

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

HIGHWAY OF HOLINESS

FINANCIAL STATEMENT AS AT 31 OCTOBER 2020

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

Content

Contents

1.	Trustees Report	3
1.1	Principal activity	3
1.2	New challenges from Covid-19	6
1.3	Source of Financing and allocation of funding	7
1.4	Kingdom Lifestyle Mission (KLM) – International Educational Projects ...	8
1.5	Programmes Funding and Allocation of Source of Funding	9
1.6	Community and Church Youth Commitments.....	9
2.	Accountants' Independent Report	11
3.	Highway of Holiness: Annual Report for the Year Ended 31 October 2020	14
3.1	Scope of Operation and Undertaken Activities	14
3.2	Planned Objectives	15
3.3	Future Strategy	15
4.	Statement of Financial Performance Summary as at 31 October 2020.....	16
5.	Statement of Financial Position as at 31 October 2020	17
6.	Notes to the accounts: Year ended 31 October 2020.....	18
6.1	Accounting Policies.....	18
6.2	Statement of Performance as at 31 October 2020	19
6.3	Assets and Capitalisation 2019 - 20.....	20
6.4	Direct Charitable Expenditure on Direct Charitable Objectives	20
6.5	Management and Administration Expenses	20
6.6	Departmental and Responsibility Management.....	21
6.7	Grant Restricted Reserve	21
6.8	Trustees Commitment	21
6.9	Costing Activity Per Core Charitable Operations	22
6.10	Grant - Reaching Communities through National Lotteries	23
6.11	Grants Received for Homeless Project - Shelter and Feeding	24
6.12	Restricted and Unrestricted Funding as part of Strategy Review	24

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

1. Trustees Report

The Trustees present their report and annual accounts for the year ended 31 October 2020. The trustees report that the financial year ending on 31 October 2020 brought growth and expansion of our services to our community, the Church, Kingdom Lifestyle Mission (our International Education programme for under privileged children in developing countries) and homeless programme in UK.

Covid-19 Extraordinary Event

This year was most challenging for we had extra-ordinary events emanating from covid-19 pandemic. We implemented measures that brought about higher levels of exposures and opportunities to expand our humanitarian services to greater good for many local authorities and communities beyond our usual scope of considerations. We were ably assisted and attracted funding from many sources and continually received professional counselling from trusted sources including our external accountants, PMCT Accountants and Consultants. Full scope is provided under sections below.

Highway of Holiness had many press coverages beyond previous years, which we appreciate and are thankful for such exposures. For instance, many local press and national press including Independent Newspaper published services we offer. Such national press coverages similar to that covered by The Guardian Newspaper and The Times respectively in years past helped expose our services to many. The flip side of such positive exposures also brings more organisations and individuals to access services we provide. With such limited financial and accommodation resources we are constrained by levels of support we wish and intend to offer. Covid-19 has exposed the need to have dedicated living accommodation to house homeless residence other than sole use of our church premise and certainly not post covid-19 era. Urgent need for accommodation cannot be overemphasised.

1.1 Principal activity

The trust core principal activity is Christ Centred Church undertakings and secondary activities are services to humanity and general local community support. We provided food and shelter for over hundred and five (105) homeless people during accounting period under consideration. We also provided youth activities and personal development training for hundreds of young people in the Tottenham and Haringey Council local areas. During the year, significant assistance and commitment was given to youth educational projects to under privilege children in Ghana and South Sudan. Due to financial constraints KLM activities could not be extended to Ethiopia and Bulgaria as prior years, however other non-financial supports were provided.

We increased our commitment to local churches, local youth programmes and expanded our consideration in offering training programmes to assist young adults find work. We shall continue

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

to employ viable strategies to assist young adults enhance their employable status by engaging employment agencies to aid us achieve set objectives.

During the year various prayers and teaching conferences were organised on a regular basis and attendance to these conferences were very good. We also provided training seminars for teachers and volunteers of our Sunday school for children and youth club. We are grateful to Haringey Council for their contribution towards our local Summer Youth Programme including provision of premises of Haringey Youth Centre at Bruce Grove, Tottenham. We received grants from many sources as detailed below and £108,729.00 from TNLCF Reaching Communities.

Community Humanitarian Care and Homeless Programme

Our commitment to humanitarian care undertaken is as analysed below.

	2019 - 2020	2018 - 2019	2017 - 2018	2016 - 2017
Internal Youth and Children Ministry	2,066.67	3,100.00	3,400.00	4,500
Youth & Young Adults Community Programmes	2,275.00	3,900.00	6,240.00	7,280
Homeless Projects	88,452.00	91,000.00	91,000.00	91,000
Highway House - Islington Homeless Women Accommodation		1,500.00	6,552.00	7,863
Kingdom Lifestyle Mission (KLM) and International Educational Projects	8,583.96	9,867.00	8,235.00	8,100
	101,377.63	109,367.00	115,427.00	118,743

Constraints and Challenges

There has been closure of many supporting services and those accessing our services would continue to do so even after covid-19 considerations. Hence, what is deemed extra-ordinary event would become business as usual for the church and volunteers, thus long-term impact of covid-19. The need to meet such humanitarian services requires additional financial supports from many sources.

We aiming to expand Highway Youth Club (Keep It Real) to many communities if external funding could be resourced. Highway Youth Club specialises in Youth Education, Training and Personal Development within local communities.

There has been wider scope of recognition and exposure of our services and this has led to many recognised agencies including Red Cross, local Police and Hospitals contacting us to assist those they believe are in need of humanitarian assistance. During the financial year we dealt with many challenges successfully, however our main challenge has been inadequate sources of funding for continued demand for our services.

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

We are ever prepared to expand scope of consideration, offer training and education to volunteers where needed, however our objectives are constraint by financial resources available. Throughout the year, many requests for our support could not be met especially request for homeless women due to lack of accommodation facilities. We also require volunteers to be trained to support our day care and night care services.

Our provision for women in our Islington shelter has ended due to the expiration of the lease given by our benefactor. We plan opening shelter provisions for women going forward subject to availability of housing and funding facility.

Our Chairman and head of operations, Rev. Alexander Gyasi was awarded an MBE for his services to the community of Haringey.

Achievements during the Year

Most homeless people that recovered from alcohol, drugs misuse and diverse form of traumas have been successfully integrated into the local community. We successfully trained and helped many young adults get back to working.

Due to disproportionate impact of COVID-19 on persecuted Christians around the world, we extended support to Pakistan, India, South Sudan and Northern Nigeria where kidnapping of already disadvantage Christians does occur with increasing frequency. Mission support was also provided in Sierra Leone, Poland and the Philippines to help reduce impact of covid-19 on children. We also supported victims of the Beirut Harbor explosion in Lebanon especially for displaced children.

For Kingdom Lifestyle Mission (KLM) International Educational programme, we continued the vital provision of supplementary education for underprivileged children in Ghana and South Sudan where the need is most acute. We scaled back our operations in Bulgaria and Ethiopia to enable us start urgent educational programme for persecuted Christian children in Pakistan to improve their educational chances.

We met all planned objectives and operations especially widening the scope of our Youth Community work in previously not reached local communities. We were contacted by a number of organisations including Local Councils, Hospitals, Charitable Organisations and the Police to assist prospective clients and all anticipated requests for assistance were met.

We have expanded our provision by opening up a new day centre twice a week that welcomes the homeless and people living in isolation within and around surrounding communities. The centre provides a free hot meal, shower facility, Internet access, clothes and support with welfare, housing and employment to all that attend.

This year we were awarded Homeless Shelter of the year 2019-2020 by the Corporate Live Wire London Prestige Awards and we also received the Haringey Community Impact Award 2019.

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

1.2 New challenges from Covid-19

Covid-19 presented new problems that caused many charities to close or scale down supporting services and many beneficiaries of such supporting services were compelled to contact Highway of Holiness to deliver needed supports. We were contacted by many established organisations, local councils and governmental agencies during Covid-19 lockdowns than ever before hence the need to reinvent and adapt our processes to required humanitarian needs.

Specific challenges included:

- Expanded local community day care and feeding program from 2 days to 6 days a week.
- Sourcing new accommodations for our homeless residents using our place of worship for residence and for bedding due to spread of covid-19 viruses to protect individuals.
- Creating new and daily feeding programs that required use of PPE, social distance for kitchen food preparers and those packing food and arranging serviette, and those distributing food to beneficiaries.
- Once accommodation was sourced for individuals, we continued with supporting care services including occasional provision of hot meals which was delivered to them through use of hired transportation to protect them.
- Covid-19 caused untold damages to many families especially whereby many within local communities could not access certain level of services. We became service providers of choice for many and by the grace of God we met many needed supports.
- We had many financial challenges before covid-19 and it became more prevalent during lockdowns and local authorities imposed restrictions to protect our general communities. We were helped by many who provided funds to support our ever-increasing humanitarian services.

Financial supports

Financial supports received during extra-ordinary periods came from many sources. Many chose to remain anonymous using Charity Aid Foundation. We have made attempt to extend our appreciation to our donors and whereby we have been successful in ascertaining donors names, we say thank you on behalf of all beneficiaries for your generosity and kindness.

Our church members continued to provide practical financial and voluntary services. We also had tangible financial support from individuals and local communities and business. Nothing could have been achieved without your giving and sacrifices. We had financial supports from many sources including:

- Reaching Communities through National Lotteries. This formed bulk of our grant for our community humanitarian services. They have continued to offer unqualified support for us.
- Housing Justice Fund
- Haringey Council - to provide Winter bedding for Haringey specific Homeless
- HMG Physiotherapy

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

- London Community Response Fund
- Covid response fund from HM Government The Office for Civil Society
- Charity Aid Foundation
- Martin Lewis Covid-19 Response Fund through Charity Aid Foundation

We take opportunity to say thank you for making a difference in another person's life positively.

1.3 Source of Financing and allocation of funding

Our finances for the year ended 31 October 2020 was stable. The income level was not too different from previous years and for this very reason we would like to express our sincere gratitude to external donors for general public donation of £8,155.00 and members of Highway of Holiness church for their generous donations of £154,269.00 and members' contributions has mainly been source of funding of our programmes.

We also received grant of £188,947.00 of which £108,729.00 towards Day Centre and Community Care including feeding was donated by Reaching Communities through National Lotteries. The grant amount is pro-rated on monthly time span towards personnel cost, utilities, training and management; and unallocated part of the amount, though committed forms part of banking balance as at 31 October 2020. Unspent allocated amount is carried forward as Grant Restricted Funds.

During the financial year we received donations of £124,935.00 which is a reduction of £39,673.00 from previous year donation and £45,107.00 from two years ago. Grant allocated to financial year increased by £94,744.00 from prior year of £85,290.00 to £180,034.00. Our total expenditure increased to £297,582.00 from £247,546.00, thus an increase of £50,036.00. Our net yearly surplus increased by £5,035.00 to £7,387 from £2,352.00, thus increasing operational performance reserve position from £60,421.00 to £67,808.00.

Income Received for 2019 -2020 Reconciliation

	Amount (£)
Other Grants Received	80,218
Reaching Communities - Unallocated Grants Received 2019 - 2020	108,729
	188,947
Donations from Members	116,359
Donations from General Public towards Homeless Projects	8,577
Total Income Received in 2019 - 2020	313,882
Add Restricted Grant brought forward from previous year	55,846
Less Restricted Grant carried forward	(64,759)
Income received and allocated for 2019 - 2020	304,969

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

1.4 Kingdom Lifestyle Mission (KLM) – International Educational Projects

During the year our commitment to helping under privilege children in many African countries led to creation of Kingdom Lifestyle Mission – International Educational Projects. We established operation to provide supplementary education for young people between the ages of 11 to 21 years who had no means of furthering their education and training.

Number of Children Supported

Countries	2019 - 2020	2018 - 2019	2017 - 2018	2016 - 2017	2015 - 2016
Ethiopia				300	450
Ghana – KLM	1,120	980	750	800	1,005
South Sudan	400	250	300	300	355
Pakistan	80				
	1,600	1,230	1,050	1,400	1,810

Associated Cost of Children Number

Kingdom Lifestyle Mission (KLM) International Educational Projects and Other International Mission Supports

Countries Where Children are Supported	2019 - 2020	2018 - 2019	2017 - 2018	2016 - 2017	2015 - 2016
	Amount (£)	Amount (£)	Amount (£)	Amount (£)	Amount (£)
Ethiopia		-	-	1,100	2,000.00
Ghana	3,367.18	8,500.00	5,750.00	4,500	9,000.00
South Sudan	1,700.00	1,367.00	2,485.00	2,500	5,000
Pakistan	733.30				
Sierra Leone	154.90				
Poland	1,430.00				
India	591.78				
Nigeria	102.90				
Philippines	201.90				
Lebanon crisis	302.00				
Total	8,583.96	9,867.00	8,235.00	8,100	16,000

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

1.5 Programmes Funding and Allocation of Source of Funding

Funds allocated to training, supplementary education, homeless programmes, many community youth works and our general operational funding was allocated as follows:

Income Required for Annual Operations

	2019 – 2020	2018 – 2019
Incoming Resources		
Donations	124,935	164,608
Grants Allocated	180,034	85,290
Total Incoming Resources	304,969	249,898

Allocation of Funding for Financing

	%	2019 – 2020	%	2018 - 2019
Direct Specific Church Cost	9.73%	24,760	6.66%	16,765
Combined Administrative Cost for All Units	25.23%	64,188	24.72%	62,188
Internal Youth and Children Ministry	0.81%	2,067	1.23%	3,100
Youth & Young Adults Community Programmes	0.64%	1,625	1.55%	3,900
Highway House - Day Care Specifics	22.23%	56,564	22.48%	56,564
Feeding & Accommodation of 105 Homeless - Highway House Projects	34.76%	88,452	36.17%	91,000
Highway House - Community Youth Project and Care	3.22%	8,190	3.26%	8,190
International Operations and Assistance	3.37%	8,584	3.92%	9,867
	100.00%	254,429	100.00%	251,574
Thus, total of Specific Highway Allocation excluding general Administration	57.00%	145,016	36.17%	147,564

1.6 Community and Church Youth Commitments

Welfare for Community and Church Members was provided on needs reported and identified by those responsible for managing applicable units. We provided a youth cafe/club from the Bruce Grove Youth Centre which is a premise provided by Haringey Council for youth programmes. It must be emphasised that we have a good working relationship with Haringey Council and they have continued to be supportive of our Community Youth Programmes.

During the year we provided subsidised food, recreational activities and personal development programmes for young people and this provision is open to all members of the community without

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

any qualification criterion. We were able to attract young people from the traveller's community which is considered to be hard to reach group of young people and would seek to establish long-term relationship with the group.

As part of our Community Care Programme considerations; we go out on the streets every Saturday to offer free tea and coffee to the general public and engage them in conversations to promote community cohesion.

For our Homeless Programme, we provided food and shelter for over 95 homeless people. Some of these homeless people came directly from the streets, whilst others were referred to us by organisations such as Hospitals, The British Red Cross, Police Service, Crisis Charity, The Refugee Council, London Catholic Worker and Day Centres, and various Governmental Agencies including Thames Reach and No Second Night Out. Many homeless individuals are referred to us because they have no recourse to public funds, hence they are unable to access statutory provision(s).

We have achieved the above by utilising and developing our extensive network of partner agencies. This includes from the Local Authority, Crisis, Shelter, MIND Haringey, Refugee Council, local charities Edible London, soup kitchens, medical practices, housing organisations etc.

Planned Objectives

There has been a sharp rise in the number of homeless people and young adults requiring our services, and this has been a strain on the finances of the charity. As part of our planned consideration due to ever increasing demand on our services, we planned to acquire a hostel where we can transfer people from our existing shelter to assist them in making the transition to independent living.

We have identified the need to set up a social enterprise and employment training programme to improve youth employment chances within our local community especially within Tottenham as a long-term objective subject to availability of funding.

We plan to widen scope of sourcing funding to reduce over reliance on contributions by members of Highway of Holiness. It is our objective to solicit external assistance and resources to enable us meet increased demand.

Signed: *Alex Gyasi*

Rev Alexander Gyasi

Chairman of the Trust

For and on behalf of Trustees and Members of Highway of Holiness

Date: 07 March 2021

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

2. Accountants' Independent Report

As Accountants we report on the unaudited accounts for Highway of Holiness to the Trustees of Highway of Holiness. It is our responsibility to state, on the basis of the procedures specified in the General Directions given by the Charity Commissioners under section 43 (7) (b) of the Act, whether particular matters have come to our attention.

Respective responsibilities of trustees and examiner

As described on the balance sheet the Trustees of Highway of Holiness are responsible for the preparation of the accounts for the year ended 31 October 2020, set out on pages 13 to 20, and the Trustees consider that the church is exempt from an audit requirement of section 43 (2) of the Charities Act 1993 (the Act) does not apply. In accordance with Trustees of Highway of Holiness instructions, we have compiled these unaudited accounts in order to assist Trustees of Highway of Holiness to fulfil its statutory responsibilities, from the accounting records and information and explanations made available to us.

Our views on strategies and operational approach

Operations are well organised and finances are equally well managed. During year, Reaching Communities provided grant for Homeless and Communities work which was timely and critically needed. We strongly hold the view that consistent external sources of funding be found if Highway of Holiness scope of consideration would be maintained and request for services met.

Activities of Highway of Holiness has been increasing over the years and has reached a level that requires strategic review. Presently all the social activities or humanity activities undertaken by Highway of Holiness cannot be met with its limited resources. Request by local communities, charities, hospitals, fire service and other governmental organisations cannot be met especially with homeless women. Demands for highway of holiness activities far outstrips its available resources by more than 50%.

Attention must be paid to core services of church activities especially in areas of mission and evangelism to increase church members at faster than current rate. It is paramount that a dedicated place is secured for church services as present auditorium is partly used as accommodation after church services for homeless operations.

Basis of independent examiner's report

Our examination was carried out in accordance with the General Direction given by the Charity Commissioners. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts and seeking explanations from you as trustees on any such matters. The procedures undertaken do not provide all the evidence that would be required by an audit, and consequently, we do not express an audit opinion on the view given by the

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

accounts. As our scope of consideration and includes auditing, the same has been extended in our examination for sound recording and management.

Covid-19 Challenges

We anticipate post covid-19 challenging times in demand for provided services to be even higher than current levels as those that have come to rely on such services would continue to recommend to those in similar needs.

As the church aim to continue to offer quality services and maintain individual dignity your operational considerations for service users. We anticipate wider demand for our services going forward after such wider scope of exposure and tendency to deny individuals needing our humanitarian services is probable possibilities due to our scarce financial resources and lack of accommodations to house homeless individuals. Presently, the church has become one of the main centres for local communities and is constantly receiving enquiries to extend to its services. The church must now aim to increase its networking collaboration to working with other charities, respective local communities, religious organisations, hospitals, red cross and governmental agencies such fire service, local councils and the Police to help potential beneficiaries access their services due its limited financial and accommodation resources.

Provision of funds (Reserve)

- Two grants received from Reaching Communities through National Lotteries and Covid-19 Response Funds is associated with time and delivery of services. Grants not allocated yet as earned income are classified as Grants Restricted Funds.
- The church is prudently planning to have access to long-term accommodation for church services, community youth centre, community day care and homeless housing projects. Church members contributed over £100,000.00 towards church building project over previous years and this was continued for 2019 – 2020 accounting year. However, with permission from members, trustees allocated part of building project fund to support homeless project and covid-19 humanitarian supports due to unexpected delays in receivable grant funds. Members specific donations towards church building project and corresponding amount set aside would be deemed as part of Restricted Funds.
- Three Months (13 weeks) Operational Reserve is prudently required to be set aside as Restricted Fund to help support expected and ever-increasing demands for Highway of Holiness offered services. Presently funds set aside would only support planned services for two weeks and it is important that provision is made to increase Operational Restricted Funds.
- Unrestricted funds are part of operational surplus reserve available to trustees and management to apply together with periodic receivable donations and allocated grants.

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

Our view is that unrestricted funds is not adequate to support each process outlined by Trustees. Due to limited funding Trustees could not allocate funding from unrestricted funds for the church internal youth programmes which is also vital to future sustainability of the church.

Our view is that the Church cannot continue to cut back on its core activities year on year. We believe it is paramount that additional support is needed to cover for living accommodation for homeless care for community ever-increasing expenses. For instance, the church in partnership with Edible London Charity is currently providing over 500 cooked meals per week for residence of Haringey impacted by covid-19. We also believe that unrestricted funds should be reserved for core church activities if possible, hence the need to seek external support cannot be over emphasised.

Independent examiner's statement

In accordance with our examination, no matter has come to our attention:

- (1) Which gives us reasonable cause to believe that in any material respect the requirements:
 - (a) To keep accounting records in accordance with section 41 of the Act: and
 - (b) To prepare accounts which accord with the accounting records and to Comply with the accounting requirements of the Act have not been met, or
- (2) To which, in our opinion, attention should be drawn in order to enable a proper understanding of the accounting to be reached.

Signature: *Vino Sant*

PMCT Accountants Partner Name: Vincent Santeng – *PGDIP, MBA, FCCA*

In a Capacity as: *Qualified Chartered and Certified Accountant.*

Date: 07 March 2021

Address: Unit 322B Ability House, 121 Brooker Road, Waltham Abbey, EN9 1JH

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

3. Highway of Holiness: Annual Report for the Year Ended 31 October 2020

3.1 Scope of Operation and Undertaken Activities

The Trustees report that the financial year ended 31 October 2020 continued to bring new challenges for the organisation.

The Highway Homeless Programme has expanded beyond our current capacity as we are currently providing evening shelter and feeding for over 50 homeless people on daily average. The majority of homeless clients are from Eastern Europe, Africa, Asia including those from China and UK citizens. By the end of the financial year, we had over 25 different nationalities that we provide services for. We also continue to provide alcohol counselling and detoxification services together with specialist agencies.

During the year we had even greater demand for housing and caring for female homeless individuals. To this effect we created a temporary accommodation we named as 'Highway House - Islington Homeless Women Accommodation'. During the year average of 7 women were housed in 2017-18 accounting year.

The building used for housing women was provided by a benefactor for a limited and not available after its expiry date. The Church is currently seeking assistance from many communities and would be sponsors to assist in securing accommodation for homeless and expend beyond current provision.

We work closely with some North London Councils including Haringey Council regarding various aspects of the Homeless Projects. We were able to offer needed help to homeless individuals on account of many volunteers from within and outside Highway of Holiness who have contributed food items, clothing and personal time towards the Programme. Many Churches and organisations continue to show interest in the Homeless Programme and have promised to donate needed resources towards the programme.

We continue to improve on our Community Youth Programmes which have gained wider recognition outside our local community. The programmes offer assistance to youth needing social assistance, advice, counselling and specifically organising group trips and camps with sole purpose of directing local youth to channel their energy towards realising their potential regardless of social background and religious believes. Through these activities we promote or provide supplementary education, confidence building, social integration and improvement of the employment prospects of the Youth in the community. We also promote godliness and social responsibility through these activities.

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

During the year we continued to assist and contribute resources to other charitable organisations engaged in youth work. We currently organise youth television programme called Keep It Real (KIR) and are currently looking for sponsors to enable us to expand this programme because of its importance to the youths in our communities and nationwide.

In line with our Christian ethos, during the year, various teaching and prayer seminars were organised on regular basis. Again, the attendances to these activities have continued to increase especially in the areas of helping the youth to desist from joining 'Gangs' in favour of living a Christ centred life. Periodic training was organised for the Children and Youth teachers / Counsellors who again extended themselves beyond our available resources by continuing to sacrifice their time in helping the youth gain positive valuable life changing lessons. These training seminars were aimed at equipping our volunteers with the new skills required to deal with wide ranging educational developments and changing Youth cultural trends in the community.

3.2 Planned Objectives

We have been contacted by many youth organisations within the UK and outside UK especially South Sudan, Ghana, Ethiopia, Kenya, Bulgaria and Romania for resource assistance. Our objective is to seek funding from many viable sources so as to continue to offer humanitarian assistance individuals and groups subject to funding availability.

We plan to maintain present Homeless considerations at Tottenham. If an accommodation is secured it would be dedicated to women homeless projects. Demand and requests for expansion of our Youth programs consideration from local communities, local councils and Governmental agencies would not be ignored. Significant amount has been set aside as committed expenditure hence deliberately committed as part of existing liabilities for Women Homeless program.

We plan to continue with all existing programmes including expanding our training program for volunteers' subject to availability of financial resources and support from interested parties.

3.3 Future Strategy

We are of the view that current funding strategy for the Church, Youth and Community projects, and Homeless programme is not sustainable. Currently resources needed to facility the Church specific core programs such as members own welfare, replacement of musical equipment, outreach and reserves for building funds are solely used to finance Youth (Keep It Real), Community help and education, and Homeless programmes.

The Church members are also aging and with retirements looming there is an urgent need for the Church to focus on evangelism and youth projects to attract diverse members from the community.

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

We believe the current spend would have to increase by at least 150% above current levels over the next 5 years to ensure current scope of operations and financial commitments from the Church remain sustainable.

Over 46.24% of income is allocated to Homeless Programmes and such generosity of our members and the general public is appreciated and should be encouraged. The Homeless Programmes have been increasing in scope over the last few years and is now serving many across UK. Governmental agencies such the Police and hospitals, NGOs such as the Red Cross and local councils including Haringey, Hackney and Enfield all have been approaching the Church to accept more clients. Current pressure and need to meet increasing demand for Homeless Programme services imply enhancing existing strategic approach is urgently needed.

We are of the view that the Homeless Programme should be continued and still largely financed by the Church for now however there is the need to register the Homeless Programme as a separate charity on its own. It is paramount that other relevant partners and different sources of funding would be required if demand for helping fellow human beings are to be met.

4. Statement of Financial Performance Summary as at 31 October 2020

	2019 – 2020	2018 – 2019
Incoming Resources		
Donations	124,935	164,608
Grants	180,034	85,290
Total Incoming Resources	304,969	249,898
Resources Expended		
Direct Charitable Expenditure on charitable objectives (Note 6.3)	264,457	228,584
Other Expenditure: Management and Administration of the Charity (Note 6.4)	33,125	18,962
Total Resources Expended	297,582	247,546
Net Incoming Resources for the year	7,387	2,352
Fund Balances brought forward	60,421	58,069
Fund Balances carried forward	67,808	60,421

The net movement in funds for the years stated above arose entirely from continuing activities. There are no recognised gains or losses for the years above other than included in the above Statement of Financial Activities. The notes from Pages 17 to 23 form part of these accounts.

Above is Highway of Holiness performance statement and the Balance Sheet below is reflection of true and fair view of the church position as at 31 October 2020.

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

5. Statement of Financial Position as at 31 October 2020

		2019–2020		2018–2019
FIXED ASSETS				
Tangible Fixed Assets (Note 6.3)		1,322		1,763
CURRENT ASSETS				
Debtors	5,000		5,000	
Cash in hand and Advance Payment	4,500		5,341	
Balance at Bank and in Hand	169,874		131,119	
	179,374		141,460	
LIABILITIES:				
Operational Liabilities falling due within one year (Note 6.2)	37,326		27,682	
	37,326		27,682	
Net Current Assets		142,048		113,778
Net Assets		143,370		115,541
FUNDS				
Restricted Grants		64,759		40,120
Members Restricted Donations for Building Project		55,000		50,000
Restricted Operational Emergency Reserve		11,000		5,120
Unrestricted		12,611		20,301
Net Funding Position		143,370		115,541

Approved by the Board of Trustees on 07 March 2021.

Signed: *Alex Gyasi*

Rev Alexander Gyasi

Chairman of the Trust

For and on behalf of Trustees and Members of Highway of Holiness

Date: 07 March 2021

The notes to accounts are on pages 18 to 24.

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

6. Notes to the accounts: Year ended 31 October 2020

6.1 Accounting Policies

6.1.1 Basis of measurement and preparation of accounts

The financial statements have been prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (Effective April 2008).

The financial statement reflects requirements of the revised Statement of Recommended Practice 'Accounting for Charities' (SORP). The charity complied with Best practice at the time of preparing these accounts.

6.1.2 Tangible Fixed Assets depreciation policy

All fixed Assets are capitalised after taking account of any grants receivable (if any), at the following annual rates in order to write off each asset over its estimated useful life. The charge for depreciation is calculated to write-off the costs of fixed assets are capitalised over their usefulness on the following bases:

- Equipment 25% on Net Book Value (reducing balancing capitalising method)
- Furniture 25% on Net Book Value (reducing balancing capitalising method)
- Fittings 25% on Net Book Value (reducing balancing capitalising method)

6.1.3 Income Recognition

Income is accounted for on an accruals basis, except for donations, which are credited to income when received during the period.

6.1.4 Expenditure

All expenditure is accounted for on an accrual basis. Direct charitable expenditure relates to those incurred or grants payable, which directly relate to the furtherance of the charity's objects. Management and administration costs include wages and related costs of central administration.

6.1.5 Valuation information and policy

Where applicable valuations would be undertaken as the lower of cost and net realisable value, after making due allowance for obsolete. Cost includes all direct expenditure and an appropriate proportion of fixed and variable overheads.

6.1.6 Funds

The charity's funds are classified as restricted funds marked for specific dedicated use and reason for usage may have been identified by donors. Unrestricted funds available for use at the discretion of the trustees.

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

6.2 Statement of Performance as at 31 October 2020

	2019 – 2020		2018 – 2019	
Incoming Resources				
Donations		124,935		164,608
Grants Allocated		180,034		85,290
Total Incoming Resources		304,969		249,898
Direct Charitable Expenditure on Direct Charitable Objectives				
Allowances - Highway of Holiness	19,660		20,227	
Allowances - Highway House	86,850		52,880	
Community Humanitarian Care and Homeless Programme	100,728		109,367	
Departmental and Responsibility Management	24,760		16,765	
Office Rates	1,962		1,345	
Lease Rent	30,498		28,000	
		264,457		228,584
Management and Administration Expenses				
Telephone and Fax	1,783		1,733	
Books, Tapes, Stationery & Administration	6,057		459	
Accountancy and Professional Fees	2,200		1,061	
Consultants and Advisory	11,613		7,572	
Training	2,500		1,720	
Depreciation / Capital Allowance	441		589	
Insurances	1,997		1,223	
Light & Heat	4,854		2,837	
Repairs and Renewals	500		387	
Publication and Advertising	320		340	
General Maintenance Department	860		1,041	
		33,125		18,962
Total Expenditure		297,582		247,546
Net Surplus or Deficit		7,387		2,352
Fund Balances brought forward		60,421		58,069
Fund Balances carried forward		67,808		60,421

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

6.3 Assets and Capitalisation 2019 - 20

Cost	Equipment	Furniture	Fittings	Total
As at 01 November 2019	29,685	8,459	56,240	94,384
Additions				
	29,685	8,459	56,240	94,384
Depreciation				
As at 01 November 2019	28,895	8,178	55,548	92,621
Charge for the Year - 2019 - 20	198	70	173	441
	29,093	8,248	55,721	93,062
Net Book Value - 31 October 2020	592	211	519	1,322
Net Book Value - 31 October 2019	790	281	692	1,763

6.4 Direct Charitable Expenditure on Direct Charitable Objectives

	2019 - 2020	2018 - 2019
Allowances - Highway of Holiness	19,660	20,227
Allowances - Highway House	86,850	52,880
Community Humanitarian Care and Homeless Programme	100,728	109,367
Departmental and Responsibility Management	24,760	16,765
Office Rates	1,962	1,345
Lease Rent	30,498	28,000
Total	264,457	228,584

6.5 Management and Administration Expenses

	2019 - 2020	2018 - 2019
Telephone and Fax	1,783.02	1,733
Books, Tapes, Stationery & Administration	6,057.46	459
Accountancy and Professional Fees	2,200.00	1,061
Consultancy and Advisory	11,613.10	7,572
Training	2,500.00	1,720
Depreciation / Capital Allowance	441.00	589
Insurances	1,996.61	1,223
Light & Heat	4,853.60	2,837
Repairs and Renewals	500.00	387
Publication, Advertising and Digital	320.00	340
General Maintenance Department	859.72	1,041
Total	33,124.51	18,962.01

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

6.6 Departmental and Responsibility Management

	2019-2020	2018-2019
Youth and Retreat Expenses	3,270	2,405
Audio Ministry	385	550
Music & Worship	2,415	2,100
Prayer Ministry	300	500
Outreach Expenses	6,328.18	1,500
Visiting Preachers	786.50	1,210
Mission & Evangelism	525	3,500
Members Welfare	10,750	5,000
	24,759.68	16,765

6.7 Grant Restricted Reserve

Reaching Communities through National Lotteries	36,688.49
Grants Received for Homeless Project - Shelter and Feeding	28,070.67
2019 - 2020 Total Grant Restricted Funding	64,759.16

6.8 Trustees Commitment

No amounts were paid to any trustees during the year in respect of their duties as trustees. The office of Ministers total payment was £19,000.00 which is at the same level for the past five years for duties as a fulltime Christian Minister. The church also employs 4 specialists for its undertakings and that implies enrolling in stakeholder pensions for all employees.

Trustees are committed to complying with stated regulations applicable to operations and readily outsource expertise to meet new challenges in short to medium terms if needed expertise is not available.

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

6.9 Costing Activity Per Core Charitable Operations

Kingdom Lifestyle Mission (KLM) – International Educational Projects

	Overall Cost	Highway of Holiness Church	Highway House - Homeless Project	KLM	Highway Youth Club	Total of Charitable Deeds
KLM Education						
Ghana	8,500			8,500		8,500
South Sudan	1,367			1,367		1,367
Direct Charitable Expenditure on Direct Charitable Objectives						
Internal Youth and Children Ministry	3,100				3,100	3,100
Youth & Young Adults Community Programmes	3,900				3,900	3,900
Allowances - Highway of Holiness	20,227	20,227				
Allowances - Highway House	52,880		52,880			52,880
Homeless Projects - Residential Feeding	91,000		91,000			91,000
Community Humanitarian Care	1,500		1,500			1,500
Departmental and Responsibility Management	16,765	9,221	7,544			7,544
Office Rates	1,345	673	673			673
Lease Rent	28,000	14,000	14,000			14,000
	228,584	44,120	167,597	9,867	7,000	184,464
Management and Administration Expenses						
Telephone and Fax	1,733	867	867			867
Books, Tapes, Stationery & Administration	459	300	159			159
Accountancy and Professional Fees	1,061	800	261			261
Consultants and Advisory	7,572	2,500	5,072			5,072
Training	1,720	520	1,200			1,200
Depreciation / Capital Allowance	589	589				
Insurances	1,223	612	612			612
Light & Heat	2,837	1,135	1,702			1,702
Repairs and Renewals	387	194	194			194
Publication and Advertising	340	300	40			40
General Maintenance Department	1,041	350	691			691
	18,962	8,165	10,797			10,797
Total Expenses	247,546	52,286	178,393	9,867	7,000	195,260

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

6.10 Grant - Reaching Communities through National Lotteries

Accounting Year	Account for 2018-19 Project: Homeless Project - Day Centre	Amount (£)	Total Grants (£)
2018 - 2019	Reaching Communities through National Lotteries	68,400.00	
2018 - 2019	Reaching Communities through National Lotteries	52,010.00	
		120,410.00	120,410.00
	Grant Application		
2018 - 2019	PAYE Allocated in 2018 - 19	52,880.29	
2018 - 2019	Food - Day care	3,683.33	
	Training and Setup - Consultant	5,000.00	
	Other Related Grant Expenditure	3,000.00	
			64,563.62
2018 - 2019	Grant remaining of £55,846.38 part is for Restricted Reserve £40,120.00		55,846.38
2019 - 2020	Reaching Communities through National Lotteries	54,364.50	
2019 - 2020	Reaching Communities through National Lotteries	54,364.50	
		108,729.00	
			108,729.00
2019 - 2020	Available Grant for Projects		164,575.38
2019 - 2020	PAYE Allocated in 2019 - 20	86,850.22	
	Food - Day care	5,200.00	
	Training	1,500.00	
	Other Related Grant Expenditure including Utilities	4,516.67	
	Total	98,066.89	98,066.89
			66,508.49
	Grants for Homeless and Community Projects: Day Centre - Covid-19 Lockdown Extra Expenditure		
	Food Purchases	17,500.00	
	Travel	700.00	
	Food Packaging (bags and disposable cutlery) & PPE	3,395.00	
	Volunteers Food Packaging and Distribution	1,736.00	
	Food Preparers (Cooks)	6,489.00	
		29,820.00	29,820.00
2019 - 2020	Restricted funding from Grant		36,688.49

HIGHWAY OF HOLINESS

Statement of Financial Activities for the Year Ended 31 October 2020

6.11 Grants Received for Homeless Project - Shelter and Feeding

Accounting Year	Account for 2018-19: Project: Homeless Project & Community Support and Covid-19 Pandemic Support	Amount (£)
2018 – 2019	Santander Bank	5,000.00
	Less Used towards Homeless feeding	5,000.00
		0.00
2019 – 2020	Grants for 2019-20 Account	
	Housing Justice	5,000.00
	Haringey Council - to provide Winter bedding for Haringey specific Homeless	9,000.00
	HMG Physiotherapy	200.00
	London Community Response Fund	4,950.00
	Grant - Martin Lewis Covid-19 Response Fund	8,000.00
	Grant - Charity Aid Foundation	1,000.00
	Covid response fund from HM Government - The Office for Civil Society	45,106.00
	Mark Sturge - through Charity Aid Funding	918.00
	HMRC Furlough Grant	6,043.79
	Other Grants Received	80,217.79
	Less used for Covid-19 Pandemic program, Feeding and Homeless	52,147.12
	Restricted funding - Other Grant Allocated	28,070.67

6.12 Restricted and Unrestricted Funding as part of Strategy Review

	Amount (£)
Reaching Communities through National Lotteries	68,400
Reaching Communities through National Lotteries	52,010
	120,410
Grant from Santander Bank	5,000
Total of Restricted Funding	125,410
Used on Restricted Activities:	85,290
Unrestricted Fund	40,120