

**Report of the Trustees and**  
**Unaudited Financial Statements**  
**for the Year Ended 31 March 2024**  
**for**  
**Keighley Kiddicare Ltd**

Stirk Lambert & Co  
Chartered Accountants  
Russell Chambers  
61a North Street  
Keighley  
West Yorkshire  
BD21 3DS

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for the Year Ended 31 March 2024**

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**Report of the Trustees  
for the Year Ended 31 March 2024**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2024. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

**OBJECTIVES AND ACTIVITIES**

**Objectives and aims**

The main objective is to provide childcare for families in the Keighley area, particularly children from lone parent families, children from disadvantaged areas and children with disabilities.

**Significant activities**

The main activities are:- nursery day-care for children aged 0 to 4 at our day nursery in the Highfield Community Centre in Keighley; before and after school care for children aged 3 to 12 at St. Joseph's Primary School. and school holiday playschemes are held at the nursery for children up to 11 years of age.

**Public benefit**

The charity's public benefit is providing facilities for the daily care, recreation and education of children who are below compulsory school age or who are of compulsory school age during out of school hours and holidays to children in Keighley and the surrounding areas.

The Trustees are aware of the Charity Commission guidance on public benefit and are satisfied that the activities of the charity comply with public benefit requirements.

**Complaints**

The Trustees received no reported complaints in 2023/24.

**ACHIEVEMENT AND PERFORMANCE**

**Charitable activities**

Once again we have experienced a difficult year with a high staff turnover. rise in minimum wage and ever increasing costs of fuel and food. There is a shortfall of up to 50% on the hourly cost of a nursery place against the free entitlement funding from the local authority. As such we have faced yet another year of substantial losses. In Autumn 2024 the rate of funding will rise, and the roll out of funding for children under two will begin, this should have a more positive impact on our finances. The senior staff team has remained consistent through the year and work closely with the trustees to take one day at a time, striving to provide quality childcare and education. This year the team have explored the feasibility of grants from charitable trusts, however we really need revenue funding and this is impossible to find as the local authority are seen to be funding us. There has been the continuous juggling of staff rations and costs, the staff team has been reduced to a minimum to meet the current ratios and is reviewed every term.

Children who attended our settings were from a variety of backgrounds - White British, Asian (mainly Pakistani), Eastern European (mainly Slovakian Roma or Polish), African and mixed race. We have had a number of children with additional needs, mostly on the autistic spectrum. We continue to work closely with outside agencies to meet the needs of these children.

**FINANCIAL REVIEW**

**Financial position**

During the year there was a deficit of £46,061, an increase on the deficit of £38,979 in 2022/23.

The current year deficit includes some exceptional one-off maintenance items to ensure the nursery and playscheme meet the standards required for the upcoming Ofsted inspection it therefore does not represent the underlying performance of the charity.

To reduce the deficit management are seeking alternative sources of funding and identifying opportunities to create efficiencies and minimise operating costs.

To manage performance and cashflow the trustees receive monthly management accounts and monitor income and expenditure against cashflow forecasts.

**Report of the Trustees  
for the Year Ended 31 March 2024**

**FINANCIAL REVIEW**

**Principal funding sources**

Parental fees and Early Education funding are the principal funding sources. These 2 sources of funding made up over 90% of our total income. The balance came mainly from Inclusion funding and fundraising.

**Investment policy and objectives**

Following the sale of the Barlow Road property it was decided to invest £110,000 of the proceeds in a deposit account to provide longer term financial security.

**Reserves policy**

The Trustees feel that it is reasonable that unrestricted reserves equivalent to 4 months expenditure (around £115,000) are held in order to protect the organisation against the uncertainties of the trading and funding climate.

**Going concern**

The trustees have reviewed the going concern status of the charity and concluded that the charity has sufficient reserves to continue operating for the foreseeable future.

**FUTURE DEVELOPMENTS**

Carol Dlabulo remains company secretary and supported by the trustees she continues to lead the staff team through a period of recovery. As she reaches retirement age in less than three years, she has begun the process of training and coaching the senior staff team to manage the organisation on a daily basis. The aim is to make the transition process in 2026 as smooth as possible.

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Governing document**

Keighley Kiddicare Limited is a registered charity (No. 1061942) and a company limited by guarantee (No. 3277750). The company is governed by its Memorandum and Articles of Association.

**Recruitment and appointment of new trustees**

Under the requirements of the Memorandum and Articles of Association, Trustees are elected to serve for a period of three years, after which they must seek re-election at the next Annual General Meeting.

A quorate Trustees' meeting may co-opt new Trustees at any time. They must then seek election at the next Annual General meeting.

In order to retain the original ethos of the charity, the Trustees will endeavour to ensure that new members are recruited primarily from service users, as well as ensuring that relevant skills are represented, e.g. business, finance, childcare, voluntary sector.

**Organisational structure**

Keighley Kiddicare's Board of Trustees must consist, according to the Articles of Association, of at least 3 members with no maximum number. The Trustees consider that a Board of between 8 to 12 members is an optimum number. The Board meets 6 to 8 times a year.

Day to day responsibility for service delivery and financial management is delegated to the Nursery and Out of School Managers.

**Induction and training of new trustees**

New Trustees will be provided with information about the history, structure and governance of the organisation as well as its financial position and strategic priorities.

New Trustees will be referred to relevant training courses aimed at voluntary sector committee members.

**Report of the Trustees  
for the Year Ended 31 March 2024**

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Related parties**

Kiddicare's service delivery is consistent with the aims of the Early Years Foundation Stage, and is supported by Bradford Council.

On a local level, Kiddicare has strong links with local schools, colleges, Family Support workers and other professional agencies.

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number**

03277750 (England and Wales)

**Registered Charity number**

1061942

**Registered office**

Highfield Community Centre  
Drewry Road  
Keighley  
West Yorkshire  
BD21 2QG

**Trustees**

P Greenwood Treasurer  
R Manley Chair  
S Widdop  
P Manley Vice Chair  
Ms A Whelan (appointed 6.6.24)

**Company Secretary**

C Dlambulo

**Independent Examiner**

Catherine Hill ACA CTA  
Stirk Lambert & Co  
Chartered Accountants  
Russell Chambers  
61a North Street  
Keighley  
West Yorkshire  
BD21 3DS

**Bank**

Lloyds Bank  
Hustlergate  
Bradford  
BD1 1NT

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 15 October 2024 and signed on its behalf by:

P Greenwood - Trustee

**Independent Examiner's Report to the Trustees of  
Keighley Kiddicare Ltd (Registered number: 03277750)**

**Independent examiner's report to the trustees of Keighley Kiddicare Ltd ('the Company')**

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2024.

**Responsibilities and basis of report**

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

**Independent examiner's statement**

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Catherine Hill ACA CTA

Stirk Lambert & Co  
Chartered Accountants  
Russell Chambers  
61a North Street  
Keighley  
West Yorkshire  
BD21 3DS

15 October 2024

**Keighley Kiddicare Ltd**

**Statement of Financial Activities  
(Incorporating an Income and Expenditure Account)  
for the Year Ended 31 March 2024**

		Unrestricted funds £	Restricted funds £	31.3.24 Total funds £	31.3.23 Total funds £
	Notes				
<b>INCOME AND ENDOWMENTS FROM</b>					
<b>Charitable activities</b>	4				
Charitable activities		250,595	-	250,595	269,715
Other trading activities	2	328	-	328	540
Investment income	3	1,175	-	1,175	209
<b>Total</b>		<u>252,098</u>	<u>-</u>	<u>252,098</u>	<u>270,464</u>
<b>EXPENDITURE ON</b>					
<b>Charitable activities</b>					
Charitable activities		251,730	12	251,742	266,390
Governance costs		46,417	-	46,417	43,053
<b>Total</b>		<u>298,147</u>	<u>12</u>	<u>298,159</u>	<u>309,443</u>
<b>NET INCOME/(EXPENDITURE)</b>		(46,049)	(12)	(46,061)	(38,979)
<b>RECONCILIATION OF FUNDS</b>					
Total funds brought forward		175,127	42	175,169	214,148
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u>129,078</u>	<u>30</u>	<u>129,108</u>	<u>175,169</u>

The notes form part of these financial statements

**Balance Sheet**  
**31 March 2024**

	Notes	Unrestricted funds £	Restricted funds £	31.3.24 Total funds £	31.3.23 Total funds £
<b>FIXED ASSETS</b>					
Tangible assets	9	11,655	30	11,685	14,638
<b>CURRENT ASSETS</b>					
Debtors	10	15,897	-	15,897	15,769
Cash at bank and in hand		160,389	-	160,389	199,613
		<u>176,286</u>	<u>-</u>	<u>176,286</u>	<u>215,382</u>
<b>CREDITORS</b>					
Amounts falling due within one year	11	(45,442)	-	(45,442)	(39,152)
<b>NET CURRENT ASSETS</b>		<u>130,844</u>	<u>-</u>	<u>130,844</u>	<u>176,230</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		142,499	30	142,529	190,868
<b>CREDITORS</b>					
Amounts falling due after more than one year	12	(13,421)	-	(13,421)	(15,699)
<b>NET ASSETS</b>		<u>129,078</u>	<u>30</u>	<u>129,108</u>	<u>175,169</u>
<b>FUNDS</b>	15				
Unrestricted funds:					
General fund				126,989	172,516
Capital Grant				2,089	2,611
				<u>129,078</u>	<u>175,127</u>
Restricted funds				<u>30</u>	<u>42</u>
<b>TOTAL FUNDS</b>				<u>129,108</u>	<u>175,169</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2024.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2024 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The notes form part of these financial statements



**Balance Sheet - continued**  
**31 March 2024**

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 15 October 2024 and were signed on its behalf by:

P Greenwood - Trustee

R Manley - Trustee

**Notes to the Financial Statements  
for the Year Ended 31 March 2024**

**1. ACCOUNTING POLICIES**

**Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

**Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

**Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Plant and machinery	- 20% on reducing balance
Motor vehicles	- 20% on reducing balance
Computer equipment	- 20% on reducing balance

**Taxation**

The charity is exempt from corporation tax on its charitable activities.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**Hire purchase and leasing commitments**

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

**Pension costs and other post-retirement benefits**

The company operates a defined contribution scheme for specific employees. The pension cost charge represents amounts paid during the year in respect of this scheme.

Notes to the Financial Statements - continued  
for the Year Ended 31 March 2024

2. OTHER TRADING ACTIVITIES

	31.3.24	31.3.23
	£	£
Fundraising events	328	540
	<u>          </u>	<u>          </u>

3. INVESTMENT INCOME

	31.3.24	31.3.23
	£	£
Deposit account interest	1,175	209
	<u>          </u>	<u>          </u>

4. INCOME FROM CHARITABLE ACTIVITIES

	Activity	31.3.24	31.3.23
		£	£
Childcare fees	Charitable activities	143,575	152,856
Childcare fee bad debts	Charitable activities	(1,582)	2,778
Grants	Charitable activities	108,602	114,081
		<u>          </u>	<u>          </u>
		250,595	269,715
		<u>          </u>	<u>          </u>

Grants received, included in the above, are as follows:

	31.3.24	31.3.23
	£	£
Special Educational Needs - Aiming High	-	2,114
Early Education Fund	108,602	111,967
	<u>          </u>	<u>          </u>
	108,602	114,081
	<u>          </u>	<u>          </u>

5. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.3.24	31.3.23
	£	£
Depreciation - owned assets	2,953	3,661
Other operating leases	2,953	2,905
	<u>          </u>	<u>          </u>

6. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2024 nor for the year ended 31 March 2023.

**Trustees' expenses**

There were no trustees' expenses paid for the year ended 31 March 2024 nor for the year ended 31 March 2023.

Notes to the Financial Statements - continued  
for the Year Ended 31 March 2024

7. STAFF COSTS

The average monthly number of employees during the year was as follows:

	31.3.24	31.3.23
Direct charitable work	16	21
Administrative	2	2
	<u>18</u>	<u>23</u>

No employees received emoluments in excess of £60,000.

8. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>			
<b>Charitable activities</b>			
Charitable activities	269,715	-	269,715
Other trading activities	540	-	540
Investment income	209	-	209
<b>Total</b>	<u>270,464</u>	<u>-</u>	<u>270,464</u>
<b>EXPENDITURE ON</b>			
<b>Charitable activities</b>			
Charitable activities	266,380	10	266,390
Governance costs	43,053	-	43,053
<b>Total</b>	<u>309,433</u>	<u>10</u>	<u>309,443</u>
<b>NET INCOME/(EXPENDITURE)</b>	(38,969)	(10)	(38,979)
<b>RECONCILIATION OF FUNDS</b>			
Total funds brought forward	214,096	52	214,148
<b>TOTAL FUNDS CARRIED FORWARD</b>	<u>175,127</u>	<u>42</u>	<u>175,169</u>

Notes to the Financial Statements - continued  
for the Year Ended 31 March 2024

9. TANGIBLE FIXED ASSETS

	Plant and machinery £	Motor vehicles £	Computer equipment £	Totals £
<b>COST</b>				
At 1 April 2023 and 31 March 2024	61,355	9,995	13,109	84,459
<b>DEPRECIATION</b>				
At 1 April 2023	55,798	1,999	12,024	69,821
Charge for year	1,111	1,599	243	2,953
At 31 March 2024	56,909	3,598	12,267	72,774
<b>NET BOOK VALUE</b>				
At 31 March 2024	4,446	6,397	842	11,685
At 31 March 2023	5,557	7,996	1,085	14,638

10. DEBTORS

	31.3.24 £	31.3.23 £
Amounts falling due within one year:		
Trade debtors	10,131	10,777
Prepayments and accrued income	2,178	2,087
	12,309	12,864
Amounts falling due after more than one year:		
Trade debtors	3,588	2,905
Aggregate amounts	15,897	15,769

Debtors due in more than one year represents fees due from ex customers who are continuing to repay their debts to Keighley Kiddicare Limited on a weekly or monthly basis over an extended period of time.

11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.24 £	31.3.23 £
Bank loans and overdrafts (see note 13)	2,135	2,079
Trade creditors	3,181	5,461
Social security and other taxes	1,823	181
Accruals and deferred income	38,303	31,431
	45,442	39,152

Notes to the Financial Statements - continued  
for the Year Ended 31 March 2024

12. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	31.3.24	31.3.23
	£	£
Bank loans (see note 13)	<u>13,421</u>	<u>15,699</u>

13. LOANS

An analysis of the maturity of loans is given below:

	31.3.24	31.3.23
	£	£
Amounts falling due within one year on demand:		
Bank loans	<u>2,135</u>	<u>2,079</u>
Amounts falling between one and two years:		
Bank loans - 1-2 years	<u>2,189</u>	<u>2,131</u>
Amounts falling due between two and five years:		
Bank loans - 2-5 years	<u>6,905</u>	<u>6,723</u>
Amounts falling due in more than five years:		
Repayable by instalments:		
Bank loans more 5 yr by instal	4,327	6,845

14. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

	31.3.24	31.3.23
	£	£
Within one year	130	1,565
Between one and five years	-	130
	<u>130</u>	<u>1,695</u>

15. MOVEMENT IN FUNDS

	At 1.4.23	Net movement in funds	At 31.3.24
	£	£	£
<b>Unrestricted funds</b>			
General fund	172,516	(45,527)	126,989
Capital Grant	2,611	(522)	2,089
	<u>175,127</u>	<u>(46,049)</u>	<u>129,078</u>
<b>Restricted funds</b>			
Grants	42	(12)	30
	<u>42</u>	<u>(12)</u>	<u>30</u>
<b>TOTAL FUNDS</b>	<u>175,169</u>	<u>(46,061)</u>	<u>129,108</u>

Notes to the Financial Statements - continued  
for the Year Ended 31 March 2024

15. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	252,098	(297,625)	(45,527)
Capital Grant	-	(522)	(522)
	<u>252,098</u>	<u>(298,147)</u>	<u>(46,049)</u>
<b>Restricted funds</b>			
Grants	-	(12)	(12)
	<u>-</u>	<u>(12)</u>	<u>(12)</u>
<b>TOTAL FUNDS</b>	<u>252,098</u>	<u>(298,159)</u>	<u>(46,061)</u>

Comparatives for movement in funds

	At 1.4.22 £	Net movement in funds £	At 31.3.23 £
<b>Unrestricted funds</b>			
General fund	210,832	(38,316)	172,516
Capital Grant	3,264	(653)	2,611
	<u>214,096</u>	<u>(38,969)</u>	<u>175,127</u>
<b>Restricted funds</b>			
Grants	52	(10)	42
	<u>52</u>	<u>(10)</u>	<u>42</u>
<b>TOTAL FUNDS</b>	<u>214,148</u>	<u>(38,979)</u>	<u>175,169</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	270,464	(308,780)	(38,316)
Capital Grant	-	(653)	(653)
	<u>270,464</u>	<u>(309,433)</u>	<u>(38,969)</u>
<b>Restricted funds</b>			
Grants	-	(10)	(10)
	<u>-</u>	<u>(10)</u>	<u>(10)</u>
<b>TOTAL FUNDS</b>	<u>270,464</u>	<u>(309,443)</u>	<u>(38,979)</u>

**Keighley Kiddicare Ltd**

**Notes to the Financial Statements - continued  
for the Year Ended 31 March 2024**

**15. MOVEMENT IN FUNDS - continued**

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.22 £	Net movement in funds £	At 31.3.24 £
<b>Unrestricted funds</b>			
General fund	210,832	(83,843)	126,989
Capital Grant	3,264	(1,175)	2,089
	<u>214,096</u>	<u>(85,018)</u>	<u>129,078</u>
<b>Restricted funds</b>			
Grants	52	(22)	30
	<u>52</u>	<u>(22)</u>	<u>30</u>
<b>TOTAL FUNDS</b>	<u><u>214,148</u></u>	<u><u>(85,040)</u></u>	<u><u>129,108</u></u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	522,562	(606,405)	(83,843)
Capital Grant	-	(1,175)	(1,175)
	<u>522,562</u>	<u>(607,580)</u>	<u>(85,018)</u>
<b>Restricted funds</b>			
Grants	-	(22)	(22)
	<u>-</u>	<u>(22)</u>	<u>(22)</u>
<b>TOTAL FUNDS</b>	<u><u>522,562</u></u>	<u><u>(607,602)</u></u>	<u><u>(85,040)</u></u>

**16. RELATED PARTY DISCLOSURES**

There were no related party transactions for the year ended 31 March 2024.

**17. TRUSTEES' INTEREST**

There were no material trustees' interests to disclose during the year.



**Keighley Kiddicare Ltd**

**Detailed Statement of Financial Activities  
for the Year Ended 31 March 2024**

	31.3.24 £	31.3.23 £
<b>INCOME AND ENDOWMENTS</b>		
<b>Other trading activities</b>		
Fundraising events	328	540
<b>Investment income</b>		
Deposit account interest	1,175	209
<b>Charitable activities</b>		
Childcare fees	143,575	152,856
Childcare fee bad debts	(1,582)	2,778
Grants	108,602	114,081
	<hr/>	<hr/>
	250,595	269,715
	<hr/>	<hr/>
<b>Total incoming resources</b>	252,098	270,464
 <b>EXPENDITURE</b>		
<b>Charitable activities</b>		
Wages	245,583	247,337
Pensions	2,435	2,042
Other operating leases	2,953	2,905
Rates and water	9,546	7,164
Insurance	1,687	2,445
Light and heat	-	36
Telephone	4,557	3,476
Postage and stationery	507	1,311
Advertising	84	599
Sundries	1,221	1,385
Minibus & travel expenses	2,830	2,156
Equipment and outings	2,829	1,951
Food & cleaning	2,490	4,736
Repairs and renewals	9,474	14,832
Accountancy	5,098	4,923
Training	991	2,139
Rent	2,500	5,597
Legal fees	-	275
Plant and machinery	1,111	1,390
Motor vehicles	1,599	1,999
Computer equipment	244	271
Bank loan interest	420	474
	<hr/>	<hr/>
	298,159	309,443
	<hr/>	<hr/>
<b>Total resources expended</b>	298,159	309,443
	<hr/>	<hr/>
<b>Net expenditure</b>	(46,061)	(38,979)
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This page does not form part of the statutory financial statements