

THINKTANK TRUST

England & Wales · Charity number 1061898

Details

Other names	THE DISCOVERY CENTRE, THINK AND LEARN, THINK BUSINESS, THINKTANK, THINKTANK TRADING
Status	Registered
Legal form	Charitable company
Company number	03239119
Registered	1997-04-17
Register	View on the Charity Commission register

Contact

Address	Birmingham Museum Trust Museum & Art Gallery Chamberlain Square Birmingham B3 3DH
Phone	0121 348 8000
Email	hello@birminghammuseums.org.uk
Website	www.birminghammuseums.org.uk

Activities

Objects: TO ADVANCE THE EDUCATION OF THE PUBLIC BY THE OPERATION, MAINTENANCE, EXPANSION AND DEVELOPMENT OF MUSEUMS IN BIRMINGHAM AND THE INCREASING OF PUBLIC UNDERSTANDING OF AND OPPORTUNITIES FOR LEARNING ABOUT HISTORY, SCIENCE AND TECHNOLOGY

Activities: THINKTANK TRUST'S CHARITABLE OBJECTS ARE TO ADVANCE THE EDUCATION OF THE PUBLIC BY THE OPERATION, MAINTENANCE, EXPANSION AND DEVELOPMENT OF MUSEUMS IN BIRMINGHAM AND THE INCREASING OF PUBLIC UNDERSTANDING OF AND OPPORTUNITIES FOR LEARNING ABOUT HISTORY, SCIENCE AND TECHNOLOGY

Classification

- **How:** Provides Services, Other Charitable Activities
- **What:** Education/training, Arts/culture/heritage/science
- **Who:** The General Public/mankind

Geography

- Birmingham City

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£1,417,000	£1,822,354	£-2,408,451	0
2024-03-31	£1,417,000	£1,783,598	£-2,003,097	0
2023-03-31	£0	£1,983,929	£-1,636,499	0
2022-03-31	£1,417,000	£1,900,254	£-1,069,570	0
2021-03-31	£1,417,000	£2,127,590	£-586,316	0

Trustees

Name	Role	Appointed
Niels de Vos		2020-02-20

THINKTANK TRUST

England & Wales - Charity number 1061898

Accounts

THINKTANK TRUST

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2025

Company Registration Number: 03239119

Charity Number: 1061898

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2025

CONTENTS

	Page
Company Details	1
Report of the Trustees	2 - 4
Statement of Trustees' Responsibilities	5
Independent Auditor's Report	6 - 8
Statement of Financial Activities	9 - 10
Balance Sheet	11
Notes to the Financial Statements	12 - 18

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2025

Company Details

Charity Name	Thinktank Trust
Trustees	Niels de Vos
Company Secretary	Zak Mensah
Charity Registration Number	1061898
Company Registration Number	03239119
Registered Office	Birmingham Museum and Art Gallery Chamberlain Square Birmingham B3 3DH
Auditors	Cooper Parry Group Limited Cubo Birmingham 4th Floor Two Chamberlain Square Birmingham B3 3AX
Banker	HSBC Bank plc 130 New Street Birmingham B2 4JU

THINKTANK TRUST

Report and Accounts for the Year Ended 31 March 2025

Report of the Trustees

The Board is pleased to present their Annual Report and Financial Statements for the year ended 31 March 2025.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Board of Trustees

Members of the Board of Trustees, who are Directors for the purpose of company law and Trustees for the purpose of charity law, who served during the year and up to the date of this report are set out below:

Niels de Vos

The Trustees received no remuneration for their services.

Legal status

Thinktank Trust is a registered charity (number 1061898) and a private company limited by guarantee (number 03239119), incorporated on 19 August 1996, and is governed by its Articles of Association (Articles). In the event the charitable company is wound up members are required to contribute an amount not exceeding £1.

Objects and activities for the public benefit

The charity's objects as set out in its Articles of Association are:

To advance the education of the public by the operation, maintenance, expansion and development of museums in Birmingham and the increasing of public understanding of and opportunities for learning about history, science and technology.

The mission of Birmingham Museums Trust (BMT) is to *harness all the people's collections, heritage and creativity to tell stories that make meaning*. The strategic aims of Birmingham Museums Trust (BMT) as a whole are to achieve the charitable group's objectives.

Taking pride of place in the city's innovative Millennium Point, Thinktank, Birmingham Science Museum comprises four floors of fun to explore, bursting with more than 200 hands-on high-tech displays alongside historical collections and natural science specimens to amaze and inspire. Each of the exhibitions has been specially selected to showcase the world around us, from steam engines and talking robots through to gurgling guts and even a chocolate wrapping machine. Thinktank is also home to a 4K planetarium system – the only one of its kind in the West Midlands.

BMT very recently launched its new strategy and business plan 2025-30-“Laying the Foundations”. The strategy has the following vision, mission and principles.

VISION: A radical reinvention of the museum as a catalyst of cultural and social change.

MISSION: Bring Birmingham out by shining new light on people's stories, collections and creativity.

PRINCIPLES: Democratic | Informed & Considered | Intrapreneurial | Fair and ethical | Self-renewing | Sustainable.

As part of the new laying the foundations strategy, BMT will focus on the key objectives:

PROGRAMMING - We will deliver a programme driven by our mission and vision and representative of Birmingham, creating spaces for discourse on social-political issues relevant to our audiences, and partnering with our communities and stakeholders. Audiences will be at the heart of everything we do.

RESEARCH - We will develop the foundations for a Cultural Citizenship Research Centre (CCRC) that integrates collections, audiences and participatory research and enhances university and community partnerships.

BECOMING A TRUSTED DESTINATION - We will become a trusted destination in the region and online for culture and heritage - a keystone partner in the city.

REFURBISHING BIRMINGHAM MUSEUM & ART GALLERY AND ADVANCING PLANS FOR A NEW MUSEUM OF SCIENCE - We're raising funds for Birmingham's largest museums to be refurbished, reorganised and redisplayed in an inclusive way, to appeal to all of Birmingham's communities.

WORKING WITH BIRMINGHAM CITY COUNCIL AND LOCAL CITIZENS TO PUT HISTORIC PROPERTIES AT THE HEART OF OUR COMMUNITIES - The historic properties around Birmingham are vital parts of our city's heritage. They can be hubs for community activity, but current funding is inadequate to maintain, open and deliver a visitor experience at these.

PRESERVING OUR MUSEUM SITES AND PROTECTING THE ENVIRONMENT - We'll work with Birmingham City Council to get ahead of museum site maintenance and repairs, and to reach Net Zero by 2040 engaging our audiences in protecting our city's urban environment.

THINKTANK TRUST

Report and Accounts for the Year Ended 31 March 2025

Report of the Trustees *(continued)*

OPENING UP DIGITAL ACCESS AND INVOLVING PEOPLE IN COLLECTIONS DECISIONS - We are working to make our collections digitally accessible for audiences in Birmingham and beyond. Birmingham's citizens will play an increasingly important role in shaping the future of our collections.

ENGAGING EMPLOYEES AND CITIZENS IN DECISION MAKING - Birmingham Museums Trust (BMT) is moving towards a more democratic approach to decision-making and organisational management. Birmingham Museums Trust (BMT) is moving away from the traditional top-down model, where audiences are expected to be passive and "done to" by the provider.

REBUILDING OUR VOLUNTEER BASE - We will grow a skilled, supported and diverse volunteer community that can advocate for Birmingham Museums Trust and reflects Birmingham's population.

IMPROVING OUR EMPLOYEE EXPERIENCE - We will continue to roll out improvements that help our employees to deliver a high-quality, inclusive service.

FINANCIAL - Our five-year financial plan underpins our Strategy and Business Plan: our vision is for a long-term resilient and sustainable business model.

The Trustees have complied with the duty in Section 17 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit when reviewing the charitable company's aims and objectives in planning future activities. In particular, the Trustees have considered how planned activities will contribute to the strategic aims.

The Charitable group's priorities are aligned with those of its major public funders, Birmingham City Council and Arts Council England. For a full review of activities in the year of the BMT group, please refer to the parent charitable company Birmingham Museums Trust, report and financial statements for the year ended 31 March 2025.

Structure, Governance and Management

The Trustees of Thinktank Trust have continued to carry out the charitable activities through the parent, Birmingham Museums Trust. Birmingham Museums Trust combines the work of Thinktank Trust together with the principle activities of Birmingham Museums Trust.

The Board of Trustees oversees the development of the Trust and the work of the executive team of Birmingham Museums Trust in relation to Thinktank Trust's activities. The Trustees are responsible for ensuring and maintaining control over all activities and authorise all major transactions of the charitable company.

Day to day management was delegated to Sara Wajid and Zak Mensah, Joint Chief Executive Officers of Birmingham Museums Trust.

The remuneration of key personnel and Directors is met wholly by the parent, Birmingham Museums Trust, which also provides indemnity for the Directors.

Recruitment and Appointment of Trustees/Directors

Trustees are appointed by the Directors of the parent, Birmingham Museums Trust, after they have considered the desirability of:

- making such a recommendation after the advertisement of the vacancy and the response to such an advertisement;
- a board of directors with a range of skills experience and abilities relevant to the objects and activities of the charity;
- a board of directors' representative of the diverse community within the City of Birmingham.

Trustee Induction and Training

All Trustees are provided with an induction to the organisation on appointment.

Risk Management

The Trustees actively and regularly review the major risks and have implemented procedures to manage and minimise any potential impact should any of the identified risks materialise. A Risk Framework, supported by a Risk Register, is maintained setting out an assessment of the likelihood and impact of risks, with required actions identified to manage the risk. This is reviewed and updated no less than quarterly. The Trustees are satisfied that there are clear lines of delegation and authority to staff regarding risk management, and that staff are aware of the need to address risks in their areas of activity.

Key risks

- Impact due to Birmingham City Council issuing Section 114 notices in September 2023
- Existing multi-year grants do not increase in line with inflation
- Construction of High-Speed Rail (HS2) near our site
- Ability to meet obligations as they fall – at any given time
- Inability to control increases to services charges

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2025

Report of the Trustees (continued)

Financial Review

The Trustees have considered the level of reserves required to maintain sufficient working capital and to meet unforeseen liabilities that may arise.

At 31 March 2025, Thinktank Trust had unrestricted reserves deficit of £2.408m (2024: £2.003m) and restricted reserves surplus of £NIL (2024: £NIL). Total reserves at 31 March 2025 were £2.408m deficit (2024: £2.003m deficit).

Thinktank Trust receives grant funding directly linked to expenditure. The deficit on unrestricted funds represents unavoidable expenditure incurred over a number of years with insufficient grant funding to support this during those years. Thinktank Trust continues to be supported by its parent company, Birmingham Museums Trust.

The restricted funds were created when assets were purchased for continuing use by Thinktank utilising restricted funds. These assets are now fully depreciated but continue to be utilised as part of the overall activities of BMT.

Going Concern

The company has deficit funds at 31 March 2025 of £2.408m (2024: £2.003m). Although the company receives grant funding from Birmingham City Council to meet the annual rental costs under its premises leases, it is entirely dependent on the continued financial support of its parent charitable company, Birmingham Museums Trust, in meeting its other operational costs. The Trustees of Birmingham Museums Trust have confirmed in writing their continued financial support to the company for the foreseeable future, including confirming that they do not require any repayment of the intercompany debt owed to Birmingham Museums Trust within 12 months from when the financial statements were approved. As such, the Trustees are satisfied that the company has sufficient financial resources and support to continue in operational existence for the foreseeable future and for this reason, they continue to adopt the going concern basis of accounting in preparing the financial statements.

In respect of the parent company Birmingham Museums Trust, On 5 September 2023 Birmingham City Council issued a section 114 notice. Following this Birmingham City Council confirmed it will honour existing contracts. The existing Service Level Agreement (SLA) covers the four-year period to March 2026.

At time of approving, although Birmingham City Council continues to face cost pressures, Birmingham City Council and BMT are working together to agree the SLA for the next four-year funding cycle covering the period April 2026 to March 2030. There are financial and reputation implications if Birmingham City Council were to reduce funding from April 2026. However, in finalising the next SLA both parties must agree the funding provided by Birmingham City Council is in line with service provision expected from BMT. Formal confirmation of the outcome of discussions is expected in February 2026, following ratification of the SLA for the four year cycle via Birmingham City Council governance processes.

To support the ongoing discussions with Birmingham City Council and going concern, substantial budgeting and forecasting due diligence covering the period to March 2030 has been undertaken by senior management and Trustees of BMT. The Trustees consider there is reasonable expectation the parent company has sufficient resources, (free reserves of £3.508m at March 2025 and £0.994m Museums Renewal Fund grant confirmed in September 2025), to continue in operational existence for the foreseeable future, for this reason they have adopted the going concern basis in preparing the financial statements.

Bank

The company maintains bank accounts with HSBC plc. a bank which operates in the United Kingdom and which is subject to regulation under the Financial Services Act 2012.

Related parties

Birmingham Museums Trust is the sole member of the company. Birmingham Museums Trading Limited is also a related party through being wholly owned by Birmingham Museums Trust. Any conflicts of interest involving Trustees in these respects are declared where appropriate.

The accounts include an intercompany creditor with the parent company of £2.451m (2024: £2.033m). A grant of £1.417m (2024: £1.417m) was received from Birmingham City Council contributing to the rent, service charge and rates.

Plans for Future Periods

The Trustees of Thinktank Trust plan to continue to carry out the charitable activities through the parent company, Birmingham Museums Trust.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2025

Statement of Trustees' Responsibilities

Statement of Trustees' responsibilities in respect of the Trustees' report and the financial statements

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102, 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies for the charitable company's financial statements and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for the safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are directors at time when this Trustees' report is approved has confirmed that:

- so far as the trustee is aware, there is no relevant audit information of which the charitable company's auditors are unaware;
- the trustee has taken all steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information.

Auditors

The Auditors, Cooper Parry Group Limited, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

Small company provisions

This report has been prepared in accordance with the provisions applicable to companies subject to the small companies' regime of the Companies Act 2006.

Approved by the Board of Trustees on 22 October 2025 and signed on their behalf by:



Niels de Vos
Trustee

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2025

Independent Auditor's Report to the Members and Trustees of Thinktank Trust

Opinion

We have audited the financial statements of Thinktank Trust ("the Charitable Company") for the year ended 31 March 2025 which comprise the Statement of Financial Activities, the Balance Sheet, and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2025, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least 12 months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2025

Independent Auditor's Report to the Members and Trustees of Thinktank Trust (continued)

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report (incorporating the strategic report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement set out on page 5, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud are detailed below.

Our assessment focussed on key laws and regulations the charitable company has to comply with and areas of the financial statements we assessed as being more susceptible to misstatement. These key laws and regulations included but were not limited to compliance with the Companies Act 2006, Charities Act 2011, taxation legislation, data protection and anti-bribery legislation

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2025

Independent Auditor's Report to the Members and Trustees of Thinktank Trust (continued)

We are not responsible for preventing irregularities, including fraud. Our approach to detecting irregularities including fraud, included, but was not limited to, the following:

- obtaining an understanding of the legal and regulatory framework applicable to the charitable company and how the charitable company is complying with that framework, including agreement of financial statement disclosures to underlying documentation and other evidence;
- obtaining an understanding of the charitable company's control environment and how the charitable company has applied relevant control procedures, through discussions with management and by performing walkthrough testing over key areas;
- obtaining an understanding of the charitable company's risk assessment process, including the risk of fraud; and
- performing audit testing to address the risk of management override of controls, including testing journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias.

Whilst considering how our audit work addressed the detection of irregularities, we also considered the likelihood of detection of fraud based on our approach. Irregularities arising from fraud are inherently more difficult to detect than those arising from error.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located at the Financial Reporting Council's ("FRC's") website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charity's Trustees, as a body, in accordance with Chapter 3 of Part 8 of the Charities Act 2011 and regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charitable company's members and the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members as a body, and its Trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Signed by:



A9A4E4D5295D40E...

Nichola Hodgetts (Senior Statutory Auditor)
Cooper Parry Group Limited
Statutory Auditors

Cubo Birmingham
4th Floor
Two Chamberlain Square
Birmingham
B3 3AX

Date: 22 December 2025

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2025

Statement of Financial Activities
(Incorporating an Income and Expenditure Account) for the year ended 31 March 2025

	<i>Note</i>	Unrestricted funds £	Restricted funds £	Total 2025 £	Total 2024 £
Income and endowments from:					
Charitable activities	4	-	1,417,000	1,417,000	1,417,000
Total		-	1,417,000	1,417,000	1,417,000
Expenditure on:					
Charitable Activities	5	(405,354)	(1,417,000)	(1,822,354)	(1,783,598)
Total		(405,354)	(1,417,000)	(1,822,354)	(1,783,598)
Net movement in funds		(405,354)	-	(405,354)	(366,598)
Fund balances brought forward	14	(2,003,097)	-	(2,003,097)	(1,636,499)
Fund balances carried forward	14	(2,408,451)	-	(2,408,451)	(2,003,097)

The incoming resources, resources expended and resulting net movement in funds arise from continuing operations and include all gains and losses recognised in the year.

The notes on pages 12 to 19 form an integral part of these financial statements.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2025

Statement of Financial Activities
(Incorporating an Income and Expenditure Account) for the year ended 31 March 2024

	Note	Unrestricted funds £	Restricted funds £	Total 2024 £
Income and endowments from:				
Charitable activities	4	-	1,417,000	1,417,000
Total		-	1,417,000	1,417,000
 Charitable Activities	5	(366,598)	(1,417,000)	(1,783,598)
Total		(366,598)	(1,417,000)	(1,783,598)
 Net movement in funds	14	(366,598)	-	(366,598)
 Fund balances brought forward	14	(1,636,499)	-	(1,636,499)
 Fund balances after transfers carried forward	14	(2,003,097)	-	(2,003,097)

The incoming resources, resources expended and resulting net movement in funds arise from continuing operations and include all gains and losses recognised in the year.

The notes on pages 12 to 18 form an integral part of these financial statements.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2025

Balance Sheet as at 31 March 2025

	Note	2025 £	2024 £
Fixed Assets			
Tangible assets	9	-	-
		-	-
Current Assets			
Debtors	10	33,467	-
Cash at bank and in hand	11	9,521	29,895
Current Assets		42,988	29,895
Creditors: amounts falling due in less than 1 year		-	-
Net Current Assets		42,988	29,895
Creditors: amounts falling due in more than 1 year	12	(2,451,439)	(2,032,992)
Net Current Assets		(2,408,451)	(2,003,097)
Net Assets		(2,408,451)	(2,003,097)
Funds			
Unrestricted funds	14	(2,408,451)	(2,003,097)
Total funds	14	(2,408,451)	(2,003,097)

The financial statements have been prepared in accordance with the special provisions applicable to companies subject to the small companies regime.

These financial statements were approved and authorised for issue by the Board of Trustees on 22 October 2025 and were signed on its behalf by:



Niels de Vos
Trustee

The notes on pages 12 to 18 form an integral part of these financial statements.

Company Registration Number: 03239119

Charity Number: 1061898

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2025

Notes to the Financial Statements

1. General information

Thinktank Trust is a charitable company limited by guarantee, incorporated and domiciled in England and Wales (Company number 03239119, Charity number 1061898). The Trust has no share capital. In the event of the charitable company being wound up, the liability in respect of the guarantee is limited to £1 per member of the charitable company.

The registered office is Birmingham Museum & Art Gallery, Chamberlain Square, Birmingham, B3 3DH.

2. Statement of principal accounting policies

Basis of Accounting

The financial statements have been prepared under the Charities Act 2011 on a going concern basis and under the historical cost convention. The financial statements have been prepared in accordance with Accounting and Reporting by Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), Charities SORP (FRS 102), the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Companies Act 2006.

Thinktank Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value, unless otherwise stated in the relevant account policy notes.

The financial statements are prepared in sterling which is the functional currency of the charitable company and rounded to the nearest £1.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the Trust's accounting policies (see note 3).

The following principal accounting policies have been applied:

Incoming Resources

Voluntary income including donations, gifts, legacies and grants that provide core funding or are of a general nature are recognised once Thinktank Trust has an entitlement to the resources and it is probable that the resources can be measured with sufficient reliability. Such income is only deferred when:

- the donor specifies that the grant or donation must only be used in future accounting periods; or
- the donor has imposed conditions which must be met before the charity has unconditional entitlement.

Grants receivable

Grants are recognised in the Statement of Financial Activities when the conditions for receipt have been complied with.

Going concern

The company has deficit funds at 31 March 2025 of £2.408m (2024: £2.003m). Although the company receives grant funding from Birmingham City Council to meet the annual rental costs under its premises leases, it is entirely dependent on the continued financial support of its parent charitable company, Birmingham Museums Trust, in meeting its other operational costs. The Trustees of Birmingham Museums Trust have confirmed in writing their continued financial support to the company for the foreseeable future, including confirming that they do not require any repayment of the intercompany debt owed to Birmingham Museums Trust within 12 months from when the financial statements were approved. As such, the Trustees are satisfied that the company has sufficient financial resources and support to continue in operational existence for the foreseeable future and for this reason, they continue to adopt the going concern basis of accounting in preparing the financial statements.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2025

Notes to the Financial Statements (continued)

2. Statement of principal accounting policies (continued)

Fund accounting

The charitable company maintains two types of funds as follows:

Restricted funds

Restricted funds represent grants and donations received which are allocated by the donor for specific purposes.

Unrestricted funds

Unrestricted funds represent funds that are expendable at the discretion of the Trustees in the furtherance of the objects of the charitable company. Such funds may be held in order to finance both working capital and capital investment.

Resources Expended

Liabilities are recognised as resources expended as soon as there is a legal or constructive obligation committing Thinktank Trust to the expenditure. All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category.

Charitable activities

Charitable expenditure includes expenditure associated with the operation of Thinktank.

Basis of allocation of costs

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated on a basis consistent with the use of resources. Costs relating to the management of Thinktank Trust and support departments have been allocated to other functions based on the time they consume in pursuing the objectives of Thinktank Trust.

Operating leases

Rentals under operating leases are charged to the statement of financial activities on a straight-line basis over the term of the lease.

Taxation

Thinktank Trust is exempt from taxation on its income and gains where they are applied for charitable purposes.

Tangible Fixed Assets

Operating assets

Operating assets are stated at cost less depreciation.

Depreciation is provided on a straight-line basis using rates calculated to write down the cost of each asset to its estimated residual value over its anticipated useful life as follows:

Leasehold improvements	over 10 years
Plant and equipment	3 to 10 years
Fixtures and fittings	3 to 10 years
Computer equipment	3 to 5 years.

Assets in the course of construction are not depreciated until completion where upon they are transferred to the appropriate fixed asset category and depreciated as above.

Recognition of liabilities

Liabilities are recognised when an obligation arises to transfer economic benefits as a result of past transactions or events.

Financial instruments

The Trust only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2025

Notes to the Financial Statements *(continued)*

3. Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing the financial statements, management is required to make estimates and assumptions which affect reported income, expenses, assets liabilities and disclosure of contingent assets and liabilities. Use of available information and application of judgement are inherent in the formation of estimates, together with expectations of future events that are believed to be reasonable under the circumstances. Actual results in the future could differ from such estimates.

Operating lease commitments

The Trust has entered into commercial property leases as a lessee on its property portfolio and as a lessee it obtains use of property, plant and equipment. The classification of such leases as an operating or finance lease requires the Trust to determine, based on an evaluation of the terms and conditions of the arrangements, whether it retains or acquires the significant risks and rewards of ownership of these assets and accordingly whether the lease requires an asset and liability to be recognised in the balance sheet. The trustees consider there is no value to be recognised in the commercial leases held by Thinktank Trust. Leasehold improvements are recognised as assets when it is appropriate to do so.

The following are the Trust's key sources of estimation uncertainty:

Impairment of non-financial assets

Where there are indicators of impairment of individual assets, the Trust performs impairment tests based on fair value less costs to sell, or a value in use calculation. The fair value less costs to sell calculation is based on available data from binding sales transactions in an arm's length transaction on similar assets or observable market prices.

4. Analysis of Income from Charitable Activities

	2025 £	2024 £
Restricted funds		
Grant to cover rent and service charges	1,417,000	1,417,000
Total incoming resources	1,417,000	1,417,000

5. Analysis of Expenditure from Charitable Activities

	Fundraising £	Museum Costs £	Governance £	2025 £	2024 £
Costs directly allocated to activities					
Other operating expenditure	-	1,822,354	-	1,822,354	1,783,598
Depreciation	-	-	-	-	-
Direct costs total	-	1,822,353	-	1,822,353	1,783,598
Support costs allocated to activities	-	-	-	-	-
Total costs	-	1,822,354	-	1,822,354	1,783,598

6. Trustees' expenses

No expenses were paid either directly to Trustees or on their behalf in the current or preceding financial years.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2025

Notes to the Financial Statements *(continued)*

7. Staff Costs

No staff were employed by the company in the current or preceding financial years. The former Thinktank Trust staff transferred to the employment of Birmingham Museums Trust from 1 April 2012.

No remuneration was paid to Trustees in the current or preceding financial year. Key management personnel are remunerated through the parent company, Birmingham Museums Trust.

8. Net movement in funds

Net movement in funds is stated after charging the following:

	2025 £	2024 £
Depreciation	-	-
Auditor's remuneration	-	-

The auditor's remuneration was paid by the parent entity, Birmingham Museums Trust.

9. Fixed Assets

	Leasehold Improvements £	Plant and Equipment £	Fixtures and Fittings £	Computer Equipment £	Total £
Cost					
At 1 April 2024	5,208,866	64,889	5,234,272	139,112	10,647,139
Additions	-	-	-	-	-
At 31 March 2025	5,208,866	64,889	5,234,272	139,112	10,647,139
Depreciation					
At 1 April 2024	5,208,866	64,889	5,234,272	139,112	10,647,139
Charge for the year	-	-	-	-	-
At 31 March 2025	5,208,866	64,889	5,234,272	139,112	10,647,139
Net Book Value At 31 March 2025	-	-	-	-	-
At 31 March 2024	-	-	-	-	-

All fixed assets are held for charitable purposes.

Capital expenditure contracted for, but not provided in the financial statements, was £nil (2024: £nil).

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2025

Notes to the Financial Statements *(continued)*

10. Debtors

	2025 £	2024 £
VAT receivable	33,467	-
	33,467	-

11. Cash and Cash Equivalent

	2025 £	2024 £
Cash at bank and in hand	9,521	29,895

12. Creditors

	2025 £	2024 £
Amounts falling due after one year:		
Amounts owed to parent company	2,451,439	2,032,992
	2,451,439	2,032,992

13. Financial Instruments

	2025 £	2024 £
Financial assets		
Financial assets measured at fair value through statement of financial activities	9,521	29,895
Financial assets that are debt instruments measured at amortised cost	-	-
	9,521	29,895
Financial liabilities		
Financial liabilities measured at amortised cost	2,451,439	2,032,992

Financial assets are measured at fair value through statement of financial activities comprises cash held at bank and in hand.

Financial assets that are debt instruments measured at amortised cost comprises trade and other debtors, other taxation and social security and amounts owed by group undertakings.

Financial liabilities measured at amortised cost comprises Trade and other creditors, amounts owed to group undertakings and accruals.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2025

Notes to the Financial Statements *(continued)*

14. Funds Analysis

	Balance as 1 April 2024 £	Incoming Resources £	Outgoing Resources £	Balance at 31 March 2025 £
Restricted Funds				
Building rent	-	1,417,000	(1,417,000)	-
Total Restricted Funds	-	1,417,000	(1,417,000)	-
Unrestricted Funds	(2,003,097)	-	(405,354)	(2,408,451)
TOTAL	(2,003,097)	1,417,000	(1,822,354)	(2,408,451)

	Balance at 1 April 2023 £	Incoming Resources £	Outgoing Resources £	Balance at 31 March 2024 £
Restricted Funds				
Building rent	-	1,417,000	(1,417,000)	-
Total Restricted Funds	-	1,417,000	(1,417,000)	-
Unrestricted Funds	(1,636,499)	-	(366,598)	(2,003,097)
TOTAL	(1,636,499)	1,417,000	(1,783,598)	(2,003,097)

Restricted funds

- Building Rent - Grant support from Birmingham City Council.

15. Analysis of net assets between funds

	Restricted £	Unrestricted £	Total £
Fixed Assets	-	-	-
Net Current Assets / (Liabilities)	-	(2,408,451)	(2,408,451)
Total as at March 2025	-	(2,408,451)	(2,408,451)
Fixed Assets	-	-	-
Net Current Assets / (Liabilities)	-	(2,003,097)	(2,003,097)
Total as at March 2024	-	(2,003,097)	(2,003,097)

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2025

Notes to the Financial Statements (continued)

16. Lease commitments

At 31 March 2025 the Company had future minimum lease payments under non-cancellable operating leases as follows:

	2025 £	2024 £
Within one year	701,469	684,360
Between two to five years	2,019,021	2,720,490
	<u>2,720,490</u>	<u>3,404,850</u>

17. Taxation

The charitable company's income is exempt from taxation under section 505 of the Income and Corporation Taxes Act 1988 and its chargeable gains are exempt under section 256 of the Taxation of Capital Gains Act 1992.

18. Financial Commitments

Debentures and charges

The Thinktank Trust has granted a first mortgage charge over certain of its assets to the Millennium Commission to secure all monies owing to the Commission by the Trust under the terms of a grant agreement dated 10 December 2004.

The Thinktank Trust has granted a mortgage charge over certain of its assets to the National Heritage Memorial Fund under the terms of an agreement date 20 April 2011.

Value Added Tax

As a result of group registration arrangements for Value Added Tax (VAT), the charitable company is jointly and severally liable with other members of the group for any VAT due by the representative member of the group. At 31 March 2025 the group receivable in respect of VAT was £55k (2024: payable £18k).

19. Related party transactions

Birmingham City Council (BCC)

Thinktank Trust received a grant from BCC of £1.417m during the year (2024: £1.417m) to assist in the provision of lease payments on Thinktank to Millennium Point Property Limited.

20. Member and ultimate controlling party

The charity is incorporated as a company limited by guarantee having no share capital and, in accordance with the Memorandum of Association, every member is liable to contribute a sum of £1 in the event of the charitable company being wound up. At 31 March 2025 Birmingham Museums Trust was the sole member of Thinktank Trust. Birmingham Museums Trust, a charitable company (company number 07737797, charity number 1147014) incorporated in England and Wales and limited by guarantee, is controlled by Birmingham City Council who is the sole member of Birmingham Museums Trust.

Consolidated financial statements are available from Birmingham Museums Trust, Birmingham Museum & Art Gallery, Chamberlain Square, Birmingham, B3 3DH.

THINKTANK TRUST

England & Wales - Charity number 1061898

Accounts

THINKTANK TRUST

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

Company Registration Number: 03239119

Charity Number: 1061898

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2024

CONTENTS

	Page
Company Details	1
Report of the Trustees	2 - 4
Statement of Trustees' Responsibilities	5
Independent Auditor's Report	6 - 8
Statement of Financial Activities	9 - 10
Balance Sheet	11
Notes to the Financial Statements	12 - 19

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2024

Company Details

Charity Name	Thinktank Trust
Charity Registration Number	1061898
Company Registration Number	03239119
Registered Office	Birmingham Museum and Art Gallery Chamberlain Square Birmingham B3 3DH
Auditor	Cooper Parry Group Limited Cubo Birmingham Office 301 Two Chamberlain Square Birmingham B3 3AX
Banker	HSBC Bank plc 130 New Street Birmingham B2 4JU
Solicitors	Higgs & Sons LLP Waterfront Business Park 3 Brierley Hill Dudley DY5 1LX

THINKTANK TRUST

Report and Accounts for the Year Ended 31 March 2024

Report of the Trustees

The Board is pleased to present their Annual Report and Financial Statements for the year ended 31 March 2024.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Board of Trustees

Members of the Board of Trustees, who are Directors for the purpose of company law and Trustees for the purpose of charity law, who served during the year and up to the date of this report are set out below:

Niels de Vos

The Trustees received no remuneration for their services.

Legal status

Thinktank Trust is a registered charity (number 1061898) and a private company limited by guarantee (number 03239119), incorporated on 19 August 1996, and is governed by its Articles of Association (Articles). In the event the charitable company is wound up members are required to contribute an amount not exceeding £1.

Objects and activities for the public benefit

The charity's objects as set out in its Articles of Association are:

To advance the education of the public by the operation, maintenance, expansion and development of museums in Birmingham and the increasing of public understanding of and opportunities for learning about history, science and technology.

The mission of BMT to *harness all the people's collections, heritage and creativity to tell stories that make meaning*. The strategic aims of Birmingham Museums Trust (BMT) as a whole are to achieve the charitable group's objectives. Birmingham Museums Trust's strategic aims are:

DEMOCRATISE OUR GOVERNANCE - We believe ideas and leadership can and should come from anywhere. We will adapt and augment to create a more sustainable, agile and porous structure. We will create a democratic decision-making process and new groups of influence.

NURTURE AND CREATIVE, ENABLING INTERNAL CULTURE - Deliberate coordinated method to change our culture collectively. Become an experimental learning organisation driven by evidence-based decision making.

GROW A RICH WORKFORCE ECO-SYSTEM - Design a workforce with the capabilities to develop the service and deliver our Cause. Grow our own pipeline of talent through our programming and provision of career and skills development opportunities. Inclusive of the wider workforce of creatives, freelancers, contracted staff and partners.

DESIGNS A RADICAL, NEW MUSEUM OPERATING MODEL - We will re-think what a museum is and its relationship to its city. We believe that BMT is more than a collection of buildings and objects. We see our role not only as a guardian but as an agency of social change. We will explore new and different ways to manage, use and rationalise our estate and our physical and digital assets to identify the options that best support our future viability and resilience and that can best deliver our Cause.

REDEFINE THE CULTURAL VALUE OF COLLECTIONS - We will change how our collections are understood, accessed and used and we will reframe how we measure cultural value of our collections to Birmingham and its citizens. We will build new partnerships and develop new channels that enable people to play a fuller role in using, researching, borrowing, augmenting and interpreting our collections and curating their own. We will explore repatriation and deaccession for long-term sustainability.

THINKTANK TRUST

Report and Accounts for the Year Ended 31 March 2024

Report of the Trustees (*continued*)

Objects and activities for the public benefit (*continued*)

PIONEER EXPERIMENTS IN MASS-PARTICIPATION - We will make a paradigm shift that moves BMT away from the dominant model of passive visitor-ship. In its place we will forge a new model of active engagement: experiments that enable non-visitors to share their heritage and creativity and share their stories and ours. We want to make the people's culture popular culture. We will devise new measures that evidence the impact on individual, community, civic and societal change

REPOSITION BMT AS CRITICAL TO THE CITY'S FUTURE - Reposition Birmingham Museums as a critical key driver of social, cultural and economic creativity and innovation. Identify new audiences, advocates, partners and stakeholders to help us deliver our Cause.

BUILD OUR OWN SEGMENTED MASS CHANNELS - Use direct email to create our own channel to increase user engagement and participation. Underpinned by our website, CRM and ticketing systems and backed up by a social media strategy.

CULTIVATE CONNECTIONS - Become an anchor organisation in a vibrant city-wide network of organisations and individuals.

DIVERSIFY AND INCREASE OUR INCOME - Respond to the changing markets and circumstances, adapting and evolving our trading opportunities to maximise income.

The Trustees have complied with the duty in Section 17 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit when reviewing the charitable company's aims and objectives in planning future activities. In particular, the Trustees have considered how planned activities will contribute to the strategic aims.

The Charitable group's priorities are aligned with those of its major public funders, Birmingham City Council and Arts Council England. For a full review of activities in the year, please refer to the parent charitable company Birmingham Museums Trustees report and financial statements (see note 20).

Structure, Governance and Management

The Trustees of Thinktank Trust have continued to carry out the charitable activities through the parent, Birmingham Museums Trust. Birmingham Museums Trust combines the work of Thinktank Trust together with the principle activities of Birmingham Museums Trust.

The Board of Trustees oversees the development of the Trust and the work of the executive team of Birmingham Museums Trust in relation to Thinktank Trust's activities. The Trustees are responsible for ensuring and maintaining control over all activities and authorise all major transactions of the charitable company.

Day to day management was delegated to Sara Wajid and Zak Mensah, Joint Chief Executive Officers of Birmingham Museums Trust.

The remuneration of key personnel and Directors is met wholly by the parent, Birmingham Museums Trust, which also provides indemnity for the Directors.

Recruitment and Appointment of Trustees/Directors

Trustees are appointed by the Directors of the parent, Birmingham Museums Trust, after they have considered the desirability of:

- making such a recommendation after the advertisement of the vacancy and the response to such an advertisement;
- a board of directors with a range of skills experience and abilities relevant to the objects and activities of the charity; and
- a board of directors' representative of the diverse community within the City of Birmingham.

Trustee Induction and Training

All Trustees are provided with an induction to the organisation on appointment.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2024

Report of the Trustees (*continued*)

Funds Statement at 31 March 2024

The Trustees have considered the level of reserves required to maintain sufficient working capital and to meet unforeseen liabilities that may arise.

At 31 March 2024, Thinktank Trust had unrestricted reserves deficit of £2.003m (2023: £1.636m) and restricted reserves surplus of £NIL (2023: £NIL). Total reserves at 31 March 2024 were £2.003m deficit (2023: £1.636deficit).

Thinktank Trust receives grant funding directly linked to expenditure. The deficit on unrestricted funds represents unavoidable expenditure incurred over a number of years with insufficient grant funding to support this during those years. Thinktank Trust continues to be supported by its parent company, Birmingham Museums Trust.

The restricted funds were created when assets were purchased for continuing use by Thinktank utilising restricted funds. These assets are now fully depreciated.

Going Concern

The Trustees consider that there is a reasonable expectation that the company has sufficient support from its parent charitable company to continue in operational existence for the foreseeable future, with this support having been confirmed in writing and for this reason they have adopted the going concern basis in preparing the financial statements.

Investment policy

The company maintains bank accounts with HSBC plc. In order to maximise the return on available funds, these are invested in low-risk short-term deposits with HSBC plc, a bank which operates in the United Kingdom and which is subject to regulation under the Financial Services Act 2012.

Related parties

Birmingham Museums Trust is the sole member of the company. Birmingham Museums Trading Limited is also a related party through being wholly owned by Birmingham Museums Trust. Any conflicts of interest involving Trustees in these respects are declared where appropriate.

The accounts include an intercompany creditor with the parent company of £2.033m (2023: £2.305m). A grant of £1.417m (2023: £1.417m) was received from Birmingham City Council contributing to the rent, service charge and rates.

Plans for Future Periods

The Trustees of Thinktank Trust plan to continue to carry out the charitable activities through the parent company, Birmingham Museums Trust.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2024

Statement of Trustees' Responsibilities

Statement of Trustees' responsibilities in respect of the Trustees' report and the financial statements

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102, 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies for the charitable company's financial statements and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for the safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are directors at time when this Trustees' report is approved has confirmed that:

- so far as the trustee is aware, there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustee has taken all steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information.

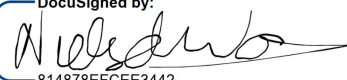
Auditor

The Auditor, Cooper Parry Group Limited, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

Small company provisions

This report has been prepared in accordance with the provisions applicable to companies subject to the small companies' regime of the companies Act 2006.

Approved by the Board of Trustees on 24 July 2024 and signed on their behalf by:

DocuSigned by:

814878EFCCE3442...
Niels de Vos
Trustee

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2024

Independent Auditor's Report to the Members and Trustees of Thinktank Trust

Opinion

We have audited the financial statements of Thinktank Trust ("the Charitable Company") for the year ended 31 March 2024 which comprise the Statement of Financial Activities, the Balance Sheet, and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2024, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least 12 months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2024

Independent Auditor's Report to the Members and Trustees of Thinktank Trust (continued)

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report (incorporating the strategic report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement set out on page 5, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud are detailed below.

Our assessment focussed on key laws and regulations the charitable company has to comply with and areas of the financial statements we assessed as being more susceptible to misstatement. These key laws and regulations included but were not limited to compliance with the Companies Act 2006, Charities Act 2011, taxation legislation, data protection and anti-bribery legislation

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2024

Independent Auditor's Report to the Members and Trustees of Thinktank Trust
(continued)

We are not responsible for preventing irregularities, including fraud. Our approach to detecting irregularities including fraud, included, but was not limited to, the following:

- obtaining an understanding of the legal and regulatory framework applicable to the charitable company and how the charitable company is complying with that framework, including agreement of financial statement disclosures to underlying documentation and other evidence;
- obtaining an understanding of the charitable company's control environment and how the charitable company has applied relevant control procedures, through discussions with management and by performing walkthrough testing over key areas;
- obtaining an understanding of the charitable company's risk assessment process, including the risk of fraud; and
- performing audit testing to address the risk of management override of controls, including testing journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias.

Whilst considering how our audit work addressed the detection of irregularities, we also considered the likelihood of detection of fraud based on our approach. Irregularities arising from fraud are inherently more difficult to detect than those arising from error.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located at the Financial Reporting Council's ("FRC's") website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charity's Trustees, as a body, in accordance with Chapter 3 of Part 8 of the Charities Act 2011 and regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charitable company's members and the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members as a body, and its Trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Cooper Parry Group Limited
Statutory Auditors

Cubo Birmingham
Office 301
Two Chamberlain Square
Birmingham
B3 3AX

Date: **13 Novemeber** 2024

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2024

Statement of Financial Activities
(Incorporating an Income and Expenditure Account) for the year ended 31 March 2024

	<i>Note</i>	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Income and endowments from:					
Charitable activities	4	-	1,417,000	1,417,000	1,417,000
Total		-	1,417,000	1,417,000	1,417,000
Expenditure on:					
Charitable Activities	5	(366,598)	(1,417,000)	(1,783,598)	(1,983,929)
Total		(366,598)	(1,417,000)	(1,783,598)	(1,983,929)
Net movement in funds		(366,598)	-	(366,598)	(566,929)
Fund balances brought forward	14	(1,636,499)	-	(1,636,499)	(1,069,570)
Fund balances carried forward	14	(2,003,097)	-	(2,003,097)	(1,636,499)

The incoming resources, resources expended and resulting net movement in funds arise from continuing operations and include all gains and losses recognised in the year.

The notes on pages 12 to 19 form an integral part of these financial statements.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2024

Statement of Financial Activities
(Incorporating an Income and Expenditure Account) for the year ended 31 March 2023

	<i>Note</i>	Unrestricted funds £	Restricted funds £	Total 2023 £
Income and endowments from:				
Charitable activities	4	-	1,417,000	1,417,000
Total		-	1,417,000	1,417,000
 Charitable Activities	5	(294,737)	(1,689,192)	(1,983,929)
Total		(294,737)	(1,689,192)	(1,983,929)
 Net movement in funds	14	(294,737)	(272,192)	(566,929)
 Fund balances brought forward	14	(1,341,762)	272,192	(1,069,570)
 Fund balances after transfers carried forward	14	(1,636,499)	-	(1,636,499)

The incoming resources, resources expended and resulting net movement in funds arise from continuing operations and include all gains and losses recognised in the year.

The notes on pages 12 to 19 form an integral part of these financial statements.

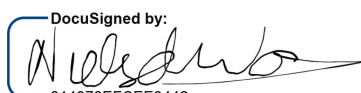
THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2024

Balance Sheet as at 31 March 2023

	Note	2024 £	2023 £
Fixed Assets			
Tangible assets	9	-	-
		-	-
Current Assets			
Debtors	10	-	489,485
Cash at bank and in hand	11	29,895	178,868
		29,895	668,353
Creditors: amounts falling due in one year	12	(2,032,992)	(2,304,852)
Net Current Assets		(2,003,097)	(1,636,499)
Net Assets		(2,003,097)	(1,636,499)
Funds			
Restricted funds	14	-	-
Unrestricted funds	14	(2,003,097)	(1,636,499)
Total funds	14	(2,003,097)	(1,636,499)

The financial statements have been prepared in accordance with the special provisions applicable to companies subject to the small companies regime

These financial statements were approved and authorised for issue by the Board of Trustees on 24 July 2024 and were signed on its behalf by:

DocuSigned by:

 814878EFC3442...
Niels de Vos
 Trustee

The notes on pages 12 to 19 form an integral part of these financial statements.

Company Registration Number: 03239119

Charity Number: 1061898

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2024

Notes to the Financial Statements

1. General information

Thinktank Trust is a charitable company limited by guarantee, incorporated and domiciled in England and Wales (Company number 03239119, Charity number 1061898). The Trust has no share capital. In the event of the charitable company being wound up, the liability in respect of the guarantee is limited to £1 per member of the charitable company.

The registered office is Birmingham Museum & Art Gallery, Chamberlain Square, Birmingham, B3 3DH.

2. Statement of principal accounting policies

Basis of Accounting

The financial statements have been prepared under the Charities Act 2011 on a going concern basis and under the historical cost convention. The financial statements have been prepared in accordance with Accounting and Reporting by Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), Charities SORP (FRS 102), the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Companies Act 2006.

Thinktank Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value, unless otherwise stated in the relevant account policy notes.

The financial statements are prepared in sterling which is the functional currency of the charitable company and rounded to the nearest £1.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the Trust's accounting policies (see note 3).

The following principal accounting policies have been applied:

Incoming Resources

Voluntary income including donations, gifts, legacies and grants that provide core funding or are of a general nature are recognised once Thinktank Trust has an entitlement to the resources and it is probable that the resources can be measured with sufficient reliability. Such income is only deferred when:

- the donor specifies that the grant or donation must only be used in future accounting periods; or
- the donor has imposed conditions which must be met before the charity has unconditional entitlement.

Grants receivable

Grants are recognised in the Statement of Financial Activities when the conditions for receipt have been complied with.

Going concern

The Trustees believe the charitable company (in conjunction with the Group) is well placed to trade through the uncertain times caused by the Section 114 notice issued by Birmingham City Council on the 5 September 2023, due to the quality of its offer and the loyalty of its customers. More so, the charitable company's parent, Birmingham Museums Trust, is not requiring payment of the inter-company debtors for the foreseeable future and confirming support for the company for the foreseeable future.

On this basis, the Trustees are confident that the charitable company has adequate resources to continue in operation and have adopted the going concern basis in preparing these financial statements.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2024

Notes to the Financial Statements *(continued)*

2. Statement of principal accounting policies *(continued)*

Fund accounting

The charitable company maintains two types of funds as follows:

Restricted funds

Restricted funds represent grants and donations received which are allocated by the donor for specific purposes.

Unrestricted funds

Unrestricted funds represent funds that are expendable at the discretion of the Trustees in the furtherance of the objects of the charitable company. Such funds may be held in order to finance both working capital and capital investment.

Resources Expended

Liabilities are recognised as resources expended as soon as there is a legal or constructive obligation committing Thinktank Trust to the expenditure. All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category.

Costs of generating voluntary income

These costs are incurred in relation to staff members and consultants who are engaged directly in fundraising and also include the costs of campaigns for raising donations.

Charitable activities

Charitable expenditure includes expenditure associated with the operation of Thinktank.

Basis of allocation of costs

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated on a basis consistent with the use of resources. Costs relating to the management of Thinktank Trust and support departments have been allocated to other functions based on the time they consume in pursuing the objectives of Thinktank Trust.

Operating leases

Rentals under operating leases are charged to the statement of financial activities on a straight-line basis over the term of the lease.

Taxation

Thinktank Trust is exempt from taxation on its income and gains where they are applied for charitable purposes.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2024

Notes to the Financial Statements (continued)

2. Statement of principal accounting policies (continued)

Tangible Fixed Assets

Operating assets

Operating assets are stated at cost less depreciation.

Depreciation is provided on a straight-line basis using rates calculated to write down the cost of each asset to its estimated residual value over its anticipated useful life as follows:

Leasehold improvements	over 10 years
Plant and equipment	3 to 10 years
Fixtures and fittings	3 to 10 years
Computer equipment	3 to 5 years.

Assets in the course of construction are not depreciated until completion where upon they are transferred to the appropriate fixed asset category and depreciated as above.

Recognition of liabilities

Liabilities are recognised when an obligation arises to transfer economic benefits as a result of past transactions or events.

Financial instruments

The Trust only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

3. Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing the financial statements, management is required to make estimates and assumptions which affect reported income, expenses, assets liabilities and disclosure of contingent assets and liabilities. Use of available information and application of judgement are inherent in the formation of estimates, together with expectations of future events that are believed to be reasonable under the circumstances. Actual results in the future could differ from such estimates.

Operating lease commitments

The Trust has entered into commercial property leases as a lessee on its property portfolio and as a lessee it obtains use of property, plant and equipment. The classification of such leases as an operating or finance lease requires the Trust to determine, based on an evaluation of the terms and conditions of the arrangements, whether it retains or acquires the significant risks and rewards of ownership of these assets and accordingly whether the lease requires an asset and liability to be recognised in the balance sheet. The trustees consider there is no value to be recognised in the commercial leases held by Thinktank Trust. Leasehold improvements are recognised as assets when it is appropriate to do so.

The following are the Trust's key sources of estimation uncertainty:

Impairment of non-financial assets

Where there are indicators of impairment of individual assets, the Trust performs impairment tests based on fair value less costs to sell, or a value in use calculation. The fair value less costs to sell calculation is based on available data from binding sales transactions in an arm's length transaction on similar assets or observable market prices.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2024

Notes to the Financial Statements *(continued)*

4. Analysis of Income from Charitable Activities

	2024 £	2023 £
Restricted funds		
Grant to cover rent and service charges	1,417,000	1,417,000
Total incoming resources	1,417,000	1,417,000

5. Analysis of Expenditure from Charitable Activities

Costs directly allocated to activities	Fundraising £	Museum Costs £	Governance £	2024 £	2023 £
Other operating expenditure	-	1,783,598	-	1,783,598	1,711,736
Depreciation	-	-	-	-	272,193
Direct costs total	-	1,783,598	-	1,783,598	1,983,929
Support costs allocated to activities	-	-	-	-	-
Total costs	-	1,783,598	-	1,783,598	1,983,929

6. Trustees' expenses

No expenses were paid either directly to Trustees or on their behalf in the current or preceding financial years.

7. Staff Costs

No staff were employed by the company in the current or preceding financial years. The former Thinktank Trust staff transferred to the employment of Birmingham Museums Trust from 1 April 2012.

No remuneration was paid to Trustees in the current or preceding financial year. Key management personnel are remunerated through the parent company, Birmingham Museums Trust.

8. Net movement in funds

Net movement in funds is stated after charging the following:

	2024 £	2023 £
Depreciation	-	272,192
Auditor's remuneration	-	-

The auditor's remuneration was paid by the parent entity, Birmingham Museums Trust.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2024

Notes to the Financial Statements *(continued)*

9. Fixed Assets

	Leasehold Improvements £	Plant and Equipment £	Fixtures and Fittings £	Computer Equipment £	Total £
Cost					
At 1 April 2023	5,208,866	64,889	5,234,272	139,112	10,647,139
Additions	-	-	-	-	-
At 31 March 2024	5,208,866	64,889	5,234,272	139,112	10,647,139
Depreciation					
At 1 April 2023	5,208,866	64,889	5,234,272	139,112	10,647,139
Charge for the year	-	-	-	-	-
At 31 March 2024	5,208,866	64,889	5,234,272	139,112	10,647,139
Net Book Value At 31 March 2024	-	-	-	-	-
At 31 March 2023	-	-	-	-	-

All fixed assets are held for charitable purposes.

Capital expenditure contracted for, but not provided in the financial statements, was £nil (2023: £nil).

10. Debtors

	2023 £	2023 £
VAT receivable	-	72,691
Prepayment	-	416,794
Amount receivable from group company	-	-
	-	489,485

11. Cash and Cash Equivalent

	2024 £	2023 £
Cash at bank and in hand	29,895	178,868

12. Creditors

	2024 £	2023 £
Amounts falling due within one year:		
Amounts owed to parent company	2,032,992	2,304,852
VAT Payable	-	-
	2,032,992	2,304,852

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2024

Notes to the Financial Statements *(continued)*

13. Financial Instruments

	2024 £	2023 £
Financial assets		
Financial assets measured at fair value through statement of financial activities	29,895	178,868
Financial assets that are debt instruments measured at amortised cost	-	489,485
	29,895	668,353
Financial liabilities		
Financial liabilities measured at amortised cost	2,032,992	2,304,852

Financial assets are measured at fair value through statement of financial activities comprises cash held at bank and in hand.

Financial assets that are debt instruments measured at amortised cost comprises trade and other debtors, other taxation and social security and amounts owed by group undertakings.

Financial liabilities measured at amortised cost comprises Trade and other creditors, amounts owed to group undertakings and accruals.

14. Funds Analysis

	Balance as 1 April 2023 £	Incoming Resources £	Outgoing Resources £	Balance at 31 March 2024 £
Restricted Funds				
Building rent	-	1,417,000	(1,417,000)	-
Total Restricted Funds	-	1,417,000	(1,417,00)	-
Unrestricted Funds	(1,636,499)	-	(366,598)	(2,003,097)
TOTAL	(1,636,499)	1,417,000	(1,783,598)	(2,003,097)

Restricted funds

- Building Rent - Grant support from Birmingham City Council.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2024

Notes to the Financial Statements *(continued)*

14. Funds Analysis *(continued)*

	Balance at 1 April 2022 £	Incoming Resources £	Outgoing Resources £	Balance at 31 March 2023 £
Restricted Funds				
Science for all Seasons	134,512	-	(134,512)	-
Made in Birmingham	137,680	-	(137,680)	-
Building rent	-	1,417,000	(1,417,000)	-
Total Restricted Funds	272,192	1,417,000	(1,689,192)	-
Unrestricted Funds	(1,341,762)	-	(294,737)	(1,636,499)
TOTAL	(1,069,570)	1,417,000	(1,983,929)	(1,636,499)

15. Analysis of net assets between funds

	Restricted £	Unrestricted £	Total £
Fixed Assets	-	-	-
Net Current Assets	-	(2,003,097)	(2,003,097)
Total as at March 2024	-	(2,003,097)	(2,003,097)
Fixed Assets	-	-	-
Net Current Assets	-	(1,636,499)	(1,636,499)
Total as at March 2023	-	(1,636,499)	(1,636,499)

16. Lease commitments

At 31 March 2024 the trust had future minimum lease payments under non-cancellable operating leases as follows:

	2024 £	2023 £
Within one year	680,109	663,521
Between two to five years	2,894,768	2,824,164
More than 5 Years	577,111	1,327,824
	4,151,988	4,815,509

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2024

Notes to the Financial Statements (continued)

17. Taxation

The charitable company's income is exempt from taxation under section 505 of the Income and Corporation Taxes Act 1988 and its chargeable gains are exempt under section 256 of the Taxation of Capital Gains Act 1992.

18. Financial Commitments

Debentures and charges

The Thinktank Trust has granted a first mortgage charge over certain of its assets to the Millennium Commission to secure all monies owing to the Commission by the Trust under the terms of a grant agreement dated 10 December 2004.

The Thinktank Trust has granted a mortgage charge over certain of its assets to the National Heritage Memorial Fund under the terms of an agreement date 20 April 2011.

Value Added Tax

As a result of group registration arrangements for Value Added Tax (VAT), the charitable company is jointly and severally liable with other members of the group for any VAT due by the representative member of the group. At 31 March 2024 the group payable in respect of VAT was £18k (2023: payable £291k).

19. Related party transactions

Birmingham City Council (BCC)

Thinktank Trust received a grant from BCC of £1.417m during the year (2023: £1.417m) to assist in the provision of lease payments on Thinktank to Millennium Point Property Limited.

20. Member and ultimate controlling party

The charity is incorporated as a company limited by guarantee having no share capital and, in accordance with the Memorandum of Association, every member is liable to contribute a sum of £1 in the event of the charitable company being wound up. At 31 March 2023 Birmingham Museums Trust was the sole member of Thinktank Trust. Birmingham Museums Trust, a charitable company (company number 07737797, charity number 1147014) incorporated in England and Wales and limited by guarantee, is controlled by Birmingham City Council who is the sole member of Birmingham Museums Trust.

Consolidated financial statements are available from Birmingham Museums Trust, Birmingham Museum & Art Gallery, Chamberlain Square, Birmingham, B3 3DH.

THINKTANK TRUST

England & Wales - Charity number 1061898

Accounts

THINKTANK TRUST

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2023

Company Registration Number: 03239119

Charity Number: 1061898

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2023

CONTENTS

	Page
Company Details	1
Report of the Trustees	2 - 4
Statement of Trustees' Responsibilities	5
Independent Auditor's Report	6 - 8
Statement of Financial Activities	9 - 10
Balance Sheet	11
Notes to the Financial Statements	12 - 19

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2023

Company Details

Charity Name	Thinktank Trust
Charity Registration Number	1061898
Company Registration Number	03239119
Registered Office	Birmingham Museum and Art Gallery Chamberlain Square Birmingham B3 3DH
Auditor	Cooper Parry Group Limited Cubo Birmingham Office 401 4 th Floor Two Chamberlain Square Birmingham B3 3AX
Banker	HSBC Bank plc 130 New Street Birmingham B2 4JU
Solicitors	Higgs & Sons LLP Waterfront Business Park 3 Brierley Hill Dudley DY5 1LX

THINKTANK TRUST

Report and Accounts for the Year Ended 31 March 2023

Report of the Trustees

The Board is pleased to present their Annual Report and Financial Statements for the year ended 31 March 2023.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Board of Trustees

Members of the Board of Trustees, who are Directors for the purpose of company law and Trustees for the purpose of charity law, who served during the year and up to the date of this report are set out below:

Niels de Vos

The Trustees received no remuneration for their services.

Legal status

Thinktank Trust is a registered charity (number 1061898) and a private company limited by guarantee (number 03239119), incorporated on 19 August 1996, and is governed by its Articles of Association (Articles). In the event the charitable company is wound up members are required to contribute an amount not exceeding £1.

Objects and activities for the public benefit

The charity's objects as set out in its Articles of Association are:

To advance the education of the public by the operation, maintenance, expansion and development of museums in Birmingham and the increasing of public understanding of and opportunities for learning about history, science and technology.

The mission of BMT to *harness all the people's collections, heritage and creativity to tell stories that make meaning*. The strategic aims of Birmingham Museums Trust (BMT) as a whole are to achieve the charitable group's objectives. Birmingham Museums Trust's strategic aims are:

DEMOCRATISE OUR GOVERNANCE - We believe ideas and leadership can and should come from anywhere. We will adapt and augment to create a more sustainable, agile and porous structure. We will create a democratic decision-making process and new groups of influence.

NURTURE AND CREATIVE, ENABLING INTERNAL CULTURE - Deliberate coordinated method to change our culture collectively. Become an experimental learning organisation driven by evidence-based decision making.

GROW A RICH WORKFORCE ECO-SYSTEM - Design a workforce with the capabilities to develop the service and deliver our Cause. Grow our own pipeline of talent through our programming and provision of career and skills development opportunities. Inclusive of the wider workforce of creatives, freelancers, contracted staff and partners.

DESIGNS A RADICAL, NEW MUSEUM OPERATING MODEL - We will re-think what a museum is and its relationship to its city. We believe that BMT is more than a collection of buildings and objects. We see our role not only as a guardian but as an agency of social change. We will explore new and different ways to manage, use and rationalise our estate and our physical and digital assets to identify the options that best support our future viability and resilience and that can best deliver our Cause.

REDEFINE THE CULTURAL VALUE OF COLLECTIONS - We will change how our collections are understood, accessed and used and we will reframe how we measure cultural value of our collections to Birmingham and its citizens. We will build new partnerships and develop new channels that enable people to play a fuller role in using, researching, borrowing, augmenting and interpreting our collections and curating their own. We will explore repatriation and deaccession for long-term sustainability.

THINKTANK TRUST

Report and Accounts for the Year Ended 31 March 2023

Report of the Trustees (continued)

Objects and activities for the public benefit (continued)

PIONEER EXPERIMENTS IN MASS-PARTICIPATION - We will make a paradigm shift that moves BMT away from the dominant model of passive visitor-ship. In its place we will forge a new model of active engagement: experiments that enable non-visitors to share their heritage and creativity and share their stories and ours. We want to make the people's culture popular culture. We will devise new measures that evidence the impact on individual, community, civic and societal change

REPOSITION BMT AS CRITICAL TO THE CITY'S FUTURE - Reposition Birmingham Museums as a critical key driver of social, cultural and economic creativity and innovation. Identify new audiences, advocates, partners and stakeholders to help us deliver our Cause.

BUILD OUR OWN SEGMENTED MASS CHANNELS - Use direct email to create our own channel to increase user engagement and participation. Underpinned by our website, CRM and ticketing systems and backed up by a social media strategy.

CULTIVATE CONNECTIONS - Become an anchor organisation in a vibrant city-wide network of organisations and individuals.

DIVERSIFY AND INCREASE OUR INCOME - Respond to the changing markets and circumstances, adapting and evolving our trading opportunities to maximise income.

The Trustees have complied with the duty in Section 17 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit when reviewing the charitable company's aims and objectives in planning future activities. In particular, the Trustees have considered how planned activities will contribute to the strategic aims.

The Charitable group's priorities are aligned with those of its major public funders, Birmingham City Council and Arts Council England. For a full review of activities in the year, please refer to the parent charitable company Birmingham Museums Trust group accounts (see note 20).

Structure, Governance and Management

The Trustees of Thinktank Trust have continued to carry out the charitable activities through the parent, Birmingham Museums Trust. Birmingham Museums Trust combines the work of Thinktank Trust together with the principle activities of Birmingham Museums Trust.

The Board of Trustees oversees the development of the Trust and the work of the executive team of Birmingham Museums Trust in relation to Thinktank Trust's activities. The Trustees are responsible for ensuring and maintaining control over all activities and authorise all major transactions of the charitable company.

Day to day management was delegated to Sara Wajid and Zak Mensah, Joint Chief Executive Officers of Birmingham Museums Trust.

The remuneration of key personnel and Directors is met wholly by the parent, Birmingham Museums Trust, which also provides indemnity for the Directors.

Recruitment and Appointment of Trustees/Directors

Trustees are appointed by the Directors of the parent, Birmingham Museums Trust, after they have considered the desirability of:

- making such a recommendation after the advertisement of the vacancy and the response to such an advertisement;
- a board of directors with a range of skills experience and abilities relevant to the objects and activities of the charity; and
- a board of directors' representative of the diverse community within the City of Birmingham.

Trustee Induction and Training

All Trustees are provided with an induction to the organisation on appointment.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2023

Report of the Trustees (continued)

Funds Statement at 31 March 2023

The Trustees have considered the level of reserves required to maintain sufficient working capital and to meet unforeseen liabilities that may arise.

At 31 March 2023, Thinktank Trust had unrestricted reserves deficit of £1.636m (2022: £1.342m) and restricted reserves surplus of £NIL (2022: £0.272m). Total reserves at 31 March 2023 were £1.637m deficit (2022: £1.070 deficit).

Thinktank Trust receives grant directly linked to expenditure. The deficit on unrestricted funds represents unavoidable expenditure incurred over a number of years with insufficient grant to support this during those years. Thinktank Trust continues to be supported by its parent, Birmingham Museums Trust.

The restricted funds were created when assets were purchased for continuing use by Thinktank utilising restricted funds. These assets are now fully depreciated.

Going Concern

The Trustees consider that there is a reasonable expectation that the company has sufficient support from its parent charitable company to continue in operational existence for the foreseeable future, with this support having been confirmed in writing and for this reason they have adopted the going concern basis in preparing the financial statements.

Investment policy

The company maintains bank accounts with HSBC plc. In order to maximise the return on available funds, these are invested in low-risk short-term deposits with HSBC plc, a bank which operates in the United Kingdom and which is subject to regulation under the Financial Services Act 2012.

Related parties

Birmingham Museums Trust is the sole member of the company. Birmingham Museums Trading Limited is also a related party through being wholly owned by Birmingham Museums Trust. Any conflicts of interest involving Trustees in these respects are declared where appropriate.

The accounts include an intercompany creditor with the parent company of £2.305m (2022: £1.820m). A grant of £1.417m (2022: £1.417m) was received from Birmingham City Council contributing to the rent, service charge and rates

Plans for Future Periods

The Trustees of Thinktank Trust plan to continue to carry out the charitable activities through the parent company, Birmingham Museums Trust.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2023

Statement of Trustees' Responsibilities

Statement of Trustees' responsibilities in respect of the Trustees' report and the financial statements

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102, 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies for the charitable company's financial statements and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for the safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are directors at time when this Trustees' report is approved has confirmed that:

- so far as the trustee is aware, there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustee has taken all steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information.

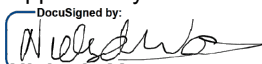
Auditor

The Auditor, Cooper Parry Group Limited, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

Small company provisions

This report has been prepared in accordance with the provisions applicable to companies subject to the small companies' regime of the companies Act 2006.

Approved by the Board of Trustees on 15 December 2023 and signed on their behalf by:

DocuSigned by:

Niels de Vos
Trustee

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2023

Independent Auditor's Report to the Members and Trustees of Thinktank Trust

Opinion

We have audited the financial statements of Thinktank Trust ("the Charitable Company") for the year ended 31 March 2023 which comprise the Statement of Financial Activities, the Balance Sheet, and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2023, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least 12 months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2023

Independent Auditor's Report to the Members and Trustees of Thinktank Trust (continued)

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report (incorporating the strategic report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement set out on page 5, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud are detailed below.

Our assessment focussed on key laws and regulations the charitable company has to comply with and areas of the financial statements we assessed as being more susceptible to misstatement. These key laws and regulations included but were not limited to compliance with the Companies Act 2006, Charities Act 2011, taxation legislation, data protection and anti-bribery legislation

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2023

Independent Auditor's Report to the Members and Trustees of Thinktank Trust
(continued)

We are not responsible for preventing irregularities, including fraud. Our approach to detecting irregularities including fraud, included, but was not limited to, the following:

- obtaining an understanding of the legal and regulatory framework applicable to the charitable company and how the charitable company is complying with that framework, including agreement of financial statement disclosures to underlying documentation and other evidence;
- obtaining an understanding of the charitable company's control environment and how the charitable company has applied relevant control procedures, through discussions with management and by performing walkthrough testing over key areas;
- obtaining an understanding of the charitable company's risk assessment process, including the risk of fraud; and
- performing audit testing to address the risk of management override of controls, including testing journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias.

Whilst considering how our audit work addressed the detection of irregularities, we also considered the likelihood of detection of fraud based on our approach. Irregularities arising from fraud are inherently more difficult to detect than those arising from error.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located at the Financial Reporting Council's ("FRC's") website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charity's Trustees, as a body, in accordance with Chapter 3 of Part 8 of the Charities Act 2011 and regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charitable company's members and the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members as a body, and its Trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Simon Atkins FCA
Senior Statutory Auditor

For and on behalf of:
Cooper Parry Group Limited
Statutory Auditors

Cubo Birmingham
 Office 401 4th Floor
 Two Chamberlain Square
 Birmingham
 B3 3AX

Date: 19 December 2023

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2023

Statement of Financial Activities
(Incorporating an Income and Expenditure Account) for the year ended 31 March 2023

	<i>Note</i>	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Income and endowments from:					
Charitable activities	4	-	1,417,000	1,417,000	1,417,000
Total		-	1,417,000	1,417,000	1,417,000
Expenditure on:					
Charitable Activities	5	(294,737)	(1,689,192)	(1,983,929)	(1,900,254)
Total		(294,737)	(1,689,192)	(1,983,929)	(1,900,254)
Net movement in funds		(294,737)	(272,192)	(566,929)	(483,254)
Fund balances brought forward	14	(1,341,762)	272,192	(1,069,570)	(586,316)
Fund balances carried forward	14	(1,636,499)	-	(1,636,499)	(1,069,570)

The incoming resources, resources expended and resulting net movement in funds arise from continuing operations and include all gains and losses recognised in the year.

The notes on pages 12 to 19 form an integral part of these financial statements.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2023

Statement of Financial Activities
(Incorporating an Income and Expenditure Account) for the year ended 31 March 2022

	<i>Note</i>	Unrestricted funds £	Restricted funds £	Total 2022 £
Income and endowments from:				
Charitable activities	4	-	1,417,000	1,417,000
Total		-	1,417,000	1,417,000
Charitable Activities	5	(72,573)	(1,827,681)	(1,900,254)
Total		(72,573)	(1,827,681)	(1,900,254)
Net movement in funds	14	(72,573)	(410,681)	(483,254)
Fund balances brought forward	14	(1,269,189)	682,873	(586,316)
Fund balances after transfers carried forward	14	(1,341,762)	272,192	(1,069,570)

The incoming resources, resources expended and resulting net movement in funds arise from continuing operations and include all gains and losses recognised in the year.

The notes on pages 12 to 19 form an integral part of these financial statements.

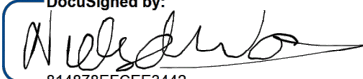
THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2023

Balance Sheet as at 31 March 2023

	Note	2023 £	2022 £
Fixed Assets			
Tangible assets	9	-	272,192
		-	272,192
Current Assets			
Debtors	10	489,485	403,085
Cash at bank and in hand	11	178,868	164,740
		668,353	567,825
Creditors: amounts falling due in one year	12	(2,304,852)	(1,909,587)
Net Current Assets		(1,636,499)	(1,341,762)
Net Assets		(1,636,499)	(1,069,570)
Funds			
Restricted funds	14	-	272,192
Unrestricted funds	14	(1,636,499)	(1,341,762)
Total funds	14	(1,636,499)	(1,069,570)

The financial statements have been prepared in accordance with the special provisions applicable to companies subject to the small companies regime

These financial statements were approved and authorised for issue by the Board of Trustees on 15 December 2023 and were signed on its behalf by:

DocuSigned by:

 814878EFCCE3442...
Niels de Vos
 Trustee

The notes on pages 12 to 19 form an integral part of these financial statements.

Company Registration Number: 03239119

Charity Number: 1061898

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2023

Notes to the Financial Statements

1. General information

Thinktank Trust is a charitable company limited by guarantee, incorporated and domiciled in England and Wales (Company number 03239119, Charity number 1061898). The Trust has no share capital. In the event of the charitable company being wound up, the liability in respect of the guarantee is limited to £1 per member of the charitable company.

The registered office is Birmingham Museum & Art Gallery, Chamberlain Square, Birmingham, B3 3DH.

2. Statement of principal accounting policies

Basis of Accounting

The financial statements have been prepared under the Charities Act 2011 on a going concern basis and under the historical cost convention. The financial statements have been prepared in accordance with Accounting and Reporting by Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), Charities SORP (FRS 102), the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Companies Act 2006.

Thinktank Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value, unless otherwise stated in the relevant account policy notes.

The financial statements are prepared in sterling which is the functional currency of the charitable company and rounded to the nearest £1.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the Trust's accounting policies (see note 3).

The following principal accounting policies have been applied:

Incoming Resources

Voluntary income including donations, gifts, legacies and grants that provide core funding or are of a general nature are recognised once Thinktank Trust has an entitlement to the resources and it is probable that the resources can be measured with sufficient reliability. Such income is only deferred when:

- the donor specifies that the grant or donation must only be used in future accounting periods; or
- the donor has imposed conditions which must be met before the charity has unconditional entitlement.

Grants receivable

Grants are recognised in the Statement of Financial Activities when the conditions for receipt have been complied with.

Going concern

The Trustees believe the charitable company (in conjunction with the Group) is well placed to trade through the uncertain times caused by the pandemic due to the quality of its offer and the loyalty of its customers. More so, the charitable company's parent, Birmingham Museums Trust, is not requiring payment of the inter-company debtors for the foreseeable future and confirming support for the company for the foreseeable future.

On this basis, the Trustees are confident that the charitable company has adequate resources to continue in operation and have adopted the going concern basis in preparing these financial statements.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2023

Notes to the Financial Statements *(continued)*

2. Statement of principal accounting policies *(continued)*

Fund accounting

The charitable company maintains two types of funds as follows:

Restricted funds

Restricted funds represent grants and donations received which are allocated by the donor for specific purposes.

Unrestricted funds

Unrestricted funds represent funds that are expendable at the discretion of the Trustees in the furtherance of the objects of the charitable company. Such funds may be held in order to finance both working capital and capital investment.

Resources Expended

Liabilities are recognised as resources expended as soon as there is a legal or constructive obligation committing Thinktank Trust to the expenditure. All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category.

Costs of generating voluntary income

These costs are incurred in relation to staff members and consultants who are engaged directly in fundraising and also include the costs of campaigns for raising donations.

Charitable activities

Charitable expenditure includes expenditure associated with the operation of Thinktank.

Basis of allocation of costs

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated on a basis consistent with the use of resources. Costs relating to the management of Thinktank Trust and support departments have been allocated to other functions based on the time they consume in pursuing the objectives of Thinktank Trust.

Operating leases

Rentals under operating leases are charged to the statement of financial activities on a straight-line basis over the term of the lease.

Taxation

Thinktank Trust is exempt from taxation on its income and gains where they are applied for charitable purposes.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2023

Notes to the Financial Statements (continued)

2. Statement of principal accounting policies (continued)

Tangible Fixed Assets

Operating assets

Operating assets are stated at cost less depreciation.

Depreciation is provided on a straight-line basis using rates calculated to write down the cost of each asset to its estimated residual value over its anticipated useful life as follows:

Leasehold improvements	over 10 years
Plant and equipment	3 to 10 years
Fixtures and fittings	3 to 10 years
Computer equipment	3 to 5 years.

Assets in the course of construction are not depreciated until completion where upon they are transferred to the appropriate fixed asset category and depreciated as above.

Recognition of liabilities

Liabilities are recognised when an obligation arises to transfer economic benefits as a result of past transactions or events.

Financial instruments

The Trust only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

3. Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing the financial statements, management is required to make estimates and assumptions which affect reported income, expenses, assets liabilities and disclosure of contingent assets and liabilities. Use of available information and application of judgement are inherent in the formation of estimates, together with expectations of future events that are believed to be reasonable under the circumstances. Actual results in the future could differ from such estimates.

Operating lease commitments

The Trust has entered into commercial property leases as a lessee on its property portfolio and as a lessee it obtains use of property, plant and equipment. The classification of such leases as an operating or finance lease requires the Trust to determine, based on an evaluation of the terms and conditions of the arrangements, whether it retains or acquires the significant risks and rewards of ownership of these assets and accordingly whether the lease requires an asset and liability to be recognised in the balance sheet. The trustees consider there is no value to be recognised in the commercial leases held by Thinktank Trust. Leasehold improvements are recognised as assets when it is appropriate to do so.

The following are the Trust's key sources of estimation uncertainty:

Impairment of non-financial assets

Where there are indicators of impairment of individual assets, the Trust performs impairment tests based on fair value less costs to sell, or a value in use calculation. The fair value less costs to sell calculation is based on available data from binding sales transactions in an arm's length transaction on similar assets or observable market prices.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2023

Notes to the Financial Statements (continued)

4. Analysis of Income from Charitable Activities

	2023 £	2022 £
Restricted funds		
Grant to cover rent and service charges	1,417,000	1,417,000
Total incoming resources	1,417,000	1,417,000

5. Analysis of Expenditure from Charitable Activities

Costs directly allocated to activities	Fundraising £	Museum Costs £	Governance £	2023 £	2022 £
Other operating expenditure	-	1,711,736	-	1,711,736	1,489,573
Depreciation	-	272,193	-	272,193	410,681
Direct costs total	-	1,983,929	-	1,983,929	1,900,254
Support costs allocated to activities	-	-	-	-	-
Total costs	-	1,983,929	-	1,983,929	1,900,254

6. Trustees' expenses

No expenses were paid either directly to Trustees or on their behalf in the current or preceding financial years.

7. Staff Costs

No staff were employed by the company in the current or preceding financial years. The former Thinktank Trust staff transferred to the employment of Birmingham Museums Trust from 1 April 2012.

No remuneration was paid to Trustees in the current or preceding financial year. Key management personnel are remunerated through the parent company, Birmingham Museums Trust.

8. Net movement in funds

Net movement in funds is stated after charging the following:

	2023 £	2022 £
Depreciation	272,192	410,681
Auditor's remuneration	-	-

The auditor's remuneration was paid by the parent entity, Birmingham Museums Trust.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2023

Notes to the Financial Statements (continued)

9. Fixed Assets

	Leasehold Improvements £	Plant and Equipment £	Fixtures and Fittings £	Computer Equipment £	Total £
Cost					
At 1 April 2022	5,208,866	64,889	5,234,272	139,112	10,647,139
Additions	-	-	-	-	-
At 31 March 2023	5,208,866	64,889	5,234,272	139,112	10,647,139
Depreciation					
At 1 April 2022	5,208,866	64,889	4,962,080	139,112	10,374,947
Charge for the year	-	-	272,192	-	272,192
At 31 March 2023	5,208,866	64,889	5,234,272	139,112	10,647,139
Net Book Value At 31 March 2023	-	-	-	-	-
At 31 March 2022	-	-	272,192	-	272,192

All fixed assets are held for charitable purposes.

Capital expenditure contracted for, but not provided in the financial statements, was £nil (2022: £nil).

10. Debtors

	2023 £	2022 £
VAT receivable	72,691	-
Prepayment	416,794	387,737
Amount receivable from group company	-	15,348
	489,485	403,085

11. Cash and Cash Equivalent

	2023 £	2022 £
Cash at bank and in hand	178,868	164,740

12. Creditors

	2023 £	2022 £
Amounts falling due within one year:		
Amounts owed to parent company	2,304,852	1,819,977
VAT Payable	-	89,610
	2,304,852	1,909,587

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2023

Notes to the Financial Statements *(continued)*

13. Financial Instruments

	2023 £	2022 £
Financial assets		
Financial assets measured at fair value through statement of financial activities	178,868	164,740
Financial assets that are debt instruments measured at amortised cost	489,485	403,085
	668,353	567,825
Financial liabilities		
Financial liabilities measured at amortised cost	2,304,852	1,909,587

Financial assets are measured at fair value through statement of financial activities comprises cash held at bank and in hand.

Financial assets that are debt instruments measured at amortised cost comprises trade and other debtors, other taxation and social security and amounts owed by group undertakings.

Financial liabilities measured at amortised cost comprises Trade and other creditors, amounts owed to group undertakings and accruals.

14. Funds Analysis

	Balance as 1 April 2022 £	Incoming Resources £	Outgoing Resources £	Balance at 31 March 2023 £
Restricted Funds				
Science for all Seasons	134,512	-	(134,512)	-
Made in Birmingham	137,680	-	(137,680)	-
Building rent	-	1,417,000	(1,417,000)	-
Total Restricted Funds	272,192	1,417,000	(1,689,192)	-
Unrestricted Funds	(1,341,762)	-	(294,737)	(1,636,499)
TOTAL	(1,069,570)	1,417,000	(1,983,929)	(1,636,499)

Restricted funds

- Science for All Seasons - The Science Garden was completed prior to 2012 and this fund is being released as the asset depreciates.
- Made in Birmingham - This fund is being released as the asset depreciates.
- Building Rent - Grant support from Birmingham City Council.

The carry forward balance reflects the net book value of assets in the relevant fund balance.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2023

Notes to the Financial Statements *(continued)*

14. Funds Analysis *(continued)*

	Balance at 1 April 2021 £	Incoming Resources £	Outgoing Resources £	Balance at 31 March 2022 £
Restricted Funds				
Science for all Seasons	374,880	-	(240,368)	134,512
Made in Birmingham	307,993	-	(170,313)	137,680
Building rent	-	1,417,000	(1,417,000)	-
Total Restricted Funds	682,873	1,417,000	(1,827,681)	272,192
Unrestricted Funds	(1,269,189)	-	(72,573)	(1,341,762)
TOTAL	(586,316)	1,417,000	(1,900,254)	(1,069,570)

15. Analysis of net assets between funds

	Restricted £	Unrestricted £	Total £
Fixed Assets	-	-	-
Net Current Assets	-	(1,636,499)	(1,636,499)
Total as at March 2023	-	(1,636,499)	(1,636,499)
Fixed Assets	272,192	-	272,192
Net Current Assets	-	(1,341,762)	(1,341,762)
Total as at March 2022	272,192	(1,341,762)	(1,069,570)

16. Lease commitments

At 31 March 2022 the trust had future minimum lease payments under non-cancellable operating leases as follows:

	2023 £	2022 £
Within one year	663,521	647,338
Between two to five years	2,824,164	2,755,282
More than 5 Years	1,327,824	2,060,277
	4,815,509	5,462,847

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2023

Notes to the Financial Statements (continued)

17. Taxation

The charitable company's income is exempt from taxation under section 505 of the Income and Corporation Taxes Act 1988 and its chargeable gains are exempt under section 256 of the Taxation of Capital Gains Act 1992.

18. Financial Commitments

Debentures and charges

The Thinktank Trust has granted a first mortgage charge over certain of its assets to the Millennium Commission to secure all monies owing to the Commission by the Trust under the terms of a grant agreement dated 10 December 2004.

The Thinktank Trust has granted a mortgage charge over certain of its assets to the National Heritage Memorial Fund under the terms of an agreement date 20 April 2011.

Value Added Tax

As a result of group registration arrangements for Value Added Tax (VAT), the charitable company is jointly and severally liable with other members of the group for any VAT due by the representative member of the group. At 31 March 2023 the group payable in respect of VAT was £291k (2022: payable £70k).

19. Related party transactions

Birmingham City Council (BCC)

Thinktank Trust received a grant from BCC of £1.417m during the year (2022: £1.417m) to assist in the provision of lease payments on Thinktank to Millennium Point Property Limited.

20. Member and ultimate controlling party

The charity is incorporated as a company limited by guarantee having no share capital and, in accordance with the Memorandum of Association, every member is liable to contribute a sum of £1 in the event of the charitable company being wound up. At 31 March 2023 Birmingham Museums Trust was the sole member of Thinktank Trust. Birmingham Museums Trust, a charitable company (company number 07737797, charity number 1147014) incorporated in England and Wales and limited by guarantee, is controlled by Birmingham City Council who is the sole member of Birmingham Museums Trust.

Consolidated financial statements are available from Birmingham Museums Trust, Birmingham Museum & Art Gallery, Chamberlain Square, Birmingham, B3 3DH.

21. Post Balance Sheet Event

The announcement on 5 September 2023 of a Section 114 by Birmingham City Council may have implications for Birmingham Museums Trust going forward. The BCC investment represents approximately 45% of annual revenue funding for the group. The group's current funding agreement with BCC remains in force until 31 March 2026 and the official statements from BCC outline that existing contracts will continue to be honoured. However, as BCC continues to look at areas of cost saving in its budget setting process for the 2024/25 year onwards, the extent of the financial impact on the group is unknown at this stage.

THINKTANK TRUST

England & Wales - Charity number 1061898

Accounts

THINKTANK TRUST

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2022

Company Registration Number: 03239119

CONTENTS

	Page
Company Details	1
Report of the Trustees	2 - 4
Statement of Trustees' Responsibilities	5
Independent Auditor's Report	6 - 8
Statement of Financial Activities	9 - 10
Balance Sheet	11
Notes to the Financial Statements	12 - 19

Company Details

Charity Name	Thinktank Trust
Charity Registration Number	1061898
Company Registration Number	03239119
Registered Office	Birmingham Museum and Art Gallery Chamberlain Square Birmingham B3 3DH
Auditor	Cooper Parry Group Limited Cubo Birmingham Office 401 4 th Floor Two Chamberlain Square Birmingham B3 3AX
Banker	HSBC Bank plc 130 New Street Birmingham B2 4JU
Solicitors	Higgs & Sons LLP Waterfront Business Park 3 Brierley Hill Dudley DY5 1LX

Report of the Trustees

The Board is pleased to present their Annual Report and Financial Statements for the year ended 31 March 2022.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Board of Trustees

Members of the Board of Trustees, who are Directors for the purpose of company law and Trustees for the purpose of charity law, who served during the year and up to the date of this report are set out below:

Niels de Vos

Eamon Mooney (resigned 19 January 2022)

The Trustees received no remuneration for their services.

Legal status

Thinktank Trust is a registered charity (number 1061898) and a private company limited by guarantee (number 03239119), incorporated on 19 August 1996, and is governed by its Articles of Association (Articles). In the event the charitable company is wound up members are required to contribute an amount not exceeding £1.

Objects and activities for the public benefit

The charity's objects as set out in its Articles of Association are:

To advance the education of the public by the operation, maintenance, expansion and development of museums in Birmingham and the increasing of public understanding of and opportunities for learning about history, science and technology.

The mission of BMT to *harness all the people's collections, heritage and creativity to tell stories that make meaning*. The strategic aims of Birmingham Museums Trust (BMT) as a whole are to achieve the charitable group's objectives. Birmingham Museums Trust's strategic aims are:

DEMOCRATISE OUR GOVERNANCE - We believe ideas and leadership can and should come from anywhere. We will adapt and augment to create a more sustainable, agile and porous structure. We will create a democratic decision-making process and new groups of influence.

NURTURE AND CREATIVE, ENABLING INTERNAL CULTURE - Deliberate coordinated method to change our culture collectively. Become an experimental learning organisation driven by evidence-based decision making.

GROW A RICH WORKFORCE ECO-SYSTEM - Design a workforce with the capabilities to develop the service and deliver our Cause. Grow our own pipeline of talent through our programming and provision of career and skills development opportunities. Inclusive of the wider workforce of creatives, freelancers, contracted staff and partners.

DESIGNS A RADICAL, NEW MUSEUM OPERATING MODEL - We will re-think what a museum is and its relationship to its city. We believe that BMT is more than a collection of buildings and objects. We see our role not only as a guardian but as an agency of social change. We will explore new and different ways to manage, use and rationalise our estate and our physical and digital assets to identify the options that best support our future viability and resilience and that can best deliver our Cause.

REDEFINE THE CULTURAL VALUE OF COLLECTIONS - We will change how our collections are understood, accessed and used and we will reframe how we measure cultural value of our collections to Birmingham and its citizens. We will build new partnerships and develop new channels that enable people to play a fuller role in using, researching, borrowing, augmenting and interpreting our collections and curating their own. We will explore repatriation and deaccession for long-term sustainability.

Report of the Trustees (continued)

Objects and activities for the public benefit (continued)

PIONEER EXPERIMENTS IN MASS-PARTICIPATION - We will make a paradigm shift that moves BMT away from the dominant model of passive visitor-ship. In its place we will forge a new model of active engagement: experiments that enable non-visitors to share their heritage and creativity and share their stories and ours. We want to make the people's culture popular culture. We will devise new measures that evidence the impact on individual, community, civic and societal change

REPOSITION BMT AS CRITICAL TO THE CITY'S FUTURE - Reposition Birmingham Museums as a critical key driver of social, cultural and economic creativity and innovation. Identify new audiences, advocates, partners and stakeholders to help us deliver our Cause.

BUILD OUR OWN SEGMENTED MASS CHANNELS - Use direct email to create our own channel to increase user engagement and participation. Underpinned by our website, CRM and ticketing systems and backed up by a social media strategy.

CULTIVATE CONNECTIONS - Become an anchor organisation in a vibrant city-wide network of organisations and individuals.

DIVERSIFY AND INCREASE OUR INCOME - Respond to the changing markets and circumstances, adapting and evolving our trading opportunities to maximise income.

The Trustees have complied with the duty in Section 17 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit when reviewing the charitable company's aims and objectives in planning future activities. In particular, the Trustees have considered how planned activities will contribute to the strategic aims.

The Charitable group's priorities are aligned with those of its major public funders, Birmingham City Council and Arts Council England. For a full review of activities in the year, please refer to the parent charitable company Birmingham Museums Trust group accounts (see note 20).

Structure, Governance and Management

The Trustees of Thinktank Trust have continued to carry out the charitable activities through the parent, Birmingham Museums Trust. Birmingham Museums Trust combines the work of Thinktank Trust together with the principle activities of Birmingham Museums Trust.

The Board of Trustees oversees the development of the Trust and the work of the executive team of Birmingham Museums Trust in relation to Thinktank Trust's activities. The Trustees are responsible for ensuring and maintaining control over all activities and authorise all major transactions of the charitable company.

Day to day management was delegated to Sara Wajid and Zak Mensah, Joint Chief Executive Officers of Birmingham Museums Trust.

The remuneration of key personnel and Directors is met wholly by the parent, Birmingham Museums Trust, which also provides indemnity for the Directors.

Recruitment and Appointment of Trustees/Directors

Trustees are appointed by the Directors of the parent, Birmingham Museums Trust, after they have considered the desirability of:

- making such a recommendation after the advertisement of the vacancy and the response to such an advertisement;
- a board of directors with a range of skills experience and abilities relevant to the objects and activities of the charity; and
- a board of directors' representative of the diverse community within the City of Birmingham.

Trustee Induction and Training

All Trustees are provided with an induction to the organisation on appointment.

Report of the Trustees (continued)

Funds Statement at 31 March 2022

The Trustees have considered the level of reserves required to maintain sufficient working capital and to meet unforeseen liabilities that may arise.

At 31 March 2022, Thinktank Trust had unrestricted reserves deficit of £1.342m (2021: £1.269m) and restricted reserves surplus of £0.272m (2021: £0.683m). Total reserves at 31 March 2022 were £1.070m deficit (2021: £0.586 deficit).

Thinktank Trust receives grant directly linked to expenditure, therefore it is not in a position to build or hold unrestricted funds. The deficit on unrestricted funds represents unavoidable expenditure incurred in 2021-22. Thinktank Trust continues to be supported by its parent, Birmingham Museums Trust.

The restricted funds were created when assets were purchased for continuing use by Thinktank utilising restricted funds. They represent depreciation to be charged in future periods.

Going Concern

The Trustees consider that there is a reasonable expectation that the company has sufficient support from its parent charitable company to continue in operational existence for the foreseeable future and for this reason they have adopted the going concern basis in preparing the financial statements.

Investment policy

The company maintains bank accounts with HSBC plc. In order to maximise the return on available funds, these are invested in low-risk short-term deposits with HSBC plc, a bank which operates in the United Kingdom and which is subject to regulation under the Financial Services Act 2012.

Related parties

Birmingham Museums Trust is the sole member of the company. Birmingham Museums Trading Limited is also a related party through being wholly owned by Birmingham Museums Trust. Any conflicts of interest involving Trustees in these respects are declared where appropriate.

The accounts include an intercompany creditor with the parent company of £1.820m (2021: £1.452m). A grant of £1.417m (2021: £1.417m) was received from Birmingham City Council contributing to the rent, service charge and rates

Plans for Future Periods

The Trustees of Thinktank Trust plan to continue to carry out the charitable activities through the parent company, Birmingham Museums Trust.

Statement of Trustees' Responsibilities

Statement of Trustees' responsibilities in respect of the Trustees' report and the financial statements

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102, 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies for the charitable company's financial statements and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for the safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are directors at time when this Trustees' report is approved has confirmed that:

- so far as the trustee is aware, there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustee has taken all steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information.

Auditor

The Auditor, Cooper Parry Group Limited, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

Small company provisions

This report has been prepared in accordance with the provisions

Approved by the Board of Trustees on 22 December 2022 and signed on their behalf by:



Niels de Vos
Trustee

Independent Auditor's Report to the Members and Trustees of Thinktank Trust

Opinion

We have audited the financial statements of Thinktank Trust ("the Charitable Company") for the year ended 31 March 2022 which comprise the Statement of Financial Activities, the Balance Sheet, and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least 12 months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Independent Auditor's Report to the Members and Trustees of Thinktank Trust (continued)

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report (incorporating the strategic report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement set out on page 5, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud are detailed below.

Our assessment focussed on key laws and regulations the charitable company has to comply with and areas of the financial statements we assessed as being more susceptible to misstatement. These key laws and regulations included but were not limited to compliance with the Companies Act 2006, Charities Act 2011, taxation legislation, data protection and anti-bribery legislation

Independent Auditor's Report to the Members and Trustees of Thinktank Trust (continued)

We are not responsible for preventing irregularities, including fraud. Our approach to detecting irregularities included, but was not limited to, the following:

- obtaining an understanding of the legal and regulatory framework applicable to the charitable company and how the charitable company is complying with that framework, including agreement of financial statement disclosures to underlying documentation and other evidence;
- obtaining an understanding of the charitable company's control environment and how the charitable company has applied relevant control procedures, through discussions with management and by performing walkthrough testing over key areas;
- obtaining an understanding of the charitable company's risk assessment process, including the risk of fraud; and
- performing audit testing to address the risk of management override of controls, including testing journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias.

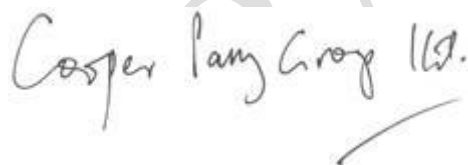
Whilst considering how our audit work addressed the detection of irregularities, we also considered the likelihood of detection based on our approach. Irregularities arising from fraud are inherently more difficult to detect than those arising from error.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located at the Financial Reporting Council's ("FRC's") website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charity's Trustees, as a body, in accordance with Chapter 3 of Part 8 of the Charities Act 2011 and regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charitable company's members and the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members as a body, and its Trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Simon Atkins FCA
Senior Statutory Auditor

For and on behalf of:
Cooper Parry Group Limited
Chartered Accountants & Statutory Auditors

Cubo Birmingham
Office 401 4th Floor
Two Chamberlain Square
Birmingham
B3 3AX

Date: 22 December 2022

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2022

Statement of Financial Activities
(Incorporating an Income and Expenditure Account) for the year ended 31 March 2022

	<i>Note</i>	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Income and endowments from:					
Charitable activities	4	-	1,417,000	1,417,000	1,417,000
Total		-	1,417,000	1,417,000	1,417,000
Expenditure on:					
Charitable Activities	5	(72,573)	(1,827,681)	(1,900,254)	(2,127,590)
Total		(72,573)	(1,827,681)	(1,900,254)	(2,127,590)
Net movement in funds		(72,573)	(410,681)	(483,254)	(710,590)
Fund balances brought forward	14	(1,269,189)	682,873	(586,316)	124,274
Fund balances carried forward	14	(1,341,762)	272,192	(1,069,570)	(586,316)

The incoming resources, resources expended and resulting net movement in funds arise from continuing operations and includes all gains and losses recognised in the year.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2022

Statement of Financial Activities
(Incorporating an Income and Expenditure Account) for the year ended 31 March 2021

	<i>Note</i>	Unrestricted funds £	Restricted funds £	Total 2021 £
Income and endowments from:				
Charitable activities	4	-	1,417,000	1,417,000
Total		-	1,417,000	1,417,000
 Charitable Activities	5	(291,741)	(1,835,849)	(2,127,590)
Total		(291,741)	(1,835,849)	(2,127,590)
 Net movement in funds	14	(291,741)	(418,849)	(710,590)
 Fund balances brought forward	14	(977,448)	1,101,722	124,274
 Fund balances after transfers carried forward	14	(1,269,189)	682,873	(586,316)

The incoming resources, resources expended and resulting net movement in funds arise from continuing operations and includes all gains and losses recognised in the year.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2022

Balance Sheet as at 31 March 2022

	Note	2022 £	2021 £
Fixed Assets			
Tangible assets	9	272,192	682,873
		272,192	682,873
Current Assets			
Debtors	10	403,085	161,859
Cash at bank and in hand	11	164,740	20,493
		567,825	182,352
Creditors: amounts falling due in one year	12	(1,909,587)	(1,451,541)
Net Current Assets		(1,341,762)	(1,269,189)
Net Assets		(1,069,570)	(586,316)
Funds			
Restricted funds	14	272,192	682,873
Unrestricted funds	14	(1,341,762)	(1,269,189)
Total funds	14	(1,069,570)	(586,316)

These financial statements were approved and authorised for issue by the Board of Trustees on 22 December 2022 and were signed on its behalf by:



Niels de Vos
Trustee

The notes on pages 12 to 19 form integral part of these accounts.

Company Registration Number: 03239119

Notes to the Financial Statements

1. General information

Thinktank Trust is a charitable company limited by guarantee, incorporated and domiciled in England and Wales (Company number 03239119, Charity number 1061898). The Trust has no share capital. In the event of the charitable company being wound up, the liability in respect of the guarantee is limited to £1 per member of the charitable company.

The registered office is Birmingham Museum & Art Gallery, Chamberlain Square, Birmingham, B3 3DH.

2. Statement of principal accounting policies

Basis of Accounting

The financial statements have been prepared under the Charities Act 2011 on a going concern basis and under the historical cost convention. The financial statements have been prepared in accordance with Accounting and Reporting by Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), Charities SORP (FRS 102), the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Companies Act 2006.

Thinktank Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value, unless otherwise stated in the relevant account policy notes.

The financial statements are prepared in sterling which is the functional currency of the charitable company and rounded to the nearest £1.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the Trust's accounting policies (see note 3).

Going concern

The Trustees believe the charitable company (in conjunction with the Group) is well placed to trade through the uncertain times caused by the pandemic due to the quality of its offer and the loyalty of its customers. More so, the charitable company's parent, Birmingham Museums Trust, is able to offer short-term working capital loans should they be required.

On this basis, the Trustees are confident that the charitable company has adequate resources to continue in operation and have adopted the going concern basis in preparing these financial statements.

The following principal accounting policies have been applied:

Incoming Resources

Voluntary income including donations, gifts, legacies and grants that provide core funding or are of a general nature are recognised once Thinktank Trust has an entitlement to the resources and it is probable that the resources can be measured with sufficient reliability. Such income is only deferred when:

- the donor specifies that the grant or donation must only be used in future accounting periods; or
- the donor has imposed conditions which must be met before the charity has unconditional entitlement.

Grants receivable

Grants are recognised in the Statement of Financial Activities when the conditions for receipt have been complied with.

Notes to the Financial Statements (continued)

2. Statement of principal accounting policies (continued)

Fund accounting

The charitable company maintains three types of funds as follows:

Restricted funds

Restricted funds represent grants and donations received which are allocated by the donor for specific purposes.

Unrestricted funds

Unrestricted funds represent funds that are expendable at the discretion of the Trustees in the furtherance of the objects of the charitable company. Such funds may be held in order to finance both working capital and capital investment.

Resources Expended

Liabilities are recognised as resources expended as soon as there is a legal or constructive obligation committing Thinktank Trust to the expenditure. All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category.

Costs of generating voluntary income

These costs are incurred in relation to staff members and consultants who are engaged directly in fundraising and also include the costs of campaigns for raising donations.

Charitable activities

Charitable expenditure includes expenditure associated with the operation of Thinktank.

Basis of allocation of costs

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated on a basis consistent with the use of resources. Costs relating to the management of Thinktank Trust and support departments have been allocated to other functions based on the time they consume in pursuing the objectives of Thinktank Trust.

Operating leases

Rentals under operating leases are charged to the statement of financial activities on a straight-line basis over the term of the lease.

Taxation

Thinktank Trust is exempt from taxation on its income and gains where they are applied for charitable purposes.

Notes to the Financial Statements *(continued)*

2. Statement of principal accounting policies *(continued)*

Tangible Fixed Assets

Operating assets

Operating assets are stated at cost less depreciation.

Depreciation is provided on a straight-line basis using rates calculated to write down the cost of each asset to its estimated residual value over its anticipated useful life as follows:

Leasehold improvements	over the period of the lease
Plant and equipment	3 to 10 years
Fixtures and fittings	3 to 10 years
Computer equipment	3 to 5 years.

Assets in the course of construction are not depreciated until completion where upon they are transferred to the appropriate fixed asset category and depreciated as above.

Recognition of liabilities

Liabilities are recognised when an obligation arises to transfer economic benefits as a result of past transactions or events.

Financial instruments

The Trust only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

3. Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing the financial statements, management is required to make estimates and assumptions which affect reported income, expenses, assets liabilities and disclosure of contingent assets and liabilities. Use of available information and application of judgement are inherent in the formation of estimates, together with expectations of future events that are believed to be reasonable under the circumstances. Actual results in the future could differ from such estimates.

Operating lease commitments

The Trust has entered into commercial property leases as a lessee on its property portfolio and as a lessee it obtains use of property, plant and equipment. The classification of such leases as an operating or finance lease requires the Trust to determine, based on an evaluation of the terms and conditions of the arrangements, whether it retains or acquires the significant risks and rewards of ownership of these assets and accordingly whether the lease requires an asset and liability to be recognised in the balance sheet. The trustees consider there is no value to be recognised in the commercial leases held by Thinktank Trust. Leasehold improvements are recognised as assets when it is appropriate to do so.

The following are the Trust's key sources of estimation uncertainty:

Impairment of non-financial assets

Where there are indicators of impairment of individual assets, the Trust performs impairment tests based on fair value less costs to sell, or a value in use calculation. The fair value less costs to sell calculation is based on available data from binding sales transactions in an arm's length transaction on similar assets or observable market prices.

Notes to the Financial Statements (continued)

4. Analysis of Income from Charitable Activities

	2022 £	2021 £
Restricted funds		
Grant to cover rent and service charges	1,417,000	1,417,000
Total incoming resources	1,417,000	1,417,000

5. Analysis of Expenditure from Charitable Activities

Costs directly allocated to activities	Fundraising £	Museum Costs £	Governance £	2022 £	2021 £
Other operating expenditure	-	1,489,573	-	1,489,573	1,708,742
Depreciation	-	410,681	-	410,681	418,849
Direct costs total	-	1,900,254	-	1,900,254	2,127,591
Support costs allocated to activities	-	-	-	-	-
Total costs	-	1,900,254	-	1,900,254	2,127,591

6. Trustees' expenses

No expenses were paid either directly to Trustees or on their behalf in the current or preceding financial years.

7. Staff Costs

No staff were employed by the company in the current or preceding financial years. The former Thinktank Trust staff transferred to the employment of Birmingham Museums Trust from 1 April 2012.

No remuneration was paid to Trustees in the current or preceding financial year. Key management personnel are remunerated through the parent company, Birmingham Museums Trust.

8. Net movement in funds

Net movement in funds is stated after charging the following:

	2022 £	2021 £
Depreciation	410,681	418,849
Auditor's remuneration	-	-

The auditor's remuneration was paid by the parent entity, Birmingham Museums Trust.

Notes to the Financial Statements (continued)

9. Fixed Assets

	Leasehold Improvements £	Plant and Equipment £	Fixtures and Fittings £	Computer Equipment £	Total £
Cost					
At 1 April 2021	5,208,866	64,889	5,234,272	139,112	10,647,139
Additions	-	-	-	-	-
At 31 March 2022	5,208,866	64,889	5,234,272	139,112	10,647,139
Depreciation					
At 1 April 2021	5,208,866	64,889	4,551,399	139,112	9,964,266
Charge for the year	-	-	410,681	-	410,681
At 31 March 2022	5,208,866	64,889	4,962,080	139,112	10,374,947
Net Book Value At 31 March 2022	-	-	272,192	-	272,192
At 31 March 2021	-	-	682,873	-	682,873

All fixed assets are held for charitable purposes.

Capital expenditure contracted for, but not provided in the financial statements, was £nil (2021: £nil).

10. Debtors

	2022 £	2021 £
VAT receivable	-	161,859
Prepayment	387,737	-
Amount receivable from group company	15,348	-
	403,085	161,859

11. Cash and Cash Equivalent

	2022 £	2021 £
Cash at bank and in hand	164,740	20,493

12. Creditors

	2022 £	2021 £
Amounts falling due within one year:		
Amounts owed to group company	1,819,977	1,451,541
VAT Payable	89,610	-
	1,909,587	1,451,541

Notes to the Financial Statements (continued)

13. Financial Instruments

	2022 £	2021 £
Financial assets		
Financial assets measured at fair value through statement of financial activities	164,740	20,493
Financial assets that are debt instruments measured at amortised cost	403,085	161,859
	567,725	182,252
Financial liabilities		
Financial liabilities measured at amortised cost	1,909,587	1,451,541

Financial assets are measured at fair value through statement of financial activities comprises cash held at bank and in hand.

Financial assets that are debt instruments measured at amortised cost comprises trade and other debtors, other taxation and social security and amounts owed by group undertakings.

Financial liabilities measured at amortised cost comprises Trade and other creditors, amounts owed to group undertakings and accruals.

14. Funds Analysis

	Balance as 1 April 2021 £	Incoming Resources £	Outgoing Resources £	Balance at 31 March 2022 £
Restricted Funds				
Science for all Seasons	374,880	-	(240,368)	134,512
Made in Birmingham	307,993	-	(170,313)	137,680
Building rent	-	1,417,000	(1,417,000)	-
Total Restricted Funds	682,873	1,417,000	(1,827,681)	272,192
Unrestricted Funds	(1,269,189)	-	(72,573)	(1,341,762)
TOTAL	(586,316)	1,417,000	(1,900,254)	(1,069,570)

Restricted funds

- Science for All Seasons - The Science Garden was completed prior to 2012 and this fund is being released as the asset depreciates.
- Made in Birmingham - This fund is being released as the asset depreciates.
- Building Rent - Grant support from Birmingham City Council.

The carry forward balance reflects the net book value of assets in the relevant fund balance.

Notes to the Financial Statements (continued)

14. Funds Analysis (continued)

	Balance at 1 April 2020 £	Incoming Resources £	Outgoing Resources £	Balance at 31 March 2021 £
Restricted Funds				
Science for all Seasons	622,198	-	(247,318)	374,880
Made in Birmingham	479,524	-	(171,531)	307,993
Building rent	-	1,417,000	(1,417,000)	-
Total Restricted Funds	1,101,722	1,417,000	(1,835,849)	682,873
Unrestricted Funds	(977,448)	-	(291,741)	(1,269,189)
TOTAL	124,274	1,417,000	(2,127,590)	(586,316)

15. Analysis of net assets between funds

	Restricted £	Unrestricted £	Total £
Fixed Assets	272,192	-	272,192
Net Current Assets	-	(1,341,762)	(1,341,762)
Total as at March 2022	272,192	(1,341,762)	(1,069,570)
Fixed Assets	682,873	-	682,873
Net Current Assets	-	(1,269,189)	(1,269,189)
Total as at March 2021	682,873	(1,269,189)	(586,316)

Notes to the Financial Statements *(continued)*

16. Lease commitments

At 31 March 2022 the trust had future minimum lease payments under non-cancellable operating leases as follows:

	2022 £	2021 £
Within one year	647,338	630,994
Between two to five years	2,755,282	2,685,718
More than 5 Years	2,060,277	2,772,329
	5,462,847	6,089,041

17. Taxation

The charitable company's income is exempt from taxation under section 505 of the Income and Corporation Taxes Act 1988 and its chargeable gains are exempt under section 256 of the Taxation of Capital Gains Act 1992.

18. Financial Commitments

Debentures and charges

The Thinktank Trust has granted a first mortgage charge over certain of its assets to the Millennium Commission to secure all monies owing to the Commission by the Trust under the terms of a grant agreement dated 10 December 2004.

The Thinktank Trust has granted a mortgage charge over certain of its assets to the National Heritage Memorial Fund under the terms of an agreement date 20 April 2011.

Value Added Tax

As a result of group registration arrangements for Value Added Tax (VAT), the charitable company is jointly and severally liable with other members of the group for any VAT due by the representative member of the group. At 31 March 2022 the group liability in respect of VAT was £70k (2021: receivable £393k).

19. Related party transactions

Birmingham City Council (BCC)

Thinktank Trust received a grant from BCC of £1.417m during the year (2021: £1.417m) to assist in the provision of lease payments on Thinktank to Millennium Point Property Limited.

Key management personnel are remunerated through the parent company. As such details of their remuneration are disclosed in the consolidated financial statements of Birmingham Museum Trust.

20. Member and ultimate controlling party

The charity is incorporated as a company limited by guarantee having no share capital and, in accordance with the Memorandum of Association, every member is liable to contribute a sum of £1 in the event of the charitable company being wound up. At 31 March 2021 Birmingham Museums Trust was the sole member of Thinktank Trust. Birmingham Museums Trust, a charitable company (company number 07737797, charity number 1147014) incorporated in England and Wales and limited by guarantee, is controlled by Birmingham City Council who is the sole member of Birmingham Museums Trust.

Consolidated accounts are available from Birmingham Museums Trust, Birmingham Museum & Art Gallery, Chamberlain Square, Birmingham, B3 3DH.

THINKTANK TRUST

England & Wales - Charity number 1061898

Accounts

THINKTANK TRUST

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021

Company Registration Number: 03239119

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2021

CONTENTS

	Page
Company Details	1
Report of the Trustees	2 - 4
Statement of Trustees' Responsibilities	5
Independent Auditor's Report	6 - 8
Statement of Financial Activities	9 - 10
Balance Sheet	11
Notes to the Financial Statements	12 - 19

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2021

Company Details

Charity Name	Thinktank Trust
Charity Registration Number	1061898
Company Registration Number	03239119
Registered Office	Birmingham Museum and Art Gallery Chamberlain Square Birmingham B3 3DH
Auditor	Cooper Parry Group Ltd Park View One Central Boulevard Blythe Valley Park Solihull Birmingham B90 8BG
Banker	HSBC Bank plc 130 New Street Birmingham B2 4JU
Solicitors	Higgs & Sons LLP Waterfront Business Park, 3 Brierley Hill Dudley DY5 1LX

THINKTANK TRUST

Report and Accounts for the Year Ended 31 March 2021

Report of the Trustees

The Board is pleased to present their Annual Report and Financial Statements for the year ended 31 March 2021.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Board of Trustees

Members of the Board of Trustees, who are Directors for the purpose of company law and Trustees for the purpose of charity law, who served during the year and up to the date of this report are set out below:

Eamon Mooney
Niels de Vos
Richard Paterson (Secretary)

The Trustees received no remuneration for their services.

Legal status

Thinktank Trust is a registered charity (number 1061898) and a private company limited by guarantee (number 03239119), incorporated on 19 August 1996, and is governed by its Articles of Association (Articles). In the event the charitable company is wound up members are required to contribute an amount not exceeding £1.

Objects and activities for the public benefit

The charity's objects as set out in its Articles of Association are:

To advance the education of the public by the operation, maintenance, expansion and development of museums in Birmingham and the increasing of public understanding of and opportunities for learning about history, science and technology.

The strategic aims of Birmingham Museums Trust (BMT) employed as a whole are to achieve the charitable group's objectives. Birmingham Museums Trust's strategic aims are:

1: Leading in excellence

- Teaching and supporting the next generation of museum professionals;
- Training, consultancy and publishing best practice;
- Leading and participating in cultural networks and festivals; and
- Influencing the future of the sector.

2: Developing the collection and venues

- Capital projects that deliver our purpose at Birmingham Museum and Gallery, the Big Store and Thinktank;
- A masterplan for each of the heritage sites;
- A research framework for the collection; and
- Improving digital and physical access to the collection.

3: Growing and diversifying audiences

- Putting visitors at the centre of our business;
- New approaches to collecting, programming, digital engagement and communications to reach the people and communities of the city and region;
- Positioning Birmingham Museums as a focal point for contemporary art;
- Supporting national health, wellbeing and educational policies; and
- National and International initiatives that contribute to the common good of Birmingham.

THINKTANK TRUST

Report and Accounts for the Year Ended 31 March 2021

Report of the Trustees (continued)

Objects and activities for the public benefit (continued)

4: Building a sustainable business

- An audit to determine the full costs and benefits of areas of Birmingham Museums Trust's operations and a plan to build sustainability;
- Entrepreneurial culture and innovative approach at all levels of the business;
- Support services that enable managers to take the necessary decisions to deliver our charitable aim; and
- Create a sustainable environment for our collection and buildings.

5: Investing in people

- Sound governance structures and continuous Board, staff and volunteer development;
- A diverse and highly trained workforce; and
- A framework of career preparation activities for young people.

The Trustees have complied with the duty in Section 17 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit when reviewing the charitable company's aims and objectives in planning future activities. In particular, the Trustees have considered how planned activities will contribute to the strategic aims.

The Charitable group's priorities are aligned with those of its major public funders, Birmingham City Council and Arts Council England. For a full review of activities in the year, including the impact of the covid 19 pandemic, please refer to the parent charitable company Birmingham Museums Trust group accounts (see note 20).

Structure, Governance and Management

The Trustees of Thinktank Trust have continued to carry out the charitable activities through the parent, Birmingham Museums Trust. Birmingham Museums Trust combines the work of Thinktank Trust together with the principle activities of Birmingham Museums Trust.

The Board of Trustees oversees the development of the Trust and the work of the executive team of Birmingham Museums Trust in relation to Thinktank Trust's activities. The Trustees are responsible for ensuring and maintaining control over all activities and authorise all major transactions of the charitable company.

Day to day management was delegated to Dr Ellen McAdam, Director of Birmingham Museums Trust. Dr McAdam retired on 1 June 2020 and Birmingham Museum Trust have appointed Joint Chief Executive Officers, Sara Wajid and Zak Mensah who started on 16 November 2020.

The remuneration of key personnel and Directors is met wholly by the parent, Birmingham Museums Trust, which also provides indemnity for the Directors.

Recruitment and Appointment of Trustees/Directors

Trustees are appointed by the Directors of the parent, Birmingham Museums Trust, after they have considered the desirability of:

- making such a recommendation after the advertisement of the vacancy and the response to such an advertisement;
- a board of directors with a range of skills experience and abilities relevant to the objects and activities of the charity; and
- a board of directors' representative of the diverse community within the City of Birmingham

Trustee Induction and Training

All Trustees are provided with an induction to the organisation on appointment.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2021

Report of the Trustees (continued)

Funds Statement at 31 March 2021

The Trustees have considered the level of reserves required to maintain sufficient working capital and to meet unforeseen liabilities that may arise.

At 31 March 2021, Thinktank Trust had unrestricted reserves deficit of £1.269m (2020: £0.977m) and restricted reserves surplus of £0.683m (2020: £1.102m). Total reserves at 31 March 2021 were £0.586m deficit (2020: £0.124m surplus).

Thinktank Trust receives grant directly linked to expenditure, therefore it is not in a position to build or hold unrestricted funds. The deficit on unrestricted funds represents unavoidable expenditure incurred in 2020-21. Thinktank Trust continues to be supported by its parent, Birmingham Museums Trust.

The restricted funds were created when assets were purchased for continuing use by Thinktank utilising restricted funds. They represent depreciation to be charged in future periods.

Going Concern

Covid-19 has had a significant global impact and placed unique challenges on charities in 2020-21.

However, due to the nature of the business of Thinktank Trust, the Trustees consider that there is a reasonable expectation that the company has sufficient resources to continue in operational existence for the foreseeable future and for this reason they have adopted the going concern basis in preparing the financial statements.

Investment policy

The company maintains bank accounts with HSBC plc. In order to maximise the return on available funds, these are invested in low risk short-term deposits with HSBC plc, a bank which operates in the United Kingdom and which is subject to regulation under the Financial Services Act 2012.

Related parties

Birmingham Museums Trust is the sole member of the company. Birmingham Museums Trading Limited is also a related party through being wholly owned by Birmingham Museums Trust. Any conflicts of interest involving Trustees in these respects are declared where appropriate.

The accounts include an intercompany creditor with the parent company of £1.452m (2020: £1.095m). A grant of £1.417m (2020: £1.417m) was received from Birmingham City Council contributing to the rent, service charge and rates

Plans for Future Periods

The Trustees of Thinktank Trust plan to continue to carry out the charitable activities through the parent company, Birmingham Museums Trust.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2021

Statement of Trustees' Responsibilities

Statement of Trustees' responsibilities in respect of the Trustees' report and the financial statements

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102, 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies for the charitable company's financial statements and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for the safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are directors at time when this Trustees' report is approved has confirmed that:

- so far as the trustee is aware, there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustee has taken all steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information.

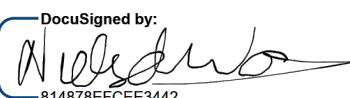
Auditor

The Auditor, Cooper Parry Group Ltd, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

Small company provisions

This report has been prepared in accordance with the provisions

Approved by the Board of Trustees on 27 January 2022 and signed on their behalf by:

DocuSigned by:

 814878EFCCE3442...
Niels de Vos
 Trustee

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2021

Independent Auditor's Report to the Members and Trustees of Thinktank Trust

Opinion

We have audited the financial statements of Thinktank Trust ("the Charitable Company") for the year ended 31 March 2021 which comprise the Statement of Financial Activities, the Balance Sheet, and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2021, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least 12 months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2021

Independent Auditor's Report to the Members and Trustees of Thinktank Trust (continued)

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report (incorporating the strategic report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement set out on page 5, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud are detailed below.

Our assessment focussed on key laws and regulations the charitable company has to comply with and areas of the financial statements we assessed as being more susceptible to misstatement. These key laws and regulations included but were not limited to compliance with the Companies Act 2006, Charities Act 2011, taxation legislation, data protection and anti-bribery legislation

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2021

Independent Auditor's Report to the Members and Trustees of Thinktank Trust (continued)

We are not responsible for preventing irregularities, including fraud. Our approach to detecting irregularities included, but was not limited to, the following:

- obtaining an understanding of the legal and regulatory framework applicable to the charitable company and how the charitable company is complying with that framework, including agreement of financial statement disclosures to underlying documentation and other evidence;
- obtaining an understanding of the charitable company's control environment and how the charitable company has applied relevant control procedures, through discussions with Trustees and other management and by performing walkthrough testing over key areas;
- obtaining an understanding of the charitable company's risk assessment process, including the risk of fraud; and
- performing audit testing to address the risk of management override of controls, including testing journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias.

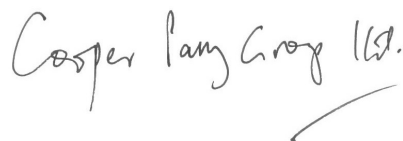
Whilst considering how our audit work addressed the detection of irregularities, we also considered the likelihood of detection based on our approach. Irregularities arising from fraud are inherently more difficult to detect than those arising from error.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located at the Financial Reporting Council's ("FRC's") website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charity's Trustees, as a body, in accordance with Chapter 3 of Part 8 of the Charities Act 2011 and regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charitable company's members and the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members as a body, and its Trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Simon Atkins FCA
Senior Statutory Auditor

For and on behalf of:
Cooper Parry Group Limited
Chartered Accountants & Statutory Auditors

Park View, One Central Boulevard
Blythe Valley Park
Solihull
Birmingham
B90 8BG

Date: 27 January 2022

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2021

Statement of Financial Activities
(Incorporating an Income and Expenditure Account) for the year ended 31 March 2021

	<i>Note</i>	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Income and endowments from:					
Charitable activities	4	-	1,417,000	1,417,000	1,417,000
Total		-	1,417,000	1,417,000	1,417,000
Expenditure on:					
Charitable Activities	5	(291,741)	(1,835,849)	(2,127,590)	(2,212,566)
Total		(291,741)	(1,835,849)	(2,127,590)	(2,212,566)
Net movement in funds		(291,741)	(418,849)	(710,590)	(795,566)
Fund balances brought forward	14	(977,448)	1,101,722	124,274	919,840
Fund balances carried forward	14	(1,269,189)	682,873	(586,316)	124,274

The incoming resources, resources expended and resulting net movement in funds arise from continuing operations and includes all gains and losses recognised in the year.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2021

Statement of Financial Activities
(Incorporating an Income and Expenditure Account) for the year ended 31 March 2020

	<i>Note</i>	Unrestricted funds £	Restricted funds £	Total 2020 £
Income and endowments from:				
Charitable activities	4	-	1,417,000	1,417,000
Total		-	1,417,000	1,417,000
Charitable Activities	5	(376,717)	(1,835,849)	(2,212,566)
Total		(376,717)	(1,835,849)	(2,212,566)
Net movement in funds	14	(376,717)	(418,849)	(795,566)
Fund balances brought forward	14	(600,731)	1,520,571	919,840
Fund balances after transfers carried forward	14	(977,448)	1,101,722	124,274

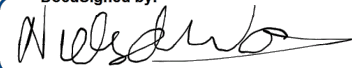
The incoming resources, resources expended and resulting net movement in funds arise from continuing operations and includes all gains and losses recognised in the year.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2021

Balance Sheet as at 31 March 2021

	Note	2021 £	2020 £
Fixed Assets			
Tangible assets	9	682,873	1,101,722
		682,873	1,101,722
Current Assets			
Debtors	10	161,859	56,161
Cash at bank and in hand	11	20,493	73,600
		182,352	129,761
Creditors: amounts falling due in one year	12	(1,451,541)	(1,107,209)
Net Current Assets		(1,269,189)	(977,448)
Net Assets		(586,316)	124,274
Funds			
Restricted funds	14	682,873	1,102,722
Unrestricted funds	14	(1,269,189)	(977,448)
Total funds	14	(586,316)	124,274

These financial statements were approved and authorised for issue by the Board of Trustees on 27 January 2022 and were signed on its behalf by:

DocuSigned by:

 814878EFCCE3442...

Niels de Vos
Trustee

The notes on pages 12 to 19 form integral part of these accounts.

Company Registration Number: 03239119

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2021

Notes to the Financial Statements

1. General information

Thinktank Trust is a charitable company limited by guarantee, incorporated and domiciled in England and Wales (Company number 03239119, Charity number 1061898). The Trust has no share capital. In the event of the charitable company being wound up, the liability in respect of the guarantee is limited to £1 per member of the charitable company.

The registered office is Birmingham Museum & Art Gallery, Chamberlain Square, Birmingham, B3 3DH.

2. Statement of principal accounting policies

Basis of Accounting

The financial statements have been prepared under the Charities Act 2011 on a going concern basis and under the historical cost convention. The financial statements have been prepared in accordance with Accounting and Reporting by Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), Charities SORP (FRS 102), the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Companies Act 2006.

Thinktank Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognized at historical cost or transaction value, unless otherwise stated in the relevant account policy notes.

The financial statements are prepared in sterling which is the functional currency of the charitable company and rounded to the nearest £1.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the Trust's accounting policies (see note 3).

Going concern

Covid-19 has had a significant global impact and placed unique challenges on the charitable company in 2020-21. The Trustees believe the charitable company is well placed to trade through the uncertain times caused by the pandemic due to the quality of its offer and the loyalty of its customers. More so, the charitable company's parent, Birmingham Museums Trust, is able to offer short-term working capital loans should they be required.

On this basis, the Trustees are confident that the charitable company has adequate resources to continue in operation and have adopted the going concern basis in preparing these financial statements.

The following principal accounting policies have been applied:

Incoming Resources

Voluntary income including donations, gifts, legacies and grants that provide core funding or are of a general nature are recognised once Thinktank Trust has an entitlement to the resources and it is probable that the resources can be measured with sufficient reliability. Such income is only deferred when:

- the donor specifies that the grant or donation must only be used in future accounting periods; or
- the donor has imposed conditions which must be met before the charity has unconditional entitlement.

Donations

Such voluntary income is accounted for on the date when it becomes receivable.

Legacies

Income is recognised on an accruals basis to the extent that Thinktank Trust has been notified that it is a beneficiary and it is probable that monies will be received.

Grants receivable

Grants are recognised in the Statement of Financial Activities when the conditions for receipt have been complied with.

Income from investments

Investment income is accounted for on a receivable basis.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2021

Notes to the Financial Statements (continued)

2. Statement of principal accounting policies (continued)

Sponsorship in kind

Sponsorship in kind includes provision of commercial services. Such incoming resources are included in the Statement of Financial Activities where the benefit to the charity is reasonably quantifiable and measurable. The value placed on these resources is the estimated value to the charitable company of the service received; being the price the charitable company estimates it would pay in the open market for an equivalent service.

Fund accounting

The charitable company maintains three types of funds as follows:

Restricted funds

Restricted funds represent grants and donations received which are allocated by the donor for specific purposes.

Unrestricted funds

Unrestricted funds represent funds that are expendable at the discretion of the Trustees in the furtherance of the objects of the charitable company. Such funds may be held in order to finance both working capital and capital investment.

Designated funds

Designated funds represent unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of such funds are set out in the notes to the financial statements.

Resources Expended

Liabilities are recognised as resources expended as soon as there is a legal or constructive obligation committing Thinktank Trust to the expenditure. All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category.

Costs of generating voluntary income

These costs are incurred in relation to staff members and consultants who are engaged directly in fundraising and also include the costs of campaigns for raising donations.

Charitable activities

Charitable expenditure includes expenditure associated with the operation of Thinktank.

Basis of allocation of costs

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated on a basis consistent with the use of resources. Costs relating to the management of Thinktank Trust and support departments have been allocated to other functions based on the time they consume in pursuing the objectives of Thinktank Trust.

Operating leases

Rentals under operating leases are charged to the statement of financial activities on a straight-line basis over the term of the lease.

Foreign currency translation

Transactions in foreign currencies are translated into Sterling at the rates of exchange current at the dates of the transactions. Foreign currency liabilities in the balance sheet are translated into Sterling at the rates of exchange ruling at the year end except where hedged. Resulting exchange gains and losses are taken to the Statement of Financial Activities in the year in which they arise.

Taxation

Thinktank Trust is exempt from taxation on its income and gains where they are applied for charitable purposes.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2021

Notes to the Financial Statements (continued)

2. Statement of principal accounting policies (continued)

Tangible Fixed Assets

Operating assets

Operating assets are stated at cost less depreciation.

Depreciation is provided on a straight-line basis using rates calculated to write down the cost of each asset to its estimated residual value over its anticipated useful life as follows:

Leasehold improvements	over the period of the lease
Plant and equipment	3 to 10 years
Fixtures and fittings	3 to 10 years
Computer equipment	3 to 5 years.

Assets in the course of construction are not depreciated until completion where upon they are transferred to the appropriate fixed asset category and depreciated as above.

Recognition of liabilities

Liabilities are recognised when an obligation arises to transfer economic benefits as a result of past transactions or events.

Financial instruments

The Trust only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

3. Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing the financial statements, management is required to make estimates and assumptions which affect reported income, expenses, assets liabilities and disclosure of contingent assets and liabilities. Use of available information and application of judgement are inherent in the formation of estimates, together with expectations of future events that are believed to be reasonable under the circumstances. Actual results in the future could differ from such estimates.

Operating lease commitments

The Trust has entered into commercial property leases as a lessee on its property portfolio and as a lessee it obtains use of property, plant and equipment. The classification of such leases as an operating or finance lease requires the Trust to determine, based on an evaluation of the terms and conditions of the arrangements, whether it retains or acquires the significant risks and rewards of ownership of these assets and accordingly whether the lease requires an asset and liability to be recognised in the balance sheet. The trustees consider there is no value to be recognised in the commercial leases held by Thinktank Trust. Leasehold improvements are recognised as assets when it is appropriate to do so.

The following are the Trust's key sources of estimation uncertainty:

Impairment of non-financial assets

Where there are indicators of impairment of individual assets, the Trust performs impairment tests based on fair value less costs to sell, or a value in use calculation. The fair value less costs to sell calculation is based on available data from binding sales transactions in an arm's length transaction on similar assets or observable market prices.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2021

Notes to the Financial Statements (continued)

4. Analysis of Income from Charitable Activities

	2021 £	2020 £
Restricted funds		
Grant to cover rent and service charges	1,417,000	1,417,000
Total incoming resources	1,417,000	1,417,000

5. Analysis of Expenditure from Charitable Activities

Costs directly allocated to activities	Fundraising £	Museum Costs £	Governance £	2021 £	2020 £
Other operating expenditure	-	1,708,741	-	1,708,742	1,793,718
Depreciation	-	418,849	-	418,849	418,848
Direct costs total	-	2,127,590	-	2,127,591	2,212,566
Support costs allocated to activities	-	-	-	-	-
Total costs	-	2,127,590	-	2,127,591	2,212,566

6. Trustees' expenses

No expenses were paid either directly to Trustees or on their behalf in the current or preceding financial years.

7. Staff Costs

No staff were employed by the company in the current or preceding financial years. The former Thinktank Trust staff transferred to the employment of Birmingham Museums Trust from 1 April 2012.

No remuneration was paid to Trustees in the current or preceding financial year. Key management personnel are remunerated through the parent company, Birmingham Museums Trust.

8. Net movement in funds

Net movement in funds is stated after charging the following:

	2021 £	2020 £
Depreciation	418,849	418,848
Auditor's remuneration	-	1,000

The auditor's remuneration was paid by the parent entity, Birmingham Museums Trust.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2021

Notes to the Financial Statements (continued)

9. Fixed Assets

	Leasehold Improvements £	Plant and Equipment £	Fixtures and Fittings £	Computer Equipment £	Total £
Cost					
At 1 April 2020	5,208,866	64,889	5,234,272	139,112	10,647,139
Additions	-	-	-	-	-
At 31 March 2021	5,208,866	64,889	5,234,272	139,112	10,647,139
Depreciation					
At 1 April 2020	5,208,866	64,889	4,132,550	139,112	9,545,417
Charge for the year	-	-	418,849	-	418,849
At 31 March 2021	5,208,866	64,889	4,551,399	139,112	9,964,266
Net Book Value At 31 March 2021	-	-	682,873	-	682,873
At 31 March 2020	-	-	1,101,722	-	1,101,722

All fixed assets are held for charitable purposes.

Capital expenditure contracted for, but not provided in the financial statements, was £nil (2020: £nil).

10. Debtors

	2021 £	2020 £
VAT receivable	161,859	56,161
	161,859	56,161

11. Cash and Cash Equivalent

	2021 £	2020 £
Cash at bank and in hand	20,493	73,600

12. Creditors

	2021 £	2020 £
Amounts falling due within one year:		
Amounts owed to group companies	1,451,541	1,095,302
Accruals and deferred income	-	11,907
	1,451,541	1,107,209

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2021

Notes to the Financial Statements *(continued)*

13. Financial Instruments

	2021 £	2020 £
Financial assets		
Financial assets measured at fair value through statement of financial activities	20,493	73,600
Financial assets that are debt instruments measured at amortised cost	161,859	56,161
	182,252	129,761
Financial liabilities		
Financial liabilities measured at amortised cost	1,451,541	1,107,209

Financial assets are measured at fair value through statement of financial activities comprises cash held at bank and in hand.

Financial assets that are debt instruments measured at amortised cost comprises trade and other debtors, other taxation and social security and amounts owed by group undertakings.

Financial liabilities measured at amortised cost comprises Trade and other creditors, amounts owed to group undertakings and accruals.

14. Funds Analysis

	Balance as 1 April 2020 £	Incoming Resources £	Outgoing Resources £	Balance at 31 March 2021 £
Restricted Funds				
Science for all Seasons	622,198	-	(247,318)	374,880
Made in Birmingham	479,524	-	(171,531)	307,993
Building rent	-	1,417,000	(1,417,000)	-
Total Restricted Funds	1,101,722	1,417,000	(1,835,849)	682,873
Unrestricted Funds	(977,448)	-	(291,741)	(1,269,189)
TOTAL	124,274	1,417,000	(2,127,590)	(586,316)

Restricted funds

- Science for All Seasons - The Science Garden was completed prior to 2012 and this fund is being released as the asset depreciates.
- Made in Birmingham - This fund is being released as the asset depreciates.
- Building Rent - Grant support from Birmingham City Council.

The carry forward balance reflects the net book value of assets in the relevant fund balance.

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2021

Notes to the Financial Statements *(continued)*

14. Funds Analysis *(continued)*

	Balance at 1 April 2019 £	Incoming Resources £	Outgoing Resources £	Balance at 31 March 2020 £
Restricted Funds				
Science for all Seasons	869,515	-	(247,317)	622,198
Made in Birmingham	651,056	-	(171,532)	479,524
Building rent	-	1,417,000	(1,417,000)	-
Total Restricted Funds	1,520,571	1,417,000	(1,835,849)	1,101,722
Unrestricted Funds	(600,731)	-	(376,717)	(977,448)
TOTAL	919,840	1,417,000	(2,212,566)	124,274

15. Analysis of net assets between funds

	Restricted £	Unrestricted £	Total £
Fixed Assets	682,873	-	682,873
Net Current Assets	-	(1,269,189)	(1,269,189)
Total as at March 2021	682,873	(1,269,189)	586,316
Fixed Assets	1,101,772	-	1,101,772
Net Current Assets	-	(977,448)	(977,448)
Total as at March 2020	1,101,772	(977,448)	124,274

THINKTANK TRUST
Report and Accounts for the Year Ended 31 March 2021

Notes to the Financial Statements (continued)

16. Lease commitments

At 31 March 2021 the trust had future minimum lease payments under non-cancellable operating leases as follows:

	2021 £	2020 £
Within one year	630,994	615,720
Between two to five years	2,685,718	2,620,707
More than 5 Years	2,772,329	3,469,482
	6,089,041	6,705,909

17. Taxation

The charitable company's income is exempt from taxation under section 505 of the Income and Corporation Taxes Act 1988 and its chargeable gains are exempt under section 256 of the Taxation of Capital Gains Act 1992.

18. Financial Commitments

Debentures and charges

The Thinktank Trust has granted a first mortgage charge over certain of its assets to the Millennium Commission to secure all monies owing to the Commission by the Trust under the terms of a grant agreement dated 10 December 2004.

The Thinktank Trust has granted a mortgage charge over certain of its assets to the National Heritage Memorial Fund under the terms of an agreement date 20 April 2011.

Value Added Tax

As a result of group registration arrangements for Value Added Tax (VAT), the charitable company is jointly and severally liable with other members of the group for any VAT due by the representative member of the group. At 31 March 2021 the group liability in respect of VAT was £393k (2020: recoverable £80k).

19. Related party transactions

Birmingham City Council (BCC)

Thinktank Trust received a grant from BCC of £1.417m during the year (2020: £1.417m) to assist in the provision of lease payments on Thinktank to Millennium Point Property Limited.

Key management personnel are remunerated through the parent company. As such details of their remuneration are disclosed in the consolidated financial statements of Birmingham Museum Trust.

20. Member and ultimate controlling party

The charity is incorporated as a company limited by guarantee having no share capital and, in accordance with the Memorandum of Association, every member is liable to contribute a sum of £1 in the event of the charitable company being wound up. At 31 March 2021 Birmingham Museums Trust was the sole member of Thinktank Trust. Birmingham Museums Trust, a charitable company (company number 07737797, charity number 1147014) incorporated in England and Wales and limited by guarantee, is controlled by Birmingham City Council who is the sole member of Birmingham Museums Trust.

Consolidated accounts are available from Birmingham Museums Trust, Birmingham Museum & Art Gallery, Chamberlain Square, Birmingham, B3 3DH.