

Registered Charity Number: 1055187

Registered Company Number: 03080066 (England and Wales)

ACE OF CLUBS (CLAPHAM)

(A company limited by guarantee)

UNAUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 JULY 2025

**Mahesan & Co
Suite 5
6 Great Ormond Street**

**London
WC1N 3RB**

Contents

Page

Reference and administrative details of the charity, its Trustees and advisers	1
Letter from the Chair of the Management Committee and Director	2-3
Report of the Trustees	4-16
Report of the Independent Examiner	17
Statement of Financial Activities and Income & Expenditure Account	18
Balance Sheet	19
Notes to the Financial Statements	20-24
The following page does not form part of the financial statements	
Detailed Statement of Financial Activities	25
Appendix	26-27

**Reference and administrative details of the charity, its Trustees and advisers
for the year ended 31 July 2025**

Trustees and Directors: The Trustees give their time voluntarily and without remuneration. They are members and also the Trustees of the Congregation of the Most Holy Redeemer and were, for the time under review:

Rev T. Buckley C.Ss.R.
Rev A. Burns C.Ss.R.
Rev E. Gweme C.Ss.R.
Rev D. McBride C.Ss.R.
Rev R. Reid C.Ss.R.

Company Secretary: Br D. Nyamuronda C.Ss.R

**Members of Trustees
Committee:**

Mr D. Joshi
Mrs V.A. Long Treasurer
Rev D. McBride C.Ss.R
Rev M. O'Mahony C.Ss.R
Rev C. Simba Mukabva C.Ss.R.
Mr N. Taylor

Director: Ms Heidi Shrimpton appointed 29 August 2024

Registered office: Ace of Clubs
St Alphonsus Road
Clapham
London SW4 7AS

Independent Examiner: Mahesan & Co

Solicitors: Potheary Wilham Weld
70 St George's Square
London SW1V 3RD

Bankers: HSBC Bank plc
54 High Street
Epsom
Surrey KT19 8DS

Charity registered number: 1055187

Company registered number: 3080066 (England and Wales)

Website www.aceofclubs.org.uk



REFLECTIONS ON THE 2024 - 2025 YEAR AND THE YEAR AHEAD

LETTER FROM OUR CHAIR OF THE MANAGEMENT COMMITTEE AND OUR DIRECTOR

2024–25 was a landmark year for Ace of Clubs, marking 30 years of supporting people who are homeless and facing adversity. This milestone gave us the opportunity to not only celebrate our history, but also to honour everyone who has been part of our journey: our guests, founders, volunteers, partners, funders, supporters and local community.

Throughout the year, we marked our 30th Anniversary with a series of events designed to bring people together and reflect the breadth of our community. These included a celebration for our guests, an Open Day, community engagement activities, a significant fundraiser, and a dedicated thank-you event for our volunteers.

We launched the anniversary year with a celebratory lunchtime BBQ for our guests in May. With sunshine overhead and a joyful atmosphere, it was a truly special moment and a memory we will cherish. In June, volunteers delivered invitations to neighbouring homes ahead of our Open Day and centre tours. Held on a Saturday, the event welcomed over 100 people, including long-standing supporters and many who were discovering Ace of Clubs for the first time. The visit around our Ace of Clubs garden offering home grown raspberries and honey was particularly appealing on a summers' day.

Throughout this financial year we also planned for our 30th Anniversary events that extended into the 2025 – 26 financial year – events made possible by incredible generosity and collaboration. This included a Plate Modern challenge for local schools; our first Banquet of Hope dinner fundraiser; and a thank you to our volunteers. It was wonderful to invite people to our Ace of Clubs dining hall to hold these unforgettable events and then to gather at St Mary's Monastery to thank our volunteers— connecting us back to the roots of Ace of Clubs and how it all began 30 years ago.

In this memorable year, we were also pleased to see growing interest in our work, with a number of interviews and films produced to explore our journey and the impact of our food and services. Further details can be found in the Communications section.

Our services continue to gain strong, positive feedback from our guests as identified in our service user surveys with 99% of guests saying they would recommend our services to others.

Nevertheless, demand for our services remains high, with 38,302 meals served last year. Our numbers appear to be stabilising after the sharp increase seen since the Covid period which is both a relief and an opportunity, enabling us to explore additional ways to add value for our guests. During the year, we trialled a number of enriching activities, including a visit from an opera group and special celebrations for Refugee Week, Black History Month and Volunteers Week, with themed food and activities.

Alongside our core services—food, support work, showers, laundry and IT access—we continue to offer a wide range of partner services, including NHS nursing, dental and eye care, additional casework and outreach, employability support, and addiction support services. We take great pride in the strong relationships we have built with our on-site partners, allowing us to provide a seamless, one-stop experience for our guests.

Looking ahead, we are planning confidently for the future. We have made a strong start to the 2025–26 financial year, thanks to our investment in fundraising during 2024–25 and our generous supporters and funders. We remain hugely thankful to our individual, community, corporate and trust donors, particularly those who have committed to multi-year grants or regular monthly giving, which enables us to plan sustainably.

This positive financial position allows us to move forward with confidence in our operational planning, while continuing to prioritise fundraising to secure Ace of Clubs’ long-term future.

Keeping our guests at the heart of everything we do remains our central focus. Every day we witness the impact of our work, which sustains us through challenging times. Ace of Clubs provides vital stability and support to people living with complex and often chaotic circumstances, and our commitment to those who are homeless or living precariously remains as strong as ever.

We extend our heartfelt thanks to everyone who supports our work. We could not do this without you.

With Warm Regards

Anna Long, Chair of the Trustees’ Management Committee & Treasurer

Heidi Shrimpton, Director

Report of the Trustees and Directors for the year ended 31 July 2025

The Trustees, who are also directors of the charity for the purpose of the Companies Act 2006, present their annual report with the unaudited financial statements of the charity for the year ended 31 July 2025.

The financial statements have been prepared in accordance with the accounting policies set out in Note 1 to the financial statements and comply with current statutory requirements of the Charity's Trust Deed, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)"

OUR HISTORY

Ace of Clubs opening in 1995 can be seen as a positive gesture in line with Redemptorist tradition to alleviate local suffering, poverty and loneliness – and provide them the best club, the 'Ace of Clubs'. The charity initially started as a place of warmth and food to grant people refuge in our building - what was previously St Mary's Primary School, initially a boy's school – who had moved out of St Alphonsus road premises. When you enter our premises, this is very apparent with our large dining hall, high ceilings and adjacent classrooms, now adapted for our charity operations.

Today, Ace of Clubs has grown to be a multi-faceted, holistic project where every aspect of each person's needs is given due attention, respect and care – with a range of opportunities from healthcare, education, accommodation, advice and advocacy.

'When we opened the Ace of Clubs on the 15th May 1995 our hope was that it would meet the needs of those poorest and most vulnerable in our society. It is a real joy to see the club now flourishing and serving so many deserving men and women.'

Fr Jim McManus CSSR – Founder

OUR PRINCIPAL OBJECTIVES

The principal objectives of the charity are to promote and provide for the relief of poverty, the advancement of education and undertake other charitable work through the provision of an open-access day-centre for the homeless, vulnerable, dispossessed and most vulnerable in society.

The aim is to not only address immediate human needs (e.g. hunger) but also to go above and beyond such needs by making a difference to guests' lives through transformative support (e.g. physical and mental health, welfare, wellbeing, training and education).

PUBLIC BENEFIT

Further to the objectives set out above, the Trustees have considered the general guidance published by the Charity Commission relating to public benefit when reviewing the charities activities, and in particular, the guidance on the prevention or relief of poverty.

OUR VISION

Our Mission is to meet the basic human needs of homeless and isolated people through a range of high quality and easily accessible services. We seek to enable service users to gain a sense of purpose, belonging and self-esteem in order that they can make informed and responsible choices that affect their lives.

We do not discriminate on the basis of age, race, colour, religion, national origin, gender, sexual orientation, marital status or disability.

We provide an essential lifeline of non-judgemental, transformative support to address urgent and complex issues, impounded by street homelessness and precarious living conditions, to help change and transform lives. We provide an accessible, safe space to relax, where all those who walk through our doors can feel respected and a sense of belonging in a trusted environment.

OUR ACTIVITIES



30 years at Ace of Clubs on our BBQ day for our guests in May 2025.



Alongside being homeless or living in precarious living conditions, our guests can face a range of complex and challenging issues from hunger, malnutrition, loneliness and isolation, housing, mental and physical health, addiction, learning, language and digital inclusion barriers, debt and unemployment, family breakdown and bereavement.

Our service is not only about the direct help that we provide, but the sense of community and friendship that is created when people sit and enjoy food together in a warm space, whilst having the opportunity to access more services.



We pride ourselves on our partnership working which enables us to expand our services by inviting external professionals to our centre to deliver their services within our space.

This holistic and complete 'one stop' package of services provided at Ace of Clubs ensures that people can find their needs met in one place. Our supportive programme enables their progression to the next stage of their lives as they regularly return, building their confidence and self-esteem on each visit and engaging more with the support services on offer, supporting recovery and independence.

- We have continued to serve those in the community who are experiencing homelessness, including those who are sleeping rough, or are living in temporary or insecure housing. Guests come from Clapham and neighbouring boroughs within London. However, we have witnessed guests travelling from across London for the comfort of Ace of Clubs.
- We are an open-access service, open Monday to Friday (including bank holidays and Christmas Day), 5 days a week, all throughout the year.
- Our core food serving times are between 12 – 2.30 each day, but some other services run outside of these times. Guests can choose to eat their food in or have a take-away, depending on what best suits their needs. A standard day usually varies from 130 -200 clients. Our guests are asked to pay £1 for their meal, which helps support the cost of providing the food. We also provide funded meal tickets for guests that are unable to pay. Guests with No Recourse to Public Funds are not required to pay.

Our core delivery services include:

- A daily nutritious hot meal prepared by our Chef with a vegan and meat option, catering for different dietary requirements.
- Tea and coffee bar and refreshments, ensuring people stay hydrated and can warm up.
- A food bank service which includes fresh produce – all freshly donated by local food donors.
- Hot Showers, Laundry Service, clothing donations, toiletries and other emergency supplies– to enable people to freshen up and get warm again.
- Essential daily communication needs when homeless such as postal service, phone charging, phone use, transport vouchers – these can be a lifeline for GP or hospital appointments, job interviews and appointments with the Job Centre.
- Support/Case Workers on site for daily support needs, welfare assistance, translation, ID and bank opening, finance, end of life care etc.
- Referral to housing, benefits, debt, pension credit, passports, immigration etc. (from onsite Case Workers), enabling people to progress to the next stage.
- Referral to food banks to support people experiencing hunger and malnutrition.
- Referral to local night shelters during the winter months to support people off the streets.
- Onsite IT suite for IT use.
- Mental health, Addiction, Physical Health support (from NHS nurse and mental health services) enabling people to address their health and wellbeing for positive progression.
- Other essential health services including dental, eye care, podiatry and health and wellbeing days for health checks, vaccinations etc.

OUR IMPACT

We collated our impact in the following ways:

- Daily monitoring and recording of the number of guests having a hot meal (our numbers do not include seconds that many of our guests come back for).
- We carried out two Service Involvement Surveys to record feedback on our services from our guests. We conduct Service Involvement Group meetings and this group also helps

support the shaping and development of our services. We also provided feedback forms and complaint forms on site (including in different languages) ensuring people can feedback.

- Logging dedicated Case Work support in the areas of Housing, Finance, Transport, Physical Health, Mental Health and referrals on to our Charity Log System.
- Estimating each week, the number of 'interventions' our Support Workers carry out from helping charge a phone to obtaining a meal ticket.
- Collating data from the partners who are also working on our site to support our guests – these partners include other homelessness charities, NHS, mental health and physical health teams. We hold regular Service Provider Partnership meetings so we can share best practice and encourage feedback around our services and support requirements.
- Collect focussed Case Studies from our clients to understand better their journeys from homelessness to gaining more independence. We have also invited pro bono external partners in to interview our clients and provide case studies and films about our work.
- Track our numbers of volunteers and their overall hours according to our daily volunteer schedule.
- Work closely with our food partners and donors to ensure we have regular food donations and other donations to supply our daily provisions and track these.

IMPACT AND THE DIFFERENCE MADE

Impact - Our Meal Service

All hot meals are prepared from scratch, using fresh ingredients, on a daily basis. We rely on donations from local supermarkets and food businesses, City Harvest, Fare Share, The Felix Project, Critical Support, KFC, Nandos, individuals and local churches and schools, particularly at Harvest Festival time.

A full list of our food partners (see appendix 1).

Accordingly, records have been kept on a daily basis (from a physical count) of the number of guests accessing our hot food takeaway service. Note, the statistics below do not include the extra meals given to our guests at the end of the lunchtime service from food that is 'left over'.

This has satisfied demonstrable needs – particularly financial hardship and hunger.

- We served 38,302 meals (previous year was 37,595). We also continued to serve seconds on a daily basis with any leftover food for guests.
- Our driver made 709 food collections for surplus food and harvest donations.
- Our highest number of clients entering on one day was 214 clients (previous year 204 guests).

Impact - Daily Interventions from our Support Workers

- We have estimated around 10,000 interventions a year (around 40 a day) – be that topping up a phone, helping someone find clothing, with a travel ticket or food voucher, shower or much more.
- We counted a total of 1030 showers offered in the year.
- In general, around 30 people per week access clothing, 30 people per week access laundry, 30 people per week access the IT suite and 100 people per week access shower gel, hygiene products, razors, toothbrushes and toothpaste etc.
- 2488 bus tickets were issued to guests enabling them to travel to vital medical appointments.

Impact - Onsite Support to clients

Support Worker sessions are more dedicated one to one support with a client in areas such as housing, finance and benefits, transport, physical health, mental health, referrals. Detailed sessions are logged.

The Case Workers collectively had 548 direct meetings with clients involving casework with 159 different guests.

This was a total of 315 casework hours (215 hours in 2023 – 24).

Impact - Our partners on site also provide the following support:

- Glass Door provide dedicated Case Worker sessions 4 days a week at our Ace of Clubs site and saw 1,176 guests – 68% male and 31% female (last year 989 guests) for case work sessions with 477 outcomes (last year 344 outcomes) in the areas of housing, financial, benefits, immigration, visas, health and others) - with the highest outcome being in housing.
- Our onsite NHS nurses visited twice a week and supported 361 HIT consultations with 150 distinct patients.
- Onsite mental health teams supported guests at least twice a week.
- Other onsite providers such as eye, podiatry, employability - supported our guests on around a monthly basis or in some cases more regularly.
- The dental van did not visit for a few months due to an NHS funding gap, but since January 2025 the dental team been seeing up to 8 patients a week at Ace of Clubs – supporting over 150 visits for treatment.

Partner meetings were also held quarterly, ensuring vital feedback from our partners. These meetings also support vital safeguarding of our guests and ensure a more collaborative and person-centred approach for all our guests. We have found these partnerships particularly helpful when navigating complex, safeguarding cases, such as a guest who is experiencing domestic abuse from their partner at home/outside of the centre – both who attend the centre.

Impact - Guest Feedback

179 guest surveys were carried out within a 12-month period (compared to 42 guest surveys the previous year)

98% rated the team as good or excellent (4/5 or 5/5)

98% of guests would recommend Ace of Clubs (94% last year)

100% of guests interviewed accessed our food service.

89% rated the food as a 4/5 or 5/5 (92% last year)

Service User Meetings

We held 4 Service User Meetings in a 12-month period ensuring guests could feedback on our services and highlight any concerns.

In addition to gaining the stats from the surveys, we also appreciated anecdotal feedback from guests which guided some of our additional services offered this year.

Impact - Volunteering

Our volunteers support in a range of ways from helping with preparing vegetables and food, our front desk, serving food and refreshments, lunch service, maintaining our food stall, co-ordinating our clothing and shower services. Their contribution is vital for the smooth running of our service each day.

In our most recent volunteer survey, 95% of our individual volunteers rated their experience as a 4/5 or a 5/5 (an average rating of 4.8). Note: this survey was after this Annual Accounts period as we did not previously have a volunteer survey.

- 108 corporate partnership days involving 42 companies and 478 corporate volunteers
- 76 individual volunteers (73 last year) – 20% of these were guest volunteers.
- 11 volunteers supported from Probation Services carrying out community service
- Our volunteers donate over 15,660 volunteer hours a year.
- The monetary value of our volunteers per year is over £219,240 (based on 15,660 volunteers a year at £14 an hour).

OUR COMMUNICATIONS



Ben Fogle (M&S's Plan A Ambassador) visiting our centre following an interview with M&S regarding the journey of their donated food and how it contributes to reducing food waste.

Throughout our 30th Anniversary year we shared our activities on social media, our website, leaflets and e-communications. This was vital to communicate updates about our services and reach new audiences.

In a 12-month period:

Instagram:

- We've increased our followers by 512
- We've had 3,800 visits to our Instagram page since 1 Sept 2024. This is a 272% increase since the year before.

Facebook:

- We've increased our followers by 40 accounts
- We've had 788 interactions with our content online. This is a 294% increase from the year before.

LinkedIn:

- We've had 50 followers in the past year since starting a new LinkedIn page.

However, as a small charity with limited communications resource, we thank all of the organisations that really supported us in our 30th Anniversary year to leverage our communications, enabling us to reach new audiences.

As a small team we are very grateful for this leverage and partnership working, not only raising the profile of our work but also enabling other organisations to show their audiences the value of their vital contributions to Ace of Clubs.

Locally we were involved in a number of interviews such as Riverside Radio:

[Riverside Breakfast with Jason Rosam and Battersea Power Station - Tuesday 18th February 2025](#)

Best of Clapham also shared our work reaching thousands of local residents.

We also thank all those individuals and corporate teams who shared about their experiences or volunteering day on their own platforms on social media. This endorsement of our work really means so much to us when we can share this with our audiences.

We also participated in some communications partnerships with national organisations.

Our Director presented about the journey of our food to our guests at FareShare's 30th Anniversary event at the prestigious House of Commons with high profile guests from across our valued food partners and political circles.

[FareShare's 30th anniversary at the Houses of Parliament Project | Yakubu Hauwa](#)

Comic Relief in partnership with The Felix Project interviewed our guests and provided a double page editorial about our charity in the London Evening Standard and an article in their Comic Relief appeals. In addition, a film about our work headed up by Lennie Ware (Table Manners podcast).

[Winter appeal: inside Ace of Clubs, the small charity making a big difference for homeless people | The Standard](#)

[A Place to Call Home](#) | [Monika's story](#) | [Comic Relief](#)

[Instagram](#)

We were invited for an interview with M&S and their ambassador Ben Fogle regarding the journey of their food donations – this was shared on their social media platforms [Instagram](#)

Another film here from Fareshare UK and Greenyard Frozen about their volunteering experience. [Instagram](#)

One of our food providers, Neighbourly also nominated our charity for a Voices to end Hunger award and we were shortlisted. Our Chair of Trustees and our Treasurer were delighted to attend the event. [Facebook](#)

OUR PEOPLE

Our Guests

Here is the journey of one of our guests:

K's Story

When I first came to Ace of Clubs in Clapham, I was at one of the lowest points in my life. I was homeless, struggling with addiction, and unsure how to rebuild any sense of stability.

I walked through Ace's doors looking for food and warmth — but what I found was a community that helped me rediscover hope and direction.

My support worker at Ace of Clubs helped me navigate benefits, professional guidance, and practical steps toward recovery. And more importantly, she took the time to understand who I was behind the struggle. She reminded me that I still had value and a future worth fighting for.

Ace of Clubs Clapham brought me into a community where I felt seen and valued. The volunteers and staff—always ready with a warm meal, a kind word, or simply a listening ear—created an environment where I could heal. This compassionate space gave me routine, stability, and a sense of belonging.

Today, I'm proud of the progress I've made. I'm more stable, stronger mentally, and far more hopeful about my future. Ace of Clubs Clapham has had an immeasurable impact on my life. They didn't just help me survive hardship—they helped me start over, with dignity and purpose.

This guest is now in our volunteer programme and has quickly become a well-loved and valued volunteer. They are also back in employment and working on many other exciting ventures.

Our Trustees and Trustees' Volunteer Management Committee

The Trustees and Management Committee bring a range of professional experiences to their volunteer governance roles. Please see more about this group under our Constitution and Governance section.

Our Staff Team

The staff team consisted of a Director, Centre Manager, Senior Support Worker (part-time), Support Worker, Chef and Driver (who collects donations). A Community and Volunteering Co-ordinator started in January 2026. In addition, we hire an independent qualified Security Guard to cover our lunchtime shifts who manages the entry door to our centre and is available to support the staff team during our busy lunchtime period.

Our charity is an accredited London Living Wage Employer ensuring all our staff receive London Living Wage.

Our Volunteer Team

Each day we have around ten volunteers on site supporting the day to day functions and running of our centre. Roles include food preparation and serving, cleaning, distributing food and clothing, co-ordinating shower visits, signposting, maintenance, advocacy, fundraising and community support and much more! We have volunteers from our local community, our guest volunteers who are looking to gain experience and give back to the centre and also community service volunteers provided by probation services. Alongside this, corporate partnership teams regularly volunteer, further bolstering our volunteer support. We pride ourselves on the diversity and inclusivity of our volunteer team who are able to adapt well to the needs of our guests.

Our volunteers go through a thorough onboarding process and are provided with a Handbook, regular risk assessment, health and safety and safeguarding briefings, support and training provision to ensure they are fully inducted into their role.

FINANCIAL REVIEW

The full details of the financial activities of the Charity are shown on the following pages of the Report and Accounts. There was a deficit for the year of £602 on unrestricted funds (2024 surplus: £24,554).

Donations and grants were received from a combination of charitable trusts and other charities, individuals, businesses, churches, schools and events. Details are given in Note 2 of the Accounts. No statutory or government funding is received by the charity.

The Trustees are grateful to everyone who has supported the Charity during this financial year, both large and small, which enables the charity to carry out its valuable work and will continue to explore new funding avenues. The priority continues to be to develop further long-term funding relationships that satisfy core running costs but also build on and diversify our current funding network.

The meal ticket scheme operated by the Ace of Clubs facilitates the giving of support to vulnerable and homeless people on the street, but also provides a valuable option for members of the general public to support those less fortunate in society by providing access to a hot meal.

RESERVES POLICY

The Reserves Policy is reviewed annually and approved by the Trustees.

The Trustees keep the level of Reserves under review, by employing regularly updated forecasts and projections of the known pattern of income and the proposed level of outgoings for at least twelve months ahead.

The Trustees are aiming at free reserves to cover at least three months but working towards six months reserves.

The total funds held as at the yearend were £224,884 (2024 £265,147), of which £41,720 (2024 £25,244) was restricted funds and £21,536 (2024 £41,957) designated fund to cover the future depreciation of fixed assets, and £56,085 (2024 £91,802) Buildings Improvement Fund and the Buildings Maintenance Fund, leaving £105,542 (2024 £106,144) unrestricted reserves.

The combined unrestricted reserves plus the buildings improvement fund and the buildings maintenance fund, totalling £161,627 represents 5 months of Reserves – (based on our expenditure of £422,800 minus depreciation costs of £20,586 = £402,214 expenditure).

- The designated depreciation fund is allocated to cover the depreciation of fixed assets.
- The Buildings Improvement Fund was previously set aside from our Reserves by our Trustees to ensure we had sufficient funds to maintain the building and premises that we operate from to ensure our sustainability.
- The Buildings Maintenance Fund is an additional building and premises fund donated by a corporate donor to ensure our sustainability. This was largely spent in the last two financial years on our building maintenance and the health and safety of the building and the balance was spent shortly after this financial year end.
- Restricted Funds may only be used for the purposes specified by the donor and only expenditure meeting these criteria is allocated to each fund. Any grants which remain unspent at the year-end will be held as restricted reserves subject to any specific funding terms attached to the grants. These may only be used for the purposes in accordance with the terms of the grants received.

RISK MANAGEMENT

The Trustees Committee reviewed the major risks to which the charity is exposed, in particular those related to the operations and finances of the charity, and are satisfied appropriate controls are in place to mitigate its exposure. Risk management is taken to meetings, particularly around health and safety, safeguarding and incidences, funding and financial updates and forecasts.

The charity carried out a full Health and Safety Risk assessment with the support of external experts. This ensured all areas of the charity operations were reviewed in terms of risk - with recommendations around policies and procedures. A Planned Preventative Maintenance buildings survey was also carried out from a property company. In addition, a yearly Fire Safety Assessment from London City Fire Group. Service checks of our utilities and premises are regularly scheduled according to recommended health and safety guidelines.

Our charity continues to hold a 5-star food hygiene rating from the Food Standards Agency.

FUTURE PLANS AND FINANCES

The Trustees are committed to developing our strategic plans for the future growth of the Ace of Clubs while maintaining the core services that remain in high demand among our guests.

Our 30th Anniversary year has demonstrated a firm foundation on which to build our operations on. We increased our budget in 2024 – 25 by bringing in a dedicated post for volunteer co-ordination in January 2025. We therefore had forecasted some deficit for yearend, but endeavoured to bridge that gap by applying for new grants.

We have now built back our deficit at the start of 2025 – 26 with new grants that came in shortly after 2024 – 25 year-end and our subsequent successful Banquet of Hope fundraiser. Therefore, the charity continues to be on a financially firm footing with sufficient reserves, in line with our Reserves Policy.

OUR CONSTITUTION AND GOVERNANCE

The organisation is a charitable Company limited by guarantee, incorporated on 14 July 1995 and registered as a Charity on 8 May 1996. The Company was established under a Memorandum of Association which established the objects and powers of the Charitable Company and is governed under its Articles of Association. In the event of the Company being wound up members are required to contribute an amount not exceeding £1.

In March 2012 the Trustees amended the Charity's Articles of Association to allow the formation of a Trustees' Committee. They have delegated day to day management of the Charity to this Committee. This consists of three Redemptorists and up to five non- Redemptorists from the local community.

There is a tri-partite management structure in place, consisting of:

The Trustees

The Trustees' Management Committee

Director and Centre Management staff team

The Trustees are responsible for the strategic direction and policy making of the charity, and have through the committee regulations, delegated all matters relating to the day-to-day management and operation of the charity to the Trustees' Management Committee.

The Trustees' Management Committee meets at least six times a year for formal meetings. Information provided by the Director and senior staff at the charity around daily operations is reviewed and approved from a governance perspective. Key information is then taken to our Board of Trustees for further approval.

The day-to-day responsibility for the provision of services by the charity is the responsibility of the Director, assisted by the Centre Manager and other paid staff, with the assistance of volunteers.

RECRUITMENT AND APPOINTMENT OF NEW TRUSTEES AND OUR MANAGEMENT COMMITTEE

The Trustees are elected by the members of the Congregation of the Most Holy Redeemer for a period of four years, with the possibility of re-election at the end of each four-year period. In all matters relating to finance and civil law the Trustees are aware of the importance of seeking appropriate professional advice.

The Trustees and Management Committee collectively bring a range of specialist skills to their roles.

The Trustees are all members of the Redemptorist Order, providing a wealth of experience - but they also have additional areas of specialism including: Chair experience with other charities, Human Resources and Charity Management, Company Secretary, Safeguarding, International Experience, Communications and Publications.

The Management Committee also have professional backgrounds and bring a wealth of expertise including: Our Chair and Treasurer is a Chartered Accountant and has volunteering experience at a number of homelessness charities. We also have a Rector, a Lawyer, a Pharmacist and Lecturer on our committee. Overall, our committee brings experience in: accountancy and finance, legal, healthcare, charity and operational management, safeguarding, communications, fundraising, IT.

Trustees and committee members receive an induction briefing and pack with details of the constitution and the work of the charity. Arrangements are also made to ensure that visits to the Centre are made on a regular basis, so as to witness the operations of the charity first hand.

RELATED PARTIES

Ace of Clubs is ultimately controlled by the Trustees of the Congregation of the Most Holy Redeemer which continues to provide premises at a heavily subsidised rental cost of £30,000 per annum.

Ace of Clubs is related to Redemptorist Publications, a registered charity, by virtue of the common control by the same group of Trustees. Redemptorist Publications also provides payroll and administrative services to the Ace of Clubs, including payment of salaries in advance of reimbursement.

The Congregation also oversees the management of a charity shop in Clapham, with the objective of generating profits which are ring-fenced and restricted and can only be used by the Ace of Clubs charity upon request and approval. However, for financial reasons the Trustees of the Congregation of the Most Holy Redeemer made a decision to close the Charity shop in December 2025. This was approved by Ace of Clubs Trustees Management Committee.

Statement of Responsibilities of the Board of Trustees

The Trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulations. Company law requires the Trustees to prepare financial statements for each financial year. Under that law they are required to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK General Accepted Accounting Practice), including FRS 102 The Financial Reporting Standards applicable in the UK and Republic of Ireland. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a 'true and fair' view of the state of affairs of the charitable company and of the excess of income over expenditure for that period. In preparing these financial statements the Trustees are required to:

- Ensure that the charity operates in accordance with its objectives and for promoting its public benefit;
- Select suitable accounting policies and then apply them consistently;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable United Kingdom accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on a going concern basis, unless it is inappropriate to presume that the organization will continue its activities.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the charitable company and prevent and detect fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the charitable company and financial information included on the website. UK legislation governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The Trustees confirm that the financial statements have been prepared in accordance with the accounting policies set out in the notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with FRS 102, The Financial Reporting Standard applicable in the UK and Republic of Ireland published on 16 July 2014.

Rev R Reid C.Ss.R.
Chair



Ace of Clubs (Clapham)

**on the Unaudited Accounts of
to the Trustees of Ace of Clubs (Clapham)
for the year ended 31 July 2025**

I report to the Trustees on my examination of the accounts of the Ace of Clubs (Clapham) for the year ended 31 July 2025 which are set out on pages 18 to 24.

RESPECTIVE RESPONSIBILITIES OF TRUSTEES AND EXAMINER

The Trustees, who are also the directors of the company for the purposes of company law, are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 (2006 Act). The Trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the Act) nor under Part 16 of the 2006 Act, and that an independent examination is needed.

Having satisfied myself that the accounts of the charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, it is my responsibility to:

- i) examine the accounts under section 145 of the 2011 Act;
- ii) follow the procedures laid down in the General Directions given by the Charity Commission section 145(5)(b) of the 2011 Act; and
- iii) state whether particular matters have come to my attention.

This report, including my statement, has been prepared for and only for the Charity's Trustees as a body. My work has been undertaken so that I might state to the Charity's Trustees those matters I am required to state to them in an Independent Examiner's Report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Charity and the Charity's Trustees as a body, for my examination work, for this report, or for the statements I have made.

BASIS OF INDEPENDENT EXAMINER'S REPORT

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the Charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a "true and fair view" and the report is limited to those matters set out in the statement below.


INDEPENDENT EXAMINER'S STATEMENT

Since the Charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm I am qualified to undertake the examination by being a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination, giving me cause to believe that, in any material respect:

- 1. accounting records were not kept in respect of the Company as required by section 386 of the Companies Act 2006; or
 - 2. the accounts do not accord with those records; or
 - 3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
 - 4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by Charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102);
- which are consistent with the methods and principles of Statement of Recommended Practice: Accounting and Reporting by Charities

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



.....
S Mahesan FCCA

Mahesan & Co
Suite 5, 6 Great Ormond Street
London WC1N 3RB

Date: 13 March 2026
17

**Statement of Financial Activities (incorporating the income & expenditure) for the
for the year ended 31 July 2025**

		Unrestricted funds	Designated funds	Restricted funds	2025 Total funds	2024 Total funds
	Note	£		£	£	£
INCOME						
Donations, grants and legacy	2	200,610	-	154,020	354,630	354,039
<i>Income from charitable activities</i>						
Drop-in centre		23,871	-	-	23,871	26,175
Investment income	3	4,036	-	-	4,036	4,012
Total Income		228,517	-	154,020	382,537	384,226
EXPENDITURE						
<i>Costs of raising funds</i>						
Promotional and fundraising expenses		1,636	-	1,500	3,136	1,017
<i>Expenditure on charitable activities</i>						
Drop-in centre		227,483	56,138	136,043	419,664	364,931
Total expenditure		229,119	56,138	137,543	422,800	365,948
Net income /(expenditure)		(602)	(56,138)	16,477	(40,263)	18,278
Reconciliation of funds						
Total Funds brought forward		106,144	133,759	25,244	265,147	246,869
TOTAL FUNDS CARRIED FORWARD	9	105,542	77,621	41,721	224,884	265,147

The financial statements have been prepared in accordance under the Companies Act 2006.

The accompanying accounting policies and notes form an integral part of these financial statements.

Balance Sheet
as at 31 July 2025

	Note	Unrestricted funds £	Designated	Restricted funds £	£	2025 Total funds £	2024 Total funds
FIXED ASSETS							
Tangible assets	6	1,195	20,421	-		21,616	42,202
CURRENT ASSETS							
Debtors & Prepayments	7	2,802	-			2,802	2,939
Cash at bank & in hand		109,212	57,200	41,721		208,133	227,526
		112,014	57,200	41,721		210,935	230,465
CREDITORS: amounts falling due within one year							
	8	(7,667)	-	-		(7,667)	(7,520)
NET CURRENT ASSETS		104,347	57,200	41,721		203,268	222,946
TOTAL ASSETS LESS CURRENT LIABILITIES		105,542	77,621	41,721		224,884	265,147
NET ASSETS		105,542	77,621	41,721		224,884	265,147
CHARITY FUNDS							
	9						
Unrestricted income funds						105,542	106,144
Designated income funds						77,621	133,759
						183,163	239,903
Restricted income funds						41,721	25,244
TOTAL CHARITY FUNDS						224,884	265,147

The accompanying accounting policies and notes form an integral part of these financial statements.

The financial statements have been prepared in accordance with the special provisions applicable to charitable companies subject to the small companies' regime.

The financial statements were approved, and authorised for issue, by the Board of Trustees on 11 March 2026 and were signed on its behalf by:

Rev R Reid C.Ss.R. - Trustee



Company Number 3080066 (England & Wales)

1 ACCOUNTING POLICIES

1.1 *Basis of preparation of financial statements*

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) - (Charities SORP FRS 102), the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), and the Companies Act 2006.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

In applying the financial reporting framework, the trustees have made a number of subjective judgements, for example in respect of significant accounting estimates. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The nature of the estimation means the actual outcomes could differ from those estimates. Any significant estimates and judgements affecting these financial statements are detailed within the relevant accounting policy below.

1.2 *Public benefit entity*

The charitable company meets the definition of a public benefit entity as defined by FRS 102.

1.3 *Going concern*

The Trustees consider that there are no material uncertainties regarding the charitable company's ability to continue as a going concern. At the time of approving the financial statements, there are good levels of secured income and a strong fundraising pipeline for the financial year 2024-25.

1.4 *Income*

Income is recognised when the Charity has entitlement to the income, it is probable that the income will be received, and the amount can be measured reliably.

Income from grants, whether 'capital' or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably.

The charity receives donated food. The estimated value of this food and other consumables and used by the Ace of Clubs of £19,151 (2024 £19,000) has been included in the accounts.

In accordance with Charities SORP (FRS 102) the value of services provided by volunteers has not been included in these accounts. Refer to the Trustees' report for more information about their contribution.

Income tax recoverable in relation to donations received under Gift Aid is recognised at the time of the donation.

1.5 *Expenditure*

Expenditure is recognised once there is a legal or constructive obligation to make payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated to the applicable expenditure headings.

1.6 *Irrecoverable VAT*

Expenditure includes VAT and is reported as part of the expenditure to which it relates.

**Notes to the Financial Statements
for the year ended 31 July 2025**

1.7 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

1.8 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. The cost of minor additions or those costing less than £1,000 are not capitalised. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Plant and machinery etc	-20% on cost
Fixtures & Fittings	-15% on cost
Office Equipment	-20% on cost
Building Improvements	-10% on cost
Motor vehicles	-20% on cost

1.9 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

1.10 Debtors

Trade and other debtors are recognised at the settlement amount after trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.11 Cash at Bank and in Hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.12 Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discount due.

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with exception of bank loans which are subsequently measured at amortised cost using the effective interest rate.

1.13 Pension costs

The charity operates an auto enrolment scheme for all employee which commenced on 1 May 2017. The annual contributions payable are charged to the statement of financial activities.

1.14 Cash flow statement

The financial statements do not include a cash flow statement because the charity, as a small reporting entity, is exempt from the requirements to prepare such a statement under Financial Reporting Standard 102 as amended by Update Bulletin 1.

**Notes to the Financial Statements
for the year ended 31 July 2025**

2 INCOME	Unrestricted funds	Designated funds	Restricted funds	2025 Total funds	2024 Total funds
	£	£	£	£	£
Grants, donations and Legacy					
City Bridge Trust			78,700	78,700	-
Wimbledon Foundation Homeless Fund			49,570	49,570	26,360
StreetSmart			10,000	10,000	20,000
Streets of London			15,000	15,000	15,000
Neighbourly Foundation			750	750	-
Corporate (Designated)		-		-	50,000
National Lottery		-		-	59,764
Sir Harold Hood's Charitable Trust	15,000			15,000	15,000
Shadworth Hodgson Bequest	5,000			5,000	5,000
G & Mrs E Pollitzec Charitable Settlement	-			-	5,000
The Oliver Borthwick Foundation	5,000			5,000	-
Alexandra Trust	3,500			3,500	2,750
Denton's Charitable Trust	3,000			3,000	-
Southwark Cathedral	2,500			2,500	-
Legacy - Riches&Lines Stenhouse Estate	455			455	-
Individuals and corporate	147,155			147,155	136,365
Donated food	19,000			19,000	18,800
	200,610	-	154,020	354,630	354,039

3 INVESTMENT INCOME	2025	2024
	£	£
Deposit Interest	4,036	4,012

4 STAFF COSTS	2025	2024
Staff costs were as follows:	£	£
Salaries	184,157	122,076
Agency staff	10,996	15,046
Social Security Costs	9,527	4,061
Pension cost	5,524	3,659
	210,204	144,842

The average monthly number of employees during the year was 7 (2024: 5)

Apart from the Trustees, key management comprises the Director (in post for one year) and Centre Manager of Operations. The aggregate remuneration of key management amounted to £79,150 (2024: £35,333)

No employee received remuneration amounting to more than £60,000 in either year.

5 TRUSTEES' REMUNERATION, BENEFITS AND EXPENSES

During the year ended 31 July 2025 no trustees' received any remuneration, other benefits or reimbursement of expenses (2024 £nil).

**Notes to the Financial Statements
for the year ended 31 July 2025**

6 TANGIBLE FIXED ASSETS

	Building Improvements	Fixtures, Fittings & Equipment	Motor Vehicles	Kitchen Equipment	2025 Total
Cost					£
Cost brought forward	150,339	35,745	46,476	54,765	287,325
Additions	-	-	-	-	-
Disposals	-	-	-	-	-
At 31 July	150,339	35,745	46,476	54,765	287,325
DEPRECIATION					
Charge brought forward	139,567	26,250	27,885	51,422	245,124
Disposals	-	-	-	-	-
Charge for year	4,782	3,165	9,295	3,343	20,585
At 31 July	144,349	29,415	37,180	54,765	265,709
NET BOOK VALUE					
At 31 July 2025	5,990	6,330	9,296	(0)	21,616
At 31 July 2024	10,773	9,495	18,591	3,343	42,202

7 DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025 £	2024 £
Other debtors	0	310
Prepayments and accrued income	2,802	2,629
	<u>2,802</u>	<u>2,939</u>

8 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025 £	2024 £
Other creditors and accruals	7,667	7,520

9 STATEMENT OF FUNDS

	Brought Forward	Income	Expenditure	Transfers in/out	Carried Forward
	£	£	£	£	£
Designated funds					
Fixed asset dep'n fund	41,957	-	(20,421)	-	21,536
Building Improvement Fund	52,998	-	-	-	52,998
Building maintenance	38,804	-	(35,717)	-	3,087
	<u>133,759</u>	<u>-</u>	<u>(56,138)</u>	<u>-</u>	<u>77,622</u>
General funds					
General fund	106,144	228,517	(229,119)	-	105,542
Unrestricted funds	<u>239,903</u>	<u>228,517</u>	<u>(285,257)</u>	<u>-</u>	<u>183,163</u>
Restricted funds					
Staffing & core costs	10,000	143,270	(128,865)	-	24,405
Meals provision	6,428	10,750	(7,178)	-	10,000
Bicycle project	750	-	-	-	750
Vehicle fund	6,566	-	-	-	6,566
Other restricted funds	1,500	-	(1,500)	-	-
	<u>25,244</u>	<u>154,020</u>	<u>(137,543)</u>	<u>-</u>	<u>41,721</u>
TOTAL FUNDS	<u>265,147</u>	<u>382,537</u>	<u>(422,800)</u>	<u>-</u>	<u>224,884</u>

Fixed Asset Depreciation Fund – This fund represents the net book value of capital assets purchased with restricted funds.

Buildings Improvement Fund – established to set aside resources for the repairs and renewals to the Centre. The Trustees decide annually on the amount to be kept in reserve for cyclical maintenance. Expenditure on refurbishment or new equipment is allocated against this fund.

Ace of Clubs (Clapham)
Notes to the Financial Statements
for the year ended 31 July 2025

10 ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Restricted funds 2025 £	Unrestrict- ed funds 2025 £	Total funds 2025 £	Total funds 2024 £
Tangible fixed assets		21,616	21,616	42,202
Current assets	41,721	169,214	210,935	230,465
Current liabilities		(7,667)	(7,667)	(7,520)
TOTAL FUNDS	41,721	183,163	224,884	265,147

11 Compative Statement of Financial Activities
for the year ended 31 July 2024

	Notes	Unrestricted funds £	Designated funds £	Restricted funds £	Total funds £
INCOME					
Donations and grants		185,415	-	168,624	354,039
<i>Income from charitable activities</i>					
Drop-in centre		26,175	-	-	26,175
Investment income	2	4,012	-	-	4,012
Total income		215,602	-	168,624	384,226
EXPENDITURE					
<i>Costs of raising funds</i>					
Promotional and fundraising expenses		1,017	-	-	1,017
<i>Expenditure on charitable activities</i>					
Drop-in centre		190,041	21,161	153,729	364,931
Total expenditure		191,058	21,161	153,729	365,948
Net (expenditure)/income		24,544	(21,161)	14,895	18,278
Transfer to Designated Funds					-
Reconciliation of funds					
Total Funds brought forward		81,600	116,116	49,153	246,870
TOTAL FUNDS CARRIED FORWARD		106,144	94,955	64,048	265,148

Ace of Clubs (Clapham)								
Detailed Statement of Financial Activities								
for the year ended 31 July 2025								
				Total	Unrestricted	Designated	Restricted	Total
Income from:	Unrestricted	Designated	Restricted	Funds	funds	funds	funds	Funds
	2025	2025	2025	2025	2024	2024	2024	2024
Voluntary Income	£	£	£	£	£	£	£	£
Grants, Trusts & Legacies	34,455	-	154,020	188,475	38,783	50,000	118,624	207,407
Donations Churches & Schools	8,550			8,550	6,893			6,893
Donations Corporate	26,092			26,092	10,363			10,363
Donations Personal & food	97,487			97,487	92,104			92,104
Enthuse	33,535			33,535	36,932			36,932
Meal ticket sales	490			490	341			341
Drop-in centre	23,871			23,871	26,175			26,175
Deposit account interest	4,036			4,036	4,012			4,012
Total income	228,517	-	154,020	382,537	215,602	50,000	118,624	384,226
Expenditure on:								
Raising funds								
Promotional and fundraising exp	1,636		1,500	3,136	1,017			1,017
Charitable activities								
Salaries & agency staff	125,810		84,394	210,204	46,877		97,965	144,842
Hire of plant and machinery	-	1,070	-	1,070	1,116		-	1,116
Rent, rates and water	16,452		16,500	32,952	15,166		15,000	30,166
Light and heat	3,222	17,954	12,499	33,675	20,670		12,534	33,204
Telephone	1,592		-	1,592	4,262		-	4,262
Takeaway supplies	411		9,000	9,411	7,229		2,867	10,096
Meals provided	25,046		2,214	27,260	26,023		2,400	28,423
Cleaning and waste disposal	11,696	480	7,625	19,801	9,952		5,451	15,403
Repairs and renewals	1,845	13,070	-	14,915	15,620	11,936	2,383	29,939
Centre insurance	5,669		-	5,669	5,218		-	5,218
Motor & Travel expenses	5,823		-	5,823	2,550		267	2,817
Activities	156		-	156	1,456		-	1,456
Security	19,268		-	19,268	20,326		-	20,326
Staff Training & Seminars	1,041		-	1,041	1,094		1,128	2,222
Support and advice provision ex	1,645		3,811	5,456	1,061		2,538	3,599
Kitchen equip	600		-	600	644		-	644
Accountancy	1,200		-	1,200	1,000		-	1,000
Legal & Consultancy	0	3,143	-	3,143	3,143		-	3,143
Postage, stationery & printing	2,002		-	2,002	2,140		-	2,140
Computer software	2,595		-	2,595	1,895		-	1,895
Bank charges	366		-	366	377		-	377
Recruitment Expenses	725		-	725	1,323		-	1,323
Subscriptions	85		-	85	700		-	700
Other expenses	69		-	69	34		-	34
Depreciation of fixed assets	165	20,421	-	20,586	165	20,421	-	20,586
	227,483	56,138	136,043	419,664	190,040	32,357	142,533	364,931
Total expenditure	229,119	56,138	137,543	422,800	191,058	32,357	142,533	365,948
Net income/(expenditure)	(602)	(56,138)	16,477	(40,263)	24,545	17,643	(23,910)	18,278
Total funds bought forward	106,144	133,759	25,244	265,147	81,600	116,116	49,153	246,869
Total funds carried forward	105,542	77,621	41,721	224,884	106,145	133,759	25,244	265,147
Designated depreciation for funded assets		21,536				41,957		
Building improvement fund		56,085				91,802		
		77,621				133,759		

APPENDIX

For the Year Ended 31 July 2025

Food Partnerships

Aldi
City Harvest
COOK Clapham
Co-op
Crosta & Mollica
Critical Support
Fareshare (including The Felix Project and Foodiverse)
GAIL's
Lidl
KFC
Nando's
Neighbourly - (Sainsbury)
Marks & Spencer
Tesco
Trussell Trust
Waitrose

Service Delivery Partners

Change Grow Live
DWP
Footworks
Glassdoor
Guy's and St Thomas' NHS Foundation Trust's Health Inclusion Team
HM Prison & Probation Services
Job Centre Plus
King's Community Special Care Dentistry- Lambeth, Southwark & Lewisham
Lambeth Drug and Alcohol Treatment (Lorraine Hewitt House)
Lambeth Street Engagement Team
Lambeth Probation Services
NHS Dentist and NHS Nurse
Salvation Army
Safer Neighbourhood Team
SLAM/START
South London and Maudsley Hospital
Streetlink
SPEAR
St Vincent de Paul
Thames Reach
The Robes Project
Volunteering Matters

Corporate Volunteering Teams

AOK Events
AstraZeneca
Balfour Beatty
Baxall
Best of Clapham
Blueprint Partners
Built UK
Bupa
Caiger & Co
CBRE
Cielo
Clear bank
Columbia Threadneedle
Datasite
Doggart & Squash
Effem
FareShare
GHD Hair
Gore Street Capital
Greenyard
Gü Desserts
IQ Student Accommodation
Intrepid Travel
KPMG
Liberty Wines
London Borough of Lambeth
NatWest
Octopus
Pension Insurance Corporation
Peters and Peters
PIMCO
Pure Gym
PwC
Radancy
Rocket Food
SPEAR
Squish
Sysdoc
Tesco
Third Bridge
Wellcome