

THE MUSLIM CULTURAL HERITAGE CENTRE (MCHC) TRUST

England & Wales · Charity number 1059085

Details

Status Registered

Legal form Charitable company

Company number [03273033](#)

Registered 1996-11-07

Register [View on the Charity Commission register](#)

Contact

Address Al Manaar
Muslim Cultural Heritage Centre
244 Acklam Road
London
W10 5YG

Phone 02089641496

Email info@mchc.org.uk

Website www.mchc.org.uk

Activities

Objects: FOR THE PUBLIC BENEFIT IN NORTH KENSINGTON AND THE SURROUNDING AREA AND IN PARTICULAR FOR THE BENEFIT OF THOSE MEMBERS OF THE PUBLIC WHO ARE MUSLIMS:- (1) BY RELIEVING PERSONS WHO ARE IN NEED BY REASON OF POVERTY, AGE OR INFIRMITY, (2) BY ADVANCING EDUCATION IN ARABIC AND OTHER LANGUAGES AND OTHER SUBJECTS, (3) BY ADVANCING THE ISLAMIC RELIGION AND PROMOTING GOOD RELATIONS BETWEEN PERSONS OF DIFFERENT RELIGIOUS FAITHS (4) AND BY PROVIDING AND ASSISTING IN THE PROVISION OF FACILITIES FOR RECREATION AND OTHER LEISURE TIME OCCUPATION IN THE INTERESTS OF SOCIAL WELFARE AND WITH THE OBJECT OF IMPROVING THE CONDITIONS OF LIFE OF THOSE PERSONS FOR WHOM THE FACILITIES ARE PROVIDED

Activities: Services include Prayer services; Ramadan Programme; Talks, Seminars; Marriages; Pastoral, Therapeutic Counselling; Dispute Resolution; Elderly Well-Being Project; Community Kitchen; Signpost-Referrals; Diversity and Cohesion; Civic Participation; Homework Club; Sunday Arabic Language School; Quran classes; ESOL Classes; Research/Reference Library; Waqf Project.

Classification

- **How:** Provides Buildings/facilities/open Space, Provides Services, Provides Advocacy/advice/information
- **What:** Education/training, Disability, Religious Activities, Arts/culture/heritage/science, Economic/community Development/employment
- **Who:** Children/young People, Elderly/old People, The General Public/mankind

Geography

- **Area of benefit:** NORTH KENSINGTON AND THE SURROUNDING AREA
- Brent
- City Of Westminster
- Hammersmith And Fulham
- Kensington And Chelsea

Finances

| Period end | Income | Expenditure | Assets | Employees |
|------------|----------|-------------|------------|-----------|
| 2025-03-31 | £930,680 | £776,915 | £4,117,344 | 20 |
| 2024-03-31 | £682,340 | £748,634 | £3,963,579 | 22 |
| 2023-03-31 | £747,065 | £622,127 | £4,029,873 | 21 |
| 2022-03-31 | £472,724 | £556,554 | - | - |
| 2021-03-31 | £682,325 | £552,110 | £3,988,765 | 20 |

Trustees

| Name | Role | Appointed |
|--------------------------------|------|------------|
| Abdelilah Sirokh | | 2021-01-29 |
| Kasim Mohamed Ali | | 2019-09-27 |
| Khadra Said | | 2021-01-29 |
| Kim David Spencer Taylor-Smith | | 2024-03-08 |
| Muna Mohamed Ali | | 2021-01-29 |

THE MUSLIM CULTURAL HERITAGE CENTRE (MCHC) TRUST

England & Wales - Charity number 1059085

Accounts

REGISTERED COMPANY NUMBER: 03273033 (England and Wales)
REGISTERED CHARITY NUMBER: 1059085

Report of the Trustees and
Financial Statements for the Year Ended 31 March 2025
for
The Muslim Cultural Heritage Centre
(A Company Limited by Guarantee)

Stan Kelly & Co
Chartered Certified Accountants
Suite 2, Wenta Business Centre,
1 Electric Avenue
Enfield
EN3 7XU

The Muslim Cultural Heritage Centre

**Contents of the Financial Statements
for the Year Ended 31 March 2025**

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The Muslim Cultural Heritage Centre

Report of the Trustees **for the Year Ended 31 March 2025**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

As set out in the governing document, the purposes of the Charity are:

1. To provide benefit to the public in North Kensington, particularly those in need within the Muslim community, whilst serving as an open-door resource for the wider community.
2. To advance education in Arabic and other subjects.
3. To provide the Muslim and wider community with a focal point for spiritual, social, cultural, educational, and training activities.
4. To promote community confidence, reduce isolation, and alleviate fear.
5. To act as a resource for the community, the voluntary sector, statutory agencies, and the wider society.

Significant activities

Impact

The Centre has served as a trusted and inclusive hub for over two decades. Beneficiaries consistently provide positive feedback, highlighting the value of pastoral care, counselling, and youth support. Partnerships with statutory bodies, interfaith networks, and the voluntary sector remain central to delivery and accountability. The low staff turnover reflects strong morale and continuity, strengthening relationship-based services valued by the community.

Public benefit

When reviewing our activities, the Trustees refer to the Charity Commission guidance on public benefit. The Trustees ensure that the activities undertaken align with the charitable objectives of the Trust and are satisfied that the Charity's activities meet the requirements for demonstrating public benefit.

Impact of the Charity's Performance on Beneficiaries

The beneficiaries of the Charity include members of the public who attend and participate in various functions listed under main activities. The ongoing, successful provision of these services has provided beneficiaries with essential spiritual support and related benefits, as reflected in the continuous stream of interactive, constructive, and positive feedback received. The Charity's efforts to diversify its income sources ensure that these services will be sustained for the foreseeable future.

Broader Impact on Society

Wider society has benefited from the spiritual support and developmental assistance provided to the beneficiaries, contributing to better-adjusted, more content communities.

Volunteers

The Charity recognises the invaluable contribution of its volunteers, who provide over 8,000 hours of service annually, equivalent to more than £98,000 of value. Their dedication supports service provision, fundraising, and community initiatives.

The Trustees extend sincere thanks to all staff, volunteers, donors, partners, and supporters, whose continued commitment enables the Centre to serve the community effectively.

The Muslim Cultural Heritage Centre

Report of the Trustees **for the Year Ended 31 March 2025**

ACHIEVEMENT AND PERFORMANCE

Charitable activities

Charitable and Religious Activities

- **Daily Prayers and Pastoral Care:** The Centre continued to provide five daily prayers, Friday Jummah, Eid, and Janaza services. Imams delivered religious education, pastoral care, and seminars on Qur'an, Hadith, and Fiqh.
- **Ramadan 2024 Programme:** The Centre hosted nightly prayers, Qur'an recitations, health sessions, and provided over 300 free Iftar meals daily, including home deliveries to vulnerable households.
- **Matrimonial, Mediation and New Muslim Services:** Support was provided to families and individuals, with regular induction and online programmes for new Muslims.

Education and Training

- **Saturday School (City-Circle Partnership):** Delivered Maths, English, debates, and A-level tuition to over 80 students, supported by DBS-checked volunteers.
- **Children's Arabic and Qur'an Classes:** Held throughout the week, providing foundational learning in Arabic and Qur'an.
- **Reference Library:** Refurbished to improve accessibility, with a focus on updating collections across age groups.

Community Support and Social Care

- **Elderly Well-being:** Luncheon clubs and social gatherings helped reduce isolation amongst older men.
- **Al-Manaar Counselling Service (ACS):** Delivered approximately 90 therapeutic sessions per month, including specialist child counselling.
- **Community Kitchen:** Continued to serve hot meals after Jummah prayers and supported those affected by Grenfell, COVID-19, and cost-of-living pressures.
- **Youth Development:** See dedicated section below.
- **Funeral Service Project:** Development continued on this essential service to meet local community needs.

Social Cohesion and Engagement

- **Interfaith and Civic Engagement:** Active participation in civic events, interfaith collaborations, and partnerships with statutory agencies such as the Police.
- **Annual Open Day and Official Visits:** Promoted understanding, inclusivity, and strengthened relationships with local institutions.
- **Media and Awareness Campaigns:** Ongoing engagement to address misconceptions and support wider community cohesion.

Youth Development - Almanaar Youth Development Initiative (AYDI)

AYDI empowers young people through skills development, leisure activities, and personalised support. Over 25 young people are currently registered. Activities included:

- Youth consultations to design relevant programmes.
- Boxing and sports in partnership with the Metropolitan Police.
- Vocational skills initiatives such as cooking workshops and job fairs.
- Support for disadvantaged youth to access leisure and summer activities.
- One-to-one support for school exclusion and mental health challenges.
- Weekly awareness sessions on social issues.

AYDI was recognised with the Beacon Mosque Award for Best Youth Service (2023).

Fundraising activities

The charity relies on grant aid from the donors whose support is highly appreciated. We shall continue to diversify our funding sources to ensure sustainability and long-term development to meet the changing needs of the community we serve.

The Muslim Cultural Heritage Centre

Report of the Trustees for the Year Ended 31 March 2025

FINANCIAL REVIEW

Financial position

- **Income:** Total income in the year was £930,660 (2024: £682,340).

- **Result:** The Charity generated a surplus of £153,765 during the year (2024: deficit of £66,264).

- **Funds:** Total available funds stood at £4,117,344 at 31 March 2025 (2024: £3,963,579).

Reserves policy

The Centre maintains a reserves policy to ensure financial resilience and long-term viability. The target is to hold unrestricted reserves equivalent to at least three months of operating costs. Reserves are reviewed annually. While progress has been made, challenges remain in securing consistent revenue to build reserves to target levels.

Principal Funding Sources

The Centre's income is derived from:

- Community donations and weekly collections.
- Grants from bodies including the Royal Borough of Kensington and Chelsea, Islamic Relief, Randeree Charitable Trust, and Help Yateem.
- Income from hall and room hire.
- Fundraising initiatives and Gift Aid claims.

Sustainability and Future Plans

The Centre is pursuing long-term stability through:

- **Endowment (Waqf) Project:** Construction completed; fit-out and operational phases in progress to generate sustainable income.
- **Funeral Service Project:** In development to provide a vital service and secure revenue.

- **Strategic Plan 2025-2028:** Priorities include youth, elderly, and homeless services, further facility improvements, and enhanced online fundraising.

The Muslim Cultural Heritage Centre

Report of the Trustees **for the Year Ended 31 March 2025**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Charity is a company limited by guarantee, incorporated on 4 November 1996, governed by its Memorandum and Articles of Association. Trustees are also directors for the purposes of the Companies Act 2006. The operating name is The Muslim Cultural Heritage Centre (MCHC/Al Manaar).

Board Composition and Appointment

The Board comprises up to twelve Trustees: seven community representatives, three appointed for specialist skills, and two nominated by the Royal Borough of Kensington and Chelsea. Trustees (other than RBKC nominees) are appointed by the Board and may serve a maximum of two consecutive five-year terms.

The Board meets at least four times annually to oversee strategy, finance, and governance. A review of the governing document is underway to ensure alignment with the Charity's future aspirations and compliance with Charity Commission guidance.

Management

The Chief Executive Officer (CEO) is responsible for day-to-day operations, staff management, health and safety, public relations, and delivery of projects and events. The CEO reports quarterly to the Board against approved plans and budgets.

Trustee Induction and Training

New Trustees receive induction covering governance responsibilities, policies, and strategic priorities. Ongoing training and strategic workshops are provided for all Trustees.

Engagement with Staff and Stakeholders

The Trustees and senior management maintain strong engagement with staff, encouraging open communication. Relationships with suppliers, customers, and statutory bodies are managed in accordance with legal and regulatory requirements, including prompt settlement of PAYE and pension contributions.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

03273033 (England and Wales)

Registered Charity number

1059085

Registered office

244 Acklam Road
North Kensington
London
W10 5YG

Trustees

Kasim Ali Chair
Abdelilah Sirokh
Khadra Said
Muna Mohamed Ali
Cllr Marwan Elnagh
Cllr Kim D S Taylor-Smith

Company Secretary

Abdurahman Sayed

The Muslim Cultural Heritage Centre

Report of the Trustees
for the Year Ended 31 March 2025


REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner
Dr E.Oloke, DBA, MBA, MSc, FCCA
Stan Kelly & Co
Chartered Certified Accountants
Suite 2, Wenta Business Centre,
1 Electric Avenue
Enfield
EN3 7XU

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 9 September 2025 and signed on its behalf by:

Kasim Ali - Trustee

P. p 

**Independent Examiner's Report to the Trustees of
The Muslim Cultural Heritage Centre**

Independent examiner's report to the trustees of The Muslim Cultural Heritage Centre ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2025.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

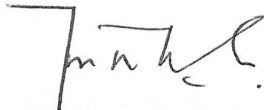
Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Dr E. Oloke, DBA, MBA, MSc, FCCA
The Association of Chartered Certified Accountants

Stan Kelly & Co
Chartered Certified Accountants
Suite 2, Wenta Business Centre,
1 Electric Avenue
Enfield
EN3 7XU

9 September 2025

The Muslim Cultural Heritage Centre

Statement of Financial Activities
for the Year Ended 31 March 2025

| | Notes | Unrestricted funds £ | Restricted fund £ | 31.3.25 Total funds £ | 31.3.24 Total funds £ |
|------------------------------------|-------|-------------------------|----------------------|-----------------------------|-----------------------------|
| INCOME AND ENDOWMENTS FROM | | | | | |
| Donations and legacies | 2 | 227,684 | 510,672 | 738,356 | 562,365 |
| Charitable activities | | | | | |
| General | 4 | 12,836 | - | 12,836 | - |
| Other trading activities | 3 | - | - | - | 110 |
| Other income | | <u>179,488</u> | <u>-</u> | <u>179,488</u> | <u>119,865</u> |
| Total | | <u>420,008</u> | <u>510,672</u> | <u>930,680</u> | <u>682,340</u> |
| EXPENDITURE ON | | | | | |
| Charitable activities | | | | | |
| Charitable - | 5 | - | 175,524 | 175,524 | 606,353 |
| General | | 21,000 | - | 21,000 | 58,345 |
| Charity fund restricted | | 386,963 | 61,490 | 448,453 | - |
| Other | | <u>99,289</u> | <u>32,649</u> | <u>131,938</u> | <u>83,936</u> |
| Total | | <u>507,252</u> | <u>269,663</u> | <u>776,915</u> | <u>748,634</u> |
| NET INCOME/(EXPENDITURE) | | -87,244 | 241,009 | 153,765 | (66,294) |
| RECONCILIATION OF FUNDS | | | | | |
| Total funds brought forward | | <u>3,963,579</u> | <u>-</u> | <u>3,963,579</u> | <u>4,029,873</u> |
| TOTAL FUNDS CARRIED FORWARD | | <u>3,876,335</u> | <u>241,009</u> | <u>4,117,344</u> | <u>3,963,579</u> |

The notes form part of these financial statements

The Muslim Cultural Heritage Centre

Balance Sheet
31 March 2025

| | Notes | Unrestricted funds £ | Restricted fund £ | 31.3.25 Total funds £ | 31.3.24 Total funds £ |
|--|-------|-------------------------|----------------------|-----------------------------|-----------------------------|
| FIXED ASSETS | | | | | |
| Tangible assets | 11 | 3,548,228 | - | 3,548,228 | 3,497,002 |
| CURRENT ASSETS | | | | | |
| Debtors | 12 | 38,744 | - | 38,744 | 12,804 |
| Cash at bank and in hand | | <u>344,542</u> | <u>250,615</u> | <u>595,157</u> | <u>499,811</u> |
| | | 383,286 | 250,615 | 633,901 | 512,615 |
| CREDITORS | | | | | |
| Amounts falling due within one year | 13 | (64,785) | - | (64,785) | (46,038) |
| NET CURRENT ASSETS | | <u>318,501</u> | <u>250,615</u> | <u>569,116</u> | <u>466,577</u> |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | <u>3,866,729</u> | <u>250,615</u> | <u>4,117,344</u> | <u>3,963,579</u> |
| NET ASSETS | | <u>3,866,729</u> | <u>250,615</u> | <u>4,117,344</u> | <u>3,963,579</u> |
| FUNDS | 14 | | | | |
| Unrestricted funds | | | | <u>4,117,344</u> | <u>3,963,579</u> |
| TOTAL FUNDS | | | | <u>4,117,344</u> | <u>3,963,579</u> |

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2025.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2025 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The notes form part of these financial statements

The Muslim Cultural Heritage Centre

Balance Sheet - continued

31 March 2025

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 9 September 2025 and were signed on its behalf by:

Muna Mohamed Ali - Trustee



The notes form part of these financial statements

The Muslim Cultural Heritage Centre

Cash Flow Statement
for the Year Ended 31 March 2025

| | Notes | 31.3.25 £ | 31.3.24 £ |
|---|-------|-----------------------|-----------------------|
| Cash flows from operating activities | | | |
| Cash generated from operations | 1 | <u>166,679</u> | <u>40,323</u> |
| Net cash provided by operating activities | | <u>166,679</u> | <u>40,323</u> |
| Cash flows from investing activities | | | |
| Purchase of tangible fixed assets | | <u>(71,333)</u> | <u>-</u> |
| Net cash (used in)/provided by investing activities | | <u>(71,333)</u> | <u>-</u> |
| | | <u> </u> | <u> </u> |
| Change in cash and cash equivalents in the reporting period | | 95,346 | 40,323 |
| Cash and cash equivalents at the beginning of the reporting period | | <u>499,811</u> | <u>459,488</u> |
| Cash and cash equivalents at the end of the reporting period | | <u>595,157</u> | <u>499,811</u> |

The notes form part of these financial statements

The Muslim Cultural Heritage Centre

Notes to the Cash Flow Statement
for the Year Ended 31 March 2025

1. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES

| | 31.3.25 | 31.3.24 |
|---|-----------------------|----------------------|
| | £ | £ |
| Net income/(expenditure) for the reporting period (as per the Statement of Financial Activities) | 153,765 | (66,294) |
| Adjustments for: | | |
| Depreciation charges | 20,107 | 9,192 |
| (Increase)/decrease in debtors | (25,940) | 66,445 |
| Increase in creditors | <u>18,747</u> | <u>30,980</u> |
| Net cash provided by operations | <u>166,679</u> | <u>40,323</u> |

2. ANALYSIS OF CHANGES IN NET FUNDS

| | At 1.4.24 | Cash flow | At 31.3.25 |
|--------------------------|-----------------------|----------------------|-----------------------|
| | £ | £ | £ |
| Net cash | | | |
| Cash at bank and in hand | <u>499,811</u> | <u>95,346</u> | <u>595,157</u> |
| | <u>499,811</u> | <u>95,346</u> | <u>595,157</u> |
| Total | <u>499,811</u> | <u>95,346</u> | <u>595,157</u> |

The notes form part of these financial statements

The Muslim Cultural Heritage Centre

Notes to the Financial Statements **for the Year Ended 31 March 2025**

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

| | |
|-----------------------|---------------|
| Plant and machinery | - 20% on cost |
| Fixtures and fittings | - 20% on cost |
| Motor vehicles | - 25% on cost |
| Computer equipment | - 25% on cost |

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

The Muslim Cultural Heritage Centre

Notes to the Financial Statements - continued
for the Year Ended 31 March 2025

2. DONATIONS AND LEGACIES

| | 31.3.25 | 31.3.24 |
|--------------------------------|-----------------------|-----------------------|
| | £ | £ |
| Private donation | 89,092 | 78,489 |
| Donations | 70,774 | 54,050 |
| Gift aid | - | 19,000 |
| Legacies and endowment | 278,461 | 128,293 |
| Grants | 129,018 | 137,878 |
| Friday offerings | 108,978 | 94,680 |
| Zakat, sadaqa and fitrana -res | 8,120 | 22,426 |
| Ramadan collections | 39,436 | 19,606 |
| Eid collections | 9,167 | 7,943 |
| Zakat project | 5,310 | - |
| | <u>738,356</u> | <u>562,365</u> |

Grants received, included in the above, are as follows:

| | 31.3.25 | 31.3.24 |
|------------------|-----------------------|-----------------------|
| | £ | £ |
| Local Government | 119,988 | - |
| Misc grants | 9,030 | - |
| Other grants | - | 137,878 |
| | <u>129,018</u> | <u>137,878</u> |

3. OTHER TRADING ACTIVITIES

| | 31.3.25 | 31.3.24 |
|------------------|-----------------|-------------------|
| | £ | £ |
| Canteen receipts | <u>-</u> | <u>110</u> |

4. INCOME FROM CHARITABLE ACTIVITIES

| | 31.3.25 | 31.3.24 |
|-----------------|----------------------|-----------------|
| | £ | £ |
| Box collections | <u>12,836</u> | <u>-</u> |

The Muslim Cultural Heritage Centre

Notes to the Financial Statements - continued
for the Year Ended 31 March 2025

5. CHARITABLE ACTIVITIES COSTS

| | Direct Costs £ | Support costs (see note 6) £ | Totals £ |
|-------------------------|----------------------|---------------------------------------|----------------|
| Charitable | 175,524 | - | 175,524 |
| General | 45 | 20,955 | 21,000 |
| Charity fund restricted | <u>448,453</u> | <u>-</u> | <u>448,453</u> |
| | <u>624,022</u> | <u>20,955</u> | <u>644,977</u> |

6. SUPPORT COSTS

| | Finance £ | Governance costs £ | Totals £ |
|---------|--------------|--------------------------|---------------|
| General | <u>2,019</u> | <u>18,936</u> | <u>20,955</u> |

7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

| | | |
|-----------------------------|---------------|--------------|
| | 31.3.25 | 31.3.24 |
| | £ | £ |
| Depreciation - owned assets | <u>20,107</u> | <u>9,192</u> |

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2025 nor for the year ended 31 March 2024.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2025 nor for the year ended 31 March 2024.

9. STAFF COSTS

| | | |
|-----------------------|----------------|----------------|
| | 31.3.25 | 31.3.24 |
| | £ | £ |
| Wages and salaries | 448,538 | 417,004 |
| Social security costs | 39,739 | 35,004 |
| Other pension costs | <u>11,044</u> | <u>10,227</u> |
| | <u>499,321</u> | <u>462,235</u> |

The average monthly number of employees during the year was as follows:

| | | |
|------------------------------|-----------|-----------|
| | 31.3.25 | 31.3.24 |
| | <u>20</u> | <u>20</u> |
| Management and support staff | | |

No employees received emoluments in excess of £60,000.

The Muslim Cultural Heritage Centre

Notes to the Financial Statements - continued
for the Year Ended 31 March 2025

10. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

| | Unrestricted funds £ |
|------------------------------------|----------------------------|
| INCOME AND ENDOWMENTS FROM | |
| Donations and legacies | 562,365 |
| Other trading activities | 110 |
| Other income | <u>119,865</u> |
| Total | <u>682,340</u> |
| EXPENDITURE ON | |
| Charitable activities | |
| Charitable | 606,353 |
| General | 58,345 |
| Other | <u>83,936</u> |
| Total | <u>748,634</u> |
| NET INCOME/(EXPENDITURE) | (66,294) |
| RECONCILIATION OF FUNDS | |
| Total funds brought forward | 4,029,873 |
| TOTAL FUNDS CARRIED FORWARD | <u><u>3,963,579</u></u> |

The Muslim Cultural Heritage Centre

Notes to the Financial Statements - continued
for the Year Ended 31 March 2025

11. TANGIBLE FIXED ASSETS

| | Freehold property £ | Plant and machinery £ | Fixtures and fittings £ |
|-----------------------|---------------------------|-----------------------------|----------------------------------|
| COST | | | |
| At 1 April 2024 | 4,798,903 | 112,707 | 232,948 |
| Additions | <u>-</u> | <u>10,192</u> | <u>-</u> |
| At 31 March 2025 | <u>4,798,903</u> | <u>122,899</u> | <u>232,948</u> |
| DEPRECIATION | | | |
| At 1 April 2024 | 1,309,430 | 105,178 | 232,948 |
| Charge for year | <u>-</u> | <u>4,822</u> | <u>-</u> |
| At 31 March 2025 | <u>1,309,430</u> | <u>110,000</u> | <u>232,948</u> |
| NET BOOK VALUE | | | |
| At 31 March 2025 | <u>3,489,473</u> | <u>12,899</u> | <u>-</u> |
| At 31 March 2024 | <u>3,489,473</u> | <u>7,529</u> | <u>-</u> |
| | Motor vehicles £ | Computer equipment £ | Totals £ |
| COST | | | |
| At 1 April 2024 | - | - | 5,144,558 |
| Additions | <u>48,305</u> | <u>12,836</u> | <u>71,333</u> |
| At 31 March 2025 | <u>48,305</u> | <u>12,836</u> | <u>5,215,891</u> |
| DEPRECIATION | | | |
| At 1 April 2024 | - | - | 1,647,556 |
| Charge for year | <u>12,076</u> | <u>3,209</u> | <u>20,107</u> |
| At 31 March 2025 | <u>12,076</u> | <u>3,209</u> | <u>1,667,663</u> |
| NET BOOK VALUE | | | |
| At 31 March 2025 | <u>36,229</u> | <u>9,627</u> | <u>3,548,228</u> |
| At 31 March 2024 | <u>-</u> | <u>-</u> | <u>3,497,002</u> |

The Muslim Cultural Heritage Centre

Notes to the Financial Statements - continued
for the Year Ended 31 March 2025

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | | |
|---------------|----------------------|----------------------|
| | 31.3.25 | 31.3.24 |
| | £ | £ |
| Other debtors | <u>38,744</u> | <u>12,804</u> |

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | | |
|---------------------------------|----------------------|----------------------|
| | 31.3.25 | 31.3.24 |
| | £ | £ |
| Trade creditors | 1 | (1) |
| Social security and other taxes | 23,000 | 18,000 |
| Pension payable | 682 | - |
| Salaries and wages payable | (1,045) | - |
| Other creditors | 40,347 | 26,239 |
| Accrued expenses | <u>1,800</u> | <u>1,800</u> |
| | <u>64,785</u> | <u>46,038</u> |

14. MOVEMENT IN FUNDS

| | At 1.4.24 | Net movement in funds | At 31.3.25 |
|---------------------------|-------------------------|-----------------------------|-------------------------|
| | £ | £ | £ |
| Unrestricted funds | | | |
| General fund | <u>3,963,579</u> | <u>153,765</u> | <u>4,117,344</u> |
| TOTAL FUNDS | <u>3,963,579</u> | <u>153,765</u> | <u>4,117,344</u> |

Net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---------------------------|----------------------------|----------------------------|---------------------------|
| Unrestricted funds | | | |
| General fund | <u>930,680</u> | <u>(776,915)</u> | <u>153,765</u> |
| TOTAL FUNDS | <u>930,680</u> | <u>(776,915)</u> | <u>153,765</u> |

The Muslim Cultural Heritage Centre

Notes to the Financial Statements - continued
for the Year Ended 31 March 2025

14. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

| | At 1.4.23 £ | Net movement in funds £ | At 31.3.24 £ |
|---------------------------|------------------|----------------------------------|--------------------|
| Unrestricted funds | | | |
| General fund | 4,029,873 | (66,294) | 3,963,579 |
| | <hr/> | <hr/> | <hr/> |
| TOTAL FUNDS | <u>4,029,873</u> | <u>(66,294)</u> | <u>3,963,579</u> |

Comparative net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---------------------------|----------------------------|----------------------------|---------------------------|
| Unrestricted funds | | | |
| General fund | 682,340 | (748,634) | (66,294) |
| | <hr/> | <hr/> | <hr/> |
| TOTAL FUNDS | <u>682,340</u> | <u>(748,634)</u> | <u>(66,294)</u> |

A current year 12 months and prior year 12 months combined position is as follows:

| | At 1.4.23 £ | Net movement in funds £ | At 31.3.25 £ |
|---------------------------|------------------|----------------------------------|--------------------|
| Unrestricted funds | | | |
| General fund | 4,029,873 | 87,471 | 4,117,344 |
| | <hr/> | <hr/> | <hr/> |
| TOTAL FUNDS | <u>4,029,873</u> | <u>87,471</u> | <u>4,117,344</u> |

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---------------------------|----------------------------|----------------------------|---------------------------|
| Unrestricted funds | | | |
| General fund | 1,613,020 | (1,525,549) | 87,471 |
| | <hr/> | <hr/> | <hr/> |
| TOTAL FUNDS | <u>1,613,020</u> | <u>(1,525,549)</u> | <u>87,471</u> |

The Muslim Cultural Heritage Centre

Notes to the Financial Statements - continued
for the Year Ended 31 March 2025

15. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2025.

THE MUSLIM CULTURAL HERITAGE CENTRE (MCHC) TRUST

England & Wales - Charity number 1059085

Accounts

REGISTERED COMPANY NUMBER: 03273033 (England and Wales)
REGISTERED CHARITY NUMBER: 1059085

Report of the Trustees and
Financial Statements for the Year Ended 31 March 2024
for
The Muslim Cultural Heritage Centre
(A Company Limited by Guarantee)

Stan Kelly & Co
Chartered Certified Accountants
Suite 2, Wenta Business Centre
1 Electric Avenue
Enfield
EN3 7XU

The Muslim Cultural Heritage Centre

**Contents of the Financial Statements
for the Year Ended 31 March 2024**

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| Cash Flow Statement | 13 |
| Notes to the Cash Flow Statement | 14 |
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The Muslim Cultural Heritage Centre

Report of the Trustees
for the Year Ended 31 March 2024

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2024. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The purposes of the charity as set out in its governing document are:

- (a) To provide a benefit to the public in North Kensington, particularly those in the area who are Muslim and seek to alleviate the circumstances of those in need but also very much an open-door resource for the wider community;
- (b) To advance education in Arabic and other subjects;
- (c) To provide the Muslim and wider community with a focal point for a range of spiritual, social, cultural/arts. economic, educational and training activities;
- (d) To enable the Community to develop greater self-confidence through a sense of belonging and to reduce isolation and fear; and
- (e) To reach out and act as resource for the community, the third (voluntary) sector, statutory agencies and the wider community.

The Muslim Cultural Heritage Centre

Report of the Trustees **for the Year Ended 31 March 2024**

OBJECTIVES AND ACTIVITIES

Significant activities

The main activities undertaken in relation to those purposes during the year were:

Masjid:

Daily, Friday, Eid and Janaza Prayers; Ramadan programme; Talks and Seminars; Matrimonial Services; Pastoral and Mediation Services; Inductions and weekly educational programmes for New Muslims.

Education and Training:

Saturday Homework Club; Sunday Children's Arabic Education Project; Weekday Quran classes; Quran and Arabic Circle; Reference Library have continued to be provided throughout the year.

Social:

The Elderly Well-Being Project; Luncheon Club for elderly men, Therapeutic Counselling Service; Youth Development; Community Kitchen; School and other references; Signpost and referral service; Resource Centre.

Cohesion:

Diversity and Awareness programme; Community Cohesion Work; Networking and Sharing Good Practice with other Muslim Centres; Working with Faith Groups for the Common Good; Supporting Good Causes; Annual Open Day; Official Visits Programme; Civic Participation Programme; Media Engagement.

Sustainability:

In-house Income-Generation Activities; UK Fundraising; Development of a Waqf (Endowment) Project composed of social enterprise projects that will benefit the community through vocational training and job creation while generating modest sustainable rent/service income for the Trust. The construction phase for this particular project has been completed. The project is currently awaiting the funds required to purchase the designated space and begin the second phase of the work, which includes fit-out and flooring work. The third phase involves starting the social enterprise projects and generating sustainable annual income.

How the activities undertaken during the year contributed to the achievement of the aims and objectives:

Over the past twenty-three years, the Centre has established a reputation for trust, integrity, and inclusivity. This is demonstrated by the high number of community members who attend prayers and engage with the Centre's activities; the longstanding partnership with the local voluntary and statutory sectors, who monitor and evaluate our performance and extend their support; and the presence of two local authority councillors on the Board of Trustees, which has deepened the partnership between the Council and the community that the Centre represents.

The staff group has been characterised by the fact that many have been involved since the early years of the Centre. This low turnover within the staff group reflects the commitment and good morale fostered by the senior management and Board. This is also vital to our ability to deliver relationship-based pastoral care, an aspect of our work that the community values highly and one that the Council has always encouraged us to maintain alongside other services such as therapeutic counselling and youth development.

The Muslim Cultural Heritage Centre

Report of the Trustees
for the Year Ended 31 March 2024

OBJECTIVES AND ACTIVITIES

Public benefit

When reviewing our activities, the Trustees refer to the Charity Commission guidance on public benefit. The Trustees ensure that the activities undertaken align with the charitable objectives of the Trust and are satisfied that the Charity's activities meet the requirements for demonstrating public benefit.

Impact of the Charity's Performance on Beneficiaries

The beneficiaries of the Charity include members of the public who attend and participate in various functions listed under main activities. The ongoing, successful provision of these services has provided beneficiaries with essential spiritual support and related benefits, as reflected in the continuous stream of interactive, constructive, and positive feedback received. The Charity's efforts to diversify its income sources ensure that these services will be sustained for the foreseeable future.

Broader Impact on Society

Wider society has benefited from the spiritual support and developmental assistance provided to the beneficiaries, contributing to better-adjusted, more content communities.

Volunteers

The Charity greatly appreciates the tireless efforts of its volunteers, who contribute to service provision, charity initiatives, and fundraising. It is estimated that volunteers contribute over 8,000 hours annually. Valued conservatively at £12.21 per hour, this amounts to over £97,680.

We extend our heartfelt thanks to all staff, trustees, volunteers, and the hundreds of individuals who donate their time and resources to the Charity. Their support is vital to our operations and continued success.

Report of the Trustees
for the Year Ended 31 March 2024

STRATEGIC REPORT

Achievement and performance

Charitable activities

" **Daily Prayers & Religious Services:** The Centre hosts daily five prayers, Friday Jummah, and occasional Janaza (funeral prayers). Imams provide pastoral care to individuals and families and deliver educational classes on subjects such as 'hifz' (Quranic memorization), 'hadith', 'fiqh', and the Quran throughout the year. The Centre also utilizes modern technologies like Zoom and social media, especially during Ramadan.

" **Ramadan Services:** Despite challenges from the rising cost of living, the Centre hosted large gatherings during the fast month of Ramadan in 2023 and 2024 for breaking the fast and performing night prayers. Ramadan activities included:

- o Daily religious and health sessions.
- o Free hot Iftar meals for about 300 worshippers.
- o Hot meals delivered to vulnerable households in the community.

Educational and Teaching Initiatives

" **Saturday School:** In partnership with City-Circle, the Saturday School operates during term time from 9:50 to 13:30, serving students from Year 4 to 13. The curriculum includes Maths, English, Islamic Studies, and A-Level Maths. Over 80 young people attend, with volunteers from various professional backgrounds. All volunteers undergo DBS checks and Child Protection training.

" **Library:** The Centre's library provides a valuable resource for researchers and community members interested in Islamic literature. Recent refurbishments have enhanced its accessibility, and ongoing work is focused on updating the library's collection to cater to all age groups and ensure the visibility of resources.

Community Support Services

" **Al-Manaar Community Kitchen:** The kitchen provides freshly cooked meals and hot drinks after Friday Jummah prayers. It has become a social hub, helping ease trauma experienced by the local community from the Grenfell Tower fire, COVID-19, and the rising cost of living.

" **Al-Manaar Counselling Service (ACS):** The ACS offers professional counselling services throughout the week, conducting around 90 therapeutic sessions monthly. The service now includes specialist child therapeutic counselling, and informal coffee mornings and afternoons raise awareness about mental health and provide support for individual and group discussions.

Social Cohesion, Diversity, and Awareness Programs

" The Centre continues to provide educational opportunities about Islam and Muslims to higher education institutions, schools, and universities. It works closely with Inter-Faith Forums and Networks and collaborates with statutory services like the Police to ensure community safety and wellbeing.

" **Community and Interfaith Collaboration:** The Centre actively participates in civic events and engages with other faith-based and non-faith organisations across London. It also supports homeless individuals in collaboration with Jewish and Christian organisations. The management is part of an interfaith leadership group that delivers joint initiatives to support those in need.

This broad range of activities demonstrates the Centre's commitment to serving both the spiritual and social needs of the local community while fostering cohesion, support, and awareness across diverse groups

Almanaar Youth Development Initiative (AYDI)

The Almanaar Youth Development Initiative (AYDI) is dedicated to empowering young people by providing them with valuable skills and knowledge related to employment, training, and educational opportunities. The initiative also focuses on physical and leisure activities, ensuring that services meet the identified needs of the youth. Over 25 young people are currently registered with AYDI, and this number continues to grow.

Key Activities:

" **Youth Consultations:** AYDI engages young people from the planning phase through to delivery to ensure that activities address specific needs and skills gaps.

The Muslim Cultural Heritage Centre

Report of the Trustees for the Year Ended 31 March 2024

" **Partnerships:** AYDI collaborates with organisations like the Metropolitan Police, delivering boxing programs and previously running successful Police-Cadet programs. New activities, including cooking sessions and job fairs, are designed to equip young people with life skills, vocational knowledge, and employment opportunities.

" **Physical and Leisure Activities:** Activities focus on both physical fitness and personal development. For example, open-access physical sessions are paired with discussions about additional support needs for youth.

" **Support for Low-Income Families:** AYDI ensures that young people from low-income backgrounds are able to participate in summer leisure activities, promoting inclusivity and access to essential experiences.

" **One-to-One Support:** The initiative offers personalised support for young people facing challenges in school, such as exclusions and mental health concerns.

" **Weekly Awareness Sessions:** These sessions provide a safe space for young people to discuss societal issues and challenges, particularly those arising from multiple disadvantages.

The AYDI program was recognised for its outstanding impact by winning the **Beacon Mosque Award for "Best Youth Service in 2023"**.

Sustainability Efforts

The Centre's sustainability relies on a mix of community donations, grants, and income generated through room and hall hire.

" **Donors and Grants:** The Centre is grateful for the support of various donors, including community contributors, the Royal Borough of Kensington and Chelsea, Islamic Relief, and Help Yateem, who provide grants to fund community services like the Therapeutic Counselling Service.

" **Room and Conference Hall Hire:** The Centre generates revenue by renting out rooms and conference spaces for meetings and conferences, which contributes to its financial sustainability.

" **Fundraising:** The Centre holds fundraising activities, including regular donations during the weekly Jummah prayers. These efforts are crucial for meeting the evolving needs of the community.

In addition, the Centre is committed to diversifying its funding sources to ensure long-term development and the ability to adapt to future community needs.

Fundraising activities

The charity relies on grant aid from the donors whose support is highly appreciated. We shall continue to diversify our funding sources to ensure sustainability and long-term development to meet the changing needs of the community we serve.

Section 172(1) statement

Over the past twenty-three years the Centre has established a reputation for trust, integrity and being inclusive. This is borne out in the high number of the community who attend prayers and engage with the Centre's activities; the longstanding donors, who continue to monitor and evaluate our performance and continue to extend their support; the fact that the Board of Trustees retains two local authority councillors, which has continued to develop even deeper the partnership between the Council and the community for which the Centre is a conduit.

The staff group has been characterised over the years by the simple fact that many of them have been involved since the early years of the Centre. This low turnover within the staff group is testament to the commitment and good morale engendered by the senior management and Board. This is also incredibly important to our ability to deliver at a high-level certain relationship-based pastoral care, an element of our work that the community value highly and one which the Council in particular has always wanted us to maintain as a priority.

Financial review

Financial position

During the year, the total income generated was £682,340 (2023: £747,065).

The charity made a deficit of £66,464 for the year ended 31 March 2024 (2023: surplus £124,938).

After taking account of the operations, the charity's available funds stood at £3,963,579 for the year ended 31 March 2024 (4,029,873 as at 31 March 2023).

The Muslim Cultural Heritage Centre

Report of the Trustees
for the Year Ended 31 March 2024

STRATEGIC REPORT

Financial review

Reserves policy

The Centre has a Reserves Policy to ensure its financial stability and long-term viability. The policy aims to maintain sufficient reserves to absorb unexpected setbacks and capitalize on opportunities for growth. This approach helps the Centre provide reliable services and secure funding over time.

Target Reserves: The policy specifies that reserves should cover at least three months of operating costs, including payroll, contractual obligations, and third-party commitments. These reserves are reviewed annually to ensure they are adequate.

Challenges: Despite efforts to build reserves, the Centre faces difficulties in securing enough revenue to cover ongoing operating costs and to build long-term financial sustainability. As a result, maintaining consistent reserve levels has been challenging.

Future Plans for Financial Stability: To address this, the Centre is actively working on securing long-term revenue funding through initiatives such as:

Endowment Project: This project is currently under development to provide a more stable financial foundation.

Long-term Sponsorships: Efforts are also focused on establishing long-term funding relationships with sponsors.

Principal Funding Sources

The Centre's primary funding sources include:

Private Donations: From local community donors and the wider London community.

Grants: From organisations such as the Royal Borough of Kensington and Chelsea, Islamic Relief and other UK-based trusts.

These funding streams are crucial for supporting the Centre's diverse activities and ensuring its continued operation.

Future Plans

A three-year strategic plan is in place to guide the Centre's activities and growth. Key priorities include:

Youth, Elderly, and Homeless Services: Programs focusing on addressing the needs of young people, the elderly, and the homeless, while also tackling issues like unemployment and educational underachievement.

Facility Improvements: The Centre's training rooms and meeting halls have been partially refurbished, including upgrades to WiFi and projector systems, to improve functionality for events and programs.

Enhanced Fundraising: The Centre is utilising Gift Aid and exploring online donation platforms to increase its income and financial sustainability.

Through these efforts, the Centre aims to secure a more stable financial future while continuing to serve the community's evolving needs.

The Muslim Cultural Heritage Centre

Report of the Trustees **for the Year Ended 31 March 2024**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is constituted as a company limited by guarantee, registered under the Companies Act and its governing document is a Memorandum and Articles of Association dated 04 November 1996 under company legislation. The charity is also known by its operating name, MCHC/Almanaar.

By operation of law all trustees are directors under the Companies Act 2006 and all directors are trustees under Charities legislation and have responsibilities, as such, under both company and charity legislation. The trustees are all individuals.

The management of the charity is the responsibility of the Trustees who are appointed and co-opted under the terms of the Articles of Association.

Research and Development

Organisational structure

The Memorandum and Articles of Association state that there shall be up to twelve trustees comprising of seven community representatives, three appointed for special skills relevant to the work of the Trust and a further two nominees from the Royal Borough of Kensington and Chelsea. With the exception of Royal Borough nominees, trustees are appointed by serving trustees and may serve for a maximum of two consecutive five- year terms.

The Board of Trustees meets at least four times a year to manage the Trust.

The Trust constitution provides for a Shura (Advisory) Council, a body comprised of members of the community that provide support, advice and ideas for the work and development of the Trust. Should the trustees or the Shura Council need further advice or arbitration on matters concerning the Trust, they are able to consult the Tahkeem (Arbitration) Committee which the constitution stipulates to be made up of seven independent people with the skills in the areas of mediation and conciliation, along with the sound knowledge of Islamic Jurisprudence.

The Shura (Advisory) Council ceased to function over fourteen years ago due to poor attendance. Its nature as merely an advisory body did not appear to have appealed to most of the original members who were former members of the Muslim Communities Forum, the precursor to the MCHC Trust. Before re-establishing the Shura Council - its nature, role and membership may need to be re-examined, possibly as part of an overall review of the MCHC Trust constitution.

The Tahkeem (arbitration) Committee was never formally established/activated.

The Board of Trustees appoints a lead executive person (Chief Executive Officer) who is entrusted with the management of the Trust. She/He is supervised (line managed) by the Chairman (or whoever the Chairman delegates this role to).

The CEO is responsible for managing the running of the Trust and all aspects related to, e.g., health and safety, staff and management of assets, public relations, projects, events, etc. She/He reports back to the Board in the quarterly Board meetings on the Trust's financial position, current and planned work, progress made within Board approved work plan and annual budget and within the parameters set by Board decisions. The CEO seeks formal authorisation for any new actions (of financial, staffing or risk implications to the Centre) not already approved by the Board. Trustees, subject to their availability, attend an informal monthly meeting with the CEO to assist in addressing any difficulties that may arise in implementing Board decisions or any new occurrences at the Centre. Any decisions needed to be made at these monthly meetings, have to be ratified at the next Board meeting

Induction and Training of new Trustees

New Trustees are inducted into the workings of MCHC Trust including, Board policy and procedures, by way of electronic updates including, but not limited to, regular briefings on Trust Activities. The Trust also organises strategic planning and trustee-training workshops for all serving members.

Engagement with employees

The Charity maintained a good working relationship with staff during the year. The board and management encourage open access dialogues between management and employees in order to build on the existing excellent relationship that existed.

Engagement with suppliers, customers and others

The Charity engages with various stakeholders and suppliers in a way that is most beneficial for the provision of the services of the Charity. The Charity ensures good working relationship with suppliers and members within the boundary of the law in respect of procurement, payment and service delivery. The charity ensures all liabilities resulting from PAYE and pensions deductions including contributions are met within the timescales accordingly.

The Muslim Cultural Heritage Centre

Report of the Trustees
for the Year Ended 31 March 2024

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
03273033 (England and Wales)

Registered Charity number
1059085

Registered office
244 Acklam Road
North Kensington
London
W10 5YG

Trustees

Esmail Jasat (resigned 11.6.23)
Abdulkarim Khalil (resigned 26.10.23)
Kasim Ali Chair
Gerard Hargreaves (resigned 30.1.24)
Dr Mustafa Abu-Lisan (resigned 2.1.24)
Abdelilah Sirokh
Marouane Benchekroun (resigned 2.1.24)
Khadra Said
Muna Mohamed Ali
Cllr Marwan Elnagh (appointed 8.3.24)
Cllr Kim D S Taylor-Smith (appointed 8.3.24)

Company Secretary
Abdurahman Sayed

Independent Examiner

Dr E.Oloke, DBA, MBA, MSc, FCCA
Stan Kelly & Co
Chartered Certified Accountants
Suite 2, Wenta Business Centre
1 Electric Avenue
Enfield
EN3 7XU

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors,
on 15 November 2024 and signed on the board's behalf by:

Kasim Ali - Trustee

P.P. 

**Independent Examiner's Report to the Trustees of
The Muslim Cultural Heritage Centre**

Independent examiner's report to the trustees of The Muslim Cultural Heritage Centre ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2024.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

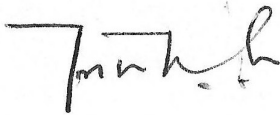
Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Dr E.Oloke, DBA, MBA, MSc, FCCA
The Association of Chartered Certified Accountants

Stan Kelly & Co
Chartered Certified Accountants
Suite 2, Wenta Business Centre
1 Electric Avenue
Enfield
EN3 7XU

Date: 15.11.2024

The Muslim Cultural Heritage Centre

Statement of Financial Activities
for the Year Ended 31 March 2024

| | | 31.3.24 | 31.3.23 |
|------------------------------------|-------|-------------------------|------------------|
| | | Total | Total |
| | | funds | funds |
| | | £ | £ |
| INCOME AND ENDOWMENTS FROM | Notes | | |
| Donations and legacies | 2 | 562,365 | 679,746 |
| Other trading activities | 3 | 110 | 2,684 |
| Other income | | <u>119,865</u> | <u>64,635</u> |
| Total | | <u>682,340</u> | <u>747,065</u> |
| | | | |
| EXPENDITURE ON | | | |
| Raising funds | 4 | - | 2,269 |
| Charitable activities | 5 | | |
| Charitable | | 606,353 | 582,368 |
| General | | 58,345 | 1,800 |
| Other | | <u>83,936</u> | <u>35,690</u> |
| Total | | <u>748,634</u> | <u>622,127</u> |
| | | | |
| NET INCOME/(EXPENDITURE) | | (66,294) | 124,938 |
| | | | |
| RECONCILIATION OF FUNDS | | | |
| Total funds brought forward | | 4,029,873 | 3,904,935 |
| | | | |
| TOTAL FUNDS CARRIED FORWARD | | <u>3,963,579</u> | <u>4,029,873</u> |

The notes form part of these financial statements

The Muslim Cultural Heritage Centre

Balance Sheet
31 March 2024

| | | 31.3.24 | 31.3.23 |
|--|-------|-------------------------|------------------|
| | | Total | Total |
| | | funds | funds |
| | | £ | £ |
| FIXED ASSETS | Notes | | |
| Tangible assets | 11 | 3,497,002 | 3,506,194 |
| CURRENT ASSETS | | | |
| Debtors | 12 | 12,804 | 79,249 |
| Cash at bank and in hand | | <u>499,811</u> | <u>459,488</u> |
| | | 512,615 | 538,737 |
| CREDITORS | | | |
| Amounts falling due within one year | 13 | (46,038) | (15,058) |
| | | <u>466,577</u> | <u>523,679</u> |
| NET CURRENT ASSETS | | | |
| | | <u>466,577</u> | <u>523,679</u> |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | <u>3,963,579</u> | 4,029,873 |
| NET ASSETS | | <u>3,963,579</u> | <u>4,029,873</u> |
| FUNDS | 14 | | |
| Unrestricted funds | | <u>3,963,579</u> | <u>4,029,873</u> |
| TOTAL FUNDS | | <u>3,963,579</u> | <u>4,029,873</u> |

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2024.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2024 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The financial statements were approved by the Board of Trustees and authorised for issue on 15 November 2024 and were signed on its behalf by:

The notes form part of these financial statements

The Muslim Cultural Heritage Centre

Balance Sheet - continued
31 March 2024

Muna Mohamed Ali - Trustee



The notes form part of these financial statements

The Muslim Cultural Heritage Centre

Cash Flow Statement
for the Year Ended 31 March 2024

| | Notes | 31.3.24 £ | 31.3.23 £ |
|---|-------|-----------------------|-----------------------|
| Cash flows from operating activities | | | |
| Cash generated from operations | 1 | <u>40,323</u> | <u>72,074</u> |
| Net cash provided by operating activities | | <u>40,323</u> | <u>72,074</u> |
| Cash flows from investing activities | | | |
| Purchase of tangible fixed assets | | <u>-</u> | <u>(1,596)</u> |
| Net cash provided by/(used in) investing activities | | <u>-</u> | <u>(1,596)</u> |
| | | <u>-</u> | <u>-</u> |
| Change in cash and cash equivalents in the reporting period | | 40,323 | 70,478 |
| Cash and cash equivalents at the beginning of the reporting period | | <u>459,488</u> | <u>389,010</u> |
| Cash and cash equivalents at the end of the reporting period | | <u>499,811</u> | <u>459,488</u> |

The notes form part of these financial statements

The Muslim Cultural Heritage Centre

Notes to the Cash Flow Statement
for the Year Ended 31 March 2024

1. RECONCILIATION OF NET (EXPENDITURE)/INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

| | 31.3.24 | 31.3.23 |
|---|----------------------|----------------------|
| | £ | £ |
| Net (expenditure)/income for the reporting period (as per the Statement of Financial Activities) | (66,294) | 124,938 |
| Adjustments for: | | |
| Depreciation charges | 9,192 | 9,192 |
| Decrease/(increase) in debtors | 66,445 | (70,252) |
| Increase in creditors | <u>30,980</u> | <u>8,196</u> |
| Net cash provided by operations | <u>40,323</u> | <u>72,074</u> |

2. ANALYSIS OF CHANGES IN NET FUNDS

| | At 1.4.23 | Cash flow | At 31.3.24 |
|--------------------------|-----------------------|----------------------|-----------------------|
| | £ | £ | £ |
| Net cash | | | |
| Cash at bank and in hand | <u>459,488</u> | <u>40,323</u> | <u>499,811</u> |
| | <u>459,488</u> | <u>40,323</u> | <u>499,811</u> |
| Total | <u>459,488</u> | <u>40,323</u> | <u>499,811</u> |

The notes form part of these financial statements

Notes to the Financial Statements
for the Year Ended 31 March 2024

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

| | |
|-----------------------|---------------------------|
| Plant and machinery | - 15% on reducing balance |
| Fixtures and fittings | - 25% on reducing balance |

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

The Muslim Cultural Heritage Centre

Notes to the Financial Statements - continued
for the Year Ended 31 March 2024

2. DONATIONS AND LEGACIES

| | 31.3.24 | 31.3.23 |
|--------------------------------|-----------------------|-----------------------|
| | £ | £ |
| Private donation | 78,489 | 7,748 |
| Donations | 54,050 | 54,569 |
| Gift aid | 19,000 | 25,146 |
| Legacies and endowment | 128,293 | 87,377 |
| Grants | 137,878 | 359,550 |
| Friday offerings | 94,680 | 94,517 |
| Zakat, sadaqa and fitrana -res | 22,426 | 19,934 |
| Ramadan collections | 19,606 | 26,385 |
| Eid collections | 7,943 | 4,520 |
| | <u>562,365</u> | <u>679,746</u> |

Grants received, included in the above, are as follows:

| | 31.3.24 | 31.3.23 |
|--------------|-----------------------|-----------------------|
| | £ | £ |
| Other grants | <u>137,878</u> | <u>359,550</u> |

3. OTHER TRADING ACTIVITIES

| | 31.3.24 | 31.3.23 |
|------------------|-------------------|---------------------|
| | £ | £ |
| Canteen receipts | <u>110</u> | <u>2,684</u> |

4. RAISING FUNDS

Raising donations and legacies

| | 31.3.24 | 31.3.23 |
|------------|-----------------|---------------------|
| | £ | £ |
| Imam cover | <u>-</u> | <u>2,269</u> |

The Muslim Cultural Heritage Centre

Notes to the Financial Statements - continued
for the Year Ended 31 March 2024

5. CHARITABLE ACTIVITIES COSTS

| | Direct Costs £ | Support costs (see note 6) £ | Totals £ |
|------------|----------------------|---------------------------------------|----------------|
| Charitable | 653,353 | (47,000) | 606,353 |
| General | - | 58,345 | 58,345 |
| | <u>653,353</u> | <u>11,345</u> | <u>664,698</u> |

6. SUPPORT COSTS

| | Finance £ | Governance costs £ | Totals £ |
|------------|--------------|--------------------------|---------------|
| Charitable | - | (47,000) | (47,000) |
| General | 1,625 | 56,720 | 58,345 |
| | <u>1,625</u> | <u>9,720</u> | <u>11,345</u> |

7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

| | | |
|-----------------------------|--------------|--------------|
| | 31.3.24 | 31.3.23 |
| | £ | £ |
| Depreciation - owned assets | <u>9,192</u> | <u>9,192</u> |

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2024 nor for the year ended 31 March 2023.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2024 nor for the year ended 31 March 2023.

9. STAFF COSTS

| | | |
|-----------------------|----------------|----------------|
| | 31.3.24 | 31.3.23 |
| | £ | £ |
| Wages and salaries | 417,004 | 416,416 |
| Social security costs | 35,004 | 36,063 |
| Other pension costs | <u>10,227</u> | <u>10,891</u> |
| | <u>462,235</u> | <u>463,370</u> |

The average monthly number of employees during the year was as follows:

| | | |
|------------------------------|-----------|-----------|
| | 31.3.24 | 31.3.23 |
| Management and support staff | <u>20</u> | <u>21</u> |

The Muslim Cultural Heritage Centre

Notes to the Financial Statements - continued
for the Year Ended 31 March 2024

9. STAFF COSTS - continued

No employees received emoluments in excess of £60,000.

10. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

| | Total funds £ |
|------------------------------------|-------------------------|
| INCOME AND ENDOWMENTS FROM | |
| Donations and legacies | 679,746 |
| Other trading activities | 2,684 |
| Other income | <u>64,635</u> |
| Total | <u>747,065</u> |
| EXPENDITURE ON | |
| Raising funds | 2,269 |
| Charitable activities | |
| Charitable | 582,368 |
| General | 1,800 |
| Other | <u>35,690</u> |
| Total | <u>622,127</u> |
| NET INCOME | 124,938 |
| RECONCILIATION OF FUNDS | |
| Total funds brought forward | 3,904,935 |
| TOTAL FUNDS CARRIED FORWARD | <u><u>4,029,873</u></u> |

The Muslim Cultural Heritage Centre

Notes to the Financial Statements - continued
for the Year Ended 31 March 2024

11. TANGIBLE FIXED ASSETS

| | Freehold property £ | Plant and machinery £ | Fixtures and fittings £ | Totals £ |
|-----------------------------------|---------------------------|-----------------------------|----------------------------------|------------------|
| COST | | | | |
| At 1 April 2023 and 31 March 2024 | <u>4,798,903</u> | <u>112,707</u> | <u>232,948</u> | <u>5,144,558</u> |
| DEPRECIATION | | | | |
| At 1 April 2023 | 1,309,430 | 102,394 | 226,540 | 1,638,364 |
| Charge for year | - | 2,784 | 6,408 | 9,192 |
| At 31 March 2024 | <u>1,309,430</u> | <u>105,178</u> | <u>232,948</u> | <u>1,647,556</u> |
| NET BOOK VALUE | | | | |
| At 31 March 2024 | <u>3,489,473</u> | <u>7,529</u> | - | <u>3,497,002</u> |
| At 31 March 2023 | <u>3,489,473</u> | <u>10,313</u> | <u>6,408</u> | <u>3,506,194</u> |

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | | | |
|---------------|--|---------------|---------------|
| | | 31.3.24 | 31.3.23 |
| | | £ | £ |
| Other debtors | | <u>12,804</u> | <u>79,249</u> |

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | | | |
|---------------------------------|--|---------------|---------------|
| | | 31.3.24 | 31.3.23 |
| | | £ | £ |
| Trade creditors | | (1) | - |
| Social security and other taxes | | 18,000 | 7,583 |
| Other creditors | | 26,239 | 5,675 |
| Accrued expenses | | <u>1,800</u> | <u>1,800</u> |
| | | <u>46,038</u> | <u>15,058</u> |

14. MOVEMENT IN FUNDS

| | At 1.4.23 £ | Net movement in funds £ | At 31.3.24 £ |
|---------------------------|------------------|----------------------------------|--------------------|
| Unrestricted funds | | | |
| General fund | 4,029,873 | (66,294) | 3,963,579 |
| TOTAL FUNDS | <u>4,029,873</u> | <u>(66,294)</u> | <u>3,963,579</u> |

The Muslim Cultural Heritage Centre

Notes to the Financial Statements - continued
for the Year Ended 31 March 2024

14. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---------------------------|----------------------------|----------------------------|---------------------------|
| Unrestricted funds | | | |
| General fund | 682,340 | (748,634) | (66,294) |
| | <hr/> | <hr/> | <hr/> |
| TOTAL FUNDS | <u>682,340</u> | <u>(748,634)</u> | <u>(66,294)</u> |

Comparatives for movement in funds

| | At 1.4.22 £ | Net movement in funds £ | At 31.3.23 £ |
|---------------------------|-------------------------|----------------------------------|-------------------------|
| Unrestricted funds | | | |
| General fund | 3,904,935 | 124,938 | 4,029,873 |
| | <hr/> | <hr/> | <hr/> |
| TOTAL FUNDS | <u>3,904,935</u> | <u>124,938</u> | <u>4,029,873</u> |

Comparative net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---------------------------|----------------------------|----------------------------|---------------------------|
| Unrestricted funds | | | |
| General fund | 747,065 | (622,127) | 124,938 |
| | <hr/> | <hr/> | <hr/> |
| TOTAL FUNDS | <u>747,065</u> | <u>(622,127)</u> | <u>124,938</u> |

A current year 12 months and prior year 12 months combined position is as follows:

| | At 1.4.22 £ | Net movement in funds £ | At 31.3.24 £ |
|---------------------------|-------------------------|----------------------------------|-------------------------|
| Unrestricted funds | | | |
| General fund | 3,904,935 | 58,644 | 3,963,579 |
| | <hr/> | <hr/> | <hr/> |
| TOTAL FUNDS | <u>3,904,935</u> | <u>58,644</u> | <u>3,963,579</u> |

The Muslim Cultural Heritage Centre

Notes to the Financial Statements - continued
for the Year Ended 31 March 2024

14. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---------------------------|----------------------------|----------------------------|---------------------------|
| Unrestricted funds | | | |
| General fund | 1,429,405 | (1,370,761) | 58,644 |
| | <hr/> | <hr/> | <hr/> |
| TOTAL FUNDS | <u>1,429,405</u> | <u>(1,370,761)</u> | <u>58,644</u> |

15. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2024.

The Muslim Cultural Heritage Centre

Detailed Statement of Financial Activities
for the Year Ended 31 March 2024

| | 31.3.24 | 31.3.23 |
|---------------------------------------|----------------|----------------|
| | £ | £ |
| INCOME AND ENDOWMENTS | | |
| Donations and legacies | | |
| Private donation. | 78,489 | 7,748 |
| Donations | 54,050 | 54,569 |
| Gift aid | 19,000 | 25,146 |
| Legacies and endowment | 128,293 | 87,377 |
| Grants | 137,878 | 359,550 |
| Friday offerings | 94,680 | 94,517 |
| Zakat, sadaqa and fitrana -res | 22,426 | 19,934 |
| Ramadan collections | 19,606 | 26,385 |
| Eid collections | 7,943 | 4,520 |
| | <u>562,365</u> | <u>679,746</u> |
| Other trading activities | | |
| Canteen receipts | 110 | 2,684 |
| Other income | | |
| Rent received | 43,930 | 24,000 |
| Hall hire | 51,211 | 29,288 |
| Activities income | 16,509 | 3,230 |
| Classes | - | 3,135 |
| Counselling service | 495 | 820 |
| Catering -general | 6,720 | 3,508 |
| Elderly well-being project | - | 654 |
| Training and learning | 1,000 | - |
| | <u>119,865</u> | <u>64,635</u> |
| Total incoming resources | 682,340 | 747,065 |
| EXPENDITURE | | |
| Raising donations and legacies | | |
| Imam cover | - | 2,269 |
| Charitable activities | | |
| Wages | 417,004 | 416,416 |
| Social security | 35,004 | 36,063 |
| Pensions | 10,227 | 10,891 |
| Rates and water | 10,377 | 2,609 |
| Insurance | 7,783 | 7,169 |
| Light and heat | 28,940 | 37,199 |
| Carried forward | 509,335 | 510,347 |

This page does not form part of the statutory financial statements

The Muslim Cultural Heritage Centre

Detailed Statement of Financial Activities
for the Year Ended 31 March 2024

| | 31.3.24 | 31.3.23 |
|--------------------------------|------------------------|-----------------------|
| | £ | £ |
| Charitable activities | | |
| Brought forward | 509,335 | 510,347 |
| Telephone | 3,230 | 2,070 |
| Postage and stationery | 1,770 | 3,557 |
| Sundries | 189 | 6,661 |
| Catering and refreshments | - | 937 |
| Staff welfare | 1,234 | 559 |
| Staff training | - | 622 |
| Cleaning | 3,227 | 3,846 |
| Repairs & maintenance | 8,140 | 16,172 |
| Travelling expenses | 832 | 462 |
| Zakat and fitrana -restrict | 12,801 | 8,020 |
| Ramadan expenses | 15,886 | 9,778 |
| Eid fitri party expenses | 2,287 | 1,917 |
| Consultancy | 29,058 | - |
| Volunteer's expenses | 689 | 99 |
| Waste and refuse | 1,873 | 5,719 |
| Subscriptions | 1,759 | 1,568 |
| Covid-19 expenses | - | 144 |
| Sadaqa masjid | - | 1,042 |
| Counselling expenses | 56 | - |
| Fund raising and donation cost | 13,987 | - |
| HR recruitment and retention | 47,000 | - |
| | 653,353 | 573,520 |
| Other | | |
| Project expenses | 74,744 | 22,909 |
| Charitable donations | - | 3,589 |
| Plant and machinery | 2,784 | - |
| Fixtures and fittings | 6,408 | 6,408 |
| Computer equipment | - | 2,784 |
| | 83,936 | 35,690 |
| Support costs | | |
| Finance | | |
| Bank charges | 1,625 | 3,752 |
| Governance costs | | |
| Legal and professional fees | 7,920 | 5,096 |
| Independent examiner's fees | 1,800 | 1,800 |
| | 9,720 | 6,896 |
| Total resources expended | 748,634 | 622,127 |
| Net (expenditure)/income | <u>(66,294)</u> | <u>124,938</u> |

This page does not form part of the statutory financial statements

THE MUSLIM CULTURAL HERITAGE CENTRE (MCHC) TRUST

England & Wales - Charity number 1059085

Accounts

REGISTERED COMPANY NUMBER: 03273033 (England and Wales)
REGISTERED CHARITY NUMBER: 1059085

Report of the Trustees and
Financial Statements for the Year Ended 31 March 2023
for
The Muslim Cultural Heritage Centre
(A Company Limited by Guarantee)

Stan Kelly & Co
Chartered Certified Accountants
14 Centre Way
London
N9 0AH

The Muslim Cultural Heritage Centre

**Contents of the Financial Statements
for the Year Ended 31 March 2023**

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|---|-------------|
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The Muslim Cultural Heritage Centre

Report of the Trustees
for the Year Ended 31 March 2023

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The purposes of the charity as set out in its governing document are:

- (a) To provide a benefit to the public in North Kensington, particularly those in the area who are Muslim and seek to alleviate the circumstances of those in need but also very much an open-door resource for the wider community;
- (b) To advance education in Arabic and other subjects;
- (c) To provide the Muslim and wider community with a focal point for a range of spiritual, social, cultural/arts, economic, educational and training activities;
- (d) To enable the Community to develop greater self-confidence through a sense of belonging and to reduce isolation and fear; and
- (e) To reach out and act as resource for the community, the third (voluntary) sector, statutory agencies and the wider community.

The Muslim Cultural Heritage Centre

Report of the Trustees **for the Year Ended 31 March 2023**

OBJECTIVES AND ACTIVITIES

Significant activities

The main activities undertaken in relation to those purposes during the year were:

Masjid:

Daily, Friday, Eid and Janaza Prayers; Ramadan programme; Talks and Seminars; Matrimonial Services; Pastoral and Mediation Services; Inductions and weekly educational programmes for New Muslims.

Education and Training:

Saturday Homework Club; Sunday Children's Arabic Education Project; Weekday Quran classes; Quran and Arabic Circle; IT Training; ESOL Classes; Reference Library have continued to be provided throughout the year.

Social:

The Elderly Well-Being Project; Therapeutic Counselling Service; Youth Development; Nursery; Community Kitchen; School and other references; Signpost and referral service; Resource Centre.

Cohesion:

Diversity and Awareness programme; Community Cohesion Work; Networking and Sharing Good Practice with other Muslim Centres; Working with Faith Groups for the Common Good; Supporting Good Causes; Annual Open Day; Official Visits Programme; Civic Participation Programme; Media Engagement.

Sustainability:

In-house Income-Generation Activities; UK Fundraising; Development of a Waqf (Endowment) Project composed of social enterprise projects that will benefit the community through vocational training and job creation while generating modest sustainable rent/service income for the Trust. This particular project is currently under construction and is expected to be completed by mid-2024.

How the activities undertaken during the year contributed to the achievement of the aims and objectives:

Over the past twenty-two years the Centre has established a reputation for trust, integrity and being inclusive. This is borne out in the high number of the community who attend prayers and engage with the Centre's activities; the longstanding partnership with the local voluntary and statutory sectors, who continue to monitor and evaluate our performance and continue to extend their support; the fact that the Board of Trustees retains two local authority councillors, which has continued to develop even deeper the partnership between the Council and the community for which the Centre is a conduit.

The staff group has been characterised over the years by the simple fact that many of them have been involved since the early years of the Centre. This low turnover within the staff group is testament to the commitment and good morale engendered by the senior management and Board. This is also incredibly important to our ability to deliver at a high-level certain relationship-based pastoral care, an element of our work that the community value highly and one which the Council in particular has always wanted us to maintain alongside other services such as the therapeutic counselling and youth development services.

The Muslim Cultural Heritage Centre

Report of the Trustees **for the Year Ended 31 March 2023**

OBJECTIVES AND ACTIVITIES

Public benefit

When reviewing our activities, the Trustees have regard to the Charity Commission guidance on public benefit. The Trustees ensure that the activities undertaken are in line with the charitable objects of the MCHC Trust, and in doing so are satisfied that the Charity's activities meet the requirements on demonstrating public benefit.

The difference the charity's performance during the year has made to the beneficiaries of the charity.

The beneficiaries of the charity are those members of the public that attend and/or use the various functions listed under main activities. The charity's continued successful provision of these services has ensured that the beneficiaries have received spiritual support and attendant benefits; this has been confirmed in the stream of interactive, constructive and positive feedbacks received. Our successful financial performance ensures that these services will continue for the foreseeable future.

The degree to which the achievements and performance during the year have benefited wider society.

Wider society has benefitted by the beneficiaries receiving spiritual solace and development support and thereby being better adjusted to and happier within their communities.

Volunteers

The Charity is grateful for the unstinting efforts of its volunteers who are involved in service provision, charity initiatives and fundraising. It is estimated that over 8000 volunteer hours are provided every year. If this is conservatively valued at £11.95 an hour the volunteer effort amounts to over £95,600.

We would like to thank all staff, the trustees, the volunteers, the hundreds of people who donate their money and time to the Charity. Without their help and support the Charity could not have operated.

The Muslim Cultural Heritage Centre

Report of the Trustees **for the Year Ended 31 March 2023**

STRATEGIC REPORT

Achievement and performance

Charitable activities

Charitable activities Religious Activities (Masjid)

We have our daily 5 prayers, Friday Jummah and occasional Janaza (funeral prayers) at the Centre. The Imams provide pastoral care to individuals and families as well as deliver classes of 'hifz' (memorisation of the Quranic verses), 'hadith', Quran and 'fiqh' to several hundred men and women over the year, including using technologies such as zoom and social media during the fasting month of Ramadan.

Ramadan services:

Despite the challenges of the rise in cost of living we were able to host large gatherings to break fasting and perform night prayers during the fasting month of Ramadan in April 2022. The Ramadan-specific activities included delivery of daily religious and health sessions, provision of food to about 300 worshippers breaking the daily fasting, delivering hot meals to households identified as vulnerable or in need of support.

Educational and Teaching

Our Saturday School is delivered in partnership with City-Circle and continued to run every Saturday during term time from 9:50 to 13:30. The school covers Maths, English, and Islamic Studies from Year 4 to 11, and Maths A level for Year 12 and 13. Over 80 young people attend this school every Saturday during term time. The school is run by volunteers. The teachers come from a range of professions including media, marketing, banking, HR, consulting, science, as well as professional teachers. All volunteers are subject to DBS checks and Child Protection training.

Library:

Our library is used as a reference resource for researchers and those with interest in accessing literature on Islam. The library has recently undergone some refurbishment to enhance accessibility and enlarge the space available for users of the library hall.

Al-Manaar Community Kitchen :

We have a community kitchen that provides the community with freshly cooked food and hot drinks after Friday JumA prayers. The kitchen has become a hub to bring the local community together through food cooking and socialising to ease the trauma that they have been going through as a result of the Grenfell Tower fire tragedy in 2017, Covid-19 and the rise in cost of living in subsequent years.

Al-Manaar Counselling Service (ACS):

This service is currently provided throughout the week. There are over 30 clients who attend sessions with our professional counsellors every week. About 90 therapeutic counselling sessions are held every month. Informal coffee morning and afternoon are organized to raise awareness of the importance of counselling service as well as to provide opportunities for group and individual discussions on issues related to mental health.

Cohesion Diversity and awareness programmes :

The Centre has continued to provide opportunities for higher education institutions, schools, colleges, Universities both in the UK and abroad to come and find out about Islam, Muslims and the local community. The Centre works closely with Inter-Faith Forums and Networks, meeting regularly and supporting issues that affect local communities. We work closely with statutory services including the Police to ensure the safety and wellbeing of our wider community. The Management team is also involved in attending civic events and sharing good practice with other Islamic, faith and non-faith centres across London.

As and when required we also engage in media. We work closely with our Jewish and Christian colleagues to support homeless people. The Centre management is part of a group of interfaith leaders that work closely to deliver joint initiatives to support those in need.

Al-Manaar Youth Development Initiative (AYDI):

The Muslim Cultural Heritage Centre

Report of the Trustees for the Year Ended 31 March 2023

The aim of AYDI is to equip young people with skills and knowledge surrounding employment, training and educational options as well as youth focussed physical and leisure activities. The beneficiaries are consulted from the planning stage to the delivery to ensure activities and services provided under AYDI address identified needs and skills gap. We have over 25 young people registered under AYDI. This number has continued to increase.

Some of our youth activities are delivered in partnership with different organisations. One such partners is the Met-Police. Boxing programmes have been delivered regularly in partnership with the Metropolitan Police. Prior to this we delivered successful Police-Cadet programmes for many years. The partnership is now moving to include more activities such as cooking and job-fairs to equip young people with useful vocational, information and life skills. For example, from November to end of December 2022 we delivered open access sessions with young people along with cooking sessions. They have been focused on physical activities with conversations around additional support needs for young people. The cooking sessions have been around eating healthy and food preparation.

During the Summer we were able to take the young people on a trip to Clip'n'Climb in Chelsea, which the young people chose and followed up with food. We were very mindful that some of the young people attending sessions regularly come from low-income families therefore we wanted to ensure they were able to partake in leisure activities over the summer.

Supporting many of our young people on a one-to-one basis, as they share concerns and difficulties they face at schools. The main issues are linked with school exclusions and their well-being.

We have been holding mini awareness sessions with young people on a weekly basis. This space is used for young people to share societal issues, many linked with multi-disadvantages, and offer a safe space to talk and gain more understanding around the topics.

Sustainability:

We are very grateful to all our donors for their generous donations and grants. We are particularly grateful to the Royal Borough of Kensington and Chelsea, Kensington and Chelsea Foundation, Islamic Relief, and Help Yateem for grants awarded to assist us in our efforts to develop and deliver community activities, including Therapeutic Counselling Service to help the community in North Kensington.

We continue to hire out our rooms and conference halls for meetings and conferences to individuals and organisations and this is core to raising funds for the sustainability of the Centre. We also raise funds through collection of donations from our worshippers on Fridays during the weekly 'Jummah' sermons and prayers.

Fundraising activities

The charity relies on grant aid from the donors whose support is highly appreciated. We shall continue to diversify our funding sources to ensure sustainability and long-term development to meet the changing needs of the community we serve.

Section 172(1) statement

Over the past twenty-two years the Centre has established a reputation for trust, integrity and being inclusive. This is borne out in the high number of the community who attend prayers and engage with the Centre's activities; the longstanding donors, who continue to monitor and evaluate our performance and continue to extend their support; the fact that the Board of Trustees retains two local authority councillors, which has continued to develop even deeper the partnership between the Council and the community for which the Centre is a conduit.

The staff group has been characterised over the years by the simple fact that many of them have been involved since the early years of the Centre. This low turnover within the staff group is testament to the commitment and good morale engendered by the senior management and Board. This is also incredibly important to our ability to deliver at a high-level certain relationship-based pastoral care, an element of our work that the community value highly and one which the Council in particular has always wanted us to maintain as a priority.

The Muslim Cultural Heritage Centre

Report of the Trustees **for the Year Ended 31 March 2023**

STRATEGIC REPORT

Financial review

Financial position

During the year , the total income generated was £747,065 (2022: £472,724).

The charity made a surplus of £124,938 for the year ended 31 March 2023 (2022: loss £83,830).

After taking account of the operations , the charity's available funds stood at £4,029,873 for the year ended 31 March 2023 (£3,904,935 as at 31 March 2022).

Reserves policy

Principal funding sources

The principal funding source continues to be private donations from local community donors, wider London community donors, grants from the Royal Borough of Kensington and Chelsea and UK-based Trusts.

As part of MCHC's constitutional aims it is the policy to ensure that proper reserves are established and maintained to ensure that its viability beyond the immediate future is secure. In order to provide reliable services or funding over the longer term, MCHC must be able to absorb setbacks and to take advantage of change and opportunity. MCHC's policy is to provide for this by putting aside, when it can afford it, some of its current income as a reserve against future uncertainties.

The Trust has continued to endeavour to build reserves so that it has at least three months operating costs calculated (reviewed annually) including contractual and payroll commitments and commitment to third party suppliers. However, due to ongoing difficulties in securing sufficient revenue funding to cover the ongoing running costs, let alone achieving a long-term revenue funding stability, it has been difficult to maintain any reserves level on a consistent manner. Efforts are ongoing to secure long-term revenue funding stability through the endowment project currently under development and long-term funding sponsorships.

Future plans

A three-year strategic plan is already in operation, which include programs and activities focused on the youth, the elderly, and the homeless and on addressing unemployment and educational under-achievement. The Centre's facilities like training rooms and meeting halls have been partially refurbished with upgraded WiFi and projector systems to enhance their use for various events. Use of Gift-Aid and more income through online donations have also been utilized to maximise the income of the Trust.

The Muslim Cultural Heritage Centre

Report of the Trustees **for the Year Ended 31 March 2023**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is constituted as a company limited by guarantee, registered under the Companies Act and its governing document is a Memorandum and Articles of Association dated 04 November 1996 under company legislation. The charity is also known by its operating name, MCHC/Al-Manaar.

By operation of law all trustees are directors under the Companies Act 2006 and all directors are trustees under Charities legislation and have responsibilities, as such, under both company and charity legislation. The trustees are all individuals.

The management of the charity is the responsibility of the Trustees who are appointed and co-opted under the terms of the Articles of Association.

Research and Development

Organisational structure

The Memorandum and Articles of Association state that there shall be up to twelve trustees comprising of seven community representatives, three appointed for special skills relevant to the work of the Trust and a further two nominees from the Royal Borough of Kensington and Chelsea. With the exception of Royal Borough nominees, trustees are appointed by serving trustees and may serve for a maximum of two consecutive five-year terms.

The Board of Trustees meets at least four times a year to manage the Trust.

The Trust constitution provides for a Shura (Advisory) Council, a body comprised of members of the community that provide support, advice and ideas for the work and development of the Trust. Should the trustees or the Shura Council need further advice or arbitration on matters concerning the Trust, they are able to consult the Tahkeem (Arbitration) Committee which the constitution stipulates to be made up of seven independent people with the skills in the areas of mediation and conciliation, along with the sound knowledge of Islamic Jurisprudence.

The Shura (Advisory) Council ceased to function over thirteen years ago due to poor attendance. Its nature as merely an advisory body did not appear to have appealed to most of the original members who were former members of the Muslim Communities Forum, the precursor to the MCHC Trust. Before re-establishing the Shura Council - its nature, role and membership may need to be re-examined, possibly as part of an overall review of the MCHC Trust constitution.

The Tahkeem (arbitration) Committee was never formally established/activated.

The Board of Trustees appoints a lead executive person (Chief Executive Officer) who is entrusted with the management of the Trust. She/He is supervised (line managed) by the Chairman (or whoever the Chairman delegates this role to).

The CEO is responsible for managing the running of the Trust and all aspects related to, e.g., health and safety, staff and management of assets, public relations, projects, events, etc. She/He reports back to the Board in the quarterly Board meetings on the Trust's financial position, current and planned work, progress made within Board approved work plan and annual budget and within the parameters set by Board decisions. The CEO seeks formal authorisation for any new actions (of financial, staffing or risk implications to the Centre) not already approved by the Board. Trustees, subject to their availability, attend an informal monthly meeting with the CEO to assist in addressing any difficulties that may arise in implementing Board decisions or any new occurrences at the Centre. Any decisions needed to be made at these monthly meetings, have to be ratified at the next Board meeting

Induction and Training of new Trustees

New Trustees are inducted into the workings of MCHC Trust including, Board policy and procedures, by way of electronic updates including, but not limited to, regular briefings on Trust Activities. The Trust also organises strategic planning and trustee-training workshops for all serving members.

Engagement with employees

The Charity maintained a good working relationship with staff during the year. The board and management encourage open access dialogues between management and employees in order to build on the existing excellent relationship that existed.

Engagement with suppliers, customers and others

The Charity engages with various stakeholders and suppliers in a way that is most beneficial for the provision of the services of the Charity. The Charity ensures good working relationship with suppliers and members within the boundary of the law in respect of procurement, payment and service delivery. The charity ensures all liabilities resulting from PAYE and pensions deductions including contributions are met within the timescales accordingly.

The Muslim Cultural Heritage Centre

Report of the Trustees
for the Year Ended 31 March 2023

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
03273033 (England and Wales)

Registered Charity number
1059085

Registered office
244 Acklam Road
North Kensington
London
W10 5YG

Trustees

Esmail Jasat (resigned 11.6.23)
Abdulkarim Khalil (resigned 26.10.23)
Hachim Charif Trustee (resigned 15.7.22)
Kasim Ali
Gerard Hargreaves
Dr Mustafa Abu-Lisan
Abdelilah Sirokh
Marouane Benchekroun
Khadra Said
Muna Mohamed Ali

Company Secretary
Abdurahman Sayed

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 20 December 2023 and signed on the board's behalf by:

Muna Mohamed Ali - Trustee



**Independent Examiner's Report to the Trustees of
The Muslim Cultural Heritage Centre**

Independent examiner's report to the trustees of The Muslim Cultural Heritage Centre ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2023.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

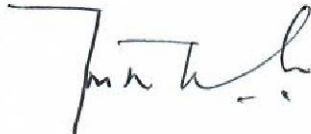
Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Dr E. Oloke, DBA, MSc, MBA, FCCA
The Association of Chartered Certified Accountants

Stan Kelly & Co
Chartered Certified Accountants
14 Centre Way
London
N9 0AH

20 December 2023

The Muslim Cultural Heritage Centre

**Statement of Financial Activities
for the Year Ended 31 March 2023**

| | | 31.3.23 | 31.3.22 |
|------------------------------------|-------|-------------------------|------------------|
| | | Unrestricted | Total |
| | | fund | funds |
| | | £ | £ |
| INCOME AND ENDOWMENTS FROM | Notes | | |
| Donations and legacies | 2 | 679,746 | 436,155 |
| Other trading activities | 3 | 2,684 | 592 |
| Other income | | 64,635 | 35,977 |
| Total | | <u>747,065</u> | <u>472,724</u> |
| | | | |
| EXPENDITURE ON | | | |
| Raising funds | 4 | 2,269 | 950 |
| Charitable activities | 5 | | |
| Charitable | | 582,368 | - |
| General | | 1,800 | 532,228 |
| Other | | 35,690 | 23,376 |
| Total | | <u>622,127</u> | <u>556,554</u> |
| | | | |
| NET INCOME/(EXPENDITURE) | | 124,938 | (83,830) |
| | | | |
| RECONCILIATION OF FUNDS | | | |
| Total funds brought forward | | 3,904,935 | 3,988,765 |
| | | | |
| TOTAL FUNDS CARRIED FORWARD | | <u>4,029,873</u> | <u>3,904,935</u> |

The notes form part of these financial statements

The Muslim Cultural Heritage Centre

Balance Sheet
31 March 2023

| | | 31.3.23 Unrestricted fund £ | 31.3.22 Total funds £ |
|--|-------|--------------------------------------|--------------------------------|
| FIXED ASSETS | Notes | | |
| Tangible assets | 11 | 3,506,194 | 3,513,790 |
| CURRENT ASSETS | | | |
| Debtors | 12 | 79,249 | 8,997 |
| Cash at bank and in hand | | 459,488 | 389,010 |
| | | <u>538,737</u> | <u>398,007</u> |
| CREDITORS | | | |
| Amounts falling due within one year | 13 | (15,058) | (6,862) |
| | | <u>523,679</u> | <u>391,145</u> |
| NET CURRENT ASSETS | | | |
| | | <u>4,029,873</u> | <u>3,904,935</u> |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | | |
| | | <u>4,029,873</u> | <u>3,904,935</u> |
| NET ASSETS | | | |
| | | <u>4,029,873</u> | <u>3,904,935</u> |
| FUNDS | 14 | | |
| Unrestricted funds | | 4,029,873 | 3,904,935 |
| TOTAL FUNDS | | <u>4,029,873</u> | <u>3,904,935</u> |

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2023.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2023 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The financial statements were approved by the Board of Trustees and authorised for issue on 20 December 2023 and were signed on its behalf by:

Muna Mohamed Ali - Trustee



The notes form part of these financial statements

The Muslim Cultural Heritage Centre

**Cash Flow Statement
for the Year Ended 31 March 2023**

| | Notes | 31.3.23 £ | 31.3.22 £ |
|---|-------|----------------|-----------------|
| Cash flows from operating activities | | | |
| Cash generated from operations | 1 | <u>72,074</u> | <u>(74,957)</u> |
| Net cash provided by/(used in) operating activities | | <u>72,074</u> | <u>(74,957)</u> |
| Cash flows from investing activities | | | |
| Purchase of tangible fixed assets | | <u>(1,596)</u> | <u>-</u> |
| Net cash (used in)/provided by investing activities | | <u>(1,596)</u> | <u>-</u> |
| Change in cash and cash equivalents in the reporting period | | <u>70,478</u> | <u>(74,957)</u> |
| Cash and cash equivalents at the beginning of the reporting period | | <u>389,010</u> | <u>463,967</u> |
| Cash and cash equivalents at the end of the reporting period | | <u>459,488</u> | <u>389,010</u> |

The notes form part of these financial statements

The Muslim Cultural Heritage Centre

Notes to the Cash Flow Statement
for the Year Ended 31 March 2023

1. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES

| | 31.3.23 | 31.3.22 |
|--|----------------------|------------------------|
| | £ | £ |
| Net income/(expenditure) for the reporting period (as per the Statement of Financial Activities) | 124,938 | (83,830) |
| Adjustments for: | | |
| Depreciation charges | 9,192 | 8,872 |
| Increase in debtors | (70,252) | - |
| Increase in creditors | 8,196 | 1 |
| Net cash provided by/(used in) operations | <u>72,074</u> | <u>(74,957)</u> |

2. ANALYSIS OF CHANGES IN NET FUNDS

| | At 1.4.22 | Cash flow | At 31.3.23 |
|--------------------------|-----------------------|----------------------|-----------------------|
| | £ | £ | £ |
| Net cash | | | |
| Cash at bank and in hand | <u>389,010</u> | <u>70,478</u> | <u>459,488</u> |
| | <u>389,010</u> | <u>70,478</u> | <u>459,488</u> |
| Total | <u>389,010</u> | <u>70,478</u> | <u>459,488</u> |

The notes form part of these financial statements

The Muslim Cultural Heritage Centre

Notes to the Financial Statements for the Year Ended 31 March 2023

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

| | |
|-----------------------|---------------------------|
| Plant and machinery | - 15% on reducing balance |
| Fixtures and fittings | - 25% on reducing balance |

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

The Muslim Cultural Heritage Centre

**Notes to the Financial Statements - continued
for the Year Ended 31 March 2023**

2. DONATIONS AND LEGACIES

| | 31.3.23 | 31.3.22 |
|--------------------------------|-----------------------|-----------------------|
| | £ | £ |
| Private donation | 7,748 | 2 |
| Donations | 54,569 | 84,029 |
| Gift aid | 25,146 | - |
| Legacies and endowment | 87,377 | 61,402 |
| Grants | 359,550 | 71,787 |
| Friday offerings | 94,517 | 62,261 |
| Zakat, sadaqa and fitrana -res | 19,934 | 18,269 |
| Ramadan collections | 26,385 | 14,648 |
| Eid collections | 4,520 | 4,650 |
| Government furlough grant | - | 90,766 |
| Government kickstart grant | - | 28,341 |
| | <u>679,746</u> | <u>436,155</u> |

Grants received, included in the above, are as follows:

| | 31.3.23 | 31.3.22 |
|--------------|-----------------------|----------------------|
| | £ | £ |
| Other grants | <u>359,550</u> | <u>71,787</u> |

3. OTHER TRADING ACTIVITIES

| | 31.3.23 | 31.3.22 |
|------------------|---------------------|-------------------|
| | £ | £ |
| Canteen receipts | <u>2,684</u> | <u>592</u> |

4. RAISING FUNDS

Raising donations and legacies

| | 31.3.23 | 31.3.22 |
|------------|---------------------|-------------------|
| | £ | £ |
| Imam cover | <u>2,269</u> | <u>950</u> |

5. CHARITABLE ACTIVITIES COSTS

| | Direct Costs £ | Support costs (see note 6) £ | Totals £ |
|------------|-----------------------|---------------------------------------|-----------------------|
| Charitable | 573,520 | 8,848 | 582,368 |
| General | - | 1,800 | 1,800 |
| | <u>573,520</u> | <u>10,648</u> | <u>584,168</u> |

The Muslim Cultural Heritage Centre

Notes to the Financial Statements - continued
for the Year Ended 31 March 2023

6. SUPPORT COSTS

| | Finance | Governance | Totals |
|------------|--------------|--------------|---------------|
| | £ | costs | £ |
| Charitable | 3,752 | £ 5,096 | 8,848 |
| General | - | 1,800 | 1,800 |
| | <u>3,752</u> | <u>6,896</u> | <u>10,648</u> |

7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

| | | |
|-----------------------------|--------------|--------------|
| | 31.3.23 | 31.3.22 |
| | £ | £ |
| Depreciation - owned assets | <u>9,192</u> | <u>8,873</u> |

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2023 nor for the year ended 31 March 2022.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2023 nor for the year ended 31 March 2022.

There were £0 trustees' expenses for the year ended 31 March 2023 (£0 for the year ended 31 March 2022)

9. STAFF COSTS

| | | |
|-----------------------|----------------|----------------|
| | 31.3.23 | 31.3.22 |
| | £ | £ |
| Wages and salaries | 416,416 | 410,805 |
| Social security costs | 36,063 | 32,928 |
| Other pension costs | 10,891 | 9,387 |
| | <u>463,370</u> | <u>453,120</u> |

The average monthly number of employees during the year was as follows:

| | | |
|------------------------------|-----------|-----------|
| | 31.3.23 | 31.3.22 |
| Management and support staff | <u>21</u> | <u>20</u> |

No employees received emoluments in excess of £60,000.

The Muslim Cultural Heritage Centre

**Notes to the Financial Statements - continued
for the Year Ended 31 March 2023**

10. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

| | Unrestricted fund £ |
|------------------------------------|---------------------------|
| INCOME AND ENDOWMENTS FROM | |
| Donations and legacies | 436,155 |
| Other trading activities | 592 |
| Other income | 35,977 |
| Total | <u>472,724</u> |
| EXPENDITURE ON | |
| Raising funds | 950 |
| Charitable activities | |
| General | 532,228 |
| Other | 23,376 |
| Total | <u>556,554</u> |
| NET INCOME/(EXPENDITURE) | (83,830) |
| RECONCILIATION OF FUNDS | |
| Total funds brought forward | 3,988,765 |
| TOTAL FUNDS CARRIED FORWARD | <u><u>3,904,935</u></u> |

11. TANGIBLE FIXED ASSETS

| | Freehold property £ | Plant and machinery £ | Fixtures and fittings £ | Totals £ |
|-----------------------|---------------------------|-----------------------------|----------------------------------|-------------------------|
| COST | | | | |
| At 1 April 2022 | 4,798,903 | 111,111 | 232,948 | 5,142,962 |
| Additions | - | 1,596 | - | 1,596 |
| At 31 March 2023 | <u>4,798,903</u> | <u>112,707</u> | <u>232,948</u> | <u>5,144,558</u> |
| DEPRECIATION | | | | |
| At 1 April 2022 | 1,309,430 | 99,611 | 220,131 | 1,629,172 |
| Charge for year | - | 2,783 | 6,409 | 9,192 |
| At 31 March 2023 | <u>1,309,430</u> | <u>102,394</u> | <u>226,540</u> | <u>1,638,364</u> |
| NET BOOK VALUE | | | | |
| At 31 March 2023 | <u><u>3,489,473</u></u> | <u><u>10,313</u></u> | <u><u>6,408</u></u> | <u><u>3,506,194</u></u> |
| At 31 March 2022 | <u><u>3,489,473</u></u> | <u><u>11,500</u></u> | <u><u>12,817</u></u> | <u><u>3,513,790</u></u> |

The Muslim Cultural Heritage Centre

**Notes to the Financial Statements - continued
for the Year Ended 31 March 2023**

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | | |
|---------------|-------------------|-------------------|
| | 31.3.23 | 31.3.22 |
| | £ | £ |
| Other debtors | 79,249 | 8,997 |
| | <u> </u> | <u> </u> |

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | | |
|---------------------------------|-------------------|-------------------|
| | 31.3.23 | 31.3.22 |
| | £ | £ |
| Trade creditors | - | (1) |
| Social security and other taxes | 7,583 | - |
| Other creditors | 5,675 | 5,063 |
| Accrued expenses | 1,800 | 1,800 |
| | <u> </u> | <u> </u> |
| | 15,058 | 6,862 |
| | <u> </u> | <u> </u> |

14. MOVEMENT IN FUNDS

| | | | |
|---------------------------|-------------------|-------------------|-------------------|
| | At 1.4.22 | Net movement | At |
| | £ | in funds | 31.3.23 |
| | | £ | £ |
| Unrestricted funds | | | |
| General fund | 3,904,935 | 124,938 | 4,029,873 |
| | <u> </u> | <u> </u> | <u> </u> |
| TOTAL FUNDS | 3,904,935 | 124,938 | 4,029,873 |
| | <u> </u> | <u> </u> | <u> </u> |

Net movement in funds, included in the above are as follows:

| | | | |
|---------------------------|-----------------------|-----------------------|----------------------|
| | Incoming resources | Resources expended | Movement in funds |
| | £ | £ | £ |
| Unrestricted funds | | | |
| General fund | 747,065 | (622,127) | 124,938 |
| | <u> </u> | <u> </u> | <u> </u> |
| TOTAL FUNDS | 747,065 | (622,127) | 124,938 |
| | <u> </u> | <u> </u> | <u> </u> |

Comparatives for movement in funds

| | | | |
|---------------------------|-------------------|-------------------|-------------------|
| | At 1.4.21 | Net movement | At |
| | £ | in funds | 31.3.22 |
| | | £ | £ |
| Unrestricted funds | | | |
| General fund | 3,988,765 | (83,830) | 3,904,935 |
| | <u> </u> | <u> </u> | <u> </u> |
| TOTAL FUNDS | 3,988,765 | (83,830) | 3,904,935 |
| | <u> </u> | <u> </u> | <u> </u> |

The Muslim Cultural Heritage Centre

Notes to the Financial Statements - continued
for the Year Ended 31 March 2023

14. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---------------------------|----------------------------|----------------------------|---------------------------|
| Unrestricted funds | | | |
| General fund | 472,724 | (556,554) | (83,830) |
| TOTAL FUNDS | <u>472,724</u> | <u>(556,554)</u> | <u>(83,830)</u> |

A current year 12 months and prior year 12 months combined position is as follows:

| | At 1.4.21 £ | Net movement in funds £ | At 31.3.23 £ |
|---------------------------|------------------|----------------------------------|--------------------|
| Unrestricted funds | | | |
| General fund | 3,988,765 | 41,108 | 4,029,873 |
| TOTAL FUNDS | <u>3,988,765</u> | <u>41,108</u> | <u>4,029,873</u> |

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---------------------------|----------------------------|----------------------------|---------------------------|
| Unrestricted funds | | | |
| General fund | 1,219,789 | (1,178,681) | 41,108 |
| TOTAL FUNDS | <u>1,219,789</u> | <u>(1,178,681)</u> | <u>41,108</u> |

15. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2023.

The Muslim Cultural Heritage Centre

Detailed Statement of Financial Activities
for the Year Ended 31 March 2023

| | 31.3.23 | 31.3.22 |
|---------------------------------------|---------|---------|
| | £ | £ |
| INCOME AND ENDOWMENTS | | |
| Donations and legacies | | |
| Private donation | 7,748 | 2 |
| Donations | 54,569 | 84,029 |
| Gift aid | 25,146 | - |
| Legacies and endowment | 87,377 | 61,402 |
| Grants | 359,550 | 71,787 |
| Friday offerings | 94,517 | 62,261 |
| Zakat, sadaqa and fitrana -res | 19,934 | 18,269 |
| Ramadan collections | 26,385 | 14,648 |
| Eid collections | 4,520 | 4,650 |
| Government furlough grant | - | 90,766 |
| Government kickstart grant | - | 28,341 |
| | <hr/> | <hr/> |
| | 679,746 | 436,155 |
| Other trading activities | | |
| Canteen receipts | 2,684 | 592 |
| Other income | | |
| Rent received | 24,000 | 12,000 |
| Hall hire | 29,288 | 19,804 |
| Activities income | 3,230 | 4,149 |
| Classes | 3,135 | - |
| Misc activities | - | 24 |
| Counselling service | 820 | - |
| Catering -general | 3,508 | - |
| Elderly well-being project | 654 | - |
| | <hr/> | <hr/> |
| | 64,635 | 35,977 |
| Total incoming resources | <hr/> | <hr/> |
| | 747,065 | 472,724 |
| EXPENDITURE | | |
| Raising donations and legacies | | |
| Imam cover | 2,269 | 950 |
| Charitable activities | | |
| Wages | 416,416 | 410,805 |
| Social security | 36,063 | 32,928 |
| Pensions | 10,891 | 9,387 |
| Rates and water | 2,609 | 1,314 |
| Insurance | 7,169 | 6,765 |
| Light and heat | 37,199 | 22,398 |
| Telephone | 2,070 | 2,382 |
| Postage and stationery | 3,557 | 1,916 |
| Carried forward | 515,974 | 487,895 |

This page does not form part of the statutory financial statements

The Muslim Cultural Heritage Centre

Detailed Statement of Financial Activities
for the Year Ended 31 March 2023

| | 31.3.23 | 31.3.22 |
|------------------------------|----------------|-----------------|
| | £ | £ |
| Charitable activities | | |
| Brought forward | 515,974 | 487,895 |
| Sundries | 6,661 | 3,124 |
| Catering and refreshments | 937 | (371) |
| Elderly welfare | - | 1,331 |
| Staff welfare | 559 | 1,758 |
| Staff training | 622 | - |
| Cleaning | 3,846 | 2,160 |
| Repairs & maintenance | 16,172 | 13,173 |
| Computing running cost | - | 156 |
| Travelling expenses | 462 | 75 |
| Zakat and fitrana -restrict | 8,020 | 6,156 |
| Ramadan expenses | 9,778 | 4,048 |
| Eid fitri party expenses | 1,917 | 819 |
| Counselling expenses | - | 125 |
| Office expenses | - | 75 |
| Volunteer's expenses | 99 | 463 |
| Waste and refuse | 5,719 | 1,604 |
| Subscriptions | 1,568 | 1,345 |
| Covid-19 expenses | 144 | 175 |
| Endowment project expenses | - | 157 |
| Sadaqa masjid | 1,042 | 50 |
| | <u>573,520</u> | <u>524,318</u> |
| Other | | |
| Project expenses | 22,909 | 11,139 |
| Charitable donations | 3,589 | 3,365 |
| Fixtures and fittings | 6,408 | 6,408 |
| Computer equipment | 2,784 | 2,464 |
| | <u>35,690</u> | <u>23,376</u> |
| Support costs | | |
| Finance | | |
| Bank charges | 3,752 | 3,337 |
| Governance costs | | |
| Legal and professional fees | 5,096 | 2,773 |
| Independent examiner's fees | 1,800 | 1,800 |
| | <u>6,896</u> | <u>4,573</u> |
| Total resources expended | <u>622,127</u> | <u>556,554</u> |
| Net income/(expenditure) | <u>124,938</u> | <u>(83,830)</u> |

This page does not form part of the statutory financial statements

THE MUSLIM CULTURAL HERITAGE CENTRE (MCHC) TRUST

England & Wales - Charity number 1059085

Accounts

Report of the Trustees and
Financial Statements for the Year Ended 31 March 2022
for
The Muslim Cultural Heritage Centre
(A Company Limited by Guarantee)

Stan Kelly & Co
Chartered Certified Accountants
14 Centre Way
London
N9 0AH

Contents of the Financial Statements
for the Year Ended 31 March 2022

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| Statement of Financial Activities | 9 |
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| Notes to the Cash Flow Statement | 12 |
| Notes to the Financial Statements | 13 to 18 |
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The Muslim Cultural Heritage Centre

Report of the Trustees
for the Year Ended 31 March 2022

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The purposes of the charity as set out in its governing document are:

- (a) To provide a benefit to the public in North Kensington, particularly those in the area who are Muslim and seek to alleviate the circumstances of those in need but also very much an open-door resource for the wider community;
- (b) To advance education in Arabic and other subjects;
- (c) To provide the Muslim and wider community with a focal point for a range of spiritual, social, cultural/arts, economic, educational and training activities;
- (d) To enable the Community to develop greater self-confidence through a sense of belonging and to reduce isolation and fear; and
- (e) To reach out and act as resource for the community, the third (voluntary) sector, statutory agencies and the wider community.

OBJECTIVES AND ACTIVITIES

Significant activities

The main activities undertaken in relation to those purposes during the year were:

Masjid:

Daily, Friday, Eid and Janaza Prayers; Ramadan programme; Talks and Seminars; Matrimonial Services; Pastoral and Mediation Services; Inductions and weekly educational programmes for New Muslims.

Education and Training:

Saturday Homework Club; Sunday Children's Arabic Education Project; Weekday Quran classes; Quran and Arabic Circle; IT Training; ESOL Classes; Reference Library have continued to be provided throughout the year.

Social:

The Elderly Well-Being Project; Therapeutic Counselling Service; Youth Development; Nursery; Community Kitchen; School and other references; Signpost and referral service; Resource Centre.

Cohesion:

Diversity and Awareness programme; Community Cohesion Work; Networking and Sharing Good Practice with other Muslim Centres; Working with Faith Groups for the Common Good; Supporting Good Causes; Annual Open Day; Official Visits Programme; Civic Participation Programme; Media Engagement.

Sustainability:

In-house Income-Generation Activities; UK Fundraising; Development of a Waqf (Endowment) Project composed of social enterprise project that will benefit the community through vocational training and job creation while generating modest sustainable rent/service income for the Trust.

How the activities undertaken during the year contributed to the achievement of the aims and objectives:

Over the past twenty-one years the Centre has established a reputation for trust, integrity and being inclusive. This is borne out in the high number of the community who attend prayers and engage with the Centre's activities; the longstanding partnership with the local voluntary and statutory sectors, who continue to monitor and evaluate our performance and continue to extend their support; the fact that the Board of Trustees retains two local authority councillors, which has continued to develop even deeper the partnership between the Council and the community for which the Centre is a conduit.

The staff group has been characterised over the years by the simple fact that many of them have been involved since the early years of the Centre. This low turnover within the staff group is testament to the commitment and good morale engendered by the senior management and Board. This is also incredibly important to our ability to deliver at a high-level certain relationship-based pastoral care, an element of our work that the community value highly and one which the Council in particular has always wanted us to maintain alongside other services such as the therapeutic counselling and youth development initiatives.

OBJECTIVES AND ACTIVITIES

Public benefit

When reviewing our activities, the Trustees have regard to the Charity Commission guidance on public benefit. The Trustees ensure that the activities undertaken are in line with the charitable objects of the MCHC Trust, and in doing so are satisfied that the Charity's activities meet the requirements on demonstrating public benefit.

The difference the charity's performance during the year has made to the beneficiaries of the charity.

The beneficiaries of the charity are those members of the public that attend and/or use the various functions listed under main activities. The charity's continued successful provision of these services has ensured that the beneficiaries have received spiritual support and attendant benefits; this has been confirmed in the stream of interactive, constructive and positive feedbacks received. Our successful financial performance ensures that these services will continue for the foreseeable future.

The degree to which the achievements and performance during the year have benefited wider society.

Wider society has benefitted by the beneficiaries receiving spiritual solace and development support and thereby being better adjusted to and happier within their communities.

Volunteers

The Charity is grateful for the unstinting efforts of its volunteers who are involved in service provision, charity initiatives and fundraising. It is estimated that over 8000 volunteer hours are provided every year. If this is conservatively valued at £11.95 an hour the volunteer effort amounts to over £95,600.

We would like to thank all staff, the trustees, the volunteers, the hundreds of people who donate their money and time to the Charity. Without their help and support the Charity could not have operated.

STRATEGIC REPORT

Achievement and performance

Charitable activities

Charitable activities Religious Activities (Masjid)

We have our daily 5 prayers, Friday Jummah and occasional Janaza (funeral prayers) at the Centre. The Imams provide pastoral care to individuals and families as well as deliver classes of 'hifz' (memorisation of the Quranic verses), 'hadith', Quran and 'fiqh' to several hundred men and women over the year, including using technologies such as zoom and social media during the fasting month of Ramadan.

Ramadan services:

Thanks to the lifting of Covid-19 restrictions we were able to host large gatherings to break fasting and perform night prayers during the fasting month of Ramadan in April 2021. The Ramadan-specific activities included delivery of daily virtual religious and health sessions, provision of light refreshments to worshippers, delivering hot meals to households identified as vulnerable or in need of support.

Educational and Teaching

Our Saturday School is delivered in partnership with City-Circle and continued to run every Saturday during term time from 9:50 to 13:30. The school covers Maths, English, and Islamic Studies from Year 4 to 11, and Maths A level for Year 12 and 13. Over 80 young people attend this school every Saturday during term time. The school is run by volunteers. The teachers come from a range of professions including media, marketing, banking, HR, consulting, science, as well as professional teachers. All volunteers are subject to DBS checks and Child Protection training.

Library:

Our library is used as a reference resource for researchers and those with interest in accessing literature on Islam. The library has recently undergone some refurbishment to enhance accessibility and enlarge the space available for users of the library hall.

Al-Manaar Community Kitchen: We have a community kitchen that provides the community with freshly cooked food and hot drinks after Friday JumA prayers. Since October 2018, the kitchen has been used by ladies from the local community 7 days a week. The kitchen has become a hub to bring the local community together through food cooking and socialising to ease the trauma that they have been going through as a result of the Grenfell Tower fire tragedy in 2017 and Covid-19 in subsequent years.

During the Covid-19 pandemic the Kitchen was used to cook for local NHS staff, Schools catering for children from Key-Worker families, volunteers and doctors involved with pop-up vaccination clinics held in the Al-Manaar Centre.

Al-Manaar Counselling Service (ACS): This service is currently provided throughout the week. There are over 30 clients who attend sessions with our professional counsellors every week. Informal coffee morning and afternoon are organized to raise awareness of the importance of counselling service as well as to provide opportunities for group and individual discussions on issues related to mental health.

Cohesion Diversity and awareness programmes: The Centre has continued to provide opportunities for higher education institutions, schools, colleges, Universities both in the UK and abroad to come and find out about Islam, Muslims and the local community. The Centre works closely with Inter-Faith Forum and Muslim Council of Britain, meeting regularly and supporting issues that affect local communities. We work closely with statutory services including the Police to ensure the safety and wellbeing of our wider community. The Management team is also involved in attending civic events and in sharing good practice with other Islamic, faith and non-faith centres across London.

As and when required we also engage in media. We work closely with our Jewish and Christian colleagues to support homeless people. The Centre management is part of a group of interfaith leaders that work closely to deliver joint initiatives to support those in need.

Sustainability: We are very grateful to all our donors for their generous donations and grants. We are particularly grateful to the Royal Borough of Kensington and Chelsea and Kensington and Chelsea Foundation, for grants awarded to assist us in our efforts to develop and deliver community activities, including Therapeutic Counselling Service to help the community in North Kensington.

We continue to hire out our rooms and conference halls for meetings and conferences to individuals and organisations and this is core to raising funds for the sustainability of the Centre. We also raise funds through collection of donations from our worshippers on Fridays during the weekly 'Jummah' sermons and prayers.

Women volunteers continue to organise bazaars and fetes to raise money to contribute towards the cost of maintenance of the Centre.

Fundraising activities

The charity relies on grant aid from the donors whose support is highly appreciated. We shall continue to diversify of our funding sources to ensure sustainability and long-term development to meet the changing needs of the community we serve.

Fundraising activities

The charity relies on grant aid from the donors whose support is valued. We shall continue to seek diversification of our funding sources to ensure sustainability and long-term development to meet the changing needs of the community we serve.

STRATEGIC REPORT

Achievement and performance

Section 172(1) statement

Over the past twenty-one years the Centre has established a reputation for trust, integrity and being inclusive. This is borne out in the high number of the community who attend prayers and engage with the Centre's activities; the longstanding donors, both home and abroad, who continue to monitor and evaluate our performance and continue to extend their support; the fact that the Board of Trustees retains two local authority councillors, which has continued to develop even deeper the partnership between the Council and the community for which the Centre is a conduit.

The staff group has been characterised over the years by the simple fact that many of them have been involved since the early years of the Centre. This low turnover within the staff group is testament to the commitment and good morale engendered by the senior management and Board. This is also incredibly important to our ability to deliver at a high-level certain relationship-based pastoral care, an element of our work that the community value highly and one which the Council in particular has always wanted us to maintain as a priority.

Financial review

Financial position

During the year, the total income generated was £472,724 (2021: £682,325).

The charity made a loss of £83,830 for the year ended 31 March 2022 (2021: surplus £130,215).

After taking account of the operations, the charity's available funds stood at £3,904,935 for the year ended 31 March 2022 (£3,988,765 as at 31 March 2021).

Reserves policy

Principal funding sources

The principal funding source continues to be private donations from local community donors, wider London community donors, grants from the Royal Borough of Kensington and Chelsea and UK-based Trusts.

As part of MCHC's constitutional aims it is the policy to ensure that proper reserves are established and maintained to ensure that its viability beyond the immediate future is secure. In order to provide reliable services or funding over the longer term, MCHC must be able to absorb setbacks and to take advantage of change and opportunity. MCHC's policy is to provide for this by putting aside, when it can afford it, some of its current income as a reserve against future uncertainties.

The Trust has continued to endeavour to building reserves so that it has at least three months operating costs calculated (reviewed annually) including contractual and payroll commitments and commitment to third party suppliers. However, due to ongoing difficulties in securing sufficient revenue funding to cover the ongoing running costs, let alone achieving a long-term revenue funding stability, it has been difficult to maintain any reserves level on a consistent manner. Efforts are ongoing to secure long-term revenue funding stability through the endowment project currently under development and long-term funding sponsorships.

Future plans

A three-year strategic plan is already in operation, which include programs and activities focused on the youth, the elderly, and the homeless and on addressing unemployment and educational under-achievement. The Centre's facilities like training rooms and meeting halls have been partially refurbished with upgraded WiFi and projector systems to enhance their use for various events. Use of Gift-Aid and more income through online donations have also been utilized to maximise the income of the Trust.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is constituted as a company limited by guarantee, registered under the Companies Act and its governing document is a Memorandum and Articles of Association dated 04 November 1996 under company legislation. The charity is also known by its operating name, MCHC/Al-Manaar.

By operation of law all trustees are directors under the Companies Act 2006 and all directors are trustees under Charities legislation and have responsibilities, as such, under both company and charity legislation. The trustees are all individuals.

The management of the charity is the responsibility of the Trustees who are appointed and co-opted under the terms of the Articles of Association.

Research and Development

Organisational structure

The Memorandum and Articles of Association state that there shall be up to twelve trustees comprising of seven community representatives, three appointed for special skills relevant to the work of the Trust and a further two nominees from the Royal Borough of Kensington and Chelsea. With the exception of Royal Borough nominees, trustees are appointed by serving trustees and may serve for a maximum of two consecutive five- year terms.

The Board of Trustees meets at least four times a year to manage the Trust.

The Trust constitution provides for a Shura (Advisory) Council, a body comprised of members of the community that provide support, advice and ideas for the work and development of the Trust. Should the trustees or the Shura Council need further advice or arbitration on matters concerning the Trust, they are able to consult the Tahkeem (Arbitration) Committee which the constitution stipulates to be made up of seven independent people with the skills in the areas of mediation and conciliation, along with the sound knowledge of Islamic Jurisprudence.

The Shura (Advisory) Council ceased to function over twelve years ago due to poor attendance. Its nature as merely an advisory body did not appear to have appealed to most of the original members who were former members of the Muslim Communities Forum, the precursor to the MCHC Trust. Before re-establishing the Shura Council - its nature, role and membership may need to be re-examined, possibly as part of an overall review of the MCHC Trust constitution.

The Tahkeem (arbitration) Committee was never formally established/activated.

The Board of Trustees appoints a lead executive person (Chief Executive Officer) who is entrusted with the management of the Trust. She/He is supervised (line managed) by the Chairman (or whoever the Chairman delegates this role to).

The CEO is responsible for managing the running of the Trust and all aspects related, e.g. health and safety, staff and management of assets, public relations, projects, events, etc. She/He reports back to the Board in the quarterly Board meetings on the Trust's financial position, current and planned work, progress made within Board approved work plan and annual budget and within the parameters set by Board decisions. The CEO seeks formal authorisation for any new actions (of financial, staffing or risk implications to the Centre) not already approved by the Board. Trustees, subject to their availability, attend an informal monthly meeting with the CEO to assist in addressing any difficulties that may arise in implementing Board decisions or any new occurrences at the Centre. Any decisions needed to be made at these monthly meetings, have to be ratified at the next Board meeting

Induction and Training of new Trustees

New Trustees are inducted into the workings of MCHC Trust including, Board policy and procedures, by way of electronic updates including, but not limited to, regular briefings on Trust Activities. The Trust also organises strategic planning and trustee-training workshops for all serving members.

Engagement with employees

The Charity maintained a good working relationship with staff during the year. The board and management encourage open access dialogues between management and employees in order to build on the existing excellent relationship that existed.

Engagement with suppliers, customers and others

The Charity engages with various stakeholders and suppliers in a way that is most beneficial for the provision of the services of the Charity. The Charity ensures good working relationship with suppliers and members within the boundary of the law in respect of procurement, payment and service delivery. The charity ensures all liabilities resulting from PAYE and pensions deductions including contributions are met within the timescales accordingly.

The Muslim Cultural Heritage Centre

Report of the Trustees
for the Year Ended 31 March 2022

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
03273033 (England and Wales)

Registered Charity number
1059085

Registered office
244 Acklam Road
North Kensington
London
W10 5YG

Trustees

Esmail Jasat
Abdulkarim Khalil
Hachim Charif
Kasim Ali
Gerard Hargreaves
Dr Mustafa Abu-Lisan
Abdelilah Sirokh
Marouane Benchekroun
Khadra Said
Muna Mohamed Ali

Company Secretary
Abdurahman Sayed

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 16 December 2022 and signed on the board's behalf by:



Esmail Jasat - Trustee

Independent Examiner's Report to the Trustees of
The Muslim Cultural Heritage Centre

Independent examiner's report to the trustees of The Muslim Cultural Heritage Centre ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2022.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

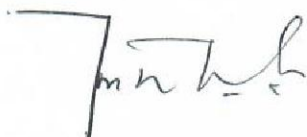
Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of ACCA which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



E.Oloke, M.Sc, MBA, FCCA
ACCA

Stan Kelly & Co
Chartered Certified Accountants
14 Centre Way
London
N9 0AH

16 December 2022

The Muslim Cultural Heritage Centre

Statement of Financial Activities
for the Year Ended 31 March 2022

| | Notes | 31.3.22 Unrestricted fund £ | 31.3.21 Total funds £ |
|------------------------------------|-------|--------------------------------------|--------------------------------|
| INCOME AND ENDOWMENTS FROM | | | |
| Donations and legacies | 2 | 436,155 | 664,574 |
| Other trading activities | 3 | 592 | - |
| Other income | | 35,977 | 17,751 |
| Total | | 472,724 | 682,325 |
| EXPENDITURE ON | | | |
| Raising funds | 4 | 950 | 750 |
| Charitable activities | | | |
| General | 5 | 532,228 | 499,225 |
| Other | | 23,376 | 52,135 |
| Total | | 556,554 | 552,110 |
| NET INCOME/(EXPENDITURE) | | (83,830) | 130,215 |
| RECONCILIATION OF FUNDS | | | |
| Total funds brought forward | | 3,988,765 | 3,858,550 |
| TOTAL FUNDS CARRIED FORWARD | | 3,904,935 | 3,988,765 |

The notes form part of these financial statements

The Muslim Cultural Heritage Centre

Balance Sheet
31 March 2022

| | Notes | 31.3.22 Unrestricted fund £ | 31.3.21 Total funds £ |
|--|-------|--------------------------------------|--------------------------------|
| FIXED ASSETS | | | |
| Tangible assets | 11 | 3,513,790 | 3,522,663 |
| CURRENT ASSETS | | | |
| Debtors | 12 | 8,997 | 8,997 |
| Cash at bank and in hand | | <u>389,010</u> | <u>463,967</u> |
| | | 398,007 | 472,964 |
| CREDITORS | | | |
| Amounts falling due within one year | 13 | (6,862) | (6,862) |
| NET CURRENT ASSETS | | <u>391,145</u> | <u>466,102</u> |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | <u>3,904,935</u> | <u>3,988,765</u> |
| NET ASSETS | | <u>3,904,935</u> | <u>3,988,765</u> |
| FUNDS | 14 | | |
| Unrestricted funds | | <u>3,904,935</u> | <u>3,988,765</u> |
| TOTAL FUNDS | | <u>3,904,935</u> | <u>3,988,765</u> |

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2022.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2022 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The financial statements were approved by the Board of Trustees and authorised for issue on 16 December 2022 and were signed on its behalf by:



Esmail Jasat - Trustee

The notes form part of these financial statements

The Muslim Cultural Heritage Centre

Cash Flow Statement
for the Year Ended 31 March 2022

| | Notes | 31.3.22 £ | 31.3.21 £ |
|---|-------|-----------------------|-----------------------|
| Cash flows from operating activities | | | |
| Cash generated from operations | 1 | <u>(74,957)</u> | <u>177,868</u> |
| Net cash (used in)/provided by operating activities | | <u>(74,957)</u> | <u>177,868</u> |
| | | | |
| Change in cash and cash equivalents in the reporting period | | <u>(74,957)</u> | <u>177,868</u> |
| Cash and cash equivalents at the beginning of the reporting period | | <u>463,967</u> | <u>286,099</u> |
| | | | |
| Cash and cash equivalents at the end of the reporting period | | <u><u>389,010</u></u> | <u><u>463,967</u></u> |

The notes form part of these financial statements

Notes to the Cash Flow Statement
for the Year Ended 31 March 2022

| 1. RECONCILIATION OF NET (EXPENDITURE)/INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES | | |
|--|-----------------|----------------|
| | 31.3.22 | 31.3.21 |
| | £ | £ |
| Net (expenditure)/income for the reporting period (as per the Statement of Financial Activities) | (83,830) | 130,215 |
| Adjustments for: | | |
| Depreciation charges | 8,872 | 8,872 |
| Decrease in debtors | - | 48,988 |
| Increase/(decrease) in creditors | 1 | (10,207) |
| Net cash (used in)/provided by operations | <u>(74,957)</u> | <u>177,868</u> |

2. ANALYSIS OF CHANGES IN NET FUNDS

| | At 1.4.21 | Cash flow | At 31.3.22 |
|--------------------------|----------------|-----------------|----------------|
| | £ | £ | £ |
| Net cash | | | |
| Cash at bank and in hand | <u>463,967</u> | <u>(74,957)</u> | <u>389,010</u> |
| | <u>463,967</u> | <u>(74,957)</u> | <u>389,010</u> |
| Total | <u>463,967</u> | <u>(74,957)</u> | <u>389,010</u> |

The notes form part of these financial statements

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

| | |
|-----------------------|---------------------------|
| Plant and machinery | - 15% on reducing balance |
| Fixtures and fittings | - 25% on reducing balance |

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Notes to the Financial Statements - continued
for the Year Ended 31 March 2022

2. DONATIONS AND LEGACIES

| | 31.3.22 | 31.3.21 |
|--------------------------------|----------------|----------------|
| | £ | £ |
| Private donation | 2 | (5) |
| Donations | 84,029 | 383,448 |
| Gift aid | - | 50,510 |
| Legacies and endowment | 61,402 | 421 |
| Grants | 71,787 | 61,648 |
| Friday offerings | 62,261 | 16,190 |
| Zakat, sadaqa and fitrana -res | 18,269 | 5,096 |
| Ramadan collections | 14,648 | 4,870 |
| Eid collections | 4,650 | - |
| Government furlough grant | 90,766 | 142,396 |
| Government kickstart grant | 28,341 | - |
| | <u>436,155</u> | <u>664,574</u> |

Grants received, included in the above, are as follows:

| | 31.3.22 | 31.3.21 |
|--------------|---------------|---------------|
| | £ | £ |
| Other grants | <u>71,787</u> | <u>61,648</u> |

3. OTHER TRADING ACTIVITIES

| | 31.3.22 | 31.3.21 |
|------------------|------------|----------|
| | £ | £ |
| Canteen receipts | <u>592</u> | <u>-</u> |

4. RAISING FUNDS

Raising donations and legacies

| | 31.3.22 | 31.3.21 |
|------------|------------|------------|
| | £ | £ |
| Imam cover | <u>950</u> | <u>750</u> |

Notes to the Financial Statements - continued
for the Year Ended 31 March 2022

5. CHARITABLE ACTIVITIES COSTS

| | Direct Costs £ | Support costs (see note 6) £ | Totals £ |
|---------|----------------------|---------------------------------------|----------------|
| General | <u>524,318</u> | <u>7,910</u> | <u>532,228</u> |

6. SUPPORT COSTS

| | Finance £ | Governance costs £ | Totals £ |
|---------|--------------|--------------------------|--------------|
| General | <u>3,337</u> | <u>4,573</u> | <u>7,910</u> |

7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

| | | |
|-----------------------------|----------------|----------------|
| | 31.3.22 | 31.3.21 |
| | £ | £ |
| Depreciation - owned assets | <u>8,873</u> | <u>8,873</u> |

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2022 nor for the year ended 31 March 2021.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2022 nor for the year ended 31 March 2021.

There were £0 trustees' expenses for the year ended 31 March 2022 (£0 for the year ended 31 March 2021)

9. STAFF COSTS

| | | |
|-----------------------|-----------------------|----------------|
| | 31.3.22 | 31.3.21 |
| | £ | £ |
| Wages and salaries | 410,805 | 357,136 |
| Social security costs | 32,928 | 30,401 |
| Other pension costs | 9,387 | 8,062 |
| | <u>453,120</u> | <u>395,599</u> |

The average monthly number of employees during the year was as follows:

| | | |
|------------------------------|----------------|----------------|
| | 31.3.22 | 31.3.21 |
| | 20 | 20 |
| Management and support staff | <u>20</u> | <u>20</u> |

No employees received emoluments in excess of £60,000.

10. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

| | Unrestricted fund £ |
|------------------------------------|---------------------------|
| INCOME AND ENDOWMENTS FROM | |
| Donations and legacies | 664,574 |
| Other income | 17,751 |
| Total | 682,325 |
| EXPENDITURE ON | |
| Raising funds | 750 |
| Charitable activities | |
| General | 499,225 |
| Other | 52,135 |
| Total | 552,110 |
| NET INCOME | 130,215 |
| RECONCILIATION OF FUNDS | |
| Total funds brought forward | 3,858,550 |
| TOTAL FUNDS CARRIED FORWARD | 3,988,765 |

11. TANGIBLE FIXED ASSETS

| | Freehold property £ | Plant and machinery £ | Fixtures and fittings £ | Totals £ |
|-----------------------------------|---------------------------|-----------------------------|----------------------------------|-------------|
| COST | | | | |
| At 1 April 2021 and 31 March 2022 | 4,798,903 | 111,111 | 232,948 | 5,142,962 |
| DEPRECIATION | | | | |
| At 1 April 2021 | 1,309,430 | 97,146 | 213,723 | 1,620,299 |
| Charge for year | - | 2,465 | 6,408 | 8,873 |
| At 31 March 2022 | 1,309,430 | 99,611 | 220,131 | 1,629,172 |
| NET BOOK VALUE | | | | |
| At 31 March 2022 | 3,489,473 | 11,500 | 12,817 | 3,513,790 |
| At 31 March 2021 | 3,489,473 | 13,965 | 19,225 | 3,522,663 |

Notes to the Financial Statements - continued
for the Year Ended 31 March 2022

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 31.3.22 | 31.3.21 |
|---------------|---------|---------|
| | £ | £ |
| Other debtors | 8,997 | 8,997 |

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 31.3.22 | 31.3.21 |
|------------------|--------------|--------------|
| | £ | £ |
| Trade creditors | (1) | (1) |
| Other creditors | 5,063 | 5,063 |
| Accrued expenses | 1,800 | 1,800 |
| | <u>6,862</u> | <u>6,862</u> |

14. MOVEMENT IN FUNDS

| | At 1.4.21 | Net movement in funds | At 31.3.22 |
|---------------------------|------------------|-----------------------|------------------|
| | £ | £ | £ |
| Unrestricted funds | | | |
| General fund | 3,988,765 | (83,830) | 3,904,935 |
| TOTAL FUNDS | <u>3,988,765</u> | <u>(83,830)</u> | <u>3,904,935</u> |

Net movement in funds, included in the above are as follows:

| | Incoming resources | Resources expended | Movement in funds |
|---------------------------|--------------------|--------------------|-------------------|
| | £ | £ | £ |
| Unrestricted funds | | | |
| General fund | 472,724 | (556,554) | (83,830) |
| TOTAL FUNDS | <u>472,724</u> | <u>(556,554)</u> | <u>(83,830)</u> |

Comparatives for movement in funds

| | At 1.4.20 | Net movement in funds | At 31.3.21 |
|---------------------------|------------------|-----------------------|------------------|
| | £ | £ | £ |
| Unrestricted funds | | | |
| General fund | 3,858,550 | 130,215 | 3,988,765 |
| TOTAL FUNDS | <u>3,858,550</u> | <u>130,215</u> | <u>3,988,765</u> |

Notes to the Financial Statements - continued
for the Year Ended 31 March 2022

14. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---------------------------|----------------------------|----------------------------|---------------------------|
| Unrestricted funds | | | |
| General fund | 682,325 | (552,110) | 130,215 |
| | <u> </u> | <u> </u> | <u> </u> |
| TOTAL FUNDS | <u>682,325</u> | <u>(552,110)</u> | <u>130,215</u> |

A current year 12 months and prior year 12 months combined position is as follows:

| | At 1.4.20 £ | Net movement in funds £ | At 31.3.22 £ |
|---------------------------|------------------|----------------------------------|--------------------|
| Unrestricted funds | | | |
| General fund | 3,858,550 | 46,385 | 3,904,935 |
| | <u> </u> | <u> </u> | <u> </u> |
| TOTAL FUNDS | <u>3,858,550</u> | <u>46,385</u> | <u>3,904,935</u> |

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---------------------------|----------------------------|----------------------------|---------------------------|
| Unrestricted funds | | | |
| General fund | 1,155,049 | (1,108,664) | 46,385 |
| | <u> </u> | <u> </u> | <u> </u> |
| TOTAL FUNDS | <u>1,155,049</u> | <u>(1,108,664)</u> | <u>46,385</u> |

15. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2022.

The Muslim Cultural Heritage Centre

Detailed Statement of Financial Activities
for the Year Ended 31 March 2022

| | 31.3.22 £ | 31.3.21 £ |
|---------------------------------------|--------------|--------------|
| INCOME AND ENDOWMENTS | | |
| Donations and legacies | | |
| Private donation | 2 | (5) |
| Donations | 84,029 | 383,448 |
| Gift aid | - | 50,510 |
| Legacies and endowment | 61,402 | 421 |
| Grants | 71,787 | 61,648 |
| Friday offerings | 62,261 | 16,190 |
| Zakat, sadaqa and fitrana -res | 18,269 | 5,096 |
| Ramadan collections | 14,648 | 4,870 |
| Eid collections | 4,650 | - |
| Government furlough grant | 90,766 | 142,396 |
| Government kickstart grant | 28,341 | - |
| | <hr/> | <hr/> |
| | 436,155 | 664,574 |
| Other trading activities | | |
| Canteen receipts | 592 | - |
| Other income | | |
| Rent received | 12,000 | 12,000 |
| Hall hire | 19,804 | 4,500 |
| Activities income | 4,149 | 1,251 |
| Misc activities | 24 | - |
| | <hr/> | <hr/> |
| | 35,977 | 17,751 |
| Total incoming resources | <hr/> | <hr/> |
| | 472,724 | 682,325 |
| EXPENDITURE | | |
| Raising donations and legacies | | |
| Imam cover | 950 | 750 |
| Charitable activities | | |
| Wages | 410,805 | 357,136 |
| Social security | 32,928 | 30,401 |
| Pensions | 9,387 | 8,062 |
| Rates and water | 1,314 | 11,660 |
| Insurance | 6,765 | 6,764 |
| Light and heat | 22,398 | 24,420 |
| Telephone | 2,382 | 2,280 |
| Postage and stationery | 1,916 | 1,487 |
| Sundries | 3,124 | 210 |
| Carried forward | 491,019 | 442,420 |

This page does not form part of the statutory financial statements

The Muslim Cultural Heritage Centre

Detailed Statement of Financial Activities
for the Year Ended 31 March 2022

| | 31.3.22 £ | 31.3.21 £ |
|---------------------------------|--------------|--------------|
| Charitable activities | | |
| Brought forward | 491,019 | 442,420 |
| Catering and refreshments | (371) | - |
| Elderly welfare | 1,331 | - |
| Staff welfare | 1,758 | - |
| Cleaning | 2,160 | 5,751 |
| Repairs & maintenance | 13,173 | 13,818 |
| Computing running cost | 156 | 3,160 |
| Travelling expenses | 75 | - |
| Zakat and fitrana -restrict | 6,156 | 4,950 |
| Ramadan expenses | 4,048 | - |
| Eid fitri party expenses | 819 | - |
| Counselling expenses | 125 | 1,120 |
| Office expenses | 75 | - |
| Volunteer's expenses | 463 | 7 |
| Waste and refuse | 1,604 | - |
| Subscriptions | 1,345 | 1,903 |
| Covid-19 expenses | 175 | 1,959 |
| Endowment project expenses | 157 | - |
| Sadaqa masjid | 50 | - |
| | <hr/> | <hr/> |
| | 524,318 | 475,088 |
| Other | | |
| Project expenses | 11,139 | 41,463 |
| Charitable donations | 3,365 | - |
| Fixtures and fittings | 6,408 | 6,408 |
| Computer equipment | 2,464 | 2,464 |
| | <hr/> | <hr/> |
| | 23,376 | 50,335 |
| Support costs | | |
| Finance | | |
| Bank charges | 3,337 | 1,850 |
| Governance costs | | |
| Legal and professional fees | 2,773 | 2,247 |
| Consultancy fees | - | 20,040 |
| Independent examiner's fees | 1,800 | 1,800 |
| | <hr/> | <hr/> |
| | 4,573 | 24,087 |
| Total resources expended | <hr/> | <hr/> |
| | 556,554 | 552,110 |
| Net (expenditure)/income | <hr/> | <hr/> |
| | (83,830) | 130,215 |

This page does not form part of the statutory financial statements

THE MUSLIM CULTURAL HERITAGE CENTRE (MCHC) TRUST

England & Wales - Charity number 1059085

Accounts

REGISTERED COMPANY NUMBER: 03273033 (England and Wales)
REGISTERED CHARITY NUMBER: 1059085

Report of the Trustees and
Financial Statements for the Year Ended 31 March 2021
for
The Muslim Cultural Heritage Centre
(A Company Limited by Guarantee)

Stan Kelly & Co
Chartered Certified Accountants
14 Centre Way
London
N9 0AH

The Muslim Cultural Heritage Centre

**Contents of the Financial Statements
for the Year Ended 31 March 2021**

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The Muslim Cultural Heritage Centre

Report of the Trustees for the Year Ended 31 March 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The purposes of the charity as set out in its governing document are:

- (a) To provide a benefit to the public in North Kensington, particularly those in the area who are Muslim and seek to alleviate the circumstances of those in need but also very much an open-door resource for the wider community;
- (b) To advance education in Arabic and other subjects;
- (c) To provide the Muslim and wider community with a focal point for a range of spiritual, social, cultural/arts. economic, educational and training activities;
- (d) To enable the Community to develop greater self-confidence through a sense of belonging and to reduce isolation and fear; and
- (e) To reach out and act as resource for the community, the third (voluntary) sector, statutory agencies and the wider community.

Significant activities

The main activities undertaken in relation to those purposes during the year were:

Masjid:

Daily, Friday, Eid and Janaza Prayers; Ramadan programme; Talks and Seminars; Marriage Services; Funeral Services; Pastoral and Mediation Services; Inductions for New Muslims.

Education and Training:

Saturday Homework Club; Sunday Children's Arabic Education Project; Weekday Quran classes; Quran and Arabic Circle; IT Training; ESOL Classes; Reference Library.

Social:

The Elderly Well-Being Project; Therapeutic Counseling Service; Youth Development; Nursery; Community Kitchen; School and other references; Signpost and referral service; Resource Centre.

Cohesion:

Diversity and Awareness programme; Community Cohesion Work; Networking and Sharing Good Practice with other Muslim Centres; Working with Faith Groups for the Common Good; Supporting Good Causes; Annual Open Day; Official Visits Programme; Civic Participation Programme; Media Engagement.

Sustainability:

In-house Income-Generation Activities; U K and International Fundraising; Development of a Waqf (Endowment) Project.

How the activities undertaken during the year contributed to the achievement of the aims and objectives:

Over the past twenty years the Centre has established a reputation for trust, integrity and being inclusive. This is borne out in the high number of the community who attend prayers and engage with the Centre's activities; the longstanding donors, both home and abroad, who continue to monitor and evaluate our performance and continue to extend their support; the fact that the Board of Trustees retains two local authority councillors, which has continued to develop even deeper the partnership between the Council and the community for which the Centre is a conduit.

The staff group has been characterised over the years by the simple fact that many of them have been involved since the early years of the Centre. This low turnover within the staff group is testament to the commitment and good morale engendered by the senior management and Board. This is also incredibly important to our ability to deliver at a high level certain relationship-based pastoral care, an element of our work that the community value highly and one which the Council in particular has always wanted us to maintain as a priority.

The Muslim Cultural Heritage Centre

Report of the Trustees
for the Year Ended 31 March 2021

OBJECTIVES AND ACTIVITIES

Public benefit

When reviewing our activities, the Trustees have regard to the Charity Commission guidance on public benefit. The Trustees ensure that the activities undertaken are in line with the charitable objects of MCHC, and in doing so are satisfied that charity's activities meet the requirements on demonstrating public benefit.

The difference the charity's performance during the year has made to the beneficiaries of the charity.

The beneficiaries of the charity are those members of the public that attend and/or use the various functions listed under main activities. The charity's continued successful provision of these services has ensured that the beneficiaries have received spiritual support and attendant benefits; this has been confirmed in the stream of interactive, constructive and positive feedbacks received. Our successful financial performance ensures that these services will continue for the foreseeable future.

The degree to which the achievements and performance during the year have benefited wider society.

Wider society has benefitted by the beneficiaries receiving spiritual solace and thereby being better adjusted to and happier within their communities.

Volunteers

The Charity is grateful for the unstinting efforts of its volunteers who are involved in service provision, charity initiatives and fundraising. It is estimated that over 8000 volunteer hours are provided every year. If this is conservatively valued at £10.91 an hour the volunteer effort amounts to over £87,280.

We would like to thank all staff, the trustees, the volunteers, the hundreds of people who donate their money and time to the Centre. Without everyone's help and support this Centre could not operate.

The Muslim Cultural Heritage Centre

Report of the Trustees for the Year Ended 31 March 2021

STRATEGIC REPORT

Achievement and performance

Charitable activities

The main activities undertaken in relation to those purposes during the year were:

Masjid:

Daily, Friday, Eid and Janaza Prayers; Ramadan programme; Talks and Seminars; Marriage Services; Funeral Services; Pastoral and Mediation Services; Inductions for New Muslims. Due to the Covid-19 pandemic these activities and services were delivered virtually. In the case of the daily and Friday/juma prayers, restrictions were imposed using measures such as "social distance", wearing masks and registering prior to attending priors.

Education and Training:

Saturday Homework Club; Sunday Children's Arabic Education Project; Weekday Quran classes; Quran and Arabic Circle; IT Training; ESOL Classes; Reference Library.

Social:

The Elderly Well-Being Project; Therapeutic Counseling Service; Youth Development; Nursery; Community Kitchen; School and other references; Signpost and referral service; Resource Centre.

Cohesion:

Diversity and Awareness programme; Community Cohesion Work; Networking and Sharing Good Practice with other Muslim Centres; Working with Faith Groups for the Common Good; Supporting Good Causes; Annual Open Day; Official Visits Programme; Civic Participation Programme; Media Engagement.

Sustainability :

In-house Income-Generation Activities; U K and International Fundraising; Development of a Waqf (Endowment) Project.

How the activities undertaken during the year contributed to the achievement of the aims and objectives:

Over the past twenty-one years the Centre has established a reputation for trust, integrity and being inclusive. This is borne out in the high number of the community who attend prayers and engage with the Centre's activities; the longstanding donors, both home and abroad, who continue to monitor and evaluate our performance and continue to extend their support; the fact that the Board of Trustees retains two local authority councillors, which has continued to develop even deeper the partnership between the Council and the community for which the Centre is a conduit.

The staff group has been characterised over the years by the simple fact that many of them have been involved since the early years of the Centre. This low turnover within the staff group is testament to the commitment and good morale engendered by the senior management and Board. This is also incredibly important to our ability to deliver at a high-level certain relationship-based pastoral care, an element of our work that the community value highly and one which the Council in particular has always wanted us to maintain as a priority.

Fundraising activities

The charity relies on grant aid from the donors whose support is valued. We shall continue to seek diversification of our funding sources to ensure sustainability and long-term development to meet the changing needs of the community we serve.

Section 172(1) statement

Over the past twenty-one years the Centre has established a reputation for trust, integrity and being inclusive. This is borne out in the high number of the community who attend prayers and engage with the Centre's activities; the longstanding donors, both home and abroad, who continue to monitor and evaluate our performance and continue to extend their support; the fact that the Board of Trustees retains two local authority councillors, which has continued to develop even deeper the partnership between the Council and the community for which the Centre is a conduit.

The staff group has been characterised over the years by the simple fact that many of them have been involved since the early years of the Centre. This low turnover within the staff group is testament to the commitment and good morale engendered by the senior management and Board. This is also incredibly important to our ability to deliver at a high-level certain relationship-based pastoral care, an element of our work that the community value highly and one which the Council in particular has always wanted us to maintain as a priority.

The Muslim Cultural Heritage Centre

Report of the Trustees for the Year Ended 31 March 2021

STRATEGIC REPORT

Financial review

Financial position

During the year, the total income generated was £682,325 (2020: £693,609).

The charity made a surplus of £130,215 for the year ended 31 March 2021 (2020: a loss £24,309).

After taking account of the operations, the charity's available funds stood at £3,988,765 for the year ended 31 March 2021 (£3,858,550 as at 31 March 2020).

Reserves policy

The principal funding source continues to be private donations from local community donors, wider London community donors, international private benefactors and grants from the Royal Borough of Kensington and Chelsea.

As part of MCHC's constitutional aims it is the policy to ensure that proper reserves are established and maintained to ensure that its viability beyond the immediate future is secure. In order to provide reliable services or funding over the longer term, MCHC must be able to absorb setbacks and to take advantage of change and opportunity. MCHC's policy is to provide for this by putting aside, when it can afford it, some of its current income as a reserve against future uncertainties.

The Trust has continued to endeavour to building reserves so that it has at least three months operating costs calculated (reviewed annually) including contractual and payroll commitments and commitment to third party suppliers. However, due to ongoing difficulties in securing sufficient revenue funding to cover the ongoing running costs, let alone achieving a long-term revenue funding stability, it has been difficult to maintain any reserves level on a consistent manner. Efforts are ongoing to secure long-term revenue funding stability through an endowment and long-term funding sponsorship.

Future plans

A three-year strategic plan is already in operation, which include programs and activities focused on the youth, the elderly, and the homeless and on addressing unemployment and educational under-achievement. The Centre's facilities like training rooms and meeting halls have been partially refurbished with upgraded WiFi and projector systems to enhance their use for various events. Use of Gift-Aid and more income through online donations have also been utilized to maximise the income of the Trust.

The Muslim Cultural Heritage Centre

Report of the Trustees for the Year Ended 31 March 2021

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is constituted as a company limited by guarantee, registered under the Companies Act and its governing document is a Memorandum and Articles of Association dated 04 November 1996 under company legislation. The charity is also known by its operating name, MCHC Al-Manaar.

By operation of law all trustees are directors under the Companies Act 2006 and all directors are trustees under Charities legislation and have responsibilities, as such, under both company and charity legislation. The trustees are all individuals.

The management of the charity is the responsibility of the Trustees who are appointed and co-opted under the terms of the Articles of Association.

Research and Development

Organisational structure

The Memorandum and Articles of Association state that there shall be up to twelve trustees comprising of seven community representatives, three appointed for special skills relevant to the work of the Trust and a further two nominees from the Royal Borough of Kensington and Chelsea. With the exception of Royal Borough nominees, trustees are appointed by serving trustees and may serve for a maximum of two consecutive five- year terms. After five years the two Royal Borough nominees turn into one formal member, with a deputy who attends the Trust meetings but does not have a vote.

The Board of Trustees meets at least four times a year to manage the Trust.

The Trust constitution provides for a Shura (Advisory) Council, a body comprised of members of the community that provide support, advice and ideas for the work and development of the Trust. Should the trustees or the Shura Council need further advice or arbitration on matters concerning the Trust, they are able to consult the Tahkeem (Arbitration) Committee which the constitution stipulates to be made up of seven independent people with the skills in the areas of mediation and conciliation, along with the sound knowledge of Islamic Jurisprudence.

The Shura (Advisory) Council ceased to function over eleven years ago due to poor attendance. Its nature as merely an advisory body did not appear to have appealed to most of the original members who were former members of the Muslim Communities Forum, the precursor to the MCHC Trust. Before re-establishing the Shura Council - its nature, role and membership may need to be re-examined, possibly as part of an overall review of the MCHC Trust constitution.

The Tahkeem (arbitration) Committee was never formally established/activated.

The Board of Trustees appoints a lead executive person (Chief Executive Officer) who is entrusted with the management of the Trust. She/He is supervised (line managed) by the Chairman (or whoever the Chairman delegates this role to).

The CEO is responsible for managing the running of the Trust and all aspects related, e.g. health and safety, staff and management of assets, public relations, projects, events, etc. She/He reports back to the Board in the quarterly Board meetings on the Trust's financial position, current and planned work, progress made within Board approved work plan and annual budget and within the parameters set by Board decisions. The CEO seeks formal authorisation for any new actions (of financial, staffing or risk implications to the Centre) not already approved by the Board. Trustees, subject to their availability, attend an informal monthly meeting with the CEO to assist in addressing any difficulties that may arise in implementing Board decisions or any new occurrences at the Centre. Any decisions needed to be made at these monthly meetings, have to be ratified at the next Board meeting.

Induction and Training of new Trustees

New Trustees are inducted into the workings of MCHC Trust including, Board policy and procedures, by way of electronic updates including, but not limited to, regular briefings on Trust Activities. The Trust also organises strategic planning and trustee-training workshops for all serving members.

Engagement with employees

The Charity maintained a good working relationship with staff during the year. The board and management encourage open access dialogues between management and employees in order to build on the existing excellent relationship that existed.

Engagement with suppliers, customers and others

The Charity engages with various stakeholders and suppliers in a way that is most beneficial for the provision of the services of the Charity. The Charity ensures good working relationship with suppliers and members within the boundary of the law in respect of procurement, payment and service delivery. The charity ensures all liabilities resulting from PAYE and pensions deductions including contributions are met within the timescales accordingly.

Engagement with suppliers, customers and others

The charity engages with various stakeholders and suppliers in a way that is most beneficial for the provision of the services of the charity. The charity ensures good and understanding working relationship with suppliers and members within the boundary of the law in respect of procurement, payment and service delivery. The charity ensures all liabilities resulting from PAYE and pensions deductions including contributions are met within the timescales accordingly.

The Muslim Cultural Heritage Centre

Report of the Trustees
for the Year Ended 31 March 2021

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
03273033 (England and Wales)

Registered Charity number
1059085

Registered office
244 Acklam Road
North Kensington
London
W10 5YG

Trustees

Esmail Jasat
Abdulkarim Khalil
Hachim Charif
Waffa Osman (resigned 29.1.21)
Kasim Ali
Gerard Hargreaves
Dr Mustafa Abu-Lisan
Abdelilah Sirokh (appointed 29.1.21)
Marouane Benchekroun (appointed 29.1.21)
Khadra Said (appointed 29.1.21)
Muna Mohamed Ali (appointed 29.1.21)

Company Secretary
Abdurahman Sayed

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 9 December 2021 and signed on the board's behalf by:



Esmail Jasat - Trustee

**Independent Examiner's Report to the Trustees of
The Muslim Cultural Heritage Centre**

Independent examiner's report to the trustees of The Muslim Cultural Heritage Centre ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2021.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

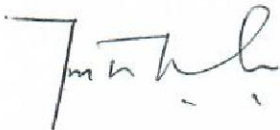
Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of ACCA which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Emmanuel Oloke, M.Sc, MBA, FCCA
ACCA

Stan Kelly & Co
Chartered Certified Accountants
14 Centre Way
London
N9 0AH

9 December 2021

The Muslim Cultural Heritage Centre

Statement of Financial Activities
for the Year Ended 31 March 2021

| | Notes | 31.3.21 Unrestricted fund £ | 31.3.20 Total funds £ |
|------------------------------------|-------|--------------------------------------|--------------------------------|
| INCOME AND ENDOWMENTS FROM | | | |
| Donations and legacies | 2 | 664,574 | 647,097 |
| Other trading activities | 3 | - | 1,934 |
| Other income | | 17,751 | 44,578 |
| Total | | 682,325 | 693,609 |
| EXPENDITURE ON | | | |
| Raising funds | 4 | 750 | 8,821 |
| Charitable activities | 5 | | |
| General | | 499,225 | 586,862 |
| Other | | 52,135 | 122,235 |
| Total | | 552,110 | 717,918 |
| NET INCOME/(EXPENDITURE) | | 130,215 | (24,309) |
| RECONCILIATION OF FUNDS | | | |
| Total funds brought forward | | 3,858,550 | 3,882,859 |
| TOTAL FUNDS CARRIED FORWARD | | 3,988,765 | 3,858,550 |

The notes form part of these financial statements

The Muslim Cultural Heritage Centre

Balance Sheet
31 March 2021

| | Notes | 31.3.21 Unrestricted fund £ | 31.3.20 Total funds £ |
|--|-------|--------------------------------------|--------------------------------|
| FIXED ASSETS | | | |
| Tangible assets | 11 | 3,522,663 | 3,531,536 |
| CURRENT ASSETS | | | |
| Debtors | 12 | 8,997 | 56,073 |
| Prepayments and accrued income | | - | 1,912 |
| Cash at bank and in hand | | 463,967 | 286,099 |
| | | <u>472,964</u> | <u>344,084</u> |
| CREDITORS | | | |
| Amounts falling due within one year | 13 | (6,862) | (17,070) |
| | | <u>466,102</u> | <u>327,014</u> |
| NET CURRENT ASSETS | | | |
| | | <u>466,102</u> | <u>327,014</u> |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | <u>3,988,765</u> | <u>3,858,550</u> |
| NET ASSETS | | <u>3,988,765</u> | <u>3,858,550</u> |
| FUNDS | 14 | | |
| Unrestricted funds | | <u>3,988,765</u> | <u>3,858,550</u> |
| TOTAL FUNDS | | <u>3,988,765</u> | <u>3,858,550</u> |

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The financial statements were approved by the Board of Trustees and authorised for issue on 9 December 2021 and were signed on its behalf by:



Esmail Jasat - Trustee

The notes form part of these financial statements

The Muslim Cultural Heritage Centre

Cash Flow Statement
for the Year Ended 31 March 2021

| | Notes | 31.3.21 £ | 31.3.20 £ |
|---|-------|-----------------------|-----------------------|
| Cash flows from operating activities | | | |
| Cash generated from operations | 1 | <u>177,868</u> | <u>3,830</u> |
| Net cash provided by operating activities | | <u>177,868</u> | <u>3,830</u> |
| Cash flows from investing activities | | | |
| Purchase of tangible fixed assets | | <u>-</u> | <u>(21,576)</u> |
| Net cash provided by/(used in) investing activities | | <u>-</u> | <u>(21,576)</u> |
| Change in cash and cash equivalents in the reporting period | | <u>177,868</u> | <u>(17,746)</u> |
| Cash and cash equivalents at the beginning of the reporting period | | <u>286,099</u> | <u>303,845</u> |
| Cash and cash equivalents at the end of the reporting period | | <u><u>463,967</u></u> | <u><u>286,099</u></u> |

The notes form part of these financial statements

The Muslim Cultural Heritage Centre

Notes to the Cash Flow Statement
for the Year Ended 31 March 2021

| 1. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES | 31.3.21 | 31.3.20 |
|--|----------------|--------------|
| | £ | £ |
| Net income/(expenditure) for the reporting period (as per the Statement of Financial Activities) | 130,215 | (24,309) |
| Adjustments for: | | |
| Depreciation charges | 8,872 | 82,518 |
| Decrease/(increase) in debtors | 48,988 | (24,279) |
| Decrease in creditors | (10,207) | (30,100) |
| Net cash provided by operations | <u>177,868</u> | <u>3,830</u> |

2. ANALYSIS OF CHANGES IN NET FUNDS

| | At 1.4.20 | Cash flow | At 31.3.21 |
|--------------------------|----------------|----------------|----------------|
| | £ | £ | £ |
| Net cash | | | |
| Cash at bank and in hand | <u>286,099</u> | <u>177,868</u> | <u>463,967</u> |
| | <u>286,099</u> | <u>177,868</u> | <u>463,967</u> |
| Total | <u>286,099</u> | <u>177,868</u> | <u>463,967</u> |

The notes form part of these financial statements

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

| | |
|-----------------------|---------------------------|
| Plant and machinery | - 15% on reducing balance |
| Fixtures and fittings | - 25% on reducing balance |

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

The Muslim Cultural Heritage Centre

**Notes to the Financial Statements - continued
for the Year Ended 31 March 2021**

2. DONATIONS AND LEGACIES

| | 31.3.21 | 31.3.20 |
|--------------------------------|----------------|----------------|
| | £ | £ |
| Private donation | (5) | - |
| Donations | 383,448 | 425,247 |
| Gift aid | 50,510 | - |
| Legacies and endowment | 421 | 20,921 |
| Grants | 61,648 | 76,362 |
| Fees and contributions | - | 3,361 |
| Friday offerings | 16,190 | 73,271 |
| Zakat, sadaqa and fitrana -res | 5,096 | 9,861 |
| Ramadan collections | 4,870 | 30,388 |
| Eid collections | - | 6,811 |
| Grenfell tower | - | 875 |
| Government furlough grant | 142,396 | - |
| | <u>664,574</u> | <u>647,097</u> |

Grants received, included in the above, are as follows:

| | 31.3.21 | 31.3.20 |
|--------------|---------------|---------------|
| | £ | £ |
| Other grants | <u>61,648</u> | <u>76,362</u> |

3. OTHER TRADING ACTIVITIES

| | 31.3.21 | 31.3.20 |
|------------------|----------|--------------|
| | £ | £ |
| Canteen receipts | <u>-</u> | <u>1,934</u> |

4. RAISING FUNDS

Raising donations and legacies

| | 31.3.21 | 31.3.20 |
|--------------------|------------|--------------|
| | £ | £ |
| Cost of items sold | - | 7,031 |
| Imam cover | 750 | 1,790 |
| | <u>750</u> | <u>8,821</u> |

**Notes to the Financial Statements - continued
for the Year Ended 31 March 2021**

5. CHARITABLE ACTIVITIES COSTS

| | Direct Costs £ | Support costs (see note 6) £ | Totals £ |
|---------|----------------------|---------------------------------------|----------------|
| General | <u>475,088</u> | <u>24,137</u> | <u>499,225</u> |

6. SUPPORT COSTS

| | Finance £ | Governance costs £ | Totals £ |
|--------------------------|--------------|--------------------------|---------------|
| Other resources expended | - | 1,800 | 1,800 |
| General | <u>1,850</u> | <u>22,287</u> | <u>24,137</u> |
| | <u>1,850</u> | <u>24,087</u> | <u>25,937</u> |

7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

| | | |
|-----------------------------|--------------|---------------|
| | 31.3.21 | 31.3.20 |
| | £ | £ |
| Depreciation - owned assets | <u>8,873</u> | <u>82,518</u> |

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2021 nor for the year ended 31 March 2020.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2021 nor for the year ended 31 March 2020.

There were £0 trustees' expenses for the year ended 31 March 2021 (£0 for the year ended 31 March 2020)

9. STAFF COSTS

| | | |
|-----------------------|----------------|----------------|
| | 31.3.21 | 31.3.20 |
| | £ | £ |
| Wages and salaries | 357,136 | 361,668 |
| Social security costs | 30,401 | 27,354 |
| Other pension costs | <u>8,062</u> | <u>8,720</u> |
| | <u>395,599</u> | <u>397,742</u> |

The average monthly number of employees during the year was as follows:

| | | |
|------------------------------|-----------|-----------|
| | 31.3.21 | 31.3.20 |
| Management and support staff | <u>20</u> | <u>28</u> |

No employees received emoluments in excess of £60,000.

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

10. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

Unrestricted
fund
£

INCOME AND ENDOWMENTS FROM

Donations and legacies

647,097

Other trading activities

1,934

Other income

44,578

Total

693,609

EXPENDITURE ON

Raising funds

8,821

Charitable activities

General

586,862

Other

122,235

Total

717,918

NET INCOME/(EXPENDITURE)

(24,309)

RECONCILIATION OF FUNDS

Total funds brought forward

3,882,859

TOTAL FUNDS CARRIED FORWARD

3,858,550

11. TANGIBLE FIXED ASSETS

| | Freehold property £ | Plant and machinery £ | Fixtures and fittings £ | Totals £ |
|-----------------------------------|---------------------------|-----------------------------|----------------------------------|-------------|
| COST | | | | |
| At 1 April 2020 and 31 March 2021 | 4,798,903 | 111,111 | 232,948 | 5,142,962 |
| DEPRECIATION | | | | |
| At 1 April 2020 | 1,309,430 | 94,682 | 207,314 | 1,611,426 |
| Charge for year | - | 2,464 | 6,409 | 8,873 |
| At 31 March 2021 | 1,309,430 | 97,146 | 213,723 | 1,620,299 |
| NET BOOK VALUE | | | | |
| At 31 March 2021 | 3,489,473 | 13,965 | 19,225 | 3,522,663 |
| At 31 March 2020 | 3,489,473 | 16,429 | 25,634 | 3,531,536 |

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 31.3.21 | 31.3.20 |
|---------------|--------------|---------------|
| | £ | £ |
| Trade debtors | - | 51,644 |
| Other debtors | 8,997 | 4,429 |
| | <u>8,997</u> | <u>56,073</u> |

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 31.3.21 | 31.3.20 |
|------------------|--------------|---------------|
| | £ | £ |
| Trade creditors | (1) | 15,785 |
| Other creditors | 5,063 | 85 |
| Accrued expenses | 1,800 | 1,200 |
| | <u>6,862</u> | <u>17,070</u> |

14. MOVEMENT IN FUNDS

| | At 1.4.20 | Net movement in funds | At 31.3.21 |
|---------------------------|------------------|-----------------------|------------------|
| | £ | £ | £ |
| Unrestricted funds | | | |
| General fund | 3,858,550 | 130,215 | 3,988,765 |
| | <u>3,858,550</u> | <u>130,215</u> | <u>3,988,765</u> |

Net movement in funds, included in the above are as follows:

| | Incoming resources | Resources expended | Movement in funds |
|---------------------------|--------------------|--------------------|-------------------|
| | £ | £ | £ |
| Unrestricted funds | | | |
| General fund | 682,325 | (552,110) | 130,215 |
| | <u>682,325</u> | <u>(552,110)</u> | <u>130,215</u> |

Comparatives for movement in funds

| | At 1.4.19 | Net movement in funds | At 31.3.20 |
|---------------------------|------------------|-----------------------|------------------|
| | £ | £ | £ |
| Unrestricted funds | | | |
| General fund | 3,882,859 | (24,309) | 3,858,550 |
| | <u>3,882,859</u> | <u>(24,309)</u> | <u>3,858,550</u> |

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

14. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---------------------------|----------------------------|----------------------------|---------------------------|
| Unrestricted funds | | | |
| General fund | 693,609 | (717,918) | (24,309) |
| | <hr/> | <hr/> | <hr/> |
| TOTAL FUNDS | <u>693,609</u> | <u>(717,918)</u> | <u>(24,309)</u> |

A current year 12 months and prior year 12 months combined position is as follows:

| | At 1.4.19 £ | Net movement in funds £ | At 31.3.21 £ |
|---------------------------|------------------|----------------------------------|--------------------|
| Unrestricted funds | | | |
| General fund | 3,882,859 | 105,906 | 3,988,765 |
| | <hr/> | <hr/> | <hr/> |
| TOTAL FUNDS | <u>3,882,859</u> | <u>105,906</u> | <u>3,988,765</u> |

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---------------------------|----------------------------|----------------------------|---------------------------|
| Unrestricted funds | | | |
| General fund | 1,375,934 | (1,270,028) | 105,906 |
| | <hr/> | <hr/> | <hr/> |
| TOTAL FUNDS | <u>1,375,934</u> | <u>(1,270,028)</u> | <u>105,906</u> |

15. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2021.

The Muslim Cultural Heritage Centre

Detailed Statement of Financial Activities
for the Year Ended 31 March 2021

| | 31.3.21 | 31.3.20 |
|---------------------------------------|----------------|----------------|
| | £ | £ |
| INCOME AND ENDOWMENTS | | |
| Donations and legacies | | |
| Private donation | (5) | - |
| Donations | 383,448 | 425,247 |
| Gift aid | 50,510 | - |
| Legacies and endowment | 421 | 20,921 |
| Grants | 61,648 | 76,362 |
| Fees and contributions | - | 3,361 |
| Friday offerings | 16,190 | 73,271 |
| Zakat, sadaqa and fitrana -res | 5,096 | 9,861 |
| Ramadan collections | 4,870 | 30,388 |
| Eid collections | - | 6,811 |
| Grenfell tower | - | 875 |
| Government furlough grant | 142,396 | - |
| | <u>664,574</u> | <u>647,097</u> |
| Other trading activities | | |
| Canteen receipts | - | 1,934 |
| Other income | | |
| Rent received | 12,000 | 18,000 |
| Hall hire | 4,500 | 16,483 |
| Activities income | 1,251 | 4,998 |
| Training and learning | - | 1,477 |
| Classes | - | 3,620 |
| | <u>17,751</u> | <u>44,578</u> |
| Total incoming resources | 682,325 | 693,609 |
| EXPENDITURE | | |
| Raising donations and legacies | | |
| Cost of items sold | - | 7,031 |
| Imam cover | 750 | 1,790 |
| | <u>750</u> | <u>8,821</u> |
| Charitable activities | | |
| Wages | 357,136 | 361,668 |
| Social security | 30,401 | 27,354 |
| Pensions | 8,062 | 8,720 |
| Rates and water | 11,660 | 10,531 |
| Insurance | 6,764 | 7,893 |
| Carried forward | 414,023 | 416,166 |

This page does not form part of the statutory financial statements

The Muslim Cultural Heritage Centre

Detailed Statement of Financial Activities
for the Year Ended 31 March 2021

| | 31.3.21 | 31.3.20 |
|---------------------------------|---------|----------|
| | £ | £ |
| Charitable activities | | |
| Brought forward | 414,023 | 416,166 |
| Light and heat | 24,420 | 21,712 |
| Telephone | 2,280 | 1,645 |
| Postage and stationery | 1,487 | 3,877 |
| Sundries | 210 | 16 |
| Catering and refreshments | - | 6,422 |
| Sessional tutors | - | 7,583 |
| Elderly welfare | - | 1,932 |
| Staff welfare | - | 338 |
| Staff training | - | 474 |
| Cleaning | 5,751 | 14,051 |
| Repairs & maintenance | 13,818 | 34,351 |
| Computing running cost | 3,160 | 437 |
| Travelling expenses | - | 1,069 |
| Zakat and fitrana -restrict | 4,950 | 10,383 |
| Support -Grenfell victims | - | 10,093 |
| Ramadan expenses | - | 21,914 |
| Eid fitri party expenses | - | 5,519 |
| Counselling expenses | 1,120 | 1,150 |
| Office expenses | - | 871 |
| Volunteer's expenses | 7 | 316 |
| Waste and refuse | - | 2,483 |
| Subscriptions | 1,903 | 673 |
| Covid-19 expenses | 1,959 | - |
| | <hr/> | <hr/> |
| | 475,088 | 563,475 |
| Other | | |
| Project expenses | 41,463 | 39,717 |
| Freehold property | - | 72,697 |
| Fixtures and fittings | 6,408 | 6,136 |
| Computer equipment | 2,464 | 3,685 |
| | <hr/> | <hr/> |
| | 50,335 | 122,235 |
| Support costs | | |
| Finance | | |
| Bank charges | 1,850 | 2,462 |
| Governance costs | | |
| Legal and professional fees | 2,247 | 2,897 |
| Consultancy fees | 20,040 | 16,828 |
| Independent examiner's fees | 1,800 | 1,200 |
| | <hr/> | <hr/> |
| | 24,087 | 20,925 |
| Total resources expended | <hr/> | <hr/> |
| | 552,110 | 717,918 |
| Net income/(expenditure) | <hr/> | <hr/> |
| | 130,215 | (24,309) |

This page does not form part of the statutory financial statements