

REGISTERED NUMBER: 3509183 (England and Wales)

REGISTERED CHARITY NUMBER: 1068485

<http://www.belpernorthmill.org.uk>

BELPER NORTH MILL TRUST

(A company limited by guarantee)

Report and Financial Statements
for the Year Ended 31 December 2020

BELPER NORTH MILL TRUST
(Limited by Guarantee)

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BELPER NORTH MILL TRUST
(Limited by Guarantee)

Report of the Trustees for the Year Ended 31 December 2020

The Trustees are pleased to present their annual report together with the financial statements of the charity for the year ending 31 December 2020, which are also prepared to meet the requirements for a Directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Trust's Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard for Smaller Entities.

Chair's Report

This annual report covers 2020 which was extremely difficult for us, for the whole of the UK and wider and of course the Trust was not an exception. The Trust's museum and visitor centre was closed for much of the year with a small amount of activity taking place during the spaces between lockdowns. In short, Covid had a dramatic adverse effect on our staff, our volunteers, our visitors, our trustees, and our communities. An historic year but one we all wish we could have avoided. As this report is written Covid still dominates the news and the Indian variant and others, continues to create uncertainty albeit the very successful UK inoculation programme has boosted everyone's confidence and it is pleasing to note that the BBC has just reported that the further relaxations from 21 June 2021 are likely to go ahead.

Owing to the grants provided to heritage charities of our size our financial health throughout 2020 remained sound and we entered 2021 with much the same resources as started that year. However, we cannot assume the same level of grants continuing and our dependency on the grants continues. As I stated last year our funding continues to be in the melting pot of local politics. Following a change of political control at Amber Valley Borough Council in May 2021 the restoration of grant aid for the Trust from 2020 for a period of three years approved by the previous administration may be reversed. We will need to battle for continued grant support and put forward our case for funding as widely as we can. Simply, because if our grant funding stops, we will not be able to continue operating the museum and visitor centre as we have.

The Trust continues to aspire to map a future course where we have more impact than we have had, where we have more a sustainable future and where we reach agreement with the owners of the Belper Mills site to secure our future occupation of the premises.

The trustees, our volunteers and employees are working as hard as they are able to ensure that we can continue to operate as an important visitor attraction and to partner with all the visitor attractions in the Derwent Valley Mills World Heritage Site and other local tourist attractions. I personally thank them all for their continued efforts and hope that they will continue to provide that support. I hope that by the end of 2021 the outlook will be brighter than it is now.

Please do not hesitate to contact the Trust if you wish to help or if you would like further information.
E-mail admin@belpernorthmill.org.uk or leave a message at the museum reception phone: (01773) 880474

John Layton
31 May 2021

Our purpose and activities

The objects of the charity and its principal activities continue to be: the conservation, maintenance and protection for the public benefit of the historical, architectural, archaeological and industrial heritage of the Derwent Valley in Derbyshire and; to advance the education of the public into the industrial heritage of the Derwent Valley, with particular reference to Belper North Mill.

The charity operates both a museum at Belper North Mill and the Derwent Valley Visitor Centre at the same site with the support of Amber Valley Borough Council and Belper Town Council.

Public Benefit

The Trustees confirm that they have given careful consideration to the Charity Commission's general guidance on public benefit. The public benefits derived from the Trust's activities include:

- The promotion of public education into the industrial heritage of the Derwent Valley, with particular reference to Belper North Mill through the museum and the provision of guided tours of the site for the public, schools and other parties.
- The availability from the museum shop and Derwent Valley Visitor Centre of specialist texts relating to industrial heritage and local history.
- The provision of organised talks and walks to sites of related local historical interest.
- Liaising with the North Mill owners / agents on conservation and maintenance requirements for the Grade 1 listed North Mill building.

More details of the events and activities that have delivered public benefit are described in the sections below.

Belper North Mill: conservation and planning

The condition of the North Mill, a Grade 1 Listed building and one of the most significant structures within the Derwent Valley Mills World Heritage Site, continues to be a cause for concern as only minimal maintenance is carried out by the owners. The general condition of the building, in the Trust's opinion, continues to deteriorate and consequently the costs of bringing the building back into a good state of repair continue to increase, as identified in the Trust's Outline Masterplan (2017).

The North Mill, together with the footbridge and horseshoe weir are on Historic England's 'At Risk Register'. There are also concerns about the integrity of the Rock Weir, on the south side of the river bridge.

During the year the Trust kept a watching brief on an as yet incomplete Planning Application for the Belper Mills complex submitted to Amber Valley Borough Council in May 2018 by the North Mill's owner GHL Property Management and Development Ltd through their agent FI Real Estate Management Ltd. The Trust welcomes proposals for the redevelopment and revitalisation of the site and, together with other heritage based organisations, is concerned to ensure that the opportunity presented by the re-development proposal is used to preserve and enhance the significance of the heritage of the site and in particular of the North Mill.

The Trust is ready and keen to support stakeholders in finding a solution to the conservation and financially viable, adaptive re-use of the North Mill and the larger Belper Mills site.

2. The Trust

Strategic Plan

The current Strategic Plan covering the period from 2017 and 2022 is mainly focused on:

- Partnering with stakeholders in securing a use for the site that facilitates a safe and sustainable long term future for the Belper Mills complex.
- Identifying, in collaboration with our WHS partners, a viable long term heritage based visitor offer for the Belper Mills site.
- Ensuring capacity and relevant skills amongst Trustees, Volunteers and staff.
- Pending a long term solution to the Belper Mills complex, to prepare and deliver a short term offer which takes account of available financial and people resources, whilst ensuring value for money from any lease entered into on the site.
- Retaining Arts Council England museum re-accreditation.

Museum and Collections Management

Belper North Mill achieved full Museum Accreditation in 2014. This scheme, administered by Arts Council England, is the UK industry standard for museums and galleries and measures museum performance against national standards. Areas considered are collections information and care, governance and forward planning and public services. Work towards the renewal of museum accreditation continued throughout 2019 but has now been delayed until 2021 by the Arts Council due to the COVID-19 pandemic. The final stage of the collections cataloguing project was concluded in 2018 and identified how our collections can be utilised better. We are well placed to retain accreditation when required.

Selected items from the collections have been showcased on the Strutts North Mill website with the project 'Our Favourite Things' featuring some favourite objects chosen by our volunteers.

External Funding

The Trust is extremely grateful to Amber Valley Borough Council and Belper Town Council for their continued financial support throughout 2020.

Museums Development East Midlands also continued to be a valuable source of support and advice for the Trust in 2020.

During the year, normal operations were disrupted from the enforced closure of the museum linked to the COVID-19 response. External funding opportunities concentrated on ensuring COVID support grants were claimed where available. Smaller grants were claimed for:

- A £1,425 MDEM grant towards attracting new volunteers
- A £500 MDEM grants towards increasing the museum offer to families

The Trust set up the Strutt's North Mill Community Lottery in 2019 aimed at generating some additional funds and this was launched in January 2020. The lottery currently has 71 monthly tickets sold and generated £776 in 2020 for the Trust (on a 50 / 50 split between prizes and funds for the Trust). The Lottery will be further promoted in 2021 when we re-open.

We have continued our collaboration with partners to provide the Derbyshire Day Out Discount offer with: Cromford Mills, Crich Tramway Village, and Derby Museums. This has been extended in 2020 to include Bakewell Old House Museum, the Peak District Lead Mining Museum in Matlock Bath and the Wirksworth Heritage Centre.

The policy for 2021 is for external funding to be linked to actions arising from the new Strategic Plan and specifically to fund costs associated with procuring external resources to bring in skills and capacity not currently available to the Trust. This is predominately around scoping and delivering a future heritage offer, marketing, and the identification of a suitable operating model for a heritage based offer from the Belper Mills complex.

Volunteers

The Trust's ability to operate the museum and Visitor Centre on a daily basis with minimal financial resources is due entirely to its volunteers who undertake a diverse range of roles including guided tours of the museum, of the town and of related historic sites, receptionist duties, providing educational programmes for school visits, and a range of other activities supported by specialist volunteer teams.

In a normal year we utilise approx. 3,900 volunteer hours and 1,700 Trustee hours by approximately 50 volunteers and by our Trustees. Financially this can be notionally valued at around £120,000 using the standard National Lottery Heritage Fund volunteer value basis. Obviously in 2020, because of COVID related closures the opportunity to volunteer was less and we estimate that 2020 volunteer hours were 1,850 and Trustee hours 1,400.

Our part time Volunteer Support Officer co-ordinated a "keep in touch" programme with individual volunteers throughout the COVID closure period and also organised Zoom catch up meeting for volunteers

The Derwent Valley Mills World Heritage Site

The Trust gratefully acknowledges the continuing help and support of Derbyshire County Council's Derwent Valley Mills World Heritage Site Partnership team to the work of the Trust in both their professional capacities and, on many occasions, as volunteers.

The Trust is also most grateful to our partners at The Arkwright Society, its staff and volunteers, for their support and advice and for sharing the benefit of their experience with Trust members.

Individual trustees and members of staff serve on the Derwent Valley Mills World Heritage Site Conservation and Planning Panel; Learning and Research Panel; Development Panel; the Collections Group and the Research Sub-group.

Covid-19 Impact

2020 has been dominated by the impact of Covid-19 and in line with Government requirements we closed the museum in March, suspended all of our activities and placed our staff on furlough.

When government guidelines allowed the re-opening of museums from 4 July, we reviewed our capacity to re-open (as the museum is run by our volunteers), revised how we could make the museum accessible to meet Covid-19 Safe Working guidelines and prepared new Risk Assessments for our activities. We re-started our weekly Sunday Heritage Walks on 2 August and re-opened the museum on 28 August with a more restricted opening schedule of three days a week (Friday to Sunday).

We introduced changes to the museum visit to include an external tour of the mills site as well as a more condensed tour of the museum which minimises the amount of time spent inside the museum in a group setting. Timed tours and online booking in advance was also introduced.

Admission numbers when we re-opened were around 50 a week, about half our normal numbers at that time of the year. This was around two thirds of our reduced Covid-19 safe capacity. However numbers in October were very low, in one week in October we had just 10 visitors.

We were forced to close the museum offer in early November in line with government guidelines.

During 2020, we had just 585 paying visitors, 2,000 lower than 2019.

The number of participants on our Heritage Walks was also limited in order to ensure social distancing in accordance with government guidelines.

Education

During 2020 we did not host any school groups because of the COVID closures and limited re-opening options.

The education programme concentrates on the science element that the mill offers. The aim continues to be to widen the age group of children and students that utilise the mill, targeting both schools and other children's and young people's groups (such as scouts, beavers etc.).

Events and exhibitions

These were also heavily curtailed in 2020 because of COVID, but we were able to deliver:

1. The production of a digital 3d Virtual Tour of the museum and basement, available on our website. This was done by V21 Artspace and was partly funded by a MDEM grant. This piece of work serves a number of purposes, including :
 - Improves our COVID safe offer
 - Potentially brings the experience of the mill to a wider and new audience
 - Provides us with a high quality "record in time" of the museum and basement, to act as a permanent record
2. We provided the February 2020 half term programme for children, which attracted a pleasing 62 visitors. Subsequently we produced online educational material and craft activities.
3. Hosted Zoom talks, including 95 attending a Black History Month talk hosted by Susanne Seymour.
4. Prior to the Covid-19 enforced closure of the museum, we had experienced our busiest February for 10 years. This had given us encouragement for the rest of 2020. We had hoped to exceed our budgeted 2,600 paying visitor numbers and were on the way to achieving our longer term targets of 2,800 to 3,000. Note, that these figures excluded around 300 to 350 under 16's who visit annually and are not charged for a visit.
5. Our winter talks, which provide a lively introduction to the history of the town and surrounding area, took place in early 2020, January to March as normal.

Flooding

The basement of the museum, which is a major element of the visitor experience, flooded on three occasions during 2019 culminating in November 2019 when large areas of the country including Derbyshire and the Derwent Valley were affected.

During 2020, there was another significant river flood in February when the basement was flooded to 1.4 meters. Some of our larger collections were significantly water damaged and this has necessitated their planned disposal in 2021.

Additionally in June 2020, the basement suffered from a continued stream of rainwater which made the basement inaccessible. The Landlord eventually "dammed" the area where the water was entering to enable it to be pumped away. Water damage to the basement fire doors made them inoperable and these were not repaired until March 2021, making the basement out of use for around 9 months.

The Trust's aims for 2021

Establish a longer term home

- To establish arrangements with the owners of Belper North Mill for the Trust's continued occupation at a price that can be afforded
- Liaise with our Local Authority funders, AVBC and BTC over continued grant funding. Without AVBC funding (currently £47,600 annually) the Trust would not be able to operate the current delivery model on a reasonable financial basis.

Review our offer for 2022

- Consider alternative operating models and offers as a contingency for the potential loss of AVBC grant funding and / or lease costs that are not financially viable.

Improve what we do

- To address the long-term viability of the museum, including the care of, access to, and use of the collections
- To collect, preserve and interpret items relating to the museum's Core Stories
- To work for the continuous improvement of our education offer, walks and talks

Develop a sustainable income base

- To establish and implement income raising projects that provide a firm base for future activities

Boost our volunteer numbers and skills

- To continue to recruit more volunteers from a diversity of backgrounds, supported by regular induction and training

Improve and enhance communication

- To develop the use of social media to promote the museum and site
- To enhance our website and all forms of publication

Develop greater links with the Derwent Valley Mills World Heritage Site and its visitor attractions

- To work with our World Heritage Site Partners and in particular to work in collaboration with the Arkwright Society at Cromford Mills, to develop a transport based tour of the DVMWHS.

Future Plans

The Trust will remain predominately funded from Local Authorities for the period to April 2022. AVBC notified the Trust (at its meeting on 17 March 2021) that the (£47,600) grant award will be formally reviewed prior to any award after April 2022. This grant is fundamental in funding our current operating model on a reasonable financial basis.

In April 2021 we signed a one year lease for the museum and basement. Terms were on a commercial basis and it was agreed that a short term one year lease was appropriate. From the Trust viewpoint we have linked our liabilities on our main expense (the lease), with the dates on our main income source (the AVBC grant).

The Trust's role in any future redeveloped Belper Mills site is likely to require a change in the current operating model for this to be less reliant on Local Authority grant funding.

The Trust's preference remains to operate on the Belper Mills site. The Ross bequest could be used to supplement either the current owner's / future owners' plans to bid for external grant funding associated with any future re-development of the Mills site. In return the Trust would look to provide the heritage offer at the site for the long term. Realistically, for this to work financially on an annual revenue basis, any lease costs would need to be below commercial levels and preferably on a peppercorn basis.

The owner's Planning Application submitted to AVBC in May 2018 is currently subject to review by the Council. The Trust will monitor next steps by the Local Authority and the owner on plans for the site.

Our Pricing Policy

Prices charged in 2020 remained at £5 for general admissions with accompanied children under 16 free. We offer Gift Aid and the admission price includes a free return visit pass valid for 12 months.

The charge is competitively priced against similar local attractions and we believe our pricing policy reflects our strategy of enabling all within our community, whatever their means, to take part in our activities, to visit our museum and to view our exhibitions. We would normally also host a number of free community events during the year that bring new visitors to the site, most notably the Discovery Days weekend in October and Radio Derby's Derbyshire Day in September.

Financial Review

The underlying balance sheet position of the Trust remains strong. This is due to the 2016 bequest from the Reverend Canon Raymond Ross of £340,768. The trustees have indicated their preference that the bequest be used towards securing the long term accommodation needs of the Trust, ideally at the Belper North Mill site. Consequently there is an earmarked reserve specifically for this purpose.

The Trust is reliant on Local Authority grant funding for the majority of its annual income. This is spent on the annual lease costs. A drop in grant income (without a corresponding decrease in lease costs), is likely to result in a level of losses that would not be acceptable. This would necessitate a change from the current operating model, at least until a more financially viable heritage based offer from the site could be delivered.

The Trust appreciates the understanding showed by both Amber Valley Borough Council and Belper Town Council in maintaining their 2020/21 grant funding despite the Trust not being able to fully operate because of the COVID-19 response.

During 2020, the Trust was able to access a number of Government provided COVID support grants – these are detailed in Note 4. We were fortunate that these grants have more than covered our loss in operational income from being closed due to COVID-19. Whilst the 2020 figures look healthy, there is concern around visitor numbers (and volunteer availability) returning in 2021 and beyond, after Government support grants have ended. We are fortunate that there are general reserves of £62,744 available to underwrite likely future short term losses.

Financially, the impacts from the COVID-19 closure in 2020 (and 2021) have been ameliorated and there is no impact on our going concern statement from COVID-19.

Investment powers and policy

Following notification that the Trust was to receive the Ross bequest, the Trust adopted a new Investment Policy. This was to invest the bequest money in:

- A number of deposit accounts, each to be covered by the Financial Services Compensation Scheme (FSCS);
- Such accounts may include a mixture of fixed deposit bonds and variable interest deposit accounts.
- The lead trustees of the Finance and Resources sub-committee will decide upon and administer these accounts as part of their subcommittee's work;
- An annual update to the Board and proposals for the following year's investments will take place towards the end of each calendar year.

Currently the bequest monies are held in a mixture of deposit accounts and bonds. Returns are reducing in line with the reduction in interest rates.

This gives the Trust some flexibility in accessing funds if a funding opportunity arises, whilst getting secure annual returns in the meantime. Working capital funds will continue to be held in the current account.

Reserves Policy and Going Concern

Unrestricted General funds at the year-end are £62,744.

An earmarked reserve has been created with the Ross bequest of £340,768 and it is the intention of the Trustees that this original sum is not used to fund day to day costs, but towards securing the Trust's future operations, described as its 'Development Program'. This is predominately linked to securing long term accommodation for the Trust.

The balancing unrestricted general funds of £62,744 do provide some contingency to cover minor unforeseen costs and allow some re-investment of reserves in plans to fund tolerable levels of losses during 2021, whilst the longer term grant and lease position are considered. It is planned that these unrestricted general funds should not fall below £15,000.

Crucially, core financial support has already been secured at budgeted amounts from both Amber Valley Borough Council and Belper Town Council to April 2022 and March 2022 respectively.

The Trustees therefore take the view that the Trust is a going concern.

Reference and administrative details

Charity Number	1068485
Company Number	3509183
Registered Office	Derwent Valley Visitor Centre North Mill, Bridgefoot Belper, Derbyshire, DE56 1YD

Our advisors

Independent Examiners	Hunter Jones Alton, Chartered Accountants	36 Bridge Street, Belper, Derbyshire DE56 1AX
Bankers	HSBC Bank plc	1 King Street, Belper, Derbyshire

Directors and Trustees

The directors of the charitable company (the charity) are its trustees for the purpose of charity law. The current Trustees and officers and those serving during 2020 were as follows:

Chair	Mr John Layton
Company Secretary	Dr Rosemary Annable (resigned 31 st December 2020) Mr Jon Hayes (from 1 st January 2021)
Treasurer	Mr Michael Kirk Mr Barry Dawber Mr Peter Dunkerley nominated by Belper North Mill Volunteers' Association (from 9 th October 2020) Mr George Jones (resigned 22 nd March 2021) Mr Adrian Keetley nominated by Belper Historical Society Mr Steven Magill (appointed 31 st July 2020) Mrs Mary Smedley (resigned 7 th April 2020) Mrs Ruth Bellamy Mr Richard Massey Cllr Richard Watson nominated by Belper Town Council

Key management personnel

Manager	Ms Katherine Tonks
Volunteer Support Officer	Ms Victoria Sheldon

Attendance at Trustee Meetings

Name	Number of meetings eligible to attend in 2020	Number of meetings attended in 2020
Mr John Layton	7	7
Dr Rosemary Annable	7	7
Mr Jon Hayes	7	7
Mr Michael Kirk	7	7
Mr Barry Dawber	7	7
Mr Peter Dunkerley	1	1
Mr George Jones	7	1
Mr Adrian Keetley	7	7
Mrs Mary Smedley	2	0
Mr Steven Magill	1	1
Mrs Ruth Bellamy	7	7
Mr Richard Massey	7	6
Cllr Richard Watson	7	7

Seven ordinary meetings of the Board and the Annual General Meeting were held during 2020 and in addition regular planning meetings were held between Board meetings.

Structure, Governance and Management

The charity is managed by the Board of Trustees, which can have up to 18 members. There are currently 10 members.

A part-time Manager is appointed by the Trustees to manage the day-to-day operations of the charity, supported by a part time Volunteer Support Officer. To facilitate effective operations the Manager has delegated authority, within terms approved by the Trustees, for operational matters including finance, employment and visitor experience related activity.

Governing Document

The organisation is a charitable company limited by guarantee, incorporated on 12 February 1998 and registered as a charity on 9 March 1998. The company was established under a Memorandum of Association that defined its objects and powers and is governed under its Articles of Association. The Members are Trustee representatives from Derbyshire County Council; Amber Valley Borough Council; Belper Town Council; Belper Historical Society and the Belper North Mill Volunteers' Association plus Trustees. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

Appointment of Trustees

Under the terms of the Memorandum and Articles of Association the Board receives nominations for membership (one per organisation) from Derbyshire County Council; Amber Valley Borough Council; Belper Town Council; Belper Historical Society and the Belper North Mill Volunteers' Association.

Members of staff of Amber Valley Borough Council and the Derwent Valley Mills World Heritage Site, together with a representative of the Derbyshire Historic Buildings Trust may attend Trust meetings, at the Board's invitation, to provide additional information and advice.

Formal procedures for the appointment of trustees are used for appointments and all applicants, including trustees seeking reappointment and those nominated by organisations, complete the same procedures. A selection sub-committee of the Trust reviews applications and makes its recommendations to the full Board, which votes on all appointments.

Trustee Induction and Training

Trustee applicants are provided with background information about the Trust, its current programs and priorities to inform their application, together with an introduction to the museum and discussion with members of the selection sub-committee. This process has been extended since 2018 to include more extensive initial discussions to identify those areas in which potential trustees can contribute to the work and current skills needs of the Trust.

Related parties and co-operation with other organisations

None of the Trustees receive remuneration or other benefit from their work with the charity. Any connection between a trustee or staff member of the charity with a supplier to the charity must be disclosed to the full board of Trustees. Details of Trustees' expenses and related party transactions are disclosed in Note 14 to the accounts.

Pay policy for staff

The pay of the employees is assessed annually on January 1st by the Management Committee and the recommended salary is submitted for the approval of Trustees.

Risk Management

The Trust maintains a continual overview of the potential risks that could affect the charity in future years. The trustees are satisfied that sufficient provision is in place to mitigate these risks and that the reserve funds are necessary and prudent in the circumstances.

Trustees' Responsibilities in Relation to the Financial Statements

The charity trustees (who are also the directors of Belper North Mill Trust for the purposes of company law) are responsible for preparing a Trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for that period. In preparing the financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Statement as to disclosure to our Independent Examiner

In so far as the Trustees are aware at the time of approving our Trustees' annual report:

- there is no relevant information, being information needed by the independent examiners in connection with preparing their report, of which the charity's independent examiners are unaware, and
- the Trustees, having made enquiries of fellow directors and the charity's independent examiners that they ought to have individually taken, have each taken all steps that he/she is obliged to take as a director in order to make themselves aware of any relevant audit information and to establish that the independent examiners are aware of that information.

By order of the Board of Trustees
John Layton (Chair)

Date : 10/08/2021

Independent Examiners

A resolution proposing Hunter Jones Alton be re-appointed as independent examiners of the charity will be put to the Members at the Annual General Meeting.

Approval

This report has been approved by the Board of Directors and Trustees and is signed on its behalf:

 Secretary

Dated: 10/08/2021

BELPER NORTH MILL TRUST
(Limited by Guarantee)

Report of the Independent Examiners to the Members of Belper North Mill Trust

We report on the financial statements for the year ended 31 December 2020 on pages thirteen to twenty which have been prepared under the historical cost convention and the accounting policies set out on page fifteen.

Respective responsibilities of trustees and examiners

As described on pages one to eleven the charity's trustees who are also the directors of the Belper North Mill Trust for the purposes of company law, are responsible for the preparation of financial statements in accordance with applicable law and United Kingdom Accounting Standards. The charity's trustees consider the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies. The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476.

Our responsibility is to:

examine the accounts (under section 43(3) (a) of the 1993 Act);

to follow the procedures laid down in the General Directions given by the Charity Commissioners (under section 43(7)(b) of the 1993 Act); and

to state whether particular matters have come to our attention.

Basis of independent examiners' report

Our examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and the seeking of explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and, consequently, we do not express an audit opinion on the view given by the accounts.

Independent examiners' statement

In connection with our examination, no matter has come to our attention:

which gives us reasonable cause to believe that, in any material respect, the requirements:

to keep accounting records in accordance with s41 of the 1993 Act; and

to prepare accounts which accord with the accounting records and to comply with the accounting requirements of the 1993 Act

have not been met; or

to which, in our opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached

Hunter Jones Alton
Chartered Accountants
36 Bridge Street
Belper
Derbyshire
DE56 1AX

Hunter Jones Alton

Dated: 05/08/2021

BELPER NORTH MILL TRUST
(Limited by Guarantee)
Statement of Financial Activities for the Year Ended 31 December 2020

	<u>Notes</u>	<u>Unrestricted funds 2020 £</u>	<u>Restricted funds 2020 £</u>	<u>All unrestricted, restricted and endowed funds 2020 £</u>	<u>All unrestricted, restricted and endowed funds 2019 £</u>
<u>Income</u>					
Donations and legacies	3	651	-	651	1,949
<i>Income from charitable activities</i>					
Operation of museum and visitor centre	4	118,557	-	118,557	89,081
<i>Income from other trading activities</i>					
Commercial trading operations	5	1,941	-	1,941	6,352
<i>Income from investment activities</i>					
Deposit account interest		-	5,198	5,198	4,995
Total incoming resources		<u>121,149</u>	<u>5,198</u>	<u>126,347</u>	<u>102,377</u>
<u>Expenditure</u>					
<i>Costs of raising funds:</i>					
Commercial traded operations	6	1,143	-	1,143	3,630
<i>Expenditure on charitable activities</i>					
Operation of museum and visitor centre	7	102,060	-	102,060	95,056
Total expenditure		<u>103,203</u>	<u>-</u>	<u>103,203</u>	<u>98,686</u>
Net income		17,946	5,198	23,144	3,691
Movement in funds for the year		<u>5,198</u>	<u>(5,198)</u>	<u>-</u>	<u>-</u>
Net movement in funds		23,144	-	23,144	3,691
<u>Reconciliation of funds</u>					
Total Funds brought forward		39,600	340,768	380,368	376,677
Movement in funds		23,144	-	23,144	3,691
Total funds carried forward	13	<u>62,744</u>	<u>340,768</u>	<u>403,512</u>	<u>380,368</u>

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The notes on pages 15 to 20 form part of these financial statements.

BELPER NORTH MILL TRUST
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Balance Sheet as at 31 December 2020

	Notes	£	2020 £	£	2019 £
Fixed Assets					
Tangible Assets	10		-		-
Current Assets					
Debtors	11	15,055		6,708	
Stocks		3,118		2,945	
Cash at bank & in hand		<u>416,081</u>		<u>377,334</u>	
		434,254		386,987	
Creditors : Amounts falling due within one year	12	<u>30,742</u>		<u>6,619</u>	
Net Current Assets			<u>403,512</u>		<u>380,368</u>
Net Assets			<u>403,512</u>		<u>380,368</u>
Funds					
Unrestricted income funds – General Funds			62,744		39,600
Restricted funds – Development Program reserve			<u>340,768</u>		<u>340,768</u>
Total Reserves			<u>403,512</u>		<u>380,368</u>

- For the year ending 31 December 2020 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.
- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts
- These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime

The financial statements on pages 13 to 20 were approved by the Trustees on 30th July 2021 and were signed on its behalf by:

Michael Kish
.....
Director

Dated: 10-8-21

The notes on pages 15 to 20 form part of these financial statements

BELPER NORTH MILL TRUST
(Limited by Guarantee)

Notes to the Financial Statements for the Year Ended 31 December 2020

1 ACCOUNTING POLICIES

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

a) Basis of preparation

The financial statements have been prepared on a going concern basis in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (Charities SORP(FRS102)), and the Companies Act 2006 and the Charities Act 2011.

Belper North Mill Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at cost or transaction value unless otherwise stated in the relevant accounting policy notes.

b) Preparation of the accounts on a going concern basis

The Trustees have at the time of approving the financial statements a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

c) Income recognition policies

Items of income are recognised and included in the accounts when all of the following criteria are met:

- The charity has entitlement to the funds;
- Any performance conditions attached to the item(s) of income have been met or are fully within the control of the charity;
- There is sufficient certainty that receipt of the income is considered probable; and the amount can be measured reliably.

d) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity, this is normally upon notification of interest receivable per the bank / building society.

e) Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Restricted funds are unrestricted funds of the charity which the Trustees have decided at their discretion to set aside to use for a specific purpose.

f) Expenditure

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise the costs of commercial trading, mainly the shop in the Visitor Centre.
- Expenditure on charitable activities includes the costs of running the museum and visitor centre including staff costs.

BELPER NORTH MILL TRUST
(Limited by Guarantee)

Notes to the Financial Statements for the Year Ended 31 December 2020 (continued)

Tangible Fixed Assets

The Trust owns a number of display items and artefacts. Items below a de-minimis level of £5,000 per item are not capitalised. The Trust considers that there are no (owned) display items and artefacts valued above £5,000.

The size of the collections held in trust by Belper North Mill Trust comprises no more than 1,000 objects, the majority of which are on loan from the owners. These are accessible to the public in the museum's galleries and material in store is available by appointment.

The Acquisition & Disposals policy (covering the the policy for the acquisition, preservation, management and disposal of heritage assets) complies with the requirements of the Museum Accreditation scheme, administered by Arts Council England. The Trust had its Accredited Status with Arts Council England renewed in 2014 and is planning for renewal by 2021.

Existing display items and exhibits were fully written off in 2014.

Depreciation is provided at the following annual rates in order to write off each asset over its useful economic life.

General	-	20% on cost
Display Items	-	20% on cost
Exhibits	-	25% on cost

In 2019 the residual book value of General items were written off.

Stocks

Stocks are valued at the lower of cost or net realisable value after making due allowances for obsolete and slow moving items.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid after taking account of any trade discounts due.

Cash at bank and in hand

Cash at bank and cash in hand includes cash, current account and deposit accounts / fixed term accounts with a maturity of twelve months or less from the date of opening.

Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Taxation

The company is exempt from corporation tax on its charitable activities

Pensions

The company makes payments to a defined contribution pension scheme on behalf of certain staff. Contributions are charged to the Statement of Financial Activities as they fall due.

2 Legal status of the Trust

The Trust is a company limited by guarantee and has no share capital. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per Member of the charity.

BELPER NORTH MILL TRUST
(Limited by Guarantee)

Notes to the Financial Statements for the Year Ended 31 December 2020 (continued)

3

Income from donations	2020	2019
	£	£
Donations received	651	1,949
	<u>651</u>	<u>1,949</u>

The Trust is grateful for a number of small donations received throughout the year.

Additionally, Shire Curious, a local ceramics and antiques retailer has generously set up a commission based donation, linked to sales of their Belper Mills related merchandise.

The Trust benefits greatly from the involvement and enthusiastic support of its many volunteers, details of which are given in our annual report. In accordance with accounting standards, the economic contribution of general volunteers is not measured in the accounts.

4

Income from charitable activities	2020	2019
	£	£
<i>Grants receivable</i>		
Amber Valley Borough Council – Grant	56,376	47,722
Belper Town Council – Grant	10,860	10,626
COVID – Leisure, Retail, Hospitality Grant	25,000	-
COVID – Job Retention Scheme	12,689	-
COVID – Local Restrictions Support Grant	4,000	-
MDEM – Volunteers Grant	1,425	-
MDEM – Family Fund Grant	500	-
Derbyshire County Council – Flood Relief Fund	300	300
Foundation Derbyshire – Collections assessment	-	300
European Regional Development Fund – Market Towns Project – Accessibility grant	-	800
	<u>111,150</u>	<u>59,748</u>
Visitor Fees	5,088	21,476
Gift Aid	558	1,040
Other Income – Flood Insurance Payment	-	6,337
Other Income – Room Hire	-	480
Other Income – Net income from Trusts lottery	776	-
Other Income – Electricity Refund	985	-
	<u>118,557</u>	<u>89,081</u>

5

Income from other trading activities	2020	2019
	£	£
Shop sales	<u>1,941</u>	<u>6,352</u>

6

Cost of raising funds	2020	2019
	£	£
Cost of sales	<u>1,143</u>	<u>3,630</u>

BELPER NORTH MILL TRUST
(Limited by Guarantee)

Notes to the Financial Statements for the Year Ended 31 December 2020 (continued)

7

Expenditure on charitable activities	2020	2019
	£	£
General promotion	2,252	2,173
Direct spend from grants received	862	886
Rent, service charges and buildings insurance – museum	59,546	47,826
Salaries & pensions	27,923	25,738
Operating insurances	1,230	2,219
Accountancy	504	550
Electricity	3,271	4,241
Other administrative costs – office rents, equipment, IT, events costs, training, volunteer recruitment etc.	6,472	11,423
	<u>102,060</u>	<u>95,056</u>

8 **INCOME FOR THE YEAR**

The surplus of income over expenditure is stated after charging:

	2020	2019
	£	£
Depreciation of tangible fixed assets – owned	-	585
Accountancy fees	<u>504</u>	<u>550</u>

9 **STAFF COSTS**

No remuneration was paid to the trustees in the year, nor were any expenses reimbursed to them.
The staff costs were:

	2020	2019
	£	£
Salaries & Pension contributions	27,923	25,738
Employers National Insurance	-	-
	<u>25,738</u>	<u>25,738</u>

The average weekly number of staff employed, calculated as full time equivalents during the year were as follows:

	2020	2019
Administration	1.13	1.00

No employee received remuneration of more than £50,000.

BELPER NORTH MILL TRUST
(Limited by Guarantee)

Notes to the Financial Statements for the Year Ended 31 December 2020 (continued)

10 TANGIBLE FIXED ASSETS

	General £	Display £	Exhibits £	Total £
Cost				
As at 1 January 2020	12,519	1,115	2,954	16,588
Additions	-	-	-	-
As at 31 December 2020	<u>12,519</u>	<u>1,115</u>	<u>2,954</u>	<u>16,588</u>
Depreciation				
As at 1 January 2020	12,519	1,115	2,954	16,588
Charge for the year	-	-	-	-
As at 31 December 2020	<u>12,519</u>	<u>1,115</u>	<u>2,954</u>	<u>16,588</u>
Net Book Value				
At 31 December 2020	-	-	-	-
At 31 December 2019	-	-	-	-

There have been no material display or exhibit additions or disposals in the past five years.

11 DEBTORS

	2020 £	2019 £
Prepayments	12,055	107
Other Debtors	1,000	-
Grant income to be claimed	<u>2,000</u>	<u>6,601</u>
	<u>15,055</u>	<u>6,708</u>

12 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2020 £	2019 £
Accruals	13,830	2,565
Trade Creditors	-	320
Social Security & other taxes	554	659
Grants received in advance of spend	<u>16,358</u>	<u>3,075</u>
	<u>30,742</u>	<u>6,619</u>

BELPER NORTH MILL TRUST
(Limited by Guarantee)

Notes to the Financial Statements for the Year Ended 31 December 2020 (continued)

13 Statement of funds

	At 1 January 2020	Income	Expenditure	Movement between funds	At 31 December 2020
Unrestricted funds					
General Funds	39,600	121,149	(103,203)	5,198	62,744
Earmarked Funds					
Development Program reserve	340,768	5,198	-	(5,198)	340,768
	<u>380,368</u>	<u>126,347</u>	<u>(102,203)</u>	<u>-</u>	<u>403,512</u>

14 Trustees' Remuneration and Expenses

During the year no Trustees were either employed or received any remuneration.

During the year two Trustees were reimbursed for costs they incurred buying items for cleaning materials and a staff Christmas present. The total amount reimbursed was £215.

15 Corporation Taxation

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

16 Group undertakings

On 31 December 2019, Belper North Mill Trust became a 50% shared owner with The Arkwright Society Ltd of Derwent Valley Tours Ltd (company number 12381104). This joint venture, predominately funded from DVMWHS Great Place Scheme – D3 Experiment Fund, is to assess the feasibility of a sustainable transport based heritage visitor “day trip” offer across the World Heritage Site. Trading was due to commence in 2020 but has been postponed due to the COVID-19 pandemic.