

HERRING HOUSE TRUST (GREAT YARMOUTH)

AUDITED ACCOUNTS

31 MARCH 2023

Registered Charity No. 1057387

Company No. 03202862

Regulator of Social Housing No. LH4261

Herring House Trust (Great Yarmouth)

Index to Accounts

For The Year Ended 31 March 2023

	Page No.
Report of the Board	1 - 8
Report of the Auditor	9 - 12
Statement of Comprehensive Income	13
Balance Sheet	14
Statement of Changes in Reserves	15
Statement of Cashflows	16
Notes to the Accounts	17 - 30

Herring House Trust (Great Yarmouth)

Report of the Board

For The Year Ended 31 March 2023

The Management Committee, who are also directors for the purposes of company law and trustees for the purposes of charity law, has pleasure in presenting its report and accounts for the year ended 31 March 2023.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the organisation's governing document, the Companies Act 2006, the Statement of Recommended Practice for registered housing providers: Housing SORP 2018, the Housing and Regeneration Act 2008 and the Accounting Direction for Private Registered Providers of Social Housing 2022.

REFERENCE AND ADMINISTRATION INFORMATION

Charity Name:	Herring House Trust (Great Yarmouth)
Registered Charity No:	1057387
Registered Company No:	03202862
Homes England registration No:	LH4261
Registered Address:	Bauleah House 51 St Nicholas Road Great Yarmouth Norfolk NR30 1NR
Management Committee (Trustees):	C Beales – Chairman B Robinson – Treasurer D Cooper G Doyle M Drewery E Pallant (Resigned on 6 April 2022) J Shrimpton
Operations Manager:	G Collin
Client Services Manager:	L Fleming
Auditor:	Lovewell Blake LLP Chartered Accountants & Statutory Auditor Bankside 300 Peachman Way Broadland Business Park Norwich Norfolk NR7 0LB
Bankers:	National Westminster Bank Plc Market Place Great Yarmouth Norfolk NR30 1YT

Herring House Trust (Great Yarmouth)

Report of the Board (Continued)

For The Year Ended 31 March 2023

OBJECTIVES AND ACTIVITIES

The principal objectives are to provide resettlement and outreach support services, together with an open access hostel for the single homeless in the Great Yarmouth area.

In order to fulfil the above objectives, the organisation continues to provide supported housing accommodation at both its hostel and halfway houses.

Mission statement

Our vision is that everyone has a safe and secure place to live, where they can begin to achieve their goals and move out of homelessness.

We achieve this through:

- Providing support to each person on an individual basis;
- Building positive and encouraging relationships that both supports and tests service users to meet their own needs and personal goals;
- Providing a service user led, resettlement pathway, which combines the experience of the organisation with the needs of the user.

Public benefit

The Management Committee have had due regard to the guidance issued by the Charity Commission on Public Benefit.

The organisation was established to provide emergency accommodation and support to single homeless people in Great Yarmouth.

Through its activities the organisation aims to provide opportunities to those individuals motivated to change and for those who require longer to begin a process of change. It is recognised that for some individuals the long term goal of change may not be realised.

In order to achieve its aims, the organisation endeavours to provide a range of services to support homeless people and through partnership working we are able to provide access to specialist intervention services, with a view to establishing ongoing relationships aimed at addressing all aspects of physical, emotional and mental wellbeing.

Herring House Trust (Great Yarmouth)

Report of the Board (Continued)

For The Year Ended 31 March 2023

ACHIEVEMENTS AND PERFORMANCE

Review of the year

In 2022/2023 the organisation continues to offer our services within our hostel facility, providing 27 units of accommodation and support to single homeless people and 4 units of accommodation in our High Support Unit for people undergoing a community detox programme. The Halfway House Schemes continue to provide additional move-on accommodation. The organisation has been able to offer an in-house counselling service to complement our support structures.

The organisation offers self-contained accommodation, as a final stage, move-on option for service users. The houses are independent, with support offered to tenants.

The Herring Centre is used as a successful resource for community clients, running a range of workshops and drop-in facilities. There is an active community social club running at the centre, as well as writing workshops, lunch groups and recovery community groups.

This year has seen the significant development of the Herring House Trust Lived Experience Community Group. Membership of this group is from our existing service users and their aim is take the message of recovery out into the community, engaging with a range of local groups and partners.

The organisation has continued to fulfil its objective of providing support and accommodation to single homeless people in Great Yarmouth by offering supported housing within the hostel facility, halfway houses and move on homes.

The organisation was successful in gaining the following:

- A grant of £4,789 was made in respect of COVID by Great Yarmouth Borough Council - protect and vaccinate funding. This was general funding to help support us through covid.
- Norfolk Community Foundation awarded us £7,940, to cover the costs of providing a drop in/community lunch at the Herring Centre.
- In November 2022 Norfolk County Council awarded us a continuation of grant funding for a further 5 years. This funding is from their Joint Commissioning Funding - Housing Related Support Services, which was the old Supporting People Grant.
- Norfolk County Council awarded an 8% uplift on the Housing Related Support Services from 10" April 2023.
- Norfolk County Council awarded us a grant towards work with service users from the Rough Sleeper Drug and Alcohol Grant.

Herring House Trust (Great Yarmouth)

Report of the Board (Continued)

For The Year Ended 31 March 2023

VALUE FOR MONEY

The Regulator of Social Housing (RSH) has published a value for money standard which must be adhered to by registered Providers. This includes the need to publish nine measures in a standard form to enable comparison across the sector, accepting that there will be variances associated with each business's policies, strategy and focus.

VFM Metric	2023	2022
1. Reinvestment %	-	-
2. New supply delivered (social housing units %)	-	-
3. New supply delivered (non-social housing units %)	-	-
4. Gearing %	(36.8%)	(28.8%)
5. EBITA MRI interest cover %	1,691.9%	2,219.9%
6. Headline social housing cost per unit	£14,972	£15,121
7. Operating margin (social housing) %	9.4%	9.8%
8. Operating margin (overall) %	9.4%	9.8%
9. ROCE %	3.5%	3.8%

The Management Committee are satisfied value for money is achieved through the full provision of services at a rate which is below that of local providers.

The Management Committee has also considered how it achieves value for money in delivering services to meet the needs of single homeless people in Great Yarmouth; this is assessed over four key areas of operations, being financial measures, cost measures, asset measures and people measures.

KEY PERFORMANCE INDICATORS

The organisation has continued to achieve its objectives for the year, offering ongoing support and accommodation through various stages of its services. We are committed to delivering effective housing solutions to single homeless people in Great Yarmouth.

Throughout the year management have monitored activity levels and key performance indicators identifying areas such as outstanding housing benefit and top payments, client referrals and engagement, occupancy levels and number of clients moving-on and their eventual destination.

CORPORATE GOVERNANCE

The Management Committee are committed to achieving good governance and being an efficient provider of services, meeting both regulatory codes and standards. The Management Committee apply the Charity Commission Code of Governance.

FINANCIAL REVIEW

The organisation's principal funding sources are predominately rent and service charges together with the Housing Related Support grant.

As at 31 March 2023 total reserves amounted to £1,873,885 (2022: £1,786,299) of which £1,873,885 (2022: £1,778,702) related to unrestricted funds and £nil (2022: £7,597) to restricted funds.

The organisation had a net surplus in the year of £87,586 (2022: net surplus £95,180) as shown on page 13 of the accounts.

Herring House Trust (Great Yarmouth)

Report of the Board (Continued)

For The Year Ended 31 March 2023

Reserves policy

The Management Committee is mindful of the need for sufficient reserves to be maintained to ensure the continued operation of the organisation on a day to day basis. It is the aim of the committee to maintain sufficient reserves to cover 3 months' cash expenditure. At 31 March 2023 net current assets within the unrestricted funds were £744,833 (2022: £610,968) which represents approximately 10 months' expenditure. The organisation also had net current assets within the restricted funds of £nil (2022: £7,597).

The Management Committee were also aware at the year-end that loan repayments will be made in the following 12 months. This will be met from the organisation's free reserve together with future property purchases as detailed below and in note 23.

PLANS FOR THE FUTURE

Herring House Trust is looking to increase its housing stock, by providing an additional four units of accommodation — this will enable move-on from existing first stage accommodation. The development of the Lived Experience Community Group will continue as the service becomes a critical friend to the Norfolk County Council Rough Sleeping Drug and Alcohol Treatment Grant. In addition, the organisation is working with two consultants to develop a bespoke service user management system, which will automate our existing internal systems.

Following the year end, the organisation has committed to purchase two additional properties at a cost of £130,000 and £150,000 each. The properties will be funded from unrestricted reserves with no additional borrowing required.

Herring House Trust (Great Yarmouth)

Report of the Board (Continued)

For The Year Ended 31 March 2023

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

Herring House Trust operates as a charitable company registered with the Charities Commission (Registration Number 1057387) and is approved as a Registered Social Housing Provider under Section 3 of the Housing and Regeneration Act 2008.

Recruitment and appointment of Management Committee

Management Committee members shall be persons who through residence, occupation, employment or otherwise have special knowledge of the area of benefit or who are otherwise able by virtue of their personal or professional qualifications to make a contribution to the pursuit of the objects or management of the organisation.

Induction and training of Management Committee

All Management Committee members are provided with copies of:

- The Memorandum and Articles of Association
- The latest accounts of the organisation
- Details of Charity Commission guidance notes CC3 – “The Essential Trustee – what you need to know, what you need to do”

In addition, Management Committee members are encouraged to read Charity Commission and other newsletters and to attend courses designed to keep them abreast of their duties and responsibilities.

Organisational structure

A Management Committee meets on a regular basis, administers the organisation and its finances. An operations manager is appointed by the Committee to manage the day to day operations of the organisation.

Key management personnel salary review

There are arrangements for salary review of key staff, which is decided at annual pay reviews by the Management Committee.

Directors

The members of the Management Committee, who are directors of the company within the meaning of the Companies Act 2006 and held office throughout the year are shown on Page 1.

Fundraising standards

The Management Committee have chosen for the organisation to be regulated by the Fundraising Regulator and listed on the Fundraising Preference Service.

The organisation does not use any third party organisations to act on its behalf in making direct unsolicited appeals.

Since joining the Fundraising Regulator, the organisation has received no complaints via their preference service, or directly from any organisation or individual.

All donations to the organisation are voluntary and the organisation does not solicit donations from its clients or beneficiaries directly or conduct any contact practice that may place an individual under pressure or obligation.

Herring House Trust (Great Yarmouth)

Report of the Board (Continued)

For The Year Ended 31 March 2023

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

Risk assessment

The Management Committee have undertaken a review of the risks faced by the organisation and have implemented systems to mitigate these risks. The risk assessment is reviewed on an annual basis.

The Management Committee acknowledges its overall responsibilities for overseeing and reviewing its effectiveness in the delivery of services to homeless people in Great Yarmouth. A system of internal control exists to ensure reliability of financial and operational information with Herring House Trust. Internal systems ensure the safeguarding of the organisation's assets and interests.

The principal risks identified are:

- Loss of key staff
- Conflict of interest where decisions may be influenced by other considerations
- Board of Management Committee dominated by one or more individuals
- Loss of Management Committee
- Organisation failing to achieve its purpose
- Activities outside of restricted funding
- Trustees benefiting from organisation
- Customer satisfaction
- Contract risk
- Security of assets
- Over capacity of resources – including tangible fixed assets
- Competition
- Dependency on suppliers
- Fundraising
- Change in Government policy
- Insufficient funding to meet development costs on any new development
- Delay of building works
- Organisational structuring
- Resource risk – staff capacity

Responsibilities of the Management Committee

The Management Committee (who are also directors of Herring House Trust (Great Yarmouth) for the purposes of company law) are responsible for preparing the Report of the Board and the financial statements in accordance with applicable law and regulations.

Company law and registered social housing legislation require the Management Committee to prepare financial statements for each financial year. Under company law the Management Committee must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the organisation and of the incoming resources and application of resources, including income and expenditure, of the organisation for that period.

Herring House Trust (Great Yarmouth)

Report of the Board (Continued)

For The Year Ended 31 March 2023

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

Responsibilities of the Management Committee (continued)

In preparing the financial statements, the Management Committee is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards and the Statement of Recommended Practice (SORP) for Registered Social Housing Providers 2018 have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the organisation will continue in operation.

The Management Committee is responsible for keeping adequate and proper accounting records that disclose with reasonable accuracy at any time the financial position of the organisation and to enable them to ensure that the financial statements comply with the Companies Act 2006, the Housing and Regeneration Act 2008 and the Accounting Direction for private registered providers of social housing in England 2022. They are also responsible for safeguarding the assets of the organisation and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

We, the Management Committee can confirm so far as we are aware that:

- there is no relevant audit information of which the organisation's auditor is unaware; and
- the Management Committee has taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Auditor

Lovewell Blake LLP are willing to continue as auditor.

Small company provisions

This report has been prepared in accordance with the special provisions for small companies under Part 415A of the Companies Act 2006.

Signed on behalf of the Management Committee

C BEALES

Date: 21 November 2023

Independent Auditor's Report to the Members of

Herring House Trust (Great Yarmouth)

For The Year Ended 31 March 2023

We have audited the financial statements of Herring House Trust (Great Yarmouth) for the year ended 31 March 2023 which comprise the Statement of Comprehensive Income, the Balance Sheet, the Statement of Changes in Reserves, the Statement of Cashflows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the organisation's affairs as at 31 March 2023 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Housing and Regeneration Act 2008 and the Accounting Directions for private registered providers of social housing in England 2022.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the organisation in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Management Committee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the organisation's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Management Committee with respect to going concern are described in the relevant sections of this report.

Independent Report of the Auditor to the Members of

Herring House Trust (Great Yarmouth)

For The Year Ended 31 March 2023

Other information

The other information comprises the information included in the Report of the Board, other than the financial statements and our auditor's report thereon. The Management Committee are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Board for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Board has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the organisation and its environment obtained in the course of the audit, we have not identified material misstatements in Report for the Board.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Management Committee members' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Management Committee members were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the Report of the Board and from the requirement to prepare a Strategic Report.

Independent Report of the Auditor to the Members of

Herring House Trust (Great Yarmouth)

For The Year Ended 31 March 2023

In addition, we have nothing to report in respect of the following matter where the Housing and Regeneration Act 2008 requires us to report to you if, in our opinion:

- a satisfactory system of control over transactions has not been maintained.

Responsibilities of the Management Committee

As explained more fully in the Management Committee's Responsibilities Statement set out on pages 7 and 8, the Management Committee (who are also the directors of the organisation for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Management Committee determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Management Committee is responsible for assessing the organisation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Management Committee either intends to liquidate the organisation or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Enquiry of management and those charged with governance;
- Enquiry of entity staff compliance functions to identify any instances of non-compliance with laws and regulations;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations.
- Performing audit work over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the rationale of significant transactions outside the normal course of the organisation's activities and reviewing accounting estimates for bias.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/Our-Work/Audit/Audit-and-assurance/Standards-and-guidance/Standards-and-guidance-for-auditors/Auditors-responsibilities-for-audit/Description-of-auditors-responsibilities-for-audit.aspx. This description forms part of our auditor's report.

Independent Report of the Auditor to the Members of
Herring House Trust (Great Yarmouth)
For The Year Ended 31 March 2023

Use of our report

This report is made solely to the organisation's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and Section 137 of the Housing and Regeneration Act 2008. Our audit work has been undertaken so that we might state to the organisation's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the organisation and the organisation's members as a body, for our audit work, for this report, or for the opinions we have formed.

Mark Proctor FCA DChA (Senior Statutory Auditor)
For and on behalf of Lovewell Blake LLP
Statutory Auditor

Bankside 300
Peachman Way
Broadland Business Park
Norwich
Norfolk
NR7 0LB

Date: 21 December 2023

Herring House Trust (Great Yarmouth)

Statement of Comprehensive Income (including Income and Expenditure Account)

For The Year Ended 31 March 2023

	Notes	Total Funds 2023 £	2022 £
Turnover	3	946,498	955,992
Operating expenditure	7	<u>(853,394)</u>	<u>(861,892)</u>
Operating surplus		93,104	94,100
Other income	6	2,102	7,516
Interest receivable		321	7
Interest and financing costs		<u>(7,941)</u>	<u>(6,443)</u>
Total comprehensive income for the year	9	87,586	95,180
Reserve brought forward		<u>1,786,299</u>	<u>1,691,119</u>
Reserves carried forward		<u>1,873,885</u>	<u>1,786,299</u>

There are no recognised gains or losses during the year other than as stated above.

The statement of comprehensive income reflects the activity during the year which is of a continuing nature.

The accounts were approved by the Management Committee on 13 November 2023.

C BEALES

B ROBINSON

The notes set out on pages 17 to 30 form an integral part of these accounts

Herring House Trust (Great Yarmouth)

Balance Sheet

As at 31 March 2023

Company Number: 03202862

	Notes	2023	2022
		£	£
Fixed Asset			
Tangible fixed assets	10	1,801,744	1,860,493
Current Assets			
Debtors	11	39,380	34,557
Cash and bank balances		<u>759,366</u>	<u>638,470</u>
		798,746	673,027
Creditors: Amounts falling due within one year	12	<u>(53,913)</u>	<u>(54,462)</u>
Net Current Assets		<u>744,833</u>	<u>618,565</u>
Total Assets less Current Liabilities		2,546,577	2,479,058
Creditors: amounts falling due after more than one year	13	<u>(672,692)</u>	<u>(692,759)</u>
Total Net Assets		<u>1,873,885</u>	<u>1,786,299</u>
Funds			
Unrestricted funds	15	1,873,885	1,778,702
Restricted funds	15	-	7,597
Total Funds		<u>1,873,885</u>	<u>1,786,299</u>

These financial statements have been prepared in accordance with the special provisions for small companies under Part 15 of Companies Act 2006.

These accounts were approved and authorised for issue by the Management Committee on 13 November 2023 and signed on their behalf by:

C BEALES

B ROBINSON

The notes set out on pages 17 to 30 form an integral part of these accounts

Herring House Trust (Great Yarmouth)

Statement of Changes in Reserves

As at 31 March 2023

	Unrestricted Fund £	Restricted Funds £	Total £
At 1 April 2021	1,690,619	500	1,691,119
Surplus for the year	<u>88,083</u>	<u>7,097</u>	<u>95,180</u>
Total comprehensive income	<u>88,083</u>	<u>7,097</u>	<u>95,180</u>
At 31 March 2022 and 1 April 2022	<u>1,778,702</u>	<u>7,597</u>	<u>1,786,299</u>
Surplus for the year	<u>95,183</u>	<u>(7,597)</u>	<u>87,586</u>
Total comprehensive income	<u>95,183</u>	<u>(7,597)</u>	<u>87,586</u>
At 31 March 2023	<u>1,873,885</u>	<u>-</u>	<u>1,873,885</u>

The notes set out on pages 17 to 30 form an integral part of these accounts

Herring House Trust (Great Yarmouth)

Statement of Cashflows

For The Year Ended 31 March 2023

	Note	2023 £	2022 £
Net cash generated from operating activities	21	135,682	214,202
Cash flow from investing activities			
Payments to acquire fixed assets		(1,901)	(1,987)
Interest received		<u>321</u>	<u>7</u>
Net cash flow from investing activities		<u>(1,580)</u>	<u>(1,980)</u>
Cash flow from financing activities			
Loan repayments		(5,265)	(5,585)
Interest paid		<u>(7,941)</u>	<u>(6,443)</u>
Net cash flow from financing activities		<u>(13,206)</u>	<u>(12,028)</u>
Net increase in cash and cash equivalents		120,896	200,194
Cash and cash equivalents at 1 April 2022		<u>638,470</u>	<u>438,276</u>
Cash and cash equivalents at 31 March 2023		<u>759,366</u>	<u>638,470</u>
Cash and cash equivalents consists of:			
Cash at bank and in hand		<u>759,366</u>	<u>638,470</u>
Cash and cash equivalents at 31 March 2023		<u>759,366</u>	<u>638,470</u>

The notes set out on pages 17 to 30 form an integral part of these accounts

Herring House Trust (Great Yarmouth)

Notes To The Accounts

For The Year Ended 31 March 2023

1 **Accounting Policies**

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

(a) **General information**

Herring House Trust (Great Yarmouth) is a UK registered Company under the Companies Act 2006 and is a registered housing provider. The address of the registered office is given in the reference and administration information on page 1 of these financial statements. The nature of the Housing Trust's operations and principal activities are to provide resettlement and outreach support services, together with an open access hostel for the single homeless in the Great Yarmouth area.

The Trust constitutes a public benefit entity as defined by FRS 102.

(b) **Basis of accounting and statement of compliance**

These financial statements have been prepared in accordance with applicable accounting standards including Financial Reporting Standard 102 The Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Statement of Recommended Practice for Social Housing Providers 2018, and with the Accounting Direction for private registered providers of social housing in England 2022. The financial statements are also prepared under the requirements of the Housing and Regeneration Act 2008 and the Companies Act 2006.

The financial statements have been prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value.

The financial statements are presented in Sterling.

(c) **Funds**

Unrestricted funds are available for use at the discretion of the Management Committee in furtherance of the general objectives of the organisation.

Restricted funds are subject to restrictions on their expenditure imposed by the donor or through the terms of an appeal.

(d) **Turnover**

Turnover is measured at the fair value of the consideration received or receivable. The policies adopted for the recognition of turnover are as follows:

Turnover represents rental and service charges income receivable in the year net of rent and service charge losses from voids and grants.

Donations are included in the year in which they are receivable, which is when the organisation becomes entitled to the resource.

Herring House Trust (Great Yarmouth)

Notes To The Accounts (Continued)

For The Year Ended 31 March 2023

1 Accounting Policies (continued)

(d) **Turnover (continued)**

Grants in respect of revenue expenditure are credited to the Income and Expenditure account on a receivable basis. Grants received in advance of the period to which they relate are shown within the Balance Sheet as deferred income and released to the Statement of Comprehensive Income on a receivable basis.

(e) **Capital grants**

Grants received from non-government sources are recognised using the performance model. A grant which does not impose future performance conditions is recognised as revenue when the grant proceeds are received or receivable. A grant that imposes specified future performance-related conditions on the organisation is recognised only when these conditions are met. A grant received before the revenue recognition criteria are satisfied is recognised as a liability.

(f) **Government grants**

Government grants include grants receivable from the Homes England, local authorities and other government organisations. Government grants received in respect of housing properties are recognised as income over the useful life of the housing property structure and, where applicable, its individual components (excluding land) under the accruals model.

Grants relating to revenue are recognised as income and expenditure over the same period as the expenditure to which they relate once reasonable assurance has been gained that the entity will comply with the conditions and that the funds have been received.

Grants due from government organisations or received in advance are included as current assets or liabilities.

(g) **Expenditure**

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates:

Operating expenditure comprises those costs incurred by the organisation in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

All costs are allocated between the expenditure categories of the Statement of Comprehensive Income on a basis designed to reflect the use of the resource.

Herring House Trust (Great Yarmouth)

Notes To The Accounts (Continued)

For The Year Ended 31 March 2023

1 Accounting Policies (continued)

(h) *Housing properties*

Housing properties are principally properties available for rent and are stated at cost less depreciation. Cost includes the cost of acquiring land and buildings, development costs and expenditure incurred in respect of improvements.

Improvements are works which result in an increase in the net rental income, such as a reduction in future maintenance costs, or result in a significant extension of the useful economic life of the property in the organisation. Only the direct overhead costs associated with new developments or improvements are capitalised.

(i) *Depreciation*

Fixed assets are included at cost. Depreciation is calculated to write off the cost, less estimated residual value of all tangible fixed assets, with the exception of land and property under development, over their estimated useful lives to the organisation. The annual rates and methods used are as follows:

Computer	20% straight line
Fixtures and fittings	20% straight line
Motor vehicles	20% straight line

Component accounting has been given consideration and the following appropriate percentages have been applied to each component part of the property over their useful economic lives.

Land	Nil depreciation
Building envelope	2% straight line
Windows and external doors	3.3% straight line
Kitchens	6.6% straight line
Bathrooms	4% straight line
Mechanical and electrical	2.5% straight line
Boilers	6.6% straight line
Flooring	5-10% straight line

(j) *Financial instruments*

A financial asset or a financial liability is recognised only when the entity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Herring House Trust (Great Yarmouth)

Notes To The Accounts (Continued)

For The Year Ended 31 March 2023

1 Accounting Policies (continued)

(k) **Loans and borrowings**

Loans and borrowings are initially recognised at the transaction price including transaction costs. Subsequently, they are measured at amortised cost using the effective interest method, less impairment. If an arrangement constitutes a finance transaction it is measured at present value.

(l) **Operating lease agreements**

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease.

(m) **Pension costs**

The organisation operates a Defined Contribution Pension Scheme for employees. The assets of the scheme are held separately from those of the organisation. The contributions payable are charged to the Income and Expenditure account as they fall due.

(n) **Going concern**

The financial statements have been prepared on a going concern basis as the Management Committee believe that no material uncertainties exist. The Management Committee have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the organisation to be able to continue as a going concern.

2	Turnover	2023			2022		
		Turnover	Operating Costs	Operating Surplus	Turnover	Operating Costs	Operating Surplus
		£	£	£	£	£	£
	Supported housing lettings	941,710	(853,394)	88,316	955,992	(861,892)	94,100

All turnover, operating costs and operating surpluses have been generated through the organisation's 57 Supported Housing units (2022: 57 units).

Herring House Trust (Great Yarmouth)

Notes To The Accounts (Continued)

For The Year Ended 31 March 2023

3	Turnover from lettings	2023 £	2022 £
	Rents and service charges (note 4)	669,582	612,265
	Donations and grants (note 5)	<u>276,916</u>	<u>343,727</u>
		<u>946,498</u>	<u>955,992</u>

During the year ended 31 March 2023, £12,728 of turnover from lettings was restricted (2022: £29,148) and £933,770 was unrestricted (2022: £926,844).

4	Rental Income	Hostel £	Halfway Houses £	2023 £	2022 £
	Rents	376,456	272,216	648,672	623,458
	Top Ups	48,360	17,836	66,196	66,196
	Rent (losses) from voids	<u>(21,307)</u>	<u>(23,979)</u>	<u>(45,286)</u>	<u>(77,389)</u>
		<u>403,509</u>	<u>266,073</u>	<u>669,582</u>	<u>612,265</u>

The calculation of voids takes into account the maximum theoretical income that could be achieved.

5	Donations and grants	2023 £	2022 £
	Housing Related Support grant	245,093	235,837
	Lloyds Bank Foundation grant	-	48,058
	Pathway Project grant	-	21,997
	Norfolk Community Foundation	7,940	12,231
	Government grants - capital	9,937	9,935
	Capital grant	5,000	5,000
	Other grants and donations	<u>8,946</u>	<u>10,669</u>
		<u>276,916</u>	<u>343,727</u>

Of the total income received £867,397 (2022: £875,741) was received from local authorities.

Government grants amounting to £399,145 (2022: £409,080) were deferred at the year end.

Herring House Trust (Great Yarmouth)

Notes To The Accounts (Continued)

For The Year Ended 31 March 2023

6 Other income

	2023	2022
	£	£
CJRS claims	-	7,098
Court income	117	184
Other income	<u>1,985</u>	<u>234</u>
	<u>2,102</u>	<u>7,516</u>

7 Operating costs – Social Housing Lettings

	Staff costs	Depreciation	Other costs	2023	2022
	£	£	£	£	£
Provision of services:					
Hostel	579,451	60,650	213,293	853,394	830,261
Pathway Project	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>31,631</u>
	<u>579,451</u>	<u>60,650</u>	<u>213,293</u>	<u>853,394</u>	<u>861,892</u>

	2023	2022
	£	£
Other costs		
Premises	88,739	73,132
Maintenance	16,389	31,443
Food and laundry	38,217	49,744
Office costs	32,702	23,514
Equipment rental	2,600	2,331
Professional fees	21,021	14,194
Bad debts	1,424	4,937
Miscellaneous	<u>12,201</u>	<u>5,785</u>
	<u>213,293</u>	<u>205,080</u>

During the year ended 31 March 2023, £20,325 of operating costs was restricted (2022: £31,685) and £833,069 was unrestricted (2022: £830,207).

Herring House Trust (Great Yarmouth)

Notes To The Accounts (Continued)

For The Year Ended 31 March 2023

8 Staff costs

	2023 £	2022 £
Staff costs		
Wages and salaries	523,494	527,232
Social security costs	46,302	48,454
Pension costs	9,655	9,538
Redundancy costs	-	7,730
	<u>579,451</u>	<u>592,954</u>

The average number employees during the year were:

	2023 £	2022 £
Hostel	17	12
Halfway Houses and Resettlement Services	2	3
SmartMove	-	1
Pathway Project	-	2
Administration	-	2
Domestic	-	3
	<u>19</u>	<u>23</u>

Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2023	2022
£60,001 - £70,000	<u>2</u>	<u>2</u>

Key management personnel remuneration amounted to £132,816 (2022: £130,002) in respect of two employee (2022: two employees).

Emoluments of Executive Officers

For the purposes of this note Executive Officers consist of the Operations Manager and the Client Services Manager.

No members of the Management Committee received any remuneration during the year.

The remuneration paid to Executive Officers was as follows:

	2023 £	2022 £
Total emoluments	130,174	127,360
Pension contributions	<u>2,642</u>	<u>2,642</u>
	<u>132,816</u>	<u>130,002</u>

The Executive Officers are members of the defined contribution pension scheme operated by the organisation. No enhances or special terms apply. During the period the total amount contributed to the pension arrangement was £2,642 (2022: £2,642).

Herring House Trust (Great Yarmouth)

Notes To The Accounts (Continued)

For The Year Ended 31 March 2023

9 Operating Surplus

	2023 £	2022 £
The operating surplus is stated after charging (inclusive of VAT):		
Operating lease rentals	788	1,575
Rent and service charge bad debts	1,424	4,937
Depreciation	60,650	63,858
Audit fees (excluding VAT)	<u>7,565</u>	<u>5,650</u>

10 Fixed Assets

	Housing properties for lettings £	Fixtures, fittings & Equipment £	Motor vehicles £	Total £
Cost				
At 1 April 2022	2,424,566	390,847	13,875	2,829,288
Additions	<u>-</u>	<u>1,901</u>	<u>-</u>	<u>1,901</u>
At 31 March 2023	<u>2,424,566</u>	<u>392,748</u>	<u>13,875</u>	<u>2,831,189</u>
Depreciation				
At 1 April 2022	568,933	385,987	13,875	968,795
Charge for the year	<u>58,675</u>	<u>1,975</u>	<u>-</u>	<u>60,650</u>
At 31 March 2023	<u>627,608</u>	<u>387,962</u>	<u>13,875</u>	<u>1,029,445</u>
Net Book Value				
At 31 March 2023	<u>1,796,958</u>	<u>4,786</u>	<u>-</u>	<u>1,801,744</u>
At 31 March 2022	<u>1,855,633</u>	<u>4,860</u>	<u>-</u>	<u>1,860,493</u>

11 Debtors

	2023 £	2022 £
Social Housing rent arrears (net of bad debt provision of £Nil (2022: £Nil))	25,289	21,197
Prepayments	<u>14,091</u>	<u>13,360</u>
	<u>39,380</u>	<u>34,557</u>

Herring House Trust (Great Yarmouth)

Notes To The Accounts (Continued)

For The Year Ended 31 March 2023

12	Creditors: Amounts Falling Due Within One Year	2023 £	2022 £
	Bank loans and overdrafts	4,509	4,644
	Tax and social security	12,405	13,616
	Other	1,880	1,911
	Accruals	14,232	11,356
	Trade creditors	5,950	7,998
	Deferred grant income	<u>14,937</u>	<u>14,937</u>
		<u>53,913</u>	<u>54,462</u>

The following liabilities disclosed under creditors falling due within one year are secured by the organisation:

	2023 £	2022 £
Bank loans and overdrafts	<u>4,509</u>	<u>4,644</u>

The bank loan is on a repayment basis repayable over 25 years and is secured on the Halfway House properties. Interest is calculated at a rate of 5% above base, resulting in a rate of 9.25% at the balance sheet date.

13	Creditors: amounts falling due after more than one year	2023 £	2022 £
	Bank loans and overdrafts	93,487	98,617
	Deferred grant income (note 14)	<u>579,205</u>	<u>594,142</u>
		<u>672,692</u>	<u>692,759</u>

The following liabilities disclosed under creditors falling due after more than one year are secured by the organisation:

	2023 £	2022 £
Bank loans and overdrafts	<u>93,487</u>	<u>98,617</u>

Included within creditors falling due after more than one year are amounts repayable:

In more than one year but not more than two years	<u>4,509</u>	<u>4,644</u>
In more than two years but not more than five years	<u>18,036</u>	<u>18,576</u>
In more than five years	<u>70,942</u>	<u>75,397</u>

Herring House Trust (Great Yarmouth)

Notes To The Accounts (Continued)

For The Year Ended 31 March 2023

14	Deferred grant income	2023	2022
		£	£
	Deferred income brought forward	609,079	624,013
	Released in the year	<u>(14,937)</u>	<u>(14,934)</u>
	Deferred income carried forward	<u>594,142</u>	<u>609,079</u>
	Amounts to be released within one year	14,937	14,937
	Amounts to be released in more than one year	<u>579,205</u>	<u>594,142</u>
		<u>594,142</u>	<u>609,079</u>

Included within deferred income at the year end are government grants amounting to £399,145 (2022: £409,080).

15 Reconciliation of Movements in Funds

	Funds at 1 April 2022	Income in the year	(Expenditure) in the year	Transfers	Funds at 31 March 2023
	£	£	£	£	£
Unrestricted Fund					
Unrestricted funds	1,778,702	936,193	(841,010)	-	1,873,885
	1,778,702	936,193	(841,010)	-	1,873,885
Restricted Funds					
Norfolk Community Foundation					
Police crime	500	-	(500)	-	-
Connecting Older People	5,597	-	(5,597)	-	-
Surviving Winter Appeal	1,500	-	(1,500)	-	-
Protect and Vaccine	-	4,788	(4,788)	-	-
Herring Centre	-	7,940	(7,940)	-	-
	7,597	12,728	(20,325)	-	-
Total Funds	1,786,299	948,921	(861,335)	-	1,873,885

Herring House Trust (Great Yarmouth)

Notes To The Accounts (Continued)

For The Year Ended 31 March 2023

15 Reconciliation of Movements in Funds (continued)

	Funds at 1 April 2021 £	Income in the year £	(Expenditure) in the year £	Transfers £	Funds at 31 March 2022 £
Unrestricted Funds					
Unrestricted funds	1,690,619	934,367	(836,650)	(9,634)	1,778,702
	1,690,619	934,367	(836,650)	(9,634)	1,778,702
Restricted Funds					
Pathway Project	-	21,997	(31,631)	9,634	-
Norfolk Community Foundation					
Police crime	500	-	-	-	500
Connecting Older People	-	5,651	(54)	-	5,597
Surviving Winter Appeal	-	1,500	-	-	1,500
	500	29,148	(31,685)	-	7,597
Total Funds	<u>1,691,119</u>	<u>963,515</u>	<u>(868,335)</u>	<u>-</u>	<u>1,786,299</u>

The transfer between the unrestricted reserves and the Pathway Project fund was made to ensure negative reserves were not carried forward after the cessation of the project.

Unrestricted Funds:

Unrestricted funds include income and expenditure to provide emergency accommodation and support to 31 single homeless people, offering 24-hour support and access to services (including a further 4 high support units) in the Hostel and to provide move on accommodation to 26 individuals in semi-independent, shared accommodation. The resettlement scheme offers move-on resettlement support to people moving into the houses and also support to move on to longer term accommodation through their part within the Great Yarmouth Homesupport Consortium. This provides tenancy support to people living independently within the community.

Restricted Funds

Pathway Project – Funding towards the salary costs of the Pathway Workers.

Norfolk Community Foundation – Funding from the Police & Crime Commission for Norfolk Substance Misuse and Alcohol Fund to provide a direct pathway from street homelessness to dependency treatment within the High Support Unit.

Norfolk Community Foundation – To provide a weekly community brunch for people over the age of 55 run by Herring House user.

Surviving Winter Appeal – Funding from Norfolk Community Foundation towards expenditure for clients to survive winter.

Protect and Vaccine – Funding from Great Yarmouth Borough Council towards Covid 19 management.

Herring Centre – Funding from Great Yarmouth Borough Council towards running costs of the Herring Centre.

Herring House Trust (Great Yarmouth)

Notes To The Accounts (Continued)

For The Year Ended 31 March 2023

16 Net Analysis of Funds

Each is represented by the following assets and liabilities:

2023

	Fixed assets £	Cash and bank balances £	Other current assets £	Current liabilities £	Long term liabilities £	Total £
Unrestricted funds						
Unrestricted fund	1,801,744	759,366	39,380	(53,913)	(672,692)	1,873,885
	1,801,744	759,366	39,380	(53,913)	(672,692)	1,873,885
Restricted funds						
Norfolk Community Foundation						
Police Crime	-	-	-	-	-	-
Connecting Older People	-	-	-	-	-	-
Surviving Winter Appeal	-	-	-	-	-	-
Protect and Vaccine	-	-	-	-	-	-
Herring Centre	-	-	-	-	-	-
	-	-	-	-	-	-
Total funds	<u>1,801,744</u>	<u>759,366</u>	<u>39,380</u>	<u>(53,913)</u>	<u>(672,692)</u>	<u>1,873,885</u>

2022

	Fixed assets £	Cash and bank balances £	Other current assets £	Current liabilities £	Long term liabilities £	Total £
Unrestricted funds						
Unrestricted fund	1,860,493	630,873	34,557	(54,462)	(692,759)	1,778,702
	1,860,493	630,873	34,557	(54,462)	(692,759)	1,778,702
Restricted funds						
Norfolk Community Foundation						
Police Crime	-	500	-	-	-	500
Connecting Older People	-	5,597	-	-	-	5,597
Surviving Winter Appeal	-	1,500	-	-	-	1,500
	-	7,597	-	-	-	7,597
Total funds	<u>1,860,493</u>	<u>638,470</u>	<u>34,557</u>	<u>(54,462)</u>	<u>(692,759)</u>	<u>1,786,299</u>

Herring House Trust (Great Yarmouth)

Notes To The Accounts (Continued)

For The Year Ended 31 March 2023

17 Accommodation owned and in management

	Number of units at	
	31 March 2023	31 March 2022
	£	£
<i>Social housing</i>		
Supported housing	<u>57</u>	<u>57</u>

18 Operating lease commitments

The total future minimum lease payments under non-cancellable operating leases are as follows:

	2023	2022
	£	£
<i>Plant and Machinery</i>		
Not later than 1 year	788	1,575
Later than 1 year and not later than 5 years	<u>-</u>	<u>788</u>
	<u>788</u>	<u>2,363</u>

19 Related party transactions

Unrestricted donations were received from the Management Committee amounting to £100 (2022: £250).

20 Company Status

The company is limited by guarantee. Each member of the company undertakes to contribute such amount (not exceeding £10) as may be required in the event of a winding up.

21 Reconciliation of operating surplus to cash flow from operating activities

	2023	2022
	£	£
Surplus for the year	87,586	95,180
Depreciation on tangible fixed assets	60,650	63,858
(Increase) / decrease in trade and other debtors	(4,823)	69,816
(Decrease) / increase in trade and other creditors	(15,351)	(21,088)
Finance charges	7,941	6,443
Interest receivable	<u>(321)</u>	<u>(7)</u>
	<u>135,682</u>	<u>214,202</u>

Herring House Trust (Great Yarmouth)**Notes To The Accounts (Continued)****For The Year Ended 31 March 2023****22 Analysis of changes in net debt**

	At 1 April 2022	Cashflows	Other non- cash changes	At 31 March 2023
Cash at bank and in hand	638,470	120,896	-	759,366
Loans falling due within one year	(4,644)	5,265	(5,130)	(4,509)
Loans falling due after more than one year	<u>(98,617)</u>	<u>-</u>	<u>5,130</u>	<u>(93,487)</u>
	<u>535,209</u>	<u>126,161</u>	<u>-</u>	<u>661,370</u>

23 Pension costs

The organisation operates a defined contribution pension scheme for the benefit of the employees. The assets of the scheme are administered by Trustees in a fund independent from those of the organisation. The total contributions paid in the year amounted to £9,655 (2022: £9,538). At the year end there is an amount included within creditors of £1,871 (2022: £1,902) owing to the scheme.

24 Subsequent events

Following the year end, the organisation has committed to purchase two additional properties at a cost of £130,000 and £150,000 each. The properties will be funded from unrestricted reserves with no additional borrowing required.

Herring House Trust (Great Yarmouth)

Income And Expenditure Account Hostel and Halfway House Scheme

For The Year Ended 31 March 2023

	2023 £	2022 £
Income		
Rents received	358,149	324,072
Housing benefits	249,622	217,655
Top ups	61,811	70,538
Donations	3,623	5,027
Other income	6,890	7,516
Interest	321	7
Housing Related Support income	245,093	235,837
Grants	<u>23,412</u>	<u>80,866</u>
	948,921	941,518
Expenditure		
Food and other household costs	19,412	31,321
Rates	(1,688)	2,142
Residents' welfare	3,293	3,308
Laundry and cleaning	16,717	12,973
Salaries and national insurance	579,451	561,756
Light, heat and water	66,639	50,918
Insurances	22,100	20,072
Postage and stationery	3,611	3,258
Telephone	21,458	18,534
Travel and subsistence	8	15
Professional costs	21,021	13,761
General	10,182	5,786
TV licence	1,272	1,272
Advertising & subscriptions	2,584	120
Training	3,170	577
Recruitment costs	2,230	890
Repairs & consumables	16,540	31,443
Equipment rental	2,452	2,331
Motor expenses	868	989
Depreciation - Freehold & leasehold property	58,675	58,675
- Fixtures and fittings	1,975	5,183
Bad debts/write off	1,424	4,937
Bank charges and loan interest	<u>7,941</u>	<u>6,443</u>
	(861,335)	(836,704)
Excess income over expenditure	<u>87,586</u>	<u>104,814</u>

Herring House Trust (Great Yarmouth)

Income And Expenditure Account

Pathway Project

For The Year Ended 31 March 2023

	2023	2022
	£	£
Income		
Grant income	-	21,997
Expenditure		
Salaries and national insurance	-	31,198
Residents welfare	-	-
Management costs	-	<u>433</u>
	-	<u>(31,631)</u>
Excess (expenditure over income)	-	<u>(9,634)</u>