

Charity Registration No. 1067584

Company Registration No. 03482562 (England and Wales)

VOLUNTARY ACTION STRATFORD ON AVON DISTRICT

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2025

VOLUNTARY ACTION STRATFORD ON AVON DISTRICT

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VOLUNTARY ACTION STRATFORD ON AVON DISTRICT

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	D Roache (Treasurer) I Prosser (Company Secretary) K Aukstolis C W Goody M Wells (Chairman)
Secretary	I Prosser (Company Secretary)
Charity number	1067584
Company number	03482562
Principal address	3 Arden Court Arden Street Stratford-Upon-Avon Warwickshire CV37 6NT
Registered office	3 Arden Court Arden Street Stratford-Upon-Avon Warwickshire CV37 6NT
Independent examiner	Grineaux Accountants Limited 20 Market Hill Southam Warwickshire CV47 0HF

VOLUNTARY ACTION STRATFORD ON AVON DISTRICT

CHAIRMAN'S STATEMENT

FOR THE YEAR ENDED 31 MARCH 2025

The Charity has continued to deliver vital services across South Warwickshire, Rugby, and Solihull, thanks to the unwavering commitment of our volunteers and staff, supported by our partners and funders.

Our volunteers remain at the heart of everything we do. In 2024/25, they collectively donated an incredible over 36,000 hours of their time across our services — from driving patients to hospital appointments, to supporting dementia day clubs, to making wellbeing calls. If this contribution were costed at the Real Living Wage, it would be worth around £430,000, with a wider social value exceeding £900,000.

Community Transport

Our Community Transport Service continues to be one of the largest in Warwickshire, supporting in excess of 5,000 passengers across South Warwickshire, Rugby, and Solihull. With more than 150 volunteer drivers, we completed approximately 14,800 journeys during the year, covering an extraordinary 344,000 miles.

Collectively, our drivers donated 32,770 hours of their time, the equivalent of £393,000 at the Real Living Wage, or £472,000 allowing for on-costs such as training and coordination. When the wider social impact is considered, reduced missed hospital appointments, carer relief, increased independence, and improved wellbeing, this equates to an estimated social value of £590,000 to £1.18 million (midpoint ~£786,000).

These volunteers are often the unseen lifeline for residents who would otherwise struggle to reach essential medical, social, and wellbeing appointments. Their compassion and flexibility were especially evident this year, with several long-distance journeys undertaken to specialist hospitals in London and Manchester.

Community Services

Our community-based services continued to offer vital social connection, respite, and wellbeing support across South Warwickshire. Although attendance levels have fluctuated post-pandemic, the dedication of our volunteers has never wavered.

Our Dementia Day Services operate four days a week, we have 2 members of staff per session, but they are supported by a committed team of volunteers who collectively contribute around 3,600 hours each year across our venues, equivalent to £43,000 at the Real Living Wage, or a social value of over £110,000. These volunteers make a profound difference, supporting 8–12 people living with dementia at each session while giving carers a welcome five-hour break.

During the year, we delivered 200 sessions, providing around 300 hours of respite for each carer whose loved one attended our Day Services, giving them valuable time to rest, recharge, and manage their own wellbeing while knowing their loved one was safe and supported.

Alongside this, our Carers Clubs continue to run three times a month, supported by volunteers who contribute a further 144 hours annually. These clubs provide a safe and friendly space where carers can share experiences, advice, and laughter with others who truly understand their journey.

We have also continued Coffee & Connect (49 sessions), delivering a combined 85 community sessions throughout the year, helping local residents find friendship, confidence, and connection in a welcoming space.

Community Engagement and Volunteering

The Community Connector and Volunteer Coordinator roles, funded by the Community Lottery grant secured in the previous year, have flourished.

Our Community Connector for Stratford District, has been tireless in representing VASA across community events and fairs, sharing key information, helping residents access digital services, and connecting people to local support networks.

Our Volunteer Coordinator, has focused on strengthening volunteer engagement and development. Together, these roles are central to VASA's goal of becoming a truly volunteer-led organisation.

Our return to Arden Court in the previous year has continued to pay dividends, with improved accessibility for volunteers and visitors alike. The single-floor layout now enables us to welcome those with mobility challenges, including wheelchair users, ensuring inclusion across all aspects of our work.

VOLUNTARY ACTION STRATFORD ON AVON DISTRICT

CHAIRMAN'S STATEMENT

FOR THE YEAR ENDED 31 MARCH 2025

Funding and Finance

Funding patterns continue to evolve, there was a slight increase in income generated by journey admin fees, wheelchair donations and room rental.

Despite this, we entered the year facing a significant budgetary shortfall which, while partly mitigated, has impacted our financial position. As we set the future budgets, these pressures have only intensified.

In response, we hosted a Funder Lunch at the Crowne Plaza, generously supported by the hotel, bringing together key representatives from Warwickshire County Council, Stratford and Warwick District Councils, and Rugby Borough Council. This event allowed us to share the real-world impact of VASA's work and the financial challenges we face in maintaining it. We were joined by Manuella Perteghella, MP for Stratford-on-Avon, whose support and advocacy helped amplify our message.

Partnerships and Recognition

VASA continues to thrive through strong partnership working. We remain active members of the Stour Health and Wellbeing Partnership, Warwickshire Community Transport Forum, and Stratford Social Inclusion Partnership, alongside our long-standing collaboration with WRCC.

We are deeply grateful to our partners and funders, including Stratford Town Trust, Stratford District Council, and the NHS Integrated Care Board, for their continued confidence in and commitment to our work. Special thanks also go to Orbit Housing and Stratford Town Football Club for hosting many of our community sessions.

In October 2024, our collective efforts were recognised when VASA was named "Charity of the Year" at the Stratford Herald Business and Tourism Awards. This accolade was a proud moment for everyone involved and a real boost for the morale of our volunteers and staff alike.

Looking Ahead

The year ahead will undoubtedly bring further financial and operational challenges, but the Trustees remain confident that, with the continued dedication of our volunteers, staff, and supporters, VASA will continue to change lives by connecting people, strengthening communities and reducing isolation across South Warwickshire and beyond.



M Wells
Chairman

20 November 2025

VOLUNTARY ACTION STRATFORD ON AVON DISTRICT

TRUSTEES REPORT

FOR THE YEAR ENDED 31 MARCH 2025

The trustees who are also the directors of the charity for the purpose of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31st March 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Objectives and activities

The Charity's objectives are:

- The provision, sponsorship and assistance of activities of a public social care and support nature either directly or in partnership based from, but not restricted to, the geographical area of Stratford on Avon District and its environs.
- To promote, organise and facilitate co-operation and partnership working between third sector, statutory and other relevant bodies in the achievement of the above purposes within the area of benefit.

Strategic report

Treasurer's Report

In the year to 31st March 2025 income from our charitable activities saw a slight dip to £137,707 (£141,578) while income from Councillors' grants and other donations fell by 23% to £44,852 (£58,244). Partially offsetting this was an increase in grant income from local authorities and other institutions of 3.8% to £130,171 (£125,405). This resulted in a reduction in total income of 4% to £314,266 (£327,117).

Our total costs increased by 1.9% to £343,645 (£337,285). However, prior year costs included one-off office move costs of some £8,000. Therefore, the underlying increase in total costs was 4.3%. Most of our costs are exposed to inflationary pressures and, although we take avoiding measures, increases are inevitable. Specific savings actions have been taken in the areas of IT, phones and other office administration costs to offset the increases in head-count costs, some of which are grant funded.

Our overall deficit for the year was £29,379 (£10,168).

The deficit in the year reduced total available funds to £81,053 (£110,432) which, although disappointing, left the charity adequately funded as at 31st March 2025.

We continue to enjoy the support of our institutional funders, without whom we would be unable to carry out our charitable activities. However, the combined income from our charitable activities and grant income is still inadequate to cover the costs of running the charity, despite the cost saving actions we have taken. We continue to examine ways of bringing the charity back to a break-even position on a sustainable basis whilst still providing the services that our clients need.

Achievements and performance

Financial review

The results for the year and the financial position of the company are shown in the annexed financial statements.

The Charity's activities have been partially financed by grants and donations while the retained reserves have been depleted by the deficit of £29,379 (previous year £10,168).

The income for the year was £314,266 (£327,117) and total expenditure was £343,645 (£337,285).

While the past year has presented financial challenges, there are encouraging signs of improvement. Thanks to the continued generosity of our funders, the dedication of our volunteers, and the hard work of our staff, we are beginning to see positive progress toward stabilising and strengthening our financial position. With new funding opportunities emerging and growing community support, the future is looking brighter for VASA, and we are hopeful that we can build a sustainable and resilient charity that continues to make a real difference in people's lives.

Structure, governance and management

VOLUNTARY ACTION STRATFORD ON AVON DISTRICT

TRUSTEES REPORT

FOR THE YEAR ENDED 31 MARCH 2025

In accordance with Section 60(1)(a) of the Companies Act 2016, the company is exempt from the requirements of that Act to include 'limited' as part of its name. As the company is limited by guarantee, no trustee has any interest in the share capital of the company.

The charity is registered with the Charity Commission. The charity registration number is 1067584.

Trustees

Trustees are appointed at the Annual General Meeting to ensure that the Board represents a cross section of the community and individuals with relevant professional backgrounds.

Trustees are recruited as individual members. An assessment of individual member skills is undertaken annually to determine any gaps in skills which would assist the Board to function more effectively.

New Board members are provided with a Trustee Induction pack which includes the role description, responsibilities of a trustee, a copy of the Memorandum and Articles of Association and copies of the most recent annual report and accounts.

New Trustees have an induction session with the Chairman and the charity manager.

Trustees are asked to consider any potential conflict of interest and these are recorded.

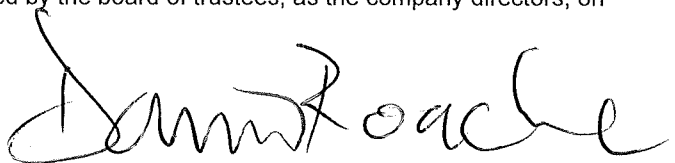
The trustees are responsible for financial controls and accounts; for overseeing the reserves policy; for ensuring that all procedures and policies adhere to their legal requirements as employers; for reviewing risk management of the organisation; to ensure all aspects of charity and company law are fully and properly adhered to and to protect the charity's property. The trustees have complied with their duty in Section 17(5) of the 2011 Charities Act to have due regard to guidance published by the Charity Commission on public benefit.

The trustees are responsible for agreeing the annual report and accounts as well as reviewing the activity during the year. The Charity Manager and the Finance Manager have delegated authority, under terms approved by the Board, for all day to day activity including financial, employment and staff supervision. The charity manager has to present a report at each meeting of the Board.

The Trustees , including the strategic report, was approved by the board of trustees, as the company directors, on 20 November 2025 and signed on the board's behalf by:



M Wells
Chairman



D Roache
Treasurer

VOLUNTARY ACTION STRATFORD ON AVON DISTRICT

INDEPENDENT EXAMINER'S REPORT

TO THE TRUSTEES OF VOLUNTARY ACTION STRATFORD ON AVON DISTRICT

I report to the charity trustees on my examination of the financial statements of Voluntary Action Stratford On Avon District for the year ended 31 March 2025.

Responsibilities and basis of report

As the charity trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 (the 2006 Act).

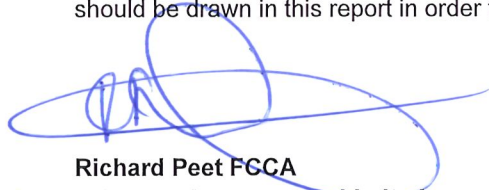
Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity accounts as carried out under section 145 of the Charities Act 2011 (the 2011 Act). In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the accounting requirements of section 396 of the Companies Act 2006 other than any requirement that the financial statements give a true and fair view, which is not a matter considered as part of an independent examination; or
- 4 the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



Richard Peet FCCA
Grineaux Accountants Limited
20 Market Hill
Southam
Warwickshire
CV47 0HF

20 November 2025

VOLUNTARY ACTION STRATFORD ON AVON DISTRICT

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2025

		Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
	Notes						
Income from:							
Donations and legacies		36,257	-	36,257	58,244	38,708	96,952
Charitable activities		87,123	51,643	138,766	81,697	5,000	86,697
Other trading activities	2	137,707	-	137,707	141,578	-	141,578
Investments	3	1,536	-	1,536	1,890	-	1,890
Total income		<u>262,623</u>	<u>51,643</u>	<u>314,266</u>	<u>283,409</u>	<u>43,708</u>	<u>327,117</u>
Expenditure on:							
Charitable activities		<u>292,550</u>	<u>51,095</u>	<u>343,645</u>	<u>278,810</u>	<u>58,475</u>	<u>337,285</u>
Net movement in funds		(29,927)	548	(29,379)	4,599	(14,767)	(10,168)
Fund balances at 1 April 2024		<u>99,158</u>	<u>11,274</u>	<u>110,432</u>	<u>94,559</u>	<u>26,041</u>	<u>120,600</u>
Fund balances at 31 March 2025		<u><u>69,231</u></u>	<u><u>11,822</u></u>	<u><u>81,053</u></u>	<u><u>99,158</u></u>	<u><u>11,274</u></u>	<u><u>110,432</u></u>

The statement of financial activities includes all gains and losses recognised in the year.

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

VOLUNTARY ACTION STRATFORD ON AVON DISTRICT

STATEMENT OF FINANCIAL POSITION

AS AT 31 MARCH 2025

	Notes	£	2025 £	£	2024 £
Fixed assets					
Tangible assets	8		4,587		4,948
Current assets					
Debtors	9	46,940		34,760	
Cash at bank and in hand		51,759		105,057	
		98,699		139,817	
Current liabilities					
Amounts falling due within one year	10	22,233		34,333	
Net current assets			76,466		105,484
Total assets less current liabilities			81,053		110,432
Funds					
Restricted funds	12		11,822		11,274
Unrestricted funds			69,231		99,158
			81,053		110,432

The charitable company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2025.

The trustees acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Trustees on 20 November 2025



M Wells
Chairman

Company Registration No. 03482562

VOLUNTARY ACTION STRATFORD ON AVON DISTRICT

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

Charity information

Voluntary Action Stratford On Avon District is a private company limited by guarantee incorporated in England and Wales. The registered office is 3 Arden Court, Arden Street, Stratford-Upon-Avon, Warwickshire, CV37 6NT.

1.1 Accounting convention

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)'. The charitable company is a Public Benefit Entity as defined by FRS 102.

The financial statements have been prepared under the historical cost convention.

1.2 Going concern

At the time of approving the financial statements, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

1.5 Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accrual basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

1.6 Property, plant and equipment

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Office Equipment	33% on cost
Wheelchairs	33% on cost

1.7 Taxation

The charity is exempt from corporation tax on its charitable activities.

1.8 Employee benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

VOLUNTARY ACTION STRATFORD ON AVON DISTRICT

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

2 Other trading activities

	2025 £	2024 £
Fundraising events	111	-
Meeting room hire	1,085	60
Transport fees	69,926	64,296
Group income	66,585	77,222
	<u>137,707</u>	<u>141,578</u>
Other trading activities		

3 Investments

	2025 £	2024 £
Deposit account interest	1,536	1,890

4 Net movement in funds

	2025 £	2024 £
Net movement in funds is stated after charging/(crediting)		
Independent examiner's fee	2,460	2,400
Depreciation of owned property, plant and equipment	3,790	2,902

5 Trustee's remuneration and benefits

There were no trustees' remuneration or other benefits for the year ended 31st March 2025 nor for the year ended 31st March 2024.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31st March 2025 nor for the year ended 31st March 2024.

VOLUNTARY ACTION STRATFORD ON AVON DISTRICT

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

6 Employees

	2025 Number	2024 Number
Direct charitable work	5	5
Administration	4	4
Session staff	6	6
Total	15	15
Employment costs	2025 £	2024 £
Wages and salaries	209,777	197,913
Social security costs	8,898	7,432
Other pension costs	10,087	8,447
	228,762	213,792

There were no employees whose annual remuneration was £60,000 or more.

7 Taxation

The charity is exempt from taxation on its activities because all its income is applied for charitable purposes.

8 Tangible fixed assets

	Office Equipment £	Wheelchairs £	Total £
Cost			
At 1 April 2024	12,279	1,500	13,779
Additions	3,427	-	3,427
At 31 March 2025	15,706	1,500	17,206
Depreciation and impairment			
At 1 April 2024	8,829	-	8,829
Depreciation charged in the year	3,295	495	3,790
At 31 March 2025	12,124	495	12,619
Carrying amount			
At 31 March 2025	3,582	1,005	4,587
At 31 March 2024	3,448	1,500	4,948

VOLUNTARY ACTION STRATFORD ON AVON DISTRICT

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

9 Trade and other receivables

	2025	2024
	£	£
Amounts falling due within one year:		
Trade receivables	25,460	17,158
Prepayments and accrued income	21,480	17,602
	<u>46,940</u>	<u>34,760</u>

10 Other creditors falling due within one year

	2025	2024
	£	£
Trade payables	5,583	7,559
Social security and other taxes	3,005	2,941
Other payables	3,261	13,006
Accruals and deferred income	10,384	10,827
	<u>22,233</u>	<u>34,333</u>

11 Retirement benefit schemes

	2025	2024
	£	£
Defined contribution schemes		
Charge to profit or loss in respect of defined contribution schemes	<u>10,087</u>	<u>8,447</u>

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

12 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

	Movement in funds			Movement in funds			
	Balance at 1 April 2023	Income resources	Resources expended	Balance at 1 April 2024	Income resources	Resources expended	Balance at 31 March 2025
	£	£	£	£	£	£	£
Volunteer services	<u>26,041</u>	<u>43,708</u>	<u>(58,475)</u>	<u>11,274</u>	<u>51,643</u>	<u>(51,095)</u>	<u>11,822</u>

VOLUNTARY ACTION STRATFORD ON AVON DISTRICT

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

13 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 April 2024 £	Incoming resources £	Resources expended £	At 31 March 2025 £
General funds	99,158	262,623	(292,550)	69,231
Previous year:	At 1 April 2023 £	Incoming resources £	Resources expended £	At 31 March 2024 £
General funds	94,559	283,409	(278,810)	99,158

14 Related party transactions

There were no disclosable related party transactions during the year (2024 - none).

