

**TRUSTEES' ANNUAL REPORT AND  
STATEMENT OF FINANCIAL ACTIVITIES**

YEAR ENDED 31 MARCH 2021

FOR  
NORTH LONDON MUSLIM  
COMMUNITY CENTRE LIMITED  
(A COMPANY LIMITED BY GUARANTEE)

Charity Number: 1062409

Company Number: 3336135

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**COMPANY INFORMATION**  
FOR THE YEAR ENDED 31 MARCH 2021

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**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**COMPANY INFORMATION**  
FOR THE YEAR ENDED 31 MARCH 2021

**COMPANY INFORMATION**

**DIRECTORS & TRUSTEES**

Ebrahim Loonat  
Mahmood Bham  
Mohamed Munaf Zina (Chairman)  
Nasser Patel (Treasurer)  
Ummer Farouk Alibhai (Vice Chairman)  
Yahyia Bhula (resigned November 2020)  
Yasin Balesaria  
Abu Bakr Bin Yusuf  
Ayub Patel

**SECRETARY & TRUSTEE**

Mohammad Shabbir Gajia

**REGISTERED OFFICE**

66-68 Cazenove Road  
London  
N16 6AA

**COMPANY NUMBER**

3336135

**CHARITY REGISTRATION NUMBER**

1062409

**BANKERS**

Barclays Bank Plc  
Kingsland Business Centre  
London  
E8 2JX

**Independent Examiner**

Kala Atkinson  
Chartered Certified Accountants  
& Statutory Auditors  
43 Upton Lane  
Forest Gate  
London  
E7 9PA

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**COMPANY INFORMATION**  
FOR THE YEAR ENDED 31 MARCH 2021  
**REPORT OF THE CHAIR**  
**ON BEHALF OF THE BOARD OF DIRECTORS AND TRUSTEES**

**1. ORGANISATIONAL STATUS AND GOVERNANCE**

***1.1 Overview:***

The North London Muslim Community Centre Limited (NLMCC) is a registered charity, constituted as a company limited by guarantee and not having a Share Capital. The company is governed by a memorandum of association and articles of association.

***1.2 Purpose:***

The NLMCC's overall aims are to:

- Promote health and wellbeing
- Reduce social isolation
- Create a sense of belonging in the community
- Promote inclusion and opportunities
- Improve life outcomes
- Co-ordinate community and social activities
- Act as a bridge for other local community organisations

***1.3 Public Benefit:***

The NLMCC provides services and facilities that are used by people of all sections of the community and circumstances. The NLMCC's activities are therefore underpinned by an overriding ethos of ensuring targeted approach and positive outcomes. The NLMCC provides welfare, social and educational services to the local community. It works with other organisations in synergy to provide better services.

***1.4 Directors & Trustees:***

The NLMCC has a clearly defined structure, which enables its members to actively participate through an elected Board of Directors. The Board of Directors has overarching responsibility for managing risk, developing policy, and ensuring financial and management compliance. Furthermore, all Board members are Directors of the Company and are also Trustees of the Charity. The Trustees confirm that they have had regard to the Charity Commission's guide on public benefit. There are no other Trustees.

***1.5 Staff:***

The services are delivered by the Director of NLMCC, who is supported by three full time staff members, 33 part-time staff members and a further seven staff members who work on a sessional basis.

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**2. FINANCIAL SUMMARY**

***2.1 Statement of Trustee's Responsibilities:***

The Trustees are required by law to prepare financial statements for each financial year which gives a true and fair view of the Charity and of the results for that period. In preparing those financial statements, the Trustees are required to:

- Select suitable accounting policies and apply them consistently
- Make judgements and estimates that are reasonable and prudent
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements
- Prepare the financial statements on an ongoing concern basis unless it is inappropriate to presume that the charity will continue in business

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. The Trustees are also responsible for safeguarding the assets of the charity and therefore takes reasonable steps for the prevention and detection of fraud and other irregularities.

***2.2 Transactions and financial Position:***

The Trustees are pleased to present their report and accounts for the year ended 31st March 2021. The Statement of Financial Activities for 2020-21 shows total income of £676,901. Unrestricted surpluses are transferred to the NLMCC's Development Fund.

***2.3 Analysis:***

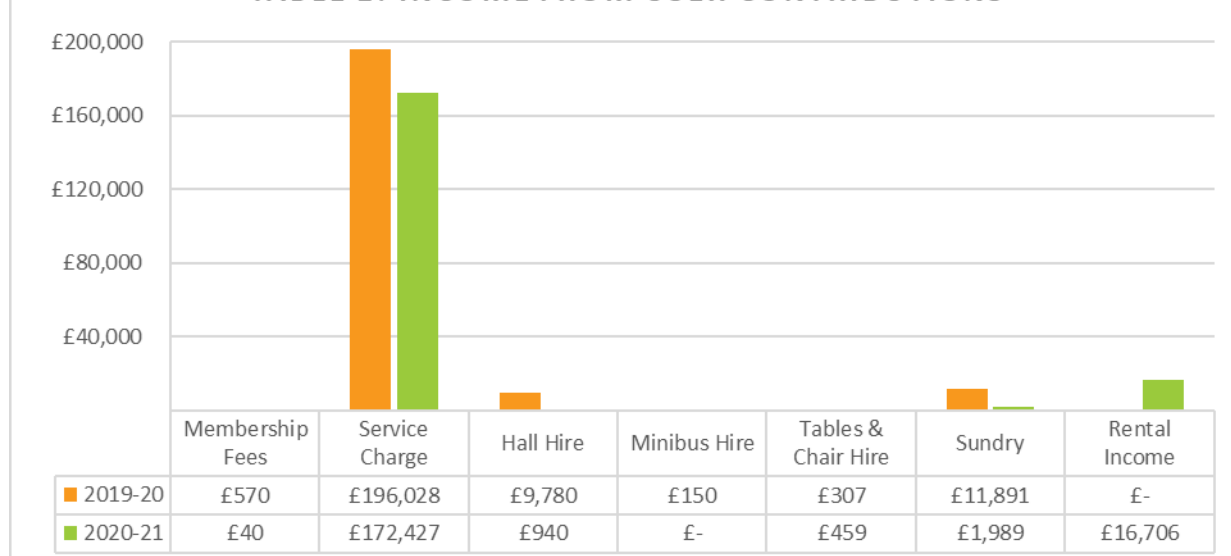
The following tables supported by a graphical presentation provide an analysis on various aspects of the NLMCC's financial report and activities. These figures are taken from the "Statement of Financial Activities" section of the financial report.

The bar graph in Table 1 overleaf shows the sources of unrestricted income for 2019-20 and 2020-21.

Total income from user contributions of £192,561 in 2020-21 represents a decrease of approximately 10% compared to the same period last year (see note 3 in the financial statements). Service Charges at £172,427 remain NLMCC's greatest source of unrestricted income. However, the Service Charges decreased by £23,604 compared to 2019-20. Income from hall hire fell significantly due to Covid-19 related restrictions. Rental income is a new line item for this financial report and £16,706 was received.

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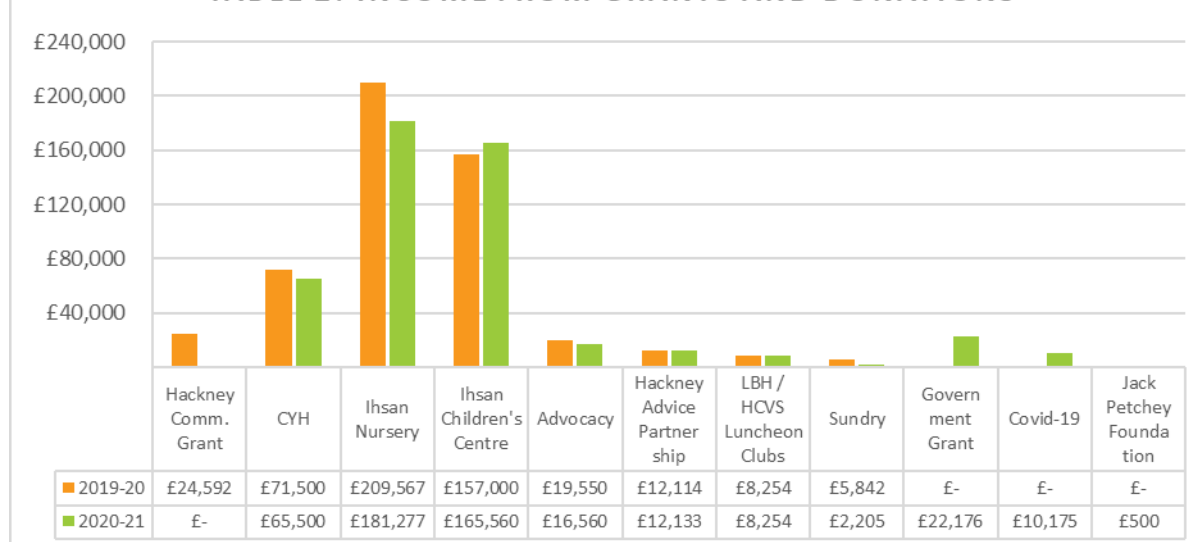
**TABLE 1: INCOME FROM USER CONTRIBUTIONS**



The bar graph in Table 2 below reports the sources of restricted income from grants and donations for both 2019-20 and 2020-21.

In 2020-21, income from grants and donations totalled £484,340 (see note 4 in the financial statements). This is a decrease of c. £25,000 from 2019-20. Most of the decrease is due to the loss of a funding stream from Hackney Community Grants. Ihsan Nursery and Ihsan Children's Centre continued to generate the highest level of restricted income at 37% and 34% respectively.

**TABLE 2: INCOME FROM GRANTS AND DONATIONS**



The bar graph in Table 3 overleaf presents the expenditure per project for both 2019-20 and 2020-21. Total expenditure in 2020-21 reached £535,417 which was an increase of £35,404 compared with 2019-20 (see note 5 in the financial statements).

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**FOR THE YEAR ENDED 31 MARCH 2021**

**TABLE 3: CHARITABLE ACTIVITIES**

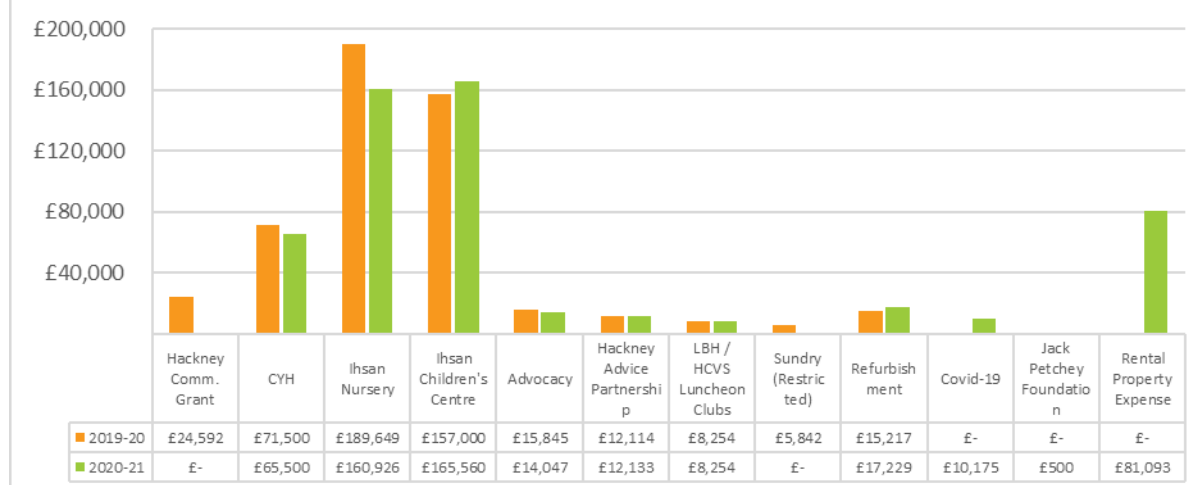
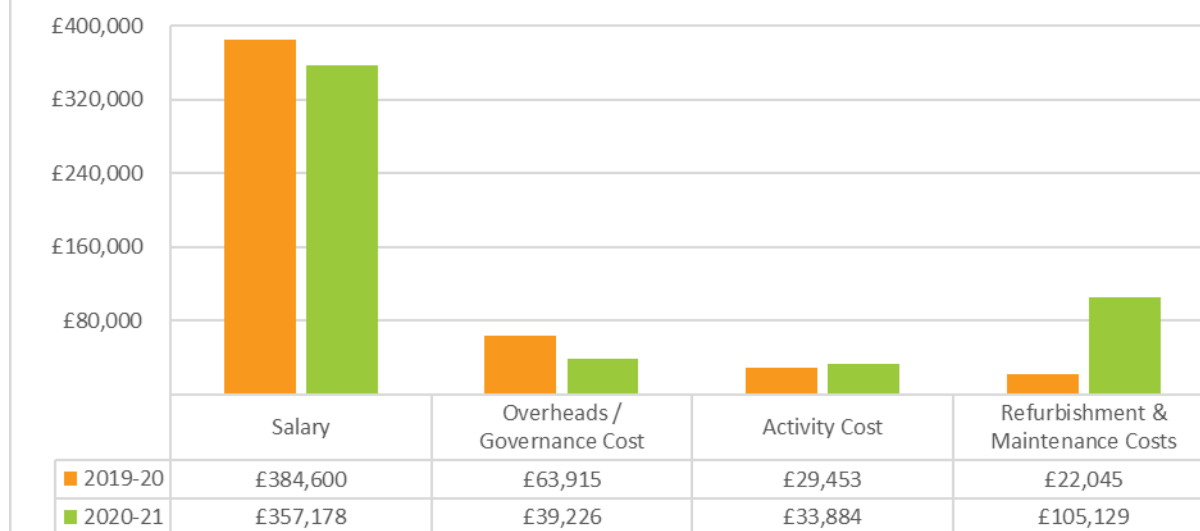


Table 4 below presents the overall expenditure analysed in terms of total salary, overheads and activities for the financial years of 2019-20 and 2020-21. Staff salaries at £357,178 are NLMCC's largest source of expenditure, accounting for 67% of the total. In contrast, refurbishment & maintenance costs accounted for 20% at £105,129. This is a significant increase compared to the previous financial year, and represents the maintenance costs for the Cazenove Road property as well as the refurbishment costs for the investment property.

**TABLE 4: BREAKDOWN OF EXPENDITURE**



**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**  
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**3. SERVICES:**

***3.1 Covid-19 Response:***

The financial year 2020-21 was an unprecedented year for NLMCC and the community, as it came to grips with Covid-19 and the related social, economic and health challenges. This required a comprehensive, structural, and coordinated community response to ensure positive outcomes. This was a very challenging and testing time. The NLMCC recognised that working in partnership with other organisations and by using a holistic approach it could help build community resilience.

The NLMCC identified a team of key workers to assist elderly, vulnerable and disadvantaged members of the public who were all affected by the ongoing public health crisis including those that had were self-isolating. The assistance materialised with the following:

- Free meals for people
- Assistance with shopping and pharmacy visits
- Support through the funeral and burial process
- Support with other essential tasks

The NLMCC recognised that Covid-19 was a constantly evolving situation, which lead the Centre to shape its services. The process of change involved engaging with volunteers to assist in delivering the tasks in addition to inviting ideas and suggestions to help us shape the Covid-19 response. The overarching aim was to ensure maximum benefit to the communities the Centre was serving.

For the record, the NLMCC would like to thank Aspirar Caterers, Cazenove Road Mosque, Clapton Mosque, Tottenham Park Islamic Cemetery Association, Made in Hackney, and the tireless volunteers who assisted in the delivery of these services and helped bring them to fruition. The Centre would also like to extend its gratitude to Hackney Council and their Registrar Service together with the Metropolitan Police Service, Coroner's Service, and the NHS. The contributions, expertise and assistance of these organisations was invaluable and enabled the Centre to provide this service for the community.

***3.2 Review of Services:***

The numerous local and national lockdowns resulting from Covid-19 naturally disrupted core services. However, the Centre was able to adapt its services to meet the needs of the community and funders. Below is a summary of achievements from our services.

**Ihsan Nursery:**

The nursery continues to make incremental changes, and we have augmented our offer by:

- Achieving reaccreditation for Gold standard 'Eat Better Start Better'
- Achieving Silver Healthy Early Years London – Mayor of London Award (Now working towards Gold)
- Awarded the 'Blast Off-Communication Flagship' as part of the Launchpad for Language Accreditation process - This means that we meet Launchpad for Language's highest standards for a communication-enriching environment
- Training Oral Health Nursery Practitioners
- Training Nursery Champions for Our Journey Birth to Five



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- Training for Physical Literacy – Supporting children's physical, cognitive, social emotional development leading to healthy active movers and better outcomes

The last Nursery Ofsted inspection was carried out in November 2017 and was graded Outstanding. The report highlighted that:

The leaders' vision and absolute commitment for all children to thrive and achieve their very best is exceptional. Managers have very high expectations for what children can achieve.

The nursery staff have excellent relationships with parents and other stakeholders. Gaps identified during delivering the services are quickly rectified and improved. Each child's social and educational development needs are met through specifically tailored and highly effective service plans thus progress is ensured.

The skilful and caring staff have full knowledge of each child's capacity and capability. Regular liaison with parents ensures that each child settles quickly. Each child enjoys a warm and positive relationships with the key staff.

The summary of key findings can be found in Ofsted report, published 15 December 2017.

**Ihsan Children's Centre:**

The services included are as follows:

- Stay and Play activities
- Crèche services
- Adult volunteering & employment services
- Health services
- Adult learning/education courses in ESOL, ICT classes, HENRY & Solihull Approach
- One-to-one support
- Outreach
- Home visits
- Holiday play activities, fun days and trips
- Father's Forum Activities

Both the Children's Centre and Nursery supports families with a variety of services including Eat Better Start Better program, dental hygiene sessions with professionals, help with admissions for Reception Class places, and integrated 27-month reviews.

The services have also helped families with referrals for speech and language services, SENCO, Common Access Framework, Children in Need, Child Protection Plans, and to access help via referrals to Nawaal Fund and other charities.

**Over 55's Luncheon Club:**

The NLMCC provided hot meals and packed lunches for its Luncheon Club Members in addition to recreational facilities and activities for vulnerable elderly people within the community. We also provided meals for the community during lockdown, and discussed in our Covid-19 response above.

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**Advocacy Service:**

The NLMCC delivered Advocacy Services to more than 150 individual users through supporting and empowering people to increase their knowledge and gain the confidence to take care of their needs. Our advocacy service was delivered mainly online, via email and over the telephone. Face to face sessions were by appointment only, and only when necessary due to Covid-19 restrictions.

**Advice, Information & Guidance Service:**

The NLMCC provided online and in-person Advice, Information and Guidance to more than 400 individual users on issues relating to social & welfare benefits, housing, employment, educational grants, disability support, consumer disputes, and interpretation.

The advice surgery has seen an increase in the number of users and sessions provided. The current social environment coupled with the recent expansion of universal credit has resulted in more users requiring assistance due language and computer literacy barriers since all claims are made online.

**Youth Services:**

The NLMCC provides after school and weekend sporting, educational & recreational activities for children and young adults between the ages of 8 and 19.

Our activities included:

- After school sporting & recreational activities
- Football League entry (U14's, U16's teams)
- Colts Cricket (U12's, and U16's teams)
- Girls activities – sports and recreational
- Youth achievement award ceremonies
- School holiday activities such as Go Ape, Ice Skating and canoeing
- Advice information and guidance on education and employment

***3.2 Multi-faith work and Diversity:***

The NLMCC is also represented on the Muslim Jewish forum, which was established in 2001 and continues to work for the mutual benefit of both the Orthodox Jewish and Muslim communities on local, regional, national, and international issues.

**Diversity:**

The NLMCC is proud to have a diverse pool of users. In 2020-21, of more than 2,500 users that access our services, circa 30% were non-Muslim. The NLMCC is an organisation that has an open-door policy which stretches to different organisations, communities, and professionals of all backgrounds.

**4. SUSTAINABILITY & FUTURE OBJECTIVES:**

Over a decade of financial austerity and government funding cuts have significantly reduced the funding available to community organisations and the third sector. This has challenged the NLMCC to develop creative ways to ensure that it remains viable and sustainable.

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The NLMCC has continued to explore project related funding at a local and national level. At the same time, the NLMCC undertook strategic discussions at the Board level to explore how it can continue to play an active role both in the community and at a local level in Hackney. Unrestricted surpluses are designated to the NLMCC Development fund which builds the finances required to complete its long-term projects.

The Board of Directors have completed **Phase One** of their long-term strategic vision of purchasing an investment property which we previously highlighted as a key step towards increasing sustainability and reach. We achieving this milestone through the purchase of a property in Leytonstone in January 2020. The board has held discussions regarding **Phase Two** of the long term strategic vision which will (at the appropriate time) explore further opportunities for investment in the property market to enable a mixed economy of service portfolio.

Below is a brief summary of the short and long term objectives the Centre is aspiring to achieve in the coming years.

***Short term objectives:***

- Identify gaps in services to ensure that the Centre further reach the most vulnerable and disadvantaged within the community
- Continue to shape services that align with the organisation's aims and objectives
- Explore funding streams to enable the NLMCC to introduce new services and increase the reach of existing services
- Refurbish the NLMCC premises on Cazenove Road to ensure it remains suitable for delivering services within the community

***Long term objectives:***

- Development and implementation of an asset management strategy
- Introduction of a cyclical maintenance cycle, and a sinking fund
- Improving on NLMCC's carbon footprint, and accessibility to the building and services

**5. MANAGING RISKS:**

The Board of Directors are conscious of the fact that its ambitious sustainability project could place significant pressure on the organisation. On the back of this aim, the board have developed a risk management plan to fully assess and mitigate the risks that these projects may pose to the Centre and thus ensure that the organisation is not overburdened.

The Trustees monitor the financial position of the charity on a regular basis. The Charity aims to maintain at least six months of overheads within the reserves, ensuring that in the event of an emergency the community centre can continue to provide services without other income streams.

Some of the risks being considered are;

- The Financial risks related to the costs of maintaining the existing NLMCC buildings

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- The Health & Safety risks related to the refurbishment of the current NLMCC buildings while users and staff are still using the facilities
- The operational risks related to the ability to continue all services and operations during the refurbishment of the existing premises i.e. logistics, storage of equipment/facilities, quality of services, noise pollution, retaining users and staff etc.
- Risk to revenue funding for services whilst refurbishment works are being carried out on the existing premises
- Reduction or removal of services due to challenges with funding streams and grant applications
- The long-term impact of Covid-19 on NLMCC services, staff and users

These are just some of the immediate concerns that the Board of Directors will consider. There are many other challenges which will emerge over the next few months and years and these will be given due consideration and rating.

**6. ACKNOWLEDGEMENTS:**

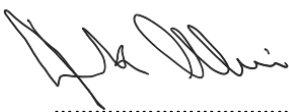
We are deeply grateful to all of our funders for their continued support. We would like to thank;

- The Hackney Learning Trust for funding our Ihsan Children's Centre and Nursery services
- Young Hackney, the LBH Community Grants team, London Youth and Jack Petchey Foundation for funding and/or providing support for our Youth services
- East End Citizens Advice Bureaux, who have partnered with us to deliver advice services with funding from Hackney Community Grants
- The Advocacy Project, as the lead provider of our Advocacy Service on behalf of Hackney Adult Services
- Hackney Adult Services / HCVS for funding our Elderly Luncheon Club
- East End Fund and Hackney Council for funding some of our Covid-19 related activities

**Approval:**

This report was approved by the Chair of the Board of Directors & Trustees on the 23<sup>rd</sup> of December 2021 and signed on their behalf.

**Signed on behalf of the Board of Directors & Trustees:**



.....  
**Ummer Farouk Alibhai**  
**NLMCC Vice Chair of Trustees and Company Director**

**Independent Examiner's Report to the Trustees of  
North London Muslim Community Centre Limited**

I report to the charity trustees on my examination of the accounts of North London Muslim Community Centre Limited (the Company) for the year ended 31 March 2020.

**Responsibilities and Basis of Report**

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act'),

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

**Independent examiner's statement**

Since the Company gross income exceeded £250,00 your examiner must be a member of a body listed in section 145 of the 2011 Act. I can confirm that I am qualified to undertake the examination because I am a registered member of ACCA, which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination'; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Salim Kala  
KALA ATKINSON  
Chartered Certified Accountants  
& Statutory Auditors  
43 Upton Lane  
Forest Gate  
London  
E7 9PA

Date: 23 December 2021

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**

**STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE YEAR ENDED 31 MARCH 2021**

|   | Notes | Unrestricted<br>Funds<br>£ | Restricted<br>Funds<br>£ | Total<br>31-03-2021<br>£ | Total<br>31-03-2020<br>£ |
|---|-------|----------------------------|--------------------------|--------------------------|--------------------------|
| <b><u>INCOMING RESOURCES</u></b>  |       |                            |                          |                          |                          |
| <b>Incoming Resources from Generated Funds</b>                                    |       |                            |                          |                          |                          |
| User Contribution   | 3     | 192,561                    | -                        | 192,561                  | 218,726                  |
| <b>Income from Charitable Activities</b>  |       |                            |                          |                          |                          |
| Grants and Donations  | 4     | -                          | 484,340                  | 484,340                  | 508,419                  |
| <b>Total Incoming Resources</b>   |       | <b>192,561</b>             | <b>484,340</b>           | <b>676,901</b>           | <b>727,145</b>           |
| <b><u>RESOURCES EXPENDED</u></b>  |       |                            |                          |                          |                          |
| Charitable Activities   | 5     | 98,322                     | 437,095                  | 535,417                  | 500,013                  |
| Grants and Donations for NLMCC Development fund / Transferred to Designated Funds | 13    | 94,239                     | 47,245                   | 141,484                  | 324,945                  |
| <b>Total Resources Expended</b>   |       | <b>192,561</b>             | <b>484,340</b>           | <b>676,901</b>           | <b>824,958</b>           |
| <b>Net incoming/(outgoing) resources</b>  |       | -                          | -                        | -                        | (97,813)                 |
| Funds Brought Forward   |       | -                          | 19,221                   | 19,221                   | 117,034                  |
| <b>Funds Carried Forward</b>  |       | -                          | <b>19,221</b>            | <b>19,221</b>            | <b>19,221</b>            |

# NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED

## BALANCE SHEET FOR THE YEAR ENDED 31 MARCH 2021

|  | Notes | Unrestricted<br>Funds<br>£ | Restricted<br>Funds<br>£ | Total<br>31-03-2021<br>£ | Total<br>31-03-2020<br>£ |
|--|-------|----------------------------|--------------------------|--------------------------|--------------------------|
| <b>FIXED ASSETS:</b>                   |       |                            |                          |                          |                          |
| Tangible Assets                        | 9     | 1,139,826                  | 133,001                  | 1,272,827                | 1,272,827                |
| <b>CURRENT ASSETS:</b>                 |       |                            |                          |                          |                          |
| Debtor                                 | 10    | 30,326                     | 17,280                   | 47,606                   | 33,045                   |
| Cash at Bank and in Hand               |       | 350,296                    | 45,521                   | 395,817                  | 216,280                  |
|  |       | 380,622                    | 62,801                   | 443,423                  | 249,325                  |
| <b>CURRENT LIABILITIES:</b>            |       |                            |                          |                          |                          |
| Creditors: Falling due within one year | 11    | 35,636                     | 43,580                   | 79,216                   | 26,601                   |
| <b>NET CURRENT ASSETS</b>              |       | 344,986                    | 19,221                   | 364,207                  | 222,724                  |
| Creditors: Falling due after one year  |       | -                          | -                        | -                        | -                        |
| <b>NET ASSETS</b>                      |       | 1,484,812                  | 152,222                  | 1,637,034                | 1,495,551                |
| <b>FUNDS:</b>                          |       |                            |                          |                          |                          |
| Restricted Funds                       |       | -                          | 19,221                   | 19,221                   | 19,221                   |
| Designated                             |       | 1,484,812                  | 133,001                  | 1,617,813                | 1,476,330                |
| <b>TOTAL FUNDS</b>                     |       | 1,484,812                  | 152,222                  | 1,637,034                | 1,495,551                |

The company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2020 in accordance with Section 476 of the Companies Act 2006.

The director acknowledges his responsibilities for:

- (a) ensuring that the company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial year and of its profit or loss for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

The financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The financial statements were approved by the board of Directors on 23<sup>rd</sup> December 2021 and were signed by:



**Ummer Farouk Alibhai**  
Director

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**

**CASH FLOW STATEMENTS**  
FOR THE YEAR ENDED 31 MARCH 2021

|  | <b>Total<br/>31-03-2021<br/>£</b> | <b>Total<br/>31-03-2020<br/>£</b> |
|--|-----------------------------------|-----------------------------------|
| <b><u>CASH FLOWS FROM OPERATING ACTIVITIES</u></b>   |                                   |                                   |
| <b>Net Income / (Expenditure) for the Reporting Period (as per the financial statements)</b> | -                                 | (97,813)                          |
| (Increase) / Decrease in Debtors   | <b>(14,561)</b>                   | (19,812)                          |
| Increase / (Decrease) in Creditors   | <b>52,614</b>                     | (11,088)                          |
| Grants and Donations for NLMCC Development fund / Transferred to Designated Funds            | <b>141,484</b>                    | 324,945                           |
| <b>Net Cash Provided by (used in) Operating Activities</b>                                   | <b>179,537</b>                    | 196,232                           |
| <b><u>CASH FLOWS FROM INVESTING ACTIVITIES</u></b>   |                                   |                                   |
| Purchase of Tangible Fixed Asset   | -                                 | (1,139,826)                       |
| <b>Net Cash Provided by (used in) Investing Activities</b>                                   | -                                 | (1,139,826)                       |
| <b>Change in Cash and Cash Equivalent in the Reporting Period</b>                            | <b>179,537</b>                    | (943,594)                         |
| <b>Cash and Cash Equivalent at the Beginning of the Reporting Period</b>                     | <b>216,280</b>                    | 1,159,874                         |
| <b>Cash and Cash Equivalent at the End of the Reporting Period</b>                           | <b>395,817</b>                    | 216,280                           |
| <b>Reconciliation:</b>   |                                   |                                   |
| <b>Cash at Bank and In Hand</b>  | <b>179,537</b>                    | 216,280                           |



# **NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021**

### **1. ACCOUNTING POLICIES**

#### **Basis of preparation of accounts**

The financial statements of the charity company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006.

The financial statements have been prepared under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in pound sterling which is the functional currency of the charity.

The principal accounting policies applied in the preparation of these financial statements are set out below.

#### **Going concern**

The financial statements have been prepared on a going concern basis as the Trustees anticipate no material uncertainties exist going forward, and that the expected level of income will support all expenditure for 12 months from the date of authorising these financial statements.

#### **Income**

All incoming resources are included on the Statement of Financial Activities when charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

#### **Expenditure**

All expenditure is accounted for on an accruals basis within the Statement of Financial Activities, and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised once there is a legal or constructive obligation to make payments to third parties, it is probable that settlement will be required, and the amount of the obligation can be measured reliably. Where costs cannot be directly attributed to the headings, they have been allocated to activities on a basis consistent with the use of resources.

#### **Allocation of Costs**

Costs are allocated directly to projects where they can be identified as relating solely to that project. Other costs are allocated between the funds based on staff time spent on the fund activities or other appropriate criteria.

#### **Tangible Fixed Assets and Depreciation**

Tangible fixed assets are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is calculated on the following basis:

|                |             |
|----------------|-------------|
| Motor vehicles | 25% on cost |
|----------------|-------------|

Restricted Land and Buildings are no longer depreciated but are subject to a professional valuation reviews for impairment. Unrestricted Land and Buildings are not depreciated and kept at cost value.

# **NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021**

### **Fund Structure**

The Trust has its main grants as restricted income funds where a donor requires that the fund must be spent on a particular purpose or where funds have been raised for a specific purpose. Other funds are classified as unrestricted income funds. Designated funds comprise unrestricted funds that have been set aside by the trustees for the development of the charity to expand and advance its services.

### **Fund Accounting**

Unrestricted funds can be used in accordance with the charitable objective at the discretion of the Trustees. Restricted funds can only be used for the particular purposes within the objectives of the charity. Restrictions arise when specified by the donor or when funds are raised for particular purposes.

### **Debtors**

Basic financial assets, including trade and other debtors, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Such assets are subsequently carried at amortised cost using the effective interest method, less any impairment.

### **Creditors**

Basic financial liabilities, including trade and other creditors, loans from third parties and loans from related parties, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where debt instrument is measured at the present value of the future payments discounted at the market rate of interest. Such instruments are subsequently carried at amortised cost using the effective interest method, less any impairment.

### **Pension costs and other post-retirement benefits**

The charity operates a defined contribution pension scheme by B & C E Financial Services Ltd. Contributions payable to the charity's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

### **Taxation**

The charity is exempt from tax on its charitable activities.

## **2. LEGAL STATUS OF THE TRUST**

The charity is a company limited by guarantee and has no share capital.

## **3. USER CONTRIBUTION**

|                    | <b>Unrestricted<br/>Funds<br/>£</b> | <b>Restricted<br/>Funds<br/>£</b> | <b>31/03/2021<br/>£</b> | <b>31/03/2020<br/>£</b> |
|--------------------|-------------------------------------|-----------------------------------|-------------------------|-------------------------|
| Membership Fees    | 40                                  | -                                 | <b>40</b>               | 570                     |
| Service Charge     | 172,427                             | -                                 | <b>172,427</b>          | 196,028                 |
| Hall Hire          | 940                                 | -                                 | <b>940</b>              | 9,780                   |
| Minibus Hire       | -                                   | -                                 | -                       | 150                     |
| Table / Chair Hire | 459                                 | -                                 | <b>459</b>              | 307                     |
| Sundry             | 1,989                               | -                                 | <b>1,989</b>            | 11,891                  |
| Rental Income      | 16,706                              | -                                 | <b>16,706</b>           | -                       |
|                    | <b>192,561</b>                      | -                                 | <b>192,561</b>          | 218,726                 |

# NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

### 4. GRANTS AND DONATIONS

|                            | Unrestricted<br>Funds<br>£ | Restricted<br>Funds<br>£ | 31/03/2021<br>£ | 31/03/2020<br>£ |
|----------------------------|----------------------------|--------------------------|-----------------|-----------------|
| Hackney Community Grant    | -                          | -                        | -               | 24,592          |
| CYH                        | -                          | 65,500                   | <b>65,500</b>   | 71,500          |
| Ihsan Nursery              | -                          | 181,277                  | <b>181,277</b>  | 209,567         |
| Ihsan Children Centre      | -                          | 165,560                  | <b>165,560</b>  | 157,000         |
| Advocacy                   | -                          | 16,560                   | <b>16,560</b>   | 19,550          |
| Hackney Advice Partnership | -                          | 12,133                   | <b>12,133</b>   | 12,114          |
| LBH / HCVS Luncheons Club  | -                          | 8,254                    | <b>8,254</b>    | 8,254           |
| Sundry                     | -                          | 2,205                    | <b>2,205</b>    | 5,842           |
| Government Grant           | -                          | 22,176                   | <b>22,176</b>   | -               |
| Covid-19                   | -                          | 10,175                   | <b>10,175</b>   | -               |
| Jack Petchey               | -                          | 500                      | <b>500</b>      | -               |
|                            | -                          | 484,340                  | <b>484,340</b>  | 508,419         |

### 5. CHARITABLE ACTIVITIES

|                            | Unrestricted<br>Funds<br>£ | Restricted<br>Funds<br>£ | 31/03/2021<br>£ | 31/03/2020<br>£ |
|----------------------------|----------------------------|--------------------------|-----------------|-----------------|
| Hackney Community Grant    | -                          | -                        | -               | 24,592          |
| CYH                        | -                          | 65,500                   | <b>65,500</b>   | 71,500          |
| Ihsan Nursery              | -                          | 160,926                  | <b>160,926</b>  | 189,649         |
| Ihsan Children Centre      | -                          | 165,560                  | <b>165,560</b>  | 157,000         |
| Advocacy                   | -                          | 14,047                   | <b>14,047</b>   | 15,845          |
| Hackney Advice Partnership | -                          | 12,133                   | <b>12,133</b>   | 12,114          |
| LBH / HCVS Luncheons Club  | -                          | 8,254                    | <b>8,254</b>    | 8,254           |
| Sundry (Restricted)        | -                          | -                        | -               | 5,842           |
| Refurbishment              | 17,229                     | -                        | <b>17,229</b>   | 15,217          |
| Covid-19                   | -                          | 10,175                   | <b>10,175</b>   | -               |
| Jack Petchey               | -                          | 500                      | <b>500</b>      | -               |
| Rental Property Expense    | 81,093                     | -                        | <b>81,093</b>   | -               |
|                            | 98,322                     | 437,095                  | <b>535,417</b>  | 500,013         |

### 6. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or benefits for the year ended 31 March 2021 nor for the year ended 31 March 2020.

#### Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2021 nor for the year ended 31 March 2020.

# NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

### 7. STAFF COST

Wages and salaries include salary paid to both employees who provided direct charitable service and those who were involved in the management of the charity.

|                      | 31/03/2021     | 31/03/2020     |
|----------------------|----------------|----------------|
|                      | £              | £              |
| Salary               | 344,537        | 370,935        |
| Social Security      | 9,713          | 10,843         |
| Pension Contribution | 2,928          | 2,822          |
|                      | <b>357,178</b> | <b>384,600</b> |

The total number of employees during the year was as follows.

|       | 31/03/2021 | 31/03/2020 |
|-------|------------|------------|
| Staff | 44         | 44         |

No employees received emoluments in excess of £60,000

### 8. ACCOUNTANTS' REMUNERATION

|                 | 31/03/2021   | 31/03/2020   |
|-----------------|--------------|--------------|
|                 | £            | £            |
| Accountant Fees | 3,000        | 3,000        |
| Payroll Cost    | 2,120        | 2,120        |
|                 | <b>5,120</b> | <b>5,120</b> |

### 9. TANGIBLE FIXED ASSETS

|                           | Motor Vehicle<br>£ | Land & Building<br>£ | Total<br>£       |
|---------------------------|--------------------|----------------------|------------------|
| <b>Cost:</b>              |                    |                      |                  |
| At 1 April 2020           | 38,199             | 1,272,826            | 1,311,025        |
| Additions                 | -                  | -                    | -                |
| At 31 March 2021          | <b>38,199</b>      | <b>1,272,826</b>     | <b>1,311,025</b> |
| <b>Depreciation:</b>      |                    |                      |                  |
| At 1 April 2020           | 38,198             | -                    | 38,198           |
| Charge for the year       | -                  | -                    | -                |
| At 31 March 2021          | <b>38,198</b>      | -                    | <b>38,198</b>    |
| <b>Net Book Value:</b>    |                    |                      |                  |
| At 31 March 2021          | <b>1</b>           | <b>1,272,826</b>     | <b>1,272,827</b> |
| At 31 March 2020 Restated | <b>1</b>           | <b>1,272,826</b>     | <b>1,272,827</b> |

# NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

### 10. DEBTORS

|             | 31/03/2021<br>£ | 31/03/2020<br>£ |
|-------------|-----------------|-----------------|
| Debtor      | 47,606          | 29,743          |
| Prepayments | -               | 3,302           |
|             | <b>47,606</b>   | <b>33,045</b>   |

### 11. CREDITORS: Amount falling due within one year

|                                     | 31/03/2021<br>£ | 31/03/2020<br>£ |
|-------------------------------------|-----------------|-----------------|
| Contract Income received in advance | 14,000          | 14,000          |
| Accruals                            | 45,522          | 12,601          |
| Rental Income received in advance   | 19,694          | -               |
|                                     | <b>79,216</b>   | <b>26,601</b>   |

### 12. RELATED PARTY DISCLOSURES

- The trust employs one person who is related to a trustee as follows:  

|                  |              |                      |
|------------------|--------------|----------------------|
| Name of employee | Relationship | Salary per annum (£) |
| Mr S Gajia       | Brother      | £25,576              |
- Mr Mohamed Munaf Zina is a director of Foster Care Link Ltd (04743655). Foster Care Link are utilising office space in part of the NLMCC building. They pay a service charge towards the running costs of the NLMCC. The current service charge is £15,450 per annum. Any conflict of interest is minimised as the trustee member is unable to take part in any of the discussions related to Foster Care Link Ltd.
- Mr Ummer Farouk Alibhai is the father of a director of Aspirar Caterers Ltd (10330496). Aspirar Caters Ltd have non-exclusive access to the kitchen facilities at NLMCC, and pay a service charge to NLMCC. The current service charge is £15,100 per annum. Any conflict of interest is minimised as the trustee member is unable to take part in any of the discussions related to Aspirar Caterers Ltd. As a result of Covid-19 pandemic, Aspirar Caterers Ltd was given a six-month payment holiday. The service charge outstanding as at 31 March 2021 is £7,413.

### 13. GRANTS AND DONATIONS FOR NMLCC DEVELOPMENT FUNDS / TRANSFERRED TO DESIGNATED FUNDS

The following funds have been allocated from un-restricted to designated fund:

|                        | Unrestricted<br>Funds<br>£ | Restricted<br>Funds<br>£ | Total<br>31/03/2021<br>£ | Total<br>31/03/2020<br>£ |
|------------------------|----------------------------|--------------------------|--------------------------|--------------------------|
| Start of the year      |                            |                          | 1,476,330                | 1,151,385                |
| Adding during the year | 94,239                     | 47,245                   | 141,484                  | 324,945                  |
|                        | <b>94,239</b>              | <b>47,245</b>            | <b>1,617,814</b>         | <b>1,476,330</b>         |

The above amount transferred to designated funds.

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**  
**DETAILED STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE YEAR ENDED 31 MARCH 2021**

|   | 31/03/2021     | 31/03/2020      |
|---|----------------|-----------------|
|   | £              | £               |
| <b>INCOMING RESOURCES</b>                   |                |                 |
| <b>User Contribution</b>                    |                |                 |
| Membership Fees                             | 40             | 570             |
| Service Charge                              | 172,427        | 196,028         |
| Hall Hire                                   | 940            | 9,780           |
| Minibus Hire                                | -              | 150             |
| Table/Chair Hire                            | 459            | 307             |
| Sundry                                      | 1,989          | 11,891          |
| Rental Income                               | 16,706         | -               |
|   | <b>192,561</b> | <b>218,726</b>  |
| <b>Grants &amp; Donations</b>               |                |                 |
| Hackney Community Grant                     | -              | 24,592          |
| CYH   | 65,500         | 71,500          |
| Ihsan Nursery                               | 181,277        | 209,567         |
| Ihsan Children Centre                       | 165,560        | 157,000         |
| Advocacy                                    | 16,560         | 19,550          |
| Hackney Advice Partnership                  | 12,133         | 12,114          |
| LBH / HCVS Luncheon Clubs                   | 8,254          | 8,254           |
| Sundry                                      | 2,205          | 5,842           |
| Government Gant                             | 22,176         | -               |
| Covid-19                                    | 10,175         | -               |
| Jack Petchey                                | 500            | -               |
|   | <b>484,340</b> | <b>508,419</b>  |
| <b>Total incoming Resources</b>             | <b>676,901</b> | <b>727,145</b>  |
| <b>RESOURCES EXPENDED</b>                   |                |                 |
| <b>Charitable Activities</b>                |                |                 |
| Hackney Community Grant                     | -              | 24,592          |
| CYH   | 65,500         | 71,500          |
| Ihsan Nursery                               | 160,926        | 189,649         |
| Ihsan Children Centre                       | 165,560        | 157,000         |
| Advocacy                                    | 14,047         | 15,845          |
| Hackney Advice Partnership                  | 12,133         | 12,114          |
| LBH / HCVS Luncheon Clubs                   | 8,254          | 8,254           |
| Sundry (Restricted)                         | -              | 5,842           |
| Refurbishment (Unrestricted)                | 17,229         | 15,217          |
| Covid-19                                    | 10,175         | -               |
| Jack Petchey                                | 500            | -               |
| Rental Property Expense (Unrestricted)      | 81,093         | -               |
|   | <b>535,417</b> | <b>500,013</b>  |
| <b>Resources Expended</b>                   |                |                 |
| Designated Fund                             | 141,484        | 324,945         |
|   | <b>141,484</b> | <b>324,945</b>  |
| <b>Total Resources Expended</b>             | <b>676,901</b> | <b>824,958</b>  |
| <b>SURPLUS OF INCOME OVER (EXPENDITURE)</b> | <b>-</b>       | <b>(97,813)</b> |