

THE SLYNN FOUNDATION

England & Wales · Charity number 1072703

Details

Other names LORD SLYNN OF HADLEY EUROPEAN LAW FOUNDATION

Status Registered

Legal form Charitable company

Company number [03570705](#)

Registered 1998-12-02

Register [View on the Charity Commission register](#)

Contact

Address Clifford Chance LLP
10 Upper Bank Street
London
E14 5JJ

Phone 07900167589

Email slynn-foundation@outlook.com

Website www.slynn-foundation.org

Activities

Objects: (1) THE CENTRAL OBJECT FOR WHICH THE COMPANY IS ESTABLISHED IS TO PROMOTE AND ENCOURAGE FOR THE PUBLIC BENEFIT EDUCATION AIMED AT IMPROVING JUDICIAL AND LEGAL SYSTEMS IN EUROPE AND IN OTHER PARTS OF THE WORLD. THIS CENTRAL OBJECT WILL INCLUDE IN PARTICULAR THE FOLLOWING SPECIFIC OBJECTS:A. THE PROMOTION AND ENCOURAGEMENT OF EDUCATION AIMED AT ADVANCING THE RULE OF LAW IN ALL ITS ASPECTS AND THE PROTECTION OF HUMAN RIGHTS;B. THE PROMOTION AND ENCOURAGEMENT OF EDUCATION IN ALL ASPECTS OF EUROPEAN AND HUMAN RIGHTS LAW; ANDC. THE PROMOTION AND ENCOURAGEMENT OF EDUCATION IN ALL FORMS OF ALTERNATIVE DISPUTE RESOLUTION.(2) THE COMPANY MAY ACHIEVE THESE OBJECTS IN SUCH WAYS AS THE TRUSTEES FROM TIME TO TIME SEE FIT, AND IN PARTICULAR:A. WHETHER BY ITSELF OR IN COLLABORATION WITH OTHERS PROMOTING, ORGANISING OR RUNNING CONFERENCES, LECTURES, SEMINARS, TUTORIALS OR OTHER COURSES OF EDUCATION BENEFIT;B. ASSISTING IN THE PROVISION OF OR PROVIDING FELLOWSHIPS AND SCHOLARSHIPS AIMED AT PROVIDING KNOWLEDGE AND PRACTICAL EXPERIENCE OF THE TOPICS THE FOUNDATION IS CONCERNED TO PROMOTE;C. HOLDING A SLYNN FOUNDATION LECTURE EVERY YEAR;D. ANY OTHER ACTS OR THINGS WHICH ARE INTENDED TO FURTHER THE OBJECTS OF THE COMPANY OR ARE CONDUCIVE OR INCIDENTAL TO DOING SO.

Activities: The foundation was established to provide support advice to countries of Europe and other parts of the world. This is done through lectures and seminars to lawyers in these countries, and to create and award fellowships, to help promising young lawyers to spend a period in London gaining .useful practical experience .

Classification

- **How:** Makes Grants To Individuals, Provides Services
- **What:** Education/training
- **Who:** Other Defined Groups

Geography

- Albania
- Bahrain
- Eritrea
- Georgia
- Macedonia
- Occupied Palestinian Territories
- Ukraine
- Throughout London

Finances

Period end	Income	Expenditure	Assets	Employees
2025-04-04	£60,203	£80,361	-	-
2024-04-04	£116,089	£88,215	-	-
2023-04-04	£75,211	£51,821	-	-
2022-04-04	£61,373	£62,184	-	-
2021-04-04	£5,450	£17,983	-	-

Trustees

Name	Role	Appointed
Alexander Scott		2025-05-13
Benjamin Phillip Matthew Yallop JP		2020-05-04
Claire Ann Lindley		2022-03-14
His Hon Sir Howard Morrison		2022-03-14
Julian Acratopulo		2012-01-18
Merethe Borge MacLeod		2022-03-14
Professor David Ormerod CBE KC Hon		2024-04-23
Roger James Coventry		2024-04-23
Simon Smith		2024-11-05
The Hon Mr Justice Mark Horner		2025-07-22
The Hon Mrs Justice Maura Patricia McGowan		2020-05-04
The Hon Mrs Justice Sara Cockerill		2024-10-29
The Rt Hon Lady Leona Dorrian		2024-10-29
The Rt Hon Sir David Bean		2024-10-29
The Rt Hon Sir Stephen John Irwin		2021-01-01
The Rt Hon Vivien Rose DBE PC		2024-01-23
Walter James Wolffe		2022-03-24

THE SLYNN FOUNDATION

England & Wales - Charity number 1072703

Accounts

REGISTERED COMPANY NUMBER: 03570705 (England and Wales)
REGISTERED CHARITY NUMBER: 1072703

**REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 4 APRIL 2025
FOR
THE SLYNN FOUNDATION**

CR Bland Baker Limited
Chartered Accountants
21 Lodge Lane
Grays
Essex
RM17 5RY

THE SLYNN FOUNDATION

**CONTENTS OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 4 APRIL 2025**

	Page
Report of the Trustees	1 to 6
Independent Examiner's Report	7
Statement of Financial Activities	8
Statement of Financial Position	9 to 10
Notes to the Financial Statements	11 to 15
Detailed Statement of Financial Activities	16

THE SLYNN FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 4 APRIL 2025

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 4 April 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

FINANCIAL REVIEW

Financial position

The Foundation continues its activities (which are described fully in the significant activities section of this report) with the Foundation's principal sources of income during 2024-25 being raised from projects in Cyprus, Saudi Arabia, Zambia and Egypt.

Total incoming resources for 2024-25 amounted to £60,203, which was below the 2023-24 level of £116,089, reflecting a lower level of project activity during the year. Costs in generating the Foundation's 2024-25 income amounted to £80,361, a decrease on the 2023-24 level of £88,215. Governance costs in 2024-25 were slightly higher at £2,700 from the 2023-24 level of £2,550.

The Slynn Foundation continues to receive donations from its supporters directly or through contribution of project fees, which has enabled the Foundation's funds at 4 April 2025 to amount to £94,028, a decrease of £20,158 from the level at 4 April 2024 of £114,186. Of the total balance at 4 April 2025, £35,595 represents restricted funds arising from the donation of certain fees.

Reserves policy

The Foundation monitors its financial position and reserves regularly at Trustees' meetings. The Foundation has a policy of maintaining available unrestricted resources of at least £25,000 after reviewing and taking account of known resources and commitments. This policy is subject to regular review. The Trustees consider that reserves at this level are required to ensure that the basic activities of the Foundation can continue in the event of any temporary shortfall in project fee income.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The Slynn Foundation is a UK based charity working with senior judges and justice institutions around the world to enhance the rule of law, and to improve professional understanding of human rights, mediation and legal practice.

Recruitment and appointment of new trustees

The directors of the company are also charity trustees for the purposes of charity law. All trustees give their time voluntarily. Expenses paid by trustees relating to trust business are disclosed in note 3 to the accounts. Most new trustees are already familiar with, and have already participated in, the work of the Foundation prior to appointment as trustees, and as such minimal training and induction is required. New trustees are provided with the governing documents, financial information and information regarding the detailed activities of the Foundation.

THE SLYNN FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 4 APRIL 2025

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

The Foundation's activities are overseen by the trustees with, when necessary, a Strategy Group providing advice on strategic direction, a Delivery Group assisting with the implementation of current and future projects and Working Groups advising the trustees on specified matters.

Public benefit

In planning activities for the year the Trustees kept in mind the Charity Commission guidance on public benefit and the need to comply with their duties under section 4 of the Charities Act 2011.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

03570705 (England and Wales)

Registered Charity number

1072703

Registered office

7-8 Essex Street
London
WC2R 3LD

Trustees

Stephen Lewis Chartered Accountant (resigned 22.7.2025)
Julian Acratopulo Solicitor
Amanda Pinto KC Practising Barrister (resigned 23.4.2024)
Ian Cliff CMG, OBE Retired Diplomat (resigned 29.10.2024)
The Hon Sir Nicholas Blake Retired Judge
The Hon Mrs Justice Maura McGowan Judge
The Rt Hon Lady Justice Nicola Davies Judge (resigned 23.7.2024)
Benjamin Yallop JP Civil Servant
The Rt Hon Sir Stephen Irwin - Chairman Retired Judge
Claire Ann Lindley Barrister
Merethe Borge MacLeod Executive Director
Sir Howard Morrison KC KCMG CBE Former Judge
The Rt Hon Walter James Wolffe Advocate and Barrister
The Rt Hon Sir David Bean Lord Justice of Appeal Lord Justice of Appeal (appointed 29.10.2024)
Dame Sara Cockerill High Court Judge High Court Judge (appointed 29.10.2024)
Roger Coventry Development Consultant (appointed 23.4.2024)
The Rt Hon Lady Leona Dorrian Lord Justice Clerk (appointed 29.10.2024)
Professor David Ormerod University Teacher (appointed 23.4.2024)
The Rt Hon Lady Rose Of Colmworth -
Justice of the UK Supreme Court
Simon Smith CMG Retired Diplomat (appointed 5.11.2024)
The Hon Mrs Justice Lucy Theis High Court Judge (appointed 29.10.2024)
Alexander Scott Chartered Accountant (appointed 13.5.2025)
The Hon Mr Justice Mark Horner Judge (appointed 22.7.2025)

Company Secretary

Alexander Scott Chartered Accountant

THE SLYNN FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 4 APRIL 2025

REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner

CR Bland Baker Limited

Chartered Accountants

21 Lodge Lane

Grays

Essex

RM17 5RY

Solicitors

Bates, Wells and Braithwaite LLP, 10 Queen Street Place, London, EC4R 1BE.

Bankers

NatWest, 20 Canada Square, Canary Wharf, London, E14 5NN.

THE SLYNN FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 4 APRIL 2025

SIGNIFICANT ACTIVITIES

Overview

2024-2025 has been another successful period for the Foundation. The Trustees have regularly reviewed the Foundation's operation in response to Government reductions on international aid funding and US aid cuts.

The Executive Director continued to work with the Chair and the Board of Trustees to increase the Foundation's international portfolio of projects and the Foundation strengthened and consolidated its position as a provider of judicial expertise to countries including Cyprus, the UAE (Dubai), Egypt, Saudi Arabia, Vietnam, and Zambia by developing new models of delivery.

In 2024, with the full support of the Foundation's Board, Lady Rose of Colmworth agreed to accept the role of President. Trustees Sir Nicolas Blake, Ian Cliff, and Amanda Pinto KC accepted Honorary Membership of the Foundation under the amendments to the articles on length of service. The Foundation is grateful for their long service as Trustees and will continue to benefit from their advice and experience as Honorary Members. We also record our thanks to Mr Stephen Lewis of Clifford Chance who, for a number of years, has acted as Hon. Treasurer. Going forward, this role will be filled by Mr Alex Scott. The Foundation has continued to benefit from the pro bono input of Clifford Chance and remains extremely grateful for this invaluable support.

At the recommendation of the recruitment sub-committee and after acceptance by the Board of Trustees, the following accepted election to the Foundation's Board, The Rt. Hon Sir David Bean, The Rt. Hon Dame Sara Cockerill, The Rt. Hon. Lady Dorrian, Professor David Ormerod CBE KC (Hon) DCL(Hon), The Hon. Mrs Justice Theis, Mr Simon Smith CMG.

The Foundation Chairman engaged with UK Government funding directorates to form an International Rule of Law Committee which will consider the coordinated deployment of international development funding in the legal training sphere. The group aims to meet regularly throughout the year.

In September, the Foundation received a request for participation in an international mission convened by the UK/Vietnam Governmental Working Group on finance. Sir Michael Supperstone will attend the next meeting on behalf of Slynn.

At the request of the Project leader, Professor David Ormerod KC, the Foundation contributed its research on the international acceptance of Artificial Intelligence in courts to the UK committee responsible for the review of the Criminal Courts System in England and Wales.

The Foundation produces an annual bulletin which contains details of the work and projects undertaken in the previous twelve months. This is shared with subscribers and made publicly available on the Foundation's website as are summaries of the Foundation's project work.

THE SLYNN FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 4 APRIL 2025

Project work

May 2024 - June 2025 Zambia, the Slynn Fellowship

At the end of May a delegation led by Sir David Bean travelled to Zambia on a scoping trip under the banner of the Foundation's Fellowship programme. The programme had been suspended during the Covid-19 period and we were pleased to be able to reinstate it thanks to a generous grant from the Anglo American Foundation's youth programme. Two Judicial Research Advocates travelled to London spending three weeks working with their counterparts in the Royal Court of Justice supervised by Sir David and Sir James Dingemans. In June 2025, following a renewed grant, we were able to extend the programme to two further recipients and sponsor an induction day in Lusaka for new joiners where Sir David presented to delegates from the Judiciary, Law Development Commission and Zambian Law Association.

June 2024 - Saudi Arabia

At the invitation of the British Embassy in Riyadh and following a majority vote of support from the Board of Directors, the Foundation delivered three seminars in Saudi Arabia, the first in Riyadh in 2023, the second in Jeddah and the third in the series a two-day training programme hosted by the Foreign Commonwealth & Development Office in London for thirty judges from Saudi Arabia. The delegates heard speakers from law firms and the judiciary and were able to visit the Royal Courts of Justice.

November 2024 - Egypt

At the invitation of the British Embassy in Cairo and the UNODC, the Foundation delivered a programme for twenty five judges from the Cassation Court on new proposals and techniques for the prevention of Cybercrime. The event took place at the Foreign office and included a visit to the Royal Courts of Justice.

March 2025 - Northern Cyprus

The Foundation presented the fourth in a series of two-day in-person training programmes for judiciary and the Bar in conjunction with Public Administration International and the British High Commission. The programme, held in Nicosia, included topics including court management and the treatment of vulnerable witnesses.

Website & Social Media Channels

During 2024-25, the Foundation continued to develop its website and social media channels to demonstrate its work and attract further interest in its programmes. The website has provided an invaluable aid in the recruitment of new Trustees and continues to demonstrate through its reporting functions the broad geographic interest in the Foundation's work, while social media channels allowed the Foundation to engage with new younger audiences on current issues.

THE SLYNN FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 4 APRIL 2025

Conclusion

The Foundation continues to receive enquiries for assistance and regularly reviews its policies and working methods. The future for 2025 - 2026 looks very positive.

Approved by order of the board of trustees on 17 December 2025 and signed on its behalf by:



The Rt Hon Sir Stephen Irwin - Chairman - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF THE SLYNN FOUNDATION

Independent examiner's report to the trustees of The Slynn Foundation ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 4 April 2025.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Steven Garrod

Steven James Garrod FCA

CR Bland Baker Limited
Chartered Accountants
21 Lodge Lane
Grays
Essex
RM17 5RY

17 December 2025

THE SLYNN FOUNDATION
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 4 APRIL 2025

	Notes	Unrestricted fund £	Restricted fund £	2025 Total funds £	2024 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies		800	-	800	3,800
Charitable activities					
Consultancy projects and mentoring		29,163	30,240	59,403	112,289
Total		<u>29,963</u>	<u>30,240</u>	<u>60,203</u>	<u>116,089</u>
EXPENDITURE ON					
Raising funds	2	48,754	31,607	80,361	88,215
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET INCOME/(EXPENDITURE)		(18,791)	(1,367)	(20,158)	27,874
RECONCILIATION OF FUNDS					
Total funds brought forward		77,224	36,962	114,186	86,312
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL FUNDS CARRIED FORWARD		<u><u>58,433</u></u>	<u><u>35,595</u></u>	<u><u>94,028</u></u>	<u><u>114,186</u></u>

The notes form part of these financial statements

THE SLYNN FOUNDATION
STATEMENT OF FINANCIAL POSITION
4 APRIL 2025

	Notes	Unrestricted fund £	Restricted fund £	2025 Total funds £	2024 Total funds £
CURRENT ASSETS					
Debtors	6	12,714	-	12,714	44,441
Cash at bank		49,703	35,595	85,298	74,732
		<u>62,417</u>	<u>35,595</u>	<u>98,012</u>	<u>119,173</u>
CREDITORS					
Amounts falling due within one year	7	(3,984)	-	(3,984)	(4,987)
		<u>58,433</u>	<u>35,595</u>	<u>94,028</u>	<u>114,186</u>
NET CURRENT ASSETS					
		<u>58,433</u>	<u>35,595</u>	<u>94,028</u>	<u>114,186</u>
TOTAL ASSETS LESS CURRENT LIABILITIES					
		<u>58,433</u>	<u>35,595</u>	<u>94,028</u>	<u>114,186</u>
NET ASSETS					
		<u><u>58,433</u></u>	<u><u>35,595</u></u>	<u><u>94,028</u></u>	<u><u>114,186</u></u>
FUNDS					
	8			58,433	77,224
Unrestricted funds				35,595	36,962
Restricted funds				<u>94,028</u>	<u>114,186</u>
TOTAL FUNDS					
				<u><u>94,028</u></u>	<u><u>114,186</u></u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 4 April 2025.

The members have not required the company to obtain an audit of its financial statements for the year ended 4 April 2025 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The notes form part of these financial statements

THE SLYNN FOUNDATION

STATEMENT OF FINANCIAL POSITION - continued
4 APRIL 2025

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 17 December 2025 and were signed on its behalf by:



The Rt Hon Sir Stephen Irwin - Chairman - Trustee

THE SLYNN FOUNDATION**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 4 APRIL 2025****1. ACCOUNTING POLICIES****Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The charitable company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland':

- the requirements of Section 7 Statement of Cash Flows;
- the requirement of paragraph 3.17(d).

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

THE SLYNN FOUNDATION

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 4 APRIL 2025**

2. RAISING FUNDS

Raising donations and legacies

	2025	2024
	£	£
Mentoring, ANCA and consultancy projects	8,716	4,392
	<u>8,716</u>	<u>4,392</u>

3. SUPPORT COSTS

	Other	Governance	Totals
	£	costs	£
	£	£	£
Other trading activities	68,945	2,700	71,645
	<u>68,945</u>	<u>2,700</u>	<u>71,645</u>

Support costs, included in the above, are as follows:

Other

	2025	2024
	Other trading activities	Total activities
	£	£
Insurance	1,674	2,066
Administration fees and expenses	66,563	78,374
Website, computer updates and support	538	348
Sundries	170	485
	<u>68,945</u>	<u>81,273</u>

Governance costs

	2025	2024
	Other trading activities	Total activities
	£	£
Accountancy and legal fees	2,700	2,550
	<u>2,700</u>	<u>2,550</u>

THE SLYNN FOUNDATION

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 4 APRIL 2025**

4. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 4 April 2025 nor for the year ended 4 April 2024.

Trustees' expenses

During the year, two trustees were reimbursed expenses relating to trust business totalling £146 (2024 - £378).

5. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	3,800	-	3,800
Charitable activities			
Consultancy projects and mentoring	82,289	30,000	112,289
Total	<u>86,089</u>	<u>30,000</u>	<u>116,089</u>
EXPENDITURE ON			
Raising funds	88,215	-	88,215
NET INCOME/(EXPENDITURE)	(2,126)	30,000	27,874
RECONCILIATION OF FUNDS			
Total funds brought forward	79,350	6,962	86,312
TOTAL FUNDS CARRIED FORWARD	<u><u>77,224</u></u>	<u><u>36,962</u></u>	<u><u>114,186</u></u>

THE SLYNN FOUNDATION

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 4 APRIL 2025**

6. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025	2024
	£	£
Trade debtors	11,467	43,098
Prepayments	1,247	1,343
	<u>12,714</u>	<u>44,441</u>

7. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025	2024
	£	£
Other creditors and accruals	3,984	4,987
	<u>3,984</u>	<u>4,987</u>

8. MOVEMENT IN FUNDS

	At 5.4.24	Net movement in funds	At 4.4.25
	£	£	£
Unrestricted funds			
General fund	77,224	(18,791)	58,433
Restricted funds			
Restricted fund	36,962	(1,367)	35,595
	<u>114,186</u>	<u>(20,158)</u>	<u>94,028</u>
TOTAL FUNDS			

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	29,963	(48,754)	(18,791)
Restricted funds			
Restricted fund	30,240	(31,607)	(1,367)
	<u>60,203</u>	<u>(80,361)</u>	<u>(20,158)</u>
TOTAL FUNDS			

THE SLYNN FOUNDATION**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 4 APRIL 2025****8. MOVEMENT IN FUNDS - continued****Comparatives for movement in funds**

	At 5.4.23 £	Net movement in funds £	At 4.4.24 £
Unrestricted funds			
General fund	79,350	(2,126)	77,224
Restricted funds			
Restricted fund	6,962	30,000	36,962
TOTAL FUNDS	<u>86,312</u>	<u>27,874</u>	<u>114,186</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	86,089	(88,215)	(2,126)
Restricted funds			
Restricted fund	30,000	-	30,000
TOTAL FUNDS	<u>116,089</u>	<u>(88,215)</u>	<u>27,874</u>

9. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 4 April 2025.

THE SLYNN FOUNDATION**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 4 APRIL 2025**

	2025 £	2024 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	800	3,800
Charitable activities		
Consultancy projects and mentoring	59,403	112,289
Total incoming resources	60,203	116,089
EXPENDITURE		
Raising donations and legacies		
Mentoring, ANCA and consultancy projects	8,716	4,392
Support costs		
Other		
Insurance	1,674	2,066
Administration fees and expenses	66,563	78,374
Website, computer updates and support	538	348
Sundries	170	485
	68,945	81,273
Governance costs		
Accountancy and legal fees	2,700	2,550
Total resources expended	80,361	88,215
Net (expenditure)/income	(20,158)	27,874

This page does not form part of the statutory financial statements

THE SLYNN FOUNDATION

England & Wales - Charity number 1072703

Accounts

REGISTERED COMPANY NUMBER: 03570705 (England and Wales)
REGISTERED CHARITY NUMBER: 1072703

**REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 4 APRIL 2024
FOR
THE SLYNN FOUNDATION**

CR Bland Baker Limited
Chartered Accountants
21 Lodge Lane
Grays
Essex
RM17 5RY

THE SLYNN FOUNDATION

**CONTENTS OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 4 APRIL 2024**

	Page
Report of the Trustees	1 to 5
Independent Examiner's Report	6
Statement of Financial Activities	7
Statement of Financial Position	8 to 9
Notes to the Financial Statements	10 to 14

THE SLYNN FOUNDATION (REGISTERED NUMBER: 03570705)

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 4 APRIL 2024

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 4 April 2024. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

FINANCIAL REVIEW

Financial position

The Foundation continues its activities (which are described fully in the significant activities section of this report) with the Foundation's principal sources of income during 2023-24 being raised from projects in Cyprus, the Philippines, Saudi Arabia, China and Zambia.

Total incoming resources for 2023-24 amounted to £116,089, which was above the 2022-23 level of £75,211, reflecting a higher level of project activity during the year. Costs in generating the Foundation's 2023-24 income amounted to £88,215, an increase on the 2022-23 level of £51,821. Governance costs in 2023-24 were slightly higher at £2,550 from the 2022-23 level of £2,196.

The Slynn Foundation continues to receive donations from its supporters directly or through contribution of project fees, which has enabled the Foundation's funds at 4 April 2024 to amount to £114,186, an increase of £27,874 from the level at 4 April 2023 of £86,312. Of the total balance at 4 April 2024, £6,962 represents restricted funds arising from the donation of certain fees.

Reserves policy

The Foundation monitors its financial position and reserves regularly at Trustees' meetings. The Foundation has a policy of maintaining available unrestricted resources of at least £25,000 after reviewing and taking account of known resources and commitments. This policy is subject to regular review. The Trustees consider that reserves at this level are required to ensure that the basic activities of the Foundation can continue in the event of any temporary shortfall in project fee income.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The Slynn Foundation is a UK based charity working with senior judges and justice institutions around the world to enhance the rule of law, and to improve professional understanding of human rights, mediation and legal practice.

Recruitment and appointment of new trustees

The directors of the company are also charity trustees for the purposes of charity law. All trustees give their time voluntarily. Expenses paid by trustees relating to trust business are disclosed in note 3 to the accounts. Most new trustees are already familiar with, and have already participated in, the work of the Foundation prior to appointment as trustees, and as such minimal training and induction is required. New trustees are provided with the governing documents, financial information and information regarding the detailed activities of the Foundation.

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 4 APRIL 2024**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

The Foundation's activities are overseen by the trustees with, when necessary, a Strategy Group providing advice on strategic direction, a Delivery Group assisting with the implementation of current and future projects and Working Groups advising the trustees on specified matters.

Public benefit

In planning activities for the year the Trustees kept in mind the Charity Commission guidance on public benefit and the need to comply with their duties under section 4 of the Charities Act 2011.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

03570705 (England and Wales)

Registered Charity number

1072703

Registered office

7-8 Essex Street
London
WC2R 3LD

Trustees

Stephen Lewis Chartered Accountant

Julian Acratopulo Solicitor

Amanda Pinto KC Practising Barrister (resigned 23.4.2024)

Ian Cliff CMG, OBE Retired Diplomat (resigned 29.10.2024)

The Hon Sir Nicholas Blake Retired Judge

The Rt Hon Sir Peter Gross Retired Judge (resigned 23.1.2024)

The Hon Mrs Justice Maura McGowan Judge

The Rt Hon Lady Justice Nicola Davies Judge (resigned 23.7.2024)

Benjamin Yallop JP Civil Servant

The Rt Hon Sir Stephen Irwin - Chairman Retired Judge

Claire Ann Lindley Barrister

Merethe Borge MacLeod Executive Director

Sir Howard Morrison KC KCMG CBE Former Judge

The Rt Hon Walter James Wolffe Advocate and Barrister

The Rt Hon Sir David Bean Lord Justice of Appeal (appointed 29.10.2024)

Dame Sara Cockerill High Court Judge (appointed 29.10.2024)

Roger Coventry Development Consultant (appointed 23.4.2024)

The Rt Hon Lady Leeona Dorrian Lord Justice Clerk (appointed 29.10.2024)

Professor David Ormerod University Teacher (appointed 23.4.2024)

The Rt Hon Lady Rose Of Colmworth -

Justice of the UK Supreme Court (appointed 23.1.2024)

Simon Smith CMG Retired Diplomat (appointed 5.11.2024)

The Hon Mrs Justice Lucy Theis High Court Judge (appointed 29.10.2024)

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 4 APRIL 2024**

REFERENCE AND ADMINISTRATIVE DETAILS

Company Secretary

Stephen Lewis

Independent Examiner

CR Bland Baker Limited

Chartered Accountants

21 Lodge Lane

Grays

Essex

RM17 5RY

Solicitors

Bates, Wells and Braithwaite LLP, 10 Queen Street Place, London, EC4R 1BE.

Bankers

NatWest, 20 Canada Square, Canary Wharf, London, E14 5NN.

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 4 APRIL 2024**

SIGNIFICANT ACTIVITIES

Overview

2023-2024 has been another busy year for the Foundation as it has continued to adapt to a challenging environment where Government budgets have restricted funding which has resulted in less ability to engage in long-term projects.

The Foundation engages with legal systems across the world where it considers that the proposed engagement can advance its charitable objectives. In this year, these included Brunei Darussalam, China, Cyprus, the Western Balkans and Saudi Arabia (where it is working in conjunction with the British Embassy). The Foundation also held an Open Forum event in London focusing on Ukraine.

Following the Foundation's adoption of changes to the constitution in relation to length of service the Board's skills diversity was reviewed, and a decision taken to hold a further open recruitment for Trustees in February 2024 resulting in two additional trustees being appointed to the Board, Roger Coventry CMG and Professor David Ormerod KC who took up their roles at a meeting of the Board of Trustees on the 23rd of April 2024.

The Foundation Chairman engaged with UK Government funding directorates to form a Rule of Law Working Group which will consider the furtherment and coordinated deployment of international development funding in the legal training sphere.

The Foundation has continued to benefit from the pro bono input of Clifford Chance and remains extremely grateful for this invaluable support.

Project work

May 2023

Brunei Darussalam - On the 22nd of May, the Foundation presented a remote seminar in conjunction with the British High Commission and the Supreme Court of Brunei Darussalam on the use of expert witnesses in criminal cases.

June 2023

5th Slynn Open Forum - Impunity after the Ukraine

In June, the Foundation held its 5th Open Forum at Barnard's Inn, London. Speakers included the Attorney General, Victoria Prentis, Ukraine's Head of the Supreme Court, and Chief Prosecutor Andry Kostin.

July 2023

In July, the Foundation attended a round table meeting as a part of the Standing International Forum of Commercial Courts (SIFoCC) and had an opportunity to meet senior judges from Zambia, Rwanda, Bahrain, Pakistan, and Sierra Leone.

September 2023

The Foundation held a dinner for the visiting Chair of the Saudi Arabia Human Rights Committee Dr Hala al-Tuwaijri as a part of her London programme hosted by the FCDO.

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 4 APRIL 2024**

November 2023

China - In November, the Foundation assisted with a Great Britain China Centre programme ("Promoting Fair Trial in China through Raising Evidence Standards in Criminal Procedure"), in Chongqing, China by identifying a senior judge who was able to present on standards of proof at different stages of criminal proceedings, and the role of sentencing guidelines and the Sentencing Council.

Saudi Arabia - Following the Scoping Visit conducted in early 2023, the Foundation delivered the first of three two-day seminars in Riyadh led by Sir Peter Gross in cooperation with the British Embassy and the Saudi Judicial Training Centre to a cohort of thirty judges and assistants from the Judicial Preparation Centre.

January 2024

Saudi Arabia - The Foundation delivered the second of the two-day seminars in Jeddah to an audience of approximately thirty judges and judicial assistants in conjunctions with the British Consul and Saudi Judicial Training Centre.

February 2024

Cyprus - The Foundation continued its relationship with the judiciary of northern Cyprus and members of the Cyprus Bar with a two-day programme on criminal, and family law.

Website & Social Media Channels

During 2023, the Foundation continued to develop its website and social media to demonstrate its work and attract further interest in its programmes. Video clips were widely used, and the website provided an invaluable aid in the recruitment of new Trustees and continues to demonstrate through its reporting functions the broad geographic interest in the Foundation's work, while social media channels allow the Foundation to engage with new audiences on current issues.

Conclusion

The Foundation continues to receive enquiries for assistance and regularly reviews its policies and working methods. The future for 2024-25 looks positive.

Approved by order of the board of trustees on 19 December 2024 and signed on its behalf by:

The Rt Hon Sir Stephen Irwin - Chairman - Trustee

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
THE SLYNN FOUNDATION**

Independent examiner's report to the trustees of The Slynn Foundation ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 4 April 2024.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Kenneth Brian Roles

CR Bland Baker Limited
Chartered Accountants
21 Lodge Lane
Grays
Essex
RM17 5RY

19 December 2024

THE SLYNN FOUNDATION

**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 4 APRIL 2024**

	Notes	Unrestricted fund £	Restricted fund £	2024 Total funds £	2023 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies		3,800	-	3,800	1,300
Charitable activities					
Consultancy projects and mentoring		<u>112,289</u>	-	<u>112,289</u>	<u>73,911</u>
Total		<u>116,089</u>	-	<u>116,089</u>	<u>75,211</u>
EXPENDITURE ON					
Raising funds		<u>88,215</u>	-	<u>88,215</u>	<u>51,821</u>
NET INCOME		27,874	-	27,874	23,390
RECONCILIATION OF FUNDS					
Total funds brought forward		79,350	6,962	86,312	62,922
TOTAL FUNDS CARRIED FORWARD		<u>107,224</u>	<u>6,962</u>	<u>114,186</u>	<u>86,312</u>

The notes form part of these financial statements

THE SLYNN FOUNDATION (REGISTERED NUMBER: 03570705)

**STATEMENT OF FINANCIAL POSITION
4 APRIL 2024**

	Notes	Unrestricted fund £	Restricted fund £	2024 Total funds £	2023 Total funds £
CURRENT ASSETS					
Debtors	5	44,441	-	44,441	19,639
Cash at bank		<u>67,770</u>	<u>6,962</u>	<u>74,732</u>	<u>72,552</u>
		112,211	6,962	119,173	92,191
CREDITORS					
Amounts falling due within one year	6	(4,987)	-	(4,987)	(5,879)
NET CURRENT ASSETS		<u>107,224</u>	<u>6,962</u>	<u>114,186</u>	<u>86,312</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		107,224	6,962	114,186	86,312
NET ASSETS FUNDS	7	<u>107,224</u>	<u>6,962</u>	<u>114,186</u>	<u>86,312</u>
Unrestricted funds				107,224	79,350
Restricted funds				<u>6,962</u>	<u>6,962</u>
TOTAL FUNDS				<u>114,186</u>	<u>86,312</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 4 April 2024.

The members have not required the company to obtain an audit of its financial statements for the year ended 4 April 2024 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The notes form part of these financial statements

THE SLYNN FOUNDATION (REGISTERED NUMBER: 03570705)

STATEMENT OF FINANCIAL POSITION - continued

4 APRIL 2024

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 19 December 2024 and were signed on its behalf by:

The Rt Hon Sir Stephen Irwin - Chairman - Trustee

THE SLYNN FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 4 APRIL 2024

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The charitable company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland':

- the requirements of Section 7 Statement of Cash Flows;
- the requirement of paragraph 3.17(d).

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

THE SLYNN FOUNDATION

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 4 APRIL 2024**

2. SUPPORT COSTS

	Other £	Governance costs £	Totals £
Other trading activities	<u>81,273</u>	<u>2,550</u>	<u>83,823</u>

Support costs, included in the above, are as follows:

Other

	2024 Other trading activities £	2023 Total activities £
Insurance	2,066	1,349
Administration fees and expenses	78,374	43,763
Website, computer updates and support	348	281
Sundries	<u>485</u>	<u>609</u>
	<u>81,273</u>	<u>46,002</u>

Governance costs

	2024 Other trading activities £	2023 Total activities £
Accountancy and legal fees	<u>2,550</u>	<u>2,196</u>

3. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 4 April 2024 nor for the year ended 4 April 2023.

THE SLYNN FOUNDATION

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 4 APRIL 2024**

3. TRUSTEES' REMUNERATION AND BENEFITS - continued

Trustees' expenses

During the year, two trustees were reimbursed expenses relating to trust business totalling £378 (2023 - £629).

4. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	1,300	-	1,300
Charitable activities			
Consultancy projects and mentoring	<u>73,911</u>	<u>-</u>	<u>73,911</u>
Total	<u>75,211</u>	<u>-</u>	<u>75,211</u>
EXPENDITURE ON			
Raising funds	<u>51,821</u>	<u>-</u>	<u>51,821</u>
NET INCOME	23,390	-	23,390
RECONCILIATION OF FUNDS			
Total funds brought forward	55,960	6,962	62,922
TOTAL FUNDS CARRIED FORWARD	<u>79,350</u>	<u>6,962</u>	<u>86,312</u>

THE SLYNN FOUNDATION

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 4 APRIL 2024**

5.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	2024	2023
		£	£
	Trade debtors	43,098	18,519
	Prepayments	1,343	1,120
		<u>44,441</u>	<u>19,639</u>

6.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	2024	2023
		£	£
	Other creditors and accruals	<u>4,987</u>	<u>5,879</u>

7.	MOVEMENT IN FUNDS	Net movement in funds	At
		£	£
	At 5.4.23		4.4.24
	£	£	£
	Unrestricted funds		
	General fund	27,874	107,224
	Restricted funds		
	Restricted fund	-	6,962
	TOTAL FUNDS	<u>27,874</u>	<u>114,186</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	116,089	(88,215)	27,874
TOTAL FUNDS	<u>116,089</u>	<u>(88,215)</u>	<u>27,874</u>

THE SLYNN FOUNDATION

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 4 APRIL 2024**

7. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 5.4.22 £	Net movement in funds £	At 4.4.23 £
Unrestricted funds			
General fund	55,960	23,390	79,350
Restricted funds			
Restricted fund	6,962	-	6,962
TOTAL FUNDS	<u>62,922</u>	<u>23,390</u>	<u>86,312</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	75,211	(51,821)	23,390
TOTAL FUNDS	<u>75,211</u>	<u>(51,821)</u>	<u>23,390</u>

8. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 4 April 2024.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.

THE SLYNN FOUNDATION

England & Wales - Charity number 1072703

Accounts

REGISTERED COMPANY NUMBER: 03570705 (England and Wales)
REGISTERED CHARITY NUMBER: 1072703

**REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 4 APRIL 2023
FOR
THE SLYNN FOUNDATION**

CR Bland Baker Limited
Chartered Accountants
21 Lodge Lane
Grays
Essex
RM17 5RY

THE SLYNN FOUNDATION

**CONTENTS OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 4 APRIL 2023**

	Page
Report of the Trustees	1 to 6
Independent Examiner's Report	7
Statement of Financial Activities	8
Statement of Financial Position	9 to 10
Notes to the Financial Statements	11 to 15

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 4 APRIL 2023**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 4 April 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

FINANCIAL REVIEW

Financial position

The Foundation continues its activities (which are described fully in the significant activities section of this report) with the Foundation's principal sources of income during 2022-23 being raised from projects in Cyprus, Dubai, Brunei Darussalam, the Philippines, Montenegro, Kosovo and the Czech Republic.

Total incoming resources for 2022-23 amounted to £75,211, which was above the 2021-22 level of £61,373, reflecting a higher level of project activity during the year. Costs in generating the Foundation's 2022-23 income amounted to £51,821, a decrease on the 2021-22 level of £62,184. Governance costs in 2022-23 were slightly lower at £2,196 from the 2021-22 level of £2,544.

The Slynn Foundation continues to receive donations from its supporters directly or through contribution of project fees, which has enabled the Foundation's funds at 4 April 2023 to amount to £86,312, an increase of £23,390 from the level at 4 April 2022 of £62,922. Of the total balance at 4 April 2023, £6,962 represents restricted funds arising from the donation of certain fees.

Reserves policy

The Foundation monitors its financial position and reserves regularly at Trustees' meetings. The Foundation has a policy of maintaining available unrestricted resources of at least £25,000 after reviewing and taking account of known resources and commitments. This policy is subject to regular review. The Trustees consider that reserves at this level are required to ensure that the basic activities of the Foundation can continue in the event of any temporary shortfall in project fee income.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The Slynn Foundation is a UK based charity working with senior judges and justice institutions around the world to enhance the rule of law, and to improve professional understanding of human rights, mediation and legal practice.

Recruitment and appointment of new trustees

The directors of the company are also charity trustees for the purposes of charity law. All trustees give their time voluntarily. Expenses paid by trustees relating to trust business are disclosed in note 3 to the accounts. Most new trustees are already familiar with, and have already participated in, the work of the Foundation prior to appointment as trustees, and as such minimal training and induction is required. New trustees are provided with the governing documents, financial information and information regarding the detailed activities of the Foundation.

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 4 APRIL 2023**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

The Foundation's activities are overseen by the trustees with, when necessary, a Strategy Group providing advice on strategic direction, a Delivery Group assisting with the implementation of current and future projects and Working Groups advising the trustees on specified matters.

Public benefit

In planning activities for the year the Trustees kept in mind the Charity Commission guidance on public benefit and the need to comply with their duties under section 4 of the Charities Act 2011.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

03570705 (England and Wales)

Registered Charity number

1072703

Registered office

7-8 Essex Street
London
WC2R 3LD

Trustees

Marie Demetriou KC Practising Barrister (resigned 10.4.2022)

The Rt Hon Sir James Dingemans Judge (resigned 7.3.2023)

The Rt Hon Sir Geoffrey Vos Judge (resigned 7.3.2023)

Peter Williamson Retired Solicitor (resigned 18.10.2022)

Stephen Lewis Chartered Accountant

Julian Acratopulo Solicitor

The Rt Hon Sir David Latham Retired Judge (resigned 7.3.2023)

The Rt Hon Sir Robin Auld Retired Judge (resigned 7.3.2023)

The Rt Hon Sir Stanley Burnton Retired Judge (resigned 7.3.2023)

Fergus Randolph KC Practising Barrister (resigned 18.10.2022)

Amanda Pinto KC Practising Barrister

Ian Cliff CMG, OBE Retired Diplomat

The Hon Sir Simon Picken High Court Judge (resigned 1.10.2022)

The Hon Sir Nicholas Blake Retired Judge

The Rt Hon Sir Peter Gross Retired Judge

The Hon Mrs Justice Maura McGowan Judge

The Rt Hon Lady Justice Nicola Davies Judge

Benjamin Yallop JP Civil Servant

The Rt Hon Sir Stephen Irwin - Chairman Retired Judge

Claire Ann Lindley Barrister

Merethe Borge MacLeod Executive Director

Sir Howard Morrison KC KCMG CBE Former Judge

The Rt Hon Walter James Wolffe Advocate and Barrister

Company Secretary

Stephen Lewis

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 4 APRIL 2023**

REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner

CR Bland Baker Limited
Chartered Accountants
21 Lodge Lane
Grays
Essex
RM17 5RY

Solicitors

Bates, Wells and Braithwaite LLP, 10 Queen Street Place, London, EC4R 1BE.

Bankers

NatWest, 20 Canada Square, Canary Wharf, London, E14 5NN.

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 4 APRIL 2023**

SIGNIFICANT ACTIVITIES

Overview

2022-2023 continues to be a growth year for the Foundation. While the Trustees reviewed the Foundation's operation, a relaxation of international travel regulations created opportunities for face-to-face engagement and the Foundation was able to undertake several projects, thereby demonstrating its continued vitality in a challenging international market. The Executive Director continued to work with the Chair and the Board of Trustees to increase the Foundation's international portfolio of projects.

The Foundation strengthened and consolidated its position as a provider of judicial expertise to countries including Cyprus, Brunei Darussalam, Dubai, Uzbekistan, and the Western Balkans by developing new models of delivery.

On 30th April 2022 Mr Peter Williamson retired after ten years as Chairman of the Foundation but remains an Honorary Member. The Rt. Hon. Sir Stephen Irwin was appointed as the new Foundation Chair effective from that date. Trustees amended the articles of associations to set periods for appointment and related provisions in line with the Foundations regular risk assessment review. In 2023 Trustees Sir Stanley Burnton, Sir James Dingemans, Sir David Latham, Fergus Randolph KC, Sir Geoffrey Vos, Mr Peter Williamson stood down as Trustees and accepted Honorary Membership of the Foundation under the amendments to the articles on length of service. The Foundation is grateful for their long service as Trustees and will continue to benefit from their advice and experience as Honorary Members.

Following an open recruitment advertisement for new Trustees an appointment sub-committee of the Board recommended Merethe Borg Macleod, Claire Lindley, Sir Howard Morrison KC, and James Wolffe KC who were subsequently appointed as Trustees.

The Foundation Chairman engaged with UK Government funding directorates to form a Rule of Law Working Group which will consider the furtherment and coordinated deployment of international development funding in the legal training sphere. The group had its initial meeting in February and aims to meet regularly throughout the year.

In October 2022 the Foundation attended a meeting convened by Mr Justice Robin Knowles for stakeholder organisations involved with FCDO funded legal training in Commonwealth countries as an opportunity to discuss the work of the Foundation and meet visiting judges from a number of Commonwealth countries. Organisations included Advocates for International Development (A4id), The Commonwealth Magistrates' and Judges' Association (CMJA) and the Commonwealth Lawyers Association (CLA).

The Foundation produces an Annual Bulletin which contains details of the work and projects undertaken in the previous twelve months. This is shared with subscribers and made publicly available on the Foundation's website as are summaries of the Foundation's project work.

The Foundation has continued to benefit from the pro bono input of Clifford Chance and remains extremely grateful for this invaluable support.

Project work

March 2022

Brunei Darussalam

The Foundation presented a virtual event in Brunei Darussalam when Lord Justice Holroyde addressed members of the senior judiciary on Sentencing in England and Wales. Sir Stephen Irwin chaired.

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 4 APRIL 2023**

Dubai International Financial Courts

The Foundation was approached by the Dubai International Financial Court (DIFCC) to prepare a series of customised lectures for its young judges. While COVID restrictions prevented presentations in person, the Foundation adapted its programme to a series of six pre-recorded sessions. Topics included judgment writing, dealing with urgent applications and decision making in small claims tribunals. The presenters included members of the Foundation's trustee board and English judges selected from its network. The Foundation is in discussion with the courts regarding further training in 2022. The Dubai programme ended with four live by zoom question and answer sessions based on the pre-recorded lectures.

May 2022

Western Balkans

In May 2022, the Foundation joined a training programme commissioned by the UK Home Office to assist with judicial training in Kosovo and Montenegro on topics surrounding the management of domestic violence cases. Foundation Trustees travelled to Pristina and Podgorica for a series of two-day presentations including judicial ethics and conduct in November 2022 and January 2023.

January 2023

Czech Republic

At the request of the British Embassy in Prague, the Foundation together with other international actors took part in Round Table discussion on combating sexual and domestic violence convened by the House of Representatives in the Czech Republic as a part of its women and girls' project.

February 2023

Cyprus

The Foundation, in collaboration with Public Administration International (PAI) and the British High Commission in Nicosia, delivered a two-day training course in criminal case management for the judiciary and senior lawyers.

March 2023

The Foundation held a private event at the Royal Courts of Justice to thank its contributors and introduce guests to its work world-wide.

Website & Social Media Channels

During 2022, the Foundation continued to develop its website and social media to demonstrate its work and attract further interest in its programmes. The website provided an invaluable aid in the recruitment of new Trustees and continues to demonstrate through its reporting functions the broad geographic interest in the Foundation's work, while social media channels allow the Foundation to engage with new audiences on current issues.

Open Forum 2023

We look forward to the 5th Slynn Open Forum which will be held in the summer.

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 4 APRIL 2023**

Conclusion

The Foundation continues to receive enquiries for assistance and regularly reviews its policies and working methods. The future for 2023-24 looks very positive.

Approved by order of the board of trustees on 21 December 2023 and signed on its behalf by:

The Rt Hon Sir Stephen Irwin - Chairman - Trustee

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
THE SLYNN FOUNDATION**

Independent examiner's report to the trustees of The Slynn Foundation ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 4 April 2023.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any
3. requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
the accounts have not been prepared in accordance with the methods and principles of the Statement of
4. Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Kenneth Brian Roles

CR Bland Baker Limited
Chartered Accountants
21 Lodge Lane
Grays
Essex
RM17 5RY

21 December 2023

THE SLYNN FOUNDATION

**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 4 APRIL 2023**

	Notes	Unrestricted fund £	Restricted fund £	2023 Total funds £	2022 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies		1,300	-	1,300	1,300
Charitable activities					
Consultancy projects and mentoring		<u>73,911</u>	-	<u>73,911</u>	<u>60,073</u>
Total		<u>75,211</u>	-	<u>75,211</u>	<u>61,373</u>
EXPENDITURE ON					
Raising funds		<u>51,821</u>	-	<u>51,821</u>	<u>62,184</u>
NET INCOME/(EXPENDITURE)		23,390	-	23,390	(811)
RECONCILIATION OF FUNDS					
Total funds brought forward		55,960	6,962	62,922	63,733
TOTAL FUNDS CARRIED FORWARD		<u>79,350</u>	<u>6,962</u>	<u>86,312</u>	<u>62,922</u>

The notes form part of these financial statements

THE SLYNN FOUNDATION (REGISTERED NUMBER: 03570705)

**STATEMENT OF FINANCIAL POSITION
4 APRIL 2023**

	Notes	Unrestricted fund £	Restricted fund £	2023 Total funds £	2022 Total funds £
CURRENT ASSETS					
Debtors	5	19,639	-	19,639	35,248
Cash at bank		<u>65,590</u>	<u>6,962</u>	<u>72,552</u>	<u>36,693</u>
		85,229	6,962	92,191	71,941
CREDITORS					
Amounts falling due within one year	6	(5,879)	-	(5,879)	(9,019)
NET CURRENT ASSETS		<u>79,350</u>	<u>6,962</u>	<u>86,312</u>	<u>62,922</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		79,350	6,962	86,312	62,922
NET ASSETS FUNDS	7	<u>79,350</u>	<u>6,962</u>	<u>86,312</u>	<u>62,922</u>
Unrestricted funds				79,350	55,960
Restricted funds				<u>6,962</u>	<u>6,962</u>
TOTAL FUNDS				<u>86,312</u>	<u>62,922</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 4 April 2023.

The members have not required the company to obtain an audit of its financial statements for the year ended 4 April 2023 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The notes form part of these financial statements

THE SLYNN FOUNDATION (REGISTERED NUMBER: 03570705)

STATEMENT OF FINANCIAL POSITION - continued

4 APRIL 2023

These financial statements have been prepared in accordance with and delivered in accordance with the special provisions applicable to small charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 21 December 2023 and were signed on its behalf by:

The Rt Hon Sir Stephen Irwin - Chairman - Trustee

The notes form part of these financial statements

THE SLYNN FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 4 APRIL 2023

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The charitable company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland':

- the requirements of Section 7 Statement of Cash Flows;
- the requirement of paragraph 3.17(d).

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

THE SLYNN FOUNDATION

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 4 APRIL 2023**

2. SUPPORT COSTS

	Other £	Governance costs £	Totals £
Other trading activities	<u>46,002</u>	<u>2,196</u>	<u>48,198</u>

Support costs, included in the above, are as follows:

Other

	2023 Other trading activities £	2022 Total activities £
Insurance	1,349	654
Administration fees and expenses	43,763	39,089
Website, computer updates and support	281	1,005
Sundries	<u>609</u>	<u>191</u>
	<u>46,002</u>	<u>40,939</u>

Governance costs

	2023 Other trading activities £	2022 Total activities £
Accountancy and legal fees	<u>2,196</u>	<u>2,544</u>

3. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 4 April 2023 nor for the year ended 4 April 2022.

Trustees' expenses

During the year, three trustees were reimbursed expenses relating to trust business totalling £629 (2022 - £625).

THE SLYNN FOUNDATION

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 4 APRIL 2023**

4. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES	Unrestricted fund £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	1,300	-	1,300
Charitable activities			
Consultancy projects and mentoring	<u>60,073</u>	-	<u>60,073</u>
Total	<u>61,373</u>	-	<u>61,373</u>
EXPENDITURE ON			
Raising funds	<u>62,184</u>	-	<u>62,184</u>
NET INCOME/(EXPENDITURE)	(811)	-	(811)
RECONCILIATION OF FUNDS			
Total funds brought forward	<u>56,771</u>	6,962	63,733
TOTAL FUNDS CARRIED FORWARD	<u>55,960</u>	<u>6,962</u>	<u>62,922</u>
5. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR			
		2023	2022
		£	£
Trade debtors		18,519	34,792
Prepayments		<u>1,120</u>	<u>456</u>
		<u>19,639</u>	<u>35,248</u>

THE SLYNN FOUNDATION

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 4 APRIL 2023**

6. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023	2022
	£	£
Other creditors and accruals	<u>5,879</u>	<u>9,019</u>

7. MOVEMENT IN FUNDS

	At 5.4.22	Net movement in funds	At 4.4.23
	£	£	£
Unrestricted funds			
General fund	55,960	23,390	79,350
Restricted funds			
Restricted fund	6,962	-	6,962
TOTAL FUNDS	<u>62,922</u>	<u>23,390</u>	<u>86,312</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	75,211	(51,821)	23,390
TOTAL FUNDS	<u>75,211</u>	<u>(51,821)</u>	<u>23,390</u>

Comparatives for movement in funds

	At 5.4.21	Net movement in funds	At 4.4.22
	£	£	£
Unrestricted funds			
General fund	56,771	(811)	55,960
Restricted funds			
Restricted fund	6,962	-	6,962
TOTAL FUNDS	<u>63,733</u>	<u>(811)</u>	<u>62,922</u>

THE SLYNN FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 4 APRIL 2023

7. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	61,373	(62,184)	(811)
TOTAL FUNDS	<u>61,373</u>	<u>(62,184)</u>	<u>(811)</u>

8. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 4 April 2023.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.

THE SLYNN FOUNDATION

England & Wales - Charity number 1072703

Accounts

REGISTERED COMPANY NUMBER: 03570705 (England and Wales)
REGISTERED CHARITY NUMBER: 1072703

**REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 4 APRIL 2022
FOR
THE SLYNN FOUNDATION**

CR Bland Baker Limited
Chartered Accountants
21 Lodge Lane
Grays
Essex
RM17 5RY

THE SLYNN FOUNDATION

**CONTENTS OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 4 APRIL 2022**

	Page
Report of the Trustees	1 to 6
Independent Examiner's Report	7
Statement of Financial Activities	8
Statement of Financial Position	9 to 10
Notes to the Financial Statements	11 to 15
Detailed Statement of Financial Activities	16

THE SLYNN FOUNDATION

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 4 APRIL 2022

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 4 April 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

FINANCIAL REVIEW

Financial position

The Foundation continues its activities (which are described fully in the significant activities section of this report) with the Foundation's principal sources of income during 2021-22 being raised from projects in Tanzania, Cyprus, Dubai and Brunei Darussalam.

Total incoming resources for 2021-22 amounted to £61,373, which was above the 2020-21 level of £5,450, reflecting a higher level of project activity during the year. Costs in generating the Foundation's 2021-22 income amounted to £62,184, an increase over the 2020-21 level of £17,983, reflecting the higher level of project activity during the year. Governance costs in 2021-22 were slightly higher at £2,544 from the 2020-21 level of £2,250.

The Slynn Foundation continues to receive donations from its supporters directly or through contribution of project fees, which has enabled the Foundation's funds at 4 April 2022 to amount to £62,922, a decrease of £811 from the level at 4 April 2021 of £63,733. Of the total balance at 4 April 2022, £6,962 represents restricted funds arising from the donation of certain fees.

Reserves policy

The Foundation monitors its financial position and reserves regularly at Trustees' meetings. The Foundation has a policy of maintaining available unrestricted resources of at least £25,000 after reviewing and taking account of known resources and commitments. This policy is subject to regular review. The Trustees consider that reserves at this level are required to ensure that the basic activities of the Foundation can continue in the event of any temporary shortfall in project fee income.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The Slynn Foundation is a UK based charity working with senior judges and justice institutions around the world to enhance the rule of law, and to improve professional understanding of human rights, mediation and legal practice.

Recruitment and appointment of new trustees

The directors of the company are also charity trustees for the purposes of charity law. All trustees give their time voluntarily. Expenses paid by trustees relating to trust business are disclosed in note 3 to the accounts. Most new trustees are already familiar with, and have already participated in, the work of the Foundation prior to appointment as trustees, and as such minimal training and induction is required. New trustees are provided with the governing documents, financial information and information regarding the detailed activities of the Foundation.

THE SLYNN FOUNDATION

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 4 APRIL 2022

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

The Foundation's activities are overseen by the trustees with, when necessary, a Strategy Group providing advice on strategic direction, a Delivery Group assisting with the implementation of current and future projects and Working Groups advising the trustees on specified matters.

Public benefit

In planning activities for the year the Trustees kept in mind the Charity Commission guidance on public benefit and the need to comply with their duties under section 4 of the Charities Act 2011.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

03570705 (England and Wales)

Registered Charity number

1072703

Registered office

7-8 Essex Street
London
WC2R 3LD

Trustees

Marie Demetriou KC Practising Barrister (resigned 10.4.2022)
The Rt Hon Sir James Dingemans Judge
The Rt Hon Sir Geoffrey Vos Judge
Peter Williamson Retired Solicitor (resigned 18.10.2022)
Stephen Lewis Chartered Accountant
Julian Acratopulo Solicitor
The Rt Hon Sir David Latham Retired Judge
The Rt Hon Sir Robin Auld Retired Judge
The Rt Hon Sir Stanley Burnton Retired Judge
Fergus Randolph KC Practising Barrister (resigned 18.10.2022)
Amanda Pinto KC Practising Barrister
Ian Cliff CMG, OBE Retired Diplomat
Stephen Wordsworth CMG, LVO Charity Director (resigned 30.4.2021)
Sir Robert Owen Retired Judge (resigned 6.10.2021)
The Hon Sir Simon Picken High Court Judge (resigned 1.10.2022)
The Hon Sir Nicholas Blake Retired Judge
The Rt Hon Sir Peter Gross Retired Judge
The Hon Mrs Justice Maura McGowan Judge
The Rt Hon Lady Justice Nicola Davies Judge
Benjamin Yallop JP Civil Servant
The Rt Hon Sir Stephen Irwin - Chairman Retired Judge
Claire Ann Lindley Barrister (appointed 14.3.2022)
Merethe B MacLeod Executive Director (appointed 14.3.2022)
Sir Howard Morrison KC KCMG CBE Former Judge (appointed 14.3.2022)
The Rt Hon Walter James Wolffe Advocate and Barrister (appointed 24.3.2022)

Company Secretary

Stephen Lewis

THE SLYNN FOUNDATION

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 4 APRIL 2022**

REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner

CR Bland Baker Limited
Chartered Accountants
21 Lodge Lane
Grays
Essex
RM17 5RY

Solicitors

Bates, Wells and Braithwaite LLP, 10 Queen Street Place, London, EC4R 1BE.

Bankers

NatWest, 20 Canada Square, Canary Wharf, London, E14 5NN.

THE SLYNN FOUNDATION

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 4 APRIL 2022

SIGNIFICANT ACTIVITIES

Overview

2021-2022 was another positive year for the Foundation. This was mainly due to the Trustees continuing to adapt the Foundation's original operating model, which relied on international travel, to a virtual world model able to deal with the restrictions of the global pandemic and to undertake several worthwhile projects, thereby demonstrating its continued vitality.

Katherine Eden Haig, who had taken up the post of Executive Director in January 2021 following the retirement of Alison Fenney, continued, with the President, the Chair and the Trustees the work necessary to increase the Foundation's international portfolio of projects.

The Foundation continued its work in Tanzania delivering its training for the development of the judiciary and delivered its first in-person training on sentencing in November 2021. This was followed by the Foundation's participation in a high-level symposium during the Tanzania Law Week at the end of January 2022.

The Foundation continued to strengthen and consolidate its position as a provider of judicial expertise to countries including Uzbekistan, Dubai and Brunei Darussalam, by developing new virtual models of delivery and by fielding a number of new enquiries resulting in further activities.

As a part of the general review of the Foundation's operating strategy, a working group comprising Trustees and the Executive Director was formed to focus on new targets for the Foundation. The sub-committee recommended the creation of a new brand logo and website to highlight and promote the Foundation's services to a wider international audience. This received Trustee Board approval in February 2020 with the new website going live in April 2021.

In February 2022 Sir Peter Gross stood down as President of the Foundation. The Trustees are extremely grateful to him for all that he achieved in this role and are delighted that he has agreed to continue as a member of the board. During the year Peter Williamson indicated his intention to retire as Chair of Trustees in April 2022 and Sir Stephen Irwin was appointed to succeed him with effect from 30 April 2022. In March 2022, following a review of recruitment procedures resulting in open advertising and interviews for available posts, Merethe Borg MacLeod, Claire Lindley, Sir Howard Morrison KC and James Wolffe KC were appointed as Trustees.

The Foundation produces an Annual Bulletin which contains details of the work and projects undertaken in the previous twelve months. This is shared with subscribers and made publicly available on the Foundation's website.

The Foundation has continued to benefit from the pro bono input of Clifford Chance and remains extremely grateful for this invaluable support.

Project work

Tanzania

The Tanzanian project provides peer to peer support to the Tanzanian judiciary and aims to help them identify and implement improvements on criminal justice delivery within the judiciary and court system in Tanzania. It is part of a joint European Union/Foreign and Commonwealth Development Office (FCDO) programme and the UK government's work to tackle serious organised crime in Tanzania. In the first instance the project was funded for 3 years.

THE SLYNN FOUNDATION

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 4 APRIL 2022

When COVID restrictions were eased the Foundation presented a two-day training course on sentencing to a group of judges based in Lesotho which took place in November 2021 and was further able to advise and assist in several areas in the development of the overall anti-corruption programme during this and subsequent visits to Tanzania. In January 2022, the Foundation participated in a high-level symposium as a part of Tanzanian Law week, which included contributions (both virtual and in person) from Slynn trustees and others.

Brunei Darussalam

The Foundation received an enquiry from the British High Commission to hold a short series of seminars to assist with professional development within the Supreme Court of Brunei Darussalam. While initially it was planned that the seminars would be delivered in-person, the country suffered a severe outbreak of COVID19 in late 2021. The Foundation was able to respond by offering a virtual programme which was held in two sessions over a two-week period. The Foundation is grateful for the participation of Foundation trustee, Dame Maura McGowan, and Mr Nicholas Vineall KC, representing the Bar Council of England and Wales. Following the success of the first two presentations, the Foundation was invited by the Chief Justice to hold a further seminar which took place in March 2022. The Foundation is grateful to Lord Justice Holroyde of the Sentencing Council for his presentation.

Dubai International Financial Courts

The Foundation was approached by the Dubai International Financial Court (DIFCC) to prepare a series of customised lectures for its young judges. While COVID restrictions prevented presentations in person, the Foundation adapted its programme to a series of six pre-recorded sessions combined with question-and-answer sessions which the recorded speakers attended by virtual link. Topics included judgment writing, dealing with urgent applications and decision making in small claims tribunals. The presenters included members of the Foundation's trustee board and English judges selected from its network. The Foundation is in discussion with the courts regarding further training in 2022-2023.

Cyprus

In 2021, the Foundation was approached by Public Administration International (PAI) to consider joint events in Cyprus at the request of the British High Commission in Nicosia.

The events focused on professional development for lawyers and the judiciary. Seminars were held over two separate sessions each focusing on one of the two professional groups. Topics included: case management, commercial courts and vulnerable witnesses.

Website & Social Media Channels

During 2021, the Foundation continued to develop its website and social media using updated facilities for video and presentation of news to demonstrate its work and attract further interest in its offerings. This resulted in further project enquiries based on the Foundation's ability to deliver tailored programmes. In early 2022 the Foundation initiated a recruitment drive for new trustees. The website acted as an invaluable part of this process, utilising a pre-recorded message from a serving trustee which created a focal point for applications. The Foundation established new Social Media channels in 2021 which have assisted in highlighting the Foundation's work and attracting new enquiries.

THE SLYNN FOUNDATION

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 4 APRIL 2022**

UNODC

The Foundation made an application to the United Nations Office on Drugs and Crime (UNODC) as a project partner in its fight against terrorism and the international illegal drugs trade. Our information was shared with their contacts across the agency for potential projects within the next few years.

Junior Lawyers Against Poverty (JLAP)

In March 2021, four of the Foundation's Trustees volunteered to take part in a series of interviews with the JLAP focused on the importance of pro-bono work in the legal profession. These video interviews are available to law students via JLAP's YouTube channel.

Uzbekistan

Following the President's discussions with the Ministry of Justice in Uzbekistan in 2019, the Foundation was contacted in December 2020 to progress plans under a Road Map developed between the Foundation and the Uzbekistan Ministry of Justice.

In April 2021, the Foundation assisted with Uzbekistan's major annual legal event, Tashkent Law Spring, The Vision of Law in the Age of the Fourth Industrial Revolution, by providing senior UK legal speakers from the world of politics, the judiciary, the Bar of England and Wales, a leading solicitor and academia. The second part of the Road Map took place in September 2021 when the Foundation held a one-day interactive virtual seminar on Anti-Corruption and Investment Arbitration for senior members of the Uzbekistan judiciary, members of the Office for Anti-Corruption and the Ministry of Justice. The Foundation was grateful to the speakers, Professor Sir Ross Cranston and Mr Ali Malek KC, for their presentations. The Foundation will continue its discussions with the Ministry in the coming year.

Open Forum

On 14 June 2021 the Foundation held an Open Forum entitled "The Rule of Law and the Economy - What are the profits and gains of an independent judiciary preventing corruption?" The Trustees were delighted that The Rt Hon Lady Dorrian (The Lord Justice Clerk of Scotland), The Hon Sir Ross Cranston (Professor of Law at the London School of Economics and retired High Court Judge), Alderman Vincent Keaveny (former Lord Mayor of London) and Professor Barry Rider OBE (Professorial Fellow, Centre of Development Studies, University of Cambridge) all spoke and responded to questions and comments from the audience. Whilst it had been hoped that it would be possible to hold this Open Forum as a live event, it was eventually decided that it should be conducted online. The Trustees were grateful to Gray's Inn for hosting this virtual event.

Conclusion

The Foundation continues to receive enquiries for assistance and regularly reviews its policies and working methods. The future for 2022-23 looks very positive.

Approved by order of the board of trustees on 21 December 2022 and signed on its behalf by:

Stephen Irwin

The Rt Hon Sir Stephen Irwin - Chairman - Trustee

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
THE SLYNN FOUNDATION**

Independent examiner's report to the trustees of The Slynn Foundation ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 4 April 2022.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Kenneth Brian Roles
CR Bland Baker Limited
Chartered Accountants
21 Lodge Lane
Grays
Essex
RM17 5RY

22 December 2022

THE SLYNN FOUNDATION

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 4 APRIL 2022

Notes	Unrestricted fund £	Restricted fund £	2022 Total funds £	2021 Total funds £
INCOME AND ENDOWMENTS FROM				
Donations and legacies	1,300	-	1,300	800
Charitable activities				
Consultancy projects and mentoring	60,073	-	60,073	4,650
Total	<u>61,373</u>	<u>-</u>	<u>61,373</u>	<u>5,450</u>
EXPENDITURE ON				
Raising funds	62,184	-	62,184	17,983
NET INCOME/(EXPENDITURE)	(811)	-	(811)	(12,533)
RECONCILIATION OF FUNDS				
Total funds brought forward	56,771	6,962	63,733	76,266
TOTAL FUNDS CARRIED FORWARD	<u>55,960</u>	<u>6,962</u>	<u>62,922</u>	<u>63,733</u>

The notes form part of these financial statements

THE SLYNN FOUNDATION

STATEMENT OF FINANCIAL POSITION
4 APRIL 2022

	Notes	Unrestricted fund £	Restricted fund £	2022 Total funds £	2021 Total funds £
CURRENT ASSETS					
Debtors	5	35,248	-	35,248	2,134
Cash at bank		29,731	6,962	36,693	67,515
		<u>64,979</u>	<u>6,962</u>	<u>71,941</u>	<u>69,649</u>
CREDITORS					
Amounts falling due within one year	6	(9,019)	-	(9,019)	(5,916)
		<u>55,960</u>	<u>6,962</u>	<u>62,922</u>	<u>63,733</u>
NET CURRENT ASSETS					
		<u>55,960</u>	<u>6,962</u>	<u>62,922</u>	<u>63,733</u>
TOTAL ASSETS LESS CURRENT LIABILITIES					
		<u>55,960</u>	<u>6,962</u>	<u>62,922</u>	<u>63,733</u>
NET ASSETS					
		<u><u>55,960</u></u>	<u><u>6,962</u></u>	<u><u>62,922</u></u>	<u><u>63,733</u></u>
FUNDS					
	7			55,960	56,771
Unrestricted funds				6,962	6,962
Restricted funds				<u>62,922</u>	<u>63,733</u>
TOTAL FUNDS					
				<u><u>62,922</u></u>	<u><u>63,733</u></u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 4 April 2022.

The members have not required the company to obtain an audit of its financial statements for the year ended 4 April 2022 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The notes form part of these financial statements

THE SLYNN FOUNDATION

STATEMENT OF FINANCIAL POSITION - continued
4 APRIL 2022

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 21 December 2022 and were signed on its behalf by:

Stephen Irwin

The Rt Hon Sir Stephen Irwin - Chairman - Trustee

The notes form part of these financial statements

THE SLYNN FOUNDATION

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 4 APRIL 2022**

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The charitable company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland':

- the requirements of Section 7 Statement of Cash Flows;
- the requirement of paragraph 3.17(d).

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

THE SLYNN FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 4 APRIL 2022

2. SUPPORT COSTS

	Other £	Governance costs £	Totals £
Other trading activities	40,939	2,544	43,483

Support costs, included in the above, are as follows:

Other

	2022 Other trading activities £	2021 Total activities £
Insurance	654	755
Executive directors and Executive administrators fees and expenses	39,089	13,740
Website, computer updates and support	1,005	1,205
Sundries	191	33
	<u>40,939</u>	<u>15,733</u>

Governance costs

	2022 Other trading activities £	2021 Total activities £
Accountancy and legal fees	2,544	2,250

3. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 4 April 2022 nor for the year ended 4 April 2021.

Trustees' expenses

During the year, one trustee was reimbursed expenses relating to trust business totalling £625 (2021 - no trustees were reimbursed expenses).

THE SLYNN FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 4 APRIL 2022

4. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	800	-	800
Charitable activities			
Consultancy projects and mentoring	4,650	-	4,650
Total	<u>5,450</u>	<u>-</u>	<u>5,450</u>
EXPENDITURE ON			
Raising funds	17,983	-	17,983
NET INCOME/(EXPENDITURE)	(12,533)	-	(12,533)
RECONCILIATION OF FUNDS			
Total funds brought forward	69,304	6,962	76,266
TOTAL FUNDS CARRIED FORWARD	<u>56,771</u>	<u>6,962</u>	<u>63,733</u>

5. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022 £	2021 £
Trade debtors	34,792	1,650
Prepayments	456	484
	<u>35,248</u>	<u>2,134</u>

THE SLYNN FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 4 APRIL 2022

6. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022	2021
	£	£
Other creditors and accruals	9,019	5,916

7. MOVEMENT IN FUNDS

	At 5.4.21	Net movement in funds	At 4.4.22
	£	£	£
Unrestricted funds			
General fund	56,771	(811)	55,960
Restricted funds			
Restricted fund	6,962	-	6,962
TOTAL FUNDS	<u>63,733</u>	<u>(811)</u>	<u>62,922</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	61,373	(62,184)	(811)
TOTAL FUNDS	<u>61,373</u>	<u>(62,184)</u>	<u>(811)</u>

Comparatives for movement in funds

	At 5.4.20	Net movement in funds	At 4.4.21
	£	£	£
Unrestricted funds			
General fund	69,304	(12,533)	56,771
Restricted funds			
Restricted fund	6,962	-	6,962
TOTAL FUNDS	<u>76,266</u>	<u>(12,533)</u>	<u>63,733</u>

THE SLYNN FOUNDATION**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 4 APRIL 2022****7. MOVEMENT IN FUNDS - continued**

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	5,450	(17,983)	(12,533)
	<u> </u>	<u> </u>	<u> </u>
TOTAL FUNDS	<u>5,450</u>	<u>(17,983)</u>	<u>(12,533)</u>

8. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 4 April 2022.

THE SLYNN FOUNDATION

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 4 APRIL 2022**

	2022 £	2021 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	1,300	800
Charitable activities		
Consultancy projects and mentoring	60,073	4,650
Total incoming resources	<u>61,373</u>	<u>5,450</u>
EXPENDITURE		
Raising donations and legacies		
Mentoring, ANCA and consultancy projects	18,701	-
Support costs		
Other		
Insurance	654	755
Executive directors and Executive administrators fees and expenses	39,089	13,740
Website, computer updates and support	1,005	1,205
Sundries	191	33
	<u>40,939</u>	<u>15,733</u>
Governance costs		
Accountancy and legal fees	2,544	2,250
Total resources expended	<u>62,184</u>	<u>17,983</u>
Net expenditure	<u>(811)</u>	<u>(12,533)</u>

This page does not form part of the statutory financial statements