

**NORTH LONDON MUSLIM  
COMMUNITY CENTRE LIMITED**  
(A COMPANY LIMITED BY GUARANTEE)

**TRUSTEES' ANNUAL REPORT AND  
STATEMENT OF FINANCIAL ACTIVITIES**

**YEAR ENDED 31 MARCH 2024**



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**Charity Number: 1062409**

**Company Number: 3336135**

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**  
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FOR THE YEAR ENDED 31 MARCH 2024

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**COMPANY INFORMATION**  
FOR THE YEAR ENDED 31 MARCH 2024

**COMPANY INFORMATION**

**DIRECTORS & TRUSTEES**

Ebrahim Loonat  
Mahmood Bham  
Mohamed Munaf Zina (Chairman)  
Nasser Patel (Treasurer)  
Mohammad Shabbir Gajia (Vice Chairman)  
Ummer Farouk Alibhai (Vice Chairman)  
Abu Bakr Bin Yusuf  
Ayub Patel

**SECRETARY & TRUSTEE**

Yasin Balesaria

**REGISTERED OFFICE**

66-68 Cazenove Road  
London  
N16 6AA

**COMPANY NUMBER**

3336135

**CHARITY REGISTRATION NUMBER**

1062409

**BANKERS**

Barclays Bank Plc  
Kingsland Business Centre  
London  
E8 2JX

**Independent Examiner**

Kala Atkinson  
Chartered Certified Accountants  
& Statutory Auditors  
43 Upton Lane  
Forest Gate  
London  
E7 9PA

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**REPORT OF THE CHAIR AND TRUSTEES**  
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## REPORT ON BEHALF OF THE BOARD OF DIRECTORS AND TRUSTEES

### Organisational Status and Governance

#### Overview:

The North London Muslim Community Centre (NLMCC) serves the Hackney community as a vibrant hub where people from all backgrounds connect and thrive. We foster a welcoming environment, rich in social, cultural, and recreational opportunities, while remaining sensitive to the cultural needs of the Muslim community.

At the NLMCC, we are dedicated to providing targeted support and ensuring positive outcomes through our welfare, social, and educational services. We actively collaborate with other organisations to maximize our impact and better serve the community.

Constituted as a company limited by guarantee and registered as a charity, the NLMCC operates under a memorandum and articles of association.

#### Purpose:

The North London Muslim Community Centre (NLMCC) strives to:

- Enhance the health and wellbeing of community members, particularly those facing disadvantage or at risk of social isolation and exclusion.
- Empower individuals through inclusive opportunities for advancement, learning, and personal development.
- Facilitate diverse community and cultural activities and events.
- Champion social equality and contribute to the social and economic development of the community through collaboration with other organisations.

#### Directors & Trustees:

The NLMCC is governed by its members who elect a Board of Directors. This Board holds ultimate responsibility for managing risk, developing policy and ensuring financial and management compliance. All Board members serve as both Directors of the Company and Trustees of the Charity.

#### Staff:

The services are delivered by the Director of NLMCC, who is supported by three full time staff members, 36 part-time staff members and a further six staff members who work on a sessional basis.

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## **Overview of NLMCC Services**

### **Ihsan Children's Centre:**

Ihsan Children's Centre provides a range of essential services for young children and their families. We are dedicated to supporting families in creating a positive and enriching early childhood experience. Additionally, Ihsan Children's Centre offers a safe and nurturing environment for children to socialise and learn through play, contributing to their overall growth and development.

We offer a range of services, including early childhood education, developmental screenings, parenting classes, and support for child health and wellbeing. The services are designed to support families in fostering a positive and enriching early childhood experience.

The following is a breakdown of services offered to meet the diverse needs and interests of our service users:

- **Stay and Play Activities:** Carefully designed to promote early learning outcomes, such as language development, fine and gross motor skills, problem-solving, and social interaction.
- **Holiday Play Activities:** Special activities and events for children and families offered during school holidays or other times when children are out of school. These include day trips, sports activities, and other fun events.
- **Father's Forum Activities:** Provides support and guidance for fathers and other male caregivers. Includes support groups, educational workshops, father's stay and play sessions, and recreational activities.
- **Health Services:** Offers health screenings, health education programs, and referrals to other healthcare providers.
- **Home Visits:** Provide support and assistance to families and connect them with helpful resources and services.
- **One-to-One Support:** Offers individualised assistance to a specific person or families facing challenges, including information, advice, and guidance
- **Crèche Services:** Provides supervised childcare for young children while their parents or caregivers participate in other activities at the centre.
- **Adult Learning/Education Courses:** Includes English for Speakers of Other Languages (ESOL), Information and Communication Technology (ICT) courses, Health Exercise Nutrition for the Really Young (HENRY) programs, and The Solihull Approach to support child development, health, and wellbeing.
- **Adult Volunteering & Employment Service:** Provides support and resources for adults interested in volunteering or finding employment, including job training, CV writing, and assistance with finding and maintaining employment.

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**Ihsan Nursery:**

Launched in September 2014, Ihsan Nursery provides high-quality early education and care for children aged 2 to 5 years old. The nursery plays a key role in the NLMCC's strategy to enhance educational and health outcomes for local children and their families.

Ihsan Nursery has earned several awards that demonstrate our commitment to excellence:

- Gold Standard 'Eat Better Start Better' Accreditation: We provide nutritious and balanced meals and snacks, promoting healthy eating habits and lifestyles. This has led to improved physical health and wellbeing for our children and increased awareness of healthy food choices among families.
- 'Blast Off - Communication Flagship' Award: We meet the Launchpad for Language's highest standards for a communication-enriching environment. Children are encouraged to develop their language and communication skills, leading to enhanced language development, literacy skills, and improved confidence.
- Silver Award for Healthy Early Years London (Mayor of London Award): Recognises our commitment to supporting the health and wellbeing of our children, staff, and families. We are currently working towards achieving the Gold level of this award.

We have implemented several initiatives to further support our children's development:

- Physical Literacy: Provides opportunities for children to engage in physical activities that challenge and stimulate, helping them develop confidence, coordination, and balance.
- Math Skills: A designated staff member leads math activities, helping children develop mathematical thinking and skills through engaging games and tasks.
- Oral Health: Trained staff members promote good oral hygiene and dental care, providing information and advice on preventing tooth decay and gum disease.
- Early Years Development: Staff members have completed the Our Journey Birth to Five training, equipping them with the knowledge and skills to support children's development and address any developmental delays or concerns.

The services provided by Ihsan Children's Centre and Nursery have helped families access referrals for speech and language services, SENCO, Common Access Framework, Children in Need, Child Protection Plans, the Nawaal Fund, and other charities.

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**Ofsted Inspection**

Ihsan Nursery received an "Outstanding" rating from Ofsted in June 2023. The report highlighted:

- Exceptional support for children and families: The report commended our dedicated staff for their deep understanding of each child's individual needs and their targeted teaching approaches.
- Outstanding support for children with special educational needs and/or disabilities: The report recognised our effective use of funding to provide additional resources and support, ensuring these children make excellent progress.
- Warm and welcoming environment: The report emphasised the safe and secure atmosphere we create for children.

**Youth Services:**

The NLMCC provides a range of activities and opportunities for young people aged 8 to 19, supporting their personal, social, and educational development. We offer a safe and supportive environment where young people can:

- Learn new skills
- Grow as individuals
- Have fun
- Develop social responsibility and leadership skills
- Become active global citizens

Our high-quality and diverse youth services cater to the needs and interests of young people. We offer a variety of programs, including:

- After School and Weekend Activities: Includes sports like football, cricket, and table tennis, open to all young people, regardless of ability or experience.
- School Holiday Programs: Features exciting activities and outings such as Go Ape, ice-skating, mini golf, canoeing, and theme park visits.
- Girls' Activities: Offers a range of sports and recreational activities specifically for girls, such as netball, hockey, and fitness and movement sessions, promoting physical activity, self-esteem, confidence, and wellbeing.
- Education and Employment Guidance: Provides advice, information, and guidance on education and employment options, including one-on-one sessions, group sessions, and online resources.
- Arts and Crafts: Offers regular sessions in painting, drawing, pottery, and jewellery making, open to all young people.
- Celebrating Achievements: We hold award ceremonies to recognise and celebrate the accomplishments of our young people.

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We believe our youth services have helped young people to achieve their potential, overcome challenges, contribute to their communities and develop social responsibility, leadership skills, and global citizenship.

**Over 55 Luncheon Club:**

The NLMCC's Luncheon Club offers support and companionship to vulnerable elderly people in the community. We strive to help our members stay active, connected, and improve their quality of life and wellbeing.

Our vision is to create a friendly and welcoming environment where our members can enjoy a hot meal, a packed lunch, or a variety of recreational activities. Our service covers different aspects of our members' needs and interests, such as nutrition, health, socialisation, and engagement.

Our Luncheon Club serves as an important source of support and companionship for elderly members of the community, helping them to stay active and connected. Some of the benefits of our service include:

- **Improved nutrition and health:** Our service provides our members with healthy and tasty food options, which help them to meet their nutritional needs and improve their physical health. Our service also helps to prevent or reduce malnutrition, obesity, or other health problems that may affect our members.
- **Reduced loneliness and isolation:** Our service provides our members with a sense of belonging and community, which help them to cope with loneliness and isolation. Our service also helps to prevent or reduce depression, anxiety, or other mental health problems that may affect our members.
- **Enhanced skills and confidence:** Our service provides our members with opportunities to learn new skills and hobbies, which help them to keep their minds active and stimulated. Our service also helps to boost their self-esteem and confidence, and to express themselves creatively and positively.

NLMCC's Luncheon Club is a valuable and appreciated service that supports and empowers vulnerable elderly people in the community. We are proud to offer a range of services and activities that contribute to an improved quality of life and wellbeing for our members.



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**Advocacy Service:**

The NLMCC's Advocacy Service empowers residents to navigate life's challenges and opportunities. We help individuals:

- Understand their rights and options
- Access guidance and assistance
- Build confidence in addressing their needs and concerns

We provide advocacy support across a wide range of issues, including:

- Housing: dealing with landlords or preventing eviction.
- Health: Accessing healthcare services or making complaints
- Employment: Finding a job, resolving workplace disputes, claiming unfair dismissal.
- Other: Education, immigration, family matters, consumer rights.

We offer our services in a hybrid format, which means that they are available both online and in person. This allows users to choose the option that is most convenient or comfortable for them. We liaise with clients via email and over the phone, and we also meet with clients face-to-face. We offer outreach services, where we visit users at their homes or other locations, if they are unable to come to us.

**Advice, Information & Guidance Service:**

The NLMCC offers advice, information, and guidance services both online and in person, covering a range of issues, including:

- Social and welfare benefits
- Housing
- Employment
- Educational grants
- Disability support
- Consumer disputes
- Interpretation

We empower individuals to understand their rights and entitlements, access essential support and resources, resolve problems and overcome challenges.

We have experienced a significant increase in demand for our advice services, particularly regarding social and welfare benefits and housing. This surge is linked to the current social and economic climate, including the cost of living crisis and the complexities of Universal Credit.

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The cost of living crisis has significantly impacted people's quality of life and financial wellbeing, leading to challenges such as food insecurity, homelessness, and other forms of poverty.

The shift to online-only applications for Universal Credit has created barriers for individuals facing language and computer literacy challenges. This has resulted in increased demand for our assistance in completing and updating claims.

To meet this growing need, the NLMCC has:

- Recruited additional staff
- Increased resources for our advice service team
- Extended our hours of operation

**Multi-faith work and Diversity:**

The NLMCC is committed to fostering positive relationships with diverse faith communities. As a founding member of the Muslim Jewish Forum (established in 2001), we actively work for the mutual benefit of both the Orthodox Jewish and Muslim communities on local, regional, national, and international issues.

The NLMCC serves a diverse community, with people from a variety of backgrounds accessing our services. We typically see more than 2,500 service users, of which approximately 30% are non-Muslim. This demonstrates our commitment to inclusivity and our ability to attract and serve individuals from different cultural, religious, and demographic groups.

Our open-door policy ensures that we can meet the diverse needs of our community. We recognise the importance of providing a welcoming and inclusive environment for all, regardless of their background.

**External Activities:**

The NLMCC supports a vibrant ecosystem of external activities provided by organisations and individuals who share our values. We promote these activities and provide access and opportunities for our community members to participate in them.

We aim to create a diverse and inclusive environment where our community members can enjoy a variety of activities and groups that meet their needs and interests and enhance their physical, mental, and social wellbeing

We facilitate a range of activities that cover different domains such as exercise, sports, social, and cultural. Some of our activities include:

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- **Exercise Classes:** We offer exercise classes for men and women, including tai chi, Pilates, and aerobics, led by qualified instructors. These classes cater to all fitness levels and abilities.
- **Evening Exercise Classes:** Certified trainers lead evening exercise classes that incorporate warm-ups, stretches, bodyweight exercises, cardio, and movement.
- **Social Clubs:** Our social clubs, led by volunteers, provide opportunities for cooking, socialising, discussions, and activities.
- **Sports Clubs:** We facilitate sports clubs such as football, cricket, basketball, and dodgeball.
- **Women's Sports:** We offer dedicated sports sessions for women on Thursday evenings, providing opportunities for fitness, recreation, and social interaction.
- **Scouts Group:** In partnership with Hackney 6th Scouts, we help facilitate a Scouts group for children and young people aged 6 to 11, led by trained and vetted leaders.
- **Sports Hall Hire for schools and organisations:** We provide affordable hall hire facilities for local schools and community groups.

## **Renovation Works**

In 2022, the NLMCC embarked on a multi-year refurbishment and renovation programme of our Cazenove Road premises. This began with the installation of energy-efficient windows to reduce energy consumption and carbon emissions, while also improving comfort and security. We aim to complete the next phase of renovations by the end of 2024.

We have made significant progress in phase two, creating:

- A new community space/library where members and the public can socialise, enjoy refreshments, access services, hold meetings and workshops, read, use computers, and find information.
- Separate offices for our Advice and Advocacy services, expanding capacity and ensuring greater privacy and confidentiality for our users.
- A new Youth Room on the ground floor, conveniently located near the sports hall to create a seamless experience for young people.
- A new meeting room and conference room with a kitchenette, available for hire and equipped with state-of-the-art equipment and facilities.

These renovations will upgrade our facilities, enhance service delivery, and improve user satisfaction. We believe the benefits, including cost savings, increased efficiency, and improved facilities for the community, will make this investment worthwhile.

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## **Sustainability and Future Objectives**

The NLMCC is committed to long-term sustainability and continually evaluates its role within the community. We actively seek diverse funding streams to sustain and enhance our services.

We are dedicated to exploring opportunities that align with our long-term strategic vision. This includes identifying potential development opportunities to unlock the potential of our assets and expand our service offerings.

We have set the following short-term and long-term objectives:

### **Short-Term Objectives:**

- Identify gaps in services to ensure the needs of the most vulnerable and disadvantaged community members are met.
- Secure funding to introduce new services and expand the reach of existing services.
- Complete phase two of the renovation of our Cazenove Road premises to optimise its suitability for delivering community services.
- Strengthen relationships with local organisations and community members to better understand community needs and identify opportunities for collaboration.
- Provide training and professional development opportunities for staff and volunteers to ensure they have the skills and knowledge to deliver high-quality services.

### **Long-Term Objectives:**

- Reduce our carbon footprint and improve accessibility to our building and services.
- Expand our range of services to meet the evolving needs of the community.
- Strengthen our leadership team by welcoming new members to the NLMCC and providing opportunities for growth and development within the organisation.

The NLMCC is actively seeking financial support for its projects through numerous funding streams to support and develop its services. To ensure the organisation's long-term sustainability, the Board of Directors continually evaluate the NLMCC's role within the community.

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## **Managing Risks**

The Board of Directors recognises that our ambitious sustainability project could place significant pressure on the organisation. To mitigate potential risks, we have developed a comprehensive risk management plan to assess and address challenges associated with these projects.

The Trustees regularly monitor the charity's financial position. We aim to maintain reserves equivalent to at least six months of operating costs, ensuring that the community centre can continue providing services even in emergencies or unforeseen circumstances.

### **Key Risks Under Consideration:**

- **Financial:** Costs associated with maintaining the existing NLMCC buildings.
- **Health & Safety:** Risks related to the refurbishment of the buildings while users and staff are present.
- **Operational:** Challenges in maintaining services and operations during the refurbishment, including logistics, equipment storage, service quality, noise pollution, and user and staff retention.
- **Revenue:** Potential impact on revenue funding for services during refurbishment.
- **Service Continuity:** Potential reduction or removal of services due to funding challenges or unsuccessful grant applications.
- **Reputational:** Potential impact on the NLMCC's reputation due to disruptions or challenges.

These are some of the immediate concerns the Board of Directors is actively addressing. We recognise that other challenges may emerge, and we are committed to ongoing risk assessment and mitigation to ensure the continued success of the NLMCC and its services.

## **Statement of Trustee's Responsibilities**

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. The Trustees are also responsible for safeguarding the assets of the charity and therefore take reasonable steps for the prevention and detection of fraud and other irregularities. The Trustees have reviewed and considered the Charity Commission's guidance on public benefit.

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The Trustees are required by law to prepare financial statements for each financial year, which gives a true and fair view of the Charity and of the results for that period. In preparing those financial statements, the Trustees are required to:

- Select suitable accounting policies and apply them consistently.
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- Make judgements and estimates that are reasonable and prudent.
- Prepare the financial statements on an ongoing concern basis unless it is inappropriate to presume that the charity will continue in business.

### **Acknowledgements**

We are extremely grateful to all of our funders for their ongoing support. We would like to express our heartfelt thanks to:


- Hackney Learning Trust and Chief Executive's Directorate, which has provided funding for Ihsan Children's Centre and Nursery services.
- Young Hackney, the LBH Community Grants team, Islamic Relief UK, London Youth, and the Jack Petchey Foundation, which have funded and/or supported our Youth services.
- Hackney Parochial Charities, who have partnered with us to deliver funding for our advice service.
- Rethink Advocacy, which serves as the lead provider of our Advocacy Service on behalf of Hackney Adult Services.
- HCVS and Hackney Adult Services who have provided support and funding for our Over 55's Luncheon Club.

Without the support of these funders, we would not be able to provide the valuable services that we do to our community. We are deeply grateful for their partnership and support.

### **Approval of Accounts**

This report was approved by the Chair of the Board of Directors & Trustees on 15<sup>th</sup> December 2024 and was signed on their behalf.

Signed on behalf of the Board of Directors & Trustees:

  
.....

**Mohamed Munaf Zina**

**NLMCC Chair of Trustees and Company Director**

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I report to the charity trustees on my examination of the accounts of North London Muslim Community Centre Limited (the Company) for the year ended 31 March 2024.

**Responsibilities and Basis of Report**

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act'),

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.


**Independent examiner's statement**

Since the Company gross income exceeded £250,00 your examiner must be a member of a body listed in section 145 of the 2011 Act. I can confirm that I am qualified to undertake the examination because I am a registered member of ACCA, which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination'; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Salim Kala  
KALA ATKINSON  
Chartered Certified Accountants  
& Statutory Auditors  
43 Upton Lane  
Forest Gate  
London  
E7 9PA  
Date: 17<sup>th</sup> December 2024

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**

**STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE YEAR ENDED 31 MARCH 2024**

	Notes	Unrestricted Funds £	Restricted Funds £	Total 31-03-2024 £	Total 31-03-2023 £
<b><u>INCOMING RESOURCES</u></b>					
<b>Incoming Resources from Generated Funds</b>					
User Contribution	3	96,040	-	96,040	136,978
<b>Income from Charitable Activities</b>					
Grants and Donations	4	-	466,948	466,948	493,359
<b>Total Incoming Resources</b>		<b>96,040</b>	<b>466,948</b>	<b>562,988</b>	<b>630,337</b>
<b><u>RESOURCES EXPENDED</u></b>					
Charitable Activities	5	113,580	492,218	605,798	520,563
Grants and Donations for NLMCC Development fund / Transferred to Designated Funds	13	(17,540)	(25,270)	(42,810)	109,774
<b>Total Resources Expended</b>		<b>96,040</b>	<b>466,948</b>	<b>562,988</b>	<b>630,337</b>
<b>Net incoming/(outgoing) resources</b>		-	-	-	-
Funds Brought Forward		-	19,221	19,221	19,221
<b>Funds Carried Forward</b>		-	<b>19,221</b>	<b>19,221</b>	<b>19,221</b>



# NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED

## BALANCE SHEET FOR THE YEAR ENDED 31 MARCH 2024

Notes	Unrestricted Funds £	Restricted Funds £	Total 31-03-2024 £	Total 31-03-2023 £
<b>FIXED ASSETS:</b>				
Tangible Assets	9	1,200,882	133,001	1,333,883
				1,323,709
<b>CURRENT ASSETS:</b>				
Debtor	10	-	9,936	13,944
Cash at Bank and in Hand		507,896	20,374	594,372
		507,896	30,310	608,316
<b>CURRENT LIABILITIES:</b>				
Creditors: Falling due within one year	11	(694)	(11,089)	(28,909)
<b>NET CURRENT ASSETS</b>		507,202	19,221	526,423
				579,407
Creditors: Falling due after one year		-	-	-
<b>NET ASSETS</b>		1,708,084	152,222	1,860,306
				1,903,116
<b>FUNDS:</b>				
Restricted Funds		-	19,221	19,221
Designated		1,708,084	133,001	1,883,895
<b>TOTAL FUNDS</b>		1,708,084	152,222	1,860,306
				1,903,116

The company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2024.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2024 in accordance with Section 476 of the Companies Act 2006.

The director acknowledges his responsibilities for:

- (a) ensuring that the company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial year and of its profit or loss for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

The financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The financial statements were approved by the board of Directors on 15<sup>th</sup> December 2024 and were signed by:

  
 .....  
**Mohamed Munaf Zina**  
 NLMCC Chair of Trustees and Company Director

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**

**CASH FLOW STATEMENTS**  
FOR THE YEAR ENDED 31 MARCH 2024

	<b>Total 31-03-2024 £</b>	<b>Total 31-03-2023 £</b>
<b><u>CASH FLOWS FROM OPERATING ACTIVITIES</u></b>		
<b>Net Income / (Expenditure) for the Reporting Period (as per the financial statements)</b>	-	-
Depreciation Expense	<b>15,794</b>	2,120
(Increase) / Decrease in Debtors	<b>4,008</b>	3,119
Increase / (Decrease) in Creditors	<b>(17,126)</b>	8,405
Grants and Donations for NLMCC Development fund / Transferred to Designated Funds	<b>(42,810)</b>	109,774
<b>Net Cash Provided by (used in) Operating Activities</b>	<b>(40,134)</b>	123,418
<b><u>CASH FLOWS FROM INVESTING ACTIVITIES</u></b>		
<b>Net Income / (Expenditure) for the Reporting Period (as per the financial statements)</b>	-	-
Purchase of tangible fixed assets	<b>(25,968)</b>	(53,002)
<b>Net Cash Provided by (used in) Investing Activities</b>	<b>(25,968)</b>	(53,002)
<b>Change in Cash and Cash Equivalent in the Reporting Period</b>	<b>(66,102)</b>	70,416
<b>Cash and Cash Equivalent at the Beginning of the Reporting Period</b>	<b>594,372</b>	523,956
<b>Cash and Cash Equivalent at the End of the Reporting Period</b>	<b>528,270</b>	594,372
<b>Reconciliation: Cash at Bank and In Hand</b>	<b>(66,102)</b>	70,416

# **NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024**

### **1. ACCOUNTING POLICIES**

#### **Basis of preparation of accounts**

The financial statements of the charity company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006.

The financial statements have been prepared under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in pound sterling which is the functional currency of the charity.

The principal accounting policies applied in the preparation of these financial statements are set out below.

#### **Going concern**

The financial statements have been prepared on a going concern basis as the Trustees anticipate no material uncertainties exist going forward, and that the expected level of income will support all expenditure for 12 months from the date of authorising these financial statements.

#### **Income**

All incoming resources are included on the Statement of Financial Activities when charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

#### **Expenditure**

All expenditure is accounted for on an accruals basis within the Statement of Financial Activities, and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised once there is a legal or constructive obligation to make payments to third parties, it is probable that settlement will be required, and the amount of the obligation can be measured reliably. Where costs cannot be directly attributed to the headings, they have been allocated to activities on a basis consistent with the use of resources.

#### **Allocation of Costs**

Costs are allocated directly to projects where they can be identified as relating solely to that project. Other costs are allocated between the funds based on staff time spend on the fund activities or other appropriate criteria.

#### **Tangible Fixed Assets and Depreciation**

Tangible fixed assets are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is calculated on the following basis:

Motor vehicles	25% on cost
Equipment & Fittings	20% on cost

Restricted Land and Buildings are no longer depreciated but are subject to a professional valuation reviews for impairment. Unrestricted Land and Buildings are not depreciated and kept at cost value.

# NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

### Fund Structure

The Trust has its main grants as restricted income funds where a donor requires that the fund must be spent on a particular purpose or where funds have been raised for a specific purpose. Other funds are classified as unrestricted income funds. Designated funds comprise unrestricted funds that have been set aside by the trustees for the development of the charity to expand and advance its services.

### Fund Accounting

Unrestricted funds can be used in accordance with the charitable objective at the discretion of the Trustees. Restricted funds can only be used for the particular purposes within the objectives of the charity. Restrictions arise when specified by the donor or when funds are raised for particular purposes.

### Debtors

Basic financial assets, including trade and other debtors, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Such assets are subsequently carried at amortised cost using the effective interest method, less any impairment.

### Creditors

Basic financial liabilities, including trade and other creditors, loans from third parties and loans from related parties, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where debt instrument is measured at the present value of the future payments discounted at the market rate of interest. Such instruments are subsequently carried at amortised cost using the effective interest method, less any impairment.

### Pension costs and other post-retirement benefits

The charity operates a defined contribution pension scheme by B&CE Financial Services Ltd. Contributions payable to the charity's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

### Taxation

The charity is exempt from tax on its charitable activities.

## 2. LEGAL STATUS OF THE TRUST

The charity is a company limited by guarantee and has no share capital.

## 3. USER CONTRIBUTION

	Unrestricted Funds £	Restricted Funds £	31/03/2024 £	31/03/2023 £
Membership Fees	-	-	-	2,130
Service Charge	15,550	-	15,550	56,925
Hall Hire	11,302	-	11,302	12,610
Table / Chair Hire	503	-	503	450
Sundry	3,302	-	3,302	420
Project Income	6,183	-	6,183	5,643
Rental Income	59,200	-	59,200	58,800
	96,040	-	96,040	136,978

# NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

### 4. GRANTS AND DONATIONS

	Unrestricted Funds £	Restricted Funds £	31/03/2024 £	31/03/2023 £
Youth	-	66,400	66,400	69,620
Ihsan Nursery	-	188,338	188,338	177,216
Ihsan Children's Centre	-	184,300	184,300	209,882
Advocacy & Advice	-	15,900	15,900	24,787
Over 55 Luncheon Club	-	9,510	9,510	8,254
Sundry	-	2,500	2,500	3,600
	-	466,948	466,948	493,359

### 5. CHARITABLE ACTIVITIES

	Unrestricted Funds £	Restricted Funds £	31/03/2024 £	31/03/2023 £
Youth	-	75,462	75,462	69,620
Ihsan Nursery	-	196,103	196,103	172,790
Ihsan Children's Centre	-	191,861	191,861	209,882
Advocacy & Advice	-	15,900	15,900	28,574
Over 55 Luncheons Club	-	10,392	10,392	8,254
Refurbishment	87,396	-	87,396	19,263
Rental Property Expense	10,390	-	10,390	3,019
Depreciation of Fixtures & Fittings	15,794	-	15,794	2,120
Sundry	-	2,500	2,500	3,600
Non – Project Expenditure	-	-	-	3,441
	1,13,580	492,218	605,798	520,563

### 6. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or benefits for the year ended 31 March 2024 nor for the year ended 31 March 2023.

#### Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2024 nor for the year ended 31 March 2023.

### 7. STAFF COST

Wages and salaries include salary paid to both employees who provided direct charitable service and those who were involved in the management of the charity.

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS**  
FOR THE YEAR ENDED 31 MARCH 2024

	31/03/2024	31/03/2023
	£	£
Salary	401,591	366,680
Social Security	13,592	12,437
Pension Contribution	4,812	4,271
	419,995	383,388

The total number of employees during the year was as follows.

	31/03/2024	31/03/2023
Staff	46	42

No employees received emoluments in excess of £60,000

**8. ACCOUNTANTS' REMUNERATION**

	31/03/2024	31/03/2023
	£	£
Accountant Fees	3,300	3,000
Payroll Cost	1,902	2,000
	5,202	5,000

**9. TANGIBLE FIXED ASSETS**

	Motor Vehicle	Equipment's & Fittings	Land & Building	Total
	£	£	£	£
<b>Cost:</b>				
At 1 April 2023	38,199	53,002	1,272,826	1,364,027
Additions	-	25,968	-	25,968
At 31 March 2024	38,199	78,970	1,272,826	1,389,995
<b>Depreciation:</b>				
At 1 April 2023	38,198	2,120	-	40,318
Charge for the year	-	15,794	-	15,794
At 31 March 2024	38,198	17,914	-	56,112
<b>Net Book Value:</b>				
At 31 March 2024	1	61,056	1,272,826	1,333,883
At 31 March 2023 Restated	1	50,882	1,272,826	1,323,709

# NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

### 10. DEBTORS

	31/03/2024 £	31/03/2023 £
Debtor	9,936	6,220
Prepayments	-	7,724
	<b>9,936</b>	<b>13,944</b>

### 11. CREDITORS: Amount falling due within one year

	31/03/2024 £	31/03/2023 £
Contract Income received in advance	-	9,500
Rental Income received in advance	694	694
Accruals	11,089	18,715
	<b>11,783</b>	<b>28,909</b>

### 12. RELATED PARTY DISCLOSURES

- The trust employs one person who is related to a trustee as follows:  

Name of employee	Relationship	Salary per annum (£)
Mr S Gajia	Brother	£23,840
- Mr Mohamed Munaf Zina is a director of Foster Care Link Ltd (04743655). Foster Care Link are utilising office space in part of the NLMCC building. They pay a service charge towards the running costs of the NLMCC. The current service charge is £15,450 per annum. Any conflict of interest is minimised as the trustee member is unable to take part in any of the discussions related to Foster Care Link Ltd.

### 13. GRANTS AND DONATIONS FOR NMLCC DEVELOPMENT FUNDS / TRANSFERRED TO DESIGNATED FUNDS

The following funds have been allocated from un-restricted to designated fund:

	Unrestricted Funds £	Restricted Funds £	Total 31/03/2024 £	Total 31/03/2023 £
Start of the year			1,883,895	1,774,121
Adding during the year	(17,540)	(25,270)	(42,810)	109,774
	<b>(17,540)</b>	<b>(25,270)</b>	<b>1,841,085</b>	<b>1,883,895</b>

The above amount transferred to designated funds.

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES**  
FOR THE YEAR ENDED 31 MARCH 2024

	<b>31/03/2024</b>	<b>31/03/2023</b>
	£	£
<b>INCOMING RESOURCES</b>		
<b>User Contribution</b>		
Membership Fees	-	2,130
Service Charge	15,550	56,925
Hall Hire	11,302	12,610
Table/Chair Hire	503	450
Sundry	3,302	420
Project Income	6,183	5,643
Rental Income	59,200	58,800
	<b>96,040</b>	<b>136,978</b>
<b>Grants &amp; Donations</b>		
Youth	66,400	69,620
Ihsan Nursery	188,338	177,216
Ihsan Children's Centre	184,300	209,882
Advocacy & Advice	15,900	24,787
Over 55 Luncheon Club	9,510	8,254
Sundry	2,500	3,600
	<b>466,948</b>	<b>493,359</b>
<b>Total incoming Resources</b>	<b>562,988</b>	<b>630,337</b>
<b>RESOURCES EXPENDED</b>		
<b>Charitable Activities</b>		
Youth	75,462	69,620
Ihsan Nursery	196,103	172,790
Ihsan Children's Centre	191,861	209,882
Advocacy & Advice	15,900	28,574
Over 55 Luncheon Clubs	10,392	8,254
Refurbishment (Unrestricted)	87,396	19,263
Sundry	2,500	3,600
Rental Property Expense (Unrestricted)	10,390	3,019
Depreciation for Fixtures & Fittings	15,794	2,120
Non-Project Expenditure (Unrestricted)	-	3,441
	<b>605,798</b>	<b>520,563</b>
<b>Resources Expended</b>		
Designated Fund	(42,810)	109,774
	<b>(42,810)</b>	<b>109,774</b>
<b>Total Resources Expended</b>	<b>562,988</b>	<b>630,337</b>
<b>SURPLUS OF INCOME OVER (EXPENDITURE)</b>	<b>-</b>	<b>-</b>