					
General fund					
Core grant (WMBC)	-	170,000	(193,865)	23,865	-
VIEW Board	-	50,000	(50,000)	-	-
Walsall CCG	-	50,000	(50,000)	-	-
Youth Investment Fund	-	13,682	(13,682)	-	-
Mossley Big Local	-	236,498	(236,498)	-	-
One Palfrey Big local	-	65,500	(65,500)	-	-
Engage Walsall	-	12,858	(12,858)	-	-
ABC Community Connectors	-	22,307	(27,247)	4,940	-
Kickstart	-	3,360	(3,711)	351	-
Cycling UK	-	2,050	(2,050)	-	-
Walsall Volunteers' Week	-	973	(973)	-	-
	-	627,228	(656,384)	29,156	-
Unrestricted funds					
General fund	94,875	138,255	(90,187)	(44,133)	98,810
Designated funds:					
Operating Reserve & redundancy liability	155,023	-	-	14,977	170,000
Relocation Fund	35,000	-	-	-	35,000
Active Citizens	36,535	-	(2,988)	-	33,547
	321,433	138,255	(93,175)	(29,156)	337,357
Total funds	321,433	765,483	(749,559)	-	337,357

Name of fund	Description, nature and purpose of fund
Restricted general fund	Money given to the charity where the donor requires that a grant or donation be spent for a specific project.
Unrestricted general fund	The free reserves of the charity which are not designated for particular purposes.
Designated fund	Unrestricted income for which the trustees have designated a particular purpose.

It was decided by the board to ring fence an unrestricted legacy and spend it on the now unfunded Active Citizens project. As At 31 March 2022 the balance on the Active Citizens fund was £33,547.

13. Analysis of net assets between funds

Fund balances at 31 March 2022 are represented by:	Unrestricted funds	Designated funds	Restricted funds	Total funds
	£	£	£	£
Current assets	179,821	238,547	-	418,368
Current liabilities	(81,011)	-	-	(81,011)
Total net assets	98,810	238,547	-	337,357

14. Capital commitments

There were no capital commitments at 31 March 2022 nor at 31 March 2021.

15. Reconciliation of net income to net cash flow from operating activities

	Total 2022	Total 2021
	£	£
Net income for the year	15,924	19,441
Interest receivable	(44)	(181)
(Increase) / decrease in debtors	(14,925)	31,840
Decrease in creditors	(197,785)	(10,431)
Net cash flow from operating activities	(196,830)	40,669

16. Related party transactions

The following related party transactions took place during the period:

Black Country Together CIC

Community Interest Company in which One Walsall Ltd owns 25%.	2021	2020
	£	£
Income received from related company during the year	40,806	25,726
Amount due from related company at year end	-	4,500

One Walsall Ltd
(A Company Limited by Guarantee)

Detailed statement of financial activities for the year ended 31 March 2022

	2022		2021	
	£	£	£	£
Charitable activities				
Core grant (WMBC)	170,000		170,000	
Cutting edge (Knife crime)	-		1,485	
VIEW Board	50,000		50,000	
Walsall CCG	50,000		50,000	
Black Country Together CIC	5,500		5,625	
Building Better Opportunities	3,274		3,450	
Creative Black Country	3,500		2,650	
Mossley Big Local	289,168		131,682	
One Palfrey Big local	108,813		92,908	
MBL - National Heritage	-		10,000	
COVID-19 Response	-		35,000	
Catalyst funding	4,980		5,000	
VCSEP	1,500		3,000	
ABCCC	28,532		14,001	
Value You	-		10,470	
Kickstart	3,360		-	
Cycling UK	2,050		-	
Walsall Volunteers' Week	973		-	
Walsall Integration Partnership Creator	-		37,250	
Engage Walsall	12,858		1,625	
Community Renewal Fund	5,000		-	
Community Engagement	2,000		-	
Access to Work	4,740		-	
Youth Investment fund	16,975		141,526	
	763,223		765,672	
Other trading activities				
Contracts for services	1,936		520	
Advertising	280		-	
Investment income				
Deposit account interest	44		181	
		765,483		766,373
Total incoming resources		765,483		766,373

One Walsall Ltd
(A Company Limited by Guarantee)

Detailed statement of financial activities for the year ended 31 March 2022

	2022		2021	
	£	£	£	£
Expenditure				
Charitable activities				
Direct project costs		325,812		398,345
Support costs				
Management				
Wages	346,730		263,839	
Social security	25,542		25,705	
Pensions	9,344		8,908	
Hire of equipment	1,603		1,834	
Computer equipment and IT costs	12,271		23,069	
Premises costs	14,557		3,301	
Communications	2,925		3,202	
Sundries	618		381	
Printing and stationery	530		-	
Publicity and training	585		1,123	
Maintenance	1,347		1,070	
Travel and training	1,005		3,186	
Subscriptions	1,570		1,821	
Recruitment	1,273		2,808	
	419,900	325,812	340,247	398,345
Finance				
Bank charges	172		145	
		745,884		738,737
Governance costs				
Consultancy fees	-		5,000	
Accountancy fees	1,860		1,830	
Legal fees	1,815		1,365	
		3,675		8,195
Total resources expended		749,559		746,932
NET INCOME		15,924		19,441

This page does not form part of the statutory financial statements

ONE WALSALL LTD

England & Wales - Charity number 1074659

Accounts

CLIENT

One Walsall Ltd

(A Company Limited by Guarantee)

Annual Report and Financial Statements
Year ended 31 March 2021

Charity number : 1074659

Company Number : 03705372

Feltons

Chartered Accountants

Birmingham

B1 3JR

One Walsall Ltd

(A Company Limited by Guarantee)

Report and financial statements
Year ended 31 March 2021

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One Walsall Ltd
(A Company Limited by Guarantee)

Reference and Administrative Details

Trustees	Christopher Towe	Acting Chair
	Neil Chambers	Treasurer Resigned - 17/11/2020
	Janet Davies	
	Susan Evans	
	Phillp Griffin	Resigned - 27/04/2021
	Paul Mason	
	Emily Phelps	
	Peter Whitehead	Interim Treasurer from February 21
Key management personnel	Manjit Dehal	CEO
	David Benge	Development manager
Registered name		One Walsall Ltd
Working name		One Walsall
Registered office		Jerome Chambers 16-16a Bridge Street Walsall West Midlands WS1 1HP
Charity number		1074659
Company registration number		03705372
Independent examiner		Feltons 8 Sovereign Court 8 Graham Street Birmingham B1 3JR
Bankers	CAF Bank Ltd 25 Kings Hill Ave Kings Hill West Malling ME19 4JQ	Unity Trust Bank Plc Nine Brindley Place Birmingham B1 2HB

One Walsall Ltd

(A Company Limited by Guarantee)

Report of the trustees
Year ended 31 March 2021

The Trustees present their annual report together with the financial statements of the charity for the year ended 31 March 2021 which also meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in January 2019.

Objectives and activities

Purposes and aims

Our aim is to support a strong and vibrant voluntary and community sector in Walsall, and to encourage and grow local social action, by supporting new and existing voluntary and community sector enterprises (VCSEs) to:

- develop, grow and sustain their activities for the future
- connect and collaborate with other VCSEs and partners across sectors
- promote their impact and influence local decisions about the communities they serve
- encourage and support residents to take up volunteering and other forms of community action

We review our aims, objectives and activities each year to identify the outcomes of our work in the previous 12 months. The review looks at the success of key activities under each strategic objective and the benefits they have brought to the voluntary and community sector and to the residents of Walsall more generally. The review also helps us ensure our aim, objectives and activities remain focused on our stated purposes. We refer to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities, and the trustees consider how planned activities will contribute to the aims and objectives they have set.

Our vision is to inspire and support social action by offering a diverse range of unique and bespoke packages of support to the sector in order to empower organisations to become sustainable and thrive.

The strategic objectives for the charity during the year have been:

1. Improved quality of VCS service provision in Walsall and an increase in VCSEs working to deliver against local priorities.
2. Improved partnership working between a diverse range of VCSEs
3. Increased levels of funding accessed by the VCS from sources originating outside of the Borough
4. Increased representation of the VCS in a range of key partnership forums
5. Increase in residents' engagement in volunteering and other forms of social action
6. Increased confidence, trust and satisfaction in One Walsall from the VCS.

Achievements and performance

Beneficiaries of our services

Our Articles dictate that we work to promote any charitable purposes for the benefit of Walsall and the surrounding areas, build the capacity of voluntary and community sector (VCS) organisations, promote, organise and facilitate co-operation and partnership working, and provide them with the necessary support, information and services to enable them to pursue or contribute to any charitable purpose.

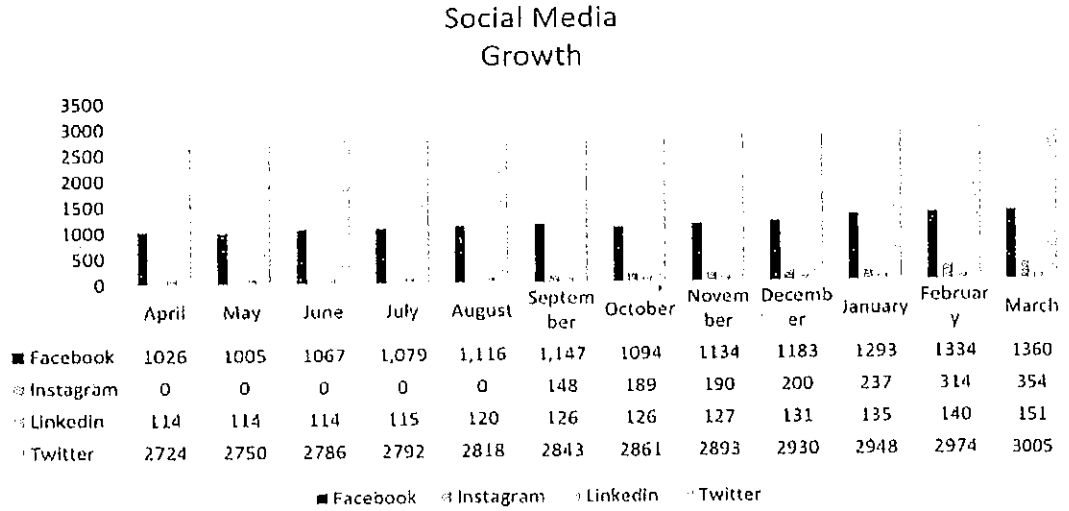
The VCS in Walsall is a broad and diverse body; from small, volunteer-led community groups with little formal structure or income, to larger charities with paid staff delivering commissioned services. The diversity of the sector's structure is mirrored by the diversity of services and activities it delivers, which includes advice and information, education and skills, employment and financial inclusion, health and wellbeing, general social activities, sports and physical activity groups. Walsall is broadly in line with national trends with most local organisations being small; almost two thirds of those operating in Walsall have an annual turnover of less than £100,000 and the majority far less than this.

Performance against strategic objectives

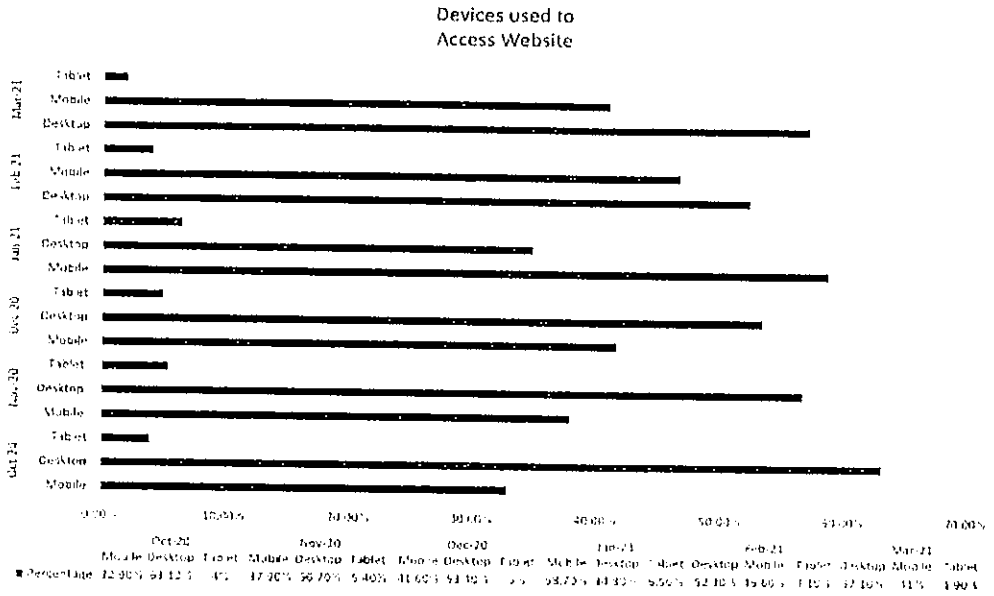
Much of our work during the last twelve months has centred around finding innovative and creative ways to continue to support the voluntary and community sector, empowering them to adapt their services to the changes brought about by the global pandemic.

During 2020-2021, One Walsall's communications' strategy became more important than ever. It was essential the sector was kept informed in a timely way regarding relevant information about the pandemic and the ever-changing lock-down rules, COVID testing and, towards the end of 2020, the vaccine rollout.

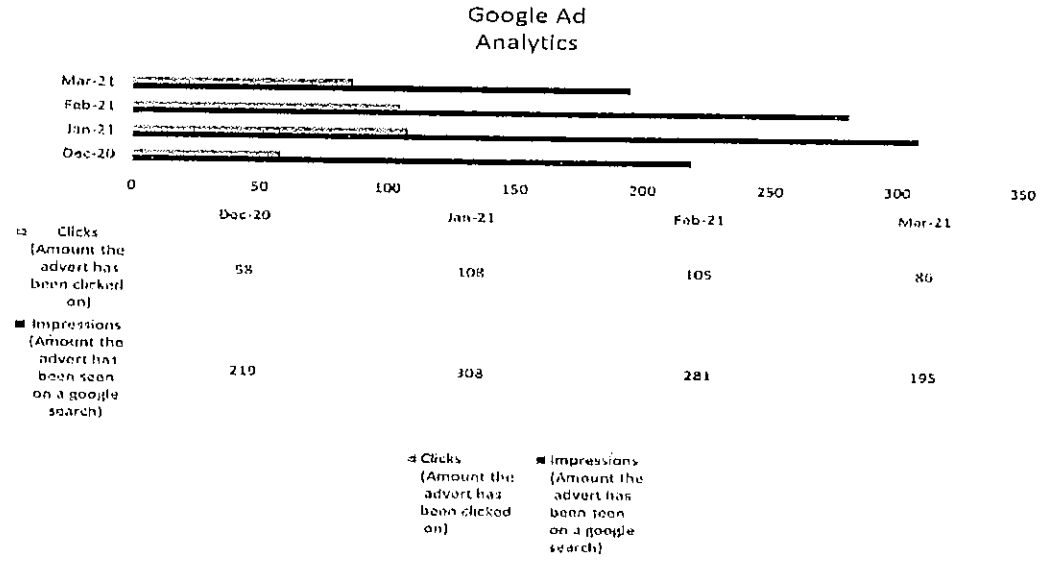
Our Communications' Officer commenced in the midst of the pandemic in June 2020 and has taken our social media, newsletter and website content from strength to strength. Our end of year statistics, as detailed below, show there has been a steady increase in footfall across all our media platforms, which we will continue to develop during 2021-2022.



Website analytics



One Walsall signed up for Google Ads, which helps us monitor how many people search for us and for what reasons. This has again worked well and is keeping the organisation informed about the types of support individuals and organisations may be looking for which allows us to assess, identify and raise with key stakeholders the demand, need and gaps for Walsall residents.



Improved links have also been made with local media, to include local and Black Country newspapers together with West Midlands radio stations. We continue to encourage people to leave comments on Google Reviews, especially after any specific support offered; following attendance at one of our many varied forums or training sessions, this allows us to review and reflect as well as monitor our own performance and impact.

1. Improved quality of VCS service provision in Walsall and an increase in VCSEs working to deliver against local priorities.

In spite of the pandemic and the staff team primarily working from home, One Walsall continued to deliver excellent support to the voluntary and community sector of Walsall Borough utilising a range of creative methods; **#nevermoreneeded.**

The first big change was the addition of a new full time funding officer (utilising our reserves). This has provided additional capacity allowing us to work with a wider range of organisations seeking funding advice.

We continued to roll out our One Walsall Development Tool (OWDT), supporting a further 19 organisations through the process during the pandemic. The tool is complemented by a range of training sessions that link directly with the 8 subject areas that form the areas of analysis for the tool namely:

- Planning
- Governance
- People Management
- Safeguarding and Managing Risk
- Communication and Information Management
- Financial Management
- Asset Management
- Identifying and Measuring Impact

Along with the rollout of the Development Tool, One Walsall continues to offer bespoke support to our members. Over the past 12 months the most popular requested area of support was around communication and marketing, this was followed by finance and fundraising and governance.

In October we launched our new membership package and membership has grown steadily over the year. It now stands at 243, an increase of 34 over the year. Growing the membership is important, being a membership organisation, we look to our members to steer our direction of travel and to ensure that our services continue to be relevant to their needs. During the year we have seen a high number of new CICs apply for membership which is adding a new vibrancy to the not-for-profit sector in Walsall.

With the impact of the pandemic and the move to digital services we have worked with the Catalyst Programme to secure the support of digital specialists to help us with a digital support package which will target the sector and their service users. The package will be launched in the new financial year.

2. Improved partnership working between a diverse range of VCSEs.

2020 has understandably been a difficult year for formal partnership working, but a significant positive from the pandemic has been a willingness and flexibility amongst the sector to work in collaboration with each other – most of this has been in an informal manner and in response to local need. A key area for this partnership working has been within the mental health arena in which most organisations have, and continue to, experience considerable increases in referrals.

One Walsall supported Rethink to deliver an additional Mental Health Partnership Forum in February 2021 which brought the VCSE and statutory partners together. This will be followed up by a series of themed forums that again bring the sectors together during 2021.

During March 2021, One Walsall supported 5 local organisations to develop a consortium bid for the Windrush Day Grant programme. The bid not only aimed to celebrate Windrush Day itself but included an educational element in order to provide a lasting legacy for the Windrush generation. The bid was sadly unsuccessful; however, the consortium have agreed to continue to work together to ensure the day is celebrated across Walsall.

More broadly, we have faced huge challenges to our partnership work ambitions as organisations focused on their own survival and delivery during the COVID lockdown.

Whilst the lockdown has had a huge impact on those groups who do not have a digital presence with many having to cease service provision, several other organisations with a digital footprint were able to repurpose their delivery. One Walsall supported this transition by matching up available resources with those organisations in need of additional capacity.

3. Increased level of funding accessed by the VCS from sources outside of the borough.

The last year has seen a seismic change in the funding environment as funders responded to the COVID pandemic. The majority of the day-to-day funding streams closed with some funders looking only to protect existing investments during this period. Much of the funding that was available was primarily to support groups through the COVID period with very little if any funding directed towards new projects.

In spite of the difficult funding environment during a challenging year, One Walsall supported 75 groups with funding bids, securing **£809,494** from 25 successful applications, only a very slight reduction of 1.4% from the funding secured during 2019/2020 (a pre pandemic year).

4. Increased representation of the VCS in a range of key partnership forums

One Walsall continues to represent the sector on numerous strategic forums – to include the Walsall Together Partnership Board, Health and Wellbeing Board, Town Deal Board, Family Safeguarding Board and many more! Within these forums, One Walsall continue to raise the profile of the sector – in all its shapes and sizes – to ensure the work the sector delivered throughout the pandemic in response to community need is not forgotten and that support for the sector has never been more important.

Our Senior Management Team have supported a range of gold and silver command Incident Management Meetings hosted by key statutory partners since the first lockdown began in March 2020. We have been the central lead for collaboration between charitable organisations providing a range of vital support to residents.

The Health and Wellbeing Manager attended silver command health and care meetings and, as such, was able to offer targeted volunteering support solutions to partners, from supporting care homes in Easter 2020, support to local residents, GPs, and pharmacies in delivering food and medication, befriending and a proactive recruitment campaign prior to Christmas 2020 for volunteers to assist at vaccine sites.

Our Health and Wellbeing Manager continues to attend Integrated Care Partnership Meetings to shape the involvement of voluntary sector organisations as part of a strategy to improve population health and increase community resilience. As such, we remain a key driving partner for the Resilient Communities work of Walsall Together and the future development of a plan to integrate the VCS within it.

One Walsall have been supporting and driving key work behind a Walsall Mental Health Wellbeing Cell; initiated by Black County Mental Health Trust. This focuses on three key priority areas including support for bereavement, financial debt advice and social connections.

During 2020, One Walsall's representation on key strategic forums increased due to the number of COVID related meetings that were established in response to the pandemic. The key boards One Walsall continues to represent the VCSE at include but are not exclusive:

- Walsall Health & Wellbeing Board
- Walsall Local Outbreak Board
- Walsall Together Partnership Board
- Family Safeguarding Board
- Walsall Town Deal
- Violence Leads Meeting (subgroup of the Safer Walsall Partnership Board)
- Healthier Futures Partnership Board (Black Country wide)
- IMT
- COVID 19 Response Partners

Through our 0-19 forum we brought a range of youth providers together to submit a bid to the Youth Endowment Fund.

The bid was unsuccessful but showed that there was a real willingness across the sector to work collaboratively when the opportunity arose. We hope to continue to nurture and develop such partnerships during 2021/22.

The Youth Investment Fund Project ended at the end of March 2021 but as a result of the experience of working in partnership (facilitated through One Walsall) two of the delivery partners have re-applied to the lottery for further funding as a partnership.

We hope that we can use the 0-19 forum to see the sector become a real strategic leader in the way support for young people 5-19 is developed and shaped over the next 12 months. Through developing closer links with the police and VRU and using them as a catalyst to draw in harder to engage partners e.g., schools we want to see the VCS actively engaged at all levels and in a wide range of settings to maximise their impact and support for young people.

One Walsall redesigned its website to incorporate key COVID messages and focussed its social media content around the same. Our forums were delivered virtually which also supported the dissemination of messages and brought the sector together to discuss key elements of concern, such as funding, managing, and adapting service delivery during the pandemic. The VSCE Leader's Forum was understandably put on hold during 2020 but will be re-established during 2021.

One Walsall will continue to work with both commissioners and grant funding organisations to support the positive benefits of partnership working and encourage this message to be disseminated throughout the sector.

5. Increase in residents engagement in volunteering and other forms of social action.

Volunteer Centre Restructure

A second Volunteer Co-ordinator was appointed during January in order to take forward a revised new place-based volunteer offer. Each Co-ordinator now covers a geographical locality, which mirrors our Development Offer and will be part of a more holistic and co-ordinated form of support for VCSE organisations moving forward. The team have been supporting requests around volunteering policy advice and best practice and are working closely with the Development Team to offer a seamless and holistic package of support.

A crucial step forward lies in the new KPIs expected of the Volunteer Centre staff, which will further enhance the monitoring we supply to our funders regarding:

Total number volunteers placed into roles via One Walsall Volunteer Centre (OWVC).

Case studies demonstrating individual volunteer stories and/or organisational experience of managing volunteers with support from OWVC.

Case studies from Corporate Social Responsibility (CSR) opportunities with local businesses
Demographic profiling of volunteers (age, sex, locality etc.)
Overview of volunteer role profiles advertised/placed via the OWVC by theme (e.g. role types such as statutory roles, youth volunteering, health and wellbeing, environmental etc.
Obtain feedback volunteers re their volunteering experience.
Obtain organisation feedback re the volunteers allocated.
Contact organisations re their volunteering situation within localities.
Deliver training sessions

As a result, the total number of volunteers registered with One Walsall between March 2020 – March 2021 was 1407; a significant increase compared to previous years, but this can be attributed to the pandemic and more individuals having the time and capacity to volunteer. The team remain committed to ensuring volunteers remain engaged, with new opportunities in both VCSE and statutory sectors moving forward.

In addition to the pandemic volunteering opportunities, One Walsall supported 40 organisations with a diverse range of additional volunteering opportunities, particularly outdoor activities in line with social distancing measures, such as supporting community gardens, local sports groups, and community litter pick initiatives.

Case Study GP/Manor Feedback

- 'Thank you so much for your help for recruiting volunteers for me ... We have received compliments from many people saying they were very good... they were a vital part of our smooth running.'
- 'the volunteers that we had...from One Walsall were absolutely fantastic and contributed so much to the whole team effort- extremely impressed!'
- "We managed to vaccinate 1164 patients in 1.5 days, fantastic achievement and something we could not have done without the volunteers... They were all superb and my team are grateful, hope they enjoyed their experience."

6. Increased confidence, trust, and satisfaction in One Walsall from the VCS

During September 2020, One Walsall developed an updated State of the Sector questionnaire designed to capture the impact of COVID 19. Unfortunately, the response was lower than anticipated with comments suggesting the questionnaire was too long. Following this feedback, we revised the questionnaire and resent it out in November 2020 with responses being accepted up to the end of February 2021.

99 organisations completed the survey. Of these 99, just under 50% had a turnover of less than £10k and 75% a turnover of less than £100k. This is broadly representative of the sector in Walsall. Early findings indicate that the sector saw a clear increase in demand for services as a result of COVID. However, there is a clear lack of direction from organisations as to what the future in terms of funding will look like with a broad range of responses to this question. Analysis of the data is still being undertaken and a full report will be produced over the coming months and shared with the sector and key stakeholders and partners.

Structure, governance, and management

Governing Document

One Walsall Ltd. is a company limited by guarantee governed by its Memorandum and Articles of Association dated 18 April 2018 and is registered as a charity with the Charity Commission. There are currently 243 members, each of whom agrees to contribute £1 in the event of the charity winding up. Membership is open to not-for-profit organisations with charitable aims which operate within Walsall and are in support of One Walsall's mission and objects.

Recruitment and appointment of trustees

We recruit new trustees to ensure our board has the range of skills and experience to meet the needs of the organisation. Trustees are appointed by ordinary resolution at a General Meeting or by a decision of existing trustees.

Board of Trustee Meetings

Our Board of Trustees adhere to a robust governance process by committing to meet on a quarterly basis, together with calling extraordinary meetings as and when required. During 2020, the Board met more frequently in order to respond to any pressing issues such as the external Strategic Review and CEO recruitment. Trustee attendance and contribution for these meetings is monitored and reviewed to ensure the Board is acting effectively. The work of the Board includes regular review of the organisation's risk register and ensuring there are rigorous reviews of the charity's accounts.

A HR sub committee meets regularly in support of all One Walsall's HR processes. There has been considerable work delivered by this committee during 2020 -2021 in terms of overseeing the review of a number of key policies as well as recruitment including new Trustee recruitment.

A Finance subgroup has also been meeting on a monthly basis to review and oversee One Walsall's charity accounts and provide support with business planning.

Trustee Induction and Training

Most trustees are already familiar with the practical work of the charity having been drawn from the membership of the organisation and been in receipt of our services at one time or another. New trustees are provided an induction to the organisation, delivered by the Chair of the Board of Trustees and Chief Executive, which covers the current context the organisation operates in, the key areas of service delivery, and the main documents which set out the charity's operational and governance framework, including:

- Memorandum and Articles
- Mission statement and strategic plan
- Financial Procedures
- Conflict of Interest Policy and Procedure
- Trustee role description, code of conduct and contract

In addition, new trustees are directed to the relevant advice and guidance of the Charity Commission and are invited to attend any relevant training delivered by the Development Team which will support orientation to their role.

Organisational Structure

The Board of Trustees, which can have up to 12 members, administers the charity. The Board meets quarterly to manage the affairs of the organisation, to formulate and approve policy, and set the overall strategic direction. Sub-committees meet as and when required to cover governance matters in greater detail in areas such as human resources.

A scheme of delegation is in place and day-to-day responsibility for the provision of service rests with the Chief Executive along with three service managers: Development Manager, Health and Wellbeing Manager and the Partnerships Manager. The Chief Executive is responsible for ensuring that the charity delivers the services specified and that key performance indicators are met. The Development Manager and Volunteer Centre Manager have responsibility for the day-to-day delivery of the capacity building and volunteer centre activities and individual supervision of the staff teams in each area, and for ensuring the teams continue to develop their skills and working practices in line with good practice.

Related parties

The charity has a close relationship with other voluntary sector infrastructure organisations in the region, and acts in collaboration with them to establish strategies for the benefit for the voluntary and community sector in Walsall. One Walsall is a member of the National Association for Voluntary and Community Action (NAVCA) and the National Council for Voluntary Organisations (NCVO). In 2013, One Walsall became one of the four members managing Black Country Together CIC, an associated company which is joint owned with Dudley Council for Voluntary Services, Sandwell Council for Voluntary Organisations and Wolverhampton Voluntary Sector Council. Black Country Together is established to increase the level of funding secured by the voluntary and community sector within our sub-region and foster greater cooperation and collaboration between voluntary organisations and local statutory agencies both within and across borough boundaries.

Financial Review

The financial results of One Walsall are detailed on the following pages, and it is considered that the finances are sound and well established. During the year we have successfully sought to establish a broader base of funding with a view to reduce dependence on the "core grant" funding provided by Walsall Council, Walsall Clinical Commissioning Group and VIEW (Visionary Investment Enhancing Walsall). The increase and diversification of income over the year are positive signs of our ongoing development as an organisation. However, like most charities, our income is still, in general, subject to short-term arrangements and risks significant fluctuation. We need to continue to advocate to local partners and funders of the sector that longer-term funding arrangements provide greater stability and security which, in turn, is likely to increase the impact the sector can deliver in supporting Walsall's communities.

Reserves policy

The trustees have reviewed the charity's needs for reserves in accordance with the guidance issued by the Charity Commission. The trustees believe that the charity should hold financial reserves because it is dependent for much of its income on short and medium-term grants. These grants are inevitably subject to fluctuation and delay and the charity requires protection against these uncertainties, and the ability to continue operating despite gaps in future income. An "emergency operating reserve" is set at the equivalent of 13 weeks of expenditure to cover unforeseen financial difficulties that might otherwise adversely affect the organisation's charitable activities, plus estimated redundancy costs.

Investment policy

The trustees, having regard to liquidity requirements of the charity and the reserves policy described in the trustee's report, have operated a policy of keeping available funds in an interest-bearing deposit account.

Plans for the Future – Looking Forward

In the year ahead, One Walsall will continue to **lead engagement** with local partners and stakeholders; champion and showcase how our diverse Sector responds effectively to local needs and supports statutory partners meet their priorities; promote voluntary **action** and community participation in order to **develop** a more sustainable and vibrant Sector.

We aim to do this by:

- Working closely with partners to develop the renewed Integrated Care Partnership, both for the local Borough and the Black Country as a whole. We will remain an instrumental partner in the engagement of the VCS with health and care, as well as look to develop commissioning plans with commissioning partners to support and enhance the capacity of the sector to deliver as part of a whole system of care, that empowers residents to support themselves and have greater choice when it comes to their wellbeing.
- Continuing to roll out of the One Walsall Development Tool (OWDT) and associated training. We also expect to be able to collect some tangible evidence as to how the One Walsall Development Tool (OWDT) has been used in practice to support the growth and sustainability of organisations.

- Promoting and increasing our membership offer and use this as a tool to encourage the way in which our members accesses our services.
- Developing our digital offer and support members to fully use its potential reach to promote their offer. We will also further investigate with members potential for blended delivery enabling access to potentially more and wider range of service users.
- Supporting funding allocations available to Walsall groups to be fully utilised.
- Through the support being offered via OWDT, we hope to see the relationship to develop more around a longer-term approach rather than a knee jerk approach when funding becomes available.
- Supporting the sector to identify funding opportunities and complete funding applications, encouraging collaboration and cross sector partnerships.
- Encouraging and enabling collaboration and coproduction amongst the groups.
- Continuing to empower and increase representation of the VCS on a range of key partnership forums.
- Through our renewed locality-based volunteering offer, we will continue to develop opportunities for residents to connect within their communities, including engagement of young people in peer led volunteering activities.
- We will also aim to support statutory partners to develop and sustain their newfound relationships with volunteers supporting the health and care system beyond the pandemic.
- Increasing the number of businesses engaging in CSR activities.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

By order of the board of trustees

.....
Christopher Towe
Acting Chair

21/09/21

Independent Examiner's Report to the Trustees of One Walsall Ltd (A Company Limited by Guarantee)

I report to the charity trustees on my examination of the accounts of the company for the year ended 31 March 2021 which are set out on pages 13 to 24.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Feltons

David W Farnsworth FCA (Senior Statutory Auditor)
For and on behalf of Feltons
8 Sovereign Court
8 Graham Street
Birmingham B1 3JR

27/9/21

One Walsall Ltd
(A Company Limited by Guarantee)

Statement of financial activities (including income and expenditure account)
for the year ended 31 March 2021

	Notes	Unrestricted funds £	Designated fund £	Restricted funds £	Total 2021 £	Total 2020 £
Income						
Income from charitable activities:						
Core grant (WMBC)		-	-	170,000	170,000	170,000
VIEW Board		-	-	50,000	50,000	50,000
Walsall CCG		-	-	50,000	50,000	50,000
Volunteer Awards sponsorship		-	-	-	-	1,200
Active Citizens		-	-	-	-	(10,000)
Black Country Together CIC		5,625	-	-	5,625	6,000
Bridge project		-	-	-	-	3,740
Building Better Opportunities		3,450	-	-	3,450	3,274
Creative Black Country		2,650	-	-	2,650	4,925
Cutting Edge (knife crime)		1,485	-	-	1,485	2,665
DCMS Youth		-	-	-	-	9,513
Mossley Big Local		49,538	-	82,144	131,682	167,860
One Palfrey Big local		63,705	-	29,203	92,908	15,580
MBL - National Heritage		-	-	10,000	10,000	-
COVID-19 Response		1,000	-	34,000	35,000	-
Catalyst funding		5,000	-	-	5,000	-
VCSEP		3,000	-	-	3,000	-
ABCCC		1,900	-	12,101	14,001	-
Reducing Parental Conflict		-	-	-	-	8,163
Walsall Intergrated Partnership Creator		7,730	-	29,520	37,250	4,000
Social Prescribing project		-	-	-	-	122,234
Urban Street Cleaning		-	-	-	-	12,597
Value You		7,606	-	2,864	10,470	15,530
Walsall Wellbeing Grants		-	-	-	-	500
Walsall Works		-	-	-	-	17,214
Engage Walsall		-	-	1,625	1,625	-
Youth Investment Fund		26,497	-	115,029	141,526	177,130
Income from trading activities:						
Contracts for services		520	-	-	520	6,260
Grant administration		-	-	-	-	2,767
Investment income	2	181	-	-	181	419
Total Income		179,887	-	586,486	766,373	841,571
Expenditure						
Charitable activities:						
Operational and support costs	3	85,690	3,816	657,426	746,932	805,696
Total expenditure		85,690	3,816	657,426	746,932	805,696
Net income before transfers		94,197	(3,816)	(70,940)	19,441	35,875
Gross transfers between funds	12	(70,443)	-	70,443	-	-
Net movement in funds		23,754	(3,816)	(497)	19,441	35,875
Reconciliation of funds						
Total funds brought forward	12	71,121	230,374	497	301,992	266,117
Total funds carried forward		94,875	226,558	-	321,433	301,992

All of the charity's activities derive from continuing operations during the above two financial periods.

One Walsall Ltd
(A Company Limited by Guarantee)

Company Number : 03705372 / Charity number : 1074659
Balance sheet as at 31 March 2021

	Notes	2021 £	2021 £	2020 £	2020 £
Fixed assets					
Tangible assets	8		-		-
Current assets					
Debtors	9	54,550		86,390	
Cash at bank and in hand		545,679		504,829	
		600,229		591,219	
Creditors: amounts falling due within one year	10	278,796		289,227	
Net current assets			321,433		301,992
Net assets			321,433		301,992
Funds of the charity :					
Restricted funds					
General fund	12		-		497
Unrestricted funds					
General fund	12	94,875		71,121	
Designated fund	12	226,558		230,374	
			321,433		301,495
Total funds			321,433		301,992

The company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2021 in accordance with Section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for:

a) ensuring that the company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
b) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

These accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The notes on pages 16 to 24 form part of these accounts.

The financial statements were approved by the board of trustees on 21/09/21 and were signed on its behalf by :

Christopher Towe (Acting Chair)

One Walsall Ltd
(A Company Limited by Guarantee)

Statement of cash flows
for the year ended 31 March 2021

	Notes	2021 £	2020 £
Cash flow from operating activities	15	40,669	68,577
Net cash flow from operating activities		40,669	68,577
Cash flow from investing activities			
Interest received		181	419
Net cash flow from investing activities		181	419
Net increase / (decrease) in cash and cash equivalents		40,850	68,996
Cash and cash equivalents at 1 April 2020		504,829	435,833
Cash and cash equivalents at 31 March 2021		545,679	504,829

Notes to the financial statements for the year ended 31 March 2021

1. Accounting policies

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements are prepared under the historical cost convention unless otherwise stated in the relevant accounting policy note. One Walsall Ltd is a charitable company limited by guarantee in England and Wales. The company's registered number and registered office can be found in the reference and administrative details page.

b) Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for a period of 12 months from the date of authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

c) Income recognition

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

- **Grants receivable**
  Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of entitlement of receipt its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

- **Donations**
  Donations are recognised on a receivable basis where there is certainty of receipt and the amount can be reliably measured. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

- **Donated services and gifts in kind**
  Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

1. Accounting policies (continued)

c) Income recognition (continued)

- **Gifts in kind**
  Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.
- **Interest receivable**
  Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.
- **Other income**
  Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the goods have been provided or on completion of the service.

d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- **Costs of generating funds**
  These are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.
- **Charitable activities**
  These are costs incurred in activities undertaken to further the purposes of the charity and their associated support costs.
- **Governance costs**
  These include the costs attributable to the trust's compliance with constitutional and statutory requirements, including strategic management and trustees' meetings and reimbursed expenses.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

e) Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific artistic projects being undertaken by the charity.

f) Allocation of support costs

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs and administrative payroll costs. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities. The bases on which support costs have been allocated are set out in note 4.

Notes to the financial statements for the year ended 31 March 2021 (continued)

1. Accounting policies (continued)

g) Tangible fixed assets

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Fixtures and fittings	- 25% per annum on a straight line basis

h) Debtors

Operational and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

i) Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

j) Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

k) Operating leases

Rentals payable under operating leases are charged to the SoFA on a straight line basis over the period of the lease.

l) Taxation

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

m) Pension benefits

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

n) Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

There are no critical accounting estimates or areas of judgement.

2. Investment income

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Deposit account interest	181	-	181	419
	181	-	181	419

3. Expenditure on charitable activities

	Core Activities £	Specific Projects £	Total 2021 £	Total 2020 £
Operational and support costs				
Staff costs	298,452	-	298,452	394,022
Project costs	-	398,345	398,345	372,758
Motor and travel	173	-	173	3,795
Premises costs	3,154	-	3,154	5,811
Promotion and marketing	998	-	998	1,020
Support costs (see note 4)	37,615	-	37,615	25,465
Governance costs (see note 4)	8,195	-	8,195	2,825
	348,587	398,345	746,932	805,696

Total expenditure on charitable activities was £746,932 (2020 - £805,696) of which £89,506 (2020 - £78,524) was unrestricted and £657,426 (2020 - £727,172) was restricted.

Notes to the financial statements for the year ended 31 March 2021 (continued)

4. Analysis of support and governance costs

	Basis of allocation	General support £	Governance function £	Total 2021 £	Total 2020 £
Training and recruitment	Staff time	5,821	-	5,821	2,677
Information technology	Usage	23,069	-	23,069	11,491
General office costs	Usage	8,580	-	8,580	11,138
Independent examiner's fees	Governance	-	1,830	1,830	2,100
Legal and other professional	Governance	-	6,365	6,365	725
Bank charges	Usage	145	-	145	159
		37,615	8,195	45,810	28,290

5. Net income for the year

Net income is stated after charging:

	Total 2021 £	Total 2020 £
Operating lease rentals		
Office equipment	1,834	1,558

6. Trustees and key management personnel remuneration and expenses

The trustees neither received nor waived any remuneration during the year (2020 - £nil) nor were they reimbursed expenses during the year (2020 - £nil).

The Trust considers its key management personnel comprise the Chief Executive Officer and the Development Manager, as shown on page 1. The total amount of employee benefits received by key management personnel was £65,427 (2020 - £89,925).

Notes to the financial statements for the year ended 31 March 2021 (continued)

7. Analysis of staff costs and numbers

Staff costs :

	Total 2021 £	Total 2020 £
Wages and salaries	263,839	380,445
Social security costs	25,705	10,568
Defined contribution pension scheme	8,908	3,009
	298,452	394,022

No employees received total employee benefits of more than £60,000.

Staff numbers :

The average monthly number of employees and full time equivalents during the year was as follows:

	2021 Number	2021 FTE	2020 Number	2020 FTE
Charitable activities	9	7	10	8
Administrative	6	5	4	3
Management	4	3	3	3
	19	15	17	14

8. Tangible fixed assets

	Fixtures & fittings £	Total £
Cost		
At 1 April 2020 and at 31 March 2021	131,219	131,219
Depreciation		
At 1 April 2020	131,219	131,219
Charge for the year	-	-
At 31 March 2021	131,219	131,219
Net book values		
At 31 March 2021	-	-
At 31 March 2020	-	-

9. Debtors

	Total 2021 £	Total 2020 £
Debtors from operations	52,038	83,966
Prepayments and accrued income	2,512	2,424
	54,550	86,390

10. Creditors - amounts falling due within one year

	Total 2021 £	Total 2020 £
Creditors from operations	17,734	2,876
Accruals and deferred income	257,190	285,217
Other creditors	3,872	1,134
	278,796	289,227

Deferred income

Deferred income at 1 April 2020	282,657	185,866
Resources deferred in the year	253,560	282,657
Amounts released from previous years	(282,657)	(185,866)
Deferred income at 31 March 2021	253,560	282,657

At the balance sheet date the charity was holding funds received in advance where the qualifying expenditure is expected to be incurred in a future year.

11. Commitments under operating leases

At 31 March 2021 the charity was committed to making the following payments under non-cancellable operating leases :

	Other Total 2021 £	Total 2020 £
Within one year	1,542	1,542
Within two to five years inclusive	3,085	4,627
	4,627	6,169

Notes to the financial statements for the year ended 31 March 2021 (continued)

12. Analysis of funds

	Balance at 1 April 2020 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2021 £
Restricted funds					
General fund					
Core grant (WMBC)	497	170,000	(240,940)	70,443	-
VIEW Board	-	50,000	(50,000)	-	-
Walsall CCG	-	50,000	(50,000)	-	-
Value you	-	2,864	(2,864)	-	-
Youth Investment Fund	-	115,029	(115,029)	-	-
Mossley Big Local	-	82,144	(82,144)	-	-
One Palfrey Big local	-	29,203	(29,203)	-	-
Walsall Intergrated Partnership	-	29,520	(29,520)	-	-
Engage Walsall	-	1,625	(1,625)	-	-
MBL National Heritage	-	10,000	(10,000)	-	-
COVID-19 Reponse	-	34,000	(34,000)	-	-
ABC Community Connectors	-	12,101	(12,101)	-	-
	-	-		-	-
	497	586,486	(657,426)	70,443	-
Unrestricted funds					
General fund	71,121	179,887	(85,690)	(70,443)	94,875
Designated fund					
Operating Reserve & redundancy liability	155,023	-	-	-	155,023
Relocation Fund	35,000	-	-	-	35,000
Active Citizens	40,351	-	(3,816)		36,535
	301,495	179,887	(89,506)	(70,443)	321,433
Total funds	301,992	766,373	(746,932)	-	321,433

Name of fund	Description, nature and purpose of fund
Restricted general fund	Money given to the charity where the donor requires that a grant or donation be spent for a specific project.
Unrestricted general fund	The free reserves of the charity which are not designated for particular purposes.
Designated fund	Unrestricted income for which the trustees have designated a particular purpose.

It was decided by the board to ring fence an unrestricted legacy and spend it on the now unfunded Active Citizens project. As At 31 March 2021 the balance on the Active Citizens fund was £36,535.

13. Analysis of net assets between funds

Fund balances at 31 March 2021 are represented by:	Unrestricted funds £	Designated funds £	Restricted funds £	Total funds £
Tangible fixed assets	-	-	-	-
Current assets	373,671	226,558	-	600,229
Current liabilities	(278,796)	-	-	(278,796)
Total net assets	94,875	226,558	-	321,433

14. Capital commitments

There were no capital commitments at 31 March 2021 nor at 31 March 2020.

15. Reconciliation of net income to net cash flow from operating activities

	Total 2021 £	Total 2020 £
Net income for the year	19,441	35,875
Depreciation	-	-
Interest receivable	(181)	(419)
Decrease / (increase) in debtors	31,840	(61,679)
Increase / (decrease) in creditors	(10,431)	94,800
Net cash flow from operating activities	40,669	68,577

16. Related party transactions

The following related party transactions took place during the period:

Black Country Together CIC

Community Interest Company in which One Walsall Ltd owns 25%.	2021 £	2020 £
Income received from related company during the year	25,726	14,199
Amount due from related company at year end	4,500	1,163

One Walsall Ltd
(A Company Limited by Guarantee)

Detailed statement of financial activities for the year ended 31 March 2021

	2021		2020	
	£	£	£	£
Charitable activities				
Active Citizens	-		(10,000)	
Bridge project	-		3,740	
Core grant (WMBC)	170,000		170,000	
Cutting edge (Knife crime)	1,485		2,665	
VIEW Board	50,000		50,000	
Walsall CCG	50,000		50,000	
Volunteer awards sponsorship	-		1,200	
Black Country Together CIC	5,625		6,000	
Building Better Opportunities	3,450		3,274	
Controlling Migration	-		17,214	
Creative Black Country	2,650		4,925	
DCMF Youth	-		9,513	
Mossley Big Local	131,682		167,860	
One Palfrey Big local	92,908		15,580	
MBL - National Heritage	10,000		-	
COVID-19 Response	35,000		-	
Catalyst funding	5,000		-	
VCSEP	3,000		-	
ABCCC	14,001		-	
Reducing parental conflict	-		8,163	
Resilient Communities	-		4,000	
Social Prescribing project	-		122,234	
Urban Street Cleaning	-		12,597	
Value You	10,470		15,530	
Walsall Wellbeing Grants	-		500	
Walsall Integration Partnership Creator	37,250		-	
Engage Walsall	1,625		-	
Youth Investment fund	141,526		177,130	
	765,672		832,125	
Other trading activities				
Contracts for services	520		6,260	
Grant administration	-		2,767	
Investment income				
Deposit account interest	181		419	
		766,373		841,571
Total incoming resources		766,373		841,571

One Walsall Ltd
(A Company Limited by Guarantee)

Detailed statement of financial activities for the year ended 31 March 2021

	2021		2020	
	£	£	£	£
Expenditure				
Charitable activities				
Direct project costs		398,345		359,661
Grants to individuals		-		13,097
Support costs				
Management				
Wages	263,839		380,445	
Social security	25,705		10,568	
Pensions	8,908		3,009	
Hire of equipment	1,834		1,558	
Computer equipment and IT costs	23,069		11,491	
Premises costs	3,301		6,231	
Communications	3,202		4,213	
Sundries	381		1,949	
Publicity and training	1,123		1,020	
Maintenance	1,070		1,584	
Travel and training	3,186		5,462	
Subscriptions	1,821		1,414	
Recruitment	2,808		1,010	
	340,247	398,345	429,954	372,758
Finance				
Bank charges	145		159	
		738,737		802,871
Governance costs				
Consultancy fees	5,000		-	
Accountancy fees	1,830		2,100	
Legal fees	1,365		725	
		8,195		2,825
Total resources expended		746,932		805,696
NET INCOME/(EXPENDITURE)		19,441		35,875