

REGISTERED COMPANY NUMBER: 03525955 (England and Wales)
REGISTERED CHARITY NUMBER: 1073291

Report of the Trustees and
Unaudited Financial Statements for the Year Ended 31 March 2022
for
Independence Initiative Limited

V & R Accountancy Services
Chartered Certified Accountants
Cropton House
Three Tuns Lane
Formby
Merseyside
L37 4AQ

Independence Initiative Limited

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for the Year Ended 31 March 2022

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Independence Initiative Limited

Report of the Trustees for the Year Ended 31 March 2022

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The Aims and Objects of the Charity are:

The relief of poverty, the physical and mental sickness and distress of persons in need by reason of addiction to drugs, alcohol and other similar substances and their families, in particular (but without prejudice to the generality of the foregoing) by the provision of services designed to facilitate the long term rehabilitation of such persons and the provision of support to their families.

The prevention of dependence on drugs, alcohol and other similar substances.

To promote social inclusion for the public benefit by preventing people from being socially excluded by relieving their needs and assisting them to integrate into society.

The education and training of the public regarding the dangers of drugs, alcohol and other similar substances and constructive means of dealing with such dangers.

The charity's definition of 'socially excluded' means being excluded from society, or parts of society, as a result of one of more of the following factors:

- Substance abuse or dependency including alcohol and drugs
- Ill health (physical or mental)
- Relationship and family breakdown
- Domestic violence
- Unemployment
- Financial hardship
- Poor housing (that is housing that does not meet basic habitable standards)
- Crime (either as a victim of crime or as an offender rehabilitating into society)

OBJECTIVES AND ACTIVITIES

Significant activities

Historically, the unique selling point of the organisation has been the one-to-one nature of support we have provided to people experiencing substance misuse problems. Highly personalised support over a period of time has included crisis support, access to psychosocial interventions and creative methods of engagement designed to build confidence and self-esteem as a foundation for more effective recovery. People are referred to us from local GPs, via prisons, other key agencies, but most prominently from probation services. Each person is assessed, and an individual action plan is negotiated with them that meets their short, medium and long-term aspirations. However, our activities have evolved, and our one-to-one model of support is now supplemented with small group work with our residents and other community members. We continue to grow and develop our wider role in the community through which we are involving and supporting people facing social exclusion and isolation.

The Key, our transitional housing service based at our Balliol Road site and in our houses in the community, has been continued during this year. We are now a significant provider of transitional housing for people experiencing substance misuse problems combined with other chronic issues. So, we provide stable housing and intensive support for people experiencing difficult combinations of drug and alcohol use, offending histories, mental ill-health, homelessness and long-term physical health conditions. During this financial year the number of beds available has remained stable at 25.

In September 2021 the Independence Initiative launched "The Indy Pantry". This is a community membership scheme that allows people to get great value for money on a weekly shop for food and other essential goods. With a £1 membership fee, members can access 10 items for £3.50 or 15 items for £5.00 once each week. This includes food, toiletries, cleaning products plus much more. We already have more than 300 members, and an average of 50 visits per week.

Independence Initiative has revisited its Social Inclusion objectives and is working much more closely with the local community.

Public benefit

We have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives they have set.

The public benefits we deliver are reductions in the risks of homelessness, the risks of crime and the fear of crime. We reduce the costs to society of criminality, lower the levels of physical and mental ill health (including substance misuse), reduce emergency attendances at A&E and the number of in-patient nights, help reduce the impact of addiction on children, families and the wider community and motivate clients to develop the skills required to improve their options in the labour market

ACHIEVEMENT AND PERFORMANCE

Charitable activities

During 2021/22 we continued with our transitional housing, and we managed to maintain a level of support that assisted our residents throughout the year. We maintained the number of beds we offer at 25 and have also identified several new agencies who are keen to work with us in finding effective housing for local people who are often at risk of homelessness and in need of wraparound psychosocial support. We have continued to offer people personal support, facilitated access to local health, advice, and other welfare services, encouraged the re-development of connections with families (where appropriate), facilitated positive group activities such as gardening and maintenance projects and supported access to learning and employability programmes. This continued, throughout the year.

To provide examples of the kind of challenges that our beneficiaries face and the ways in which we discharge our public benefit and pursue our charitable aims, we set out (below) two case studies from people we have supported during the year.

Case Study 1

Male age 44

My drug use started at age 12, I progressed quickly from cannabis to class A.

I have a very supportive family, who have stood by me through thick and thin. Crack Cocaine has taken me to places I never thought I would go. I am classed as a high risk offender and have done more time in prison than I have outside. My partner and brother have both died of drug overdoses whilst I have been serving sentences and this has not stopped my drug use or offending behaviour, in fact it's contributed to it becoming worse and more risky behaviour.

I have an adult daughter. I am ashamed to say I have only a photograph and prison relationship with her. I am uneasy around her. I have always been frightened to show my feelings as a father as the main ones are shame and guilt as both of her parents have been taken away by drugs. I am lucky as my parents have been the primary carers for her and she is at university and I'm proud, but feel I have no right to be.

I was thrilled to be accepted as a resident at The Key as had heard really positive things from the prison resettlement team and my probation officer. The main thing for me was I knew people were not returning to prison (or at least not on my wing) once discharged to the key. If I'm recalled on this sentence from the community, I will serve the last three years of my sentence in prison; so I know the key and the intense support on offer for me, is the chance I needed to change. I have realised since my discharge from prison (June 2021) mental health is extremely fragile. I have experienced crisis in a place I thought would be safe, with my family. The family has changed so much with generations below me who don't know me and I felt like a stranger. Life has changed so much and I find simple things like a family meal around the table difficult.

I have benefited so much from The Key as I've been able to access key worker support in business hours, but also weekend and evenings as I find this is a massive trigger and the isolation and intrusive thoughts come. I've found it of benefit to be able to talk to other residents who are also experiencing this, the walk and talks are great as I'm relaxed in the great outdoors and feel like it's unlocking things that I didn't realise were bothering me. I find it hard to talk but this is making it easier. Staff who organise the group will also offer one-to-one and signposting sessions.

I have completed a computer course that the key offers and this has really helped build my relationship with my daughter as I gained an Amazon tablet on completion and now have the skills to FaceTime and text her regularly which is removing barriers that I have placed.

I have managed to attend all of my weekly probation appointments with support from the key staff, this has never happened and I'm usually recalled by now!

When I arrived at The Key in June 2021 my long term goal was to be in the family Christmas photo. I have been sent a copy of this for the last ten years in prison, all in matching pj's. This may sound silly and insignificant but I achieved this goal, and I'm grateful to the key for getting alongside me and helping me, listening to me and supporting me at every turn. This Christmas photo that I'm now in for December 2021 is spurring me on for further personal achievement. I'm looking at volunteering, once my physical health allows as again thanks to the key staff I've been attending regular appointments for a problem that I'd ignored for many years regarding my stomach.

Independence Initiative Limited

Report of the Trustees for the Year Ended 31 March 2022

I'm now on the road to recovery and glad I faced my fear, as I'd convinced myself it was cancer and I was dying anyway, so continued with drugs and offending as though there wasn't any hope so no point in changing - how wrong I was! Here is to more massive changes in 2022!

Case Study 2 Male Male age 36

I have been struggling for many years with my mental health, since I was a young child. I was labelled as naughty and excluded and put in a unit away from my family and quickly progressed into local authority care, then drug use and chaos. I have been on a tour of young offenders and prison population since then. My drug use initially eased my mental health and pain of being removed from family into care. Anger is also an issue, I hate authority and institutions and it's all I've known. I kick against it which is part of my problem. I'm schizophrenic and haven't spent much time outside prison in my adult life. I usually get recalled to prison, and the longest I've stayed out has been five weeks. (Now 8 months and counting at the Key!)

My probation officer suggested meeting with staff and visiting The Key whilst I was in approved premises. I don't like change and hate meeting new people so I was hesitant. Initially I had a couple of phone calls which helped break the ice and made me feel comfortable as I was able to ask questions and feel like I was more in control of the move. I progressed to a visit and had a tour and met the staff and didn't feel pressured into making decisions which really helped me. It was explained to me the changes I would need to make (I was using heroin and not prescribed methadone).

I really wanted a place at The Key and wanted to change, I knew the place for that to happen was The Key. This is the first place that has actually "seen me". They seemed to have reached inside to the young boy that I was once. They have encouraged me to look at not just my mental health but physical health which I've neglected and my drug use and offending, everything I've always ran away from and blocked. I'm 20 stone plus, so they were worried about my heart and lungs, and made an appointment with GP for full MOT I didn't pass, but the fact that I went (with their help) is huge. They have come with me to the follow up appointments.

This place isn't just about offending and drug use it's about everything and that's what makes it different here. I have enrolled on the in-house eating healthy on a budget and the digital inclusion course. This is massive as I usually shy away from new people and structured activity. My anger is still an issue but I'm realising the triggers and attempting to put strategies in place for when I'm frustrated. I'm also trying to gain the confidence to attend an anger management course but working one-to-one with my key worker here on it.

My relationship with family is improving but there is a long way to go yet. This is the longest I have stayed out of prison in my life.

My probation licence expires in May 2022 and I never believed I would be able to do this. The Key has given me a safe space to think about and create changes and also realise the person I am and also what I can be, it's given me not just the hope that change is possible but that it's also realistic and achievable. Before I moved into The Key I felt like a spider in the bath, I just couldn't get out and kept going down the plug hole; now I feel like there is a way out of the bath and I feel hopeful for the first time in years, all thanks to The Key!

ACHIEVEMENT AND PERFORMANCE

Fundraising activities

At the start of 2021/22 we implemented an updated funding strategy that included grant applications for The Key properties, the Pantry, and grant/trust funding.

During this financial year we continued to receive income from the Lloyds Bank Foundation who awarded us £22k towards staffing and running costs of aspects of support and other group activity.

Other funding included:

- Our contract with VOLA to deliver Digital Inclusion skills to residents of Sefton as part of the IT-Mersey contract continued. This contract was worth £26.1k during 2021/22
- We were successful with a bid to The National Lottery (Reaching Communities) for £257.6k over 4 years
- We continued to receive funding from the Workers Educational Authority (WEA) that was worth £13.1k
- We received further funding from WEA worth £11.7k in the year

Help the Homeless	£2,500	Refurbishment of kitchen in residential section
Diabetes Partnership Fund	£6,000	Delivery of specialist interventions
LCR Community Fund	£1,483	Delivery of specialist interventions
Sefton in Mind (Winter Access)	£4,727	Delivery of specialist interventions
PH Holt	£3,000	For costs associated with the Indy Pantry
Neighbourly	£400	For costs associated with the Indy Pantry
ASDA	£200	For costs associated with the Indy Pantry
Arnold Clark	£1,000	For costs associated with the Indy Pantry
TESCO	£500	For costs associated with the Indy Pantry

During the period there were many conversations with other community projects, and it was clear that the need for community working and partnership activity has become even more important. So, our grant funding strategy looking forward focuses on providing additional and enriching activities for our residents as well as continuing to respond to the needs of the wider community across North Merseyside to engage people facing some of the same complex and multi-faceted challenges as our residents.

The charity Choose Life continues to operate from and provide services at the Balliol Road premises and we continued to offer space for local Fellowship meetings in support of the wider community.

FINANCIAL REVIEW

Reserves policy

As an organisation with ever-increasing demand for its services, the board of trustees believes that the Charity should be able to maintain free (unrestricted) reserves within a range that equates to between 3 and 6 months of annual operating costs for the organisation. These reserves should be held in cash or easily realisable form. This position is regularly monitored.

FUTURE PLANS

Ongoing strategic plans have been considered throughout the year, and we continue to focus activities and plans on our transitional housing project, aiming to maintain it's size at this stage. We also continue to work alongside One Vision Housing as they provide fast-track access to suitable social housing for residents leaving our accommodation.

The opening of our community pantry (The Indy Pantry) has proved to be very popular with members of the local community, and will continue to enhance our premises as a community hub.

Identifying new income streams to replace ever dwindling voluntary contract funding has become increasingly important for the charity, and this will continue over the next 5 years. We believe we have begun to develop a reputation with funders for effective project delivery and hope to build on this over time. Continued and ongoing investment in grassroots community work is seen as essential, alongside the development of partnerships across a range of themes and priorities.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Recruitment and appointment of new trustees

The original trustees were board members of Bootle Maritime City Challenge, the original fund provider. They came a steering group, and when the organisation became a Charity, they became the founding members and trustees. In 1998 Independence Initiative became the successor body.

Gaps in the skills required were identified, and individuals were recruited to fill the vacancies. All trustees submit themselves to re-election every three years. As individuals resigned replacements were recruited through advertising and networks to reflect the changing needs of the organisation.

All trustees are given induction into the work of the organisation and the duties of trustees. Developmental publications, recommended by the Charity Commission, are distributed to all trustees that are specific to the roles of chair and trustee. Trustees benefit from peer learning opportunities as many of them have vast experience elsewhere on other committees and boards in the voluntary sector, and also in statutory and business settings.

The trustees are appointed by the members of the company and one third of the trustees normally retires by rotation each year and are eligible for re-election at the Annual General Meeting.

Organisational structure

The Independence Initiative is governed by its board of trustees, who are also directors for the purposes of company law. The trustees are responsible for setting the strategic direction of the organisation and for establishing policy. The Board aims to meet four times a year. The Board delegates the management of the organisation to the Chief Executive, who in turn leads a staff team with specific areas of responsibility.

Induction and training of new trustees

New trustees receive information packs about the charity showing the previous year's financial statements, various officer's reports, business plans and organisational structure. Newly appointed trustees gain experience by attending various trustee meetings.

Strategy Sub Group

During the year a sub-group met on a regular basis to analyse financial and strategic issues in detail to clarify them for consideration and final approval by the Board.

Related parties

No transactions occurred during the year with related parties.

Independence Initiative Limited

Report of the Trustees for the Year Ended 31 March 2022

STRUCTURE, GOVERNANCE AND MANAGEMENT

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The trustees have assessed the major strategic, business and operational risks to which the Charity is exposed and are satisfied that systems have been established to mitigate our exposure to major risks.

Further to this, the trustees have in place the appropriate insurance policies, including Trustees Indemnity Insurance. The Charity maintains a contingency to meet most situations including closure costs should this be required.

Regular Health and Safety and Risk Assessments are carried out and reviewed as required. All clients, staff and visitors are required to sign in and out of the building to ensure known numbers are in the building. Internal risk is assessed with all staff members.

A part of the building contains a "Safe Store," this area contains all valuable items and is kept locked. All items of equipment and materials are signed out of the store and in again after use.

PAT Testing is carried out by an authorized person on an annual basis.

Mobile phones are provided for all staff and Managers are on-call 24 hours a day 7 days a week to support staff in the Key.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

03525955 (England and Wales)

Registered Charity number

1073291

Registered office

64-68 Balliol Road
Bootle
Merseyside
L20 7EJ

Trustees

Nigel Edmund Bellamy
William John Bowley (resigned 1.4.22)
Barry Canning Eaton
Stuart Anton Creak (Treasurer)
Amanda Lewtas (resigned 10.9.22)
Simon Morris (appointed to chair 1.12.21)
Fiona Jean Smith
Jon Wild (retired from chair 1.12.21)

Independent Examiner

V & R Accountancy Services
Chartered Certified Accountants
Cropton House
Three Tuns Lane
Formby
Merseyside
L37 4AQ

Independence Initiative Limited

Report of the Trustees
for the Year Ended 31 March 2022

REFERENCE AND ADMINISTRATIVE DETAILS

Solicitors

Brabners LLP
Horton House
Exchange Flags
Liverpool
L2 3YL

Approved by order of the board of trustees on 10 October 2022 and signed on its behalf by:

A handwritten signature in black ink, appearing to read 'S Morris'.

Simon Morris - Trustee

Independent Examiner's Report to the Trustees of
Independence Initiative Limited

Independent examiner's report to the trustees of Independence Initiative Limited ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2022.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of FCCA which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

G J Rummen
FCCA
V & R Accountancy Services
Chartered Certified Accountants
Cropton House
Three Tuns Lane
Formby
Merseyside
L37 4AQ

10 October 2022

Independence Initiative Limited

Statement of Financial Activities
for the Year Ended 31 March 2022

	Notes	Unrestricted funds £	Restricted funds £	31.3.22 Total funds £	31.3.21 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies		352	-	352	239
Charitable activities					
Support services		182,373	140,113	322,486	403,333
Community pantry		5,141	6,100	11,241	-
Investment income	2	6	-	6	2
Total		<u>187,872</u>	<u>146,213</u>	<u>334,085</u>	<u>403,574</u>
EXPENDITURE ON					
Charitable activities					
Support services		193,362	154,214	347,576	306,774
Community pantry		2,719	2,711	5,430	-
Total		<u>196,081</u>	<u>156,925</u>	<u>353,006</u>	<u>306,774</u>
NET INCOME/(EXPENDITURE)		<u>(8,209)</u>	<u>(10,712)</u>	<u>(18,921)</u>	<u>96,800</u>
RECONCILIATION OF FUNDS					
Total funds brought forward		<u>311,870</u>	<u>24,992</u>	<u>336,862</u>	<u>240,062</u>
TOTAL FUNDS CARRIED FORWARD		<u><u>303,661</u></u>	<u><u>14,280</u></u>	<u><u>317,941</u></u>	<u><u>336,862</u></u>

The notes form part of these financial statements

Independence Initiative Limited

Balance Sheet

31 March 2022

	Notes	Unrestricted funds £	Restricted funds £	31.3.22 Total funds £	31.3.21 Total funds £
FIXED ASSETS					
Tangible assets	6	298,959	622	299,581	298,261
CURRENT ASSETS					
Debtors	7	7,868	-	7,868	26,619
Cash at bank and in hand		54,033	13,658	67,691	72,187
		<u>61,901</u>	<u>13,658</u>	<u>75,559</u>	<u>98,806</u>
CREDITORS					
Amounts falling due within one year	8	(16,379)	-	(16,379)	(14,372)
NET CURRENT ASSETS		<u>45,522</u>	<u>13,658</u>	<u>59,180</u>	<u>84,434</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		344,481	14,280	358,761	382,695
CREDITORS					
Amounts falling due after more than one year	9	(40,820)	-	(40,820)	(45,833)
NET ASSETS		<u>303,661</u>	<u>14,280</u>	<u>317,941</u>	<u>336,862</u>
FUNDS	11				
Unrestricted funds				303,661	311,870
Restricted funds				<u>14,280</u>	<u>24,992</u>
TOTAL FUNDS				<u>317,941</u>	<u>336,862</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2022.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2022 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The notes form part of these financial statements

Independence Initiative Limited

Balance Sheet - continued
31 March 2022

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 10 October 2022 and were signed on its behalf by:

A handwritten signature in black ink, appearing to read 'S. Morris'.

Simon Morris - Trustee

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The trustees and management continue to closely monitor the charity's finance in order to make certain it remains in a position to meet its short term liabilities as they fall due, and to be able to discharge any outstanding liabilities in the event of winding up. Short term working capital requirements are met through the use of an approved overdraft facility. No adjustments have been made in these financial statements to reflect the position if the charity ceased as a going concern.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Governance costs

Expenditure on the governance costs of the charity includes both direct and apportioned staff support costs. The apportioned staff costs are allocated to governance costs on the basis that they represented an element that specifically relate and contribute to the strategic and future development of the charity.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property	- not provided
Fixtures and fittings	- 25% on reducing balance and Straight line over 4 years
Motor vehicles	- Straight line over 3 years
Computer equipment	- Straight line over 3 years

The Freehold Property is not being depreciated as it is the charity's policy to continually review the value and maintain it out of expenditure charged to revenue to a standard which ensures that the estimated residual value exceeds the NBV.

A deed of covenant is in place whereby on sale of the property for any use other than a drug rehabilitation centre, an amount of 50% of the difference between the sale value and open market value with restricted use is payable to the Metropolitan Borough Council of Sefton. As there is no intention to sell the property, no liability (either contingent or actual) is provided in these financial statements. This restriction expires on 24th July 2038.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Notes to the Financial Statements - continued
for the Year Ended 31 March 2022

1. ACCOUNTING POLICIES - continued

Fund accounting

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. INVESTMENT INCOME

	31.3.22	31.3.21
	£	£
Deposit account interest	6	2

3. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.3.22	31.3.21
	£	£
Depreciation - owned assets	3,241	842

4. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2022 nor for the year ended 31 March 2021.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2022 nor for the year ended 31 March 2021.

5. STAFF COSTS

The average monthly number of employees during the year was as follows:

	31.3.22	31.3.21
Chief Executive	1	1
Client Support Services	4	8
Management & Admin	3	1
General Charitable Activities	4	3
	12	13

No employees received emoluments in excess of £60,000.

Notes to the Financial Statements - continued
for the Year Ended 31 March 2022

6. TANGIBLE FIXED ASSETS

	Freehold property £	Fixtures and fittings £	Motor vehicles £	Computer equipment £	Totals £
COST					
At 1 April 2021	295,000	52,000	750	3,055	350,805
Additions	-	1,235	2,000	1,326	4,561
At 31 March 2022	295,000	53,235	2,750	4,381	355,366
DEPRECIATION					
At 1 April 2021	(500)	51,776	250	1,018	52,544
Charge for year	500	364	917	1,460	3,241
At 31 March 2022	-	52,140	1,167	2,478	55,785
NET BOOK VALUE					
At 31 March 2022	295,000	1,095	1,583	1,903	299,581
At 31 March 2021	295,500	224	500	2,037	298,261

7. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.22 £	31.3.21 £
Trade debtors	7,787	26,538
Other debtors	81	81
	<u>7,868</u>	<u>26,619</u>

8. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.22 £	31.3.21 £
Bank loans and overdrafts (see note 10)	5,007	4,167
Trade creditors	2,708	173
Social security and other taxes	2,566	2,068
Pension	381	(364)
Accrued expenses	5,717	8,328
	<u>16,379</u>	<u>14,372</u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2022

9. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	31.3.22	31.3.21
	£	£
Bank loans (see note 10)	40,820	45,833

10. LOANS

An analysis of the maturity of loans is given below:

	31.3.22	31.3.21
	£	£
Amounts falling due within one year on demand:		
Bank loans	5,007	4,167
Amounts falling between one and two years:		
Bank loans - 1-2 years	5,007	8,333
Amounts falling due between two and five years:		
Bank loans - 2-5 years	15,022	12,500
Amounts falling due in more than five years:		
Repayable by instalments:		
Bank loans more 5 yr by instal	20,791	25,000

The above constitutes a loan received under the Bounce Back Loan Scheme which is repayable by instalments over 5 years, commencing in June 2021, with an interest of 2.5%.

11. MOVEMENT IN FUNDS

	At 1.4.21	Net movement in funds	At 31.3.22
	£	£	£
Unrestricted funds			
General fund	291,094	(8,209)	282,885
Cessation fund	20,776	-	20,776
	311,870	(8,209)	303,661
Restricted funds			
The National Lottery (BBO - Digital Inclusion)	8,653	(8,531)	122
Hemby Trust	1,000	(500)	500
Lloyds Bank Foundation E&W	-	1,140	1,140
ESF Community Grants Programme	10,856	(10,856)	-
Sefton CVS	3,000	(3,000)	-
Liverpool City Region	1,483	(1,483)	-
The National Lottery Community Fund - Reaching Communities	-	12,518	12,518
	24,992	(10,712)	14,280
TOTAL FUNDS	336,862	(18,921)	317,941

Notes to the Financial Statements - continued
for the Year Ended 31 March 2022

11. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	187,872	(196,081)	(8,209)
Restricted funds			
The National Lottery (BBO - Digital Inclusion)	17,644	(26,175)	(8,531)
Hemby Trust	-	(500)	(500)
Lloyds Bank Foundation E&W	22,150	(21,010)	1,140
ESF Community Grants Programme	24,173	(35,029)	(10,856)
Sefton CVS	4,727	(7,727)	(3,000)
Liverpool City Region	-	(1,483)	(1,483)
Plus Dane	1,000	(1,000)	-
Help The Homeless	2,500	(2,500)	-
NHS Liverpool	6,000	(6,000)	-
P H Holt Foundation	3,000	(3,000)	-
Aldi Community Cupboard	400	(400)	-
The Asda Foundation	200	(200)	-
The Arnold Clark Community Fund	1,000	(1,000)	-
Tesco Community Grants	500	(500)	-
The National Lottery Community Fund - Reaching Communities	62,919	(50,401)	12,518
	<u>146,213</u>	<u>(156,925)</u>	<u>(10,712)</u>
TOTAL FUNDS	<u><u>334,085</u></u>	<u><u>(353,006)</u></u>	<u><u>(18,921)</u></u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2022

11. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.20 £	Net movement in funds £	Transfers between funds £	At 31.3.21 £
Unrestricted funds				
General fund	168,481	22,834	99,779	291,094
Cessation fund	20,776	-	-	20,776
	189,257	22,834	99,779	311,870
Restricted funds				
Sefton DAAT - Capital	26,168	-	(26,168)	-
South Sefton Development Trust	5,396	-	(5,396)	-
The National Lottery (BBO - Digital Inclusion)	241	(74)	8,486	8,653
Hemby Trust	1,000	1,000	(1,000)	1,000
The Clothworkers	10,000	-	(10,000)	-
Sovini Restricted Donation	7,000	-	(7,000)	-
Help the Homeless	1,000	-	(1,000)	-
ESF Community Grants Programme	-	2,428	8,428	10,856
Sefton CVS	-	3,000	-	3,000
The National Lottery - Covid 19	-	31,338	(31,338)	-
Sefton MBC - Covid 19	-	10,000	(10,000)	-
Homeless Link - Covid 19	-	11,002	(11,002)	-
Crisis UK - Covid 19	-	4,200	(4,200)	-
Charitable Aid Foundation - Covid 19	-	7,914	(7,914)	-
Steve Morgan Foundation - Covid 19	-	-	-	-
Emergency Fund	-	(2,600)	2,600	-
Liverpool City Region	-	5,758	(4,275)	1,483
	50,805	73,966	(99,779)	24,992
TOTAL FUNDS	240,062	96,800	-	336,862

11. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	249,403	(226,569)	22,834
Restricted funds			
South Sefton Development Trust	227	(227)	-
The National Lottery (BBO - Digital Inclusion)	8,486	(8,560)	(74)
Hemby Trust	1,500	(500)	1,000
Lloyds Bank Foundation E&W	21,558	(21,558)	-
Steve Morgan Foundation	10,500	(10,500)	-
Liverpool CVS	2,000	(2,000)	-
MIND	18,060	(18,060)	-
ESF Community Grants Programme	8,428	(6,000)	2,428
Eleanor Rathbone	5,000	(5,000)	-
Sefton CVS	3,000	-	3,000
The National Lottery - Covid 19	31,338	-	31,338
Sefton MBC - Covid 19	10,000	-	10,000
Homeless Link - Covid 19	11,002	-	11,002
Crisis UK - Covid 19	4,200	-	4,200
Charitable Aid Foundation - Covid 19	7,914	-	7,914
Steve Morgan Foundation - Covid 19			
Emergency Fund	5,200	(7,800)	(2,600)
Liverpool City Region	5,758	-	5,758
	154,171	(80,205)	73,966
TOTAL FUNDS	403,574	(306,774)	96,800

12. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2022.

13. RESTRICTED FUNDS

Sefton DAAT - Capital Fund

This fund represents a grant awarded towards the cost of general capital expenditure. An amount is charged to the fund each year to reflect the movement in the net book value of the assets purchased from this funding.

South Sefton Development Trust

This fund represents a capital grant from ESF. The grant was awarded to contribute towards the cost of the capital expenditure at the 1-2-1 Detox unit. An amount is charged to the fund each year to reflect the movement in the net book value of the assets purchased.

The National Lottery (BBO - Digital Inclusion)

This fund relates to a project, jointly funded by the European Social Fund and the Big Lottery Fund as part of its 2014-2021 Building Better Opportunities Programme. It offers IT skills training and employment support for local, unemployed, people.

Lloyds TSB

The fund represents a grant towards the salaries of staff employed in the delivery of The Key - our transitional housing support.

13. RESTRICTED FUNDS - continued

ESF Community Grants - Workers Educational Association

This fund represents a grant that is helping many people in the Liverpool City Region who face additional barriers in the labour market to improve their employability and gain employment.

Liverpool City Region

A grant awarded towards the cost of setting up a community garden on Balliol Road, Bootle. The project will allow for the planting of a fruit hedge, the design of raised flower beds and tree seats, planting of a vegetable garden and set up of a water capture system.

Plus Dane

This fund represents a grant towards the costs associated with running a community pantry, and specifically fridges.

Help the Homeless

This fund represents a grant towards the refurbishment of a kitchen within our residential section.

Diabetes Inequalities Fund

This fund represents a grant towards a regional exercise to consider early interventions with diabetes, and ongoing support.

PH Holt

This fund represents a grant towards the costs associated with running a community pantry.

Neighbourly

This fund represents a grant towards the costs associated with running a community pantry.

ASDA

This fund represents a grant towards the costs associated with running a community pantry.

Arnold Clark

This fund represents a grant towards the costs associated with running a community pantry.

TESCO

This fund represents a grant towards the costs associated with running a community pantry

Sefton In Mind - Winter Access Fund

This fund represents a grant to enable greater access from community members for mental health support during the winter months.

14. UNRESTRICTED FUNDS

The general (unrestricted) fund may be used at the discretion of the board of trustees in furtherance of the charitable company's objectives.

15. DESIGNATED FUND

The cessation fund was set aside by the charity trustees/directors in the event of the charity winding up its activities. The amount designated is an estimate of the additional costs that would be incurred upon cessation.

Independence Initiative Limited

Detailed Statement of Financial Activities
for the Year Ended 31 March 2022

	31.3.22 £	31.3.21 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	352	239
Investment income		
Deposit account interest	6	2
Charitable activities		
Pantry income	5,141	-
Other income	12,733	16,081
Residents housing benefit	168,821	155,077
Grants	147,032	169,171
CJRS grants	-	63,004
	<hr/> 333,727	<hr/> 403,333
Total incoming resources	<hr/> 334,085	<hr/> 403,574
EXPENDITURE		
Charitable activities		
Wages	193,257	167,888
Social security	11,049	9,024
Pensions	3,013	1,633
Rent	33,383	36,989
Insurance	5,752	4,590
Telephone	8,675	5,781
Postage and stationery	2,821	4,220
Sundries	13	13
General expenses	6,828	6,294
Travel	1,979	567
Cleaning and security	5,598	3,913
Building repairs & maintenance	15,432	13,152
Professional costs	4,865	3,196
Subscription	46	96
Water rates	3,961	3,280
General rates	6,985	9,649
Heat & light	17,216	14,322
Subcontractors	19,775	15,698
Unrecovered top up rent	-	1,780
Pantry costs	5,430	-
Freehold property	500	(500)
Fixtures and fittings	364	74
Motor vehicles	917	250
Computer equipment	1,460	1,018
	<hr/> 349,319	<hr/> 302,927
Support costs		

This page does not form part of the statutory financial statements

Independence Initiative Limited

Detailed Statement of Financial Activities
for the Year Ended 31 March 2022

	31.3.22 £	31.3.21 £
Support costs		
Finance		
Bank charges	254	882
Bank loan interest	1,003	-
	<hr/> 1,257	<hr/> 882
Governance costs		
Independent examination	2,430	2,965
	<hr/> 353,006	<hr/> 306,774
Total resources expended		
	<hr/> 353,006	<hr/> 306,774
Net (expenditure)/income	<hr/> (18,921)	<hr/> 96,800

