

**TRUSTEES' ANNUAL REPORT AND  
STATEMENT OF FINANCIAL ACTIVITIES**

YEAR ENDED 31 MARCH 2022

FOR  
NORTH LONDON MUSLIM  
COMMUNITY CENTRE LIMITED  
(A COMPANY LIMITED BY GUARANTEE)

Charity Number: 1062409

Company Number: 3336135

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**COMPANY INFORMATION**  
FOR THE YEAR ENDED 31 MARCH 2022

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**(A COMPANY LIMITED BY GUARANTEE)**  
**COMPANY INFORMATION**  
FOR THE YEAR ENDED 31 MARCH 2022

**COMPANY INFORMATION**

**DIRECTORS & TRUSTEES**

Ebrahim Loonat  
Mahmood Bham  
Mohamed Munaf Zina (Chairman)  
Nasser Patel (Treasurer)  
Mohammad Shabbir Gajia (Vice Chairman)  
Ummer Farouk Alibhai (Vice Chairman)  
Abu Bakr Bin Yusuf  
Ayub Patel

**SECRETARY & TRUSTEE**

Yasin Balesaria

**REGISTERED OFFICE**

66-68 Cazenove Road  
London  
N16 6AA

**COMPANY NUMBER**

3336135

**CHARITY REGISTRATION NUMBER**

1062409

**BANKERS**

Barclays Bank Plc  
Kingsland Business Centre  
London  
E8 2JX

**Independent Examiner**

Kala Atkinson  
Chartered Certified Accountants  
& Statutory Auditors  
43 Upton Lane  
Forest Gate  
London  
E7 9PA

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**REPORT OF THE CHAIR**  
**ON BEHALF OF THE BOARD OF DIRECTORS AND TRUSTEES**

**1. ORGANISATIONAL STATUS AND GOVERNANCE**

***1.1 Overview:***

The North London Muslim Community Centre Limited (NLMCC) is a community centre based in Hackney, London. It is a place where members of the local community can come together for social, cultural, recreational, and other activities.

The NLMCC is a registered charity, constituted as a company limited by guarantee and not having a Share Capital. It is governed by a memorandum of association and articles of association.

***1.2 Purpose:***

The NLMCC's overall aims are to:

- Promote the health and wellbeing of community members
- Reduce social isolation and encourage a sense of belonging
- Provide opportunities for inclusion and advancement
- Coordinate and facilitate community activities and events
- Serve as a connector and facilitator for other local organisations
- Encourage learning and personal development through educational and cultural activities
- Advocate for and support social justice and equality
- Contribute to the social and economic development of the community

The NLMCC provides services and supports people of all backgrounds, in a way that is culturally appropriate to the needs of the Muslim community. The NLMCC's activities are underpinned by an overriding ethos of ensuring targeted approach and positive outcomes. The NLMCC provides welfare, social and educational services to the local community. It works with other organisations in synergy to provide better services.

***1.3 Directors & Trustees:***

The NLMCC has a clearly defined structure, which enables its members to actively participate through an elected Board of Directors. The Board of Directors has overarching responsibility for managing risk, developing policy, and ensuring financial and management compliance. Furthermore, all Board members are Directors of the Company and are also Trustees of the Charity. There are no other Trustees. The Trustees confirm that they have had regard to the Charity Commission's guide on public benefit.

***1.4 Staff:***

The services are delivered by the Director of NLMCC, who is supported by three full time staff members, 31 part-time staff members and a further six staff members who work on a sessional basis.



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**2. FINANCIAL SUMMARY**

***2.1 Statement of Trustee's Responsibilities:***

The Trustees are required by law to prepare financial statements for each financial year, which gives a true and fair view of the Charity and of the results for that period. In preparing those financial statements, the Trustees are required to:

- Select suitable accounting policies and apply them consistently
- Make judgements and estimates that are reasonable and prudent
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements
- Prepare the financial statements on an ongoing concern basis unless it is inappropriate to presume that the charity will continue in business

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. The Trustees are also responsible for safeguarding the assets of the charity and therefore take reasonable steps for the prevention and detection of fraud and other irregularities.

***2.2 Transactions and financial Position:***

The Trustees are pleased to present their report and accounts for the year ended 31st March 2022. The following analysis is based on data from the "Statement of Financial Activities" section of the financial report and covers various aspects of the NLMCC's finances and activities.

The Statement of Financial Activities for 2021-22 shows total income of £659,948. The total income from user contributions was £159,172, which represented a decrease of 18% compared to the same period last year (see note 3 in the financial statements). Furthermore, the greatest source of unrestricted income was Service Charges at £84,389. However, this decreased by more than 50% compared to 2020-21, and we expect this to reduce further in the upcoming financial year.

The income from grants and donations totalled £500,776 (see note 4 in the financial statements), which was an increase of c. £16,000 compared 2020-21.

Hackney Council have outlined a focus on children and young people for targeted support under the Household Support Fund based on the following information:

- An estimated 32,786 (48%) children in Hackney are living in poverty (on households incomes of £14,000) after housing costs are deducted.
- An estimated 49% of children in poverty live in families where the youngest child is aged 4 or under (total population estimated 20,000).

Ihsan Children's Centre received additional funding under the Household Support Fund, which was used to purchase and distribute vouchers for residents of Hackney with children under the age of 5.

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**3. SERVICES:**

***3.1 Review of Services:***

The numerous local and national lockdowns resulting from Covid-19 naturally disrupted core services provided at the community centre. However, NLMCC was able to adapt its services to meet the needs of the community and funders. Below is a summary of achievements resulting from our services.

**Ihsan Children's Centre:**

Ihsan Children's Centre is a place where families, carers and the children in their care between the ages of 0-8, can come and access a range of educational and fun services and activities to support their child's development. We offer:

- **Stay and Play Activities:** These are activities designed for parents and their caregivers to participate together. These activities may include arts and crafts, games, and other interactive sessions that engage, educate and entertain children.
- **Crèche Services:** This is a supervised childcare facility provided to young children while their parents or caregivers are participating in other activities at the centre.
- **Adult Volunteering & Employment Services:** These services include support and resources for adults who are interested in volunteering or finding employment. This could include job training, resume writing, or other assistance to help find and maintain employment.
- **Health Services:** This includes opportunities for health screenings, health education programs, and referrals to other health care providers as needed.
- **Adult Learning/Education Courses:** These courses include English for speakers of other languages (ESOL), Information, and Communication Technology (ICT). It also provided programmes like Health Exercise Nutrition for the Really Young (HENRY) and The Solihull Approach, which are designed to support the development, health and well-being of children and young people.
- **One-to-One Support:** We provide individualised assistance to a specific person or family with a specific challenge or problem, or more general support and guidance.
- **Outreach:** This service is provided to people in the community who may not be able to come to the Children's Centre in person and are therefore visited at home.
- **Home visits:** These visits might be used to provide support and assistance, or to connect families with resources and services that can help them.
- **Holiday play activities, fun days, and trips:** We offer special activities and events for children and families during school holidays or other times when children are out of school. It can include day trips, sports activities, and other fun events and activities.
- **Father's Forum Activities:** These activities are designed to provide support and guidance for men in their role as caregivers. It is specifically for fathers or other male caregivers and includes things like support groups, educational workshops, father's stay play sessions, and recreational activities.

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**Ihsan Nursery:**

The services provided by the Ihsan Children's Centre and Nursery have helped families with referrals for speech and language services, SENCO, Common Access Framework, Children in Need, Child Protection Plans, and to access help via referrals to Nawaal Fund and other charities.

Ihsan Nursey have made ongoing improvements and have enhanced its services by:

- Achieving reaccreditation for Gold standard 'Eat Better Start Better'
- Achieving Silver Healthy Early Years London – Mayor of London Award (Now working towards Gold)
- Awarded the 'Blast Off-Communication Flagship' as part of the Launchpad for Language Accreditation process - This means that the Nursery meets the Launchpad for Language's highest standards for a communication-enriching environment
- Training Oral Health Nursery Practitioners
- Training Nursery Champions for Our Journey Birth to Five
- Training for Physical Literacy – Supporting children's physical, cognitive, social emotional development leading to healthy active movers and better outcomes

Furthermore, the Nursery recently introduced a sensory room to provide a calming and stimulating environment for children to explore and engage with. A sensory room is a special space designed to provide sensory experiences for children. It includes a range of equipment and materials that stimulate the senses through sight, sound, touch, smell, and movement.

Sensory rooms can be especially beneficial for children with sensory processing disorders, as they can help to regulate the child's sensory system and promote relaxation and focus. They can also be beneficial for children who have developmental delays or who may benefit from additional sensory stimulation to support their learning and development. Sensory rooms provide a fun and engaging space for children to explore and learn through their senses, and we are excited to offer this resource to our community.

The last Nursery Ofsted inspection was carried out in November 2017 and was graded Outstanding. The report highlighted that:

The leaders' vision and absolute commitment for all children to thrive and achieve their very best is exceptional. Managers have very high expectations for what children can achieve.

The nursey staff have excellent relationships with parents and other stakeholders. Gaps identified during delivering the services are quickly rectified and improved. Each child's social and educational development needs are met through specifically tailored and highly effective service plans thus progress is ensured.

The skilful and caring staff have full knowledge of each child's capacity and capability. Regular liaison with parents ensures that each child settles quickly. Each child enjoys a warm and positive relationships with the key staff.

The summary of key findings can be found in Ofsted report, published 15 December 2017.

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**Youth Services:**

Our aim is to provide activities and opportunities for children and young people in a safe and supportive environment providing them with an opportunity to learn, grow, and have fun. The NLMCC offers a variety of after school and weekend activities for children and young adults aged 8 to 19, including sporting, educational, and recreational activities. Some of the specific activities that were offered included:

- After School and Weekend Sessions: These activities include organised sports practices or games, as well as other recreational activities like arts and crafts or outdoor play.
- Football League Entry: The NLMCC are working towards entering teams in a local youth football league for children in the under-14 and under-16 age groups.
- Colts Cricket: Similar to the football teams, the NLMCC are working towards entering teams in a youth cricket league for children in the under-12 and under-16 age groups.
- Girls' Activities: The NLMCC offer sports and recreational activities specifically for girls.
- Achievement and Award Ceremonies: We held award ceremonies to recognise and celebrate the accomplishments of young people.
- School Holiday Activities: During school breaks, the NLMCC organised activities and outings to places like Go Ape, ice-skating, mini golf, canoeing and theme parks.
- Advice, Information, and Guidance on Education and Employment: The NLMCC have offered support and resources to help young people make informed decisions about their education and career paths.

**Advice, Information & Guidance Service:**

The NLMCC offers Advice, Information and Guidance to individuals both online and in person on a range of issues relating to social and welfare benefits, housing, employment, educational grants, disability support, consumer disputes, and interpretation.

The advice surgery has seen an increase in the number of users and sessions provided. This is linked to the current social and economic climate in particular, including the cost of living crisis and the expansion of universal credit.

The cost of living has had a significant impact on people's quality of life and financial well-being, and has led to problems such as food insecurity, homelessness, and other forms of poverty. In line with Government requirements, Universal credit claims now have to be completed online, that has resulted in more users seeking assistance in completing or updating their claims due to language and computer literacy barriers.

The NLMCC have increased its advice service provision in response to higher demand. We have recruited additional staff and resources for the advice service team, and have extended its hours of operation to make sure that we are able to help as many people as possible.

We believe that these changes will make a real difference in the lives of those who are seeking assistance, and we are committed to doing everything we can to support our community.

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**Advocacy Service:**

The overall aim of the Advocacy Services is to support and empower residents and to help them navigate the challenges and opportunities of life. This means helping people to understand their rights and options, and providing guidance and assistance as needed. Our objective is to help people become more confident and capable of addressing their needs and concerns.

The issues we have assisted with are wide ranging such as housing, health, employment, and other areas of life. We offered our services in a hybrid format, which means that they are available both online and in person. This allows users to choose the option that is most convenient or comfortable for them.

**Over 55's Luncheon Club:**

The NLMCC's Luncheon Club offers a range of services to support vulnerable elderly people in the community, including hot meals and packed lunches. These meals have been provided onsite at the premises or delivered to members who were unable to attend in person.

In addition to the above, NLMCC also provides recreational facilities and activities for members to participate in. These include group games, craft projects, or other activities designed to promote socialisation and engagement. The Luncheon Club serves as an important source of support and companionship for elderly members of the community, helping them to stay active and connected.

**3.2 Multi-faith work and Diversity:**

The NLMCC is a founding member of the Muslim Jewish forum, which was established in 2001 and continues to work for the mutual benefit of both the Orthodox Jewish and Muslim communities on local, regional, national, and international issues.

The NLMCC serves a diverse group of users, with a significant proportion coming from a variety of different backgrounds. Approximately 30% of the more than 2,500 users in 2021-22 were non-Muslim, indicating that the organisation can attract and serve a wide range of people from different cultural, religious, and demographic groups.

Our approach is particularly important in a diverse community as there are many different groups with diverse needs and concerns. Our open-door policy ensures that we can meet the needs of a wide range of people and organisations.

**3.3 Covid-19 Response:**

During 2021-22, NLMCC continued to adapt their services for Covid-19 and the related social, economic and health challenges. This required a comprehensive, structural, and coordinated community response to ensure positive outcomes. This was a very challenging and testing time. The NLMCC recognised that working in partnership with other organisations and by using a holistic approach, it could help build community resilience.

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The NLMCC identified a team of key workers to assist elderly, vulnerable and disadvantaged members of the public who were all affected by the ongoing public health crisis including those that had were self-isolating. The assistance materialised with the following:

- Free meals for people
- Assistance with shopping and pharmacy visits
- Support through the funeral and burial process
- Support with other essential tasks

The NLMCC recognised that Covid-19 was a constantly evolving situation, which lead the Centre to shape its services. The process of change involved engaging with volunteers to assist in delivering the tasks in addition to inviting ideas and suggestions to help us shape the Covid-19 response. The overarching aim was to ensure maximum benefit to the communities the Centre was serving.

For the record, the NLMCC would like to thank Aspirar Caterers, Cazenove Road Mosque, Clapton Mosque, Tottenham Park Islamic Cemetery Association, Made in Hackney, and the tireless volunteers who assisted in the delivery of these services and helped bring them to fruition.

The Centre would also like to extend its gratitude to Hackney Council and their Registrar Service together with the Metropolitan Police Service, Coroner's Service, and the NHS. The contributions, expertise and assistance of these organisations was invaluable and enabled the Centre to provide this service for the community.

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**4. SUSTAINABILITY & FUTURE OBJECTIVES:**

The NLMCC has been seeking funding at the local and national levels to support its projects. At the same time, the organisation's board has been holding discussions about its role in the community and in Hackney, and how it can continue to be actively involved. Any unrestricted surplus funds are designated to the NLMCC Development Fund, which is used to build the financial resources needed for long-term projects.

The board has also held discussions about the organisation's long-term strategic vision, including the potential to explore further development opportunities that could help unlock the potential of NLMCC's assets and expand its service offerings.

The NLMCC has set out several short- and long-term objectives that it is working towards. These include specific goals related to funding, community involvement, and the development of new services and programs for the community. They are set out below.

***Short-term objectives:***

- Identify gaps in services to ensure the most vulnerable and disadvantaged members of the community needs are best met
- Review and refine existing services to align with the organisation's goals and objectives
- Seek funding to introduce new services and expand the reach of current services
- Renovate the NLMCC's premises on Cazenove Road to ensure it is suitable for delivering community services
- Build relationships with local organisations and community members to better understand the needs of the wider community and identify potential opportunities for collaboration
- Develop marketing and outreach materials to increase awareness of the NLMCC's services among the community
- Enhance training and professional development opportunities for staff and volunteers to ensure that they have the skills and knowledge needed to deliver high-quality services

***Long-term objectives:***

- Reduce the NLMCC's carbon footprint and improve accessibility to the building and services
- Expand the range of services offered by the NLMCC to meet the evolving needs of the community
- Develop a succession plan to ensure that the NLMCC has a strong leadership team in place to guide the organisation into the future

The NLMCC is planning to renovate its facilities and install new energy-efficient windows in the next financial year. These renovations will enable us to re-introduce a community space, which will be used for a range of purposes such as meetings, workshops, classes, and events.

The refurbishment works and new windows will help to upgrade not only its facilities and reduce energy consumption and carbon footprint, but this will likely require a significant investment of time

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and resources. However, NLMCC firmly believes that the benefits of these improvements, including cost savings, efficiency and improved facilities for the community, will make them worthwhile in the long run.

**5. MANAGING RISKS:**

The Board of Directors are conscious of the fact that its ambitious sustainability project could place significant pressure on the organisation. On the back of this aim, the board have developed a risk management plan to fully assess and mitigate the risks that these projects may pose to the Centre and thus ensure that the organisation is not overburdened.

The Trustees monitor the financial position of the charity on a regular basis. The Charity aims to maintain at least six months of overheads within the reserves, ensuring that in the event of an emergency the community centre can continue to provide services without other income streams.

Some of the risks being considered are;

- The Financial risks related to the costs of maintaining the existing NLMCC buildings
- The Health & Safety risks related to the refurbishment of the current NLMCC buildings while users and staff are still using the facilities
- The operational risks related to the ability to continue all services and operations during the refurbishment of the existing premises i.e. logistics, storage of equipment/facilities, quality of services, noise pollution, retaining users and staff etc.
- Risk to revenue funding for services whilst refurbishment works are being carried out on the existing premises
- Reduction or removal of services due to challenges with funding streams and grant applications
- The long-term impact of Covid-19 on NLMCC services, staff and users

These are just some of the immediate concerns that the Board of Directors will consider. There are many other challenges which will emerge over the next few months and years and these will be given due consideration and rating.



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**6. ACKNOWLEDGEMENTS:**

We are extremely grateful to all of our funders for their ongoing support. We would like to express our heartfelt thanks to:

- Hackney Learning Trust and Chief Executive's Directorate, which has provided funding for Ihsan Children's Centre and Nursery services.
- Young Hackney, the LBH Community Grants team, London Youth, and the Jack Petchey Foundation, which have funded and/or supported our Youth services.
- East End Citizens Advice Bureaux, which has partnered with us to deliver advice services with funding from Hackney Community Grants.
- The Advocacy Project, which serves as the lead provider of our Advocacy Service on behalf of Hackney Adult Services.
- HCVS and Hackney Adult Services who have provided support and funding for our Over 55's Luncheon Club.
- The East End Fund and Hackney Council, which have provided funding for some of our Covid-19-related activities.

Without the support of these funders, we would not be able to provide the valuable services that we do to our community. We are deeply grateful for their partnership and support.

**Approval:**

This report was approved by the Chair of the Board of Directors & Trustees on the 28<sup>th</sup> of December 2022 and was signed on their behalf.

**Signed on behalf of the Board of Directors & Trustees:**

A handwritten signature in black ink, appearing to read 'Munaf Zeena', is written over a horizontal dotted line.

**Munaf Zeena**  
**NLMCC Chair of Trustees and Company Director**

**Independent Examiner's Report to the Trustees of  
North London Muslim Community Centre Limited**

I report to the charity trustees on my examination of the accounts of North London Muslim Community Centre Limited (the Company) for the year ended 31 March 2022.

**Responsibilities and Basis of Report**

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act'),

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.


**Independent examiner's statement**

Since the Company gross income exceeded £250,00 your examiner must be a member of a body listed in section 145 of the 2011 Act. I can confirm that I am qualified to undertake the examination because I am a registered member of ACCA, which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination'; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Sahin Kala  
KALA ATKINSON  
Chartered Certified Accountants  
& Statutory Auditors  
43 Upton Lane  
Forest Gate  
London  
E7 9PA

Date: 28 December 2022

# NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED

## STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 MARCH 2022

	Notes	Unrestricted Funds £	Restricted Funds £	Total 31-03-2022 £	Total 31-03-2021 £
<b><u>INCOMING RESOURCES</u></b>					
<b>Incoming Resources from Generated Funds</b>					
User Contribution	3	159,172	-	159,172	192,561
<b>Income from Charitable Activities</b>					
Grants and Donations	4	-	500,776	500,776	484,340
<b>Total Incoming Resources</b>		<b>159,172</b>	<b>500,776</b>	<b>659,948</b>	<b>676,901</b>
<b><u>RESOURCES EXPENDED</u></b>					
Charitable Activities	5	15,120	488,520	503,640	535,417
Grants and Donations for NLMCC Development fund / Transferred to Designated Funds	13	144,052	12,256	156,308	141,484
<b>Total Resources Expended</b>		<b>159,172</b>	<b>500,776</b>	<b>659,948</b>	<b>676,901</b>
<b>Net incoming/(outgoing) resources</b>		-	-	-	-
Funds Brought Forward		-	19,221	19,221	19,221
<b>Funds Carried Forward</b>		-	<b>19,221</b>	<b>19,221</b>	<b>19,221</b>

# NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED

## BALANCE SHEET FOR THE YEAR ENDED 31 MARCH 2022

Notes	Unrestricted Funds £	Restricted Funds £	Total 31-03-2022 £	Total 31-03-2021 £
<b>FIXED ASSETS:</b>				
Tangible Assets 9	1,139,826	133,001	1,272,827	1,272,827
<b>CURRENT ASSETS:</b>				
Debtor 10	-	17,063	17,063	47,606
Cash at Bank and in Hand	501,988	21,968	523,956	395,817
	501,988	39,031	541,019	443,423
<b>CURRENT LIABILITIES:</b>				
Creditors: Falling due within one year 11	694	19,810	20,504	79,216
<b>NET CURRENT ASSETS</b>	501,294	19,221	520,515	364,207
Creditors: Falling due after one year	-	-	-	-
<b>NET ASSETS</b>	1,641,120	152,222	1,793,342	1,637,034
<b>FUNDS:</b>				
Restricted Funds	-	19,221	19,221	19,221
Designated	1,641,120	133,001	1,774,121	1,617,813
<b>TOTAL FUNDS</b>	1,641,120	152,222	1,793,342	1,637,034

The company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2022.

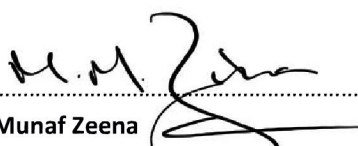
The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2022 in accordance with Section 476 of the Companies Act 2006.

The director acknowledges his responsibilities for:

- (a) ensuring that the company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial year and of its profit or loss for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

The financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The financial statements were approved by the board of Directors on 28<sup>th</sup> December 2022 and were signed by:

  
 .....  
**Munaf Zeena**  
**NLMCC Chair of Trustees and Company Director**

# NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED

## CASH FLOW STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

	Total 31-03-2022 £	Total 31-03-2021 £
<b><u>CASH FLOWS FROM OPERATING ACTIVITIES</u></b>		
<b>Net Income / (Expenditure) for the Reporting Period (as per the financial statements)</b>	-	-
(Increase) / Decrease in Debtors	<b>30,543</b>	(14,561)
Increase / (Decrease) in Creditors	<b>(58,712)</b>	52,614
Grants and Donations for NLMCC Development fund / Transferred to Designated Funds	<b>156,038</b>	141,484
<b>Net Cash Provided by (used in) Operating Activities</b>	<b>128,139</b>	179,537
<b>Change in Cash and Cash Equivalent in the Reporting Period</b>	<b>128,139</b>	179,537
<b>Cash and Cash Equivalent at the Beginning of the Reporting Period</b>	<b>395,817</b>	216,280
<b>Cash and Cash Equivalent at the End of the Reporting Period</b>	<b>523,956</b>	395,817
<b>Reconciliation: Cash at Bank and In Hand</b>	<b>128,139</b>	179,537

# **NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022**

### **1. ACCOUNTING POLICIES**

#### **Basis of preparation of accounts**

The financial statements of the charity company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006.

The financial statements have been prepared under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in pound sterling which is the functional currency of the charity.

The principal accounting policies applied in the preparation of these financial statements are set out below.

#### **Going concern**

The financial statements have been prepared on a going concern basis as the Trustees anticipate no material uncertainties exist going forward, and that the expected level of income will support all expenditure for 12 months from the date of authorising these financial statements.

#### **Income**

All incoming resources are included on the Statement of Financial Activities when charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

#### **Expenditure**

All expenditure is accounted for on an accruals basis within the Statement of Financial Activities, and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised once there is a legal or constructive obligation to make payments to third parties, it is probable that settlement will be required, and the amount of the obligation can be measured reliably. Where costs cannot be directly attributed to the headings, they have been allocated to activities on a basis consistent with the use of resources.

#### **Allocation of Costs**

Costs are allocated directly to projects where they can be identified as relating solely to that project. Other costs are allocated between the funds based on staff time spent on the fund activities or other appropriate criteria.

#### **Tangible Fixed Assets and Depreciation**

Tangible fixed assets are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is calculated on the following basis:

Motor vehicles	25% on cost
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Restricted Land and Buildings are no longer depreciated but are subject to a professional valuation reviews for impairment. Unrestricted Land and Buildings are not depreciated and kept at cost value.

# **NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022**

### **Fund Structure**

The Trust has its main grants as restricted income funds where a donor requires that the fund must be spent on a particular purpose or where funds have been raised for a specific purpose. Other funds are classified as unrestricted income funds. Designated funds comprise unrestricted funds that have been set aside by the trustees for the development of the charity to expand and advance its services.

### **Fund Accounting**

Unrestricted funds can be used in accordance with the charitable objective at the discretion of the Trustees. Restricted funds can only be used for the particular purposes within the objectives of the charity. Restrictions arise when specified by the donor or when funds are raised for particular purposes.

### **Debtors**

Basic financial assets, including trade and other debtors, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Such assets are subsequently carried at amortised cost using the effective interest method, less any impairment.

### **Creditors**

Basic financial liabilities, including trade and other creditors, loans from third parties and loans from related parties, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where debt instrument is measured at the present value of the future payments discounted at the market rate of interest. Such instruments are subsequently carried at amortised cost using the effective interest method, less any impairment.

### **Pension costs and other post-retirement benefits**

The charity operates a defined contribution pension scheme by B & C E Financial Services Ltd. Contributions payable to the charity's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

### **Taxation**

The charity is exempt from tax on its charitable activities.

## **2. LEGAL STATUS OF THE TRUST**

The charity is a company limited by guarantee and has no share capital.

## **3. USER CONTRIBUTION**

	<b>Unrestricted Funds £</b>	<b>Restricted Funds £</b>	<b>31/03/2022 £</b>	<b>31/03/2021 £</b>
Membership Fees	1,610	-	<b>1,610</b>	40
Service Charge	84,389	-	<b>84,389</b>	172,427
Hall Hire	11,400	-	<b>11,400</b>	940
Minibus Hire	50	-	<b>50</b>	-
Table / Chair Hire	435	-	<b>435</b>	459
Sundry	2,488	-	<b>2,488</b>	1,989
Rental Income	58,800	-	<b>58,800</b>	16,706
	<b>159,172</b>	-	<b>159,172</b>	192,561



# NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

### 4. GRANTS AND DONATIONS

	Unrestricted Funds £	Restricted Funds £	31/03/2022 £	31/03/2021 £
CYH	-	65,500	<b>65,500</b>	65,500
Ihsan Nursery	-	189,069	<b>189,069</b>	181,277
Ihsan Children Centre	-	209,520	<b>209,520</b>	165,560
Advocacy	-	13,800	<b>13,800</b>	16,560
Hackney Advice Partnership	-	12,133	<b>12,133</b>	12,133
LBH / HCVS Luncheons Club	-	8,254	<b>8,254</b>	8,254
Sundry	-	-	-	2,205
Government Grant	-	-	-	22,176
Covid-19	-	-	-	10,176
Jack Petchey	-	600	<b>600</b>	500
London Youth	-	1,900	<b>1,900</b>	-
	-	500,776	<b>500,776</b>	484,340

### 5. CHARITABLE ACTIVITIES

	Unrestricted Funds £	Restricted Funds £	31/03/2022 £	31/03/2021 £
CYH	-	65,500	<b>65,500</b>	65,500
Ihsan Nursery	-	178,733	<b>178,733</b>	160,926
Ihsan Children Centre	-	209,520	<b>209,520</b>	165,560
Advocacy	-	11,880	<b>11,880</b>	14,047
Hackney Advice Partnership	-	12,133	<b>12,133</b>	12,133
LBH / HCVS Luncheons Club	-	8,254	<b>8,254</b>	8,254
Refurbishment	7,968	-	<b>7,968</b>	17,229
Covid-19	-	-	-	10,175
Jack Petchey	-	600	<b>600</b>	500
Rental Property Expense	3,897	-	<b>3,897</b>	81,093
Non-Project Expenditure	3,255	-	<b>3,255</b>	-
London Youth	-	1,900	<b>1,900</b>	-
	15,120	488,520	<b>503,640</b>	535,417

### 6. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or benefits for the year ended 31 March 2022 nor for the year ended 31 March 2021.

#### Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2022 nor for the year ended 31 March 2021.



# NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

### 7. STAFF COST

Wages and salaries include salary paid to both employees who provided direct charitable service and those who were involved in the management of the charity.

	31/03/2022	31/03/2021
	£	£
Salary	357,494	344,537
Social Security	11,524	9,713
Pension Contribution	3,653	2,928
	<b>372,671</b>	<b>357,178</b>

The total number of employees during the year was as follows.

	31/03/2022	31/03/2021
Staff	40	44

No employees received emoluments in excess of £60,000

### 8. ACCOUNTANTS' REMUNERATION

	31/03/2022	31/03/2021
	£	£
Accountant Fees	3,000	3,000
Payroll Cost	2,120	2,120
	<b>5,120</b>	<b>5,120</b>

### 9. TANGIBLE FIXED ASSETS

	Motor Vehicle £	Land & Building £	Total £
<b>Cost:</b>			
At 1 April 2021	38,199	1,272,826	1,311,025
Additions	-	-	-
At 31 March 2022	<b>38,199</b>	<b>1,272,826</b>	<b>1,311,025</b>
<b>Depreciation:</b>			
At 1 April 2021	38,198	-	38,198
Charge for the year	-	-	-
At 31 March 2022	<b>38,198</b>	-	<b>38,198</b>
<b>Net Book Value:</b>			
At 31 March 2022	<b>1</b>	<b>1,272,826</b>	<b>1,272,827</b>
At 31 March 2021 Restated	<b>1</b>	<b>1,272,826</b>	<b>1,272,827</b>

# NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

### 10. DEBTORS

	31/03/2022 £	31/03/2021 £
Debtor	17,063	47,606
	17,063	47,606

### 11. CREDITORS: Amount falling due within one year

	31/03/2022 £	31/03/2021 £
Contract Income received in advance	-	14,000
Accruals	19,810	45,522
Rental Income received in advance	694	19,694
	20,504	79,216

### 12. RELATED PARTY DISCLOSURES

- The trust employs one person who is related to a trustee as follows:  

Name of employee	Relationship	Salary per annum (£)
Mr S Gajia	Brother	£24,000
- Mr Mohamed Munaf Zina is a director of Foster Care Link Ltd (04743655). Foster Care Link are utilising office space in part of the NLMCC building. They pay a service charge towards the running costs of the NLMCC. The current service charge is £15,450 per annum. Any conflict of interest is minimised as the trustee member is unable to take part in any of the discussions related to Foster Care Link Ltd.
- Mr Ummer Farouk Alibhai is the father of a director of Aspirar Caterers Ltd (10330496). Aspirar Caterers Ltd have non-exclusive access to the kitchen facilities at NLMCC, and pay a service charge to NLMCC. The service charge for the period was £5,662.50 for April 2021 to August 2021. The kitchen was vacated by Aspirar Caterers Ltd from September 2021. Any conflict of interest is minimised as the trustee member is unable to take part in any of the discussions related to Aspirar Caterers Ltd.

### 13. GRANTS AND DONATIONS FOR NMLCC DEVELOPMENT FUNDS / TRANSFERRED TO DESIGNATED FUNDS

The following funds have been allocated from un-restricted to designated fund:

	Unrestricted Funds £	Restricted Funds £	Total 31/03/2022 £	Total 31/03/2021 £
Start of the year			1,617,813	1,476,329
Adding during the year	144,052	12,256	156,308	141,484
	144,052	12,256	1,774,121	1,617,813

The above amount transferred to designated funds.

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**  
**DETAILED STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE YEAR ENDED 31 MARCH 2022**

	31/03/2022	31/03/2021
	£	£
<b>INCOMING RESOURCES</b>		
<b>User Contribution</b>		
Membership Fees	1,610	40
Service Charge	84,389	172,427
Hall Hire	11,400	940
Minibus Hire	50	-
Table/Chair Hire	435	459
Sundry	2,488	1,989
Rental Income	58,800	16,706
	<b>159,172</b>	<b>192,561</b>
<b>Grants &amp; Donations</b>		
CYH	65,500	65,500
Ihsan Nursery	189,069	181,277
Ihsan Children Centre	209,520	165,560
Advocacy	13,800	16,560
Hackney Advice Partnership	12,133	12,133
LBH / HCVS Luncheon Clubs	8,254	8,254
Sundry	-	2,205
Government Gant	-	22,176
Covid-19	-	10,175
Jack Petchey	600	500
London Youth	1,900	-
	<b>500,776</b>	<b>484,340</b>
<b>Total incoming Resources</b>	<b>659,948</b>	<b>676,901</b>
<b>RESOURCES EXPENDED</b>		
<b>Charitable Activities</b>		
CYH	65,500	65,500
Ihsan Nursery	178,733	160,926
Ihsan Children Centre	209,520	165,560
Advocacy	11,880	14,047
Hackney Advice Partnership	12,133	12,133
LBH / HCVS Luncheon Clubs	8,254	8,254
Refurbishment (Unrestricted)	7,968	17,229
Covid-19	-	10,175
Jack Petchey	600	500
Rental Property Expense (Unrestricted)	3,897	81,093
Non-Project Expenditure (Unrestricted)	3,255	-
London Youth	1,900	-
	<b>503,640</b>	<b>535,417</b>
<b>Resources Expended</b>		
Designated Fund	156,308	141,484
	<b>156,308</b>	<b>141,484</b>
<b>Total Resources Expended</b>	<b>659,948</b>	<b>676,901</b>
<b>SURPLUS OF INCOME OVER (EXPENDITURE)</b>	<b>-</b>	<b>-</b>