

# Prestwich, Radcliffe and Whitefield Scout District

2021/22 Charity Trustee Report



31st March 2022

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# Prestwich, Radcliffe and Whitefield Annual General Meeting

Monday 26th September 2022

## Agenda

1. Welcome
2. Apologies for Absence
3. Adoption of 2021 AGM Minutes (see overleaf)
4. Matters Arising
5. Presentation of the 2022 Charity Trustees Report
  - 5.1. Acting District Chair
  - 5.2. Acting District Commissioner
6. Adoption of 2022 Charity Trustee Report
7. Treasurer's Report & Adoption of 2022 Annual Accounts
8. Appointment of Scrutineer
9. County Commissioner's introduction of new District Commissioner
10. Remarks by new District Commissioner
11. Election of District Executive Committee
  - 11.1. Approval of District Chair
  - 11.2. Election of District Treasurer
  - 11.3. Election of District Secretary
  - 11.4. Election of members of the District Executive Committee
    - 11.4.1. Bill White, Keith Bromelow, Anne Chapman, Peter North and Rob Staton
12. Awards
13. Close of Meeting

Refreshments will be provided after the meeting

Prestwich, Radcliffe & Whitefield Scout District  
Annual General Meeting  
16<sup>th</sup> September 2021  
at District HQ

**Present:** Sue Raine (Chairman), Dave Saunders (Secretary), John Davies (DC), Paul Raine (Deputy DC), John Turner (DESC), Ann Chapman (Campsite Manager), Keith Bromelow (HQ Manager), Bill White (District President), Chris Taylor (DCC County Activities), Cathy Temple-Heald (ACC Cubs), Rob Staton, Walter Stanton, Margaret Bromelow, Judith Walsh, Jackie Bradbury, Tim Johnson, Jackie Johnson, Louise Gorton, Elliott Jervis, Michael Haughton, Ken Wilde, Gwen White, Colin Perkins, Paul Murray, Valerie Watts, Ian Watts, Tom Daniel, George Pendergast, Mellie Cooper, Helen Hames, Phil Whitehead

Minutes		
Item	Topic	Purpose
1	Open Meeting and Welcome	The District Chairman welcomed everyone to the AGM and read a short poem about communications.
2	District Commissioner's nomination for District Chairman	John Davies asked Sue Raine to continue in this role as District Chairman and she agreed.
3	Apologies for absence	Yvonne Wolstencroft, Chris Russell, Stacey White, Matthew Davies
4	Adoption of Minutes from the 2020 Annual General Meeting held by Zoom	The minutes of the 2020 AGM had been circulated prior to the meeting and the members of the District Scout Council present were asked to approve the document as a true record. PROPOSED BY: Keith Bromelow SECONDED BY: Colin Perkins This was unanimously approved
5	Adoption of the 2021 Annual District Report	The District Annual Report 2020/21 had been circulated prior to the meeting. Those present were asked to approve the document as a true record. PROPOSED BY: Ann Chapman SECONDED BY: Paul Murray This was approved by majority vote with one abstention
6	Adoption of the 2021 Annual Charity Trustees Reports for both Prestwich, Radcliffe and Whitefield District and Giants' Seat Campsite	These reports had previously been circulated prior to the meeting. Those present were asked to approve the documents as a true record of the finances associated with both the District and the Campsite. PROPOSED BY: Peter North SECONDED BY: Dave Saunders A question was asked about the accounts. An item in the District accounts was not shown in the Giant Seat accounts. This was money used for fencing at the camp site. The money was a grant to assist Covid 19 recovery at the District HQ. Some members said it should not have been lent to Giants Seat. Alan Parsons who was treasurer at the time will be asked about the accounts and the Executive Committee will look into it, then a report will be made to the GSL's meeting
7	Election of the District Treasurer - Russell Barnfather	Russell Barnfather agreed to take on the role of District Treasurer PROPOSED BY: Paul Raine SECONDED BY: Dave Saunders This was approved by majority vote with six abstentions
8	Election of District Secretary - Dave Saunders	Dave Saunders agreed to take on the role of District Secretary PROPOSED BY: Rob Staton SECONDED BY: Keith Bromelow This was approved by majority vote with two abstentions

9	Approval of members to the District Executive Committee	Vice-Chairman - Yvonne Wolstencroft District Explorer Scout Commissioner - John Turner Deputy District Commissioner - Paul Raine Giant Seats' Campsite Manager - Ann Chapman District Headquarters Manager - Keith Bromelow District Quartermaster - Rob Staton Training Adviser to the Executive - Peter North PROPOSED BY: Paul Murray SECONDED BY: Ken Wilde
10	District Commissioner's nomination to the District Executive	John Davies nominated Tom Daniel who has been erecting the fencing at Giants Seat. Tom is not a members of Scouting  This was seconded by Ann Chapman
11	Appointment of Scrutineer	This position is vacant. The District Executive will appoint a Scrutineer.
12	Close of the Annual General Meeting	The Chairman thanked everyone for attending the AGM.

Following the meeting John Davies made presentations of:-

Bar to the Award of Merit.

Long Service awards for 5, 10, 15 and 25 years

Wood Badge awards.

Chris Taylor (DCC County Activities) and Cathy Temple-Heald (ACC Cubs) spoke to the meeting about the next world jamboree in South Korea.

Refreshments were then available.

## District Commissioner's Report

I was asked by Cathy to take on the role of Acting District Commissioner for PRaWS a year ago following some difficult times. Firstly, I would like to thank everyone for making me feel welcome, continuing to do what you do and making a difference to the lives of all our young people. I have really appreciated the honesty and openness in our conversations so that together we have been able to resolve issues and move forward. The role of a District Commissioner can be a lonely place but I'm pleased that we have worked as a team to develop the District and I know you will offer my successor the same.

Secondly, as you know following the investigation that took place, some recommendations were made and, to keep you all updated, I would like to communicate the progress we have made

1. **Good governance within a Scouting District is vital in making sure that information flows both ways within the district team and similarly between members of the Executive committee. Key people must be in role and be capable of carrying out their responsibilities.** WhatsApp groups set up for GSL's, Exec; & Officers. Regular communication by email when necessary between DC & GSL's / District Team. Regular meetings for Exec and GSL's/District team. I haven't concentrated on finding people to take on the District team roles but rather worked with the GSL's and DESC to resolve issues as they arose or were discovered. The new DC will be seeking to recruit into the team roles.
2. **PRaWS district needs for a strong District Chair who can lead and control a meeting, in a firm but calm manner, dealing with all matters as they arise.** Acting Chair appointed and has carried out role very well.
3. **The DC must bring the District together, organise and develop for the future in a communicative manner using all the tools available, face to face meetings, email, social media, texts or telephone. Importantly this should be done in a timely manner.** Regular Exec & GSL meetings have been held on a quarterly basis. Social media presence has been reinstated with regular updates. WhatsApp Groups have been set up for more immediate comms plus telephone where an immediate response is required or something needs discussing.
4. **A sub-committee of the Executive is needed to explore merging the two charities, ie PRaWS and Giants Seat, subject to any conditions within the Trust Deed. It may be necessary to contact the Scout Association Trust Corporation (SATC) in connection with this. The priority here must be to**



**create a proper arrangement between the two charities and not to leave the issue fallow because it appears difficult to achieve. This would regularise the one set of Trustees and make the reporting arrangements at future AGMs much simpler to comply with the requirements of the Charities Commission.** SATC have been contacted and the position understood. Cathy commissioned a report to determine the pros & cons of retaining two separate charities or merging. This report has taken longer than expected to be issued and it has held up some aspects of implementing an independent management committee for Giants Seat along with no immediate prospect of likely people to undertake this role. This is ongoing.

5. **Review the Trustee position at GS – subject to para 4 above, this may resolve itself.** Review undertaken for both sets of Trustees (Giants Seat and PRaWS District). Amendments were made to both sets of Trustees.
6. **Suggest setting up a formal management team to look after the day to day running of Giants Seat. District Executive to set out formal powers of responsibility. At least one member to be on the District Executive for reporting purposes. Consider how to manage the finances.** See 4 above. Delegated Powers were reviewed and issued to Giants Seat & Exec members via the Exec a year ago. We are in the process of compiling a 10 year strategic plan for Giants Seat, this will give better focus to the purpose and Terms of Reference for the campsite management.
7. **Look at all alternatives to improve communication in the District.** See 1. I have also spent some considerable time visiting all Groups. I believe that communication has opened up widely in the District feeling able to pick up the phone to chat. However comms can always be improved and I'm sure the incoming DC will have lots of ideas on this. Two Facebook pages one private & one public have been refreshed and now have material regularly posted. The public facing page also has links to the individual Prestwich, Radcliffe & Whitefield pages. More Want To Join enquiries have been received since this change was made which are believed to have been as a result of more social media activity.
8. **Resolve the current financial problem relating to the fence purchase – is it a 'loan' or not, and set up a formal agreement for repayment, if appropriate.** Reviewed, discussed and resolved at Executive meetings. The money was replaced in the District account
9. **Resolve the current appointments problem within the District and update member records on Compass to reduce the number of pre-provisional appointments.** Appts Sec resigned a year ago. Anne Williams took on the

role of Appointment Secretary for the District but the setting up of an AAC has proved difficult. However three people already have Mod 37 training within the District and agreed to form an AAC panel to meet with new applicants. A Module 37 refresher evening for this is being set up to bring the three people up to date. With the support of Bury & Ramsbottom and Anne, Michael has taken on the role of setting up chats for new applicants. These have now started to take place. Compass records have been reviewed and action taken to reduce the number of pre provisional and provisional appointments where these delays have been caused by the lack of a proper Appointment process.

- 10. Ask the Nights Away Advisor to look into any delayed actions on permit renewals and to take action to ensure outstanding cases are processed quickly. This should also include speedy actions on any outstanding or future Nights Away Notifications.** Outstanding cases reviewed and applicants advised where they needed to take action. Otherwise all permit approvals completed in a timely basis.

As you can see, we have done a lot of work in implementing correct processes and systems where that was needed, encouraging and supporting where necessary and through it all having a great deal of fun in making sure that the young people quite rightly, knew none of this – they were just there to do badge work, be with their friends and have fun. There is still more to do and I have every confidence that the new District Commissioner will do just that.

I've been privileged to visit all Groups over the past year and as I have got to know the District, I have met some fantastic people who are fully committed to providing great Scouting within all our Groups.

Sadly the 23<sup>rd</sup> Group has recently closed due to low numbers, lack of adults coming forward to support the Group and Peter's ill health. I would very much like to record my grateful thanks to Keith and the Leaders from the 25<sup>th</sup> who helped Peter run the Group over its last months and also to Peter for his very long service in the District and County. Peter continues to be Local Training Manager and he's got a free invitation to pop in wherever he likes.....so watch out for his inimitable wit coming your way.

Headquarters have recently confirmed funding to support some development work in the District, this will be done as a partnership between the Development Service and the District. This is to look at regenerating Scout troops at the 3<sup>rd</sup>, 10<sup>th</sup> & 23<sup>rd</sup> but we will need to see what happens and whether now, with the closure of the 23<sup>rd</sup>, the development will be concentrated at the 3<sup>rd</sup> & 10<sup>th</sup> or whether it will still include some development there too.



We have been very lucky in that three of our young people were selected to attend the next World Scout Jamboree in South Korea in 2023. They are Oliver Johnson (7th/17th troop but now 25th), Dylan Farnworth (14th) and Loki Sanderson (8th). They are busy fundraising to get them there, we hope they have a fantastic time before during and indeed after the Jamboree. The District Executive approved a donation of £250 each towards their fundraising.

PRaWS put on a District Fun Day in the summer when Groups laid on events to raise funds for our three Jamboree participants. A great day was had by all and Oliver, Dylan & Loki were given £340 each from the day.

When Ukraine was invaded back in March, two Groups (8th & 22nd) didn't hesitate to start collections for anything and everything that would be needed by the refugees and indeed the fighting soldiers. Particular thanks must go to Helen Parsons from the 22nd and Paul Murray from the 8th for their combined efforts. A badge was designed to raise funds and so far approx. £17,000 has been raised. Paul is working with a charity to provide medical equipment with this money for a hospital in Ukraine.

I hope you will agree that the District has moved on in a more positive direction over the last year. I have met some fantastic people here and as always, it is the people you miss when you move on. However some of you will know that I'm the County Lead to implement the upcoming changes so you won't have got rid of me forever! I'll be supporting Groups and the District in implementing the changes – the detail of which I'll save for another time.

Finally, I'd like to say again – thank you for making me feel most welcome, thank you for everything that you do and I'd be honoured and privileged to visit again in my other role!

Liz Farr  
Acting District Commissioner

## Chair's Report

I was asked by Stephen Allan - County Chairman - to be Acting District Chairman for Prestwich, Radcliffe and Whitefield Scout District a year ago after a number of complaints were made about the running of the 2021 Annual General Meeting held at this very venue.

Like Liz has already said, I want to thank all of you for making me feel welcome in your District. I may 'only' come from the neighbouring Bury & Ramsbottom District but it may as well have been the other side of the world. We may all be part of the Scouting family, but each district have their own traditions and ways of doing things and yet you've all made me feel welcome.

I'd like to take some time to look at a number of the recommendations made in the review started by Cathy Ward:

- 1. Good governance within a Scouting District is vital in making sure that information flows both ways within the district team and similarly between members of the Executive committee. Key people must be in role and be capable of carrying out their responsibilities**

Liz and I started a WhatsApp group for the Executive members and communications via this and emails have been frequent. We've also had Executive meetings every 3-4 months and I have been invited to GSL meetings when it was appropriate. It will be up to the newly appointed District Chair to review positions on the Executive committee.

- 4. A sub-committee of the Executive is needed to explore merging the two charities, ie PRaWS and Giants Seat, subject to any conditions within the Trust Deed. It may be necessary to contact the Scout Association Trust Corporation (SATC) in connection with this. The priority here must be to create a proper arrangement between the two charities and not to leave the issue fallow because it appears difficult to achieve. This would regularise the one set of Trustees and make the reporting arrangements at future AGMs much simpler to comply with the requirements of the Charities Commission.**

As explained by Liz, a report was due in December 2021 however this has been delayed and is ongoing. In the meantime, Russell Barnfarther undertook a review of the delegated authorities given to the managements of Giants Seat and PRaWS HQ. This will be re-reviewed once a new Executive committee has been freshly elected.

- 5. Review the Trustee position at GS – subject to para 4 above, this may resolve itself**

One of the first tasks we undertook was a full review of both Executive committees. As a result, Liz and I were able to cut the committees down from 14 to 8

- 6. Suggest setting up a formal management team to look after the day to day running of Giants Seat. District Executive to set out formal powers of responsibility. At least one member to be on the District Executive for reporting purposes. Consider how to manage the finances**

See point 4.

- 8. Resolve the current financial problem relating to the fence purchase – is it a 'loan' or not, and set up a formal agreement for repayment, if appropriate**

This was reviewed and discussed at the first Executive committee and has now been resolved. The money has been returned to the District's accounts.

- 9. Resolve the current appointments problem within the District and update member records on Compass to reduce the number of pre-provisional appointments**

Anne Williams from Pennine District & County took over to review the 100+ pre-provisional positions in District. Those who had been in post for months or years and who had Group Scout Leader approval were nodded through the system. I took temporary charge of this task in July. Those who have completed Module 37 in District were contacted as well as those in Bury & Ramsbottom District. The District's panel reconvened earlier this month with more planned in the future.

I want to put on record my thank you to the elected members of the Executive Committee. Keith, Rob and Ann. Through their hard work, the District is in a much better place.

I also want to thank Russell for his meticulous work on the District's and group's finances. I may not have initially understood what he was telling me at first but through many phone calls he made sure I understood by the end of it!

Third, thank you to Dave Saunders who has been the District Secretary through this rocky time. His institutional memory of all things PRaWS has been a huge help.

Thank you too to Liz. Through our weekly conversations and marathon 4-5 hour face-to-face meetings, we have resolved and tried to run PRaWS District effectively and in line with the Association's Policy, Organisation and Rules document.

And finally, thank you. Its been fantastic to meet so many leaders and young people in PRaWS District. At the time of writing this report, I don't know what my future

role in the District will be. However, I do know that you have given me lots of happy memories as Chair for your District.

Yours in Scouting

Michael Hope  
Acting District Chair

## Charity Information

### Officials and Trustees during the Year

Russell Barnfather - **District Treasurer** (Appointed 1st September 2021; Resigned 12th September 2022)

Keith Bromelow - **District Building's Manager**

Ann Chapman - **Giant Seat Scout Campsite Manager**

John Davies - **District Commissioner** (Resigned 24th November 2021)

Jackie Jervis - **District Treasurer** (Resigned 24th November 2021)

Peter North - **District Training Advisor**

Paul Raine - **Deputy District Commissioner** (Resigned 24th November 2021)

Sue Raine - **District Chair** (Resigned 24th November 2021)

David Saunders **District Secretary** (Resigned 15th August 2022)

Rob Staton - **District Quartermaster**

John Turner - **District Explorer Scout Commissioner**

Yvonne Wolstencroft - **District Secretary** (Resigned 24th November 2021)

Bill White - **District President**

### Officials and Trustees in an Acting capacity during the year

Liz Farr - **District Commissioner** (Appointed 24th November 2021)

Michael Hope - **District Chair** (Appointed 24th November 2021)

**Registered Charity Number;** 1064794

**Charity Registration Date:** 10th October 1997

**Principle Contact:** Michael Hope

**Official Charity Correspondent:** Russell Barnfather

# Trustees' Report

## Objectives

The Prestwich, Radcliffe and Whitefield Scout District operates within the Greater Manchester North County. The charity's objective is the promotion, development and facilitation of Scouting at all ages and levels within the District's areas.

## Activities & Performance

The District has started to come alive again post-COVID-19.

The District has had 3 successful Explorer Scout applicants for the next World Jamboree to be held in South Korea in 2023. To help support these young people, the District turned out at the Scout District Headquarters for a Fun day and £1020 was raised to be split among the 3 of them.

Additionally, all groups are now running as normal as possible with a full program of activities, camps and other super Scouting things. It has been fantastic to see the young people and adults mixing again and enjoying Scouting.

Another highlight of the year has been the truly outstanding work collecting donations for the people caught up in the Ukrainian conflict by the 8th and 22nd Scout groups

Unfortunately, we did lose two groups due to their meeting place not re-opening. Additionally, a number of leaders decided to step away. We thank all these leaders for their Scouting service. The door will always be open to their return.

## Structure, governance and management

The organisation is structured in accordance with the Scout Association's "Policy, Organisation and Rules" ('POR'). This together with a written constitution are effectively the charity governing documents.

Trustees are appointed to serve until the following Annual General Meeting. The District Executive Committee normally meets five times a year.

### Financial review and adequacy of reserves

The accounts show the District's financial position, activities for the year and its accounting and reserve policies. The annual membership fees for the period ending 31st March 2022 were paid to County in April 2022 (ordinarily this would have been paid by 31st March 2022). This was due to a delay in the payment being processed by the bank. In addition, one fee due from a Group to the District was received in April 2022 (ordinarily this would have been received by 31st March 2022) due to a delay in cheque signatories being updated by the bank.

The Trustees regard the current level of reserves as satisfactory.

### Public benefit statement

The charity's trustees confirm that they have complied with their duty to have due regard to the guidance on public benefit published by the Charity Commission in exercising their duties and powers.

The Trustees report has been approved by the Trustees.

Michael Hope  
Acting Scout District Chair



# Accounting and other Policies

## a) Accounting principles

The accounts have been prepared, as permitted, on a 'receipts and payments' basis in a consistent manner. Distortions can arise due to the timing of receipts and payments from accounts prepared on an accruals basis which aim to include transactions in the accounting period to which they apply regardless of when settled in cash. Such distortions may arise regarding:

### Membership fees

- These are the annual fees collected by the District and are largely passed onto the Scout County and Scout Association nationally by the end of the financial year.

### Utility and insurance costs

- No prepayment or accrual is shown in the accounts for insurance premiums or utility costs.

### Rental income and recharges of utility costs for the District Headquarters building

- Rental income is accounted for as received. The accounts do not include a prepayment in respect of rent received in advance.

### Maintenance charges

- Invoices for repairs and maintenance may be paid in the period after the work was carried out.

## b) Membership fees income and expenditure

When reporting income and expenditure, the membership fees remitted to County (including the National element) are excluded from both the income and expenditure figures.

It is considered that this element of the fee income is collected by the District as agents, on behalf of County, and it does not meet the “entitlement” test for income recognition, as set out in the Statements of Recommended Practice (re charity accounts) published by the Charity Commission.

### **c) Land and buildings**

The District Headquarters building and the campsite at Giant's Seat are both held on trust by the Scout Association Trust Corporation. The District is ultimately responsible for controlling the District Headquarters building and the campsite at Giant's Seats. The assets are held on trust for Scouting.

No value is included in the accounts in respect of the District Headquarters building but it is understood that the potential development value of the building/land could be substantial if planning consent for alternative use could be obtained. The financial treatment of the campsite at Giant's Seats is considered in the Trustee Report for Giant's Seat Scout Campsite (see d) below).

### **d) Giant's Seat Scout Campsite**

Giant's Seat Scout Campsite was registered as a charity in August 2006 (Registered charity number: 1115895). A separate Trustee Report (including Receipts and Payments summary) is prepared for the campsite.

### **e) Accounting reserves and funds**

There is no fixed policy on reserves, restricted or designated funds. The Trustees consider the current level of unrestricted reserves to be at the right level to meet the future needs of the charity.

# Receipts and Payments Summary

For the year ended March 31st

	Notes	2022 £	2021 £
Membership fees: Net receipts	1	16,641	296
Headquarters building: Net receipts	2	393	214
Receipts / (payments) for fence at Giant Seats Campsite	3	15,411	(15,411)
Interest income	4	80	5
Covid grants / donations	5	2,767	23,705
Sundry payments	6	(282)	(128)
		<hr/>	<hr/>
<b>Surplus for the year</b>		<b>35,010</b>	<b>8,681</b>

# Statement of Assets and Reserves

At March 31

	2022		2021	
	£	£	£	£
Cash at bank and in hand				
Deposit account	5,401		5,335	
Current account	58,960		24,016	
Cash in hand	-		-	
		64,361		29,351
Debtors				
Not recognised as per accounting policies		-		-
Creditors				
Not recognised as per accounting policies		-		-
Net current assets		64,361		29,351
Fixed assets				
Not recognised as per accounting policies		-		-
<b>Total Assets</b>		<b>64,361</b>		<b>29,351</b>
Reserves				
Reserves brought forward	29,351		20,670	
Surplus for the year	35,010		8,681	
<b>Reserves carried forward</b>		<b>64,361</b>		<b>29,351</b>

## Notes to the Accounts

	2022		2021	
	£	£	£	£
1 Membership fees				
For the current year:				
Receipts from Groups	16,641		12,476	
Payment to County	-		(12,180)	
	<u>16,641</u>		<u>296</u>	
	<u>16,641</u>		<u>296</u>	
2 Headquarters building				
Rent from Blue Skies Nursery		1,990		1,900
Rent from room hire		-		240
Costs:				
Electricity	(1,080)		(1,265)	
Water & sewerage	(396)		(294)	
Contributions from Blue Skies Nursery	923		809	
Net cost	<u>(553)</u>		<u>(750)</u>	
Insurance		(889)		(981)
Repairs & renewals		(155)		(195)
Net receipts		<u>393</u>		<u>214</u>

### 3 Receipts / (payments) for fence at Giant Seats Campsite

	Payments by PRAWS	-	(15,411)
	Refund by Giant Seats Campsite to PRAWS	15,411	-
		<u>15,411</u>	<u>(15,411)</u>
4	Interest income		
	Interest on bank accounts	80	5
		<u>80</u>	<u>5</u>
5	Covid grants / donations	2,767	23,705
		<u>2,767</u>	<u>23,705</u>
6	Sundry payments		
	Software costs	(90)	(72)
	Remembrance day costs	(56)	(56)
	Stationary / Other costs	(136)	-
		<u>282</u>	<u>(128)</u>

	<b>2022</b>		<b>2021</b>	
	£	£	£	£
<b>7 Figures in Charity Commission format</b>				
<u>Receipts</u>				
Membership fees from Groups	16,641		12,476	
Less: collected as "agents" on behalf of County	-		(12,180)	
Rent from room hire	-		240	
Rent from Blue Skies Nursery	1,990		1,900	
Covid grants / donations	2,767		23,705	
Interest income	80		5	
Refund from Giant Seats campsite re-fence	15,411			
		36,889		26,146
<u>Payments</u>				
Headquarters running costs	(1,597)		(1,926)	
Payment for fence at Giant Seats campsite	-		(15,411)	
Sundry payments	(282)		(128)	
		(1,879)		(17,465)
<b>Net receipts per the Charity Commission</b>	<b>35,010</b>		<b>8,681</b>	
<b>Surplus for the year</b>	<b>35,010</b>		<b>8,681</b>	



