

**EMMAUS TRANSFORMATION TRUST**  
**(A COMPANY LIMITED BY GUARANTEE)**

**TRUSTEES REPORT  
AND  
FINANCIAL STATEMENTS  
FOR THE YEAR ENDED  
31 MARCH 2024**

**CHARITY REGISTRATION No: 1069902**

**COMPANY REGISTRATION No: 03549934**

**EMMAUS TRANSFORMATION TRUST  
(A COMPANY LIMITED BY GUARANTEE)**

**CONTENTS**

Page 1	Reference and administrative details of the charity, its trustees and advisors
Pages 2 to 14	Trustees' report
Pages 15 to 17	Independent auditor's report
Page 18	Statement of financial activities
Page 19	Balance sheet
Page 20	Cash flow statement
Pages 21 to 30	Notes to the financial statements

**EMMAUS TRANSFORMATION TRUST  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE DIRECTORS  
FOR THE YEAR ENDED 31 MARCH 2024**

**REFERENCE AND ADMINISTRATIVE  
INFORMATION**

<b>CHARITY NAME</b>	<b>Emmaus Transformation Trust Limited</b>
<b>WORKING NAMES</b>	<b>The Lighthouse Woking Vineyard Christian Fellowship Woking Vineyard</b>
<b>CHARITY NUMBER</b>	<b>1069902</b>
<b>COMPANY REGISTRATION NUMBER</b>	<b>3549934</b>
<b>TRUSTEES</b>	<b>Mr Peter Keynes Chair, Company Secretary Mr Ian Nicholson Mrs Emma Harewood Mr Richard Grove Mr Paz Redondo</b>
<b>COMPANY SECRETARY</b>	<b>Mr Peter Keynes</b>
<b>REGISTERED ADDRESS</b>	<b>The Lighthouse 8-10 High Street Woking Surrey GU21 6BG</b>
<b>DATE OF INCORPORATION</b>	<b>21st April 1998</b>
<b>GOVERNING DOCUMENT</b>	<b>Memorandum and Articles of Association</b>
<b>BANKERS</b>	<b>HSBC Bank Plc 6 Commercial Road Woking Surrey GU21 6EZ</b>
<b>AUDITOR</b>	<b>Jacob Cavenagh &amp; Skeet 5 Robin Hood Lane Sutton SM1 2SW</b>

**EMMAUS TRANSFORMATION TRUST  
(A COMPANY LIMITED BY GUARANTEE)**

The trustees present their report and financial statements for the year ended 31 March 2024.

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

**Objectives and activities**

Emmaus Transformation Trust Limited objects are, for the public benefit and in accordance with Christian principles, to:

(a) promote social inclusion by preventing people from becoming socially excluded, relieving the needs of those people who are socially excluded and assisting them to integrate into society.

(b) advance such other charitable purposes as the trustees see fit from time to time.

Socially excluded means being excluded from society, or parts of society, as a result of one or more of the following factors: unemployment; financial hardship; youth or old age; ill health (physical or mental); substance abuse or dependency including alcohol and drugs; discrimination on the grounds of sex, race, disability, ethnic origin, religion, belief, creed, sexual orientation or gender re-assignment; poor educational or skills attainment; relationship and family breakdown; poor housing (that is housing that does not meet basic habitable standards); crime (either as a victim of crime or as an offender rehabilitating into society).

The activities undertaken during the year in pursuit of these objects are detailed in the following section.

**Achievements and Performance**

**Summary**

2023/24 has been a year of considerable activity for us, with our on-going work in Woking continuing to grow alongside the gradual expansion and growth as we extend our services into Guildford and Aldershot and continue to work towards permanent bases in those two towns.

The detailed section that follows this summary indicates all that has gone on through this period across our Lighthouse sites and their wide range of projects. It has been a very busy year!

We are very pleased to say that the staff team have continued to do an excellent job bringing vision and leadership in all they do. A special thank you to all our 300+ volunteers who have been outstanding in bringing kindness, belief and hope to those we have had the privilege of supporting.

We would also like to thank our donors, be they individuals, businesses, churches, trusts, etc, who have continued to provide us with the finances to keep our Lighthouses operating and the projects within them. It is the combination of staff, volunteers and donors that enable us to provide the support we do.

We are very pleased to say that the charity's finances have remained in a healthy state through 2023/24. Individuals, trusts and organisations continue to be incredibly generous, and we are very grateful for this.

During the year, we have continued our search for buildings in Aldershot and Guildford which we can

**EMMAUS TRANSFORMATION TRUST  
(A COMPANY LIMITED BY GUARANTEE)**

convert into Lighthouses. We have made good progress in Aldershot and are hoping to see a Lighthouse established on an estate in Aldershot which is experiencing significant challenges. In Guildford, we have had discussions with a number of landlords, but these discussions have not led to anything yet. Despite not having Lighthouse buildings, we have started some Lighthouse related projects in both Aldershot and Guildford, and these are reported on in the detailed section below.

Finally, we would like to thank everyone involved with Emmaus Transformation Trust for their contribution in making what we are today and together, we look forward to continuing and growing what we will do in the future.

## **Achievements and Performance**

It is difficult to summarise all that goes on in our Lighthouses over the year given the breadth of what we engage with. However, below is a snapshot of the detail of what has taken place by quarter during 2023/24.

### **April – June 2023 Quarter**

#### **LIGHTHOUSE WOKING**

**NURTURE** - 28 different women have engaged with our wellbeing workshops

**BAKING TABLE** - weekly baking classes for women have cultivated beautiful friendships.

**THRIVE** - Continued to explore ways to thrive in everyday life, through practical workshops.

**FOODWISE** - provided us with weekly cooking classes, as well as 50 home-cooked, frozen meals to give out to guests each week.

**MONEY ADVICE** - continued to support individuals weekly for 1:1 debt and budgeting advice through our team of volunteers.

**COUNSELLING** - weekly 1:1s sessions, supporting guests who are struggling. We now have two excellent trained counsellors within our team.

**THE COSY COFFEE HOUSE** saw the terrace in full bloom and newly decorated, and a committed volunteer team serving guests each week.

**iAccess (drugs and alcohol support)** began running a SMART group from the Lighthouse each week.

**THE FLYING CHILD** - In partnership with The Flying Child, we began a 12-week trauma recovery course for adult survivors of CSA.

**STYLE STUDIO** - 17 teenagers were referred to our prom project in April. We also received hundreds of visits throughout this period, serving local individuals and families in need of clothing.

**HYGIENE BANK** - served up to 17 different guests each Wednesday, with hundreds of donated toiletry items given out.

**COMMUNITY LUNCH** team were joined by another lovely new team member. Each Wednesday we served 65 meals (meat and vegetarian), as well as 80 guests every Tuesday in the Ukrainian Hub.

**HAIRCUTS** - every other Monday, we saw 10 guests who come in specifically for a haircut.

**BUGGY REPAIR** - over 300 buggies have now been repaired/recycled since the project began, to be given out through Jigsaw.

**STORYTELLING & POWER OF POSITIVITY** - weekly sessions for guests to gather, express themselves and learn new skills. These groups saw guests getting to know each other and sharing their stories and experiences.

**CREATIVE COLLECTIVE** - this group grew to up to 15 people taking part in different creative arts each week, from colouring to painting and knitting.

**EMMAUS TRANSFORMATION TRUST  
(A COMPANY LIMITED BY GUARANTEE)**

**WOKING FOODBANK** received 577 referrals during this period, providing 809 adults and 517 children with emergency food. It was a very busy few months and figures released by the Trussell Trust confirmed that they saw a 37% increase in foodbank referrals. It is no wonder that, with the cost of living and difficulties related to this, we are supporting more people with food.

**JIGSAW**

**STAY & PLAY** - open for four weekly 'Stay & Play' sessions, seeing 25 families each time for story-time, singing, arts & craft and soft play.

During this period we saw 62 new families, and 119 families altogether, with 1170 visits to the Jigsaw Hub.

**PARENTING CLASSES** - We ran our third six week 'Kids Matter' parenting course from 18th April - 23rd May.

**BABY BUBBLE** - in April we launched a weekly group for mums and babies in partnership with Homestart.

**JIGSAW STOREHOUSE** - received 148 different visits, giving out 249 clothing packs, 29 tubs of formula, 116 packs of nappies, 19 strollers and prams, 8 cots with new mattresses, 7 stair-gates, and 9 new baby bundles. We saw 52 new families altogether.

**UKRAINIAN HUB PROJECTS**

Weekly community, signposting & support

Foodbank, weekly haircuts, clothing and essentials for adults & children

WBC and Citizens Advice workshops

1:1 advice regarding housing

Community Lunch

Socials, wellbeing group, library, interpreters

Three English classes (beginners, intermediate and advanced for adults) and private weekly lessons for teenagers.

Support with school and job applications and translation services on request.

Skills and craft workshops

Monthly support group for host families

A weekly Ukrainian choir who now sing at different community events.

**LIGHTHOUSE BARNSBURY**

Barnsbury continues to thrive, with relationships strengthened. We often underestimate how much of a lifeline it's become to many guests. We are always surprised when people tell us they will only go and visit family on the days we aren't open, or how they wonder what they will do with themselves on the weeks we are closed. Our volunteers are fully invested and show such love and care towards each person who attends.

**FREE16 YOUTH** has had another term of fun, food and friendship. We've lost the older GCSE youth that attended, which has given us more time to spend with the younger children. One young boy, who lives with his Grandma, told us he never sees his mum or dad, and that finding Free16 has made him feel happy and safe.

**LONDIS** has now opened next door to Barnsbury Lighthouse, which is increasing footfall on the road. They are now adding to our community fridge too, which really helps.

**BARNSBURY PRIMARY SCHOOL** now hold a coffee morning twice a term at Barnsbury. Beth from Jigsaw recently gave a talk.

**THE FLYING CHILD** ran an Art for Wellbeing course, attended by adult survivors of childhood sexual abuse. It's been wonderful to see this group get creative whilst having a place to talk and share with other people who have experienced trauma.

**MONDAY CAFE** - is now a full house each week, with so many guests from the local community coming to have coffee together.

**TEA & CAKE** - is a well-attended, lively and interactive social event for senior citizens to meet together. We now have a wonderful volunteer doing craft with our senior citizens.

**COMMUNITY FRIDGE** - provided food from the Co-Op three times a week to share out locally and keep food from landfill.

**EMMAUS TRANSFORMATION TRUST  
(A COMPANY LIMITED BY GUARANTEE)**

**LIGHTHOUSE ALDERSHOT**

**FOOD LARDER** - This is a community food cupboard situated in a red phone box in the carpark of the main church building. Each day we give away 10-15kg of food and more is donated and then taken by the local community. We have regulars who use the phone box food larder several times a week but also know that others use it as an occasional lifeline. It's a permanent reminder that people are not alone in their difficulties.

**FREE16 YOUTH** - we are in regular contact with 30-35 young people with about 20 or so attending each week. Lots of fun and great chats. Most are Years 7-9 from Alderwood and live in Aldershot Park and Tices, but some also go to other schools like Heath End and All Hallows. We have an increasing number who are vulnerable and are finding a safe space at Free16. Over the next term we are looking at how we scale up the project with possible workshops and things outside of the Tuesday slot.

**SCHOOLS WORK** - We provide support to schools in the form of an additional PSHE resource. We go in weekly and spend a half term with a group of pupils. This quarter we have taught 66 Year three pupils, in two different schools, giving them the building blocks of basic emotional intelligence and resilience strategies. We've also supported 14 Year 6 pupils with anxiety management skills in preparation for Year 7.

**PROM PROJECT** - This is the first season running the project. We had over 150 prom dresses and 50 suits donated to the project. We ran three pop up events in one of the church community halls. 15 volunteers helped out over the three events, including four seamstresses who were able to make alterations to the outfits free of charge. 31 young people were fitted with outfits from 15 different local schools. Many of the young people had challenges that would have made going to the prom very difficult or impossible without the project. We had tearful, grateful parents who were relieved to know their child could get a cost effective outfit and delighted young people who felt amazing in their gorgeous dresses or suits.

**SUPPORTING HOMELESS FAMILIES** - we have had a recent opportunity to support 40 families in temporary accommodation. We have provided outdoor play equipment and are developing the opportunity for a community garden to grow their own vegetables.

**LIGHTHOUSE GUILDFORD**

**CAP Life Skills and Money Management** courses, equipping and supporting those struggling with life. CAP clients continue to struggle with the rising cost of food and fuel. Many people are now trapped in energy debt (Ofgem says current energy arrears amount to around £2.28 billion). The stress of being in debt also has a significant impact on people's mental and physical health, their ability to concentrate at work, and their family relationships. CAP continues to support those who are struggling, helping with budgeting, negotiating affordable repayment plans, and equipping through mindset change & life skills.

**July – September 2023 Quarter**

**LIGHTHOUSE WOKING**

**NURTURE** - continued to support women throughout this period. We're seeing guests impacted by finding community and safety amongst the complicated events happening in their lives.

**BAKING TABLE** - saw five-six women per week learning to bake together. The group is a supportive community where the women sit to talk over coffee, as well as being a place to learn skills.

**THRIVE** - continued to explore ways to thrive in everyday life, through practical workshops. Guests looked at the following topics over the last few months - motivation, exercise, healthy eating, changing habits, identity, anxiety, relaxation and breathing techniques, sleep and how to improve it, and the power and effect of music amongst others.

**COMMUNITY LUNCH** - saw guests sharing stories and eating nutritious food together in both the Ukrainian Hub on Tuesdays and for all projects each Wednesday.

**STORYTELLING** - encouraged guests to talk and share positive memories, gaining friends and social skills in the process.

**EMMAUS TRANSFORMATION TRUST  
(A COMPANY LIMITED BY GUARANTEE)**

**POWER OF POSITIVITY** - provided weekly group support, sharing ways to stay positive.

**CREATIVE COLLECTIVE** - 10-15 guests expressing themselves creatively each week.

**MONEY ADVICE** - continued to support people with unaffordable debt and budgeting concerns. Leslie and Charles run the Money Clinic on Thursday mornings and Simon has stepped back in to manage the team. Individuals who engage with CMA Lighthouse have had their debt removed and their budgets balanced, which is often a life-altering experience.

**STYLE STUDIO** - saw 82 visits to Style Studio since the August break (49 female, 33 male), including 12 referrals from Migrant Help.

**HAIRCUTS** - every other week, 8-10 guests were given a free haircut by a member of our Ukrainian community.

**BUGGY REPAIR** - worked with guests to repair buggies to send out via Jigsaw Storehouse.

**FOODWISE** - provided cooking and budgeting classes for those wanting to learn or improve their skills. Essential for being healthy and cooking on a budget at home.

**WORKING HYGIENE BANK** - continued to support guests practically each Wednesday, giving out essential items like toothpaste, toothbrushes, shampoo, deodorant etc, as well as make up and luxuries where possible.

**THE COSY COFFEE HOUSE** - saw the public as well as our guests enjoying our beautiful sunlit coffee shop.

### **UKRAINIAN HUB**

Community, signposting, family support

Weekly Community Lunch

English classes for children and adults

Support with school and nursery applications

After school club for Ukrainian teenagers

Citizens Advice 1:1s and SCC workshops

Workshops for children and parents, including bracelet making, creating flowers, and pottery decorating

Weekly arts, and holiday crafts for children.

Children took part in a Summer party, where they received gifts, painted faces, and took part in a bubble workshop.

Evening trip to the cinema for children and teenagers, and daytime trip to the cinema for children and families.

### **WORKING FOODBANK**

The Foodbank has received 680 referrals during this period, distributing 1635 bags of emergency food to 974 adults and 661 children.

**SUMMER PICNIC BAGS** - This summer the Foodbank also gave out 250 picnic goodie bags to further support families and individuals during the school holidays. These bags contained long life picnic goodies, plus a £25 Sainsbury's gift card and a £5 Boz voucher.

The bags were well received and a boost for struggling families.

### **JIGSAW**

Altogether, we've provided 44 '**Stay & Play**' sessions in the Jigsaw Hub, working with **93 different families (with 18 new families)**.

**Overall we saw 748 visits to the Jigsaw Hub** between July and September, despite closing for the school holidays.

**THE BABY BUBBLE** saw 40 adults, 46 children, and 86 visits during this period.

We also started our first '**Babies Matter**' course on 12th September, with 15 visits so far. This course involves topics like bonding and attachment and building strong relationships.

**BACK TO SCHOOL** received a huge number of referrals this summer and were able to provide 759 children with **brand new rucksacks, school shoe vouchers worth £25, and pre-loved school uniform**.

We have also seen 103 visits to the **Jigsaw Storehouse** during this period, despite closing for the summer holidays.



**EMMAUS TRANSFORMATION TRUST  
(A COMPANY LIMITED BY GUARANTEE)**

**LIGHTHOUSE BARNSBURY**

We continue to support local residents on the Barnsbury estate through projects for young people, the elderly, and for those in need of some kindness and community.

**FREE16 YOUTH** - saw 28 different young people weekly during term time. This summer we held a party to celebrate the end of term.

**MONDAY CAFE** - provided friendship and a place to talk with others.

**TEA & CAKE** - In September we took a group of senior citizens to Waverley Abbey to visit the remembrance garden.

**COMMUNITY FRIDGE** kept food out of landfill and provided food for local residents.

**LIGHTHOUSE ALDERSHOT**

**TOTS & TODDLERS** - is going well, developing great relationships and attended regularly by families from the local estate. It was also granted council funding for soft play equipment.

**FREE16 YOUTH** - continued to be well attended, growing in popularity and developing great relationships with young people, significantly with some who are very vulnerable. This term we have two new team members, and received council funding for team uniform, console games and bean bags.

**MESSY PLAY** - every Friday we offer a themed sensory play session to pre-schoolers. We average 30 children a session. It's also an important source of support to parents and a large proportion of attendees are regulars which allows us to build relationships.

**SCHOOLS WORK** - in July we completed the well-being course with two entire Year 3 groups, meaning 165 pupils in total. In September we started again with a new Year 3 group and by request a Year 5 group working on self-confidence and awareness and motivation.

**FOOD PROVISION** - the Phone Box food larder continued to provide approximately 15kgs of emergency food daily to local people.

**October – December 2023 Quarter**

**LIGHTHOUSE WOKING**

**STORYTELLING & POWER OF POSITIVITY** - encouraged guests to support each other and learn helpful coping strategies, as well as talking and sharing positive memories, gaining friends and social skills along the way.

**CREATIVE COLLECTIVE** - saw 10-15 guests expressing themselves creatively each week.

**THE COSY COFFEE HOUSE** - welcomed the public, team and guests in for Christmas cheer, delicious food and hot drinks, serving 4,400 coffees during this period.

**WOKING HYGIENE BANK** - gave out essential items like toothpaste, toothbrushes, shampoo, deodorant etc. 101 items were given out in just one December week, with an average of about 300 items across the month. 40+ gifts were also won from weekly Christmas prize draws in December.

**COMMUNITY LUNCH** - continued to provide two hot meals weekly, and hosted seven big lunches just in December, serving 650 meals altogether across the month. For so many it's the only hot meal they have in company each week, and several people told us how much they missed it when they didn't come in.

**FOODWISE** - continued to provide weekly cooking and budgeting classes, as well as giving us an essential 25 frozen meals to distribute each week.

**WINTER WARMERS** - has provided hundreds of warm items for adults since October, including hats, scarves, gloves, slippers, hot water bottles, electric blankets and heat packs. We have supported 47 different adults during this period.

**NURTURE** continues to be a safe, confidential and supportive space in which women can be heard and loved. We share our stories and support one another, with team providing helpful workshops and signposting. The

**EMMAUS TRANSFORMATION TRUST  
(A COMPANY LIMITED BY GUARANTEE)**

women have fled from war, abuse and many other life changing situations. Nurture provides tools and coping strategies to strengthen resilience, self-esteem and confidence, and we are seeing lives transformed.

**COMMUNITY MONEY ADVICE** continue to offer vital support, with a weekly drop in on Thursdays, and work throughout the week behind the scenes too. Over the past two and a half years our incredible CMA Lighthouse team has advised on £348,917.09 worth of debt, and have seen just under £200,000 of unaffordable debt written off since January 2021.

**STYLE STUDIO** - received 206 visits (61 male visits and 145 female visits) between October and December, in addition to their Partywear or Pjs event. This included referrals from Women in Prison, Social Services, Migrant Help, Your Sanctuary etc, and 21 visits from Ukrainian refugees.

### **WOKING FOODBANK**

The Foodbank has provided 651 food parcels between October and December this year, which was a 7% reduction on this time last year when we saw a sharp increase. Good news.

**CHRISTMAS BAGS** - were given out to a couple of hundred Foodbank guests, after a huge team effort packing at the Foodbank warehouse.

These included 86 family bags (including an £80 Sainsbury's gift card in each), 68 single/couple bags (including £50 Sainsbury's gift card) and 8 Christmas bags (no gift card).

A further **50 food hampers** have also been given to refugees in Guildford.

### **JIGSAW**

Saw **705 visits** to our 'Stay & Play' sessions in the Jigsaw Hub.

**THE BABY BUBBLE** saw 99 visits.

Continued our first 'Babies Matter' course, involving topics like bonding, attachment and building strong relationships, receiving 15 visits during this period. 34 also attended our 'Parenting Course'.

Overall there were 855 visits to the Jigsaw Hub during this period, with 37 new families, and 86 families altogether.

We've seen 148 different visits to the **Jigsaw Storehouse** during this period (with 52 of these being new families).

**GAVE OUT** 249 clothing packs, 18 tubs of formula milk, 86 packs of nappies, 15 prams, 8 cots with new mattresses, 6 stair gates, and 18 Moses baskets.

**WINTER WARMERS** - has provided 143 packs of warm items for children, helping to tackle rising fuel costs and keeping children warmer at home.

**CHRISTMAS KINDNESS** served an unprecedented 1,200 referrals across Woking, Guildford and Aldershot. See Christmas Events for a closer look.

We have begun making plans to extend Jigsaw Storehouse into Guildford.

### **UKRAINIAN HUB**

**200 came to Ukrainian Christmas Day in December**, with a puppet show, carols, food, a royal visit from HRH Duchess of Edinburgh and Saint Nicolas, and arts and crafts for children.

The Ukrainian Hub continues to offer weekly community lunch, workshops, Citizens advice 1:1s to support with everything from housing to school places, arts and crafts for wellbeing, English classes for all levels, haircuts, SIM cards, and a rich community of friendship and support led by Irina.

### **CHRISTMAS EVENTS**

**STYLE STUDIO & NURTURE** - Created a beautiful 'Partywear or Pjs' event for 40 Lighthouse guests to choose Christmas partywear or brand new pyjamas, with everybody being hosted with drinks and treats in the Nurture Lounge.

**THE BAKING TABLE** - Christmas 'Bake Off' saw individuals baking and tasting Christmas treats together, with the winning bakes being voted for by The Lighthouse community.

**UKRAINIAN CHRISTMAS DAY** - hosted 200 refugees with a puppet show, face-painting, carols, food, a royal visit from HRH Duchess of Edinburgh and Saint Nicolas, and arts and crafts for children.

**EMMAUS TRANSFORMATION TRUST  
(A COMPANY LIMITED BY GUARANTEE)**

**CHRISTMAS DAY** - over 100 attended our Christmas Day Brunch Celebration, with excellent food, games, crafts for children, presents and carols.

**JIGSAW'S CHRISTMAS KINDNESS** - served 1,200 referrals across six events in three locations: a shopping event at the Entertainer in Woking town centre, a big Christmas Kindness party with fun and games at The Lighthouse Woking for families, x2 pop up Jigsaw Christmas Kindness events in Guildford, and a Big Toy Giveaway, and pop-up Jigsaw Christmas Kindness event in Aldershot.

### **LIGHTHOUSE BARNSBURY**

**CHRISTMAS DINNER** - we celebrated Christmas with 30 senior citizens over delicious food cooked by one of our guests. This was a real highlight as she's not been able to work as a professional chef for a few years due to mental health issues. It was delicious and our community of senior citizens not only enjoyed the food but also were treated to 10 Barnsbury Primary School children coming along to serve pudding and sing christmas carols together.

**HOSTED an end of term celebration** for 25 teenagers in Free16 Youth. Christmas hats, Christmas cookies, Christmas Party Games... it was a blast. A 16 year old who currently isn't in the school system said it was the first Christmas party he'd ever been to and really enjoyed it.

**A CHRISTMAS PARTY for Young Carers.** 19 young carers from Barnsbury Primary School were celebrated at The Lighthouse, Barnsbury. Our volunteer Ruby made delicious homemade cakes, Sam directed us in some Christmas pom pom making and Anna was in charge of pass the parcel and a very lively drawing game. Each child went home with a funky knitted hat (knitted by our Senior Citizens group) and gifts donated by the same group.

**WISLEY GLOW.** Thanks to the Wisley Community Scheme, some of our guests loved the opportunity to experience Wisley Glow in all its shining splendour.

**CHRISTMAS KINDNESS.** This year was our biggest Christmas Kindness event for families in need, referred by local organisations and schools. We welcomed over 200 parents / carers to our events at the Founders Studio in Guildford at the end of November, and they were able to pick up toys from our Preloved Toy Shop, winter warmer items including coats from our own Style Studio, lots of stocking fillers, chocolates and much more. They also received their Entertainer voucher for each child referred.

**CHRISTMAS BAGS OF JOY.** We work closely with Dominion Housing, supporting their young parents through Love Your Neighbour grants and Jigsaw supplies. This year we were delighted to be able to gift each family at the three schemes we support, with a bag full of joy! We tailored each bag with an age appropriate gift for each child, plus many treats and small gifts for all of them to enjoy

### **LIGHTHOUSE ALDERSHOT**

**WREATH MAKING.** A craft activity with a community outreach motivation. 100 wreath makers joined us over two evenings us to kick off their Christmas festivities. It was a fun and thoroughly festive time. We sold out within a week - bigger and better next year!!

**THE BIG TOY GETAWAY.** This event was a fantastic way to reduce the amount of money families need to spend at Christmas, and a way to pass on and recycle pre-loved toys. This year, 151 adults took away approx. 2700 toys. We also had a team member from Citizens Advice at the event on hand to support families with any financial or housing issues, and it was great to see people taking advantage of that opportunity. The toys we had left over were available at the Christmas Kindness event, so in total over 3000 toys were passed on to new children to be loved and played with.

**CHRISTMAS KINDNESS.** The Aldershot event featured Father and Mrs Christmas, a huge feast available at the café, lots of different, festive craft activities, circus skills and other games to play as well as the Toy Giveaway. Of the 92 adults and 124 children booked, 72% came. We had lots of feedback about what a fun time the families had. Many were returners and it was evident by how long they stayed how much it was enjoyed and appreciated. We had an amazing team of 26 superstars who really worked hard to make a wonderful event.

**MESSY PLAY** - This Stay & Play group continues to provide sensory development and socialisation

**EMMAUS TRANSFORMATION TRUST  
(A COMPANY LIMITED BY GUARANTEE)**

opportunities for 25-30 children every week in term time. Some deep and rewarding relationships have been developed with local parents.

**PRIMARY SCHOOLS.** During the autumn term we worked with 24 pupils in Year three and 36 pupils in Year five, in weekly groups which develop emotional self-knowledge and regulation. Through fun games and stories, pupils get to know themselves better and understand how to help themselves and be kind to others.

**FOOD LARDER.** Open and accessible every day, our phone box larder provides over 15kg of food basics to our community every single day of the year. It's used regularly by vulnerable individuals and families, plus other families who need a boost from time to time. This quarter we have supported two other organisations in their desire to develop food larders in their locality.

**GRUB HUB.** We continue to support the running and development of the food bank in Aldershot, which provides food and clothes to around 200 families each week.

**OUTREACH.** There are 44 families at any one time in one of our local temporary housing providers. It's been great to get to know the team there and be able to support them. We have provided support to families in the form of a starter kit to a family who had to flee with nothing, 10 sets of bedding for families, and fresh food and bread each week via the Grub Hub. At Christmas we gave each adult accommodated a Boots voucher as a gift.

**CHRISTMAS VISIT BY PARK SCHOOL.** Year R came to church to hear the Christmas story. They had fun being part of a Nativity, playing games and doing craft activities that explored the real meaning of Christmas. We will see them again at Easter!

### January – March 2024 Quarter

#### LIGHTHOUSE WOKING

Saw over 3,500 visits to The Lighthouse during this period, all of whom were given a warm welcome, a cuppa and signposting support.

**THRIVE** has provided a safe meeting place to discuss and explore ways to improve different aspects of our lives. A total of 15 people have passed through this term with a regular and loyal core group of attendees.

**COMMUNITY LUNCH** saw a record 85 meals in one sitting last month! Our team are enjoying creating new recipes from donations that come in, like 20kg of cherry tomatoes becoming the base for a Moroccan chicken dish, and leftover celeriac and butternut squash turning into a vegan pasta sauce.

**STORYTELLING & POWER OF POSITIVITY** have uplifted dozens of guests and provided community.

**NURTURE** saw vulnerable women attending each week, with 17 guests overall. Wellbeing workshops have given our women new ways of coping with stress, and they have shared that they feel accepted and listened to.

**THE BAKING TABLE** has seen women talking freely and learning to bake together.

**CREATIVE COLLECTIVE** saw 10-15 guests expressing themselves creatively each week.

**COMMUNITY MONEY ADVICE** continues to offer vital support, with a weekly drop in on Thursdays, and work throughout the week behind the scenes. During this period we've worked 1:1 with 18 different guests, tackling £80,000 of new debt.

**STYLE STUDIO** received 154 visits (83 male visits and 71 female visits) between Jan and March.

**WOKING HYGIENE BANK** has given out 738 items this quarter. We now have 150 guests registered with us, with 58 of these representing families. We've also seen a total of 315.5kg donated items from the public since January, including Boots (79.5kg), The Body Shop, St George's School (80Kg), Salvation Army, We Insulate and Avon.

**FOODWISE** provided 11 weekly cooking and budgeting classes, and 300 frozen meals.

**WINTER WARMERS** for adults has seen 164 different visits this winter, and gave out 16 hot water bottles, 25 flasks, 59 pairs of gloves, 27 scarves, 40 hats, 18 wheat bags, 6 electric blankets, 22 blankets, 4 pairs of slippers, and 76 pairs of socks.

**THE COSY COFFEE HOUSE** continued to grow their community of local regulars, also giving away 25+ 'button' drinks each month and the odd toastie where needed. Excitingly, The Cosy is now open on Fridays from 9.30am - 2.30pm!

**EMMAUS TRANSFORMATION TRUST  
(A COMPANY LIMITED BY GUARANTEE)**

**HAIRCUTS** - Anna provided 42 haircuts for our guests during this period.

**iACCESS** continue to run a drug and alcohol support group and recovery cafe from The Cosy each Monday

**WOKING FOODBANK**

January marked 10 years of Woking Foodbank! A huge well done to the food bank team, many of whom have been with us from the start. During this time the team have processed over 17,000 referrals and provided enough food for almost 40,000 adults and children. We have also collected 430 tonnes of stock and given out 424 tonnes.

The Foodbank has provided 604 food parcels between January and March this year.

**JIGSAW**

Saw 41 **Stay & Play** sessions, with 904 visits to these sessions in the Jigsaw Hub.

**BABY BUBBLE** held 11 sessions, seeing 118 visits.

We continued our first '**Kids Matter**' parenting course, receiving 33 visits.

Overall there were 1,055 visits to the Jigsaw Hub during this period, with 50 new families.

We continue to support families with items, equipment, toys and clothing for under 11s.

We've seen 141 visits during this period (106 families, with 36 of these being new families).

**GAVE OUT** 186 clothing packs, 111 packs of nappies, 16 strollers/prams, 7 cots with new mattresses, and 5 stair gates.

**WINTER WARMERS** provided 55 packs of warm items for children, helping to tackle rising fuel costs and keeping children warmer at home.

**UKRAINIAN HUB**

continues to offer weekly community lunch, workshops, Citizens Advice 1:1s to support with everything from housing to school places, arts and crafts for wellbeing, English classes for all levels, haircuts, SIM cards, and a rich community of friendship and support led by Irina.

We saw 612 visits from Ukrainian refugee families this term.

**UKRAINIAN HOSTS THANK YOU** - 50 Ukrainian host families shared canapés and Prosecco, to say thank you for their support for Ukrainian refugees in Woking. We partnered with WBC and were treated to music and dancing from the hub choir, as well as performances from other Ukrainian refugees

**LIGHTHOUSE BARNSBURY**

**FREE16 YOUTH** hosted a fantastic Easter party for 30 teenagers at Barnsbury to end the term, with McDonalds and party games. Everyone was given a large easter egg to take home (supported by Your Councillor Community Fund).

Our **SENIOR CITIZENS** enjoyed a surprise volunteer in January when **HRH The Duchess of Edinburgh** joined the team. The Duchess added much joy throughout the afternoon, serving tea and cake, playing quizmaster, and chatting with the guests. She also helped sort donations for the community fridge and joined in knitting the woollen cosies that are used at The Cosy.

**SEWING STILLNESS** launched this term, as a small, intimate space for a group of six women, where the group gets creative with sewing machines.

**PARENTS** at Barnsbury Primary School are given the opportunity twice a term to come to Barnsbury and take part in a mindfulness art group. This is in partnership with Barnsbury's Home School Link Worker. The art has been impressive.

**GUEST FEEDBACK**

Below is some of our guest feedback from across our Lighthouses through the year:

*"The Lighthouse means friendship, it's like a family, where people help each other one way or another."*

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(A COMPANY LIMITED BY GUARANTEE)**

*"What a great start to my new home with the assorted items you have given me. Your support is a personal statement of your generosity, kindness and care for the needy. Please know that I am touched and honoured to have such a timely support and I don't take it for granted."*

*"I have never been in a place with so many people who are willing to give and not expect something in return."*

*"They even gave me a picnic bag and it had my favourite party rings and crisps in it, it was so lovely. I hugged my friend who took me to get it and I cried."*

*"I don't know what it is about this place but stepping into the house felt like a warm fire on a winters day."*

*"Thank you so much to those who worked so hard to make the Christmas Brunch so enjoyable. I had a great time on Christmas Day and appreciated the warmth, food, organisation and lift back!"*

*"The Lighthouse has been a true miracle for me".*

*"Someone told me I could get a free hot meal here. It's been really delicious."*

*"I wanted to thank everyone in this group for making Baby Bubble such a welcoming group! I joined when I felt displaced and far away from my family after my child's birth. I look forward to this group every week. I walk away feeling amazing about what I've achieved during my maternity leave and I couldn't have done it without you all!"*

*"Doing this gave me a purpose to get out of bed this morning, with a spring in my step, I love the achievement of doing it and look of joy on everyone's faces when they eat it".*

*"Being at Nurture helps me to forget what is happening in my life."*

*"I am now much more calm and confident, and I have learnt a lot about myself."*

### **Financial Review**

The Charity has continued to expand its activities and also support the work at Emmaus Road Church, achieving a net income of £130,869 in this financial year. The charity receives the majority of its income from donations. These are received from both individuals and other charities or organisations in the form of cash donations, and also donations of food, clothing for both children and adults, and baby items.

The charity had total reserves of £684,549 (2023:£553,680) at the year end. Of these, £365,632 (2023: £251,697) are held as restricted funds, £91,752 (2023: £89,237) are designated and £34,302 (2023: £10,614) are held as fixed assets. The remaining general reserves are £192,863 (2023: £202,132). The general reserves are in excess of the reserves policy and a deficit budget was set for 2023/24.

### **Reserves Policy**

The Trustees have considered the level of reserves that they wish to retain, appropriate to the charity's needs. This is based on the size of the charity and the level of financial commitments held. The Trustees aim to ensure that the charity will be able to fulfil its charitable objectives even if there is a temporary shortfall in income or unexpected expenditure. The Trustees endeavour not to set aside funds unnecessarily. In terms of the ETT reserves policy, this is 3 months of staff salaries and essential building operating costs.

### **Risk management**

The Trustees actively review the major risks which the charity faces on a regular basis. The main risk identified and the plans to manage them are:

## **EMMAUS TRANSFORMATION TRUST (A COMPANY LIMITED BY GUARANTEE)**

Financial – reserves policy not met – the COO monitors the reserve position on a monthly basis and raises concerns and actions with the Chair of trustees as needed

Financial – income reduces due to cost of living pressures – COO monitors donations monthly. External fundraisers engaged to assist with income generation

Strategic – The Lighthouse building in Woking is located on a site which the Council have now approved for redevelopment. We are in contact with the developers and the Council, and with both we have identified a temporary Council owned location for the Lighthouse building whilst a new Lighthouse is built as part of the redevelopment of the existing site. There is still a risk this does not happen, so we continue to keep in close communication with the developers and the Council.

### ***Fundraising***

The Trustees wish to thank all those who have supported us financially or through donations of items during the year. Our donors are a mixture of individuals, organisations, trusts and churches and without their support we would not be able to do what we do.

Fundraising is overseen by the COO, being carried out by staff and volunteers. We did not receive any complaints regarding our fundraising activities. We are in the process of establishing our fundraising policy and procedures to ensure best practice in accordance with the Code of Fundraising Practice.

## **Structure, governance and management**

### **Governing document**

Emmaus Transformation Trust is a charitable company limited by guarantee and a registered charity. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association, adopted on 21<sup>st</sup> April 1998. Amended Articles were adopted in December 2021 and at that point the charity became a subsidiary of Emmaus Road Community Church.

### **Recruitment and appointment of new Trustees**

The Trustees of the Charity are also Directors for the purposes of company law. With the Charity becoming a subsidiary of Emmaus Road Community Church, the ERCC Trustees can appoint up to 5 'Appointed' Trustees. The ETT Trustees can appoint up to a further 4 'Co-opted' Trustees. All new Trustees are provided with information to help them understand their role.

### **Organisational Structure**

The Board of Trustees is responsible for the strategic direction of the Charity. They are assisted by a senior staff management team who lead and oversee the day-to-day running of the Charity.

### **Key management personnel**

The remuneration of the Charity's key management personnel is set with reference to external market rates where possible (as an example, Trussell Trust provide data relating to Foodbank related salaries). Where external market rates are not available, salaries are set with reference to roles which can be set by external rates. Trustees approve all salaries.

### **Public Benefit**

The Charity acknowledges its requirement to demonstrate clearly that its objectives or aims must be for the public benefit. The Trustees have paid due regard to Charity Commission guidance on public benefit when deciding which activities to undertake. The information in this Trustee Report shows that the public have benefitted from the work of the Charity.

### **Plans for future periods**

The key focus for the Charity going forward is to establish a Lighthouse in Guildford where Emmaus Road Community Church have an established church congregation. We have been close to securing a property in the past year, but the landlord decided in the end to sell for redevelopment rather than lease. We are continuing to search for a suitable building. We have secured a Lighthouse building in Aldershot and are looking forward to

**EMMAUS TRANSFORMATION TRUST  
(A COMPANY LIMITED BY GUARANTEE)**

opening that once renovation work is completed.

**Trustees Responsibilities**

The trustees (who are also directors of Emmaus Transformation Trust for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The Charities Act and the Companies Act require the Board of Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity as at the end of the financial year and of the surplus or deficit of the charity. In preparing those financial statements the Board is required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue its operations.

The trustees are responsible for maintaining adequate accounting records which disclose with reasonable accuracy at any time the financial position of the charity and which are sufficient to show and explain the charity's transactions and enable them to ensure that the financial statements comply with the Companies Act 2006 and comply with regulations made under the Charities Act. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Disclosure of information to auditors**

To the knowledge and belief of the trustees, there is no relevant information that the charity's auditors are not aware of. The trustees have taken all steps necessary to ensure it is aware of any relevant information, and to establish that the charity's auditors are aware of any such information.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

This Report was approved by the Trustees on 23 December 24 and signed on their behalf by:



Peter Keynes (Dec 23, 2024 14:27 GMT)

Peter Keynes  
Chair of Trustees



**INDEPENDENT AUDITOR'S REPORT  
TO THE MEMBERS OF  
EMMAUS TRANSFORMATION TRUST**

**Opinion**

We have audited the financial statements of Emmaus Transformation Trust (the 'charity') for the year ended 31 March 2024 which comprise the Statement of Financial Activities, the Balance Sheet, and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2024 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Charity's ability to continue as a going concern for a period of at least 12 months from when the financial statements are authorized for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**Other information**

The other information comprises the information included in the annual report, including the trustees' report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included with the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to

**INDEPENDENT AUDITOR'S REPORT  
TO THE MEMBERS OF  
EMMAUS TRANSFORMATION TRUST  
(continued)**

report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement, the trustees' (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Emmaus Transformation Trusts' ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Based on our understanding of the charity, we identified that the principal risks of non-compliance with laws and regulations related to financial reporting legislation and safeguarding regulations and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006 and Charities Act 2011.

We assessed the susceptibility of the charity's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by making enquiries of management, considering the internal controls in place and discussion amongst the engagement team.

We determined that the principal risks were related to presentation of separately disclosed items, management override of controls, recognition and valuation of donations in kind and identification of restricted income and expenditure transactions.

In response to the risks identified we designed procedures which included, but were not limited to: agreeing financial statement disclosures to underlying supporting documentation, evaluating the charity's internal controls, reviewing donations in kind processes and verifying restricted transactions with documentation.

There are inherent limitations in the audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

**INDEPENDENT AUDITOR'S REPORT  
TO THE MEMBERS OF  
EMMAUS TRANSFORMATION TRUST  
(continued)**

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

**Other matter**

The charity was not required to have an audit in the prior year therefore the comparative figures are not audited.

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and regulations made under that Act. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed.



**Paul Newton FCA (Senior Statutory Auditor)**  
for and on behalf of Jacob Cavenagh & Skeet  
**Statutory Auditor**  
**Chartered Accountants**

5 Robin Hood Lane  
Sutton  
Surrey  
SM1 2SW

Dated: 23 December 2024

EMMAUS TRANSFORMATION TRUST (A COMPANY LIMITED BY GUARANTEE)

STATEMENT OF FINANCIAL ACTIVITIES INCORPORATING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2024

	Note	General) Funds) £)	Designated) Funds) £)	Restricted) Funds) £)	2024) Total) £)	General) Funds) £)	Designated) Funds) £)	Restricted) Funds) £)	2023) Total) £)
<b>Income from:</b>									
Donations and legacies	2	207,935	166,939	460,246	835,120	183,906	203,476	401,640	789,022
Other trading activities	2	-	-	-	-	-	-	-	-
Investments	2	2,565	920	-	3,485	204	271	-	475
Charitable activities	2	<u>38,079</u>	<u>-</u>	<u>-</u>	<u>38,079</u>	<u>24,035</u>	<u>-</u>	<u>-</u>	<u>24,035</u>
<b>Total income</b>	2	<u>248,579</u>	<u>167,859</u>	<u>460,246</u>	<u>876,684</u>	<u>208,145</u>	<u>203,747</u>	<u>401,640</u>	<u>813,532</u>
<b>Expenditure on:</b>									
Fundraising Expenses	3	52,255	-	-	52,255	26,578	-	-	26,578
Charitable activities	3	<u>177,275</u>	<u>165,344</u>	<u>350,941</u>	<u>693,560</u>	<u>190,655</u>	<u>157,646</u>	<u>217,398</u>	<u>565,699</u>
<b>Total expenditure</b>	3	<u>229,530</u>	<u>165,344</u>	<u>350,941</u>	<u>745,815</u>	<u>217,233</u>	<u>157,646</u>	<u>217,398</u>	<u>592,277</u>
<b>Net (expenditure) / income</b>	9	19,049	2,515	109,305	130,869	(9,088)	46,101	184,242	221,255
Transfer between funds	10	<u>(4,630)</u>	<u>-</u>	<u>4,630</u>	<u>-</u>	<u>(750)</u>	<u>-</u>	<u>750</u>	<u>-</u>
Net movement in funds		14,419	2,515	113,935	130,869	(9,838)	46,101	184,992	221,255
<b>Reconciliation of funds</b>									
Funds brought forward as previously stated		212,746	89,237	251,697	553,680	222,584	43,136	66,705	332,425
<b>Funds carried forward</b>		<u>227,165</u>	<u>91,752</u>	<u>365,632</u>	<u>684,549</u>	<u>212,746</u>	<u>89,237</u>	<u>251,697</u>	<u>553,680</u>

**EMMAUS TRANSFORMATION TRUST**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**BALANCE SHEET**  
**AS AT 31 MARCH 2024**

		<b>2024</b>		<b>2023</b>	
	<b>Note</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Fixed Assets</b>					
Tangible assets-	4		34,302		10,614
<b>Current Assets</b>					
Stock	5	95,724		64,316	
Debtors	6	20,317		37,030	
Cash at bank and in hand		<u>566,586</u>		<u>459,698</u>	
		682,627		561,044	
Creditors: amounts falling due within one year	7	( 32,380)		(17,978)	
<b>NET CURRENT ASSETS</b>			<u>650,247</u>		<u>543,066</u>
<b>NET ASSETS</b>			<u>684,549</u>		<u>553,680</u>
<b>Funds</b>					
Unrestricted general fund	10		227,165		212,746
Unrestricted designated fund	10		91,752		89,237
Restricted funds	10		<u>365,632</u>		<u>251,697</u>
			<u>684,549</u>		<u>553,680</u>

The charitable company's financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

Approved by the Directors on 23 December 2024 and signed on their behalf by:

  
 Peter Keynes (Dec 23, 2024 14:27 GMT)

Peter Keynes

Chair of Trustees

Reg. company no. 03549934

**EMMAUS TRANSFORMATION TRUST**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**CASH FLOW STATEMENT**  
**FOR THE YEAR ENDED 31 MARCH 2024**

		<b>2024</b>	<b>2023</b>
		£	£
<b>Cash generated from operating activities</b>	(a)	<u>135,797</u>	<u>209,544</u>
<b>Cash used from investing activities</b>			
Interest income		3,485	475
Purchase of tangible fixed assets		(32,394)	(13,991)
<b>Cash provided by (used in) investing activities</b>		<u>(28,909)</u>	<u>(13,516)</u>
 Increase in cash and cash equivalents in the		 <u>106,888</u>	 <u>196,028</u>
Cash and cash equivalents at the start of the year		459,698	263,670
<b>TOTAL cash and cash equivalents at the end of the year</b>		<u>566,586</u>	<u>459,698</u>

**(a) Reconciliation of net movement in funds to net cash flow from operating activities**

	<b>2024</b>	<b>2023</b>
	£	£
Net movement in funds	130,869	221,255
Add back depreciation charge	8,706	8,272
Deduct interest income	(3,485)	(475)
(Increase) in stocks	(31,408)	(22,701)
Decrease/(Increase) in debtors	16,713	(5,490)
Increase in creditors	14,402	8,683
<b>Net cash generated from operating activities</b>	<u>135,797</u>	<u>209,544</u>

**EMMAUS TRANSFORMATION TRUST  
(A COMPANY LIMITED BY GUARANTEE)  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2024**

**1. Accounting policies**

**a) Basis of preparation**

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Emmaus Transformation Trust meets the definition of a public benefit entity under FRS 102. It is a company limited by guarantee with registered office of The Lighthouse, 8-10 High Street, Woking, Surrey GU21 6BG. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £1.

**b) Preparation of accounts on a going concern basis**

There are no material uncertainties affecting the going concern status of the charity.

**c) Income**

Income is included in the Statement of Financial Activities (SOFA) when:

- the charity becomes entitled to the income;
- it is more likely than not that the trustees will receive the resources; and
- the monetary value can be measured with sufficient reliability.

**d) Interest receivable**

Interest on funds held on deposit is included when receipt is probable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

**e) Grants and Donations**

Grants and donations are only included in the SoFA when the general income recognition criteria are met (5.10 to 5.12 FRS 102 SORP).

**f) Tax Reclaims on Donations and Gifts**

Gift Aid receivable is included in income when there is a valid declaration from the donor. Any Gift Aid amount recovered on a donation is considered to be part of that gift and is treated as an addition to the same fund as the initial donation unless the donor or the terms of the appeal have specified otherwise.

**g) Government Grants**

The charity has received government grants in the reporting period.

**h) Fund accounting**

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives unless the funds have been designated for other purposes.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

**EMMAUS TRANSFORMATION TRUST  
(A COMPANY LIMITED BY GUARANTEE)  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2024 (continued)**

**i) Expenditure**

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources. Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

**j) Taxation**

The charity is exempt from tax on its charitable activities.

**k) Legal status of the charity**

The charity is a company limited by guarantee and has no share capital. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

**l) Redundancy payments**

The charity made no redundancy payments during the period.

**m) Pensions**

The charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charity to the fund in respect of the year.

**n) Stock**

Donations in kind of food are recognized at estimated fair value on receipt at £2.37 per kg (2023: £1.75 per kg) as recommended by the Trussell Trust. Donations of clothing are recognized at estimated fair value and other donations, such as baby equipment, are valued in house as reasonable for the condition and nature of the equipment.

**o) Debtors**

Debtors (including trade debtors and loans receivable) are measured on initial recognition at settlement amount after any trade discounts or amount advanced by the charity. Subsequently, they are measured at the cash or other consideration expected to be received.

**p) Creditors**

The charity has creditors which are measured at settlement amounts less any trade discounts.

**q) Tangible Fixed Assets**

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses. They are capitalised if they can be used for more than one year and cost over £1,500.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following basis:

Fixtures and fittings 25% on straight line

Motor Vehicles 25% on straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.



**EMMAUS TRANSFORMATION TRUST**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2024 (continued)**

**2. INCOME FROM:**

	<b>Note</b>	<b>Unrestricted Funds</b>	<b>Restricted Funds</b>	<b>TOTAL 2024</b>	<b>TOTAL 2023</b>
		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>a) Donations and legacies</b>					
Gifts, Tithes & Donations		228,107	43,166	271,273	289,422
Donated Food		-	154,845	154,845	176,986
Other Donated Items		14,012	-	14,012	-
Gift Aid Tax Recoverable		20,579	-	20,579	24,628
Legacies		-	-	-	-
Grants	2a)	112,176	262,235	374,411	297,986
		<u>374,874</u>	<u>460,246</u>	<u>835,120</u>	<u>789,022</u>
<b>b) Charitable activities</b>					
Cosy Café		38,079	-	38,079	24,035
		<u>38,079</u>	<u>-</u>	<u>38,079</u>	<u>24,035</u>
<b>c) Investments</b>					
Interest receivable		3,485	-	3,485	475
		<u>3,485</u>	<u>-</u>	<u>3,485</u>	<u>475</u>

**EMMAUS TRANSFORMATION TRUST**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2024 (continued)**

**2a) Analysis of receipt of grants**

	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
B&Q Foundation	-	8,871
BDO LLP	-	20,111
Barnabas Trust	1,500	-
Belron Ronnie Lubner	-	8,523
Benefactor Trust Ltd	25,000	-
Church Urban Community Fund Refugee	4,358	-
Community Foundation	-	20,168
Community Foundation (Jigsaw)	-	21,590
Co-Op Local Community Fund	2,493	4,567
CPS Poverty Fund	-	10,000
Emmaus Road Community Church	37,007	14,000
Garfield Weston	30,000	-
Good News Evangelical Mission	-	4,000
Greenoak Community Focus Ltd.	-	4,000
Insights Psychology	-	3,250
McLaren	1,789	-
Moore Barlow LLP	-	5,000
National Lottery Community Fund	81,652	-
Neighbourly Foundation	1,833	-
Nova Trust Ltd	-	10,000
Pro Drive IT	1,600	8,800
Rotary	11,550	-
Salt and Light	5,000	-
Shanley Foundation	3,000	-
Southern Co-Op	1,200	-
St Faith's Trust	25,000	-
St Peter's	10,000	-
Surrey Community Foundation	10,000	-
Surrey County Council	13,400	21,410
Surrey Heath Borough Council	-	4,000
The Joseph Rank Trust	10,000	10,000
The Souter Charitable Trust	3,000	3,000
The Trussell Trust	42,945	37,059
Ukrainian Children Friends of Chernobyl	-	7,323
Westhill Endowment Fund	2,850	-
Woking Borough Council	-	26,895
Other small grants	49,234	45,419
	<u>374,411</u>	<u>297,986</u>

**EMMAUS TRANSFORMATION TRUST**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2024 (continued)**

**3. EXPENDITURE**

	<b>Unrestricted Funds £</b>	<b>Restricted Funds £</b>	<b>TOTAL 2024 £</b>	<b>TOTAL 2023 £</b>
a) Raising Funds				
Staff costs	4,665	-	4,665	-
Other costs	47,590	-	47,590	26,578
	<b>52,255</b>	<b>-</b>	<b>52,255</b>	<b>26,578</b>
b) Charitable Activities				
Advertising & Publicity	1,415	28	1,443	1,457
Bank Charges	1,042	-	1,042	982
Cleaning Costs	6,096	1,030	7,126	7,736
Depreciation Expense	7,956	750	8,706	8,272
Equipment Costs	6,675	1,147	7,822	1,695
Foodbank and Food Provision Costs	71,134	152,964	224,098	220,586
Gifts & Donations	1,252	157	1,409	1,483
Health and Safety and DBS Checks	2,264	238	2,502	3,625
Hospitality and Events	5,190	1,321	6,511	6,274
Affiliations, Licences and Subscriptions	6,438	385	6,823	4,442
IT and Website	3,291	1,350	4,641	7,284
Insurance	2,523	511	3,034	3,361
Materials and Essential Supplies	2,105	25,990	28,095	4,914
Printing, Postage and Stationery and Telephone	4,896	451	5,347	2,965
Projects, Events and Activities	21,490	59,429	80,919	44,604
Repairs & Maintenance	8,710	2,081	10,791	11,587
Staff and Volunteer Training and Development	2,176	2,041	4,217	1,078
Staff Costs	140,364	71,988	212,352	203,253
Sundry Expenses	4,937	1,490	6,427	3,171
Supplies and Supply Packs incl Back to School Costs	-	18,750	18,750	294
Travel & Subsistence	564	128	692	2,066
Utility Costs	14,385	8,712	23,097	9,530
	<b>314,903</b>	<b>350,941</b>	<b>665,844</b>	<b>550,659</b>
(c) Governance costs				
Auditors' fee: audit	5,700	-	5,700	5,400
Auditors' fee: accountancy	316	-	316	1,906
Legal and Professional Fees	21,700	-	21,700	7,734
	<b>27,716</b>	<b>-</b>	<b>27,716</b>	<b>15,040</b>
Total charitable expenditure (b) and (c)	<b>342,619</b>	<b>350,941</b>	<b>693,560</b>	<b>565,699</b>

**EMMAUS TRANSFORMATION TRUST**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2024 (continued)**

**4 TANGIBLE FIXED ASSETS**

	Motor Vehicles	Furniture& Equipment	Total
	£	£	£
<b>Cost</b>			
At 1 April 2023	6,840	13,147	19,987
Additions	<u>32,394</u>	<u>-</u>	<u>32,394</u>
At 31 March 2024	<u>39,234</u>	<u>13,147</u>	<u>52,381</u>
 <b>Depreciation</b>			
At 1 April 2023	5,665	3,708	9,373
Charge for the year	<u>5,694</u>	<u>3,012</u>	<u>8,706</u>
At 31 March 2024	<u>11,359</u>	<u>6,720</u>	<u>18,079</u>
 <b>Net book value</b>			
At 31 March 2024	<u>27,875</u>	<u>6,427</u>	<u>34,302</u>
At 31 March 2023	<u>1,175</u>	<u>9,439</u>	<u>10,614</u>

**5 STOCK**

	2024 £	2023 £
Stock – including donated food and other items	<u>95,724</u>	<u>64,316</u>

**6 DEBTORS**

	2024 £	2023 £
Other debtors	<u>20,317</u>	<u>37,030</u>

**7 CREDITORS**

	2024 £	2023 £
Trade creditors	7,709	2,215
Owed to parent company	9,925	6,648
Accruals	7,274	7,200
Other taxes and social security	-	1,051
Other creditors	<u>7,472</u>	<u>864</u>
	<u>32,380</u>	<u>17,978</u>

**8 ANALYSIS OF STAFF COSTS, TRUSTEE REMUNERATION  
AND EXPENSES AND THE COST OF KEY MANAGEMENT  
PERSONNEL**

	2024 £	2023 £
Gross Wages and Salaries	291,414	274,994
Social security costs	17,896	16,182
Pension costs	5,004	4,757
	<u>314,314</u>	<u>295,933</u>

**EMMAUS TRANSFORMATION TRUST**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2024 (continued)**

**8 STAFF COSTS (continued)**

The average number of persons employed by the charity during the year was as follows:

	<b>2024</b>	<b>2023</b>
Activities in furtherance of organisation's objectives	15	11

In 2024, the charity engaged the services of one self employed person for project work carried out (2023: one self employed personnel).

No employees received emoluments in excess of £60,000 (2023: Nil)

The key management personnel of the charity comprise the Trustees and Senior Management Team. The total employee benefits (including employer national insurance and employer pension contributions) of the key management personnel of the charity were £97,297 and are included in the costs above for 2024 but were paid by the parent charity Emmaus Road Community Church (2023: £92,680).

The charity offers a defined contribution pension scheme. The assets of the scheme are held separately from those of the charity, in an independently administered fund. The pension cost charge represents employer contributions payable by the charity to the fund, excluding key management personnel, and amounted to £2,789 (2023:£2,688).

In this financial period the charity has not paid any trustees remuneration or benefits nor incurred any trustee expenses.

**9 RELATED PARTY TRANSACTIONS**

In the year the charity has paid remuneration to related parties to key management personnel (KMP), for services supplied to the Trust as follows:

<u>Name of related party</u>	<u>Related party to</u>	<u>Amounts paid or benefit value</u>			
		<b>Remuneration</b>	<b>Expense and benefits</b>	<b>2024 Total</b>	<b>2023 Total</b>
		£	£	£	£
Mrs A Buckland	Mr A Buckland (Emmaus Rd CC KMP)	24,460	-	24,460	23,034
		<u>24,460</u>	<u>-</u>	<u>24,460</u>	<u>23,034</u>

**EMMAUS TRANSFORMATION TRUST**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2024 (continued)**

**10 FUNDS**

	Balance 01-Apr- 23 £	Income £	Expenditure £	Transfers £	Balance 31-Mar- 24 £
<b><u>Unrestricted funds</u></b>					
General Unrestricted Funds	212,746	248,579	(229,530)	(4,630)	227,165
Food Bank Designated Fund	71,251	141,691	(151,581)	-	61,361
Ukrainian Hub Designated Fund	17,986	26,168	(13,763)	-	30,391
	<b>301,983</b>	<b>416,438</b>	<b>(394,874)</b>	<b>(4,630)</b>	<b>318,917</b>
<b><u>Restricted funds</u></b>					
Aldershot	2,000	10,000	(300)	-	11,700
Back to school	2,580	12,291	(18,751)	3,880	-
Christmas Kindness	-	50,705	(27,753)	-	22,952
Ukraine Hub CFS Mascot	8,338	-	(8,338)	-	-
Lighthouse Core Wellbeing CFS	1,760	-	(1,760)	-	-
Ukraine Hub CUF	-	4,358	(4,358)	-	-
Community Lunch	376	-	-	-	376
Ukraine Hub Friends of Chernobyl	6,920	-	(6,920)	-	-
Lighthouse Core DCMS Grant	-	-	(750)	750	-
Lighthouse Core Garfield Weston Grant	-	30,000	-	-	30,000
Lighthouse Core – Souter Charitable Trust	-	3,000	-	-	3,000
Lighthouse Core – Westhill Endowment	2,632	2,850	(5,482)	-	-
Lighthouse Core -Winter Poverty Fund	-	10,000	-	-	10,000
Lighthouse Core – Joseph Rank	-	10,000	-	-	10,000
Lighthouse core- National Lottery Community Fund	-	25,000	(20,859)	-	4,141
Guildford Lighthouse	100,198	25,000	(91)	-	125,107
Grace Fund	3,935	136	(817)	-	3,254
Jigsaw	10,160	16,839	-	-	26,999
Jigsaw Hub No 11	23,071	-	(8,424)	-	14,647
Jigsaw - Cost of Living Fund	-	56,652	(56,652)	-	-
Jigsaw - Barnsbury	-	1,500	-	-	1,500
Jigsaw – Shanley Foundation	-	3,000	-	-	3,000
Nurture Fund	3,722	-	(578)	-	3,144
Outside Light	2,205	-	(276)	-	1,929
Restricted - ETT projects	2,597	-	-	-	2,597
Restricted – Foodbank	81,203	198,015	(188,367)	-	90,851
SCC CCF Sewing	-	550	(115)	-	435
SCC CCF Free 16	-	350	(350)	-	-
	<b>251,697</b>	<b>460,246</b>	<b>(350,941)</b>	<b>4,630</b>	<b>365,632</b>
<b>TOTAL FUNDS</b>	<b>553,680</b>	<b>876,684</b>	<b>(745,815)</b>	<b>-</b>	<b>684,549</b>

**EMMAUS TRANSFORMATION TRUST**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2024 (continued)**

**Purpose of funds**

Restricted donations were received during the year to fund particular projects and the funds were titled accordingly.

<b>10 FUNDS (continued)</b>	Balance 01-Apr- 22 £	Income £	Expenditure £	Transfers £	Balance 31-Mar- 23 £
<b><u>Unrestricted funds</u></b>					
General Unrestricted Funds	222,584	208,145	(217,233)	(750)	212,746
General Designated Fund	43,136	170,896	(142,781)	-	71,251
Ukrainian Hub Designated Fund	-	32,851	(14,865)	-	17,986
	<u>265,720</u>	<u>411,892</u>	<u>(374,879)</u>	<u>(750)</u>	<u>301,983</u>
<b><u>Restricted funds</u></b>					
Aldershot	-	2,000	-	-	2,000
Back to school	-	19,357	(16,777)	-	2,580
Ukraine CFS Mascot	-	8718	(380)	-	8,338
Wellbeing CFS	-	2,710	(950)	-	1,760
Community Lunch	1,625	1,265	(2,514)	-	376
Friends of Chernobyl	-	7,323	(403)	-	6,920
Co Op Local Community Grant	341	-	(341)	-	-
DCMS Grant	-	-	(750)	750	-
Guildford Lighthouse	-	100,198	-	-	100,198
Grace Fund	6,840	-	(2,905)	-	3,935
Jigsaw	10,776	340	(956)	-	10,160
Jigsaw Hub No 11	-	36,590	(13,519)	-	23,071
Nurture Fund	1,935	2,747	(960)	-	3,722
Outside Light	2,481	-	(276)	-	2,205
Restricted - ETT projects	-	12,611	(10,014)	-	2,597
Restricted - Foodbank	42,707	204,931	(166,435)	-	81,203
Westhill Endowment	-	2,850	(218)	-	2,632
	<u>66,705</u>	<u>401,640</u>	<u>(217,398)</u>	<u>750</u>	<u>251,697</u>
<b>TOTAL FUNDS</b>	<u>332,425</u>	<u>813,532</u>	<u>(592,277)</u>	<u>-</u>	<u>553,680</u>

**Purpose of funds**

Restricted donations were received during the year to fund particular projects and the funds were titled accordingly.

**EMMAUS TRANSFORMATION TRUST  
(A COMPANY LIMITED BY GUARANTEE)  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2024 (continued)**

**11. ANALYSIS OF NET ASSETS  
BETWEEN FUNDS**

<b>Current year</b>			
Unrestricted Fund	Unrestricted Fund (Foodbank/ Ukraine Hub)	Restricted Fund	Total 2024
£	£	£	£
Tangible assets	-	-	34,302
Net current assets	227,165	91,752	331,330
	227,165	365,632	684,549

<b>Prior year</b>			
Unrestricted Fund	Unrestricted Fund (Foodbank/ Ukraine Hub)	Restricted Fund	Total 2023
£	£	£	£
Tangible assets	-	-	10,614
Net current assets	212,746	89,237	241,083
	212,746	251,697	553,680

**12 PARENT CHARITY**

Emmaus Transformation Trust is a subsidiary of Emmaus Road Community Church (ERCC) as ERCC has the power to appoint the majority of the trustees of ETT. ERCC is a registered charity based in England with charity number of 1152606 and company number 08576457. The object of ERCC is to glorify God by making a measurable difference amongst the poor and the lost throughout the Guildford, Aldershot & Woking. This is achieved through various activities which are detailed in the consolidated accounts, available from The Founders Studio, Millbrook, Guildford Surrey GU1 3UT