

**REGISTERED CHARITY NUMBER: 1066850**

**REPORT OF THE TRUSTEES AND  
AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022  
FOR  
LANCASTER FOUNDATION**

Jones Harris Limited  
Statutory Auditors  
17 St Peters Place  
Fleetwood  
Lancashire  
FY7 6EB

# **LANCASTER FOUNDATION**

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## **LANCASTER FOUNDATION**

### **REPORT OF THE TRUSTEES for the year ended 31 March 2022**

The trustees present their report with the financial statements of the charity for the year ended 31 March 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

#### **OBJECTIVES AND ACTIVITIES**

##### **Objectives and aims**

The Lancaster Foundation has been founded on Christian principles offering medical and practical support to the suffering, disadvantaged and marginalised people throughout the UK and Africa. Additionally the foundation is committed to numerous ongoing local and national youth and community projects.

Grants are awarded at the absolute discretion of the board of trustees. Although many applications are received, the administrative structure of the charity does not allow for the consideration of unsolicited requests for grant funding.

Due to the nature of the projects that are awarded grants, the trustees endeavour to monitor their progress and become actively involved in them wherever this is practical. The ongoing success of projects is assessed when subsequent applications for funding are made.

The trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Foundation's aims and objectives and in planning future activities and setting the grant making policy for the year.

#### **ACHIEVEMENT AND PERFORMANCE**

##### **Charitable activities**

During the year the Foundation continued to support charities promoting a Christian ethos undertaking practical projects addressing poverty and social issues both in the UK and Africa. Details of grants made in the year can be seen at note 8 to the financial statements.

##### **Investment performance**

Investment income has risen from £2,844,700 last year to £3,414,408. During 2022 there was an increase in the market value of most of the investments.

The increase in investment income in part relates to a transfer of capital from general investments to commercial property. The aim of the investment portfolio is to generate sufficient income on an ongoing basis to cover grant funding and ongoing operating costs whilst preserving capital value.

#### **FINANCIAL REVIEW**

##### **Financial position**

Management of the various investment portfolios has generated income during the year has enabled all grants and expenditure for the year to be met leaving a significant surplus of funds for the year and increasing the overall funds available for future use.

The financial markets have continued to recover after the falls brought about by the COVID pandemic and the Foundation has seen significant gains in the market value of its investments during the year.

##### **Principal funding sources**

The charity generates income through its investments and in accordance with the trust deed, the trustees have the power to invest in such stocks, shares, investments and property in the UK as they see fit. The Trustees retain and take advice from an independent financial advisor. The policy is to adopt a low risk investment strategy based on maximising income within this strategy in order to cover annual expenditure and donations.

##### **Reserves policy**

It is the policy of the charity to maintain sufficient free reserves at a level to generate income adequate to cover annual donations and management and administration costs. Unrestricted funds were maintained at this level throughout the year.

As at the year end, the value of reserves held by the Foundation was £67,922,929 (2021 - £61,321,455).

## **LANCASTER FOUNDATION**

### **REPORT OF THE TRUSTEES for the year ended 31 March 2022**

#### **FUTURE PLANS**

The trustees continuously evolve the Foundation's strategic giving plans; however the trustees remain committed to its Christian principles by supporting charities undertaking practical projects in the community and addressing poverty and social issues.

#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

##### **Governing document**

The charity is controlled by its governing document, a deed of trust dated 2 July 1997 and constitutes a registered charity. Charity number 1066850.

##### **Recruitment and appointment of new trustees**

The trustees currently foresee no requirement to recruit/appoint new trustees. However, should the need arise, the trustees will seek advice from suitably qualified advisors to help establish the specific skills required and identify prospective candidates.

Should new trustees be taken on, suitable induction procedures will be undertaken and relevant training provided where a need is identified.

##### **Organisational structure**

The trustees who have served during the year and since the year end are set out on page 3.

A board of trustees of four members are involved day to day in the activities of the charity but they also meet more formally when significant decisions are taken such as the investment of funds.

The organisational structure includes a Development Director who was appointed by the trustees to ensure that Trust monies are invested carefully and to gain a sustainable income wherever possible. The Development Director also works with other staff to evaluate charitable projects and future commitments.

Remuneration packages for key management are reviewed annually, taking account of the general market for such roles.

##### **Related parties**

Mr J E Lancaster, Mrs R Lancaster and Mr S J Lancaster are also trustees of The Grand at Clitheroe, a charitable company limited by guarantee. The Lancaster Foundation is currently providing funding to the Grand to assist the development and day to day running costs of the Grand and also the Skate Park.

#### **REFERENCE AND ADMINISTRATIVE DETAILS**

##### **Registered Charity number**

1066850

##### **Principal address**

Turret House  
Edisford Road  
Clitheroe  
Lancashire  
BB7 2LA

##### **Trustees**

Dr J E Lancaster MBE  
Mrs R Lancaster MBE  
Mr S J Lancaster  
Mrs J R Broadhurst

##### **Auditors**

Jones Harris Limited  
Statutory Auditors  
17 St Peters Place  
Fleetwood  
Lancashire  
FY7 6EB

## LANCASTER FOUNDATION

### REPORT OF THE TRUSTEES for the year ended 31 March 2022

#### REFERENCE AND ADMINISTRATIVE DETAILS

##### Bankers

Handelsbanken  
1st Floor, Wallander House  
Capricorn Business Park  
Blakewater Road  
Blackburn  
Lancashire  
BB1 5QR

#### EVENTS SINCE THE END OF THE YEAR

Information relating to events since the end of the year is given in the notes to the financial statements.

#### STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"

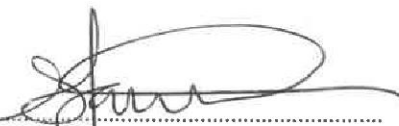
The law applicable to charities in England and Wales, the Charities Act 2011, Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees have had due regard to guidance published by the Charities Commission on public benefit.

Approved by order of the board of trustees on .....25/01/2023..... and signed on its behalf by:

  
.....  
Mr S J Lancaster - Trustee

## **REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF LANCASTER FOUNDATION**

### **Opinion**

We have audited the financial statements of Lancaster Foundation (the 'charity') for the year ended 31 March 2022 which comprise the Statement of Financial Activities, the Statement of Financial Position, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2022 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

### **Other information**

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Report of the Trustees is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

## REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF LANCASTER FOUNDATION

### Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

### Our responsibilities for the audit of the financial statements

We have been appointed as auditors under Section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- 1) Discussions with trustees and management, including consideration of known or suspected instances of non-compliance with laws and regulation and fraud. This includes legislation that affects the running of the Foundation such as the Charities Act 2011 and current payroll and employment legislation.
- 2) Challenging assumptions and judgements made by the trustees and management in their significant accounting estimates, most significantly the valuation of investment property.
- 3) Identifying and testing journal entries, in particular those posted with unusual account combinations. This includes reviewing significant entries around the year end and any journals posted throughout the year that are outside the normal pattern of monthly journals.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Independent Auditors.

### Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Jones Harris Limited  
Statutory Auditors  
17 St Peters Place  
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Lancashire  
FY7 6EB

Date: 25/01/2023

# LANCASTER FOUNDATION

## STATEMENT OF FINANCIAL ACTIVITIES for the year ended 31 March 2022

	Notes	2022 Unrestricted fund £	2021 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>			
Donations and legacies	2	-	115,750
Investment income	3	3,414,408	2,844,700
<b>Total</b>		<u>3,414,408</u>	<u>2,960,450</u>
<b>EXPENDITURE ON</b>			
<b>Charitable activities</b>	4		
Making Grants to Institutions		<u>3,041,969</u>	<u>2,519,578</u>
Net gains on investments		<u>6,229,035</u>	<u>2,243,936</u>
<b>NET INCOME</b>		6,601,474	2,684,808
<b>RECONCILIATION OF FUNDS</b>			
Total funds brought forward		<u>61,321,455</u>	<u>58,636,647</u>
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u><u>67,922,929</u></u>	<u><u>61,321,455</u></u>

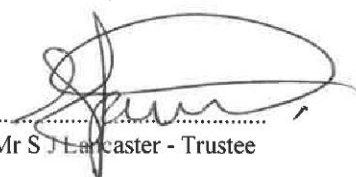
The notes form part of these financial statements



**LANCASTER FOUNDATION**  
**STATEMENT OF FINANCIAL POSITION**  
**31 March 2022**

	Notes	2022 Unrestricted fund £	2021 Total funds £
<b>FIXED ASSETS</b>			
Tangible assets	10	729,567	755,618
<b>Investments</b>			
Investments	11	28,460,662	26,455,641
Investment property	12	44,432,555	36,365,322
		<u>73,622,784</u>	<u>63,576,581</u>
<b>CURRENT ASSETS</b>			
Debtors	13	946,033	2,633,656
Cash at bank and in hand		1,711,865	2,506,465
		<u>2,657,898</u>	<u>5,140,121</u>
<b>CREDITORS</b>			
Amounts falling due within one year	14	(8,357,753)	(7,395,247)
<b>NET CURRENT ASSETS</b>		<u>(5,699,855)</u>	<u>(2,255,126)</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>67,922,929</u>	<u>61,321,455</u>
<b>NET ASSETS</b>		<u>67,922,929</u>	<u>61,321,455</u>
<b>FUNDS</b>	15		
Unrestricted funds		<u>67,922,929</u>	<u>61,321,455</u>
<b>TOTAL FUNDS</b>		<u>67,922,929</u>	<u>61,321,455</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 25/01/2023 and were signed on its behalf by:

  
 .....  
 Mr S J Lancaster - Trustee

# LANCASTER FOUNDATION

## STATEMENT OF CASH FLOWS for the year ended 31 March 2022

	Notes	2022 £	2021 £
<b>Cash flows from operating activities</b>			
Cash generated from operations	1	918,275	(68,223)
Interest paid		(175,419)	(136,257)
Finance costs paid		76	-
Tax paid		(4,296)	(4,713)
Net cash provided by/(used in) operating activities		<u>738,636</u>	<u>(209,193)</u>
<b>Cash flows from investing activities</b>			
Purchase of tangible fixed assets		(9,836)	-
Purchase of fixed asset investments		(50,001)	(3,500,000)
Purchase of investment property		(3,843,645)	(8,196,501)
Sale of fixed asset investments		50,427	3,499,999
Sale of investment property		-	1,049,150
Interest received		177,000	122,975
Dividends received		1,003,794	863,850
Net cash used in investing activities		<u>(2,672,261)</u>	<u>(6,160,527)</u>
<b>Cash flows from financing activities</b>			
New loans in year		1,139,025	3,167,269
Net cash provided by financing activities		<u>1,139,025</u>	<u>3,167,269</u>
<b>Change in cash and cash equivalents in the reporting period</b>		<u>(794,600)</u>	<u>(3,202,451)</u>
<b>Cash and cash equivalents at the beginning of the reporting period</b>		<u>2,506,465</u>	<u>5,708,916</u>
<b>Cash and cash equivalents at the end of the reporting period</b>		<u><u>1,711,865</u></u>	<u><u>2,506,465</u></u>

The notes form part of these financial statements

# LANCASTER FOUNDATION

## NOTES TO THE STATEMENT OF CASH FLOWS for the year ended 31 March 2022

### 1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2022 £	2021 £
<b>Net income for the reporting period (as per the Statement of Financial Activities)</b>	6,601,474	2,684,808
<b>Adjustments for:</b>		
Depreciation charges	35,887	33,975
Gain on investments	(6,229,035)	(2,243,936)
Interest received	(177,000)	(122,975)
Interest paid	175,419	136,257
Finance costs	(76)	-
Dividends received	(1,003,794)	(863,850)
Decrease in debtors	1,691,919	72,416
(Decrease)/increase in creditors	(176,519)	235,082
<b>Net cash provided by/(used in) operations</b>	<u>918,275</u>	<u>(68,223)</u>

### 2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1/4/21 £	Cash flow £	At 31/3/22 £
<b>Net cash</b>			
Cash at bank and in hand	2,506,465	(794,600)	1,711,865
	<u>2,506,465</u>	<u>(794,600)</u>	<u>1,711,865</u>
<b>Total</b>	<u>2,506,465</u>	<u>(794,600)</u>	<u>1,711,865</u>

The notes form part of these financial statements

## LANCASTER FOUNDATION

### NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 March 2022

#### 1. ACCOUNTING POLICIES

##### **Basis of preparing the financial statements**

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value, as modified by the revaluation of certain assets.

##### **Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

##### **Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

##### **Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Long leasehold	- 2% on cost
Improvements to property	- 10% on cost
Fixtures and fittings	- 20% on cost
Motor vehicles	- 5 to 10 years

Property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses. Such cost includes costs directly attributable to making the asset capable of operating as intended. Depreciation is provided on all property, plant and equipment, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life. The carrying values of tangible fixed assets are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable.

##### **Investment property**

Investment properties are stated at fair value being their market value at the balance sheet date in accordance with the Charities SORP (FRS 102).

##### **Taxation**

The charity is exempt from tax on its charitable activities.

##### **Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

# LANCASTER FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS - continued for the year ended 31 March 2022

### 1. ACCOUNTING POLICIES - continued

#### Hire purchase and leasing commitments

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

#### Pension costs and other post-retirement benefits

The charity operates a defined contribution pension scheme. Contributions payable to the charity's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

#### Investments

Listed investments are shown at their market values. Unlisted investments are valued following an assessment of the company's financial performance. Any aggregate surplus or deficit arising from changes in the market value is transferred to gains and losses on investment assets on the statement of financial activities.

#### Cash and cash equivalents

Cash and cash equivalents in the balance sheet comprise cash at banks and in hand and short term deposits with an original maturity date of three months or less. For the purpose of the consolidated cash flow statement, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts.

#### Short-term debtors and creditors

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in the income statement in other operating expenses.

#### Interest-bearing loans and borrowings

All interest-bearing loans and borrowings which are basic financial instruments are initially recognised at the present value of cash payable to the bank (including interest). After initial recognition they are measured at amortised cost using the effective interest rate method, less impairment. The effective interest rate amortisation is included in finance revenue in the income statement.

### 2. DONATIONS AND LEGACIES

	2022 £	2021 £
Gift Aided donations	-	92,600
Refund of Gift Aid tax	-	23,150
	<u>-</u>	<u>115,750</u>

### 3. INVESTMENT INCOME

	2022 £	2021 £
Rents received	2,169,918	1,828,002
Insurance re-charges	70,169	51,702
Other fixed asset invest - FII	1,003,794	863,850
Deposit account interest	3	2,823
Other interest receivable	170,524	98,323
	<u>3,414,408</u>	<u>2,844,700</u>

# LANCASTER FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS - continued for the year ended 31 March 2022

### 4. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Grant funding of activities (see note 5) £	Support costs (see note 6) £	Totals £
Making Grants to Institutions	273,471	2,558,228	210,270	3,041,969

### 5. GRANTS PAYABLE

	2022 £	2021 £
Making Grants to Institutions	2,558,228	2,171,936

Grants were paid to institutions during the year in order to further the charitable aims of the Foundation - see also the Report of the Trustees. They were paid to the following institutions:

	2022 £	2021 £
Achievement through collaboration - 3G Pitch	175,000	-
A J Hunter - Presence	8,100	37,555
Alpha International	10,000	10,000
Betel of Britain	60,000	60,000
Bethany Project	-	8,000
Big Church Day Out	30,000	50,000
Blackburn Cathedral Appeal	-	2,000
Breakout Trust	7,000	14,000
CF180	-	28,650
Charis Ministries	7,000	1,000
Changing Tunes	1,000	-
Cheer Trust	8,000	11,000
Christchurch Harpurhey	20,500	21,000
Christchurch Clevedon	5,000	5,000
Christians Against Poverty	12,000	12,000
Christian Solidarity	15,000	-
Church Mission Society	3,000	3,000
Cinnamon Network	55,000	74,000
Clitheroe Wolves	-	3,570
Community Resources	15,000	15,000
Community Solutions	1,000	25,000
Crossgate Church	-	50,500
CSW	-	5,000
Dignity	17,000	34,000
Everylife Emergency	-	10,000
Evangelical Alliance	10,000	10,000
Every Life International	130,500	101,000
4Front Theatre	5,000	-
Gateway Trust	5,000	11,000
Hidden Treasure	18,000	6,000
Home for Good	-	5,000
Home Start	10,500	7,500
Hope Metro	105,526	-
Hope Together	10,000	10,000
Image and Pregnancy Helpline	2,000	-
International Aid Trust	10,000	-
International Aid Trust - Ukraine	25,000	-
Joanna Guardian Angel	7,200	7,200

# LANCASTER FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS - continued for the year ended 31 March 2022

### 5. GRANTS PAYABLE - continued

Just-ice Poynton	10,000	-
Kyria Network	5,000	-
L'Arche	-	1,000
Life Association	-	3,000
Light	20,000	-
Linden Church	37,968	1,000
Love and Joy Ministries	72,000	72,000
Magdalene Project	27,000	27,000
Make Jesus Known	20,000	20,000
Mary's Meals	158,928	158,928
Message Trust	212,052	212,052
Message Trust - Prison Ministry and Lighthouse School	95,820	95,820
Message Trust - Community grocery project	38,000	50,000
Mission Aviation Fellowship	50,000	50,000
New Generation Music and Mission	130,504	125,504
Nightsafe	25,000	25,000
Noah Initiative	5,000	7,500
Northpoint Fostering	-	20,000
Oasis Centre	46,261	25,311
Open Arms International	69,337	98,000
Open Arms for Rachel	1,044	1,044
Others (less than £1,000)	2,278	1,432
PAIS	-	5,000
Philo Trust	15,000	15,000
Proclaim Trust	10,000	10,000
RVCST - 3G pitch	-	3,570
Saltmine Trust	96,000	96,000
Salvation Army	1,300	1,300
Sophie Hayes Foundation	20,500	29,500
Source of Hope	-	23,500
Sporting Marvels	20,000	20,000
St Bartholomews CAP	-	1,000
Stonyhurst Charity Day	1,000	1,000
St James Parish Church	-	15,000
St James Parish Church for CAP	12,500	17,500
St James Over Darwen	-	2,500
SW Youth Ministries	5,000	2,000
Tear Fund	10,000	25,000
The Grand at Clitheroe	122,160	-
The Wayfayer Trust	26,500	1,500
TLG the Education Charity	50,000	50,000
Turi Micah Project	-	5,000
The 180 Project	70,250	-
The Big Give	15,000	-
24-7 Prayer	145,000	105,000
Urban Life	-	10,000
Urban Saints	25,000	25,000
Vinlife Church Manchester	-	30,000
Visible Ministries	42,500	40,000
Wren Bakery	16,000	15,000
Youthscape	40,000	-
	<u>2,558,228</u>	<u>2,171,936</u>

# LANCASTER FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS - continued for the year ended 31 March 2022

### 6. SUPPORT COSTS

	Governance costs
	£
Making Grants to Institutions	210,270
	<u>210,270</u>

### 7. AUDITORS' REMUNERATION

Included within expenditure are amounts payable to the charity's auditors in respect of statutory audit and other financial services. These were £5,730 and £5,142 respectively.

### 8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2022 nor for the year ended 31 March 2021.

#### Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2022 nor for the year ended 31 March 2021.

### 9. STAFF COSTS

	2022	2021
	£	£
Wages and salaries	112,471	83,166
Social security costs	7,409	5,038
	<u>119,880</u>	<u>88,204</u>

The average monthly number of employees during the year was as follows:

	2022	2021
Administrative	1	1
Management	2	1
Grounds	1	1
	<u>4</u>	<u>3</u>

No member of staff was paid over £60,000 in 2021 nor 2022.

Total key management personnel remuneration was £83,750 (2021 £58,000)



# LANCASTER FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS - continued for the year ended 31 March 2022

### 10. TANGIBLE FIXED ASSETS

	Long leasehold £	Improvements to property £	Fixtures and fittings £	Motor vehicles £	Totals £
<b>COST</b>					
At 1 April 2021	1,090,464	364,096	247,736	119,180	1,821,476
Additions	-	-	9,836	-	9,836
At 31 March 2022	1,090,464	364,096	257,572	119,180	1,831,312
<b>DEPRECIATION</b>					
At 1 April 2021	425,866	275,065	245,747	119,180	1,065,858
Charge for year	21,809	11,129	2,949	-	35,887
At 31 March 2022	447,675	286,194	248,696	119,180	1,101,745
<b>NET BOOK VALUE</b>					
At 31 March 2022	642,789	77,902	8,876	-	729,567
At 31 March 2021	664,598	89,031	1,989	-	755,618

Improvements to property relate to long leasehold property.

### 11. FIXED ASSET INVESTMENTS

	Investments £
<b>MARKET VALUE</b>	
At 1 April 2021	26,455,641
Additions	50,001
Disposals	(52,000)
Revaluations	2,007,020
At 31 March 2022	28,460,662
<b>NET BOOK VALUE</b>	
At 31 March 2022	28,460,662
At 31 March 2021	26,455,641

There were no investment assets outside the UK.

The following investments had material valuations at the balance sheet date:

	£
Listed investments	6,234,074
Unlisted investments	22,226,588

# LANCASTER FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS - continued for the year ended 31 March 2022

### 12. INVESTMENT PROPERTY

	£
<b>FAIR VALUE</b>	
At 1 April 2021	36,365,322
Additions	3,843,645
Revaluation	4,223,588
	<u>44,432,555</u>
At 31 March 2022	44,432,555
<b>NET BOOK VALUE</b>	
At 31 March 2022	<u>44,432,555</u>
At 31 March 2021	<u>36,365,322</u>

Investment properties were valued on an open market basis on 31 March 2022 by the Trustees and not by an independent qualified valuer.

Fair value at 31 March 2022 is represented by:

	£
Valuation in 2019	1,728,221
Valuation in 2022	4,223,588
Cost	38,480,746
	<u>44,432,555</u>

### 13. DEBTORS

	2022 £	2021 £
Amounts falling due within one year:		
Rental income debtors	140,073	444,663
Other debtors	108,790	532,247
Tax	11,850	7,554
Prepayments and accrued income	288,762	270,063
	<u>549,475</u>	<u>1,254,527</u>
Amounts falling due after more than one year:		
Other debtors	<u>396,558</u>	<u>1,379,129</u>
Aggregate amounts	<u>946,033</u>	<u>2,633,656</u>

Other debtors include a loan made to the Trustees of Hope Metro, in 2014, of £180,526. The loan was to be repaid over 10 years together with interest accrued at 7% per annum. During the year, £105,526 of the outstanding balance was gifted to Hope Metro. The remaining balance of £75,000 is to be repaid within twelve months.

Other debtors also includes a loan made to Good News Family Care, in 2015, of £428,712. The loan is to be repaid over 10 years together with interest accrued at 2.5% per annum.

# LANCASTER FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS - continued for the year ended 31 March 2022

### 14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022	2021
	£	£
Trade creditors	7,277	70,322
Social security and other taxes	3,965	2,560
VAT	87,203	283,830
Other creditors	7,821,294	6,667,269
Accruals and deferred income	438,014	371,266
	<u>8,357,753</u>	<u>7,395,247</u>

### 15. MOVEMENT IN FUNDS

	At 1/4/21 £	Net movement in funds £	At 31/3/22 £
<b>Unrestricted funds</b>			
General fund	61,321,455	6,601,474	67,922,929
<b>TOTAL FUNDS</b>	<u>61,321,455</u>	<u>6,601,474</u>	<u>67,922,929</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
<b>Unrestricted funds</b>				
General fund	3,414,408	(3,041,969)	6,229,035	6,601,474
<b>TOTAL FUNDS</b>	<u>3,414,408</u>	<u>(3,041,969)</u>	<u>6,229,035</u>	<u>6,601,474</u>

### Comparatives for movement in funds

	At 1/4/20 £	Net movement in funds £	At 31/3/21 £
<b>Unrestricted funds</b>			
General fund	58,636,647	2,684,808	61,321,455
<b>TOTAL FUNDS</b>	<u>58,636,647</u>	<u>2,684,808</u>	<u>61,321,455</u>

# LANCASTER FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS - continued for the year ended 31 March 2022

### 15. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
<b>Unrestricted funds</b>				
General fund	2,960,450	(2,519,578)	2,243,936	2,684,808
<b>TOTAL FUNDS</b>	<u>2,960,450</u>	<u>(2,519,578)</u>	<u>2,243,936</u>	<u>2,684,808</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1/4/20 £	Net movement in funds £	At 31/3/22 £
<b>Unrestricted funds</b>			
General fund	58,636,647	9,286,282	67,922,929
<b>TOTAL FUNDS</b>	<u>58,636,647</u>	<u>9,286,282</u>	<u>67,922,929</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
<b>Unrestricted funds</b>				
General fund	6,374,858	(5,561,547)	8,472,971	9,286,282
<b>TOTAL FUNDS</b>	<u>6,374,858</u>	<u>(5,561,547)</u>	<u>8,472,971</u>	<u>9,286,282</u>

### 16. OTHER FINANCIAL COMMITMENTS

In addition to the grants paid during the year, the Trustees have also authorised the payment of further grants, payable during the next year, which are subject to the fulfilment of certain conditions. The total amount authorised but not accrued as expenditure as at 31 March 2022 was £1,471,015 (2021 - £1,062,000) and are as follows:

	2022 £	2021 £
Betel of Britain	60,000	60,000
Charis Ministries	6,000	-
Cheer Trust	12,000	-
Christchurch Clevedon	5,000	-
Christians Against Poverty	12,000	-
Church Mission Society	3,000	-
Cinnamon Network	-	55,000
Dignity	-	17,000
Evangelical Alliance	10,000	-

## LANCASTER FOUNDATION

### NOTES TO THE FINANCIAL STATEMENTS - continued for the year ended 31 March 2022

#### 16. OTHER FINANCIAL COMMITMENTS - continued

Everylife	130,000	-
Joanna Guardian Angel	7,200	7,200
Kyria Network	5,000	-
Magdalene Project	23,500	-
Mary's Meals	158,928	158,928
Message Trust	307,872	307,872
Mission Aviation Fellowship	50,000	50,000
NGM	120,504	-
Nightsafe	-	25,000
Oasis Centre	45,261	-
Open Arms International	70,000	70,000
Philo Trust	-	15,000
Pais Project	20,000	-
Saltmine Trust	96,000	96,000
Sophie Hayes Foundation	15,000	-
Sporting Marvels	20,000	20,000
St James Youth worker	10,000	-
The 180 Project	39,750	-
TLG Education charity	50,000	-
Urban Saints	25,000	-
Visible Ministries	22,500	20,000
Wayfarer Trust	1,500	-
Wren Bakery	-	15,000
24-7 Prayer	145,000	145,000
	1,471,015	1,062,000

#### 17. RELATED PARTY DISCLOSURES

During the previous year the Charity received donations (including Gift Aid) from Mr J E and Mrs R Lancaster, trustees of the charity, of £115,750. During the year the trustees, Mr J E and Mrs R Lancaster have made an additional loan of £1,139,025 to the Foundation. Interest of £175,419 (2021 - £91,839) has been paid to the trustees during the year, a total figure of £7,806,294 is due to the trustees at the year end.

During the year the Charity made grants of £122,160 (2021 - nil) to The Grand at Clitheroe, a charitable company limited by guarantee, of which Mr J E Lancaster, Mrs R Lancaster and Mr S J Lancaster are Trustees. The grants were to assist in the development and running of the Grand and also the Skate Park.

Mrs A Lancaster, wife of Mr S Lancaster (trustee) received remuneration of £25,000 (2021 - £25,000).

#### 18. POST BALANCE SHEET EVENTS

In December 2022, the Midland Hotel in Morecambe was sold for an undisclosed sum.