

**REGISTERED COMPANY NUMBER: 03375306**  
**REGISTERED CHARITY NUMBER: 1063463**

**KINGS HEATH PLAYCARE**

**Report of the Trustees and  
Unaudited Financial Statements for the Year Ended**

**31st August 2022**

**KINGS HEATH PLAYCARE**  
**Contents of the Financial Statements**

**YEAR ENDED 31 AUGUST 2022**

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**Kings Heath Playcare  
Chair's Annual Report for AGM  
Covering September 2020 - August 2021**

**Chair's Report – prepared by Emily West, Chair is currently vacant**

We are delighted to once again be able to host to an 'in-person' AGM in 2022. This Chair's reports covers the information we would like to share with families and interested parties covering the period September 2021-August 2022.

We were fortunate that this academic year Playcare was able to remain open as normal, with no closures for COVID or need to provide a key worker provision.

Kings Heath Playcare is a provision for wraparound childcare for Kings Heath Primary School and Holiday childcare provision. Registered charity 1063463 and a company registered in England and Wales 3375306.

Current trustees 2021/22:

Chair, vacant

Treasurer, Leanne Tattum

Secretary, Dan Moore

Hannah-Mae Bridger

Julian Jarvis

Emily West

**Kings Heath Playcare  
Chair's Annual Report for AGM  
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**Staffing**

We would like to say thank you to all the staff including our Manager, Jo Hill, for all their incredible hard work and dedication to providing a safe and enjoyable environment for the children at scheme throughout the 2021 - 2022 school year and all that involved. Providing care before and after school, and also holiday club.

Though the school and scheme did not close due to COVID during this academic year, extra management and planning was required to ensure staffing levels were maintained when staff members were required to isolate. We would like to thank Jo in particular for her handling of this.

**Current staffing**

- 25 members of staff – varying hours
- 1 manager
- 2 coordinators
- 16 play workers
- 6 bank staff

**Recruitment**

- Nine members of staff were recruited between Sep21- Aug, three contracted staff and six bank staff.

**Training**

- First aid, Child protection & safeguarding, Health & safety, Prevent duty: child sexual exploitation, Allergy awareness, Diabetic review training changes with EYFS, Compliance training and many others accessed via our Noodle Now online training provider.

**COVID**

- The COVID bubbles for each year group established in September 2020 have been retained and become part of our general operating procedure. It allows stronger bonds to build between staff and children in their specific groups.
- Extra measures to protect children and staff including enhanced hygiene measures and continuous contact tracing have also been maintained.

**Kings Heath Playcare  
Chair's Annual Report for AGM  
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**Trustees**

We have welcomed two new Trustees this year, Joolz Jarvis and Hannah-Mae Bridger. Claire Manzotti has left the Trustees after more than six years of support, and we thank her for all her efforts.

Recruiting new Trustees during the years of the COVID pandemic has been challenging. We are in need of more trustees to ensure that Playcare can provide good childcare and continue to run. The more parents who can join us and commit to Playcare, the lighter the load for us all and the more balanced our consensus decision can be.

All Trustees are expected to attend a meeting lasting approximately 1.5 hours each half term. There are some emails to read and respond to and some policies and documents to read before meetings. There are also a number of Officer roles that have specific responsibilities, we have a treasurer and secretary in post; however the post of Chair is vacant.

As a group we believe that the Chair of the Board of Trustees is required to have professional experience of an education or childcare setting, to be able to advise Playcare with an informed view. The current cohort of trustees do not have this experience, however we anticipate welcoming a new Trustee with the relevant experience in Autumn 2022.

Your support is vital for Playcare to operate speak to any of us at the AGM or contact us or Jo Hill Scheme manager if you are interested in joining our board or would like further information. Your support is vital for Playcare to operate.

We continue to work with school on an ongoing basis, with Mark Court and Adrian Broadbelt as key contacts, as well as with staff at the Community Centre. We thank them for their ongoing support.

**Kings Heath Playcare  
Chair's Annual Report for AGM  
Covering September 2020 - August 2021**

**Term time and holiday usage**

In term time most places are full, and some sessions have waiting lists.

**Term time Usage for 2021/ 2022**

We offer places to children in all year groups. The Infants operate from the school site including rooms in the house, the school halls, playground and ICT. The Junior children meet in the mornings in the large school hall and they walk to the Community Centre in the afternoons Monday to Thursday. On Friday all children are accommodated at the school site.

Current provision numbers, for Sep21 - Aug22, are per day 90 places in the mornings and 115 places in the afternoon each split over seven pods. We have waiting lists for certain year groups throughout the year and do our best to reduce these.

Note: for Sep22 - Aug23 we anticipate increasing to 94 places in the mornings and 129 in the afternoon again each split over seven pods.

**Holiday usage**

Holiday provision continues to be popular, we offer have 40 Full Day places and the daily cost continues to be competitive with other holiday clubs in the local area. We welcome children from across the city, and have seen significant uptake from the wider south Birmingham area, with many children who attend several holiday sessions throughout the year. We are pleased to be able to open Playcare throughout the summer once again, after two years when the school site itself was closed for two weeks during the holidays.

**Community Centre**

The future of the Community Centre remains uncertain. Birmingham City Council have decided to sell it along with many other similar buildings across the city. At present, there is a local community group made up of people from across Kings Heath who are working on a plan to take it over as a Community Asset Trust. We will keep parents and carers updated

**Kings Heath Playcare  
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**Safeguarding and Ofsted**

Safeguarding continues to be our main priority and is always on the trustee's agenda and the agenda when meeting with Jo or the co-ordinators. We take our role in safeguarding all the children who use Playcare as paramount to the service we offer.

We are registered and inspected by Ofsted and information about this, including the full Ofsted report of our most recent inspection in July 2021 and 'Met' status, can be found on the scheme website.

**Designated Safeguarding Leads**

We have 3 DSLs. Their training is updated periodically. Training is cascaded by staff to the team and all staff are updated on Safeguarding training once a month.

**Risk assessments**

As part of ensuring the safety of all our children, we ask staff to share risk assessments with us periodically and to share information about how these are updated annually. Staff routinely complete risk assessments.

**Parent communication**

The website continues to be a key information point for our parents and families with all documentation regarding scheme made available here. We also use email to share our newsletter, key updates and managing place allocation via emails and our website.

**Policy update**

Policies have continued to be updated this year, with adaptation as required. As a board of trustees we review policies on a regular basis and work with Jo to update them. Policies are developed in collaboration with both the school and the Community Centre's policies and procedures.

**Kings Heath Playcare  
Chair's Annual Report for AGM  
Covering September 2020 - August 2021**

**Finances**

Leanne Tattum is our treasurer. Playcare also have a bookkeeper, Sally Wainwright, in place to support the day-to-day management of parent balances, manage payments and cashflow in partnership with the Scheme Manager.

All staff received a c6% pay rise in light of the current economic climate, along with a small Christmas bonus

In light of the increasing cost of living and on-going economic challenges, for the academic year 2022/23 we have agreed to increase the weekly funds allocated to both the infant and junior provision for sourcing food and activities.

To accommodate increasing costs we are increasing fees for the academic year 2022/23, having used place allocation in April/May 2022 to inform scheme users. Morning sessions increase by 40p to £4.15, afternoon sessions increase by £1.15 to £10.25, combined fees for both sessions by £1.25 to £12.75.

We understand the impact that increasing fees can have on scheme users, and do not take lightly increasing fees for the second year in a row. However, to ensure staff are fairly remunerated and sufficient funds are available for healthy snacks alongside activities for the children in our care, whilst also safeguarding the future of scheme we have had to make these increases.

For reference; increases for the academic year 2021/22, morning session fees increased by 25p to £3.75, afternoon session fees remain the same, combined fees for both sessions increased by 40p to £11.50.

**GDPR – General Data Protection Regulation**

We have a policy which covers all issues around GDPR. Staff have worked hard on ensuring that Playcare is compliant with the regulations. Emily West is our link trustee and we thank her for her support in this.



**Kings Heath Playcare  
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**In the next 12 months**

We look forward to another successful year for Playcare, accommodating the families of KHPS during term time and continuing to offer competitively priced holiday care for families from the wider area.

In addition to this, we will continue our use of Noodle Now, the online training subscription provision for staff. Topics we anticipate covering are;

- United Nations - The Rights of a Child, Understanding Children's Emotions, Working in Partnership with Parents, Staff Mental Health.
- Changes in the Early Years Foundation Stage, Encouraging positive behaviour, Safeguarding & Child Protection, British Values.
- Refresher for Designated Senior Leads in Safeguarding, Health & Safety, Risk Assessment completion, Fire Safety Training

We hope to once again work closely with the school on the maintenance and upkeep of our spaces in the school site, in particular the windows in the building used for our Infant provision.

**We would like to thank you all for showing your support for Playcare and the ongoing work of the scheme**

# S & E ACCOUNTING

KEEPING IT SIMPLE AND EFFICIENT

29<sup>th</sup> May 2023

Kings Heath Playcare  
Valentine Road  
Kings Heath  
Birmingham  
B14 7AJ

Dear Sirs

**Re Independent Accountants Review Report for 2021 2022 Kings Heath Playcare  
Charity No: 1063463**

We write to you in connection to your instruction to conduct an independent review of the financial records for the above.

As the Charity Trustees of the Trust, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011.

We report in respect of the examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out the examination, we have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

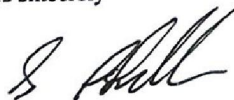
We have completed the examination and can confirm that no material matters have come to our attention in connection with the examination which give us cause to believe that, any material respect

\*\*\*\* Accounting records were not kept in accordance with section 130 of the Act or  
\*\*\*\* The accounts do not accord with the accounting records

We have no concerns and have come across no other matters in connection with the examination to which attention should be drawn to enable a proper understanding of the accounts to be reached

Trusting that you are happy with our service we look forward to working with you again next year, but if you do have any questions, please do not hesitate to contact us.

Yours sincerely



Steve Phillips  
MAAT

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**KINGS HEATH PLAYCARE  
STATEMENT OF FINANCIAL ACTIVITIES**

**FOR THE YEAR ENDED 31 AUGUST 2022**

|                                    |             | <b>Unrestricted<br/>Funds</b> | <b>Restricted<br/>Funds</b> | <b>Total<br/>Funds</b> | <b>Total<br/>Funds</b> |
|------------------------------------|-------------|-------------------------------|-----------------------------|------------------------|------------------------|
|                                    | <b>Note</b> | <b>£</b>                      | <b>£</b>                    | <b>2022<br/>£</b>      | <b>2021<br/>£</b>      |
| <b>INCOME FROM</b>                 |             |                               |                             |                        |                        |
| Fees from playcare provision       |             | 276,697                       |                             | 276,697                | 191,592                |
| Awards and Grants                  |             |                               |                             |                        | 1,286                  |
| Bank Interest Received             |             | 13                            |                             | 13                     | 3                      |
| Other Income                       |             |                               |                             |                        |                        |
|                                    |             | <hr/>                         | <hr/>                       | <hr/>                  | <hr/>                  |
| <b>TOTAL INCOME</b>                |             | <b>276,710</b>                |                             | <b>276,710</b>         | <b>192,881</b>         |
|                                    |             | <hr/>                         | <hr/>                       | <hr/>                  | <hr/>                  |
| <b>EXPENDITURE</b>                 |             |                               |                             |                        |                        |
| Charitable activities              | 2           | 269,479                       |                             | 269,479                | 217,301                |
| Governance costs                   |             | 6,800                         |                             | 6,800                  | 3,616                  |
|                                    |             | <hr/>                         | <hr/>                       | <hr/>                  | <hr/>                  |
| <b>TOTAL EXPENDITURE</b>           |             | <b>276,279</b>                |                             | <b>276,279</b>         | <b>220,917</b>         |
|                                    |             | <hr/>                         | <hr/>                       | <hr/>                  | <hr/>                  |
| <b>NET INCOME/(EXPENDITURE)</b>    |             | <b>431</b>                    |                             | <b>431</b>             | <b>(28,036)</b>        |
|                                    |             | <hr/>                         | <hr/>                       | <hr/>                  | <hr/>                  |
| <b>Transfer between funds</b>      |             | <b>-</b>                      |                             | <b>-</b>               | <b>-</b>               |
|                                    |             | <hr/>                         | <hr/>                       | <hr/>                  | <hr/>                  |
| <b>NET MOVEMENT IN FUNDS</b>       |             | <b>431</b>                    |                             | <b>431</b>             | <b>(28,036)</b>        |
|                                    |             | <hr/>                         | <hr/>                       | <hr/>                  | <hr/>                  |
| <b>RECONCILIATION OF<br/>FUNDS</b> |             |                               |                             |                        |                        |
|                                    |             | <hr/>                         | <hr/>                       | <hr/>                  | <hr/>                  |
| Total funds brought forward        |             | 131,645                       |                             | 131,645                | 159,681                |
|                                    |             | <hr/>                         | <hr/>                       | <hr/>                  | <hr/>                  |
| <b>TOTAL FUNDS CARRIED</b>         |             | <b>132,076</b>                |                             | <b>132,076</b>         | <b>131,645</b>         |
|                                    |             | <hr/>                         | <hr/>                       | <hr/>                  | <hr/>                  |

**CONTINUING OPERATIONS**

All income and expenditure has arisen from continuing activities.

**KINGS HEATH PLAYCARE**  
**BALANCE SHEET**  
**31st August 2022**

|   | Notes | Unrestricted Funds | Restricted Funds | 2022<br>£ | 2021<br>£ |
|---|-------|--------------------|------------------|-----------|-----------|
| <b>FIXED ASSETS</b>                                   |       |                    |                  |           |           |
| Tangible assets                                       | 5     | 49                 |                  | 49        | 322       |
| <b>CURRENT ASSETS</b>                                 |       |                    |                  |           |           |
| Debtors   | 6     | 10,930             |                  | 10,930    | 7,046     |
| Cash at bank  |       | 140,233            |                  | 140,233   | 139,982   |
|   |       | 151,163            | -                | 151,163   | 147,028   |
| <b>CREDITORS: Amounts falling due within one year</b> | 7     | (19,136)           |                  | (19,136)  | (15,705)  |
| <b>NET CURRENT ASSETS</b>                             |       | 132,027            | -                | 132,027   | 131,323   |
| <b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>          |       | 132,076            | -                | 132,076   | 131,645   |
| <b>NET ASSETS</b>                                     |       | 132,076            | -                | 132,076   | 131,645   |
| <b>FUNDS OF THE CHARITY</b>                           |       |                    |                  |           |           |
| Unrestricted funds                                    | 9     |                    |                  | 132,076   | 131,645   |
| General fund  |       |                    |                  |           |           |
| Restricted Funds                                      |       |                    |                  |           |           |
| <b>TOTAL FUNDS</b>                                    |       |                    |                  | 132,076   | 131,645   |

For the financial year ending 31 August 2022 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

**Trustees Responsibilities**

The members have not required the charity to obtain an audit of its accounts for the year in question in accordance with section 476; and

The trustees acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees on 3rd October 2022 and were signed on its behalf by:

.....  
Ms L Tattum - Treasurer

**Kings Heath Playcare**  
**Notes to the financial Statements**  
**For the year ended 31 August 2022**

**1. ACCOUNTING POLICIES**

**Statutory information**

Kings Heath Playcare is a charitable company limited by guarantee and is incorporated in the United Kingdom (England and Wales). The registered office address and operational address is Kings Heath Primary School, Valentine Road, Kings Heath, Birmingham, B14 7AJ.

**Basis of preparing the financial statements**

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain assets.

**Income**

Income is brought into account when it is more likely than not that the economic benefit of the income will accrue to the charity.

**Expenditure**

This is recognised when a liability is incurred, or a constructive obligation arises, that results in the payment being unavoidable. Liabilities are recognised as soon as an outflow of economic benefit is considered more likely than not under the legal or constructive obligation committing the charity to pay out resources.

**Governance Costs**

These are the costs associated with the general running of the charity and its strategic management, rather than the costs of its charitable activities and day to day management.

**Taxation**

The charity is exempt from tax on its charitable activities.

**Tangible fixed assets and depreciation**

Tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. Depreciation is provided at rates calculated to write off the cost of the fixed assets, less their estimated residual value, over their expected useful lives on the following bases:  
Computer equipment – 33.3% straight line

**Fund accounting**

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

**Public benefit entity**

The charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy/note.

**1. ACCOUNTING POLICIES (continued)**

**Going concern**

Based on the monetary assets and human resources available at 31 August 2022, the trustees believe that the charity is a going concern.

**VAT**

Since the charity is not VAT registered, all input VAT is charged with the expenses to which it refers.

**Kings Heath Playcare**  
**Notes to the financial Statements**

**2. EXPENDITURE ON CHARITABLE ACTIVITIES**

|  | 2022           | 2021           |
|--|----------------|----------------|
| £  | £              |                |
| Staff related costs                            | 209,293        | 182,573        |
| External training                              | 1,598          | 1,240          |
| Facilities                                     | 33,720         | 17,289         |
| Legal, professional and other outside services | 2,257          | 5,066          |
| Financial and insurance                        | 1,962          | 1,371          |
| Bad debts                                      |                |                |
| Supplies                                       | 9,469          | 6,450          |
| Activities, trips, games and play equipment    | 5,480          | 3,376          |
| Marketing and Website                          | 294            | 294            |
| Administration expenditure                     | 5,133          | 3,258          |
|  | <u>269,206</u> | <u>220,917</u> |

**3. TRUSTEES' REMUNERATION AND BENEFITS**

During the year ended 31 August 2022 there were no trustee expenses (2021: Nil).

**4. STAFFING COSTS**

|                       | 2022           | 2021           |
|-----------------------|----------------|----------------|
| £                     | £              |                |
| Salaries and wages    | 204,008        | 178,351        |
| Social security costs | 3,133          | 2,302          |
| Employers pensions    | 2,152          | 1,920          |
|                       | <u>209,293</u> | <u>182,573</u> |

The average number of employees during the year was 21 (2021: 21) of which 9 were contracted all year round (2021: 9). Remaining staff are bank contracts or term time only

The charity has an Auto Enrolment Pension Scheme which opened on 1 April 2017.

**5. TANGIBLE FIXED ASSETS**

|                          | Fixtures and<br>Fittings<br>£ |
|--------------------------|-------------------------------|
| <b>COST OR VALUATION</b> |                               |
| At 1 September 2021      | 827                           |
| Additions                | <u>          </u>             |
| At 31 August 2022        | <u>827</u>                    |
| <b>DEPRECIATION</b>      |                               |
| At 1 September 2021      | 505                           |
| Provided during the year | <u>273</u>                    |
| At 31 August 2022        | <u>778</u>                    |
| <b>NET BOOK VALUE</b>    |                               |
| At 31 August 2022        | <u>49</u>                     |
| At 1 September 2021      | <u>322</u>                    |
| <b>6. DEBTORS</b>        | <b>2022</b> <b>2021</b>       |

**Kings Heath Playcare**  
**Notes to the financial Statements**

|  | £             | £            |
|--|---------------|--------------|
| Trade Debtors - amounts owed for playcare fees | 10,276        | 6,924        |
| Tax and Social Security                        | 654           |              |
| Prepayments and accrued income                 |               | 122          |
|  | <u>10,930</u> | <u>7,046</u> |

**7. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

|   | 2022          | 2021          |
|---|---------------|---------------|
|   | £             | £             |
| Trade creditors   | 537           | 1,148         |
| Overpayments and amounts received in advance from parents | 5,650         | 6,686 #NAME?  |
| Taxation and social security                              |               | 811 #NAME?    |
| Accruals and deferred income                              | 12,788        | 6,775         |
| Other creditors   | 161           | 285           |
|   | <u>19,136</u> | <u>15,705</u> |

**8. SHARE CAPITAL**

The company is limited by guarantee and does not have any share capital.

In the event of the company being wound up the members would be required to contribute an amount not exceeding £1.

**9. MOVEMENT IN FUNDS**

|                           | At 01.09.21    | Net movement<br>in funds | Transfers<br>between funds | At 31.08.22    |
|---------------------------|----------------|--------------------------|----------------------------|----------------|
|                           | £              | £                        | £                          | £              |
| <b>Unrestricted Funds</b> |                |                          |                            |                |
| General fund              | 131,645        | 431                      |                            | 132,076        |
| <b>Restricted Funds</b>   |                |                          |                            |                |
| None                      |                |                          |                            |                |
| <b>TOTAL FUNDS</b>        | <u>131,645</u> | <u>431</u>               |                            | <u>132,076</u> |

Net movement in funds, included in the above are as follows:

|                           | Incoming<br>Resources | Resources<br>expended | Gains and<br>losses | Movement in<br>funds |
|---------------------------|-----------------------|-----------------------|---------------------|----------------------|
|                           | £                     | £                     | £                   | £                    |
| <b>Unrestricted Funds</b> |                       |                       |                     |                      |
| General fund              | 159,681               | (28,036)              |                     | 131,645              |
| <b>Restricted Funds</b>   |                       |                       |                     |                      |
| <b>TOTAL FUNDS</b>        | <u>159,681</u>        | <u>(28,036)</u>       | <u>-</u>            | <u>131,645</u>       |

**10 CONTINGENT LIABILITIES**

As at 31 August 2022 there were no contingent liabilities (2021: Nil).

**11 RELATED PARTY TRANSACTIONS**

Kings Heath Playcare is based at Kings Heath Primary School and takes all its term time pupils from the school. Mr M Court is the Headteacher of the school.

Kings Heath Primary School charges the charity for a share of utility and caretaking costs on a regular basis. In addition to this it charges for ad hoc hall hires, copying and equipment purchased via the school. Costs during the year were £33,720 (2021: £17,016).



**Kings Heath Playcare****Detailed Statement of Financial Activities  
for the Year Ended 31 August 2022**

|  | 2022<br>£      | 2021<br>£       |
|--|----------------|-----------------|
| <b>INCOME</b>  |                |                 |
| <b>Incoming Resources from Charitable Activities</b> |                |                 |
| Fees from playcare provision                         | 276,697        | 191,592         |
| Awards and Grants                                    |                | 1,286           |
|  | <u>276,697</u> | <u>192,878</u>  |
| Bank interest received                               | 13             | 3               |
| Other Income   |                |                 |
|  | <u>276,710</u> | <u>192,881</u>  |
| <b>Total incoming resources</b>                      |                |                 |
| <b>EXPENDITURE</b>                                   |                |                 |
| <b>Charitable activities</b>                         |                |                 |
| Supplies   | 9,469          | 6,450           |
| Activities, trips, games and play equipment          | 5,480          | 3,376           |
| Salaries and Wages                                   | 204,008        | 178,351         |
| Social Security Costs                                | 3,133          | 2,302           |
| Employers pensions                                   | 2,152          | 1,920           |
| Staff Training                                       | 1,598          | 1,240           |
| Rent and Rates                                       | 33,720         | 17,016          |
| Light and heat                                       |                |                 |
| Insurance  | 684            | 490             |
| Cleaning   | 148            | 41              |
| Repairs and Renewals                                 | 8              |                 |
| Computer running costs                               |                |                 |
| Printing, postage and stationary                     | 2,154          | 1,270           |
| Marketing and Website                                | 294            | 294             |
| Telephone  | 1,998          | 1,949           |
| Sundry expenses                                      | 825            |                 |
| Legal and professional fees                          | 2,143          | 3,553           |
| Licenses and subscriptions                           | 114            | 371             |
| Bank Charges   | 1,278          | 879             |
| Bad debts  |                |                 |
| Depreciation   | 273            | 273             |
|  | <u>269,479</u> | <u>219,775</u>  |
| <b>Governance costs</b>                              |                |                 |
| Accountancy  | 6,800          | 1,142           |
|  | <u>276,279</u> | <u>220,917</u>  |
| <b>Total resources expended</b>                      |                |                 |
| <b>Net income/(expenditure)</b>                      | <u>431</u>     | <u>(28,036)</u> |