

**REGISTERED COMPANY NUMBER: 3376501 (England and Wales)**  
**REGISTERED CHARITY NUMBER: 1062968**

**REPORT OF THE TRUSTEES AND  
FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022  
FOR  
THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

Andorran Limited (Statutory Auditor)  
Chartered Accountants  
6 Manor Park Business Centre  
Mackenzie Way  
Cheltenham  
Gloucestershire  
GL51 9TX

**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

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FOR THE YEAR ENDED 31 DECEMBER 2022**

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**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**REFERENCE AND ADMINISTRATIVE DETAILS  
FOR THE YEAR ENDED 31 DECEMBER 2022**

<b>TRUSTEES</b>	C M Pemberton G S Browne D D Kent (resigned 27.1.22) Dr G Hooper F E A Baxter J Amador L Stuart A R Mciver J J Brown (resigned 9.5.23) J A Richardson R Lawes (appointed 29.3.23) P D Egan (appointed 27.2.23)
<b>REGISTERED OFFICE</b>	Column House London Road Shrewsbury Shropshire SY2 6NN
<b>REGISTERED COMPANY NUMBER</b>	3376501 (England and Wales)
<b>REGISTERED CHARITY NUMBER</b>	1062968
<b>AUDITORS</b>	Andorran Limited (Statutory Auditor) Chartered Accountants 6 Manor Park Business Centre Mackenzie Way Cheltenham Gloucestershire GL51 9TX
<b>BANKERS</b>	Barclays Bank Plc Wolverhampton
<b>SOLICITORS</b>	Todmans SRE Barringtons, Hockley Rd Rayleigh, Essex, SS6 8EH  Devonshires LLP 30 Finsbury Circus London, EC2M 7DT
<b>SENIOR MANAGEMENT TEAM</b>	A Macdonald (appointed 1.7.23) Chief Executive  H Hamlyn (resigned 12.7.23) Site Manager

**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31 DECEMBER 2022**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

## **OBJECTIVES AND ACTIVITIES**

### **Objectives and aims**

The charitable company viewed 2022 as a year of transition as we emerged from under the cloak of the pandemic. The plan was to limit reopening of the visitor attraction to Sundays between Easter and October with occasional Bank Holidays. A reduced offering of activities on site delivered well as the site returned to a pre pandemic rhythm of welcoming the general public at the weekends. In addition, the education programme was marketed to schools with an internet-based programme to spare travel to site costs and Covid concerns. Work also quickly began in applying to the National Lottery Heritage Fund for assistance with rectifying severe building dilapidation of L157 while the site had been closed. During the course of the year, the Trustees were delighted to be awarded a National Heritage Memorial Fund grant of £420,575 to remedy the problems in L157. The grant income is accounted for in 2023 as certain pre-conditions contained within the grant guidance had to be complied with and satisfied, these were not in place by the end of the financial year 2022.

The charitable company is associated with The Waltham Abbey Royal Gunpowder Mills Charitable Foundation, a charitable foundation established to raise funds and manage an endowment for the long-term development and management of the Waltham Abbey site. The charitable company receives donations from the Foundation to enable it to carry out its functions. The Corporate Trustee of The Waltham Abbey Royal Gunpowder Mills Charitable Foundation is The Waltham Abbey Royal Gunpowder Mills Charitable Foundation Limited, also the sole member of The Waltham Abbey Royal Gunpowder Mills Company Limited.

### **Volunteers**

Volunteers began to return to the site in increasing numbers during the course of the year. Volunteers remain a valuable asset to the site providing support to staff in delivering a great visitor experience as well as the general running of the site. The Trustees are very grateful for the time given by volunteers during the year which amounted to 10,176 hours (2021: 5,737 hours).

### **Public Benefit**

In shaping the Charitable Company's work, the trustees have considered the Charity Commission's guidance on public benefit, including the guidance on public benefit and fee charging. In addition to any grants received, the Charitable Company relies upon the income from admission fees and charges to cover its operating costs. In setting the level of admission fees, school programme charges, and concessions the trustees give careful consideration to the accessibility of the site for children and those on low incomes.

The entry charges reverted to the pre pandemic rate, but entrance price included access to the land train and railway which previously required the purchase of a separate ticket.

## **ACHIEVEMENT AND PERFORMANCE**

### **Charitable activities**

The site opened to the public in Easter 2022 and the company's principal objective was to reestablish the site as a well-run and interesting visitor attraction. It was hoped that 150/200 visitors could be attracted on open days. These numbers proved to be over optimistic. Investigations across the visitor attraction sector indicated that this was not a local but a national problem.

We were keen to restore our reputation with local schools as a value for money school trip which met the needs of the school curriculum. Mindful of ongoing concerns re Covid and challenging school budgets we continued to provide a flexible education offering to schools including remote learning using zoom and third-party providers as well as school visits to site. The programme was extended to include Gunpowder, Rocketry and the Royal Gunpowder Mills itself.

Property rentals were steady. Filming rentals were buoyant as the film industry as a whole enjoyed a speedy return to productivity.

**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31 DECEMBER 2022**

**FINANCIAL REVIEW**

**Financial position**

The net income for the period is detailed on page 10 in the Statement of Financial Activities.

The Trustees consider the following financial overview to supplement and support the Statement of Financial Activities:

**Income**

- During the year the charitable company received unrestricted funds of £202,638 from The Waltham Abbey Royal Gunpowder Mills Charitable Foundation ("The Foundation").
- The site was closed to the public from January to Easter 2022 and October 2022 to the end of the year. The transitional arrangements for 2022 were for the site to limit openings to Sundays only and occasional Bank Holidays as momentum rebuilt and both visitor and volunteer numbers strengthened. However, in common with the majority of visitor attractions, our visitor numbers remained disappointingly low.
- Site management worked hard to find alternative sources of revenue. In 2022, we contracted for the use of our car park Monday to Friday when the site was not open to the public. This raised £110,496.
- The Trustees were grateful to receive a payment of £32,025 following the national business continuity insurance test case.
- No Government grant support was receivable in 2022. During 2022, The Trustees began reaching out to various statutory bodies under the heading of "Restoring the Gunpowder Mills - sharing a rare heritage asset with the whole community" to judge likely support. In May 2022, a National Heritage Memorial Fund application and an Expression of Interest ("EOI") was prepared with the help of a professional bid writer. By the end of the year a substantial grant had been secured.

**Expenditure**

- A mid-year review of staff responsibilities led to three significant changes. The Maintenance role was upgraded to include wider responsibility for the facilities management of the site buildings and services. The Education and Outreach role was made permanent and the salary accordingly reviewed. Finally, a review of the Site Manager's responsibilities led to a salary review in recognition that the role had broadened.
- Estate costs saw a significant increase in 2022 as we were busy preparing the site for reopening Easter 2022, general activity plus undertaking catch up repairs and maintenance that was not done in the mothballed covid years. The 2022 Special Projects (unrestricted expenditure within Estate costs) fell into two broad categories. As mentioned, the first being playing catch up for activities not undertaken as a result of Covid in 2020 & 2021 and subsequent closure of the site eg lightening conductor remedials, legionella testing, site electrics upgrade and development of the attraction. The second category of Special Projects were directed towards the needs of visitors eg playground refurbishment, improved signage, and Covid prevention measures.

**Investment policy and objectives**

Under the Memorandum and Articles of Association, the Charitable Company has the power to make any investment which the trustees may think fit.

**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31 DECEMBER 2022**

**FINANCIAL REVIEW**

**Reserves policy**

Before the beginning of every year the directors and trustees carry out a detailed review of the Charitable Company's activities and produce income and expenditure budgets and cash flow forecasts for the ensuing year. Monthly management accounts and cash flow forecasts are prepared and actual performance against the budgets are monitored by the directors and trustees at Board meetings.

There were free reserves available at 31 December 2022 as demonstrated by net current assets of £20,252. The Charitable Company relies on the grants from the Foundation to fund its operating deficit. Monies are received from the Foundation on a cash-flow basis during the year, as needed, up to a sum determined by the annual budget which receives review and final approval by the Foundation. To date, deficit grant funding received to the end of August 2023 stands at £125,028 and development/capital grant funding received to the end of August 2023 stands at £50,095.

The Foundation has confirmed it will continue funding for at least 12 months at the date of approval of these financial statements.

**FUTURE PLANS**

As has previously been reported, over the years a number of plans have been considered to raise the substantial sum of money required for sympathetically conserving, preserving and development of the site's potential. A Joint Project Board was established in 2021 to develop a shared vision for the future of the site. This has been achieved and the Joint Project Board now wish to share outline plans for the future with stakeholders and assess their level of support. The Joint Project Board has been subsumed into the Waltham Abbey Royal Gunpowder Mills Company and regularly meets. Rosanna Lawes has joined the Company Board to speed the development of a solution. Andrew Macdonald who was formerly a member of the Waltham Abbey Royal Gunpowder Foundation resigned from that Board on 15 May 2023 and became an employee of the Foundation to enable him to take a position of Chief Executive of the Company to drive the project and site development forward. Andrew was also briefly appointed to The Waltham Abbey Royal Gunpowder Mills Company Limited Board of Trustees on 29 March 2023 but also resigned on 31 May 2023 to take up his position as Chief Executive as detailed.

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Constitution**

The Waltham Abbey Royal Gunpowder Mills Company Limited is currently limited by guarantee (company number 3376501) and is a registered charity (number 1062968). Its governing document is the Memorandum and Articles of Association.

A Special Resolution was passed in October 2021 and revised Memorandum and Articles of Association was adopted to take account of the changes in governance arrangements with the Foundation. A further Special Resolution was passed in March 2023 and revised Memorandum and Articles of Association to take account of trustee governance changes.

**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31 DECEMBER 2022**

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Recruitment and appointment of new trustees**

The Sole Member of the Charitable Company is The Waltham Abbey Royal Gunpowder Mills Charitable Foundation Limited.

The number of trustees shall not be less than two and not more than 20. Following the resignation of 3 trustees in 2021 because of pressure of work, steps were taken at the end of 2022 to recruit an additional Trustee and Peter Egan joined the Company in February 2023. Peter brings a breadth of experience as a Trustee in general and in particular as a Chartered Engineer with a military background.

As set out in the Articles of Association, at every Annual General Meeting one quarter of the directors and trustees retire by rotation and may if willing to act be reappointed. The 2023 AGM will be held in November 2023 and 3 Trustees will retire and 1 will be confirmed in post. The Articles state that the Chairman of The Waltham Abbey Royal Gunpowder Mills Charitable Foundation Limited shall always be a Director and Trustee by virtue of his office. The Chairman of the Friends or Supporters Association established to support The Waltham Abbey Royal Gunpowder Mills Company Limited is a director and trustee per the Articles. The Articles state that each of the organisations; Essex County Council, Lee Valley Regional Park Authority, Epping Forest District Council and Waltham Abbey Town Council may appoint a Trustee to attend Board Meetings.

**Organisational structure**

The board of directors and trustees which meets regularly to administer the Charitable Company. Day-to-day operations of the Charitable Company are managed by a permanent staff of 5.6 FTE supported by casual employees and volunteers.

The trustees delegate day-to-day management of the charitable company to a Site Manager appointed at the end of 2021. This post holder has now resigned and a replacement will be sought. A newly appointed Chief Executive will assume the Trustee delegated authority.

**Recruitment, induction and training trustees**

The Charitable Company keeps its skill set and diversity under review and sources trustees for particular areas of expertise.

New trustees are briefed on their legal obligations under Charity and Company Law, the committee and decision making processes, the business plan and recent financial performances of the charitable company.

**Key management remuneration**

The trustees and the Site Manager comprise the key management personnel of the charity in charge of directing and controlling, running and operating the Charity on a day-to-day basis. All trustees are unpaid.

**Principal risks and uncertainties**

The trustees take risks very seriously in managing a site with many hazards. The principal risk to our activities arises from the continued uncertainty regarding the future funding for conservation and preservation. The Joint Project Board was charged with finding potential sources of significant levels of funding and informal conversations with Stakeholders are planned to identify potential blocks and resistance to development of parts of the site to raise capital. Grant applications continue to be made and the site has received much valuable advice from statutory bodies. Visitor headcount is significantly below the pre COVID level and while this influences the Trustees discussions about the visitor offering, we recognise it is a UK wide problem for visitor attractions and is as a result of matters Trustees have little control over.

**STATEMENT OF TRUSTEES' RESPONSIBILITIES**

The trustees (who are also the directors of The Waltham Abbey Royal Gunpowder Mills Company Limited for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31 DECEMBER 2022**

**STATEMENT OF TRUSTEES' RESPONSIBILITIES - continued**

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

**AUDITORS**

The auditors, Andorran Limited (Statutory Auditor), will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 21 September 2023 and signed on its behalf by:



F E A Baxter - Trustee



**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**Opinion**

We have audited the financial statements of The Waltham Abbey Royal Gunpowder Mills Company Limited (the 'charitable company') for the year ended 31 December 2022 which comprise the Statement of Financial Activities, the Statement of Financial Position and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**Other information**

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.

**Responsibilities of trustees**

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Our responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditor that includes our opinion. Reasonable assurance is a high level of assurance, but it is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Owing to the inherent limitations of an audit, there is an unavoidable risk that, despite us planning and performing our audit in accordance with auditing standards, one or more material misstatements in the financial statements may have gone undetected by our audit. As with any audit, there is a risk that irregularities and fraud will go undetected where they involve matters such as misrepresentations from management, collusion, deliberate omissions and override of controls. It is not the role of the auditor to prevent non-compliance and we cannot be expected to detect every instance of non-compliance with all laws and regulations.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- enquiries of management including a pre audit meeting;
- obtaining and reviewing supporting documentation of policies concerning the laws and regulations applicable to the charitable company's activities;
- understanding how the charitable company complies with its regulatory framework by making enquiries of management ;
- considering the culture inherent in the charitable company and whether this represents a culture of honesty and ethical behaviour with a strong emphasis of detection and prevention of fraud.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**Auditors' responsibilities for the audit of the financial statements - continued**

We assessed the susceptibility of the charitable company's financial statements to material misstatement and considered how fraud might occur. The audit procedures performed included, but were not limited to:

- challenging management assumptions and estimates;
- identifying and testing unusual journal entries;
- assessing how the relevant laws and regulations have been complied with and noting any instances of non compliance;
- reviewing the financial statements for compliance with relevant Accounting Standards and accounting legislation applicable to a charitable company;
- considering how those charged with governance have addressed the possibility of an override of essential controls or other influence over the financial reporting processes.

In addition, we also considered other non financial laws relevant to the charitable company. These do not necessarily have a direct influence on the financial statements but might affect the charitable company's ability to operate.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Independent Auditors.

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Roger Downes FCA (Senior Statutory Auditor)  
for and on behalf of Andorran Limited (Statutory Auditor)  
Chartered Accountants  
6 Manor Park Business Centre  
Mackenzie Way  
Cheltenham  
Gloucestershire  
GL51 9TX

25 September 2023

**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**STATEMENT OF FINANCIAL ACTIVITIES  
(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)  
FOR THE YEAR ENDED 31 DECEMBER 2022**

	Notes	Unrestricted funds £	Restricted funds £	31.12.22 Total funds £	31.12.21 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>					
Donations and legacies	4	208,045	10,000	218,045	196,901
<b>Charitable activities</b>	6				
Operation of Waltham Abbey Royal Gunpowder Mills		37,787	-	37,787	2,617
Miscellaneous income		227,646	-	227,646	99,785
Other trading activities	5	5,512	-	5,512	1,609
Other income	7	-	-	-	116,641
<b>Total</b>		<u>478,990</u>	<u>10,000</u>	<u>488,990</u>	<u>417,553</u>
<b>EXPENDITURE ON</b>					
Commercial trading operation costs	8	55,911	-	55,911	62,979
<b>Charitable activities</b>	9				
Costs of Operation of Waltham Abbey Royal Gunpowder Mills		<u>590,617</u>	<u>6,010</u>	<u>596,627</u>	<u>518,048</u>
<b>Total</b>		<u>646,528</u>	<u>6,010</u>	<u>652,538</u>	<u>581,027</u>
<b>NET INCOME/(EXPENDITURE)</b>		(167,538)	3,990	(163,548)	(163,474)
<b>RECONCILIATION OF FUNDS</b>					
Total funds brought forward		4,481,710	18,032	4,499,742	4,663,216
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u><u>4,314,172</u></u>	<u><u>22,022</u></u>	<u><u>4,336,194</u></u>	<u><u>4,499,742</u></u>

The notes form part of these financial statements

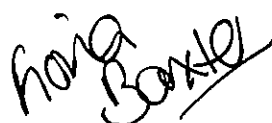
**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**STATEMENT OF FINANCIAL POSITION  
31 DECEMBER 2022**

	Notes	Unrestricted funds £	Restricted funds £	31.12.22 Total funds £	31.12.21 Total funds £
<b>FIXED ASSETS</b>					
Tangible assets	17	4,303,920	12,022	4,315,942	4,480,097
<b>CURRENT ASSETS</b>					
Stocks	18	5,394	-	5,394	4,514
Debtors	19	53,111	-	53,111	29,937
Cash at bank and in hand		33,449	10,000	43,449	35,189
		<u>91,954</u>	<u>10,000</u>	<u>101,954</u>	<u>69,640</u>
<b>CREDITORS</b>					
Amounts falling due within one year	20	(81,702)	-	(81,702)	(49,995)
<b>NET CURRENT ASSETS</b>		<u>10,252</u>	<u>10,000</u>	<u>20,252</u>	<u>19,645</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>4,314,172</u>	<u>22,022</u>	<u>4,336,194</u>	<u>4,499,742</u>
<b>NET ASSETS</b>		<u>4,314,172</u>	<u>22,022</u>	<u>4,336,194</u>	<u>4,499,742</u>
<b>FUNDS</b>	22				
Unrestricted funds				4,314,172	4,481,710
Restricted funds				22,022	18,032
<b>TOTAL FUNDS</b>				<u>4,336,194</u>	<u>4,499,742</u>

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 21 September 2023 and were signed on its behalf by:



F E A Baxter - Trustee

The notes form part of these financial statements

**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2022**

**1. CHARITY INFORMATION**

The Charity is a company limited by guarantee (company number: 3376501 England and Wales) and a charity registered with the Charity Commission in England and Wales (charity number: 1062968). The registered office is The Waltham Abbey Royal Gunpowder Mills Company Limited, Column House, London Road, Shrewsbury, Shropshire, SY2 6NN.

**2. ACCOUNTING POLICIES**

**Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

**Going concern**

The site was closed to the Public from January to Easter 2022 and from October 2022 to the end of the financial year. As detailed in the Report of the Trustees, the Charitable Company ("the Charity") was fortunate with a couple of non-recurring income streams during 2022 to boost income levels and support the increased cost base from the previous financial year.

The Charity has prepared budgets for the financial year to 31 December 2023 that show an operational deficit of £178,079 (in addition to Special Project funding budgeted £89,000). Projections have also been prepared for the 9 month period ending 30 September 2024 that show an operational deficit of £128,712 (in addition to Special Project funding budgeted £30,000). As set out in note 24 to these financial statements, the Charity, as in previous years, is reliant upon the continued support of The Waltham Abbey Royal Gunpowder Mills Foundation ("The Foundation") to provide discretionary funds to make good operational deficits. The Foundation has provided written confirmation of financial support for the period to the end of December 2024, thus a minimum of 12 months post approval of the FY22 financial statements.

There is no indication that The Foundation will not provide financial support towards the operational deficit beyond 31 December 2024. As a result of these commitments, the Board of the Charity considers the Charitable Company to be a going concern and has prepared these financial statements on that basis.

**Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

**Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2022**

**2. ACCOUNTING POLICIES - continued**

**Allocation and apportionment of costs**

All costs are allocated between the expenditure categories of the Statement of Financial Activities on a basis designed to reflect the use of the resource.

The Board of Trustees reviewed the split of costs during the year ended 31 December 2022 and have compared against the 2021 figures accordingly. In particular, Governance costs (Support) were reviewed in line with the SORP and it was agreed to include 10% of the accountancy fees (2021: 10%) (in relation to year end procedures) and 100% of the audit costs (2021: 100%).

The Board of Trustees considers the allocation of costs in proportion of Admissions income compared to Retail income for the year under review. For the year to 31 December 2022, Admissions income was calculated as 87% (2021: 75%) and Retail income 13% (2021: 25%). This split is then applied to Retail (Commercial Trading Operation Costs) and the Heritage Site, after considering if any of the expenditure falls within the SORP guidance for 'Governance'.

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Long leasehold	- 50 years
Exhibition costs	- 5 years
Plant and machinery	- 5 years

For the years up to 31 December 2021, individual fixed asset additions costing £1,250 or less were not capitalised unless they were part of a specific project or exhibition and the total expenditure exceeded £1,250 overall.

For FY22, the directors have considered and revised the internal capitalisation policy. Accordingly, all expenditure commencing 1 January 2022 is now written off to the Statement of Financial Activities as incurred, regardless of individual or project spend.

For the reasons stated in note 26, the historic exhibits owned by the charity have not been capitalised.

**Stocks**

Stock is included at the lower of cost or net realisable value.

**Taxation**

The charitable company is exempt from corporation tax on its charitable activities.

**Fund accounting**

The unrestricted general fund held by the charitable company can be used in accordance with the charitable objects at the discretion of the directors and trustees. Further explanation of the nature and purpose of the fund is included in note 22 to these financial statements.

**Pensions**

The company operates a defined contribution pension scheme. Contributions are charged to the profit and loss account as they become payable in accordance with the rules of the scheme.

**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2022**

**3. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY**

In the application of the Charitable Company's accounting policies, the directors/trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from those estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Key sources of Estimation Uncertainty

**Depreciation**

Depreciation of tangible fixed assets is based on the Charity's judgement of their useful economic lives and residual values.

The depreciation rates used are disclosed in the tangible fixed asset accounting policy within note 2 and the carrying value of the assets is disclosed in note 17.

**Allocation and apportionment of costs**

Costs are allocated based on the percentage split of Income between 'Admissions' and 'Retail' for FY22 and split across the various Activities of the charity. Further information is disclosed within note 2.

**4. DONATIONS AND LEGACIES**

	31.12.22	31.12.21
	£	£
Donations	15,407	4,299
Grants from Waltham Abbey Royal Gunpowder Mills Charitable Foundation	202,638	192,602
	<u>218,045</u>	<u>196,901</u>

**5. OTHER TRADING ACTIVITIES**

	31.12.22	31.12.21
	£	£
Commercial trading operations	<u>5,512</u>	<u>1,609</u>



**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2022**

**6. INCOME FROM CHARITABLE ACTIVITIES**

		31.12.22 £	31.12.21 £
	Activity		
Admission fees	Operation of Waltham Abbey Royal Gunpowder Mills	33,787	2,617
Grants	Operation of Waltham Abbey Royal Gunpowder Mills	4,000	-
Filming Rights etc	Miscellaneous income	227,646	99,785
		<u>265,433</u>	<u>102,402</u>

Included above under the Activity 'Miscellaneous income' is the following:

		31.12.22 £	31.12.21 £
Filming Rights		141,791	47,313
Room Rental income (other)		50,656	47,569
Business Continuity Insurance claim		32,025	-
Functions		2,448	1,583
Corporate hospitality etc		726	3,320
		<u>227,646</u>	<u>99,785</u>

Grants received, included in the above, are as follows:

		31.12.22 £	31.12.21 £
Epping Forest District Council		<u>4,000</u>	<u>-</u>

**7. OTHER INCOME**

		31.12.22 £	31.12.21 £
Government grants		<u>-</u>	<u>116,641</u>

An analysis of Government grants is provided below:

		31.12.22 £	31.12.21 £
Cultural Recovery Fund - Heritage Lottery		-	104,600
Coronavirus Job Retention Scheme		-	12,041
		<u>-</u>	<u>116,641</u>

**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2022**

**8. COMMERCIAL TRADING OPERATION COSTS**

**Commercial trading operation costs**

	31.12.22	31.12.21
	£	£
Staff costs	24,236	32,785
Insurance	3,973	6,597
Retail supplies	2,301	1,905
Estate and establishment costs	25,401	21,692
	<u>55,911</u>	<u>62,979</u>

**9. CHARITABLE ACTIVITIES COSTS**

	Direct Costs (see note 10) £	Support costs (see note 11) £	Totals £
Costs of Operation of Waltham Abbey Royal Gunpowder Mills	<u>528,188</u>	<u>68,439</u>	<u>596,627</u>

**10. DIRECT COSTS OF CHARITABLE ACTIVITIES**

	31.12.22	31.12.21
	£	£
Staff costs	160,418	98,764
Insurance	26,298	19,883
Marketing	9,148	383
Estate costs	168,169	65,327
Special Projects - HLF	-	101,478
Depreciation	164,155	164,529
	<u>528,188</u>	<u>450,364</u>

**11. SUPPORT COSTS**

	Retail £	Heritage site £	Governance costs £	Totals £
Costs of Operation of Waltham Abbey Royal Gunpowder Mills	<u>2,796</u>	<u>59,016</u>	<u>6,627</u>	<u>68,439</u>

**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2022**

**11. SUPPORT COSTS - continued**

Support costs, included in the above, are as follows:

**Retail**

	31.12.22	31.12.21
	Costs of Operation of Waltham Abbey Royal Gunpowder Mills	Total activities
	£	£
Accountancy fees	1,636	2,972
General office	1,160	1,239
	<u>2,796</u>	<u>4,211</u>

**Heritage site**

	31.12.22	31.12.21
	Costs of Operation of Waltham Abbey Royal Gunpowder Mills	Total activities
	£	£
Accountancy fees	10,828	8,957
Legal and professional fees	40,508	44,623
General office	7,680	3,734
	<u>59,016</u>	<u>57,314</u>

**Governance costs**

	31.12.22	31.12.21
	Costs of Operation of Waltham Abbey Royal Gunpowder Mills	Total activities
	£	£
Auditors' remuneration	5,168	4,700
Accountancy fees	1,459	1,459
	<u>6,627</u>	<u>6,159</u>

**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2022**

**12. NET INCOME/(EXPENDITURE)**

Net income/(expenditure) is stated after charging/(crediting):

	31.12.22	31.12.21
	£	£
Auditors' remuneration	5,168	4,700
Depreciation - owned assets	164,155	164,529
	<u>          </u>	<u>          </u>

**13. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 31 December 2022 nor for the year ended 31 December 2021.

**Trustees' expenses**

There were no trustees' expenses paid for the year ended 31 December 2022 (2021: one trustee was reimbursed for recruitment advertising expenses paid personally totalling £575 for the position of Site Manager).

**14. STAFF COSTS**

	2022	2021
	£	£
Wages and salaries	171,463	126,272
Social security costs	8,938	2,719
Other pension costs	4,253	2,558
	<u>          </u>	<u>          </u>
	<u>184,654</u>	<u>131,549</u>

No employee earned more than £60,000 per annum (2021: £nil).

The number of staff to whom retirement benefits are accruing under money purchase schemes is 6 (2021: 1).

The Key Management Personnel of the Charity for FY22 is considered to be the Site Manager alone. The total employee benefits of the key management personnel of the Charity were £40,107. The site was shut largely throughout FY21 and management of the site was outsourced accordingly.

The average monthly number of employees during the year was as follows:

	31.12.22	31.12.21
Administration and Operations	9	4
	<u>          </u>	<u>          </u>

**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2022**

**15. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES**

	Unrestricted fund £	Restricted funds £	Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>			
Donations and legacies	196,901	-	196,901
<b>Charitable activities</b>			
Operation of Waltham Abbey Royal Gunpowder Mills	2,617	-	2,617
Miscellaneous income	99,785	-	99,785
Other trading activities	1,609	-	1,609
Other income	12,041	104,600	116,641
<b>Total</b>	<b>312,953</b>	<b>104,600</b>	<b>417,553</b>
<b>EXPENDITURE ON</b>			
Commercial trading operation costs	62,979	-	62,979
<b>Charitable activities</b>			
Costs of Operation of Waltham Abbey Royal Gunpowder Mills	410,560	107,488	518,048
<b>Total</b>	<b>473,539</b>	<b>107,488</b>	<b>581,027</b>
<b>NET INCOME/(EXPENDITURE)</b>	<b>(160,586)</b>	<b>(2,888)</b>	<b>(163,474)</b>
<b>Transfers between funds</b>	<b>2,879</b>	<b>(2,879)</b>	<b>-</b>
<b>Net movement in funds</b>	<b>(157,707)</b>	<b>(5,767)</b>	<b>(163,474)</b>
<b>RECONCILIATION OF FUNDS</b>			
Total funds brought forward	4,639,417	23,799	4,663,216
<b>TOTAL FUNDS CARRIED FORWARD</b>	<b>4,481,710</b>	<b>18,032</b>	<b>4,499,742</b>

**16. STATEMENT OF CHANGES IN RESOURCES APPLIED FOR FIXED ASSETS FOR COMPANY  
USE**

	2022 £	2021 £
Net movement in funds for the year	(163,548)	(163,474)
Resources used for net acquisitions of tangible fixed assets	-	5,000
<b>Net movement in funds available for future activities</b>	<b>(163,548)</b>	<b>(168,474)</b>

**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2022**

**17. TANGIBLE FIXED ASSETS**

	Long leasehold £	Exhibition costs £	Plant and machinery £	Totals £
<b>COST</b>				
At 1 January 2022 and 31 December 2022	7,606,948	1,014,236	420,484	9,041,668
<b>DEPRECIATION</b>				
At 1 January 2022	3,156,473	1,014,236	390,862	4,561,571
Charge for year	152,139	-	12,016	164,155
At 31 December 2022	3,308,612	1,014,236	402,878	4,725,726
<b>NET BOOK VALUE</b>				
At 31 December 2022	4,298,336	-	17,606	4,315,942
At 31 December 2021	4,450,475	-	29,622	4,480,097

**18. STOCKS**

	31.12.22 £	31.12.21 £
Finished goods	5,394	4,514

**19. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	31.12.22 £	31.12.21 £
Trade debtors	8,336	4,243
Other debtors	10,000	-
VAT	8,488	-
Prepayments and accrued income	26,287	25,694
	53,111	29,937

**20. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	31.12.22 £	31.12.21 £
Trade creditors	53,955	25,060
Social security and other taxes	3,839	2,317
VAT	-	3,427
Other creditors	11,221	9,677
Accrued expenses	5,400	6,701
Deferred income	7,287	2,813
	81,702	49,995

**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2022**

**21. LEASING AGREEMENTS**

Minimum lease payments under non-cancellable operating leases fall due as follows:

	31.12.22 £	31.12.21 £
Within one year	2,450	2,400
Between one and five years	3,050	5,400
	<u>5,500</u>	<u>7,800</u>

**22. MOVEMENT IN FUNDS**

	At 1.1.22 £	Net movement in funds £	At 31.12.22 £
<b>Unrestricted funds</b>			
General fund	4,481,710	(167,538)	4,314,172
<b>Restricted funds</b>			
Fire Alarm Upgrades	18,032	(6,010)	12,022
WARGM Friends Association	-	10,000	10,000
	<u>18,032</u>	<u>3,990</u>	<u>22,022</u>
<b>TOTAL FUNDS</b>	<u>4,499,742</u>	<u>(163,548)</u>	<u>4,336,194</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	478,990	(646,528)	(167,538)
<b>Restricted funds</b>			
Fire Alarm Upgrades	-	(6,010)	(6,010)
WARGM Friends Association	10,000	-	10,000
	<u>10,000</u>	<u>(6,010)</u>	<u>3,990</u>
<b>TOTAL FUNDS</b>	<u>488,990</u>	<u>(652,538)</u>	<u>(163,548)</u>

**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2022**

**22. MOVEMENT IN FUNDS - continued**

**Comparatives for movement in funds**

	At 1.1.21 £	Net movement in funds £	Transfers between funds £	At 31.12.21 £
<b>Unrestricted funds</b>				
General fund	4,639,417	(160,586)	2,879	4,481,710
<b>Restricted funds</b>				
Scheduled Monument Management Plan II	2,743	-	(2,743)	-
Fire Alarm Upgrades	24,042	(6,010)	-	18,032
Heritage Lottery Fund	(2,986)	3,122	(136)	-
	<u>23,799</u>	<u>(2,888)</u>	<u>(2,879)</u>	<u>18,032</u>
<b>TOTAL FUNDS</b>	<u>4,663,216</u>	<u>(163,474)</u>	<u>-</u>	<u>4,499,742</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	312,953	(473,539)	(160,586)
<b>Restricted funds</b>			
Fire Alarm Upgrades	-	(6,010)	(6,010)
Heritage Lottery Fund	104,600	(101,478)	3,122
	<u>104,600</u>	<u>(107,488)</u>	<u>(2,888)</u>
<b>TOTAL FUNDS</b>	<u>417,553</u>	<u>(581,027)</u>	<u>(163,474)</u>

**Nature and purpose of Restricted Funds**

**Fire Alarm Upgrades**

New Fire Alarm System installed at Waltham site in December 2019.

**WARGM Friends Association**

A donation was received for £10,000 from Waltham Abbey Royal Gunpowder Mills Friends Association (Registered Charity 1115237) in June 2022, £6,000 specifically towards buying new or refurbished playground equipment and the balance of £4,000 to be approved by the trustees of the WARGM Friends Association when to be utilised on specific projects.



**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2022**

**23. CONTINGENT LIABILITIES**

Various funders retain the right to claw back grants should the use of funds not be in accordance with the terms of the grant. In the opinion of the trustees no such liability exists at the year-end.

**24. RELATED PARTY DISCLOSURES**

The Charitable Company is related to The Waltham Abbey Royal Gunpowder Mills Charitable Foundation Limited, trustee of The Waltham Abbey Royal Gunpowder Mills Charitable Foundation ("the Foundation"), by virtue of a Management Agreement (for shared central services) and a Lease Agreement for the occupation of the Waltham Abbey site.

C M Pemberton is a director and trustee of both the Charitable Company and the Foundation.

The Charitable Company received donations from the Foundation of £202,638 (2021: £192,602) to support the development and management of the site and buildings at Waltham Abbey in accordance with the charitable objects of both the Charitable Company and the Foundation. The grant was split £90,546 (2021: £153,502) to cover the operational deficit funding and £112,092 (2021: £39,100) in relation to specific capital projects being funded which had been agreed at the financial year-end as committed expenditure. The £202,638 is disclosed within 'Donations and Legacies' and the specific funding for projects is recorded within 'Direct Costs of Charitable Activities' in the Statement of Financial Activities.

In addition, the Foundation made an expression of financial support to the Charitable Company, that is not binding on the Foundation. The commitment by the Foundation is an intention to spend and is not included in the financial statements as at 31 December 2022. The commitment at 31 December 2022 was £178,079 (2021: £229,301) to develop and manage the Waltham Abbey site, all payable within one year and £89,000 (2021: £95,000) to fund Capital / Other Projects (exceptional expenditure). The Foundation have also committed £22,000 Partnership Funding for FY23 in relation to the L157 Building refurbishment taking place, in submissions to the grant funder for the project; National Heritage Memorial Fund ("NHMF").

A Joint Project Board ("JPB") was established during FY21 by both The Waltham Abbey Gunpowder Mills Charitable Foundation trustees and directors of The Waltham Abbey Royal Gunpowder Mills Company Limited to provide senior collective leadership and in particular a long term strategy and associated financing for the site as a whole.

Waltham Abbey Royal Gunpowder Mills Friends Association ("Friends Association") is a Registered Charity (No: 1115237) and both Dr G Hooper and L Stuart are trustees of that Charity, in addition to being directors and trustees of The Waltham Abbey Royal Gunpowder Mills Company Limited. During FY22, donations were received from the Friends Association totalling £14,500 (2021: £3,000), £10,000 of which are restricted within reserves for specific purposes (see note 22).

**25. SHARE CAPITAL**

The charitable company is limited by guarantee and has no share capital.

Under the terms of the Memorandum of Association the liability of each member is limited to £1 in the event of the winding up of the charitable company.

**THE WALTHAM ABBEY ROYAL GUNPOWDER  
MILLS COMPANY LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2022**

**26. HERITAGE ASSETS**

Any assets owned by the Charitable Company that are held for contribution towards the nation's cultural and educational benefit are recognised as heritage assets in the financial statements in accordance with Financial Reporting Standard 102 - Module 18 (Heritage Assets) and FRS 102 SORP, which requires such assets to be reported in the Statement of Financial Position, where information is available, at cost or value with initial recognition of donated heritage assets at their fair value where practical.

For assets that existed at 31 December 2022 the trustees are of the view that valuation information cannot be obtained at a cost that is commensurate with the benefits to users of the financial statements, so a valuation approach is not practical and the trustees have consequently adopted a non-recognition approach in accordance with the provisions of the Standard.