

Via Residential Ltd

England & Wales · Charity number 1055486

Details

Other names	VALE HOUSE STABILISATION SERVICES, Via Residential
Status	Registered
Legal form	Charitable company
Company number	03197716
Registered	1996-05-22
Register	View on the Charity Commission register

Contact

Address	Passmores House Third Avenue Harlow Essex CM18 6YL
Phone	02074213100
Email	enquiries@wdp.org.uk
Website	www.wdp.org.uk

Activities

Objects: (1)TO ADVANCE THE EDUCATION OF THE PUBLIC IN THE DANGERS ARISING FROM THE HABITUAL OR OCCASIONAL CONSUMPTION OF NARCOTIC, STIMULANT AND HALLUCINOGENIC DRUGS OR SIMILAR SUBSTANCES. (11)TO ADVANCE EDUCATION AND TRAINING AMONG PERSONS WHO ARE IN THE FIELD OF DRUG MISUSE. (111)TO RELIEVE THE POVERTY, SICKNESS AND DISTRESS OF PERSONS RESULTING FROM THE MISUSE OF DRUGS, (1V)TO PROMOTE EITHER ALONE OR WITH OTHERS, RESEARCH INTO DRUG MISUSE AND TO PUBLISH THE RESULTS OF SUCH RESEARCH.

Activities: To provide:Day treatment servicesResidential rehabilitation servicesResidential detoxification programmesGroup therapy and support

Classification

- **How:** Provides Services
- **What:** The Advancement Of Health Or Saving Of Lives, Disability
- **Who:** People With Disabilities, Other Defined Groups, The General Public/mankind

Geography

- Essex

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£1,859,596	£2,059,440	£-1,575,379	21
2024-03-31	£1,695,420	£2,031,230	£-1,375,535	18
2023-03-31	£1,351,285	£1,764,932	£-1,039,725	19
2022-03-31	£1,281,279	£1,526,832	£-626,077	19
2021-03-31	£705,402	£973,117	£-380,524	19

Trustees

Name	Role	Appointed
Charles Waddicor	Chair	2025-11-11
Mike Walsh		2025-11-17
RICHARD PAUL		2021-07-01

Via Residential Ltd

England & Wales - Charity number 1055486

Accounts

Company Limited by Guarantee Number: 03197716
Registered Charity Number: 1055486

Via Residential Ltd
Annual Report & Financial Statements
For The Year Ended 31 March 2025

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LEGAL AND ADMINISTRATIVE INFORMATION

Trustees & Directors	Charles Waddicor - Chair Appt 11/11/25	
	Richard Paul	
	Mike Walsh	Appt 17/11/25
	Gillian Benning	Resigned 05/02/25
	Yasmin Batliwala	Resigned 30/06/25
Chief Executive	Anna Whitton	
Company Secretary	Brian McGinn	
Charity number	1055486	
Company number	03197716	
Country of incorporation	United Kingdom	
Principal address	Passmores House Third Avenue Harlow CM18 6YL	
Auditors	Crowe U.K. LLP Statutory Auditors 55 Ludgate Hill London EC4M 7JW	
Bankers	Barclays Bank 1 Churchill Place London E14 5HP	

Trustees' Annual Report

Our Objectives

Our Charity's purposes as set out in the objects contained in the Charitable Company's memorandum of association are:

- To advance the education of the public in the dangers arising from the habitual or occasional consumption of narcotic, stimulant and hallucinogenic drugs or similar substances.
- To advance education and training among persons who are in the field of drug misuse.
- To relieve the poverty, sickness and distress of persons resulting from the misuse of drugs.
- To promote research into drug misuse and to publish the results of such research.

Ensuring Our Work Delivers Our Aims

We review our aims, objectives and activities each year. This review looks at what we achieved and the outcomes of our work in the previous 12 months. The review looks at the success of each key activity and the benefits they have brought to those groups of people we are set up to help. The review also helps us to ensure our aim, objectives and activities remained focused on our stated purposes.

The Focus of Our Work

The strategies we used to meet the objectives included:

- Provision of a residential detoxification and rehabilitation unit based in Passmores House, Harlow.
- Provision of intensive detoxification, stabilisation and therapeutic treatment to enable sustained recovery and community integration.
- Ability to serve the needs of all patient groups.
- Offering post recovery support.

How Our Activities Deliver Public Benefit

The Trustees, who are the Board of Directors, have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing aims and objectives and in planning our future activities. The Trustees have set a strategy which considers how all planned activities will contribute to the organisation's vision, mission (see below), aims and objectives, to ensure that services and activities are operated to benefit those in need within our society.

All our charitable activities currently focus on the provision of treatment for drug and alcohol misuse in our residential detoxification and rehabilitation unit and are undertaken for the benefit of individuals but also for the public benefit in reducing social breakdown.

Who Benefits From Our Services?

Passmores House, as Via Residential Ltd is commonly referred to, is a detoxification and recovery community for men and women aged 18 years and above with drug or alcohol problems and all levels and types of dependency. We deliver our detoxification and residential rehabilitation programmes which help people return to a full and active lifestyle free from dependency. We are able and pride ourselves on our ability to treat all patients, regardless of the complexity of needs or multiple dependencies.

Trustees' Annual Report (continued)

Activities, Achievements and Performance

Via Residential Ltd, continues to be an important part of the parent charity, Via Community Ltd (Via). Recovery from addiction is possible and Passmores House structures its specialist care in a way that allows service users to take the lead in their recovery. The care package is fully comprehensive, including detoxification, rehabilitation and reintegration. Passmores House is nationally recognised as a leader in its field and model treatment unit.

Activity from 1st April 2024 – 31st March 2025 was as follows:

	Inpatient Detoxification	Residential Rehabilitation
Number of patients	265	47
Successful reintegration	226	29
% of successful reintegration	85%	62%

Passmores House specialises in the following:

- Inpatient detoxification from alcohol, opiates, stimulants and other substances;
- Managing all levels of detoxification;
- 24/7 nursing care and access to a Consultant Addictions Psychiatrist;
- Helping residents understand why alcohol and/or drugs have become their coping strategy;
- Providing a secure environment in which residents can reflect and change;
- A comprehensive group and individual programme;
- (Re)building and (re)connecting with family and friends that will support recovery;
- Supporting access to housing and recovery support services in the community;
- Enabling and supporting steps towards training, education and work that will ensure long-lasting change.

Passmores House continued to deliver all levels of non-complex and complex detoxification and rehabilitation services to residents and also offered complimentary therapies such as the Gloves boxing programme, Cricket, the Capital Card, and new group therapy programmes.

Quality

During 2024/25 we have continued to embed qualitative practice in our services. In order to achieve services with the highest standards of care, Passmores House has now been fully incorporated within the governance framework of the organisation, while we also implement any learning to improve the service at every opportunity.

The service continues with a Care Quality Commission (CQC) rating of “good” and noted a number of areas of good practice including staff behaviour, client service delivery, medicines management and mandatory compliance. We continue to meet regularly with CQC to discuss ways of working to improve services to patients. Patient care and safety is always at the forefront of our delivery, and we continue to review and improve our premises to facilitate this. During 24/25 we have refurbished the adjoining property, purchased 5 years ago, known as Kings Acre and this will now become an integral part of Passmores client support. The six additional rooms will allow us to offer further rehab and step-down beds whilst also increasing the number of detox beds in Passmores.

Health, Safety and Wellbeing

The Health and Safety of staff and service users continues to remain of paramount importance, and we continue to provide a significant focus on this during 2024/25 due to the nature of operating in a 24 hour, 7 days a week environment. Health and Safety and Infection Control audits are completed on a regular basis and we have an in house maintenance team to rectify and manage any issues asap.

Trustees' Annual Report (continued)

Service User Involvement and Peer Advocacy

The meaningful involvement of service users in the organisation continues to be a fundamental element of Passmores' services and we achieve this through a variety of mechanisms at a local level with weekly meetings that provide opportunities for service users to feedback their views, concerns and suggestions, which in turn feed into improved service delivery, organisational policies and practice.

Staff Development and Volunteers

Our multidisciplinary staff team at Passmores includes clinical, medical, support and sessional staff. The development and learning of our employees and volunteers continue to be a key commitment for Passmores as part of Via. We work with our managers to develop their management and leadership skills through a range of accredited qualifications, continuing professional development and reflective practice. We are committed to facilitating the continuing professional development of our medical and psychosocial teams.

From recovery practitioners and service administrators to peer mentors and trainee counsellors, volunteers engage in a variety of roles across the organisation to support us in service delivery. Our volunteers are always supervised and help to widen the scope of opportunities available to people accessing our services. This has a significant impact on what we can offer as an organisation and is helping us to transform the lives of our clients.

Equal Opportunities

Via is an equal opportunities employer and will apply objective criteria to assess merit. It aims to ensure that no job applicant or employee receives less favourable treatment on the grounds of age, race, colour, nationality, religion, ethnic or national origin, gender, marital status, or sexual orientation or disability.

Selection criteria and procedures are regularly reviewed to ensure that individuals are selected, promoted and treated based on their relevant merits and abilities. All employees are given the opportunity and, where appropriate and possible, special training to enable them to progress both within and outside the organisation. The Charity is committed to a programme of action to make this policy effective and ensures it is brought to the attention of all employees.

Partnership Working

Via works closely with partners in the statutory, voluntary, and private sectors to give people the support they need to recover. Service users often need to use a wide variety of services ranging from health and housing to benefits and employment. By collaborating with organisations whose areas of expertise complement our own, we can deliver better services and outcomes for service users and communities.

Future Objectives

The trading environment for detoxification and rehabilitation services continues to be challenging with limited resources available for treatment. This is recognised throughout the sector and is often a reason repeated for the many centre closures that have occurred in recent years. The Trustees remain confident in the need and demand for high quality services. During the year we have redeveloped the adjoining site, known as Kings Acre. This allows us to have 16 detox rooms and 13 rehab, and these will open gradually in 25/26, creating a new, modern, best of sector offering for detoxification and

Trustees' Annual Report (continued)

rehabilitation. The additional income and flexibility this will provide, will allow us to move to a financially sustainable model and provide returns for re-investment in the service. We have established an on-going maintenance plan to refurbish each room over the next 12 months in order to provide the best accommodation possible for clients. We have reviewed the effects of the employers NIC changes for April 2025 and other inflationary factors and unfortunately have needed to increase charges in 25/26, though we have kept these to a minimum and continue to provide the best quality service and value for money.

Financial results for the year, although improved are again disappointing. Occupancy had increased during the year and by autumn we believed we had finally turned the financial corner. Unfortunately towards the last 3 months of the financial year referrals dropped alarmingly. While we believe that this may have been caused in some way by over commitment of community budgets for inpatient treatment and delays in the award of DATRIG funding, moving forward we need to be more robust in our management of occupancy and plan to be able to cope with the peaks and troughs of public sector referrals. It is pleasing to report again that Via Community Ltd, the parent charity, has agreed to continue to support the Charity. Via views that supporting the residential services is an investment in an exciting future for Via as a whole and that a market leading, innovative, and fully utilised facility can be developed. We continue to work with our staff, suppliers, commissioners, partners and patients to ensure we achieve value for money in all that we do through efficient and effective use of our resources. We shall be prudent in our budgets and forecasts in the coming year and acknowledge that issues that may have further effects on our patients, and we will be there to help them. With further investment in increasing room numbers and continual refurbishment of our premises we believe we can become sustainable in the near future.

At all times we have maintained our high-quality service, with patient care prioritised at all times. We are working with our stakeholders to ensure quick and smooth admittance, including continued weekend admittance, allowing more patients to be entered into care earlier. We also wish to offer increased private treatment and so be a truly open treatment centre for all people in need.

Report of the Management Committee

Structure, Governance and Management

Governance

Trustees are aware of the principles set out in the Governance Code for charities published in July 2017. The Trustees consider current governance arrangements to be satisfactory and consistent with the principles identified in the governance code. It regularly reviews policies and procedures to ensure these reflect best practice.

Constitution

Via Residential Ltd was incorporated with its Memorandum and Articles of Association as a Company Limited by Guarantee on 13 May 1996 and as a Charity on 22 May 1996. Under the Company's Articles of Association, the Directors listed are the members of the Management Committee and are the Directors for Company law. The Directors are also Trustees for Charity law. In the event of the Company being wound up the members are required to contribute an amount not exceeding £1 each.

Related Parties

Within the terms of a merger agreement dated 14th April 2011, Via Residential Ltd became a wholly owned subsidiary of Via Community Ltd which is a long-established charitable company (company number 2807934 and charity number 1031602) that provides a wide range of substance misuse related

Trustees' Annual Report (continued)

services. Following completion of the merger, Via Residential Ltd became a part of the Via group and adopted governance and management arrangements to align with those of Via.

Recruitment of Directors

The Directors are the Trustees of the Charity for the purposes of Charity law and are also the members of the Management Committee. The Trustees are recruited to ensure a diverse and broad range of relevant experience, knowledge, and business skills. The Chair regularly reviews the membership of the Board to ensure it remains appropriately equipped to meet the strategic needs of the organisation. Should it be identified that additional expertise is needed the Chair will seek to recruit new or additional directors utilising recruitment specialists and media as required to attract suitably qualified applicants with a focus on maintaining a diverse and effective Board of Trustees.

Induction and Training of Directors/Trustees

An induction plan is in place for any new Trustees who join the Board to ensure they are aware of the constitution, their role and responsibilities, organisational activities, strategic plan and financial and governance arrangements. Training needs are reviewed regularly, and appropriate training arranged as required.

Organisational Structure

The Charity is controlled by Via and adopts Via's governance, management, and reporting structures. The Charity has three Directors who are also Directors of Via, Via's Board of Directors meet a minimum of four times a year to provide the appropriate governance to the Via group, including Via Residential Ltd. Board meetings normally involve the attendance of the Via's Chief Executive and Executive Management team. In addition, the Directors and Chair participate in working parties and sub-committees appointed by the Board when necessary. The Board delegates day-to-day operations of the Charity and service delivery to the Chief Executive of Via who is supported by senior and functional managers.

A performance management framework is in place throughout the organisation involving annual appraisals and regular staff supervision in which performance issues and development needs are addressed. A broad range of key performance indicators are monitored in line with a comprehensive Business Plan against which progress is tracked and reported to the Trustees at regular intervals. This includes the monitoring and reporting of service user feedback, operational and business risk, and financial performance.

Risk Management

The Trustees regularly review the major risks to which the Charity is exposed and the systems which have been established to mitigate those risks by review of the Strategic Risk Register, which is prepared by the Via Executive Management Team for Board meetings.

The key risks to the organisation, and the actions taken against each of these are as follows.

Ability to operate at breakeven level – Operating at a significant deficit in the past has led to the development of a strategic plan that allows for an increase in revenue over time to enable future financial stability. Via Trustees view the provision of inpatient residential accommodation as part of their overall plans to provide comprehensive quality care in respect of detoxification and rehabilitation facilities and so recognise the need to financially support Via Residential Ltd. The budget for 2025/26 is a small surplus after factoring the need to maintain occupancy levels and control agency costs. We will review and manage this closely.

Trustees' Annual Report (continued)

Most clients are referred to Passmores House by their local authority which funds the treatment. These are clients whose needs cannot be met by day services within their locality. Continued financial pressure on local authorities means that referrals are only made when funds are available. Further tier 4 contracts have been agreed so that we may extend the breadth of our services to further local authority areas to minimise vacancies and increase funding for our services. We plan to continue to promote our services by marketing and publicity. There will also be a renewed focus on private patient services in the future when capacity permits. The intention of extending the services offered through the Kings Acre acquisition and the potential to extend our current site is designed to mitigate some of the longer-term sustainability risks.

Level of Reserves and maintaining sufficient working capital – Due to losses recorded in the past, recent issues from Covid-19 and the restrictions in being able to grow or diversify income streams due to the reasons noted above, the Charity has been financially supported by Via to ensure financial stability and to meet cashflow requirements. It is the intention of Via that this on-going support will continue for the foreseeable future, while being managed and until such a time as the organisation becomes self-sustaining financially.

Quality of care and maintaining current levels of income – the Charity has a strong emphasis on the quality of care provided and this is reflected in strong regulatory care scores. The Passmores House Service is registered with the Care Quality Commission (CQC) and currently maintains a rating of “good”. Unless this changes – which the Trustees and management team do not expect – there is deemed to be minimal risk surrounding the quality of services. The recruitment of a clinical team comprising of a consultant, supporting medical staff, lead nurse and chief pharmacy roles have all contributed to an improved quality of service which is important in developing financial sustainability.

Financial Review

Via Residential Ltd funding comes primarily from the statutory sector. Funding streams from Local Authorities and NHS Clinical Commissioning Groups are utilised by local authority-based partnerships or community care managers that commission drug and alcohol services. We also have the ability to offer treatment privately.

Via views that supporting the Charity is an investment in an exciting future for the Charitable Group and that a market leading, innovative and fully utilised facility can be developed. As such, Via has continued to invest funds from its reserves into the development of the Passmores House residential service and anticipate that this support will continue, albeit at reducing levels through the coming financial years. Using this investment, the Charity continues to be able to finance current and future day-to-day operational requirements. During 2425 the Charity has refurbished Kings Acre, an adjacent property, purchased for this purpose in 2019 and the additional six rooms will come into operation during 2526.

In the year to 31 March 2025 the Charity received total income of £1.86 (2024: £1.7m), an increase of 9.4% compared to 2024.

Expenditure for the Charity also increased during the year to £2.06 (2024: £2.03m). The most significant cost to running the Passmores facility continues to be salary costs, with associated agency costs of 28% having a detrimental effect. Recruitment continues to be difficult across our sector however moving into 25/26 vacancies have fallen although long term sickness also drives the need for agency. We hope we can stay close to full staff compliment in the year while also planning to meet our 85% occupancy target. We continue to monitor how controls and the safety of patients function during these times and will aim to continue treatments for the most complex patients within the objective of a break-even position.

Trustees' Annual Report (continued)

Financial Outlook

Support is provided throughout the year by Via. The support is not expected to be required in the long term, in line with our business plan for developing services at Passmores House. At 31 March 2021, an unsecured loan from Via was agreed to consolidate debt at that time, the loan is concessionary and repayable on demand at 0% interest, the first repayment is now expected in 2026/27.

The financial outlook for the coming year remains challenging from an income perspective, exacerbated by the economic environment including inflation, increases in employers national insurance costs and government policy. In the year ahead, the Charity has budgeted a small surplus in 25/26, this will be a challenging budget and will be closely managed. We will look to new funding avenues including increased frameworks and private sources, we will manage agency costs and develop new marketing strategies all while increasing service to 29 rooms. Vitally, Via has strong reserves and the Trustees of the Charity have received assurance that Via will continue on-going financial support, as may be required.

The Charity had no fundraising activities requiring disclosure under S162A of the Charities Act 2011.

Reserves Policy

The Trustees' policy is to retain the consolidated accumulated unrestricted funds to provide for continuity of service in the event of late fund allocation or other contingencies. The policy sets the level of Unrestricted Reserves to be between one and three months running costs. A minimum of approximately £172k for the coming year. At 31 March 2025, the Charity's accumulated fund balance of unrestricted funds was a deficit of £1.74m (2024: £1.55m deficit). The Trustees and management are working towards achieving the Reserves Policy. The day to day working capital requirements of the Charity will continue to be provided by Via as and when necessary.

Via Residential Ltd also has a revaluation reserve at year end of £166k (2024: £177k). These funds are not accessible without the sale of Thomas Brennan House. Total funds are deficit £1.58m (2024: deficit £1.38m)

Going Concern

Following a review of budgets, cash flow forecasts and liabilities there are no material uncertainties surrounding the Charity's ability to continue as a going concern. The Charity has net current liabilities and is reliant on the support of its parent company, Via. Via has indicated that it has the financial capability and the intention to continue supporting the Charity to the extent that it will remain a going concern for the foreseeable future. Looking further forward, the Charity has expanded its operations so that additional patients can be cared for. This expansion will also ensure the financial stability and viability in the long term with the availability of 29 rooms. We have actions in place to manage risk and we continue to review and take action on inflationary pressures, including the increase in employers national insurance rates, in the short to medium term. We continue to monitor this issue and its effect on staff, financial performance, future plans and the Charity as a whole.

Auditors

Crowe U.K. LLP were appointed as the charitable Company's Auditors in December 2018 and have expressed their willingness to continue in that capacity.

Directors' Responsibilities Statement

The Trustees are responsible for preparing the Trustees' Report and the financial statements in

Trustees' Annual Report (continued)

accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In preparing this report, the directors have taken advantage of the small companies' exemptions provided by section 415A of the Companies Act 2006.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under Company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charitable company and of the surplus or deficit of the Charitable company for that period. In preparing these financial statements, the Directors are required to:

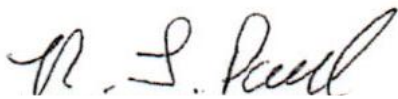
- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charitable company will continue in operation.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure to Auditors

Insofar as each of the Directors of the Charity at the date of approval of this report is aware there is no relevant audit information (information needed by the Charity's auditor in connection with preparing the audit report) of which the Charity's auditor is unaware. Each Director has taken all the steps that they should have taken as a Director, in order to make themselves aware of any relevant audit information and to establish that the Charity's auditor is aware of that information.

The Trustees' annual report was approved by the Board of Directors on 8th December 2025 and signed on their behalf by



Richard Paul - Director

Independent Auditor's Report to the Members and the Trustees of Via Residential Ltd

Opinion

We have audited the financial statements of Via Residential Ltd ('the charitable company') for the year ended 31 March 2025 which comprise The Statement of Financial Activities, Charity Balance Sheet, Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2025 and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's or the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the trustees' report, which includes the directors' report, is prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies exemption in preparing the directors' report; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed under the Companies Act 2006 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the charitable company operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006, the Charities Act 2011, together with the Charities SORP (FRS 102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charitable company's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charitable company for fraud. The laws and regulations we considered in this context for the UK operations were, CQC Regulations for service providers and managers, taxation legislation, health and safety legislation, employment legislation and General Data Protection Regulation (GDPR).

Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

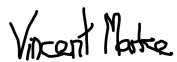
We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing and recognition of contract income, recording the impact of CQC regulatory reviews and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management and the Board of Trustees about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, reviewing accounting estimates for biases, reviewing regulatory correspondence with the Charity Commission, and reading regulatory reports and minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Via Residential Ltd
A Company Limited by Guarantee

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Vincent Marke
Senior Statutory Auditor
For and on behalf of
Crowe U.K. LLP
Statutory Auditor
London

23.12.2025

VIA RESIDENTIAL LTD
STATEMENT OF FINANCIAL ACTIVITIES (including Income & Expenditure Account)
FOR THE YEAR ENDED 31 MARCH 2025

	Notes	Unrestricted General £	Designated £	Total 2025 £	Total 2024 £
Income					
Charitable Activities	2	1,858,779	-	1,858,779	1,695,319
Other Income	2	817	-	817	101
Total Income		1,859,596	-	1,859,596	1,695,420
Expenditure					
Charitable Activities	3	2,059,440	-	2,059,440	2,031,230
Total Expenditure		2,059,440	-	2,059,440	2,031,230
Net (Expenditure) before transfers		(199,844)	-	(199,844)	(335,810)
Transfers between Funds		-	-	-	-
Net (Expenditure) for the year / Net movement of Funds		(199,844)	-	(199,844)	(335,810)
Funds at 1 April 2024		(1,375,535)	-	(1,375,535)	(1,039,725)
Funds at 31 March 2025		(1,575,379)	-	(1,575,379)	(1,375,535)

The Statement of Financial Activities includes all gains and losses in the year and therefore a separate statement of total recognised gains and losses was not prepared.

All of the above amounts relate to continuing activities.

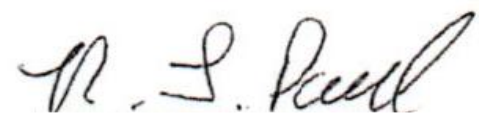
The notes on pages 18 - 30 form part of these financial statements

VIA RESIDENTIAL LTD
BALANCE SHEET
AS AT 31 MARCH 2025

	Notes	2025 £	2024 £
Fixed Assets			
Tangible Fixed Assets	6	558,620	569,869
		<u>558,620</u>	<u>569,869</u>
Current Assets			
Debtors	7	318,898	446,529
Cash at bank and in hand		136,269	6,798
		<u>455,167</u>	<u>453,327</u>
Current Liabilities			
Creditors: Amounts falling due within one year	8	(2,589,166)	(2,398,731)
Net Current Assets		<u>(2,133,999)</u>	<u>(1,945,404)</u>
Total Net Assets		<u>(1,575,379)</u>	<u>(1,375,535)</u>
Funds			
Unrestricted Funds			
General Funds		(1,741,304)	(1,552,560)
Revaluation Reserve		<u>165,925</u>	<u>177,025</u>
Total Funds	11	<u>(1,575,379)</u>	<u>(1,375,535)</u>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

Approved by the Trustees and authorised for issue on 8th December 2025 and signed on their behalf by:



Richard Paul - Director

Charity Registration Number: 1055486
Company Registration Number: 03197716

VIA RESIDENTIAL LTD
CASHFLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2025

	Notes	2025 £	2024 £
Reconciliation of Cashflows from Operating Activities			
Net Movement in Funds		(199,844)	(335,810)
Depreciation of Tangible Fixed Assets		19,101	18,175
Decrease/(Increase) in Debtors		127,630	(140,354)
Increase in Creditors		190,436	417,767
Net cash provided by / (used in) operating activities		<u>137,323</u>	<u>(40,222)</u>
Cashflows from Investing Activities			
Purchase of fixed assets		(7,853)	(6,355)
Net cash used in investing activities		<u>(7,853)</u>	<u>(6,355)</u>
Increase in Cash and Cash Equivalents		129,471	(46,577)
Cash and Cash Equivalents at 1 April 24		<u>6,798</u>	<u>53,375</u>
Cash and Cash Equivalents at 31 March 25	14	136,269	6,798
		<u><u>136,269</u></u>	<u><u>6,798</u></u>
Analysis of Cash and Cash Equivalents			
Cash at bank and in hand		<u>136,269</u>	<u>6,798</u>
		<u><u>136,269</u></u>	<u><u>6,798</u></u>

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102, 2nd edition, effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

b) Legal status of the Charity

The Charity is a company limited by guarantee incorporated in England and Wales whose registered office is Passmores House, Third Avenue, Harlow, CM18 6YL. Registered number 1055486. The Charity has no share capital. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity. There are 3 members of the Charity (2024: 4).

c) Going concern

Following a review of budgets and cash flow forecasts there are no material uncertainties surrounding the Charity's ability to continue as a going concern. The Charity has net current liabilities and is reliant on the support of its parent company Via Community Ltd (Via). Via has indicated that it has the financial capability and its intention to continue supporting Via Residential Ltd to the extent that it will remain a going concern for the foreseeable future. The Charity has secured a loan from the parent Charity, Via, for £1,200,000 which is unsecured and repayable on demand. As the loan is concessionary and for charitable purposes, the interest rate is 0%.

Looking further forward, the Charity has plans to expand operations so that additional service users can be cared for. This expansion would ensure the financial stability and viability in the medium and long term. With this objective, works on the refurbishment of Kings Acre, an adjoining building to Passmores, were completed for the beginning of 25/26, providing an additional six rooms. These additional six rooms opened for use in July 2025 and we continue to increase occupancy of these rooms as 'stepdown rehab'.

Passmores now has 29 beds, 16 detox and 13 rehab and with growth managerial attention is now focused on clinical and financial stability and while losses are expected in the immediate year of expansion, surpluses and the ability to re-invest own funds is expected for 26/27. We have reviewed the current economic climate and its effects on costs and inflation, including the increase in employers national insurance on salaries. We have budgeted for these and the associated risks for 25/26. We will monitor these issues and their effects on staff, financial performance, future plans and the Charity as a whole. This is covered in more detail in the performance and risk sections of the Trustees' annual report.

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2025

d) Income

Income is credited to the statement of financial activities in the period to which it relates.

Donations and gifts will be recognised when the Charity is entitled to the funds, receipt is probable and the amounts can be measured reliably. Gifts are valued by the Trustees on the basis of their worth to the company.

Income from charitable activities comprises contracts for treatment services, advice and information, and outreach work. Income from contracts, advice and outreach work is recognised upon successful provision of the service on a receivables basis and is accrued or deferred where funds are received in advance or arrears of service provision.

Grant income is recognised when income be measured reliably and receipt is probable. Where there are grant conditions, the income is recognised once those conditions have been fulfilled, otherwise it is deferred.

e) Expenditure

Expenditure is recognised on an accrual basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates. Charitable expenditure comprises services identifiable as wholly or mainly in support of the company's charitable and operational work. These costs are regarded as an integral part of carrying out the direct charitable objectives of the company and include an appropriate proportion of overhead costs.

Governance costs comprise expenditure incurred for constitutional and statutory requirements.

All resources expended are allocated to the particular activity where the cost relates directly to that activity. Indirect costs and overhead expenses are apportioned by the Trustees on a judgemental basis across all service project cost centres in proportion to the turnover or number of staff directly working in each of the service projects.

f) Volunteers

The value of the services provided by volunteers is not incorporated into these financial statements.

g) Tangible fixed assets

Expenditure on equipment is only capitalised where the cost of individual items exceeds £2,500.

Depreciation is provided at the following annual rates in order to write off the cost of each asset over its expected useful life:

Furniture and Equipment	10% - 25% straight line
Computer Equipment	25%-33% straight line
Motor Vehicles	25% straight line
Leasehold Improvement	2% straight line
Freehold Property (Buildings)	2% straight line

As is common with many charities, assets are purchased for particular projects from the proceeds of funding specifically given for that purpose. In such circumstances the funds specifically given are treated as income in the year of receipt and the cost of purchase is treated as expenditure in the year of acquisition, which are usually the same financial year.

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2025

h) Revaluation of tangible fixed assets

The Charity has adopted the revaluation model to revalue items of freehold property whose fair value can be measured reliably. The revaluations shall be made with sufficient regularity to ensure that the carrying amount does not differ materially from that which would be determined using fair value at the end of the reporting period.

The fair value of land and buildings is usually determined from market-based evidence by appraisal that is normally undertaken by professionally qualified valuers.

Revaluation gains and losses are recognised in the Statement of Financial Activities and added to reserves in a separate Revaluation Reserve.

i) Fund accounting

Unrestricted accumulated funds consist of those funds that the company may use in furtherance of its objectives at the discretion of the Trustees.

Any restricted funds are monies raised for, and their use restricted to, a specific purpose, or donations subject to donor imposed conditions - there are no restricted funds at this time.

j) Taxation

The Charity meets the definition of a charitable company for UK corporation tax purposes.

The Charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

k) Pension Costs

The Charity operates defined benefit contribution pension schemes for its employees. The assets of the scheme are held separately from those of the Charity in an independently administered fund. Contributions for the year are charged to the Statement of Financial Activities.

l) Operating leases

Rentals applicable to operating leases are charged to the Statement of Financial Activities in the period in which the cost is incurred. Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the period of the lease.

m) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due. Accrued income and tax recoverable is included at the best estimate of the amounts receivable at the balance sheet date.

n) Creditors

Creditors are recognised where the Charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at their settlement amount after allowing for any trade discounts due. Concessionary inter company loan was originally recognised at transaction price and subsequently at amortised cost.

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2025

o) Financial Instruments

Financial assets and liabilities are recognised when the entity becomes a party to the contractual provisions of the instrument. All financial assets and liabilities are initially measured at transaction price (including transaction costs).

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due. Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

p) Country of incorporation and registered office address

The registered office is situated in England and Wales being Passmores House, Third Avenue, Harlow, CM18 6YL.

q) Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

r) Judgements and key sources of estimation uncertainty

In the application of the Charity's accounting policies, the Trustees are required to make judgment estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The Trustees have reviewed the current Balance Sheet value of assets and liabilities and in particular property and buildings, and believe the values as stated are correct at this time. Estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the accounting period in which the estimate is reviewed where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods. Areas of key estimate and judgement include the valuation of land and buildings and any provisions for other liabilities.

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2025

2 Income

	2025 £	2024 £
Charitable Activities		
Residential Detox & Rehab	1,858,779	1,695,319
	<u>1,858,779</u>	<u>1,695,319</u>

The Trustees' Report contains information on the local authorities that fund the Charity's services.
There are no unfulfilled conditions or other contingencies attaching to government funding received.

	2025 £	2024 £
Other Income		
Sundry Income (incl insurance claims)	817	101
	<u>817</u>	<u>101</u>

Other income in the year relates to unrestricted funds.

3 Total Expenditure

	Staff Costs £	Direct Costs £	Support Costs £	Total 2025 £	Total 2024 £
Residential Detox & Rehab	1,073,880	689,383	296,177	2,059,440	2,031,230
	<u>1,073,880</u>	<u>689,383</u>	<u>296,177</u>	<u>2,059,440</u>	<u>2,031,230</u>
Allocation of Support Costs:		Governance Costs £	Mgt Support & Admin £	Total 2025 £	Total 2024 £
Residential Detox & Rehab		3,908	292,268	296,177	241,377
		<u>3,908</u>	<u>292,268</u>	<u>296,177</u>	<u>241,377</u>
				Total 2025 £	Total 2024 £
Governance Costs				£	£
Audit Fees				3,908	4,200
Accountancy Fees				-	-
Legal Costs				-	8,500
				<u>3,908</u>	<u>12,700</u>

All governance costs in the current and previous year relate to unrestricted funds.
All expenditure within the financial statements is inclusive of vat.
In the current year other governance and audit costs have been paid by Via Community Ltd.

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2025

3 Total Expenditure (ctd)

Comparative total expenditure and allocation of support costs for 2023/24

	Staff Costs £	Direct Costs £	Support Costs £	Total 2024 £	Total 2023 £
Residential Detox & Rehab	944,637	845,216	241,377	2,031,230	1,764,932
	<u>944,637</u>	<u>845,216</u>	<u>241,377</u>	<u>2,031,230</u>	<u>1,764,932</u>
Allocation of Support Costs:		Governance Costs £	Mgt Support & Admin £	Total 2024 £	Total 2023 £
Residential Detox & Rehab		12,700	228,677	241,377	299,580
		<u>12,700</u>	<u>228,677</u>	<u>241,377</u>	<u>299,580</u>
				Total 2024 £	Total 2023 £
Governance Costs				£	£
Audit Fees				4,200	4,200
Accountancy Fees				-	-
Legal Costs				8,500	-
				<u>12,700</u>	<u>4,200</u>
4 Net Expenditure				2025 £	2024 £
Net Expenditure is stated after charging:					
Auditors Remuneration (excluding Vat)				3,257	3,500
Depreciation				19,101	18,175
				<u>22,358</u>	<u>21,675</u>

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2025

5 Analysis of Staff Costs & Key Management Personnel

	2025	2024
	£	£
Salaries & Wages	963,164	841,537
Social Security Costs	86,977	81,215
Pension Costs	23,739	21,885
	<u>1,073,880</u>	<u>944,637</u>
Clinical, Agency Support & Other Staffing Costs	304,797	288,121
	<u>1,378,677</u>	<u>1,232,758</u>

Key management personnel are from the parent charity, Via, and are not directly employed by Via Residential Ltd.

The number of employees whose emoluments for taxation purposes amounted to over £60,000 in the year was as follows:

	2025	2024
£60,001 - £70,000	-	-
£70,001 - £80,000	-	-
£80,001 - £90,000	1	-
£90,001 - £100,000	-	1

	£	£
Pension contributions in respect of the above bandings	<u>2,548</u>	<u>2,764</u>

Trustees are not remunerated for their services and during the year, no Trustee was reimbursed (2024 - £nil) for travel expenses.

The average monthly number of employees during the year was as follows:

	2025	2024
Residential Detox & Rehab	<u>23</u>	<u>18</u>
	<u>23</u>	<u>18</u>

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2025

6 Fixed Assets

	Freehold Land & Buildings £	Leasehold Improvement £	Fixtures, Fittings&Eq £	Total 2025 £
Tangible Fixed Assets				
Cost or Valuation				
At 1 April 2024	555,000	167,150	56,742	778,892
Additions	-	7,853	-	7,853
Revaluation	-	-	-	-
Disposals	-	-	-	-
At 31 March 2025	<u>555,000</u>	<u>175,003</u>	<u>56,742</u>	<u>786,745</u>
Depreciation				
At 1 April 2024	(33,300)	(138,078)	(37,646)	(209,024)
Charge for year	(11,100)	(1,116)	(6,885)	(19,101)
Disposals	-	-	-	-
At 31 March 2025	<u>(44,400)</u>	<u>(139,194)</u>	<u>(44,531)</u>	<u>(228,125)</u>
Net Book Value				
At 31 March 2025	<u>510,600</u>	<u>35,809</u>	<u>12,211</u>	<u>558,620</u>
At 31 March 2024	<u>521,700</u>	<u>29,073</u>	<u>19,096</u>	<u>569,869</u>

Freehold Land and Buildings were revalued as at March 2021, the valuation was undertaken by Cluttons Chartered Surveyors. The historical cost of land and buildings is £300,000, and the carrying value if accounted under the cost model, since point of purchase, would be £222,000 (2024 : £228,000)

The Trustees have reviewed the current Balance Sheet values of assets and liabilities and in particular property and buildings, and believe the values to materially reflect fair value.

7 Debtors

	2025 £	2024 £
Trade Debtors	188,213	310,643
Prepayments & Accrued Income	130,537	134,923
Other debtors	148	963
	<u>318,898</u>	<u>446,529</u>

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2025

8 Creditors: amounts falling due within one year

	2025	2024
	£	£
Trade Creditors	72,576	84,241
Amounts owed to Via: Loan	1,200,000	1,200,000
Amounts owed to Via: Other	1,271,397	1,078,386
Accruals & Deferred Income	16,207	7,907
Taxation & Social Security	23,170	25,107
Other Creditors	5,816	3,090
	<u>2,589,166</u>	<u>2,398,731</u>

	2025	2024
	£	£
Parent Company Loan		
Unsecured loan falling due within one year	<u>1,200,000</u>	<u>1,200,000</u>
	<u>1,200,000</u>	<u>1,200,000</u>

Unsecured loan is concessionary and repayable on demand with 0% interest.

9 Unrestricted Funds

	2025	2024
	£	£
Balance at 1 April	(1,375,535)	(1,039,725)
Net Expenditure before Transfers	<u>(199,844)</u>	<u>(335,810)</u>
Balance at 31 March	<u>(1,575,379)</u>	<u>(1,375,535)</u>

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2025

10 Analysis of Net Assets between Funds

			Unrestricted Fund £	Designated Fund £		Total £
Fund Analysis						
Fund balances at 31 March 2025						
	are represented by :					
Tangible Fixed Assets			558,620	-		558,620
Current Assets			455,167	-		455,167
Creditors: falling due within 1 year			(2,589,166)	-		(2,589,166)
Total Net Assets			<u>(1,575,379)</u>	<u>-</u>		<u>(1,575,379)</u>
Movement in Funds	At 1 April 2024 £	Income £	Expenditure £	Transfers £	Gains / (Losses) £	At 31 March 2025 £
Unrestricted Funds						
General Funds	(1,552,560)	1,859,596	(2,059,440)	11,100	-	(1,741,304)
Revaluation Reserve	177,025	-	-	(11,100)	-	165,925
Total Unrestricted Funds	<u>(1,375,535)</u>	<u>1,859,596</u>	<u>(2,059,440)</u>	<u>-</u>	<u>-</u>	<u>(1,575,379)</u>

The Revaluation Reserve comprises of amounts due to the revaluation of land and property, namely Thomas Brennan House.

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2025

11 Comparative analysis of net assets between funds and movement in funds

			Unrestricted Fund £	Designated Fund £	Restricted Fund £	Total £
Fund Analysis						
Fund balances at 31 March 2024						
are represented by :						
Tangible Fixed Assets			569,869	-	-	569,869
Current Assets			453,327	-	-	453,327
Creditors: falling due within 1 year			(2,398,731)	-	-	(2,398,731)
Total Net Assets			<u>(1,375,535)</u>	<u>-</u>	<u>-</u>	<u>(1,375,535)</u>
Movement in Funds	At 1 April 2023 £	Income £	Expenditure £	Transfers £	Gains / (Losses) £	At 31 March 2024 £
Unrestricted Funds						
General Funds	(1,227,850)	1,695,420	(2,031,230)	11,100	-	(1,552,560)
Revaluation Reserve	188,125	-	-	(11,100)	-	177,025
Total Funds	<u>(1,039,725)</u>	<u>1,695,420</u>	<u>(2,031,230)</u>	<u>-</u>	<u>-</u>	<u>(1,375,535)</u>

12 Pension Schemes

The Charity and its employees contribute to the People's Pension Scheme.

The Peoples Pension Scheme is a stakeholder pension scheme

Contributions payable in the year amounted to £23,739 (2024 - £21,885).

13 Reconciliation of Net Debt

	2024 £	Cashflows £	2025 £
Cash at Bank and in Hand	6,798	129,471	136,269
Concessionary Loan	<u>(1,200,000)</u>	<u>-</u>	<u>(1,200,000)</u>
	<u>(1,193,202)</u>	<u>129,471</u>	<u>(1,063,731)</u>

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2025

14 Related Party Transactions

During the year, there were amounts owed from and to the parent Charity, Via. For the year ended 31st March 2025, £2,629,535 was owed to Via (2024 : £2,278,386). Within the balance of £2,629,535 , an amount of £1,200,000 is in the form of an unsecured concessionary loan at 0% interest and repayable on demand. It is expected that the first repayment will be 2026/27.

Other intercompany transactions included an amount of £163,888 within Via (2024 : £99,968) for the purchase and supply of residential rehab and detox services from Via Residential Ltd and £125,598 (2024 : £74,143) for salary recharges and £183,594 (2024 : £228,677) management support charged by Via to Via Residential Ltd. The Trustees are not remunerated for their services and during the year no Trustees were reimbursed for travel.

15 Controlling Party

In the opinion of the Trustee's, Via Community Ltd (Via) is the controlling party. Via is incorporated in England under company number 02807934 and is registered as a charity, charity number 1031602. Via exercises control by its Trustees having the power to appoint or remove the Trustees of Via Residential Ltd. The principal purpose and activities of Via is that of the provision of advice, information, treatment and support services to people with issues of substance abuse.

The accounts can be obtained from Via, Passmores House, Third Avenue, Harlow, CM18 6YL.

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2025

16 Comparative Statement of Financial Activities for the year ended 31 March 2024

			Unrestricted General £	Designated £	Total 2024 £	Total 2023 £
Income						
Charitable Activities	2		1,695,319	-	1,695,319	1,348,874
Other Income	2		101	-	101	2,411
Total Income			1,695,420	-	1,695,420	1,351,285
Expenditure						
Charitable Activities	3		2,031,230	-	2,031,230	1,764,932
Total Expenditure			2,031,230	-	2,031,230	1,764,932
Net Income/(Expenditure) before transfers			(335,810)	-	(335,810)	(413,647)
Transfers between Funds			-	-	-	-
Net Income/(Expenditure) for the year			(335,810)	-	(335,810)	(413,647)
Other recognised Gains/(Losses)						
Gains on revaluation of freehold property			-	-	-	-
Net Movement on Funds			(335,810)	-	(335,810)	(413,647)
Funds at 1 April 2023			(1,039,725)	-	(1,039,725)	(626,078)
Funds at 31 March 2024			(1,375,535)	-	(1,375,535)	(1,039,725)

Via Residential Ltd

England & Wales - Charity number 1055486

Accounts

Company Limited by Guarantee Number: 03197716
Registered Charity Number: 1055486

Via Residential Ltd
Annual Report & Financial Statements
For The Year Ended 31 March 2024

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LEGAL AND ADMINISTRATIVE INFORMATION

Trustees & Directors	Yasmin Batliwala (Chair) Richard Paul Gillian Benning
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Chief Executive	Anna Whitton
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Company Secretary	Brian McGinn
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Charity number	1055486
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Company number	03197716
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Country of incorporation	United Kingdom
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Principal address	18 Dartmouth Street London SW1H 9BL
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Auditors	Crowe U.K. LLP Statutory Auditors 55 Ludgate Hill London EC4M 7JW
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Bankers	Barclays Bank 1 Churchill Place London E14 5HP
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Trustees' Annual Report

Our Objectives

Our Charity's purposes as set out in the objects contained in the Charitable Company's memorandum of association are:

- To advance the education of the public in the dangers arising from the habitual or occasional consumption of narcotic, stimulant and hallucinogenic drugs or similar substances.
- To advance education and training among persons who are in the field of drug misuse.
- To relieve the poverty, sickness and distress of persons resulting from the misuse of drugs.
- To promote research into drug misuse and to publish the results of such research.

Ensuring Our Work Delivers Our Aims

We review our aims, objectives and activities each year. This review looks at what we achieved and the outcomes of our work in the previous 12 months. The review looks at the success of each key activity and the benefits they have brought to those groups of people we are set up to help. The review also helps us to ensure our aim, objectives and activities remained focused on our stated purposes.

The Focus of Our Work

The strategies we used to meet the objectives included:

- Provision of a residential detoxification and rehabilitation unit based in Passmores House, Harlow, Essex.
- Provision of intensive detoxification, stabilisation and therapeutic treatment to enable sustained recovery and community integration.
- Ability to serve the most complex of patient needs.
- Offering post recovery support.

How Our Activities Deliver Public Benefit

The Trustees, who are the Board of Directors, have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing aims and objectives and in planning our future activities. The Trustees have set a strategy which considers how all planned activities will contribute to the organisation's vision, mission (see below), aims and objectives, to ensure that services and activities are operated to benefit those in need within our society.

All our charitable activities currently focus on the provision of treatment for drug and alcohol misuse in our residential detoxification and rehabilitation unit and are undertaken for the benefit of individuals but also for the public benefit in reducing social breakdown.

Who Benefits From Our Services?

Passmores House, as Via Residential Ltd is commonly referred to, is a detoxification and recovery community for men and women aged 18 years and above with drug or alcohol problems and all levels and types of dependency. We deliver our detoxification and residential rehabilitation programmes which help people return to a full and active lifestyle free from dependency. We are one of the few organisations who can take patients with the most complex of needs with multiple dependencies.

Activities, Achievements and Performance

Via Residential Ltd, previously Vale House Stabilisation Services (VHSS) was a part of the rebrand of Via, (previously Westminster Drug Project) and continues to be an important part of the parent charity, Via Community Ltd (Via).

Recovery from addiction is possible and Passmores House structures its specialist care in a way that allows service users to take the lead in their recovery. The care package is fully comprehensive, including detoxification, rehabilitation and reintegration. Passmores House is nationally recognised as a leader in its field and model treatment unit.

Activity from 1st April 2023 – 31st March 2024 was as follows:

	Inpatient Detoxification	Residential Rehabilitation
Number of patients	257	38
Successful reintegration	211	25
% of successful reintegration	82%	66%

Passmores House specialises in the following:

- Inpatient detoxification from alcohol, opiates, stimulants and other substances;
- Managing complex detoxifications;
- 24/7 nursing care and access to a Consultant Addictions Psychiatrist;
- Helping residents understand why alcohol and/or drugs have become their coping strategy;
- Providing a secure environment in which residents can reflect and change;
- A comprehensive group and individual programme;
- (Re)building and (re)connecting with family and friends that will support recovery;
- Supporting access to housing and recovery support services in the community;
- Enabling and supporting steps towards training, education and work that will ensure long-lasting change.

Passmores House continued to deliver all levels of non-complex and complex detoxification and rehabilitation services to residents and also offered complimentary therapies in such as the Gloves boxing programme, Cricket, the Capital Card, an allotment and a new group therapy programme.

Quality

During 2023/24 we have continued to embed qualitative practice in our services. In order to achieve services with the highest standards of care, Passmores House has now been fully incorporated within the governance framework of the organisation, while we also implement any learning to improve the service at every opportunity.

The service continues with a Care Quality Commission (CQC) rating of “good” and noted a number of areas of good practice including staff behaviour, client service delivery, medicines management and mandatory compliance. We continue to meet regularly with CQC to discuss ways of working to improve services to patients. Covid-19 in previous years had a major effect on our ability to admit patients, thankfully we believe this period has now passed and we prepare to build for the future with expansion of the premises. Patient care and safety is always at the forefront of our delivery, and we continue to review and improve our premises to facilitate this.

Health, Safety and Wellbeing

The Health and Safety of staff and service users continues to remain of paramount importance, and we continue to provide a significant focus on this during 2023/24 due to the nature of operating in a 24 hour, 7 days a week environment. Health and Safety and Infection Control audits are completed on a regular basis and we have an in house maintenance team to rectify and manage any issues asap.

Service User Involvement and Peer Advocacy

The meaningful involvement of service users in the organisation continues to be a fundamental element of Passmores' services and we achieve this through a variety of mechanisms at a local level with weekly meetings which provide opportunities for service users to feedback their views, concerns and suggestions, which in turn feed into improved service delivery, organisational policies and practice.

Staff Development and Volunteers

Our multidisciplinary staff team at Passmores includes clinical, support and sessional staff. The development and learning of our employees and volunteers continue to be a key commitment for Passmores as part of Via. We work with our managers to develop their management and leadership skills through a range of accredited qualifications, continuing professional development and reflective practice. We are committed to facilitating the continuing professional development of our medical and psychosocial teams.

From recovery practitioners and service administrators to peer mentors and trainee counsellors, volunteers engage in a variety of roles across the organisation to support us in service delivery. Our volunteers are always supervised and help to widen the scope of opportunities available to people accessing our services. This has a significant impact on what we can offer as an organisation and is helping us to transform the lives of our clients.

Equal Opportunities

Via is an equal opportunities employer and will apply objective criteria to assess merit. It aims to ensure that no job applicant or employee receives less favourable treatment on the grounds of age, race, colour, nationality, religion, ethnic or national origin, gender, marital status, or sexual orientation or disability.

Selection criteria and procedures are regularly reviewed to ensure that individuals are selected, promoted and treated based on their relevant merits and abilities. All employees are given the opportunity and, where appropriate and possible, special training to enable them to progress both within and outside the organisation. The Charity is committed to a programme of action to make this policy effective and ensures it is brought to the attention of all employees.

Partnership Working

Via works closely with partners in the statutory, voluntary, and private sectors to give people the support they need to recover. Service users often need to use a wide variety of services ranging from health and housing to benefits and employment. By collaborating with organisations whose areas of expertise complement our own, we can deliver better services and outcomes for service users and communities.

Future Objectives

The trading environment for detoxification and rehabilitation services continues to be challenging with limited resources available for treatment. This is recognised throughout the sector and is often a reason repeated for the many centre closures that have occurred in recent years. The Trustees remain confident in the need and demand for high quality services. We have plans now in place to redevelop the adjacent site, known as Kings Acre, in 24/25. This will add a further 6 high quality rehab rooms and also allow us to recommission 2 rooms within Passmores to detox rooms, we will therefore have 16 detox rooms and 13 rehab for April 2025 creating a new, modern, best of sector offering for detoxification and rehabilitation at the two sites. The additional income and flexibility this will provide, will allow us to move to break-even operations and provide returns for re-investment in the service. We

have established an on-going maintenance plan to refurbish each room over the next 18 months to provide the best accommodation possible for clients. We are also reviewing the effects of the employers NIC changes for April 2025 and how this will affect the service and costs, we will keep price rises to a minimum but these increases are beyond our control.

Financial results for the year, although improved are again disappointing. Occupancy fell below 60% in two periods of the year, late summer and Christmas/NewYear and with continuing increases in the cost of agency staff we have again encountered deficits. Management has been restructured with a new clinical lead appointed and with the investment noted above we firmly believe we can be financially sustainable by 2025. It is pleasing to report again that Via Community Ltd, the parent charity, has agreed to continue to support the Charity. Via views that supporting the residential services is an investment in an exciting future for Via as a whole and that a market leading, innovative, and fully utilised facility can be developed. We continue to work with our staff, suppliers, commissioners, partners and patients to ensure we achieve value for money in all that we do through efficient and effective use of our resources. We shall be prudent in our budgets and forecasts in the coming year and acknowledge that issues that may have further effects on our patients, and we will be there to help them.

At all times we have maintained our high-quality service, with patient care prioritised at all times. We are working with our stakeholders to ensure quick and smooth admittance, including continued weekend admittance, allowing more patients to be entered into care earlier. We also wish to offer increased private treatment and so be a truly open treatment centre for all people in need.

Report of the Management Committee

Structure, Governance and Management

Governance

Trustees are aware of the principles set out in the Governance Code for charities published in July 2017. The Trustees consider current governance arrangements to be satisfactory and consistent with the principles identified in the governance code. It regularly reviews policies and procedures to ensure these reflect best practice.

Constitution

Via Residential Ltd was incorporated with its Memorandum and Articles of Association as a Company Limited by Guarantee on 13 May 1996 and as a Charity on 22 May 1996. Under the Company's Articles of Association, the Directors listed are the members of the Management Committee and are the Directors for Company law. The Directors are also Trustees for Charity law. In the event of the Company being wound up the members are required to contribute an amount not exceeding £1 each.

Related Parties

Within the terms of a merger agreement dated 14th April 2011, Via Residential Ltd became a wholly owned subsidiary of Via Community Ltd which is a long-established charitable company (company number 2807934 and charity number 1031602) that provides a wide range of substance misuse related services. Following completion of the merger, Via Residential Ltd became a part of the Via group and adopted governance and management arrangements to align with those of Via.

Recruitment of Directors

The Directors are the Trustees of the Charity for the purposes of Charity law and are also the members of the Management Committee. The Trustees are recruited to ensure a diverse and broad range of relevant experience, knowledge, and business skills. The Chair regularly reviews the membership of

the Board to ensure it remains appropriately equipped to meet the strategic needs of the organisation. Should it be identified that additional expertise is needed the Chair will seek to recruit new or additional directors utilising recruitment specialists and media as required to attract suitably qualified applicants with a focus on maintaining a diverse and effective Board of Trustees.

Induction and Training of Directors/Trustees

An induction plan is in place for any new Trustees who join the Board to ensure they are aware of the constitution, their role and responsibilities, organisational activities, strategic plan and financial and governance arrangements. Training needs are reviewed regularly, and appropriate training arranged as required.

Organisational Structure

The Charity is controlled by Via and adopts Via's governance, management, and reporting structures. The Charity has four Directors who are also Directors of Via, Via's Board of Directors meet a minimum of four times a year to provide the appropriate governance to the Via group, including Via Residential Ltd. Board meetings normally involve the attendance of the Via's Chief Executive and Executive Management team. In addition, the Directors and Chair participate in working parties and sub-committees appointed by the Board when necessary. The Board delegates day-to-day operations of the Charity and service delivery to the Chief Executive of Via who is supported by senior and functional managers.

A performance management framework is in place throughout the organisation involving annual appraisals and regular staff supervision in which performance issues and development needs are addressed. A broad range of key performance indicators are monitored in line with a comprehensive Business Plan against which progress is tracked and reported to the Trustees at regular intervals. This includes the monitoring and reporting of service user feedback, operational and business risk, and financial performance.

Risk Management

The Trustees regularly review the major risks to which the Charity is exposed and the systems which have been established to mitigate those risks by review of the Strategic Risk Register, which is prepared by the Via Executive Management Team for Board meetings.

The key risks to the organisation, and the actions taken against each of these are as follows.

Ability to operate at breakeven level – Operating at a significant deficit in the past has led to the development of a strategic plan that allows for an increase in revenue over time to enable future financial stability. Via Trustees view the provision of residential accommodation as part of their overall plans to provide comprehensive quality care in respect of detoxification and rehabilitation facilities and recognise the need to financially support Via Residential Ltd. The budget for 2023/24 is a small surplus after factoring the need to maintain occupancy levels and control agency costs. We will review and manage this closely.

Most clients are referred to Passmores House by their local authority which funds the treatment. These are clients whose needs cannot be met by day services within their locality. Continued financial pressure on local authorities means that referrals are only made when funds are available. Further tier 4 contracts have been agreed so that we extend the breadth of our services to further local authority areas to minimise vacancies and increase funding for our services. We plan to continue to promote our services by marketing and publicity. There will also be a renewed focus on private patient services in the future when capacity permits. The intention of extending the services offered through the Kings Acre acquisition and the potential to extend our current site is designed to mitigate some of the longer-term sustainability risks.

Level of Reserves and maintaining sufficient working capital – Due to losses recorded in the past, recent issues from Covid-19 and the restrictions in being able to grow or diversify income streams due to the reasons noted above, the Charity has been financially supported by Via to ensure financial stability and to meet cashflow requirements. It is the intention of Via that this on-going support will continue for the foreseeable future and until such a time as the organisation becomes self-sustaining financially.

Quality of care and maintaining current levels of income – the Charity has a strong emphasis on the quality of care provided and this is reflected in strong regulatory care scores. The Passmores House Service is registered with the Care Quality Commission (CQC) and currently maintains a rating of “good”. Unless this changes – which the Trustees and management team do not expect – there is deemed to be minimal risk surrounding the quality of services. The recruitment of a clinical team comprising of a consultant, supporting medical staff, lead nurse and chief pharmacy roles have all contributed to an improved quality of service which is important in developing financial sustainability.

Financial Review

Via Residential Ltd funding comes primarily from the statutory sector. Funding streams from Local Authorities and NHS Clinical Commissioning Groups are utilised by local authority-based partnerships or community care managers which commission drug and alcohol services.

Via views that supporting the Charity is an investment in an exciting future for the Charitable Group and that a market leading, innovative and fully utilised facility can be developed. As such, Via has continued to invest funds from its reserves into the development of the Passmores House residential service and anticipate that this support will continue, albeit at reducing levels through the coming financial years. Using this investment, the Charity continues to be able to finance current and future day-to-day operational requirements.

In the year to 31 March 2024 the Charity received total income of £1.7 (2023: £1.35m), an increase of 25% compared to 2023 however it must be remembered that 2023 was a year when we were again affected by the need to socially distance for periods during the year.

Expenditure for the Charity also increased during the year to £2.02 (2023: £1.76m). The most significant cost to running the Passmores facility continues to be salary costs and a reliance on agency has had a determining effect. Recruitment continues to be difficult across our sector however moving into 24/25 has seen our vacancies again fall with hope we can stay close to full staff compliment in the year while also planning to meet our 80% occupancy target. We continue to monitor how controls and the safety of patients function during these times and will aim to continue treatments for the most complex patients within the objective of a break-even position.

Financial Outlook

Support is provided throughout the year by Via. The support is not expected to be required in the long term, in line with our business plan for developing services at Passmores House. At 31 March 2021, an unsecured loan from Via was agreed to consolidate debt at that time, the loan is concessionary and repayable on demand at 0% interest, the first repayment is now expected in 2025/26.

The financial outlook for the coming year remains challenging from an income perspective, exacerbated by the economic environment including inflation and the cost-of-living crisis, and any potential re-emergence of Covid-19. In the year ahead, the Charity has budgeted a small surplus with the expectation of increased admissions and no social distancing or closure required. This will be a challenging budget and will be closely managed. However, Via has strong reserves and the Trustees of the Charity have received assurance that Via will continue on-going financial support, as may be required. Passmore House is on the framework provision for new areas and there will be an increased focus on complex detox and rehab service provision for both current and private patients.

The Charity had no fundraising activities requiring disclosure under S162A of the Charities Act 2011.

Reserves Policy

The Trustees' policy is to retain the consolidated accumulated unrestricted funds to provide for continuity of service in the event of late fund allocation or other contingencies. The policy sets the level of Unrestricted Reserves to be between one and three months running costs. A minimum of approximately £169,000 for the coming year. At 31 March 2024, the Charity's accumulated fund balance of unrestricted funds was a deficit of £1.55m (2023: £1.23m deficit). The Trustees and management are working towards achieving the Reserves Policy. The day to day working capital requirements of the Charity will continue to be provided by Via as and when necessary.

Via Residential Ltd also has a revaluation reserve at year end of £177k (2023: £188k). These funds are not accessible without the sale of Thomas Brennan House. Total funds are therefore deficit £1.38m (2023 – deficit £1.04m)

Going Concern

Following a review of budgets, cash flow forecasts and liabilities there are no material uncertainties surrounding the Charity's ability to continue as a going concern. The Charity has net current liabilities and is reliant on the support of its parent company, Via. Via has indicated that it has the financial capability and the intention to continue supporting the Charity to the extent that it will remain a going concern for the foreseeable future. Looking further forward, the Charity has plans to expand its operations so that additional patients can be cared for. This expansion will also ensure the financial stability and viability in the long term. We have analysed the effects of the current cost of living crisis along with the Covid-19 pandemic, while we continue to manage the cost of living crisis, the effect of the Covid-19 pandemic has increased financial difficulties due to closure and social distancing requirements. We now have actions in place to manage this risk and we continue to review and take action on inflationary pressures in the short to medium term. We continue to monitor this issue and its effect on staff, financial performance, future plans and the Charity as a whole.

Auditors

Crowe U.K. LLP were appointed as the charitable Company's Auditors in December 2018 and have expressed their willingness to continue in that capacity.

Directors' Responsibilities Statement

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In preparing this report, the directors have taken advantage of the small companies' exemptions provided by section 415A of the Companies Act 2006.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under Company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable group and of the surplus or deficit of the group for that period. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;

- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable group will continue in operation.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable Company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure to Auditors

Insofar as each of the Directors of the charity at the date of approval of this report is aware there is no relevant audit information (information needed by the charity's auditor in connection with preparing the audit report) of which the charity's auditor is unaware. Each Director has taken all the steps that they should have taken as a Director, in order to make themselves aware of any relevant audit information and to establish that the Charity's auditor is aware of that information.

The Trustees' annual report was approved by the Board of Directors on 31st January 2025 and signed on their behalf by



Yasmin Batliwala – Chair

Independent Auditor's Report to the Members and the Trustees of Via Residential Ltd

Opinion

We have audited the financial statements of Via Residential Ltd ('the charitable company') for the year ended 31 March 2024 which comprise The Statement of Financial Activities, Charity Balance Sheet, Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2024 and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's or the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the trustees' report, which includes the directors' report, is prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies exemption in preparing the directors' report; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed under the Companies Act 2006 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the charitable company operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006, the Charities Act 2011, together with the Charities SORP (FRS 102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charitable company's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charitable company for fraud. The laws and regulations we considered in this context for the UK operations were, CQC Regulations for service providers and managers, taxation legislation, health and safety legislation, employment legislation and General Data Protection Regulation (GDPR).

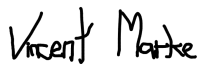
Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing and recognition of contract income, recording the impact of CQC regulatory reviews and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management and the Board of Trustees about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, reviewing accounting estimates for biases, reviewing regulatory correspondence with the Charity Commission, and reading regulatory reports and minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Vincent Marke
Senior Statutory Auditor
For and on behalf of
Crowe U.K. LLP
Statutory Auditor
London 31.01.2025

VIA RESIDENTIAL LTD
STATEMENT OF FINANCIAL ACTIVITIES (including Income & Expenditure Account)
FOR THE YEAR ENDED 31 MARCH 2024

	Notes	Unrestricted General £	Designated £	Total 2024 £	Total 2023 £
Income					
Charitable Activities	2	1,695,319	-	1,695,319	1,348,874
Other Income	2	101	-	101	2,411
Total Income		1,695,420	-	1,695,420	1,351,285
Expenditure					
Charitable Activities	3	2,031,230	-	2,031,230	1,764,932
Total Expenditure		2,031,230	-	2,031,230	1,764,932
Net (Expenditure) before transfers		(335,810)	-	(335,810)	(413,647)
Transfers between Funds		-	-	-	-
Net (Expenditure) for the year		(335,810)	-	(335,810)	(413,647)
Other recognised Gains					
Gains on revaluation of freehold property		-	-	-	-
Net Movement on Funds		(335,810)	-	(335,810)	(413,647)
Funds at 1 April 2023		(1,039,725)	-	(1,039,725)	(626,078)
Funds at 31 March 2024		(1,375,535)	-	(1,375,535)	(1,039,725)

The Statement of Financial Activities includes all gains and losses in the year and therefore a separate statement of total recognised gains and losses was not prepared.

All of the above amounts relate to continuing activities.

The notes on pages 17 - 28 form part of these financial statements

VIA RESIDENTIAL LTD
BALANCE SHEET
AS AT 31 MARCH 2024

	Notes	2024 £	2023 £
Fixed Assets			
Tangible Fixed Assets	6	569,869	581,689
		<u>569,869</u>	<u>581,689</u>
Current Assets			
Debtors	7	446,529	306,175
Cash at bank and in hand		6,798	53,375
		<u>453,327</u>	<u>359,550</u>
Current Liabilities			
Creditors: Amounts falling due within one year	8	(2,398,731)	(1,980,964)
Net Current Assets		<u>(1,945,404)</u>	<u>(1,621,414)</u>
Total Net Assets		<u>(1,375,535)</u>	<u>(1,039,725)</u>
Funds			
Unrestricted Funds			
General Funds		(1,552,560)	(1,227,850)
Revaluation Reserve		<u>177,025</u>	<u>188,125</u>
Total Funds	11	<u>(1,375,535)</u>	<u>(1,039,725)</u>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

Approved by the Trustees and authorised for issue on 31st January 2025 and signed on their behalf by:



Yasmin Batliwala - Director

Charity Registration Number: 1055486
Company Registration Number: 03197716

VIA RESIDENTIAL LTD
CASHFLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2024

	Notes	2024 £	2023 £
Reconciliation of Cashflows from Operating Activities			
Net Movement in Funds		(335,810)	(413,647)
Sales of Fixed Assets		-	-
Depreciation of Tangible Fixed Assets		18,175	17,918
(Gain)/Loss on Revaluation of Freehold Property		-	-
Decrease/(Increase) in Debtors		(140,354)	19,643
Increase/(Decrease) in Creditors		417,767	367,433
Increase/(Decrease) in Provisions		-	-
Net cash provided by (used in) operating activities		<u>(40,222)</u>	<u>(8,653)</u>
Cashflows from Investing Activities			
Profit from sale of fixed assests		-	-
Purchase of fixed assets		(6,355)	(648)
Net cash provided by (used in) investing activities		<u>(6,355)</u>	<u>(648)</u>
Cashflows from Financing Activities			
Increase/(decrease) in borrowing		-	-
Net cash provided by (used in) financing activities	14	<u>-</u>	<u>-</u>
Increase in Cash and Cash Equivalents		(46,577)	(9,301)
Cash and Cash Equivalents at 1 April		<u>53,375</u>	<u>62,676</u>
Cash and Cash Equivalents at 31 March	14	<u>6,798</u>	<u>53,375</u>
Analysis of Cash and Cash Equivalents			
Cash at bank and in hand		<u>6,798</u>	<u>53,375</u>
		<u>6,798</u>	<u>53,375</u>

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2024

1 Accounting policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102, 2nd edition, effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

b) Legal status of the Charity

The Charity is a company limited by guarantee incorporated in England and Wales whose registered office is 18 Dartmouth Street, London, SW1H 9BL. Registered number 1055486. The Charity has no share capital. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity. There are 4 members of the Charity (2023: 4).

c) Going concern

Following a review of budgets and cash flow forecasts there are no material uncertainties surrounding the Charity's ability to continue as a going concern. The Charity has net current liabilities and is reliant on the support of its parent company Via Community Ltd (Via). Via has indicated that it has the financial capability and its intention to continue supporting Via Residential Ltd to the extent that it will remain a going concern for the foreseeable future. The Charity has secured a loan from the parent Charity, Via, for £1,200,000 which is unsecured and repayable on demand. As the loan is concessionary and for charitable purposes, the interest rate is 0%.

Looking further forward, the Charity has plans to expand operations so that additional service users can be cared for. This expansion would ensure the financial stability and viability in the medium and long term.

We have analysed the effects of the Covid-19 pandemic and identified resultant financial difficulties due to the closure of Passmores and continuing social distancing requirements of the past. We now have actions in place to manage this risk and are able to operate at full capacity again. We have also very closely reviewed the current economic climate and its effects on costs and inflation, we have budgeted for these in the coming year and will manage our associated risks. We continue to monitor these issues and their effects on staff, financial performance, future plans and the Charity as a whole. This is covered in more detail in the performance and risk sections of the Trustees' annual report.

d) Income

Income is credited to the statement of financial activities in the period to which it relates.

Donations and gifts will be recognised when the Charity is entitled to the funds, receipt is probable and the amounts can be measured reliably. Gifts are valued by the Trustees on the basis of their worth to the company.

Income from charitable activities comprises contracts for treatment services, advice and information, and outreach work. Income from contracts, advice and outreach work is recognised upon successful provision of the service on a receivables basis and is accrued or deferred where funds are received in advance or arrears of service provision.

Grant income is recognised when income can be measured reliably and receipt is probable. Where there are grant conditions, the income is recognised once those conditions have been fulfilled, otherwise it is deferred.

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2024

e) Expenditure

Expenditure is recognised on an accrual basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates. Charitable expenditure comprises services identifiable as wholly or mainly in support of the company's charitable and operational work. These costs are regarded as an integral part of carrying out the direct charitable objectives of the company and include an appropriate proportion of overhead costs.

Governance costs comprise expenditure incurred for constitutional and statutory requirements.

All resources expended are allocated to the particular activity where the cost relates directly to that activity. Indirect costs and overhead expenses are apportioned by the Trustees on a judgemental basis across all service project cost centres in proportion to the turnover or number of staff directly working in each of the service projects.

f) Volunteers

The value of the services provided by volunteers is not incorporated into these financial statements.

g) Tangible fixed assets

Expenditure on equipment is only capitalised where the cost of individual items exceeds £2,500.

Depreciation is provided at the following annual rates in order to write off the cost of each asset over its expected useful life:

Furniture and Equipment	10% - 25% straight line
Computer Equipment	25%-33% straight line
Motor Vehicles	25% straight line
Leasehold Improvement	2% straight line
Freehold Property (Buildings)	2% straight line

As is common with many charities, assets are purchased for particular projects from the proceeds of funding specifically given for that purpose. In such circumstances the funds specifically given are treated as income in the year of receipt and the cost of purchase is treated as expenditure in the year of acquisition, which are usually the same financial year.

h) Revaluation of tangible fixed assets

The Charity has adopted the revaluation model to revalue items of freehold property whose fair value can be measured reliably. The revaluations shall be made with sufficient regularity to ensure that the carrying amount does not differ materially from that which would be determined using fair value at the end of the reporting period.

The fair value of land and buildings is usually determined from market-based evidence by appraisal that is normally undertaken by professionally qualified valuers.

Revaluation gains and losses are recognised in the Statement of Financial Activities and added to reserves in a separate Revaluation Reserve.

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2024

i) Fund accounting

Unrestricted accumulated funds consist of those funds that the company may use in furtherance of its objectives at the discretion of the Trustees.

Any restricted funds are monies raised for, and their use restricted to, a specific purpose, or donations subject to donor imposed conditions - there are no restricted funds at this time.

j) Taxation

The Charity meets the definition of a charitable company for UK corporation tax purposes.

The Charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

k) Pension Costs

The Charity operates defined benefit contribution pension schemes for its employees. The assets of the scheme are held separately from those of the Charity in an independently administered fund. Contributions for the year are charged to the Statement of Financial Activities.

l) Operating leases

Rentals applicable to operating leases are charged to the Statement of Financial Activities in the period in which the cost is incurred. Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the period of the lease.

m) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due. Accrued income and tax recoverable is included at the best estimate of the amounts receivable at the balance sheet date.

n) Creditors

Creditors are recognised where the Charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at their settlement amount after allowing for any trade discounts due. Concessionary inter company loan was originally recognised at transaction price and subsequently at amortised cost.

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2024

o) Financial Instruments

Financial assets and liabilities are recognised when the entity becomes a party to the contractual provisions of the instrument. All financial assets and liabilities are initially measured at transaction price (including transaction costs).

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due. Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

p) Country of incorporation and registered office address

The registered office is situated in England and Wales and its address is 18 Dartmouth Street, London, SW1H 9BL.

q) Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

r) Judgements and key sources of estimation uncertainty

In the application of the Charity's accounting policies, the Trustees are required to make judgment estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The Trustees have reviewed the current Balance Sheet value of assets and liabilities and in particular property and buildings in the light of the Covid-19 pandemic and believe the values as stated are correct at this time. The estimates and associated assumptions based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the accounting period in which the estimate is reviewed where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods. Areas of key estimate and judgement include the valuation of land and buildings and any provisions for other liabilities.

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2024

2 Income

	2024 £	2023 £
Charitable Activities		
Residential Detox & Rehab	1,695,319	1,348,874
	<u>1,695,319</u>	<u>1,348,874</u>

The Trustees' Report contains information on the local authorities that fund the Charity's services.
There are no unfulfilled conditions or other contingencies attaching to government funding received.

	2024 £	2023 £
Other Income		
Sundry Income (incl insurance claims)	101	2,411
	<u>101</u>	<u>2,411</u>

Other income in the year relates to unrestricted funds.

3 Total Expenditure

	Staff Costs £	Direct Costs £	Support Costs £	Total 2024 £	Total 2023 £
Residential Detox & Rehab	944,637	845,216	241,377	2,031,230	1,764,932
	<u>944,637</u>	<u>845,216</u>	<u>241,377</u>	<u>2,031,230</u>	<u>1,764,932</u>
Allocation of Support Costs:		Governance Costs £	Mgt Support & Admin £	Total 2024 £	Total 2023 £
Residential Detox & Rehab		12,700	228,677	241,377	299,580
		<u>12,700</u>	<u>228,677</u>	<u>241,377</u>	<u>299,580</u>
				Total 2024 £	Total 2023 £
Governance Costs				£	£
Audit Fees				4,200	4,200
Accountancy Fees				-	-
Legal Costs				8,500	-
				<u>12,700</u>	<u>4,200</u>

All governance costs in the current and previous year relate to unrestricted funds.

All expenditure within the financial statements is inclusive of vat.

In the current year other governance and audit costs have been paid by Via Community Ltd.

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2024

3 Total Expenditure (ctd)

Comparative total expenditure and allocation of support costs for 2022/23

	Staff Costs £	Direct Costs £	Support Costs £	Total 2023 £	Total 2022 £
Residential Detox & Rehab	796,748	668,604	299,580	1,764,932	1,526,832
	<u>796,748</u>	<u>668,604</u>	<u>299,580</u>	<u>1,764,932</u>	<u>1,526,832</u>
Allocation of Support Costs:		Governance Costs £	Mgt Support & Admin £	Total 2023 £	Total 2022 £
Residential Detox & Rehab		4,200	295,380	299,580	272,409
		<u>4,200</u>	<u>295,380</u>	<u>299,580</u>	<u>272,409</u>
				Total 2023 £	Total 2022 £
Governance Costs				£	£
Audit Fees				4,200	3,500
Accountancy Fees				-	1,287
Legal Costs				-	-
				<u>4,200</u>	<u>4,787</u>
4 Net Expenditure				2024 £	2023 £
Net Expenditure is stated after charging:					
Auditors Remuneration (excluding Vat)				3,500	3,500
Depreciation				18,175	17,918
				<u>21,675</u>	<u>21,418</u>

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2024

5 Analysis of Staff Costs & Key Management Personnel

	2024	2023
	£	£
Salaries & Wages	841,537	703,945
Social Security Costs	81,215	75,338
Pension Costs	21,885	17,465
	<u>944,637</u>	<u>796,748</u>
Clinical, Agency Support & Other Staffing Costs	288,121	346,553
	<u>1,232,758</u>	<u>1,143,302</u>

Key management personnel are from the parent charity, Via, and are not directly employed by Via Residential Ltd.

The number of employees whose emoluments for taxation purposes amounted to over £60,000 in the year was as follows:

	2024	2023
£60,001 - £70,000	0	0
£70,001 - £80,000	0	0
£80,001 - £90,000	0	0
£90,001 - £100,000	1	1
£100,001 - £110,000	0	0

	£	£
Pension contributions in respect of the above bandings	<u>2,764</u>	<u>2,847</u>

Trustees are not remunerated for their services and during the year, no Trustee was reimbursed (2023 - £nil) for travel expenses.

The average monthly number of employees during the year was as follows:

	2024	2023
Residential Detox & Rehab	18	18.5
	<u>18</u>	<u>18.5</u>

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2024

6 Fixed Assets

	Freehold Land & Buildings £	Leasehold Improvements £	Fixtures, Fittings & Eq £	Total 2024 £
Tangible Fixed Assets				
Cost or Valuation				
At 1 April 2023	555,000	167,150	50,388	772,538
Additions	-	-	6,355	6,355
Revaluation	-	-	-	-
Disposals	-	-	-	-
At 31 March 2024	<u>555,000</u>	<u>167,150</u>	<u>56,742</u>	<u>778,893</u>
Depreciation				
At 1 April 2023	(22,200)	(136,962)	(31,687)	(190,849)
Charge for year	(11,100)	(1,116)	(5,959)	(18,175)
Disposals	-	-	-	-
At 31 March 2024	<u>(33,300)</u>	<u>(138,078)</u>	<u>(37,646)</u>	<u>(209,024)</u>
Net Book Value				
At 31 March 2024	<u>521,700</u>	<u>29,073</u>	<u>19,096</u>	<u>569,869</u>
At 31 March 2023	<u>532,800</u>	<u>30,189</u>	<u>18,701</u>	<u>581,689</u>

Freehold Land and Buildings were revalued as at March 2021, the valuation was undertaken by Cluttons Chartered Surveyors. The historical cost of land and buildings is £300,000 (2023 - £300,000)

7 Debtors

	2024 £	2023 £
Trade Debtors	310,643	298,658
Prepayments & Accrued Income	134,923	6,601
Other debtors	963	917
	<u>446,529</u>	<u>306,175</u>

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2024

8 Creditors: amounts falling due within one year

	2024	2023
	£	£
Trade Creditors	84,241	66,902
Amounts owed to Via: Loan	1,200,000	1,200,000
Amounts owed to Via: Other	1,078,386	660,838
Accruals & Deferred Income	7,907	27,933
Taxation & Social Security	25,107	22,621
Other Creditors	3,090	2,670
	<u>2,398,731</u>	<u>1,980,964</u>

	2024	2023
	£	£
Parent Company Loan		
Unsecured loan falling due within one year	<u>1,200,000</u>	<u>1,200,000</u>
	<u>1,200,000</u>	<u>1,200,000</u>

Unsecured loan is concessionary and repayable on demand with 0% interest.

9 Unrestricted Funds

	2024	2023
	£	£
Balance at 1 April	(1,039,725)	(626,078)
Net Expenditure before Transfers	<u>(335,810)</u>	<u>(413,647)</u>
Balance at 31 March	<u>(1,375,535)</u>	<u>(1,039,725)</u>

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2024

10 Analysis of Net Assets between Funds

			Unrestricted Fund £	Designated Fund £		Total £
Fund Analysis						
Fund balances at 31 March 2023						
are represented by :						
Tangible Fixed Assets			569,869	-		569,869
Current Assets			453,327	-		453,327
Creditors: falling due within 1 year			(2,398,731)	-		(2,398,731)
Total Net Assets			<u>(1,375,535)</u>	<u>-</u>		<u>(1,375,535)</u>
Movement in Funds						
	At 1 April 2023 £	Income £	Expenditure £	Transfers £	Gains / (Losses) £	At 31 March 2024 £
Unrestricted Funds						
General Funds	(1,227,850)	1,695,420	(2,031,230)	11,100	-	(1,552,561)
Revaluation Reserve	188,125	-	-	(11,100)	-	177,025
Total Unrestricted Funds	<u>(1,039,724)</u>	<u>1,695,420</u>	<u>(2,031,230)</u>	<u>-</u>	<u>-</u>	<u>(1,375,535)</u>

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2024

11 Comparative analysis of net assets between funds and movement in funds

	Unrestricted Fund £	Designated Fund £	Restricted Fund £	Total £		
Fund Analysis						
Fund balances at 31 March 2022						
are represented by :						
Tangible Fixed Assets	581,689	-	-	581,689		
Current Assets	359,550	-	-	359,550		
Creditors: falling due within 1 year	(1,980,964)	-	-	(1,980,964)		
Total Net Assets	<u>(1,039,725)</u>	<u>-</u>	<u>-</u>	<u>(1,039,725)</u>		
Movement in Funds	At 1 April 2022 £	Income £	Expenditure £	Transfers £	Gains / (Losses) £	At 31 March 2023 £
Unrestricted Funds						
General Funds	(825,303)	1,351,285	(1,764,932)	11,100	-	(1,227,850)
Revaluation Reserve	199,225	-	-	(11,100)	-	188,125
Total Funds	<u>(626,078)</u>	<u>1,351,285</u>	<u>(1,764,932)</u>	<u>-</u>	<u>-</u>	<u>(1,039,725)</u>

12 Pension Schemes

The Charity and its employees contribute to the People's Pension Scheme.

The Peoples Pension Scheme is a stakeholder pension scheme

Contributions payable in the year amounted to £21,885 (2023 - £17,465).

13 Reconciliation of Net Debt

	2023 £	Cashflows £	2024 £
Cash at Bank and in Hand	53,375	(46,577)	6,798
Concessionary Loan	<u>(1,200,000)</u>	<u>-</u>	<u>(1,200,000)</u>
	<u>(1,146,625)</u>	<u>(46,577)</u>	<u>(1,193,202)</u>

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2024

14 Related Party Transactions

During the year, there were amounts owed from and to the parent Charity, Via. For the year ended 31st March 2024 £2,278,386 was owed to Via (2023 : £1,860,838). Of this balance £1,200,000 is in the form of an unsecured concessionary loan at 0% interest and repayable on demand. It is expected that the first repayment will be 2025/26. Other intercompany transactions included an amount of £99,968 within Via (2023 - £197,486) for the purchase and supply of residential rehab and detox services, £47,224 for salary recharges charged to Via and £74,143 for salary recharges and £228,677 management support charged by Via to Via Residential Ltd. The Trustees are not remunerated for their services and during the year no Trustees were reimbursed for travel.

15 Controlling Party

In the opinion of the Trustee's, Via Community Ltd (Via) is the controlling party. Via is incorporated in England under company number 02807934 and is registered as a charity, charity number 1031602. Via exercises control by its Trustees having the power to appoint or remove the Trustees of Via Residential Ltd. The principal purpose and activities of Via is that of the provision of advice, information, treatment and support services to people with issues of substance abuse.

The accounts can be obtained from Via, 18 Dartmouth Street, London, SW1H 9BL.

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2024

16 Comparative Statement of Financial Activities for the year ended 31 March 2023

			Unrestricted General £	Designated £	Total 2023 £	Total 2022 £
Income						
Charitable Activities	2		1,348,874	-	1,348,874	1,267,687
Other Income	2		2,411	-	2,411	13,591
Total Income			1,351,285	-	1,351,285	1,281,278
Expenditure						
Charitable Activities	3		1,764,932	-	1,764,932	1,526,832
Total Expenditure			1,764,932	-	1,764,932	1,526,832
Net Income/(Expenditure) before transfers			(413,647)	-	(413,647)	(245,554)
Transfers between Funds			-	-	-	-
Net Income/(Expenditure) for the year			(413,647)	-	(413,647)	(245,554)
Other recognised Gains/(Losses)						
Gains on revaluation of freehold property			-	-	-	-
Net Movement on Funds			(413,647)	-	(413,647)	(245,554)
Funds at 1 April 2022			(626,078)	-	(626,078)	(380,524)
Funds at 31 March 2023			(1,039,725)	-	(1,039,725)	(626,078)

Via Residential Ltd

England & Wales - Charity number 1055486

Accounts

Company Limited by Guarantee Number: 03197716
Registered Charity Number: 1055486

Via Residential Ltd
Annual Report & Financial Statements
For The Year Ended 31 March 2023

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LEGAL AND ADMINISTRATIVE INFORMATION

Trustees & Directors	Yasmin Batliwala (Chair) James Saunders Gillian Benning Richard Paul
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Chief Executive	Anna Whitton
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Company Secretary	Brian McGinn
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Charity number	1055486
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Company number	03197716
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Country of incorporation	United Kingdom
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Principal address	18 Dartmouth Street London SW1H 9BL
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Auditors	Crowe U.K. LLP Statutory Auditors 55 Ludgate Hill London EC4M 7JW
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Bankers	Barclays Bank 1 Churchill Place London E14 5HP
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Trustees' Annual Report

Our Objectives

Our Charity's purposes as set out in the objects contained in the Charitable Company's memorandum of association are:

- To advance the education of the public in the dangers arising from the habitual or occasional consumption of narcotic, stimulant and hallucinogenic drugs or similar substances.
- To advance education and training among persons who are in the field of drug misuse.
- To relieve the poverty, sickness and distress of persons resulting from the misuse of drugs.
- To promote research into drug misuse and to publish the results of such research.

Ensuring Our Work Delivers Our Aims

We review our aims, objectives and activities each year. This review looks at what we achieved and the outcomes of our work in the previous 12 months. The review looks at the success of each key activity and the benefits they have brought to those groups of people we are set up to help. The review also helps us to ensure our aim, objectives and activities remained focused on our stated purposes.

The Focus of Our Work

The strategies we used to meet the objectives included:

- Provision of a residential detoxification and rehabilitation unit based in Passmores House, Harlow, Essex.
- Provision of intensive detoxification, stabilisation and therapeutic treatment to enable sustained recovery and community integration.
- Ability to serve the most complex of patient needs.
- Offering post recovery support.

How Our Activities Deliver Public Benefit

The Trustees, who are the Board of Directors, have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing aims and objectives and in planning our future activities. The Trustees have set a strategy which considers how all planned activities will contribute to the organisation's vision, mission (see below), aims and objectives, to ensure that services and activities are operated to benefit those in need within our society.

All our charitable activities currently focus on the provision of treatment for drug and alcohol misuse in our residential detoxification and rehabilitation unit and are undertaken for the benefit of individuals but also for the public benefit in reducing social breakdown.

Who Benefits From Our Services?

Passmores House, as Via Residential Ltd is commonly referred to, is a detoxification and recovery community for men and women aged 18 years and above with drug or alcohol problems and all levels and types of dependency. We deliver our detoxification and residential rehabilitation programmes which help people return to a full and active lifestyle free from dependency. We are one of the few organisations who can take patients with the most complex of needs with multiple dependencies.

Activities, Achievements and Performance

Via Residential Ltd, previously Vale House Stabilisation Services (VHSS) was a part of the rebrand of Via, (previously Westminster Drug Project) and continues to be an important part of the parent charity, Via Community Ltd (Via).

Recovery from addiction is possible and Passmores House structures its specialist care in a way that allows service users to take the lead in their recovery. The care package is fully comprehensive, including detoxification, rehabilitation and reintegration. Passmores House is nationally recognised as a leader in its field and model treatment unit.

Activity from 1st April 2022 – 31st March 2023, whilst restricted due to covid-19, was as follows:

	Inpatient Detoxification	Residential Rehabilitation
Number of patients	225	35
Successful reintegration	201	25
% of successful reintegration	89%	71%

Passmores House specialises in the following:

- Inpatient detoxification from alcohol, opiates, stimulants and other substances;
- Managing complex detoxifications;
- 24/7 nursing care and access to a Consultant Addictions Psychiatrist;
- Helping residents understand why alcohol and/or drugs have become their coping strategy;
- Providing a secure environment in which residents can reflect and change;
- A comprehensive group and individual programme;
- (Re)building and (re)connecting with family and friends that will support recovery;
- Supporting access to housing and recovery support services in the community;
- Enabling and supporting steps towards training, education and work that will ensure long-lasting change.

Passmores House continued to deliver all levels of non-complex and complex detoxification and rehabilitation services to residents and also offered complimentary therapies in such as the Gloves boxing programme, Cricket, the Capital Card, an allotment and a new group therapy programme.

Quality

During 2022/23 we have continued to embed qualitative practice in our services. In order to achieve services with the highest standards of care, Passmores House has now been fully incorporated within the governance framework of the organisation, while we also implement any learning to improve the service at every opportunity.

A full regulatory inspection by the Care Quality Commission (CQC) took place in April 2018. The service received a rating of “good” and noted a number of areas of good practice including staff behaviour, client service delivery, medicines management and mandatory compliance. We continue to meet regularly with CQC to discuss ways of working to improve services to patients. Covid-19 has had a major effect on our ability to admit patients in prior years, this has been monitored and medically managed and thankfully during the year Covid-19 effects were minimal with only two short instances of social distancing required. Patient care and safety is always at the forefront of our delivery, and we continue to review and improve our premises to facilitate this.

Health, Safety and Wellbeing

The Health and Safety of staff and service users continues to remain of paramount importance, and we have provided a significant focus on this during 2022/23 due to the nature of operating in a 24 hour, 7 days a week environment. Health and Safety and Infection Control audits are completed on a regular

basis. Health and Safety audits are all carried out regularly and reviewed.

Service User Involvement and Peer Advocacy

The meaningful involvement of service users in the organisation continues to be a fundamental element of Passmores' services and we achieve this through a variety of mechanisms at a local level with weekly meetings which provide opportunities for service users to feedback their views, concerns and suggestions, which in turn feed into improved service delivery, organisational policies and practice.

Staff Development and Volunteers

Our multidisciplinary staff team at Passmores includes clinical, support and sessional staff. The development and learning of our employees and volunteers continue to be a key commitment for Passmores as part of Via. We work with our managers to develop their management and leadership skills through a range of accredited qualifications, continuing professional development and reflective practice. We are committed to facilitating the continuing professional development of our medical and psychosocial teams.

From recovery practitioners and service administrators to peer mentors and trainee counsellors, volunteers engage in a variety of roles across the organisation to support us in service delivery. Our volunteers are always supervised and help to widen the scope of opportunities available to people accessing our services. This has a significant impact on what we can offer as an organisation and is helping us to transform the lives of our clients.

Equal Opportunities

Via is an equal opportunities employer and will apply objective criteria to assess merit. It aims to ensure that no job applicant or employee receives less favourable treatment on the grounds of age, race, colour, nationality, religion, ethnic or national origin, gender, marital status, or sexual orientation or disability.

Selection criteria and procedures are regularly reviewed to ensure that individuals are selected, promoted and treated based on their relevant merits and abilities. All employees are given the opportunity and, where appropriate and possible, special training to enable them to progress both within and outside the organisation. The Charity is committed to a programme of action to make this policy effective and ensures it is brought to the attention of all employees.

Partnership Working

Via works closely with partners in the statutory, voluntary, and private sectors to give people the support they need to recover. Service users often need to use a wide variety of services ranging from health and housing to benefits and employment. By collaborating with organisations whose areas of expertise complement our own, we can deliver better services and outcomes for service users and communities.

Future Objectives

The trading environment for detoxification and rehabilitation services continues to be challenging with limited resources available for treatment. The Trustees remain confident in the need and demand for high quality services and having purchased the adjacent site in 2019 we continue in our development of creating a new, modern, best of sector offering for detoxification and rehabilitation at the two sites. We are aware of the risks associated with the covid-19 pandemic and what any future occurrence may bring. The effects of inflation and cost of living rises has also impinged, and we have needed to review and increase pricing, though we have kept this to a minimum and tried to absorb as much of this as possible. Financial results for the year again disappointed with the effects of reduced occupancy and

increased agency costs and so a follow-on effect on our financial stability, however, it is pleasing to report again that Via Community Ltd, the parent charity, has agreed to continue to support the Charity. Via views that supporting VHSS is an investment in an exciting future for Via as a whole and that a market leading, innovative, and fully utilised facility can be developed. During 2022/23 we have seen more risks arise in the form of the current economic conditions and their effects on the cost of living and inflation. The Charity, similar to other organisations, is not immune to this and the effects on salaries, utility costs and all other goods and services. We continue to monitor this very closely and work with our staff, suppliers, commissioners, partners and patients to ensure we achieve value for money in all that we do through efficient and effective use of our resources. We shall be prudent in our budgets and forecasts in the coming year and acknowledge that these issues may have further effects on our patients, and we will be there to help them.

At all times we have maintained our high-quality service, with patient care prioritised at all times. We are working with our stakeholders to ensure quick and smooth admittance, including continued weekend admittance, allowing more patients to be entered into care earlier. We also wish to offer increased private treatment and so be a truly open treatment centre for all people in need.

Report of the Management Committee

Structure, Governance and Management

Governance

Trustees are aware of the principles set out in the Governance Code for charities published in July 2017. The Trustees consider current governance arrangements to be satisfactory and consistent with the principles identified in the governance code. It regularly reviews policies and procedures to ensure these reflect best practice.

Constitution

Via Residential Ltd (previously Vale House Stabilisation Services (VHSS)) was incorporated with its Memorandum and Articles of Association as a Company Limited by Guarantee on 13 May 1996 and as a Charity on 22 May 1996. Under the Company's Articles of Association, the Directors listed are the members of the Management Committee and are the Directors for Company law. The Directors are also Trustees for Charity law. In the event of the Company being wound up the members are required to contribute an amount not exceeding £1 each.

Related Parties

Within the terms of a merger agreement dated 14th April 2011, Via Residential Ltd (Vale House Stabilisation Services (VHSS)) became a wholly owned subsidiary of Via Community Ltd (Westminster Drug project) which is a long-established charitable company (company number 2807934 and charity number 1031602) that provides a wide range of substance misuse related services. Following completion of the merger, Via Residential Ltd became a part of the Via group and adopted governance and management arrangements to align with those of Via.

Recruitment of Directors

The Directors are the Trustees of the Charity for the purposes of Charity law and are also the members of the Management Committee. The Trustees are recruited to ensure a diverse and broad range of relevant experience, knowledge, and business skills. The Chair regularly reviews the membership of the Board to ensure it remains appropriately equipped to meet the strategic needs of the organisation. Should it be identified that additional expertise is needed the Chair will seek to recruit new or additional

directors utilising recruitment specialists and media as required to attract suitably qualified applicants with a focus on maintaining a diverse and effective Board of Trustees.

Induction and Training of Directors/Trustees

An induction plan is in place for any new Trustees who join the Board to ensure they are aware of the constitution, their role and responsibilities, organisational activities, strategic plan and financial and governance arrangements. Training needs are reviewed regularly, and appropriate training arranged as required.

Organisational Structure

The Charity is controlled by Via and adopts Via's governance, management, and reporting structures. The Charity has four Directors who are also Directors of Via, Via's Board of Directors meet a minimum of four times a year to provide the appropriate governance to the Via group, including Via Residential Ltd. Board meetings normally involve the attendance of the Via's Chief Executive and Executive Management team. In addition, the Directors and Chair participate in working parties and sub-committees appointed by the Board when necessary. The Board delegates day-to-day operations of the Charity and service delivery to the Chief Executive of Via who is supported by senior and functional managers.

A performance management framework is in place throughout the organisation involving annual appraisals and regular staff supervision in which performance issues and development needs are addressed. A broad range of key performance indicators are monitored in line with a comprehensive Business Plan against which progress is tracked and reported to the Trustees at regular intervals. This includes the monitoring and reporting of service user feedback, operational and business risk, and financial performance.

Risk Management

The Trustees regularly review the major risks to which the Charity is exposed and the systems which have been established to mitigate those risks by review of the Strategic Risk Register, which is prepared by the Via Executive Management Team for Board meetings.

The key risks to the organisation, and the actions taken against each of these are as follows.

Ability to operate at breakeven level – Operating at a significant deficit in the past has led to the development of a strategic plan that allows for an increase in revenue over time to enable future financial stability. Via Trustees view the provision of residential accommodation as part of their overall plans to provide comprehensive quality care in respect of detoxification and rehabilitation facilities and recognise the need to financially support Via Residential Ltd. The budget for 2023/24 is a small surplus after factoring the need to maintain occupancy levels and control agency costs. We will review and manage this closely.

Most clients are referred to Passmores House by their local authority which funds the treatment. These are clients whose needs cannot be met by day services within their locality. Continued financial pressure on local authorities means that referrals are only made when funds are available. Further tier 4 contracts have been agreed so that we extend the breadth of our services to further local authority areas to minimise vacancies and increase funding for our services. We plan to continue to promote our services by marketing and publicity. There will also be a renewed focus on private patient services in the future when capacity permits. The intention of extending the services offered through the Kings Acre acquisition and the potential to extend our current site is designed to mitigate some of the longer-term sustainability risks.

Level of Reserves and maintaining sufficient working capital – Due to losses recorded in the past, recent

issues from Covid-19 and the restrictions in being able to grow or diversify income streams due to the reasons noted above, the Charity has been financially supported by Via to ensure financial stability and to meet cashflow requirements. It is the intention of Via that this on-going support will continue for the foreseeable future and until such a time as the organisation becomes self-sustaining financially.

Quality of care and maintaining current levels of income – the Charity has a strong emphasis on the quality of care provided and this is reflected in strong regulatory care scores. The Passmores House Service is registered with the Care Quality Commission (CQC) and currently maintains a rating of “good”. Unless this changes – which the Trustees and management team do not expect – there is deemed to be minimal risk surrounding the quality of services. The recruitment of a clinical team comprising of a consultant, supporting medical staff, lead nurse and chief pharmacy roles have all contributed to an improved quality of service which is important in developing financial sustainability.

Financial Review

Via Residential Ltd funding comes primarily from the statutory sector. Funding streams from Local Authorities and NHS Clinical Commissioning Groups are utilised by local authority-based partnerships or community care managers which commission drug and alcohol services.

Via views that supporting the Charity is an investment in an exciting future for the Charitable Group and that a market leading, innovative and fully utilised facility can be developed. As such, Via has continued to invest funds from its reserves into the development of the Passmores House residential service and anticipate that this support will continue, albeit at reducing levels through the coming financial years. Using this investment, the Charity continues to be able to finance current and future day-to-day operational requirements.

In the year to 31 March 2023 the Charity received total income of £1.35 (2022: £1.28m), an increase of 5% compared to 2022 however we were again affected by the need to socially distance for periods during the year and so our budget for 80% occupancy was not achieved.

Expenditure for the Charity also increased during the year to £1.76 (2022: £1.53m). The most significant cost to running the Passmores facility continues to be salary costs and a reliance on agency has had a determining effect. Recruitment continues to be difficult across our sector however moving into 23/24 has seen our vacancies fall to an all-time low.

We have been able to return to normal capacity and operation again after covid-19 effects and so target greater than 80% occupancy. We continue to monitor how controls and the safety of patients function during these times and will aim to continue treatments for the most complex patients within the objective of a break-even position.

Financial Outlook

Support is provided throughout the year by Via. The support is not expected to be required in the long term, in line with our business plan for developing services at Passmores House. At 31 March 2021, an unsecured loan from Via was agreed to consolidate debt at that time, the loan is concessionary and repayable on demand at 0% interest, the first repayment is now expected in 2024/25.

The financial outlook for the coming year remains challenging from an income perspective, exacerbated by the economic environment including inflation and the cost-of-living crisis, and any potential re-emergence of Covid-19. In the year ahead, the Charity has budgeted a small surplus with the expectation of increased admissions and no social distancing or closure required. This will be a challenging budget and will be closely managed. However, Via has strong reserves and the Trustees of the Charity have received assurance that Via will continue on-going financial support, as may be required. Passmore House is on the framework provision for new areas and there will be an increased focus on complex detox and rehab service provision for both current and private patients.

The Charity had no fundraising activities requiring disclosure under S162A of the Charities Act 2011.

Reserves Policy

The Trustees' policy is to retain the consolidated accumulated unrestricted funds to provide for continuity of service in the event of late fund allocation or other contingencies. The policy sets the level of Unrestricted Reserves to be between one and three months running costs. A minimum of approximately £133,000 for the coming year. At 31 March 2023, the Charity's accumulated fund balance of unrestricted funds was a deficit of £1.04m (2022: £626k deficit). The Trustees and management are working towards achieving the Reserves Policy. The day to day working capital requirements of the Charity will continue to be provided by Via as and when necessary.

Via Residential Ltd has a revaluation reserve at year end of £199k (2022: £199k). These funds are not accessible without the sale of Thomas Brennan House.

Going Concern

Following a review of budgets, cash flow forecasts and liabilities there are no material uncertainties surrounding the Charity's ability to continue as a going concern. The Charity has net current liabilities and is reliant on the support of its parent company, Via. Via has indicated that it has the financial capability and the intention to continue supporting the Charity to the extent that it will remain a going concern for the foreseeable future. Looking further forward, the Charity has plans to expand its operations so that additional patients can be cared for. This expansion will also ensure the financial stability and viability in the long term. We have analysed the effects of the current cost of living crisis along with the Covid-19 pandemic, while we continue to manage the cost of living crisis, the effect of the Covid-19 pandemic has increased financial difficulties due to closure and social distancing requirements. We now have actions in place to manage this risk and we continue to review and take action on inflationary pressures in the short to medium term. We continue to monitor this issue and its effect on staff, financial performance, future plans and the Charity as a whole.

Auditors

Crowe U.K. LLP were appointed as the charitable Company's Auditors in December 2018 and have expressed their willingness to continue in that capacity.

Directors' Responsibilities Statement

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In preparing this report, the directors have taken advantage of the small companies' exemptions provided by section 415A of the Companies Act 2006.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under Company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable group and of the surplus or deficit of the group for that period. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;

- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable group will continue in operation.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable Company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure to Auditors

Insofar as each of the Directors of the charity at the date of approval of this report is aware there is no relevant audit information (information needed by the charity's auditor in connection with preparing the audit report) of which the charity's auditor is unaware. Each Director has taken all the steps that they should have taken as a Director, in order to make themselves aware of any relevant audit information and to establish that the Charity's auditor is aware of that information.

The Trustees' annual report was approved by the Board of Directors on 16th January 2024 and signed on their behalf by



Yasmin Batliwala – Chair

Independent Auditor's Report to the Members and the Trustees of Via Residential Ltd

Opinion

We have audited the financial statements of Via Residential Ltd ('the charitable company') for the year ended 31 March 2023 which comprise The Statement of Financial Activities, Charity Balance Sheet, Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's or the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the trustees' report, which includes the directors' report, is prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies exemption in preparing the directors' report; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed under the Companies Act 2006 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the charitable company operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006, the Charities Act 2011, together with the Charities SORP (FRS 102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charitable company's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charitable company for fraud. The laws and regulations we considered in this context for the UK operations were, CQC Regulations for service providers and managers, taxation legislation, health and safety legislation, employment legislation and General Data Protection Regulation (GDPR).

Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing and recognition of contract income, recording the impact of CQC regulatory reviews and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management and the Board of Trustees about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, reviewing accounting estimates for biases, reviewing regulatory correspondence with the Charity Commission, and reading regulatory reports and minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Tim Redwood
Senior Statutory Auditor
For and on behalf of
Crowe U.K. LLP
Statutory Auditor
London

VIA RESIDENTIAL LTD
STATEMENT OF FINANCIAL ACTIVITIES (including Income & Expenditure Account)
FOR THE YEAR ENDED 31 MARCH 2023

	Notes	Unrestricted General £	Designated £	Total 2023 £	Total 2022 £
Income					
Charitable Activities	2	1,348,874	-	1,348,874	1,267,687
Other Income	2	2,411	-	2,411	13,591
Total Income		1,351,285	-	1,351,285	1,281,278
Expenditure					
Charitable Activities	3	1,764,932	-	1,764,932	1,526,832
Total Expenditure		1,764,932	-	1,764,932	1,526,832
Net (Expenditure) before transfers		(413,647)	-	(413,647)	(245,554)
Transfers between Funds		-	-	-	-
Net (Expenditure) for the year		(413,647)	-	(413,647)	(245,554)
Other recognised Gains					
Gains on revaluation of freehold property		-	-	-	-
Net Movement on Funds		(413,647)	-	(413,647)	(245,554)
Funds at 1 April 2022		(626,078)	-	(626,078)	(380,524)
Funds at 31 March 2023		(1,039,725)	-	(1,039,725)	(626,078)

The Statement of Financial Activities includes all gains and losses in the year and therefore a separate statement of total recognised gains and losses was not prepared.

All of the above amounts relate to continuing activities.

The notes on pages 18 - 29 form part of these financial statements

VIA RESIDENTIAL LTD
BALANCE SHEET
AS AT 31 MARCH 2023

	Notes	2023 £	2022 £
Fixed Assets			
Tangible Fixed Assets	6	581,689	598,959
		<u>581,689</u>	<u>598,959</u>
Current Assets			
Debtors	7	306,175	325,818
Cash at bank and in hand		53,375	62,676
		<u>359,550</u>	<u>388,495</u>
Current Liabilities			
Creditors: Amounts falling due within one year	8	(1,980,964)	(1,613,531)
Net Current Assets		<u>(1,621,414)</u>	<u>(1,225,036)</u>
Total Net Assets		<u>(1,039,725)</u>	<u>(626,078)</u>
Funds			
Unrestricted Funds			
General Funds		(1,227,850)	(825,303)
Revaluation Reserve		<u>188,125</u>	<u>199,225</u>
Total Funds	10	<u>(1,039,725)</u>	<u>(626,078)</u>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

Approved by the Trustees and authorised for issue on 16th January 2024 and signed on their behalf by:



Yasmin Batliwala - Director

Charity Registration Number: 1055486
Company Registration Number: 03197716

The notes on pages 18 - 29 form part of these financial statements

VIA RESIDENTIAL LTD
CASHFLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2023

	Notes	2023 £	2022 £
Reconciliation of Cashflows from Operating Activities			
Net Movement in Funds		(413,647)	(245,554)
Sales of Fixed Assets		-	-
Depreciation of Tangible Fixed Assets		17,918	16,578
(Gain)/Loss on Revaluation of Freehold Property		-	-
Decrease/(Increase) in Debtors		19,643	63,792
Increase/(Decrease) in Creditors		367,433	230,480
Increase/(Decrease) in Provisions		-	-
Net cash provided by (used in) operating activities		<u>(8,653)</u>	<u>65,296</u>
Cashflows from Investing Activities			
Profit from sale of fixed assests		-	-
Purchase of fixed assets		(648)	(21,252)
Net cash provided by (used in) investing activities		<u>(648)</u>	<u>(21,252)</u>
Cashflows from Financing Activities			
Increase/(decrease) in borrowing		-	-
Net cash provided by (used in) financing activities	13	<u>-</u>	<u>-</u>
Increase in Cash and Cash Equivalents		(9,301)	44,045
Cash and Cash Equivalents at 1 April		<u>62,676</u>	<u>18,631</u>
Cash and Cash Equivalents at 31 March	13	53,375	62,676
		<u><u>53,375</u></u>	<u><u>62,676</u></u>
Analysis of Cash and Cash Equivalents			
Cash at bank and in hand		<u>53,375</u>	<u>62,676</u>
		<u><u>53,375</u></u>	<u><u>62,676</u></u>

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2023

1 Accounting policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with Section 1a of the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102, 2nd edition, effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

b) Legal status of the Charity

The Charity is a company limited by guarantee incorporated in England and Wales whose registered office is 18 Dartmouth Street, London, SW1H 9BL. Registered number 1055486. The Charity has no share capital. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity. There are 4 members of the Charity (2022: 4).

c) Going concern

Following a review of budgets and cash flow forecasts there are no material uncertainties surrounding the Charity's ability to continue as a going concern. The Charity has net current liabilities and is reliant on the support of its parent company Via Community Ltd (Via). Via has indicated that it has the financial capability and its intention to continue supporting Via Residential Ltd to the extent that it will remain a going concern for the foreseeable future. The Charity has secured a loan from the parent Charity, Via, for £1,200,000 which is unsecured and repayable on demand. As the loan is concessionary and for charitable purposes, the interest rate is 0%.

Looking further forward, the Charity has plans to expand operations so that additional service users can be cared for. This expansion would ensure the financial stability and viability in the medium and long term.

We have analysed the effects of the Covid-19 pandemic and identified resultant financial difficulties due to the closure of Passmores and continuing social distancing requirements of the past. We now have actions in place to manage this risk and are able to operate at full capacity again. We have also very closely reviewed the current economic climate and its effects on costs and inflation, we have budgeted for these in the coming year and will manage our associated risks. We continue to monitor these issues and their effects on staff, financial performance, future plans and the Charity as a whole. This is covered in more detail in the performance and risk sections of the Trustees' annual report.

d) Income

Income is credited to the statement of financial activities in the period to which it relates.

Donations and gifts will be recognised when the Charity is entitled to the funds, receipt is probable and the amounts can be measured reliably. Gifts are valued by the Trustees on the basis of their worth to the company.

Income from charitable activities comprises contracts for treatment services, advice and information, and outreach work. Income from contracts, advice and outreach work is recognised upon successful provision of the service on a receivables basis and is accrued or deferred where funds are received in advance or arrears of service provision.

Grant income is recognised when income can be measured reliably and receipt is probable. Where there are grant conditions, the income is recognised once those conditions have been fulfilled, otherwise it is deferred.

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2023

e) Expenditure

Expenditure is recognised on an accrual basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates. Charitable expenditure comprises services identifiable as wholly or mainly in support of the company's charitable and operational work. These costs are regarded as an integral part of carrying out the direct charitable objectives of the company and include an appropriate proportion of overhead costs.

Governance costs comprise expenditure incurred for constitutional and statutory requirements.

All resources expended are allocated to the particular activity where the cost relates directly to that activity. Indirect costs and overhead expenses are apportioned by the Trustees on a judgemental basis across all service project cost centres in proportion to the turnover or number of staff directly working in each of the service projects.

f) Volunteers

The value of the services provided by volunteers is not incorporated into these financial statements.

g) Tangible fixed assets

Expenditure on equipment is only capitalised where the cost of individual items exceeds £2,500.

Depreciation is provided at the following annual rates in order to write off the cost of each asset over its expected useful life:

Furniture and Equipment	10% - 25% straight line
Computer Equipment	25%-33% straight line
Motor Vehicles	25% straight line
Leasehold Improvement	2% straight line
Freehold Property (Buildings)	2% straight line

As is common with many charities, assets are purchased for particular projects from the proceeds of funding specifically given for that purpose. In such circumstances the funds specifically given are treated as income in the year of receipt and the cost of purchase is treated as expenditure in the year of acquisition, which are usually the same financial year.

h) Revaluation of tangible fixed assets

The Charity has adopted the revaluation model to revalue items of freehold property whose fair value can be measured reliably. The revaluations shall be made with sufficient regularity to ensure that the carrying amount does not differ materially from that which would be determined using fair value at the end of the reporting period.

The fair value of land and buildings is usually determined from market-based evidence by appraisal that is normally undertaken by professionally qualified valuers.

Revaluation gains and losses are recognised in the Statement of Financial Activities and added to reserves in a separate Revaluation Reserve.

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2023

i) Fund accounting

Unrestricted accumulated funds consist of those funds that the company may use in furtherance of its objectives at the discretion of the Trustees.

Any restricted funds are monies raised for, and their use restricted to, a specific purpose, or donations subject to donor imposed conditions - there are no restricted funds at this time.

j) Taxation

The Charity meets the definition of a charitable company for UK corporation tax purposes.

The Charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

k) Pension Costs

The Charity operates defined benefit contribution pension schemes for its employees. The assets of the scheme are held separately from those of the Charity in an independently administered fund. Contributions for the year are charged to the Statement of Financial Activities.

l) Operating leases

Rentals applicable to operating leases are charged to the Statement of Financial Activities in the period in which the cost is incurred. Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the period of the lease.

m) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due. Accrued income and tax recoverable is included at the best estimate of the amounts receivable at the balance sheet date.

n) Creditors

Creditors are recognised where the Charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at their settlement amount after allowing for any trade discounts due. Concessionary inter company loan was originally recognised at transaction price and subsequently at amortised cost.

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2023

o) Financial Instruments

Financial assets and liabilities are recognised when the entity becomes a party to the contractual provisions of the instrument. All financial assets and liabilities are initially measured at transaction price (including transaction costs).

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due. Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

p) Country of incorporation and registered office address

The registered office is situated in England and Wales and its address is 18 Dartmouth Street, London, SW1H 9BL.

q) Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

r) Judgements and key sources of estimation uncertainty

In the application of the Charity's accounting policies, the Trustees are required to make judgment estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The Trustees have reviewed the current Balance Sheet value of assets and liabilities and in particular property and buildings in the light of the ongoing effects of the Covid-19 pandemic and believe the values as stated are correct at this time. The estimates and associated assumptions based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the accounting period in which the estimate is reviewed where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods. Areas of key estimate and judgement include the valuation of land and buildings, bad debts and any provisions for other liabilities.

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2023

2 Income

	2023 £	2022 £
Charitable Activities		
Residential Detox & Rehab	1,348,874	1,267,688
	<u>1,348,874</u>	<u>1,267,688</u>

The Trustees' Report contains information on the local authorities that fund the Charity's services.

There are no unfulfilled conditions or other contingencies attaching to government funding received.

	2023 £	2022 £
Other Income		
Sundry Income (incl insurance claims)	2,411	13,591
	<u>2,411</u>	<u>13,591</u>

Other income in the year relates to unrestricted funds.

3 Total Expenditure

	Staff Costs £	Direct Costs £	Support Costs £	Total 2023 £	Total 2022 £
Residential Detox & Rehab	796,748	668,604	299,580	1,764,932	1,526,832
	<u>796,748</u>	<u>668,604</u>	<u>299,580</u>	<u>1,764,932</u>	<u>1,526,832</u>
Allocation of Support Costs:		Governance Costs £	Mgt Support & Admin £	Total 2023 £	Total 2022 £
Residential Detox & Rehab		4,200	295,380	299,580	272,409
		<u>4,200</u>	<u>295,380</u>	<u>299,580</u>	<u>272,409</u>
				Total 2023 £	Total 2022 £
Governance Costs				£	£
Audit Fees				4,200	3,500
Accountancy Fees				-	1,287
Legal Costs				-	-
				<u>4,200</u>	<u>4,787</u>

All governance costs in the current and previous year relate to unrestricted funds.

All expenditure within the financial statements is inclusive of vat.

In the current year other governance and audit costs have been paid by Via Community Ltd.

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2023

4 Net Income

	2023	2022
	£	£
Net Income is stated after charging:		
Auditors Remuneration (excluding Vat)	3,500	2,917
Depreciation	17,918	16,578
Profit on Sale of Asset	-	-
	<u>21,418</u>	<u>19,495</u>

5 Analysis of Staff Costs & Key Management Personnel

	2023	2022
	£	£
Salaries & Wages	703,945	645,703
Social Security Costs	75,338	59,453
Pension Costs	<u>17,465</u>	<u>16,043</u>
	796,748	721,199
Clinical, Agency Support & Other Staffing Costs	<u>346,553</u>	<u>320,983</u>
	<u>1,143,302</u>	<u>1,042,182</u>

Key management personnel are from the parent charity, Via, and are not directly employed by Via Residential Ltd.

The number of employees whose emoluments for taxation purposes amounted to over £60,000 in the year was as follows:

	2023	2022
£60,001 - £70,000	0	0
£70,001 - £80,000	0	0
£80,001 - £90,000	0	0
£90,001 - £100,000	1	0
£100,001 - £110,000	0	1

	£	£
Pension contributions in respect of the above bandings	<u>2,847</u>	<u>3,243</u>

Trustees are not remunerated for their services and during the year, no Trustee was reimbursed (2022 - £nil) for travel expenses.

The average monthly number of employees during the year was as follows:

	2023	2022
Residential Detox & Rehab	<u>18.5</u>	<u>19</u>
	<u>18.5</u>	<u>19</u>

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2023

6 Fixed Assets

	Freehold Land & Buildings £	Leasehold Improvements £	Fixtures, Fittings & Eq £	Total 2023 £
Tangible Fixed Assets				
Cost or Valuation				
At 1 April 2022	555,000	167,151	49,740	771,890
Additions	-	-	648	648
Revaluation	-	-	-	-
Disposals	-	-	-	-
At 31 March 2023	<u>555,000</u>	<u>167,151</u>	<u>50,388</u>	<u>772,538</u>
Depreciation				
At 1 April 2022	(11,100)	(135,846)	(25,985)	(172,931)
Charge for year	(11,100)	(1,116)	(5,702)	(17,918)
Disposals	-	-	-	-
At 31 March 2023	<u>(22,200)</u>	<u>(136,962)</u>	<u>(31,687)</u>	<u>(190,849)</u>
Net Book Value				
At 31 March 2023	<u>532,800</u>	<u>30,189</u>	<u>18,701</u>	<u>581,689</u>
At 31 March 2022	<u>543,900</u>	<u>31,305</u>	<u>23,754</u>	<u>598,959</u>

Freehold Land and Buildings were revalued as at March 2021, the valuation was undertaken by Cluttons Chartered Surveyors. The historical cost of land and buildings is £300,000 (2022 - £300,000)

7 Debtors

	2023 £	2022 £
Trade Debtors	298,658	323,818
Prepayments & Accrued Income	6,601	-
Other debtors	917	2,000
	<u>306,175</u>	<u>325,818</u>

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2023

8 Creditors: amounts falling due within one year

	2023	2022
	£	£
Trade Creditors	66,902	15,567
Amounts owed to Via: Loan	1,200,000	1,200,000
Amounts owed to Via: Other	660,838	326,987
Accruals & Deferred Income	27,933	44,227
Taxation & Social Security	22,621	16,712
Other Creditors	2,670	10,038
	<u>1,980,964</u>	<u>1,613,531</u>

	2023	2022
	£	£
Parent Company Loan		
Unsecured loan falling due within one year	<u>1,200,000</u>	<u>1,200,000</u>
	<u>1,200,000</u>	<u>1,200,000</u>

Unsecured loan is concessionary and repayable on demand with 0% interest.

9 Unrestricted Funds

	2023	2022
	£	£
Balance at 1 April	(626,078)	(380,524)
Net Expenditure before Transfers	(413,647)	(245,554)
Gain on revaluation of Freehold Property	-	-
Balance at 31 March	<u>(1,039,725)</u>	<u>(626,078)</u>

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2023

10 Analysis of Net Assets between Funds

			Unrestricted Fund £	Designated Fund £		Total £
Fund Analysis						
Fund balances at 31 March 2023						
	are represented by :					
Tangible Fixed Assets			581,689	-		581,689
Current Assets			359,550	-		359,550
Creditors: falling due within 1 year			(1,980,964)	-		(1,980,964)
Total Net Assets			<u>(1,039,725)</u>	<u>-</u>		<u>(1,039,725)</u>
Movement in Funds						
	At 1 April 2022 £	Income £	Expenditure £	Transfers £	Gains / (Losses) £	At 31 March 2023 £
Unrestricted Funds						
General Funds	(825,303)	1,351,285	(1,764,932)	11,100	-	(1,227,850)
Revaluation Reserve	199,225	-	-	(11,100)	-	188,125
Total Unrestricted Funds	<u>(626,078)</u>	<u>1,351,285</u>	<u>(1,764,932)</u>	<u>-</u>	<u>-</u>	<u>(1,039,725)</u>

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2023

11 Comparative analysis of net assets between funds and movement in funds

	Unrestricted Fund £	Designated Fund £	Restricted Fund £	Total £		
Fund Analysis						
Fund balances at 31 March 2022						
are represented by :						
Tangible Fixed Assets	598,959	-	-	598,959		
Current Assets	388,495	-	-	388,495		
Creditors: falling due within 1 year	(1,613,531)	-	-	(1,613,531)		
Total Net Assets	<u>(626,078)</u>	<u>-</u>	<u>-</u>	<u>(626,078)</u>		
Movement in Funds	At 1 April 2021 £	Income £	Expenditure £	Transfers £	Gains / (Losses) £	At 31 March 2022 £
Unrestricted Funds						
General Funds	(590,850)	1,281,279	(1,526,832)	11,100	-	(825,303)
Revaluation Reserve	210,325			(11,100)	-	199,225
Total Funds	<u>(380,525)</u>	<u>1,281,279</u>	<u>(1,526,832)</u>	<u>-</u>	<u>-</u>	<u>(626,078)</u>

12 Pension Schemes

The Charity and it's employees contribute to the People's Pension Scheme.

The Peoples Pension Scheme is a stakeholder pension scheme

Contributions payable in the year amounted to £17,465 (2022 - £16,043).

13 Reconciliation of Net Debt

	2022 £	Cashflows £	2023 £
Cash at Bank and in Hand	62,676	(9,301)	53,375
Concessionary Loan	<u>(1,200,000)</u>	<u>-</u>	<u>(1,200,000)</u>
	<u>(1,137,324)</u>	<u>(9,301)</u>	<u>(1,146,625)</u>

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2023

14 Related Party Transactions

During the year, there were amounts owed from and to the parent Charity, Via. For the year ended 31st March 2023 £1,860,838 was owed to Via (2022 : £1,526,987). Of this balance £1,200,000 is in the form of an unsecured concessionary loan at 0% interest and repayable on demand. It is expected that the first repayment will be 2024/25. Other intercompany transactions included an amount of £197,486 within Via (2022 - £73,777) for the purchase and supply of residential rehab and detox services, £48,834 for salary recharges charged to Via and £73,413 for salary recharges and £171,917 management support charged by Via to Via Residential Ltd. The Trustees are not remunerated for their services and during the year no Trustees were reimbursed for travel.

15 Ultimate Controlling Party

In the opinion of the Trustee's, Via Community Ltd (Via) is the controlling party. Via is incorporated in England under company number 02807934 and is registered as a charity, charity number 1031602. Via exercises control by its Trustees having the power to appoint or remove the Trustees of Via Residential Ltd. The principal purpose and activities of Via is that of the provision of advice, information, treatment and support services to people with issues of substance abuse.

The accounts can be obtained from Via, 18 Dartmouth Street, London, SW1H 9BL.

VIA RESIDENTIAL LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2023

16 Comparative Statement of Financial Activities for the year ended 31 March 2022

			Unrestricted General £	Designated £	Total 2022 £	Total 2021 £
Income						
Charitable Activities	2		1,267,688	-	1,267,688	705,042
Other Income	2		13,591	-	13,591	360
Total Income			1,281,279	-	1,281,279	705,402
Expenditure						
Charitable Activities	3		1,526,832	-	1,526,832	973,117
Total Expenditure			1,526,832	-	1,526,832	973,117
Net Income/(Expenditure) before transfers			(245,554)	-	(245,554)	(267,715)
Transfers between Funds			-	-	-	-
Net Income/(Expenditure) for the year			(245,554)	-	(245,554)	(267,715)
Other recognised Gains/(Losses)						
Gains on revaluation of freehold property			-	-	-	100,325
Net Movement on Funds			(245,554)	-	(245,554)	(167,390)
Funds at 1 April 2021			(380,524)	-	(380,524)	(213,134)
Funds at 31 March 2022			(626,078)	-	(626,078)	(380,524)

Via Residential Ltd

England & Wales - Charity number 1055486

Accounts

Company Limited by Guarantee Number: 03197716
Registered Charity Number: 1055486

Vale House Stabilisation Services
Annual Report & Financial Statements
For The Year Ended 31 March 2022

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LEGAL AND ADMINISTRATIVE INFORMATION

Trustees & Directors	Yasmin Batliwala (Chair) James Saunders Gillian Benning Richard Paul
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Chief Executive	Anna Whitton
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Company Secretary	Brian McGinn
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Charity number	1055486
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Company number	03197716
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Country of incorporation	United Kingdom
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Principal address	18 Dartmouth Street London SW1H 9BL
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Auditors	Crowe U.K. LLP Statutory Auditors 55 Ludgate Hill London EC4M 7JW
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Bankers	Barclays Bank 1 Churchill Place London E14 5HP
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Trustees' Annual Report

Strategic report

Our Objectives

Our Charity's purposes as set out in the objects contained in the Company's memorandum of association are:

- To advance the education of the public in the dangers arising from the habitual or occasional consumption of narcotic, stimulant and hallucinogenic drugs or similar substances.
- To advance education and training among persons who are in the field of drug misuse.
- To relieve the poverty, sickness and distress of persons resulting from the misuse of drugs.
- To promote research into drug misuse and to publish the results of such research.

Ensuring Our Work Delivers Our Aims

We review our aims, objectives and activities each year. This review looks at what we achieved and the outcomes of our work in the previous 12 months. The review looks at the success of each key activity and the benefits they have brought to those groups of people we are set up to help. The review also helps us to ensure our aim, objectives and activities remained focused on our stated purposes.

The Focus of Our Work

The strategies we used to meet the objectives included:

- Provision of a residential detoxification and rehabilitation unit based in Passmores House, Harlow, Essex.
- Provision of intensive detoxification, stabilisation and therapeutic treatment to enable sustained recovery and community integration.
- Offering post recovery support.

How Our Activities Deliver Public Benefit

The Trustees, who are the Board of Directors, have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing VHSS' aims and objectives and in planning our future activities. The Trustees have set a strategy which considers how all planned activities will contribute to the organisation's vision, mission (see below), aims and objectives, to ensure that services and activities are operated to benefit those in need within our society.

All our charitable activities currently focus on the provision of treatment for drug and alcohol misuse in our residential detoxification and rehabilitation unit and are undertaken for the benefit of individuals but also for the public benefit in reducing social breakdown.

Who Benefits From Our Services?

Referrals to our services mainly come from the South and East of England and were primarily funded by local authorities. Passmores House, as VHSS is commonly referred to, is a detoxification and recovery community for men and women aged 18 years and above with drug or alcohol problems and all levels and types of dependency. We deliver our detoxification and residential rehabilitation programmes which help people return to a full and active lifestyle free from dependency.

Activities, Achievements and Performance

Recovery from addiction is possible and Passmores House structures its specialist care in a way that allows service users to take the lead in their recovery. The care package is fully comprehensive, including detoxification, rehabilitation and reintegration. Passmores House is nationally recognised as a leader in its field and model treatment unit.

Activity from 1st April 2021 – 31st March 2022, whilst restricted due to covid-19, was as follows:

	Inpatient Detoxification	Residential Rehabilitation
Number of patients	281	41
Successful reintegration	255	30
% of successful reintegration	91%	73%

Passmores House specialises in the following:

- Inpatient detoxification from alcohol, opiates, stimulants and other substances;
- Managing complex detoxifications;
- 24/7 nursing care and access to a Consultant Addictions Psychiatrist;
- Helping residents understand why alcohol and/or drugs have become their coping strategy;
- Providing a secure environment in which residents can reflect and change;
- A comprehensive group and individual programme;
- (Re)building and (re)connecting with family and friends that will support recovery;
- Supporting access to housing and recovery support services in the community;
- Enabling and supporting steps towards training, education and work that will ensure long-lasting change.

Passmores House continued to deliver detoxification and rehabilitation services to residents and within 2021-2022 the services rehabilitation provision also includes complimentary therapies in such as the Gloves boxing programme, Cricket, the Capital Card, an allotment and a new group therapy programme.

Quality

During 2021/22 we have continued to embed qualitative practice in our services. In order to achieve services with the highest standards of care, Passmores House has now been fully incorporated within the governance framework of the organisation, while we also implement any learning to improve the service at every opportunity.

A full regulatory inspection by the Care Quality Commission (CQC) took place in April 2018. The service received a rating of “good” and noted a number of areas of good practice including staff behaviour, client service delivery, medicines management and mandatory compliance. We continue to meet regularly with CQC to discuss ways of working to improve services to patients. Covid-19 has had a major effect on our ability to admit patients and again during 2021/22 we have needed to implement social distancing at times and so reduce occupancy.

Health, Safety and Wellbeing

The Health and Safety of staff and service users continues to remain of paramount importance, and we have provided a significant focus on this during 2021/22 due to the nature of operating in a 24 hour, 7 days a week environment. Health and Safety and Infection Control audits are completed on a regular basis. Health and Safety audits are all carried out regularly and reviewed.

Service User Involvement and Peer Advocacy

The meaningful involvement of service users in the organisation continues to be a fundamental element of VHSS services and we achieve this through a variety of mechanisms at a local level with weekly meetings which provide opportunities for service users to feedback their views, concerns and suggestions, which in turn feed into improved service delivery, organisational policies and practice.

Staff Development and Volunteers

Our multidisciplinary staff team at Passmores includes clinical, support and sessional staff. The development and learning of our employees and volunteers continue to be a key commitment for VHSS as part of Westminster Drug Project. We work with our managers to develop their management and leadership skills through a range of accredited qualifications, continuing professional development and reflective practice. We are committed to facilitating the continuing professional development of our medical and psychosocial teams.

From recovery practitioners and service administrators to peer mentors and trainee counsellors, volunteers engage in a variety of roles across the organisation to support us in service delivery. Our volunteers are always supervised and help to widen the scope of opportunities available to people accessing our services. This has a significant impact on what we can offer as an organisation and is helping us to transform the lives of our clients.

Equal Opportunities

VHSS is an equal opportunities employer and will apply objective criteria to assess merit. It aims to ensure that no job applicant or employee receives less favourable treatment on the grounds of age, race, colour, nationality, religion, ethnic or national origin, gender, marital status, or sexual orientation or disability.

Selection criteria and procedures are regularly reviewed to ensure that individuals are selected, promoted and treated based on their relevant merits and abilities. All employees are given the opportunity and, where appropriate and possible, special training to enable them to progress both within and outside the organisation. The Charity is committed to a programme of action to make this policy effective and ensures it is brought to the attention of all employees.

Partnership Working

VHSS works closely with partners in the statutory, voluntary, and private sectors to give people the support they need to recover. Service users often need to use a wide variety of services ranging from health and housing to benefits and employment. By collaborating with organisations whose areas of expertise complement our own, we can deliver better services and outcomes for service users and communities.

Future Objectives

The trading environment for detoxification and rehabilitation services continues to be challenging with demand increasing throughout the UK. The Trustees remain confident in the need and demand for high quality services and having purchased the adjacent site in 2019 we continue in our development of creating a new, modern, best of sector offering for detoxification and rehabilitation at the two sites.

We are aware of the risks associated with the covid-19 pandemic and unfortunately needed to implement social distancing protocols during the year, though full closure was avoided. This has again affected our financial results for the year with a follow-on effect on our financial stability, however, it is pleasing to report again that Westminster Drug Project, the parent Charity, has agreed to continue to support VHSS. WDP views that supporting VHSS is an investment in an exciting future for VHSS and WDP and that a market leading, innovative and fully utilised facility can be developed. During 2022 we have seen more risks arise in the form of the current economic conditions and their effects on the cost of living and inflation. VHSS, similar to other organisations, is not immune to this and the effects on salaries, utility costs and all other goods and services. We continue to monitor this very closely and work with our staff, suppliers, commissioners, partners and patients to ensure we achieve value for money in all that we do through efficient and effective use of our resources. We shall be prudent in our budgets and forecasts in the coming year and acknowledge that these issues may have further effects on our patients and we will be there to help them.

At all times we have maintained our high-quality service with patient care prioritised at all times. We have now been able to fully re-open and we are working with our stakeholders to ensure quick and

smooth admittance, including continued weekend admittance, allowing more patients to be entered into care earlier.

Report of the Management Committee

Structure, Governance and Management

Governance

Trustees are aware of the principles set out in the Governance Code for charities published in July 2017. The Trustees consider current governance arrangements to be satisfactory and consistent with the principles identified in the governance code. It regularly reviews policies and procedures to ensure these reflect best practice.

Constitution

Vale House Stabilisation Services (VHSS) was incorporated with its Memorandum and Articles of Association as a Company Limited by Guarantee on 13 May 1996 and as a Charity on 22 May 1996. Under the Company's Articles of Association, the Directors listed are the members of the Management Committee and are the Directors for Company law. The Directors are also Trustees for Charity law. In the event of the Company being wound up the members are required to contribute an amount not exceeding £1 each.

Related Parties

Within the terms of a merger agreement dated 14th April 2011, Vale House Stabilisation Services (VHSS) became a wholly owned subsidiary of WDP which is a long-established charitable company (company number 2807934 and charity number 1031602) that provides a wide range of substance misuse related services. Following completion of the merger, VHSS became a part of the WDP group and adopted governance and management arrangements to align with those of WDP.

Recruitment of Directors

The Directors are the Trustees of the Charity for the purposes of Charity law and are also the members of the Management Committee. The Trustees are recruited to ensure a diverse and broad range of relevant experience, knowledge, and business skills. The Chair regularly reviews the membership of the Board to ensure it remains appropriately equipped to meet the strategic needs of the organisation. Should it be identified that additional expertise is needed the Chair will seek to recruit new or additional directors utilising recruitment specialists and media as required to attract suitably qualified applicants with a focus on maintaining a diverse and effective Board of Trustees.

Induction and Training of Directors/Trustees

An induction plan is in place for any new Trustees who join the Board to ensure they are aware of the constitution, their role and responsibilities, organisational activities, strategic plan and financial and governance arrangements. Training needs are reviewed regularly, and appropriate training arranged as required.

Organisational Structure

The Charity is controlled by (Westminster Drug Project) WDP and adopts WDP's governance, management, and reporting structures. VHSS has four Directors who are also Directors of WDP. WDP's Board of Directors meet a minimum of four times a year to provide the appropriate governance to the WDP group, including VHSS. Board meetings normally involve the attendance of the WDP's Chief Executives and Executive Management team. In addition, the Directors and Chair participate in working parties and sub-committees appointed by the Board when necessary. The Board delegates day-to-day

operations of VHSS and service delivery to the Chief Executive of WDP who is supported by senior and functional managers.

A performance management framework is in place throughout the organisation involving annual appraisals and regular staff supervision in which performance issues and development needs are addressed. A broad range of key performance indicators are monitored in line with a comprehensive Business Plan against which progress is tracked and reported to the Trustees at regular intervals. This includes the monitoring and reporting of service user feedback, operational and business risk, and financial performance.

Risk Management

The Trustees regularly review the major risks to which the Charity is exposed and the systems which have been established to mitigate those risks by review of the Strategic Risk Register, which is prepared by the WDP Executive Management Team for Board meetings.

The key risks to the organisation, and the actions taken against each of these are as follows.

Ability to operate at breakeven level – Operating at a significant deficit in the past has led to the development of a strategic plan that allows for an increase in revenue over time to enable future financial stability. WDP Trustees view the provision of residential accommodation as part of their overall plans to provide comprehensive quality care in respect of detoxification and rehabilitation facilities and recognise the need to financially support VHSS. The budget for 2022/23 is a small surplus after factoring the need to maintain occupancy levels outside covid-19 and we will review and manage closely as the effects of the pandemic can have a material effect on our operations.

Most clients are referred to Passmores House by their local authority which funds the treatment. These are clients whose needs cannot be met by day services within their locality. Continued financial pressure on local authorities means that referrals are only made when funds are available. Further tier 4 contracts have been agreed so that we extend the breadth of our services to further local authority areas to minimise vacancies and increase funding for our services. We plan to continue to promote our services by marketing and publicity. There will also be a renewed focus on private patient services in the future when capacity permits. The intention of extending the services offered through the Kings Acre acquisition is designed to mitigate some of the longer-term sustainability risks.

Level of Reserves and maintaining sufficient working capital – Due to losses recorded in the past, continuing issues from covid-19 and the restrictions in being able to grow or diversify income streams due to the reasons noted above, VHSS has been financially supported by WDP to ensure financial stability and to meet cashflow requirements. It is the intention of WDP that this on-going support will continue for the foreseeable future and until such a time as the organisation becomes self-sustaining financially.

Quality of care and maintaining current levels of income - VHSS has a strong emphasis on the quality of care provided and this is reflected in strong regulatory care scores. The Passmores House Service is registered with the Care Quality Commission (CQC) and currently maintains a rating of “good”. Unless this changes – which the Trustees and management team do not expect – there is deemed to be minimal risk surrounding the quality of services. The recruitment of a clinical team comprising of a consultant, supporting medical staff, lead nurse and chief pharmacy roles have all contributed to an improved quality of service which is important in developing financial sustainability.

Financial Review

VHSS funding comes primarily from the statutory sector. Funding streams from Local Authorities and NHS Clinical Commissioning Groups are utilised by local authority-based partnerships or community care managers which commission drug and alcohol services.

WDP views that supporting VHSS is an investment in an exciting future for VHSS and WDP and that a market leading, innovative and fully utilised facility can be developed. As such, WDP has continued to invest funds from its reserves into the development of VHSS Passmores House residential service and anticipate that this support will continue, albeit at reducing levels through the coming financial years. Using this investment, VHSS continues to be able to finance current and future day-to-day operational requirements.

In the year to 31 March 2022 the Charity received total income of £1,281,279k (2021: £705k), an increase of 82% compared to 2021 however this was still affected by the effects of the covid-19 pandemic requiring social distancing for patients and therefore a lower capacity for elongated periods of time during the year. We have been able to return to full capacity again however we continue to monitor how controls and the safety of patients function during these times. Prior to the covid-19 pandemic occupancy rates at Passmores House remained at a consistent level and we plan to continually monitor, review and grow this to reach our targeted level of greater than 85%.

Expenditure for VHSS also increased during the year to £1,526,832 (2021: £973k). The most significant cost to running the Passmores facility continues to be salary costs. Recruitment in this sector continues to be problematic and WDP have instigated a full pay and reward review to offer staff bench-marked sector leading salaries and benefits.

Financial Outlook

Support is provided throughout the year by WDP. The support is not expected to be required in the long term, in line with our business plan for developing services at Passmores House. At 31 March 2021 an unsecured loan from WDP was agreed to consolidate debt at that time, the loan is concessionary and repayable on demand at 0% interest, the first repayment is now expected in 2023/24.

The financial outlook for the coming year remains challenging from an income perspective, exacerbated by the economic environment including inflation and the cost of living crisis, and any potential continuance of the covid-19 pandemic. In the year ahead, VHSS has budgeted a small surplus with the expectation of increased admissions and no social distancing or closure required. This will be a challenging budget and will be closely managed. However, WDP has strong reserves and the Trustees of VHSS have received assurance that WDP will continue on-going financial support, as may be required. Passmore House is on the framework provision for new areas and there will be an increased focus on complex detox and rehab service provision.

The Charity had no fundraising activities requiring disclosure under S162A of the Charities Act 2011.

Reserves Policy

The Trustees' policy is to retain the consolidated accumulated unrestricted funds to provide for continuity of service in the event of late fund allocation or other contingencies. The policy sets the level of Unrestricted Reserves to be between one and three months running costs. A minimum of approximately £133,000 for the coming year. At 31 March 2022 the VHSS accumulated fund balance of unrestricted funds was a deficit of £626k (2021: £381k deficit). The Trustees and management are working towards achieving the Reserves Policy. The day to day working capital requirements of Vale House Stabilisation Services will continue to be provided by WDP as and when necessary.

VHSS has a revaluation reserve at year end of £199k (2021: £210k). These funds are not accessible without the sale of Thomas Brennan House.

Going Concern

Following a review of budgets, cash flow forecasts and liabilities there are no material uncertainties surrounding the Charity's ability to continue as a going concern. The Charity has net current liabilities and is reliant on the support of its parent company, WDP. WDP has indicated that it has the financial capability and the intention to continue supporting VHSS to the extent that it will remain a going concern for the foreseeable future. Looking further forward, the Charity has plans to expand its operations so that additional patients can be cared for. This expansion will also ensure the financial stability and viability in the long term. We have analysed the effects of the current cost of living crisis along with the covid 19 pandemic and concluded that the initial effect of the covid-19 pandemic has enforced financial difficulties due to closure and social distancing requirements. We now have actions in place to manage this risk and we continue to review and take action on inflationary pressures in the short to medium term. We continue to monitor this issue and its effect on staff, financial performance, future plans and the Charity as a whole.

Auditors

Crowe U.K. LLP were appointed as the charitable Company's Auditors in December 2018 and have expressed their willingness to continue in that capacity.

Directors' Responsibilities Statement

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under Company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable group and of the surplus or deficit of the group for that period. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable group will continue in operation.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable Company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure to Auditors

Insofar as each of the Directors of the charity at the date of approval of this report is aware there is no relevant audit information (information needed by the charity's auditor in connection with preparing the audit report) of which the charity's auditor is unaware. Each Director has taken all the steps that they should have taken as a Director in order to make themselves aware of any relevant audit information and to establish that the Charity's auditor is aware of that information.

The Trustees' annual report, including the Strategic report was approved by the Board of Directors on 22nd December 2022 and signed on their behalf by



Yasmin Batliwala – Chair

Independent Auditor's Report to the Members and the Trustees of Vale House Stabilisation Services

Opinion

We have audited the financial statements of Vale House Stabilisation Services ('the charitable company') for the year ended 31 March 2022 which comprise The Statement of Financial Activities, Charity Balance Sheet, Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's or the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the trustees' report, which includes the directors' report and the strategic report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed under the Companies Act 2006 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the charitable company operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006, the Charities Act 2011,

together with the Charities SORP (FRS 102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charitable company's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charitable company for fraud. The laws and regulations we considered in this context for the UK operations were, CQC Regulations for service providers and managers, taxation legislation, health and safety legislation, employment legislation and General Data Protection Regulation (GDPR).

Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing and recognition of contract income, recording the impact of CQC regulatory reviews and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management and the Board of Trustees about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, reviewing accounting estimates for biases, reviewing regulatory correspondence with the Charity Commission, and reading regulatory reports and minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Tim Redwood
Senior Statutory Auditor
For and on behalf of
Crowe U.K. LLP
Statutory Auditor

London 30 January 2023

VALE HOUSE STABILISATION SERVICES
STATEMENT OF FINANCIAL ACTIVITIES (including Income & Expenditure Account)
FOR THE YEAR ENDED 31 MARCH 2022

	Notes	Unrestricted General £	Designated £	Total 2022 £	Total 2021 £
Income					
Charitable Activities	2	1,267,688	-	1,267,688	705,042
Other Income	2	13,591	-	13,591	360
Total Income		1,281,279	-	1,281,279	705,402
Expenditure					
Charitable Activities	3	1,526,832	-	1,526,832	973,117
Total Expenditure		1,526,832	-	1,526,832	973,117
Net (Expenditure) before transfers		(245,554)	-	(245,554)	(267,715)
Transfers between Funds		-	-	-	-
Net (Expenditure) for the year		(245,554)	-	(245,554)	(267,715)
Other recognised Gains					
Gains on revaluation of freehold property		-	-	-	100,325
Net Movement on Funds		(245,554)	-	(245,554)	(167,390)
Funds at 1 April 2021		(380,524)	-	(380,524)	(213,134)
Funds at 31 March 2022		(626,078)	-	(626,078)	(380,524)

The Statement of Financial Activities includes all gains and losses in the year and therefore a separate statement of total recognised gains and losses was not prepared.

All of the above amounts relate to continuing activities.

The notes on pages 17 - 28 form part of these financial statements

VALE HOUSE STABILISATION SERVICES
BALANCE SHEET
AS AT 31 MARCH 2022

	Notes	2022 £	2021 £
Fixed Assets			
Tangible Fixed Assets	6	598,959	594,286
		<u>598,959</u>	<u>594,286</u>
Current Assets			
Debtors	7	325,818	389,610
Cash at bank and in hand		62,676	18,631
		<u>388,495</u>	<u>408,241</u>
Current Liabilities			
Creditors: Amounts falling due within one year	8	(1,613,531)	(1,383,051)
Net Current Assets		<u>(1,225,036)</u>	<u>(974,810)</u>
Total Net Assets		<u>(626,078)</u>	<u>(380,524)</u>
Funds			
Unrestricted Funds			
General Funds		(825,303)	(590,849)
Revaluation Reserve		<u>199,225</u>	<u>210,325</u>
Total Funds	11	<u>(626,078)</u>	<u>(380,524)</u>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

Approved by the Trustees and authorised for issue on 22nd December 2022 and signed on their behalf by:



Yasmin Batliwala - Director

Charity Registration Number: 1055486
Company Registration Number: 03197716

VALE HOUSE STABILISATION SERVICES
CASHFLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2022

	Notes	2022 £	2021 £
Reconciliation of Cashflows from Operating Activities			
Net Movement in Funds		(245,554)	(167,390)
Sales of Fixed Assets		-	(4,701)
Depreciation of Tangible Fixed Assets		16,578	10,312
(Gain)/Loss on Revaluation of Freehold Property		-	(100,325)
Decrease/(Increase) in Debtors		63,792	(92,031)
Increase/(Decrease) in Creditors		230,480	293,044
Increase/(Decrease) in Provisions		-	(29,000)
Net cash provided by (used in) operating activities		<u>65,296</u>	<u>(90,092)</u>
Cashflows from Investing Activities			
Profit from sale of fixed assests		-	4,701
Purchase of fixed assets		(21,252)	-
Net cash provided by (used in) investing activities		<u>(21,252)</u>	<u>4,701</u>
Cashflows from Financing Activities			
Increase/(decrease) in borrowing		-	-
Net cash provided by (used in) financing activities	14	<u>-</u>	<u>-</u>
Increase in Cash and Cash Equivalents		44,045	(85,391)
Cash and Cash Equivalents at 1 April		<u>18,631</u>	<u>104,022</u>
Cash and Cash Equivalents at 31 March	14	<u>62,676</u>	<u>18,631</u>
Analysis of Cash and Cash Equivalents			
Cash at bank and in hand		<u>62,676</u>	<u>18,631</u>
		<u>62,676</u>	<u>18,631</u>

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102, 2nd edition, effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

b) Legal status of the Charity

The Charity is a company limited by guarantee incorporated in England and Wales whose registered office is 18 Dartmouth Street, London, SW1H 9BL. Registered number 1055486. The Charity has no share capital. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity. There are 4 members of the Charity (2021: 4).

c) Going concern

Following a review of budgets and cash flow forecasts there are no material uncertainties surrounding the Charity's ability to continue as a going concern. The Charity has net current liabilities and is reliant on the support of its parent company WDP. WDP has indicated that it has the financial capability and its intention to continue supporting VHSS to the extent that it will remain a going concern for the foreseeable future. The Charity has secured a loan from the parent Charity, WDP, for £1,200,000 which is unsecured and repayable on demand. As the loan is concessionary and for charitable purposes the interest rate is 0%.

Looking further forward, the Charity has plans to expand operations so that additional service users can be cared for. This expansion would ensure the financial stability and viability in the medium and long term.

We have analysed the effects of the Covid-19 pandemic and identified resultant financial difficulties due to the closure of Passmores and continuing social distancing requirements. We now have actions in place to manage this risk and are able to operate at full capacity again. We have also very closely reviewed the current economic climate and its effects on costs and inflation, we have budgeted for these in the coming year and will manage our associated risks. We will continue to monitor these issues and their effects on staff, financial performance, future plans and the Charity as a whole. This is covered in more detail in the performance and risk sections of the Trustees' annual report.

d) Income

Income is credited to the statement of financial activities in the period to which it relates.

Donations and gifts will be recognised when the Charity is entitled to the funds, receipt is probable and the amounts can be measured reliably. Gifts are valued by the Trustees on the basis of their worth to the company.

Income from charitable activities comprises contracts for treatment services, advice and information, and outreach work. Income from contracts, advice and outreach work is recognised upon successful provision of the service on a receivables basis and is accrued or deferred where funds are received in advance or arrears of service provision.

Grant income is recognised when income be measured reliably and receipt is probable. Where there are grant conditions, the income is recognised once those conditions have been fulfilled, otherwise it is deferred.

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2022

e) Expenditure

Expenditure is recognised on an accrual basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates. Charitable expenditure comprises services identifiable as wholly or mainly in support of the company's charitable and operational work. These costs are regarded as an integral part of carrying out the direct charitable objectives of the company and include an appropriate proportion of overhead costs.

Governance costs comprise expenditure incurred for constitutional and statutory requirements.

All resources expended are allocated to the particular activity where the cost relates directly to that activity. Indirect costs and overhead expenses are apportioned by the Trustees on a judgemental basis across all service project cost centres in proportion to the turnover or number of staff directly working in each of the service projects. Comparative figures from 20/21 are not available for this process due to method of apportionment being calculated in advance of budget.

f) Volunteers

The value of the services provided by volunteers is not incorporated into these financial statements.

g) Tangible fixed assets

Expenditure on equipment is only capitalised where the cost of individual items exceeds £2,500.

Depreciation is provided at the following annual rates in order to write off the cost of each asset over its expected useful life:

Furniture and Equipment	10% - 25% straight line
Computer Equipment	25%-33% straight line
Motor Vehicles	25% straight line
Leasehold Improvement	2% straight line
Freehold Property (Buildings)	2% straight line

As is common with many charities, assets are purchased for particular projects from the proceeds of funding specifically given for that purpose. In such circumstances the funds specifically given are treated as income in the year of receipt and the cost of purchase is treated as expenditure in the year of acquisition, which are usually the same financial year.

h) Revaluation of tangible fixed assets

The Charity has adopted the revaluation model to revalue items of freehold property whose fair value can be measured reliably. The revaluations shall be made with sufficient regularity to ensure that the carrying amount does not differ materially from that which would be determined using fair value at the end of the reporting period.

The fair value of land and buildings is usually determined from market-based evidence by appraisal that is normally undertaken by professionally qualified valuers.

Revaluation gains and losses are recognised in the Statement of Financial Activities and added to reserves in a separate Revaluation Reserve.

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2022

i) Fund accounting

Unrestricted accumulated funds consist of those funds that the company may use in furtherance of its objectives at the discretion of the Trustees.

Any restricted funds are monies raised for, and their use restricted to, a specific purpose, or donations subject to donor imposed conditions - there are no restricted funds at this time.

j) Taxation

The Charity meets the definition of a charitable company for UK corporation tax purposes.

The Charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

k) Pension Costs

The Charity operates defined benefit contribution pension schemes for its employees. The assets of the scheme are held separately from those of the Charity in an independently administered fund. Contributions for the year are charged to the Statement of Financial Activities.

l) Operating leases

Rentals applicable to operating leases are charged to the Statement of Financial Activities in the period in which the cost is incurred. Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the period of the lease.

m) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due. Accrued income and tax recoverable is included at the best estimate of the amounts receivable at the balance sheet date.

n) Creditors

Creditors are recognised where the Charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at their settlement amount after allowing for any trade discounts due. Concessionary inter company loan was originally recognised at transaction price and subsequently at amortised cost.

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2022

o) Financial Instruments

Financial assets and liabilities are recognised when the entity becomes a party to the contractual provisions of the instrument. All financial assets and liabilities are initially measured at transaction price (including transaction costs).

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due. Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

p) Country of incorporation and registered office address

The registered office is situated in England and Wales and its address is 18 Dartmouth Street, London, SW1H 9BL.

q) Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

r) Judgements and key sources of estimation uncertainty

In the application of the Charity's accounting policies, the Trustees are required to make judgment estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The Trustees have reviewed the current Balance Sheet value of assets and liabilities and in particular property and buildings in the light of the Covid-19 pandemic and believe the values as stated are correct at this time. The estimates and associated assumptions based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the accounting period in which the estimate is reviewed where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods. Areas of key estimate and judgement include the valuation of land and buildings and any provisions for other liabilities.

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2022

2 Income

	2022 £	2021 £
Charitable Activities		
Residential Detox & Rehab	1,267,688	705,042
	<u>1,267,688</u>	<u>705,042</u>

The Trustees' Report contains information on the local authorities that fund the Charity's services.

There are no unfulfilled conditions or other contingencies attaching to government funding received.

	2022 £	2021 £
Other Income		
Sundry Income (incl insurance claims)	13,591	360
	<u>13,591</u>	<u>360</u>

Other income in the year relates to unrestricted funds.

3 Total Expenditure

	Staff Costs £	Direct Costs £	Support Costs £	Total 2022 £	Total 2021 £
Residential Detox & Rehab	721,199	533,224	272,409	1,526,832	973,117
	<u>721,199</u>	<u>533,224</u>	<u>272,409</u>	<u>1,526,832</u>	<u>973,117</u>
Allocation of Support Costs:		Governance Costs £	Mgt Support & Admin £	Total 2022 £	Total 2021 £
Residential Detox & Rehab		4,787	267,622	272,409	40,153
		<u>4,787</u>	<u>267,622</u>	<u>272,409</u>	<u>40,153</u>
				Total 2022 £	Total 2021 £
Governance Costs				£	£
Audit Fees				3,500	3,500
Accountancy Fees				1,287	1,435
Legal Costs				-	420
				<u>4,787</u>	<u>5,355</u>

All governance costs in the current and previous year relate to unrestricted funds.

All expenditure within the financial statements is inclusive of vat.

In the current year other governance and audit costs have been paid by WDP.

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2022

4 Net Income

	2022	2021
	£	£
Net Income is stated after charging:		
Auditors Remuneration (excluding Vat)	2,917	2,917
Depreciation	16,578	10,312
Profit on Sale of Asset	-	4,701
	<u>19,495</u>	<u>17,929</u>

5 Analysis of Staff Costs & Key Management Personnel

	2022	2021
	£	£
Salaries & Wages	645,703	598,355
Social Security Costs	59,453	63,457
Pension Costs	16,043	16,127
	<u>721,199</u>	<u>677,939</u>
Clinical, Agency Support & Other Staffing Costs	320,983	130,138
	<u>1,042,182</u>	<u>808,077</u>

Key management personnel are from the parent charity, WDP, and are not directly employed by VHSS.

The number of employees whose emoluments for taxation purposes amounted to over £60,000 in the year was as follows:

	2022	2021
£60,001 - £70,000	0	0
£70,001 - £80,000	0	0*
£80,001 - £90,000	0	0
£90,001 - £100,000	0	0
£100,001 - £110,000	1	1*

* Prior year adjusted

	£	£
Pension contributions in respect of the above bandings	<u>3,243</u>	<u>2,238</u>

Trustees are not remunerated for their services and during the year, no Trustee was reimbursed (2021 - £0) for travel expenses.

The average monthly number of employees during the year was as follows:

	2022	2021
Residential Detox & Rehab	<u>19</u>	<u>19</u>
	<u>19</u>	<u>19</u>

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2022

6 Fixed Assets

	Freehold Land & Buildings £	Leasehold Improvements £	Fixtures, Fittings & Eq £	Total 2022 £
Tangible Fixed Assets				
Cost or Valuation				
At 1 April 2021	555,000	167,151	28,488	750,639
Additions	-	-	21,252	21,252
Revaluation	-	-	-	-
Disposals	-	-	-	-
At 31 March 2022	<u>555,000</u>	<u>167,151</u>	<u>49,740</u>	<u>771,890</u>
Depreciation				
At 1 April 2021	-	134,730	21,623	156,353
Charge for year	11,100	1,116	4,362	16,578
Disposals	-	-	-	-
At 31 March 2022	<u>11,100</u>	<u>135,846</u>	<u>25,985</u>	<u>172,931</u>
Net Book Value				
At 31 March 2022	<u>543,900</u>	<u>31,305</u>	<u>23,754</u>	<u>598,959</u>
At 31 March 2021	<u>555,000</u>	<u>32,420</u>	<u>6,865</u>	<u>594,286</u>

Freehold Land and Buildings were revalued as at March 2021, the valuation was undertaken by Cluttons Chartered Surveyors. The historical cost of land and buildings is £300,000 (2021 - £300,000)

7 Debtors

	2022 £	2021 £
Trade Debtors	323,818	337,027
Prepayments & Accrued Income	-	52,583
Other debtors	2,000	-
	<u>325,818</u>	<u>389,610</u>

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2022

8 Creditors: amounts falling due within one year

	2022	2021
	£	£
Trade Creditors	15,567	43,054
Amounts owed to WDP: Loan	1,200,000	1,200,000
Amounts owed to WDP: Other	326,987	16,520
Accruals & Deferred Income	44,227	42,573
Taxation & Social Security	16,712	13,966
Other Creditors	10,038	66,938
	<u>1,613,531</u>	<u>1,383,051</u>

	2022	2021
	£	£
Parent Company Loan		
Unsecured loan falling due within one year	<u>1,200,000</u>	<u>1,200,000</u>
	<u>1,200,000</u>	<u>1,200,000</u>

Unsecured loan is concessionary and repayable on demand with 0% interest.

9 Deferred Income

	2022	2021
	£	£
Unrestricted		
Opening: Balance 1 April	-	99,857
Amount released in year	-	(189,697)
Amounts deferred in year	-	89,840
Closing balance 31 March	<u>-</u>	<u>-</u>

10 Unrestricted Funds

	2022	2021
	£	£
Balance at 1 April	(380,524)	(213,134)
Net Expenditure before Transfers	(245,554)	(267,715)
Gain on revaluation of Freehold Property	-	100,325
Balance at 31 March	<u>(626,078)</u>	<u>(380,524)</u>

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2022

11 Analysis of Net Assets between Funds

			Unrestricted Fund £	Designated Fund £		Total £
Fund Analysis						
Fund balances at 31 March 2022						
	are represented by :					
Tangible Fixed Assets			598,959	-		598,959
Current Assets			388,495	-		388,495
Creditors: falling due within 1 year			(1,613,531)	-		(1,613,531)
Total Net Assets			<u>(626,078)</u>	<u>-</u>		<u>(626,078)</u>
Movement in Funds						
	At 1 April 2021 £	Income £	Expenditure £	Transfers £	Gains / (Losses) £	At 31 March 2022 £
Unrestricted Funds						
General Funds	(590,850)	1,281,279	(1,526,832)	11,100	-	(825,303)
Revaluation Reserve	210,325	-	-	(11,100)	-	199,225
Total Unrestricted Funds	<u>(380,525)</u>	<u>1,281,279</u>	<u>(1,526,832)</u>	<u>-</u>	<u>-</u>	<u>(626,078)</u>

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2022

12 Comparative analysis of net assets between funds and movement in funds

			Unrestricted Fund £	Designated Fund £	Restricted Fund £	Total £
Fund Analysis						
Fund balances at 31 March 2021						
are represented by :						
Tangible Fixed Assets			594,286	-	-	594,286
Current Assets			408,241	-	-	408,241
Creditors: falling due within 1 year			(1,383,051)	-	-	(1,383,051)
Total Net Assets			<u>(380,525)</u>	<u>-</u>	<u>-</u>	<u>(380,525)</u>
Movement in Funds	At 1 April 2020 £	Income £	Expenditure £	Transfers £	Gains / (Losses) £	At 31 March 2021 £
Unrestricted Funds						
General Funds	(323,135)	705,402	(973,117)	-	-	(590,850)
Revaluation Reserve				110,000	100,325	210,325
Designated Funds						
Revaluation Reserve	110,000	-	-	(110,000)	-	-
Total Funds	<u>(213,135)</u>	<u>705,402</u>	<u>(973,117)</u>	<u>-</u>	<u>100,325</u>	<u>(380,525)</u>

13 Pension Schemes

The Charity and it's employees contribute to the People's Pension Scheme.

The Peoples Pension Scheme is a stakeholder pension scheme

Contributions payable in the year amounted to £16,043 (2021 - £16,127).

14 Reconciliation of Net Debt

	2021 £	Cashflows £	2022 £
Cash at Bank and in Hand	18,631	44,045	62,676
Concessionary Loan	<u>(1,200,000)</u>	<u>-</u>	<u>(1,200,000)</u>
	<u>(1,181,369)</u>	<u>44,045</u>	<u>(1,137,324)</u>

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2022

15 Related Party Transactions

During the year, there were amounts owed from and to the parent Charity, WDP. For the year ended 31st March 2022 £1,526,987 was owed to WDP (2021 : £1,216,520). Of this balance £1,200,000 is in the form of an unsecured concessionary loan at 0% interest and repayable on demand. It is expected that the first repayment will be 2023/24. Other intercompany transactions included an amount of £73,777 within WDP (2021 - £12,921) for the purchase and supply of residential rehab and detox services, £23,722 for salary recharges charged to WDP and £174,187 for salary recharges and £155,510 management support charged by WDP to VHSS.

The Trustees are not remunerated for their services and during the year no Trustees were reimbursed for travel.

16 Controlling Party

In the opinion of the Trustee's, Westminster Drug Project (WDP) is the controlling party. WDP is incorporated in England under company number 02807934 and is registered as a charity, charity number 1031602

WDP exercises control by its Trustees having the power to appoint or remove the Trustees of VHSS.

The principal purpose and activities of WDP is that of the provision of advice, information, treatment and support services to people with issues of substance abuse.

The accounts can be obtained from WDP, 18 Dartmouth Street, London, SW1H 9BL.

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2022

17 Comparative Statement of Financial Activities for the year ended 31 March 2021

			Unrestricted General £	Designated £	Total 2021 £	Total 2020 £
Income						
Charitable Activities	2		705,042	-	705,042	1,111,051
Other Income	2		360	-	360	3,246
Total Income			705,402	-	705,402	1,114,297
Expenditure						
Charitable Activities	3		973,117	-	973,117	1,217,747
Total Expenditure			973,117	-	973,117	1,217,747
Net Income/(Expenditure) before transfers			(267,715)	-	(267,715)	(103,450)
Transfers between Funds			110,000	(110,000)	-	-
Net Income/(Expenditure) for the year			(157,715)	(110,000)	(267,715)	(103,450)
Other recognised Gains/(Losses)						
Gains on revaluation of freehold property			100,325	-	100,325	-
Net Movement on Funds			(57,390)	(110,000)	(167,390)	(103,450)
Funds at 1 April 2020			(323,134)	110,000	(213,134)	(109,684)
Funds at 31 March 2021			(380,524)	-	(380,524)	(213,134)

Via Residential Ltd

England & Wales - Charity number 1055486

Accounts

Company Limited by Guarantee Number: 03197716
Registered Charity Number: 1055486

Vale House Stabilisation Services
Annual Report & Financial Statements
For The Year Ended 31 March 2021

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LEGAL AND ADMINISTRATIVE INFORMATION

Trustees & Directors	Yasmin Batliwala (Chair) James Saunders Gillian Benning Richard Paul
Chief Executive	Arun Dhandayudham (to May 2020) Anna Whitton (from June 2020)
Company Secretary	Richard Paul
Charity number	1055486
Company number	03197716
Country of incorporation	United Kingdom
Principal address	18 Dartmouth Street London SW1H 9BL
Auditors	Crowe U.K. LLP Statutory Auditors 55 Ludgate Hill London EC4M 7JW
Bankers	Barclays Bank 1 Churchill Place London E14 5HP

Trustees' Annual Report

Strategic report

Our Objectives

Our Charity's purposes as set out in the objects contained in the Company's memorandum of association are:

- To advance the education of the public in the dangers arising from the habitual or occasional consumption of narcotic, stimulant and hallucinogenic drugs or similar substances.
- To advance education and training among persons who are in the field of drug misuse.
- To relieve the poverty, sickness and distress of persons resulting from the misuse of drugs.
- To promote research into drug misuse and to publish the results of such research.

Ensuring Our Work Delivers Our Aims

We review our aims, objectives and activities each year. This review looks at what we achieved and the outcomes of our work in the previous 12 months. The review looks at the success of each key activity and the benefits they have brought to those groups of people we are set up to help. The review also helps us to ensure our aim, objectives and activities remained focused on our stated purposes.

The Focus of Our Work

Our main objectives for the year continued to be the promotion and prevention of the misuse of drugs and alcohol and the rehabilitation of those users. The strategies we used to meet the objectives included:

- Provision of a residential detoxification and rehabilitation unit based in Harlow, Essex.
- Provision of intensive detoxification, stabilisation and therapeutic treatment to enable sustained recovery and community integration.
- Offering post recovery support.

How Our Activities Deliver Public Benefit

The Trustees, who are the Board of Directors, have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing VHSS' aims and objectives and in planning our future activities. The Trustees have set a strategy which considers how all planned activities will contribute to the organisation's vision, mission (see below), aims and objectives, to ensure that services and activities are operated to benefit those in need within our society.

All our charitable activities currently focus around the provision of treatment for drug and alcohol misuse in our residential detoxification and rehabilitation unit and are undertaken for the benefit of individuals but also for the public benefit in reducing social breakdown.

Who Benefits From Our Services?

Referrals to our services mainly come from the South and East of England and were primarily funded by local authorities. Passmores House is a detoxification and recovery community for men and women aged 18 years and above with drug or alcohol problems and all levels and types of dependency. We deliver our detoxification and residential rehabilitation programmes which help people return to a full and active lifestyle free from dependency.

Activities, Achievements and Performance

Recovery from addiction is possible and Passmores House structures its specialist care in a way that allows service users to take the lead in their recovery. The care package is fully comprehensive, including detoxification, rehabilitation and reintegration. Passmores House is nationally recognised as

a leader in its field and model treatment unit.

Passmores House completed **197 inpatient detoxifications** and **31 residential rehabilitations** between April 1st 2020 and March 31st 2021. During this period, the successful reintegration rates were **89.5%** and **48.4%** respectively.

<i>Activity from 1 April 2020 – 31 March 2021</i>	Inpatient Detoxification	Residential rehabilitation
Number of patients	220	64
Successful reintegration	197	31
% of successful reintegration	89.5	48.4

Passmores House specialises in the following:

- Inpatient detoxification from alcohol, opiates, stimulants and other substances;
- Managing complex detoxifications;
- 24/7 nursing care and access to a Consultant Addictions Psychiatrist;
- Helping residents understand why alcohol and/or drugs have become their coping strategy;
- Providing a secure environment in which residents can reflect and change;
- A comprehensive group and individual programme;
- (Re)building and (re)connecting with family and friends that will support recovery;
- Supporting access to housing and recovery support services in the community;
- Enabling and supporting steps towards training, education and work that will ensure long-lasting change.

Passmores House continued to deliver detoxification and rehabilitation services to residents and within 2020-2021 the services rehabilitation provision also includes complimentary therapies in such as the Gloves boxing programme, Cricket, the Capital Card, an allotment and a new group therapy programme.

Quality

During 2020/21 we have continued to embed qualitative practice in our services. Passmores House has now been fully incorporated within the governance framework of the organisation, with services to achieve the highest standards of care, implementing any learning to improve the service at every opportunity.

A full regulatory inspection by the Care Quality Commission (CQC) took place in April 2018. The service received a rating of “good” and noted a number of areas of good practice including staff behaviour, client service delivery, medicines management and mandatory compliance. We continue to meet regularly with CQC to discuss ways of working to improve services to patients however at the end of 2020/21 we needed to take action to review the effect of Covid 19 on admissions and safety (as noted in ‘Future objectives’ below).

Health, Safety and Wellbeing

The Health and Safety of staff and service users continues to remain of paramount importance and we have provided a significant focus at Passmores House during 2020/21 due to the nature of operating in a 24 hour, 7 days a week environment. Health and Safety and Infection Control audits are completed on a regular basis. Health and Safety audits are all carried out regularly and reviewed.

Service User Involvement and Peer Advocacy

The meaningful involvement of service users in the organisation continues to be a fundamental element of VHSS services and we achieve this through a variety of mechanisms at a local level with weekly meetings which provide opportunities for service users to feedback their views, concerns and suggestions, which in turn feed into improved service delivery, organisational policies and practice.

Staff Development and Volunteers

Our multidisciplinary staff team at Passmores includes clinical, support and sessional staff. The development and learning of our employees and volunteers continues to be a key commitment for WDP and VHSS. We work with our managers to develop their management and leadership skills through a range of accredited qualifications, continuing professional development and reflective practice. We are committed to facilitating the continuing professional development of our medical and psychosocial teams.

From recovery practitioners and service administrators to peer mentors and trainee counsellors, volunteers engage in a variety of roles across the organisation to support us in service delivery. Our volunteers are always supervised and help to widen the scope of opportunities available to people accessing our services. This has a significant impact on what we can offer as an organisation and is helping us to transform the lives of our clients.

Equal Opportunities

VHSS is an equal opportunities employer and will apply objective criteria to assess merit. It aims to ensure that no job applicant or employee receives less favourable treatment on the grounds of age, race, colour, nationality, religion, ethnic or national origin, gender, marital status, or sexual orientation or disability.

Selection criteria and procedures are regularly reviewed to ensure that individuals are selected, promoted and treated based on their relevant merits and abilities. All employees are given the opportunity and, where appropriate and possible, special training to enable them to progress both within and outside the organisation. The Company is committed to a programme of action to make this policy effective and ensures it is brought to the attention of all employees.

Partnership Working

VHSS works closely with partners in the statutory, voluntary and private sectors to give people the support they need to recover. Service users often need to use a wide variety of services ranging from health and housing to benefits and employment. By collaborating with organisations whose areas of expertise complement our own, we can deliver better services and outcomes for service users and communities.

Future Objectives

The trading environment for detoxification and rehabilitation services continues to be challenging. The Trustees remain confident in the need and demand for high quality services and having purchased the adjacent site last year we continue in our development of creating a new, modern, best of sector offering for detoxification and rehabilitation at the combined sites.

We are aware of the risks associated with the covid-19 pandemic and unfortunately needed to close due to government guidelines and the possible effects on our patients during May and June. After this period of closure we have reopened however we have needed to operate within social distancing guidelines. This has affected our results for 20/21 but we will maintain our high quality service with patient care prioritised at all times. We have now been fully able to reopen and we are working on admittance improvements, including weekend admittance for the first time, to allow patients to be entered into care earlier.

Report of the Management Committee

Structure, Governance and Management

Governance

Trustees are aware of the principles set out in the Governance Code for charities published in July 2017. The Trustees consider current governance arrangements to be satisfactory and consistent with the principles identified in the governance code. It regularly reviews policies and procedures to ensure these reflect best practice.

Constitution

Vale House Stabilisation Services (VHSS) was incorporated with its Memorandum and Articles of Association as a Company Limited by Guarantee on 13 May 1996 and as a Charity on 22 May 1996. Under the Company's Articles of Association, the Directors listed are the members of the Management Committee and are the Directors for Company law. The Directors are also Trustees for Charity law. In the event of the Company being wound up the members are required to contribute an amount not exceeding £1 each.

Related Parties

Within the terms of a merger agreement dated 14th April 2011, Vale House Stabilisation Services (VHSS) became a wholly owned subsidiary of WDP which is a long-established Charitable Company (Company number 2807934 and Charity number 1031602) and which provides a wide range of substance misuse related services. Following completion of the merger, Vale House Stabilisation Services became a part of the WDP group and adopted governance and management arrangements to align with those of WDP.

Recruitment of Directors

The Directors are the Trustees of the Charity for the purposes of Charity law and are also the members of the Management Committee. The Trustees are recruited to ensure a diverse and broad range of relevant experience, knowledge and business skills. The Chair regularly reviews the membership of the Board to ensure it remains appropriately equipped to meet the strategic needs of the organisation. Should it be identified that additional expertise is needed the Chair will seek to recruit new or additional directors utilising recruitment specialists and media as required to attract suitably qualified applicants with a focus on maintaining a diverse and effective Board of Trustees.

Induction and Training of Directors/Trustees

An induction plan is in place for any new Trustees who join the Board to ensure they are aware of the constitution, their role and responsibilities, organisational activities, strategic plan and financial and governance arrangements. Training needs are reviewed regularly, and appropriate training arranged as required.

Organisational Structure

The Charity is controlled by WDP and adopts WDP's governance, management and reporting structures. Vale House Stabilisation Services (VHSS) has three Directors who are also Directors of WDP. WDP's Board of Directors meet a minimum of four times a year to provide the appropriate governance to the WDP group, including VHSS and Board meetings normally involve the attendance of the WDP's Chief Executives and Senior Management team. In addition, the Directors and Chair participate in working parties and sub committees appointed by the Board when necessary. The Board delegates day-to-day operations of VHSS and service delivery to the Chief Executive of WDP who is supported by senior and functional managers.

A performance management framework is in place throughout the organisation involving annual appraisals and regular staff supervision in which performance issues and development needs are addressed. A broad range of key performance indicators are monitored in line with a comprehensive Business Plan against which progress is tracked and reported to the Trustees at regular intervals. This includes the monitoring and reporting of service user feedback, operational and business risk and financial performance.

Risk Management

The Trustees regularly review the major risks to which the Charity is exposed and the systems which have been established to mitigate those risks by review of the Strategic Risk Register, which is prepared by the WDP Senior Management Team for Board meetings.

The key risks to the organisation, and the actions taken against each of these are as follows.

Ability to operate at breakeven level – Operating at a significant deficit in the past, has led to the development of a strategic plan that allows for an increase in revenue over time to enable future financial stability. WDP Trustees view the provision of residential accommodation as part of their overall plans to provide comprehensive quality care in respect of detoxification and rehabilitation facilities and recognise the need to financially support VHSS. The budget for 2021/22 is a small surplus after factoring the effects of Covid 19 on our finances and we will review and manage closely as the effects of the pandemic are critical.

Most clients are referred to Passmores House by their local authority which funds the treatment. These are clients whose needs cannot be met by day services within their locality. Continued financial pressure on local authorities means that referrals are only made when funds are available. Further tier 4 contracts have been agreed so that we extend the breadth of our services to further local authority areas to minimise vacancies and increase funding for our services. We continue to promote our services by marketing and publicity. There is also a renewed focus on private patient services. The intention of extending the services offered through the Kings Acre acquisition is designed to mitigate some of the longer-term sustainability risks.

Level of Reserves and maintaining sufficient working capital – Due to losses recorded in the past, and the restrictions in being able to grow or diversify income streams due to the reasons noted above, VHSS has been financially supported by WDP to ensure financial stability and to meet cashflow requirements. It is the intention of WDP that this on-going support will continue for the foreseeable future whilst improvements to the marketing of services are made and until such a time as the organisation becomes self-sustaining financially.

Quality of care and maintaining current levels of income - VHSS can operate at the level which it does due to strong regulator care scores. The Passmores House Service is registered with the Care Quality Commission (CQC) and currently maintains a rating of “good”. Unless this changes – which the Trustees and management team do not expect – there is deemed to be minimal risk surrounding quality of services. The recruitment of a clinical team comprising of a consultant, supporting medical staff, lead nurse and chief pharmacy roles have all contributed to an improved quality of service and a turnaround in Passmore House’s financial viability going forward.

Financial Review

VHSS funding comes primarily from the statutory sector. Funding streams from Local Authorities and NHS Clinical Commissioning Groups are utilised by local authority-based partnerships or community care managers which commission drug and alcohol services.

WDP has continued to invest funds from its reserves into the development of VHSS Passmores House residential service and anticipate that this support will continue, albeit at reducing levels through the coming financial years. Using this investment, VHSS continues to be able to finance current and future day-to-day operational requirements.

In the year to 31 March 2021 the Charity received income of £705k (2020: £1.1m), a decrease of 11% compared to 2020 due to the effects of the covid-19 pandemic requiring closure for two months and subsequent social distancing for patients and therefore a lower capacity. We have been able to return to full capacity from August 2021 however we continue to monitor how controls and the safety of patients function during these times. Prior to the covid-19 pandemic occupancy rates at Passmores House remained at a consistent level and we plan to continually monitor, review and grow this.

Expenditure for VHSS decreased during the year to £973k (2020: £1.2m). The most significant cost to running the Passmores facility continues to be salary costs. In the coming year we plan to restructure our staffing so we can implement improvements for all patients under our care.

Financial Outlook

Support is provided throughout the year by WDP. The support is not expected to be required in the long term, in line with our business plan for developing Passmores House service. At 31 March 2021 current debt of £1.2m was transferred into an unsecured loan with WDP, the loan is concessionary and repayable on demand at 0% interest, the first repayment is expected March 2023.

The financial outlook for the coming year remains challenging from an income perspective, complimented by the economic environment, and the effect of the Covid 19 pandemic continuing. In the year ahead, VHSS has budgeted a small surplus after review of the effects of Covid 19, admissions and social distancing. This will be a challenging budget and will be closely managed. However, WDP has strong reserves and the Trustees of VHSS have received assurance that WDP will continue on-going financial support, as may be required. Passmore House is on the framework provision for new areas and there will be an increased focus on complex detox and rehab service provision.

The Charity had no fundraising activities requiring disclosure under S162A of the Charities Act 2011.

Reserves Policy

The Trustees' policy is to retain the consolidated accumulated unrestricted funds to provide for continuity of service in the event of late fund allocation or other contingencies. The policy sets the level of Unrestricted Reserves to be between one and three months running costs. A minimum of approximately £100,000 for the coming year. At 31 March 2021 the VHSS accumulated fund balance of unrestricted funds was a deficit of £381k (2019: £213k deficit). The Trustees and management are working towards achieving the Reserves Policy. The day to day working capital requirements of Vale House Stabilisation Services will continue to be provided by WDP as and when necessary.

VHSS has a revaluation reserve at year end of £210k (2020: £110k). These funds are not accessible without the sale of Thomas Brennan House.

Going Concern

Following a review of budgets, cash flow forecasts and liabilities there are no material uncertainties surrounding the Charity's ability to continue as a going concern. The Charity has net current liabilities and is reliant on the support of its parent company, WDP. WDP has indicated that it has the financial capability and its intention to continue supporting VHSS to the extent that it will remain a going concern for the foreseeable future. Looking further forward, the Charity has plans to expand its operations so that additional patients can be cared for. This expansion will also ensure the financial stability and viability in the long term. We have analysed the effects of the Covid 19 pandemic and concluded that the initial effect could alter operations in the short to medium term. We continue to monitor this issue and its effect on staff, financial performance, future plans and the Charity as a whole.

Auditors

Crowe U.K. LLP were appointed as the charitable Company's Auditors in December 2018 and have expressed their willingness to continue in that capacity.

Directors' Responsibilities Statement

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under Company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable group and of the surplus or deficit of the group for that period. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable group will continue in operation.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable Company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure to Auditors

Insofar as each of the Directors of the charity at the date of approval of this report is aware there is no relevant audit information (information needed by the charity's auditor in connection with preparing the audit report) of which the charity's auditor is unaware. Each Director has taken all the steps that they should have taken as a Director in order to make themselves aware of any relevant audit information and to establish that the Charity's auditor is aware of that information.

The Trustees' annual report, including the Strategic report was approved by the Board of Directors on 28th March 2022 and signed on their behalf by

.....
Yasmin Batliwala – Chair



Independent Auditor's Report to the Members and the Trustees of Vale House Stabilisation Services

Opinion

We have audited the financial statements of Vale House Stabilisation Services ('the charitable company') for the year ended 31 March 2021 which comprise The Statement of Financial Activities, Charity Balance Sheet, Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2021 and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's or the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the trustees' report, which includes the directors' report and the strategic report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed under the Companies Act 2006 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the charitable company operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006, the Charities Act 2011,

together with the Charities SORP (FRS 102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charitable company's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charitable company for fraud. The laws and regulations we considered in this context for the UK operations were, CQC Regulations for service providers and managers, taxation legislation, health and safety legislation, employment legislation and General Data Protection Regulation (GDPR).

Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing and recognition of contract income, recording the impact of CQC regulatory reviews and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management and the Board of Trustees about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, reviewing accounting estimates for biases, reviewing regulatory correspondence with the Charity Commission, and reading regulatory reports and minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Tim Redwood
Senior Statutory Auditor
For and on behalf of
Crowe U.K. LLP
Statutory Auditor
London

VALE HOUSE STABILISATION SERVICES
STATEMENT OF FINANCIAL ACTIVITIES (including Income & Expenditure Account)
FOR THE YEAR ENDED 31 MARCH 2021

	Notes	Unrestricted General £	Designated £	Total 2021 £	Total 2020 £
Income					
Donations	2	-	-	-	-
Charitable Activities	2	705,042	-	705,042	1,111,051
Investment Income	2	-	-	-	-
Other Income	2	360	-	360	3,246
Total Income		705,402	-	705,402	1,114,297
Expenditure					
Charitable Activities	3	973,117	-	973,117	1,217,747
Total Expenditure		973,117	-	973,117	1,217,747
Net Income/(Expenditure) before transfers		(267,715)	-	(267,715)	(103,450)
Transfers between Funds		110,000	(110,000)	-	-
Net Income/(Expenditure) for the year		(157,715)	(110,000)	(267,715)	(103,450)
Other recognised Gains/(Losses)					
Gains/(Losses) on revaluation of freehold property		100,325	-	100,325	-
Net Movement on Funds		(57,390)	(110,000)	(167,390)	(103,450)
Funds at 1 April 2020		(323,134)	110,000	(213,134)	(109,684)
Funds at 31 March 2021		(380,524)	-	(380,524)	(213,134)

The Statement of Financial Activities includes all gains and losses in the year and therefore a separate statement of total recognised gains and losses was not prepared.
All of the above amounts relate to continuing activities

The notes on pages 16 - 27 form part of these financial statements

VALE HOUSE STABILISATION SERVICES
BALANCE SHEET
AS AT 31 MARCH 2021

	Notes	2021 £	2020 £
Fixed Assets			
Tangible Fixed Assets	6	594,286	504,271
		<u>594,286</u>	<u>504,271</u>
Current Assets			
Debtors	7	389,610	297,579
Cash at bank and in hand		18,631	104,022
		<u>408,241</u>	<u>401,601</u>
Current Liabilities			
Creditors: Amounts falling due within one year	8	(1,383,051)	(1,090,007)
Net Current Assets		(974,810)	(688,406)
Total Assets less Current Liabilities		<u>(380,524)</u>	<u>(184,135)</u>
Creditors: Amounts falling due in greater than one year		-	-
Provisions for Liabilities	10	-	(29,000)
Total Net Assets		<u>(380,524)</u>	<u>(213,134)</u>
Funds			
Unrestricted Funds			
General Funds		(590,849)	(323,134)
Revaluation Reserve		210,325	
Designated Funds			
Revaluation Reserve		-	110,000
Total Funds	12	<u>(380,524)</u>	<u>(213,134)</u>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

Approved by the Trustees and authorised for issue on 28th March 2022 and signed on their behalf by:

Yasmin Batliwala - Director



Charity Registration Number: 1055486
Company Registration Number: 03197716

VALE HOUSE STABILISATION SERVICES
CASHFLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2021

	Notes	2021 £	2020 £
Reconciliation of Cashflows from Operating Activities			
Net Movement in Funds		(167,390)	(103,450)
Bank Interest Received		-	-
Sales of Fixed Assets		(4,701)	-
Depreciation of Tangible Fixed Assets		10,312	41,384
(Gain)/Loss on Revaluation of Freehold Property		(100,325)	-
(Increase)/Decrease in Debtors		(92,031)	(173,314)
Increase/(Decrease) in Creditors		293,044	178,289
Increase/(Decrease) in Provisions		(29,000)	-
Net cash provided by (used in) operating activities		<u>(90,092)</u>	<u>(57,091)</u>
Cashflows from Investing Activities			
Bank Interest		-	-
Profit from sale of fixed assets		4,701	6,629
Purchase of fixed assets		-	-
Net cash provided by (used in) investing activities		<u>4,701</u>	<u>6,629</u>
Cashflows from Financing Activities			
Increase/(decrease) in borrowing		-	(5,609)
Net cash provided by (used in) financing activities	15	<u>-</u>	<u>(5,609)</u>
Increase in Cash and Cash Equivalents		(85,391)	(56,071)
Cash and Cash Equivalents at 1 April		<u>104,022</u>	<u>160,093</u>
Cash and Cash Equivalents at 31 March	15	<u>18,631</u>	<u>104,022</u>
Analysis of Cash and Cash Equivalents			
Cash at bank and in hand		<u>18,631</u>	<u>104,022</u>
		<u>18,631</u>	<u>104,022</u>

**VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021**

1 Accounting policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102, 2nd edition, effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

b) Legal status of the Charity

The Charity is a company limited by guarantee incorporated in England and Wales whose registered office is 18 Dartmouth Street, London, SW1H 9BL. Registered number 1055486. The Charity has no share capital. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity. There are 4 members of the Charity (2019: 4).

c) Going concern

Following a review of budgets and cash flow forecasts there are no material uncertainties surrounding the Charity's ability to continue as a going concern. The Charity has net current liabilities and is reliant on the support of its parent company WDP. WDP has indicated that it has the financial capability and its intention to continue supporting VHSS to the extent that it will remain a going concern for the foreseeable future. The Charity has secured a loan from the parent Charity, WDP, for £1,200,000 which is unsecured and repayable on demand. As the loan is concessionary and for charitable purposes the interest rate is 0%.

Looking further forward, the Charity has plans to expand operations so that additional service users can be cared for. This expansion would ensure the financial stability and viability in the long term.

We have analysed the effects of the Covid-19 pandemic and concluded that initial effect could affect operation in the short to medium. We continue to monitor this issue and its effects on staff, financial performance, future plans and the Charity as a whole. This is covered in more detail in the performance and risk sections of the Trustees' annual report.

d) Income

Income is credited to the statement of financial activities in the period to which it relates.

Donations and gifts are recognised when the Charity is entitled to the funds, receipt is probable and the amounts can be measured reliably. Gifts are valued by the Trustees on the basis of their worth to the company.

Income from charitable activities comprises contracts for treatment services, advice and information, and outreach work. Income from contracts, advice and outreach work is recognised upon successful provision of the service on a receivables basis and is accrued or deferred where funds are received in advance or arrears of service provision.

Grant income is recognised when the Charity becomes entitled to the funds. Where there are grant conditions, the income is recognised once those conditions have been fulfilled, otherwise it is deferred.

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021

e) Expenditure

Expenditure is recognised on an accrual basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates. Charitable expenditure comprises services identifiable as wholly or mainly in support of the company's charitable and operational work. These costs are regarded as an integral part of carrying out the direct charitable objectives of the company and include an appropriate proportion of overhead costs.

Governance costs comprise expenditure incurred for constitutional and statutory requirements.

All resources expended are allocated to the particular activity where the cost relates directly to that activity. Indirect costs and overhead expenses are apportioned by the Trustees on a judgemental basis across all service project cost centres in proportion to the turnover or number of staff directly working in each of the service projects.

f) Volunteers

The value of the services provided by volunteers is not incorporated into these financial statements.

g) Tangible fixed assets

Expenditure on equipment is only capitalised where the cost of individual items exceeds £2,500.

Depreciation is provided at the following annual rates in order to write off the cost of each asset over its expected useful life:

Furniture and Equipment	25% straight line
Computer Equipment	33% straight line
Motor Vehicles	25% straight line
Leasehold Improvement	2% straight line
Freehold Property (Land & Buildings)	2% straight line

As is common with many charities, assets are purchased for particular projects from the proceeds of funding specifically given for that purpose. In such circumstances the funds specifically given are treated as income in the year of receipt and the cost of purchase is treated as expenditure in the year of acquisition, which are usually the same financial year.

h) Revaluation of tangible fixed assets

The Charity has adopted the revaluation model to revalue items of freehold property whose fair value can be measured reliably. The revaluations shall be made with sufficient regularity to ensure that the carrying amount does not differ materially from that which would be determined using fair value at the end of the reporting period.

The fair value of land and buildings is usually determined from market-based evidence by appraisal that is normally undertaken by professionally qualified valuers.

Revaluation gains and losses are recognised in the Statement of Financial Activities and added to reserves in a separate Revaluation Reserve.

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021

i) Fund accounting

The accumulated fund consists of those funds that the company may use in furtherance of its objectives at the discretion of the Trustees.

The unrestricted designated fund comprises the net book value of the leasehold improvement.

The restricted funds are monies raised for, and their use restricted to, a specific purpose, or donations subject to donor imposed conditions.

j) Taxation

The Charity meets the definition of a charitable company for UK corporation tax purposes.

The Charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

k) Pension Costs

The Charity operates defined benefit contribution pension schemes for its employees. The assets of the scheme are held separately from those of the Charity in an independently administered fund. Contributions for the year are charged to the Statement of Financial Activities.

l) Operating leases

Rentals applicable to operating leases are charged to the Statement of Financial Activities in the period in which the cost is incurred. Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the period of the lease.

m) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due. Accrued income and tax recoverable is included at the best estimate of the amounts receivable at the balance sheet date.

n) Creditors

Creditors are recognised where the Charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at their settlement amount after allowing for any trade discounts due. Concessionary inter company loan was originally recognised at transaction price and subsequently at amortised cost.

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021

o) Financial Instruments

Financial assets and liabilities are recognised when the entity becomes a party to the contractual provisions of the instrument. All financial assets and liabilities are initially measured at transaction price (including transaction costs).

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due. Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

p) Country of incorporation and registered office address

The registered office is situated in England and Wales and its address is 18 Dartmouth Street, London, SW1H 9BL.

q) Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

r) Judgements and key sources of estimation uncertainty

In the application of the Charity's accounting policies, the Trustees are required to make judgment estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The Trustees have reviewed the current Balance Sheet value of assets and liabilities and in particular property and buildings in the light of the Covid-19 pandemic and believe the values as stated are correct at this time. The estimates and associated assumptions based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the accounting period in which the estimate is reviewed where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods. Areas of key estimate and judgement include the valuation of land and buildings and any provisions for other liabilities.

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021

2 Income

	2021 £	2020 £
Donations		
Donations	-	-
	<u>-</u>	<u>-</u>
Charitable Activities		
Residential Detox & Rehab	705,042	1,111,051
	<u>705,042</u>	<u>1,111,051</u>

The Trustees' Report contains information on the local authorities that fund the Charity's services.

There are no unfulfilled conditions or other contingencies attaching to government funding received.

	2021 £	2020 £
Other Income		
Sundry Income	360	3,246
	<u>360</u>	<u>3,246</u>

Other income in the year relates to unrestricted funds.

3 Total Expenditure

	Staff Costs £	Direct Costs £	Support Costs £	Total 2021 £	Total 2020 £
Residential Detox & Rehab	677,939	255,026	40,153	973,117	1,217,747
	<u>677,939</u>	<u>255,026</u>	<u>40,153</u>	<u>973,117</u>	<u>1,217,747</u>
Allocation of Support Costs:		Governance Costs £	Executive & Admin £	Total 2021 £	Total 2020 £
Residential Detox & Rehab		5,355	34,798	40,153	83,348
		<u>5,355</u>	<u>34,798</u>	<u>40,153</u>	<u>83,348</u>
				Total 2021 £	Total 2020 £
Governance Costs				£	£
Audit Fees				3,500	3,500
Accountancy Fees				1,435	-
Legal Costs				420	
Head Office Costs				-	1,406
				<u>5,355</u>	<u>4,906</u>

All governance costs in the current and previous year relate to unrestricted funds.

All expenditure within the financial statements is inclusive of vat.

In the current year other governance and audit costs have been paid by WDP.

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021

4 Net Income

	2021	2020
	£	£
Net Income is stated after charging:		
Auditors Remuneration (excluding Vat)	2,917	2,917
Operating Leases	-	-
Depreciation	10,312	41,383
Profit on Sale of Asset	4,701	6,629
	<u>17,929</u>	<u>50,929</u>

5 Analysis of Staff Costs & Key Management Personnel

	2021	2020
	£	£
Salaries & Wages	598,355	644,076
Social Security Costs	63,457	64,027
Pension Costs	16,127	16,421
	<u>677,939</u>	<u>724,524</u>
Clinical, Agency Support & Other Staffing Costs	130,138	252,984
	<u>808,077</u>	<u>977,508</u>

Key management personnel are from the parent charity, WDP, and are not directly employed by VHSS.

The number of employees whose emoluments for taxation purposes amounted to over £60,000 in the year was as follows:

	2021	2020
£60,001 - £70,000	0	0
£70,001 - £80,000	1	1
	£	£
Pension contributions in respect of the above bandings	<u>2,238</u>	<u>2,238</u>

Trustees are not remunerated for their services and during the year, no Trustee was reimbursed (2020 - £62) for travel expenses.

The average monthly number of employees during the year was as follows:

	2021	2020
Residential Detox & Rehab	<u>19</u>	<u>20</u>
	<u>19</u>	<u>20</u>

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021

6 Fixed Assets

	Freehold Land & Buildings £	Leasehold Improvements £	Fixtures, Fittings & Eq £	Motor Vehicles £	Total 2021 £
Tangible Fixed Assets					
Cost or Valuation					
At 1 April 2020 (Restated)	454,675	175,100	28,488	13,500	671,763
Additions	-	-	-	-	-
Revaluation	100,325	-	-	-	100,325
Disposals	- (7,949)	-	-	(13,500)	(21,449)
At 31 March 2021	555,000	167,151	28,488	-	750,639
Depreciation					
At 1 April 2020 (Restated)	-	137,353	17,200	12,938	167,491
Adjustments to Op Balance	-	-	-	-	-
Charge for year	-	5,326	4,423	563	10,312
Disposals	- (7,949)	-	-	(13,500)	(21,449)
At 31 March 2021	-	134,730	21,623	-	156,353
Net Book Value					
At 31 March 2021	555,000	32,421	6,865	-	594,286
At 31 March 2020 (Restated)	454,675	37,746	11,288	563	504,271

Opening balances as at 1 April 2020 have been restated in order to redefine asset type with no effect on total net book value.

Freehold Land and Buildings were revalued as at March 2021, the valuation was undertaken by Cluttons Chartered Surveyors. The historical cost of land and buildings is £300,000 (2020 - £300,000)

7 Debtors

	2021 £	2020 £
Trade Debtors	337,027	263,996
Prepayments & Accrued Income	52,583	32,983
Other debtors	-	600
	<u>389,610</u>	<u>297,579</u>

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021

8 Creditors: amounts falling due within one year

	2021 £	2020 £
Bank Loans & Overdrafts	-	-
Trade Creditors	43,054	4,417
Amounts owed to WDP: Loan	1,200,000	-
Amounts owed to WDP: Other	16,520	960,445
Accruals & Deferred Income	42,573	107,194
Taxation & Social Security	13,966	14,532
Other Creditors	66,938	3,418
	<u>1,383,051</u>	<u>1,090,006</u>

	2021 £	2020 £
Parent Company Loan		
Unsecured loan falling due within one year	1,200,000	-
	<u>1,200,000</u>	<u>-</u>

Unsecured loan is concessionary and repayable on demand with 0% interest.

9 Deferred Income

	2021 £	2020 £
Unrestricted		
Opening: Balance 1 April	99,857	52,232
Amount released in year	(189,697)	(52,232)
Amounts deferred in year	89,840	99,857
Closing balance 31 March	<u>-</u>	<u>99,857</u>

10 Provisions for Liabilities

	At 1 April 2020 £	Utilised/ Released £	Provided £	At 31 March 2021 £
Dilapidations & Repairs	29,000	29,000	-	-
	<u>29,000</u>	<u>29,000</u>	<u>-</u>	<u>-</u>

11 Unrestricted Funds

	2021 £	2020 £
Balance at 1 April	(213,134)	(109,684)
Net Expenditure before Transfers	(267,715)	(103,450)
Gain on revaluation of Freehold Property	100,325	-
Balance at 31 March	<u>(380,524)</u>	<u>(213,134)</u>

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021

12 Analysis of Net Assets between Funds

	Unrestricted Fund £	Designated Fund £	Restricted Fund £	Total £
Fund Analysis				
Fund balances at 31 March 2021 are represented by :				
Tangible Fixed Assets	594,286	-	-	594,286
Current Assets	408,241	-	-	408,241
Creditors: falling due within 1 year	(1,383,051)	-	-	(1,383,051)
Creditors: falling due after 1 year	-	-	-	-
Provisions	-	-	-	-
Total Net Assets	(380,524)	-	-	(380,524)

Movement in Funds	At 1 April 2020 £	Income £	Expenditure £	Transfers £	Gains / (Losses) £	At 31 March 2021 £
Unrestricted Funds						
General Funds	(323,135)	705,402	(973,117)	-	-	(590,850)
Revaluation Reserve	-	-	-	110,000	100,325	210,325
Designated Funds						
Revaluation Reserve	110,000	-	-	(110,000)	-	-
Total Unrestricted Funds	(213,135)	705,402	(973,117)	-	100,325	(380,524)

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021

13 Comparative analysis of net assets between funds and movement in funds

	Unrestricted Fund £	Designated Fund £	Restricted Fund £	Total £		
Fund Analysis						
Fund balances at 31 March 2020						
are represented by :						
Tangible Fixed Assets	394,271	110,000	-	504,271		
Current Assets	401,601	-	-	401,601		
Creditors: falling due within 1 year	(1,090,006)	-	-	(1,090,006)		
Creditors: falling due after 1 year	-	-	-	-		
Provisions	(29,000)	-	-	(29,000)		
Total Net Assets	(323,134)	110,000	-	(213,134)		
Movement in Funds	At 1 April 2019 £	Income £	Expenditure £	Transfers £	Gains / (Losses) £	At 31 March 2020 £
Unrestricted Funds						
General Funds	(219,686)	1,114,297	(1,217,745)	-	-	(323,134)
Designated Funds						
Revaluation Reserve	110,000	-	-	-	-	110,000
Total Funds	(109,686)	1,114,297	(1,217,745)	-	-	(213,134)

14 Pension Schemes

The Charity and its employees contribute to the People's Pension Scheme.

The Peoples Pension Scheme is a stakeholder pension scheme

Contributions payable in the year amounted to £9,764 (2020 - £9,764).

15 Reconciliation of Net Debt

	2020 £	Cashflows £	2021 £
Cash in Hand	104,022	(85,391)	18,631
Borrowing	-	-	-
	<u>104,022</u>	<u>(85,391)</u>	<u>18,631</u>

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021

16 Related Party Transactions

During the year, there were amounts owed from and to the parent Charity, WDP. For the year ended 31st March 2020 £1,216,520 was owed to WDP (2020 : £960,445). Of this balance £1,200,000 is in the form of an unsecured concessionary loan at 0% interest and repayable on demand. It is expected that the first repayment will be March 2023. Other intercompany transactions included an amount of £12,921 within WDP (2020 - £148,719) for the purchase and supply of residential rehab and detox services.

The Trustees are not remunerated for their services and during the year no Trustees were reimbursed for travel.

17 Controlling Party

In the opinion of the Trustee's, Westminster Drug Project (WDP) is the controlling party. WDP is incorporated in England under company number 02807934 and is registered as a charity, charity number 1031602

WDP exercises control by its Trustees having the power to appoint or remove the Trustees of VHSS.

The principal purpose and activities of WDP is that of the provision of advice, information, treatment and support services to people with issues of substance abuse.

The accounts can be obtained from WDP, 18 Dartmouth Street, London, SW1H 9BL.

VALE HOUSE STABILISATION SERVICES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021

19 Comparative Statement of Financial Activities for the year ended 31 March 2020

		Unrestricted General £	Designated £	Total 2020 £	Total 2019 £
Income					
Donations	2	-	-	-	3,395
Charitable Activities	2	1,111,051	-	1,111,051	1,074,486
Investment Income	2	-	-	-	-
Other Income	2	3,246	-	3,246	3,401
Total Income		1,114,297	-	1,114,297	1,081,282
Expenditure					
Charitable Activities	3	1,217,747	-	1,217,747	1,193,031
Total Expenditure		1,217,747	-	1,217,747	1,193,031
Net Income/(Expenditure) before transfers		(103,450)	-	(103,450)	(111,749)
Transfers between Funds		-	-	-	-
Net Income/(Expenditure) for the year		(103,450)	-	(103,450)	(111,749)
Other recognised Gains/(Losses)		-	-	-	-
Net Movement on Funds		(103,450)	-	(103,450)	(111,749)
Funds at 1 April 2019		(219,684)	110,000	(109,684)	2,064
Funds at 31 March 2020		(323,134)	110,000	(213,134)	(109,684)