

COMPANY REGISTRATION NUMBER: 03018256  
CHARITY REGISTRATION NUMBER: 1051112

**P.A.L.A.C.E. For All Limited**  
**Company Limited by Guarantee**  
**Unaudited Financial Statements**  
**31 March 2021**

**A I GROMAN FCA**  
Groman & Company  
Chartered Accountants  
5 Violet Hill  
St. John's Wood  
London  
NW8 9EB

# **P.A.L.A.C.E. For All Limited**

## **Company Limited by Guarantee**

### **Trustees' Annual Report (Incorporating the Director's Report)**

**Year ended 31 March 2021**

The trustees, who are also the directors for the purposes of company law, present their report and the unaudited financial statements of the charity for the year ended 31 March 2021.

#### **Reference and administrative details**

**Registered charity name** P.A.L.A.C.E. For All Limited

**Charity registration number** 1051112

**Company registration number** 03018256

**Principal office and registered office** Brickworks  
42 Crouch Hill  
London  
N4 4BY

**The trustees** R.C. Dixon  
M. Carolan  
C. Ellis (Chair)

**Company secretary** J. Smith

**Independent examiner** A.I. Groman FCA  
Groman & Company  
Chartered Accountants  
5 Violet Hill  
St. John's Wood  
London  
NW8 9EB

# **P.A.L.A.C.E. For All Limited**

## **Company Limited by Guarantee**

### **Trustees' Annual Report (Incorporating the Director's Report) *(continued)***

**Year ended 31 March 2021**

#### **Structure, governance and management**

##### **Governing Document**

The charity is constituted as a company limited by guarantee and is therefore governed by a Memorandum and Articles of Association, dated 3 December 1995. In October 1992 Palace became a registered charity and in February 1995 the organisation became Palace for All Ltd, a company limited by guarantee.

##### **Appointment, induction & training of Trustees**

All members are circulated with invitations to nominate trustees prior to the AGM. When considering co-opting trustees, the Board has regard to the requirement for any specialist skills needed. New trustees undergo orientation and are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role.

##### **Organisation**

The charity holds committee meetings 8 times a year, every 6 weeks excluding during the summer months, to conduct its business. There is a one full time manager, delegated to manage the day to day affairs of the organisation. The remaining staff carry out face to face work with the clients. The charity engages the services of self-employed professionals to undertake specialised sessions for disabled children. Various fundraising initiatives are undertaken by staff and trustees together. Grant applications are undertaken by the senior members of staff.

##### **Risk management**

The trustees have a risk management strategy which comprises:-

- an annual review of the risks the charity may face;
- the establishment of systems and procedures to mitigate those risks identified in the plan; and-
- the implementation of procedures designed to minimise any potential impact on the charity should those risks materialise.

##### **Objectives and activities**

The charity's constitutional objects are 'To relieve and advance the education of disadvantaged children in particular by assisting such children to continue in full time education'. The charity undertakes activities that will support the children's health and wellbeing, progress their education and support their emotional development through a range of therapies, teaching and developmental play as well as providing support to their families.

##### **Achievements and performance**

The Covid-19 lockdowns had a significant impact on Palace's provision of services over the year including our Stay and Play, therapies provisions and Short Breaks holiday schemes. In line with government regulations and local authority guidance we remained closed until the beginning of the summer. Because of repeated lockdowns or severe curtailment of possible activities, along with parental reluctance to attend any group services we provided no in person term time activities in the year. They have begun again at a slower rate since June 2021.

With continued support from the local authority (the London Borough of Islington) and our network of local providers we re-opened our Short Breaks provision in July 2020 and were able to sustain that throughout the remainder of the year including the summer and remaining half-terms, albeit with reduced capacity. Families were initially reluctant but with increased Covid safety precautions and following a long period of home isolation, children and their families were happy to attend and we were able to provide a well-needed break for all family members.

# **P.A.L.A.C.E. For All Limited**

## **Company Limited by Guarantee**

### **Trustees' Annual Report (Incorporating the Director's Report) *(continued)***

**Year ended 31 March 2021**

#### **Achievements and performance *(continued)***

For the most part we were unable to open our term time activities during this financial year because they all involved the attendance of the children with adults but we were pleased to be able to arrange an online provision of Music Therapy which we continue to maintain on its regular weekly schedule.

We were further supported by the local authority continuing its grant funding and by our receipt of payments under the furlough scheme for many of our staff.

#### **Financial review**

The statement of Financial Activities shows income for the year of £66,324 (2020: £136,737) and total expenditure of £52,764 (2020: £119,283). The surplus of £13,560 (2020: £16,914) is made up of net income in unrestricted revenue of £13,560 (2020: net income in unrestricted funds £36,166).

#### **Reserves**

The present level of funding is adequate to support the running of the charity for the year ahead. The limits placed on our provisions of services in this year was counteracted by the continuation of grant funding and the support of the Coronavirus Job Retention ("Furlough") Scheme.

#### **Plans for future periods**

In light of Covid19 regulations and our own risk assessments in respect of our different services, we determined we would not be able to carry out our term-time activities and would not be able to provide our Short Break services until the summer of 2020. Our charitable activities supporting children with disabilities were severely curtailed in the year but have been expanding since then.

We have begun to re-open our term time services to children and their parents and hope to have that fully functional later in the year, subject to any further Covid restrictions or outbreaks.

Our Short Breaks holiday programme will also expand and we will be lifting the restrictions as is appropriate and in keeping with our ongoing risk assessments while we continue to endeavour to ensure that we are accessible to those children who are most in need of our services under all the circumstances.

#### **Small company provisions**

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies' exemption.

The trustees' annual report was approved on ..... and signed on behalf of the board of trustees by:

C. Ellis  
Trustee

J. Smith  
Charity Secretary

# **P.A.L.A.C.E. For All Limited**

## **Company Limited by Guarantee**

### **Independent Examiner's Report to the Trustees of P.A.L.A.C.E. For All Limited**

**Year ended 31 March 2021**

I report to the trustees on my examination of the financial statements of P.A.L.A.C.E. For All Limited ('the charity') for the year ended 31 March 2021.

#### **Responsibilities and basis of report**

As the trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

#### **Independent examiner's statement**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

A.I. Groman FCA  
Independent Examiner  
Groman & Company  
Chartered Accountants  
5 Violet Hill  
St. John's Wood  
London  
NW8 9EB

**P.A.L.A.C.E. For All Limited**  
**Company Limited by Guarantee**  
**Statement of Financial Activities**  
**(including income and expenditure account)**  
**Year ended 31 March 2021**

		Unrestricted funds	2021 Restricted funds	Total funds	2020 Total funds
	Note	£	£	£	£
<b>Income and endowments</b>					
Donations and legacies	5	54,470	11,854	66,324	136,336
Investment income	6	–	–	–	1
Other income	7	–	–	–	400
<b>Total income</b>		<u>54,470</u>	<u>11,854</u>	<u>66,324</u>	<u>136,737</u>
<b>Expenditure</b>					
Expenditure on charitable activities	8,9	39,910	11,854	51,764	119,823
Other expenditure	10	1,000	–	1,000	–
<b>Total expenditure</b>		<u>40,910</u>	<u>11,854</u>	<u>52,764</u>	<u>119,823</u>
<b>Net income and net movement in funds</b>		<u>13,560</u>	<u>–</u>	<u>13,560</u>	<u>16,914</u>
<b>Reconciliation of funds</b>					
Total funds brought forward		36,166	–	36,166	19,252
<b>Total funds carried forward</b>		<u>49,726</u>	<u>–</u>	<u>49,726</u>	<u>36,166</u>

The statement of financial activities includes all gains and losses recognised in the year.  
All income and expenditure derive from continuing activities.

The notes on pages 7 to 12 form part of these financial statements.

# P.A.L.A.C.E. For All Limited

## Company Limited by Guarantee

### Statement of Financial Position

31 March 2021

	Note	2021 £	£	2020 £
<b>Current assets</b>				
Debtors	14	1,840		37,004
Cash at bank and in hand		52,993		18,238
		<u>54,833</u>		<u>55,242</u>
<b>Creditors: amounts falling due within one year</b>	15	<u>5,107</u>		<u>19,076</u>
<b>Net current assets</b>			<b>49,726</b>	<b>36,166</b>
<b>Total assets less current liabilities</b>			<b>49,726</b>	<b>36,166</b>
<b>Net assets</b>			<b>49,726</b>	<b>36,166</b>
<b>Funds of the charity</b>				
Unrestricted funds			<b>49,726</b>	<b>36,166</b>
<b>Total charity funds</b>	17		<b>49,726</b>	<b>36,166</b>

For the year ending 31 March 2021 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of trustees and authorised for issue on ....., and are signed on behalf of the board by:

C. Ellis  
Trustee

The notes on pages 7 to 12 form part of these financial statements.

**P.A.L.A.C.E. For All Limited**  
**Company Limited by Guarantee**  
**Notes to the Financial Statements**  
**Year ended 31 March 2021**

**1. General information**

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is Brickworks, 42 Crouch Hill, London, N4 4BY.

**2. Statement of compliance**

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

**3. Accounting policies**

**Basis of preparation**

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

**Going concern**

There are no material uncertainties about the charity's ability to continue.

**Judgements and key sources of estimation uncertainty**

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

**Fund accounting**

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

# **P.A.L.A.C.E. For All Limited**

## **Company Limited by Guarantee**

### **Notes to the Financial Statements** *(continued)*

#### **Year ended 31 March 2021**

#### **3. Accounting policies** *(continued)*

##### **Incoming resources**

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

##### **Resources expended**

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

##### **Defined contribution plans**

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

# P.A.L.A.C.E. For All Limited

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

Year ended 31 March 2021

#### 3. Accounting policies *(continued)*

##### Defined contribution plans *(continued)*

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

#### 4. Limited by guarantee

The company is limited by guarantee of £1 per member without share capital.

#### 5. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
<b>Grants</b>			
London Borough of Islington	23,774	–	23,774
LB Islington: Short Breaks	30,696	–	30,696
Mini Breaks	–	–	–
Kusuma Trust	–	–	–
BBC Children In Need	–	11,854	11,854
	<u>54,470</u>	<u>11,854</u>	<u>66,324</u>
	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £
<b>Grants</b>			
London Borough of Islington	23,774	–	23,774
LB Islington: Short Breaks	78,671	–	78,671
Mini Breaks	8,461	–	8,461
Kusuma Trust	10,000	–	10,000
BBC Children In Need	–	15,430	15,430
	<u>120,906</u>	<u>15,430</u>	<u>136,336</u>

#### 6. Investment income

	Unrestricted Funds £	Total Funds 2021 £	Unrestricted Funds £	Total Funds 2020 £
Bank interest receivable	<u>–</u>	<u>–</u>	<u>1</u>	<u>1</u>

#### 7. Other income

	Unrestricted Funds £	Total Funds 2021 £	Unrestricted Funds £	Total Funds 2020 £
Fees receivable	<u>–</u>	<u>–</u>	<u>400</u>	<u>400</u>

# P.A.L.A.C.E. For All Limited

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

Year ended 31 March 2021

#### 8. Expenditure on charitable activities by fund type

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
Principal activity	30,503	11,854	42,357
Support costs	9,407	–	9,407
	<u>39,910</u>	<u>11,854</u>	<u>51,764</u>
	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £
Principal activity	79,983	15,305	95,288
Support costs	23,275	1,260	24,535
	<u>103,258</u>	<u>16,565</u>	<u>119,823</u>

#### 9. Expenditure on charitable activities by activity type

	Grant funding of activities £	Support costs £	Total funds 2021 £	Total fund 2020 £
Principal activity	42,357	7,781	50,138	118,216
Governance costs	–	1,626	1,626	1,607
	<u>42,357</u>	<u>9,407</u>	<u>51,764</u>	<u>119,823</u>

#### 10. Other expenditure

	Unrestricted Funds £	Total Funds 2021 £	Unrestricted Funds £	Total Funds 2020 £
Gifts and donations	<u>1,000</u>	<u>1,000</u>	<u>–</u>	<u>–</u>

#### 11. Independent examination fees

	2021 £	2020 £
Fees payable to the independent examiner for: Independent examination of the financial statements	<u>1,260</u>	<u>1,260</u>

#### 12. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2021 £	2020 £
Wages and salaries	64,351	61,715
Social security costs	20	–
Employer contributions to pension plans	649	570
	<u>65,020</u>	<u>62,285</u>

# P.A.L.A.C.E. For All Limited

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

#### Year ended 31 March 2021

#### 12. Staff costs *(continued)*

The average head count of employees during the year was Nil (2020: 11). The average number of full-time equivalent employees during the year is analysed as follows:

	2021 No.	2020 No.
Number of management staff	–	1
Number of other staff	–	10
	<u>–</u>	<u>11</u>

No employee received employee benefits of more than £60,000 during the year (2020: Nil).

#### 13. Trustee remuneration and expenses

SORP 2015 requires the following statements to be made:- no remuneration or other benefits from employment with the charity or a related entity were received by the trustees.

#### 14. Debtors

	2021 £	2020 £
Trade debtors	–	36,084
Other debtors	1,840	920
	<u>1,840</u>	<u>37,004</u>

#### 15. Creditors: amounts falling due within one year

	2021 £	2020 £
Bank loans and overdrafts	182	–
Trade creditors	2,320	16,884
Accruals and deferred income	1,260	1,260
Social security and other taxes	1,232	825
Credit card account	3	3
Other creditors	110	104
	<u>5,107</u>	<u>19,076</u>

#### 16. Pensions and other post retirement benefits

##### Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £649 (2020: £570).

# P.A.L.A.C.E. For All Limited

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

Year ended 31 March 2021

#### 17. Analysis of charitable funds

##### Unrestricted funds

	At 1 April 2020 £	Income £	Expenditure £	Transfers £	At 31 March 2021 £
Unrestricted Fund	<u>36,166</u>	<u>54,470</u>	<u>(40,910)</u>	<u>—</u>	<u>49,726</u>

	At 1 April 2019 £	Income £	Expenditure £	Transfers £	At 31 March 2020 £
Unrestricted Fund	<u>18,952</u>	<u>121,307</u>	<u>(103,258)</u>	<u>(835)</u>	<u>36,166</u>

##### Restricted funds

	At 1 April 2020 £	Income £	Expenditure £	Transfers £	At 31 March 20 21 £
Restricted Funds	<u>—</u>	<u>11,854</u>	<u>(11,854)</u>	<u>—</u>	<u>—</u>

	At 1 April 2019 £	Income £	Expenditure £	Transfers £	At 31 March 2020 £
Restricted Funds	<u>300</u>	<u>15,430</u>	<u>(16,565)</u>	<u>835</u>	<u>—</u>
BBC - Children In Need	<u>—</u>	<u>8,421</u>	<u>(8,256)</u>	<u>165</u>	

**P.A.L.A.C.E. For All Limited**  
**Company Limited by Guarantee**  
**Management Information**  
**Year ended 31 March 2021**

**The following pages do not form part of the financial statements.**

**P.A.L.A.C.E. For All Limited**  
**Company Limited by Guarantee**  
**Detailed Statement of Financial Activities**  
**Year ended 31 March 2021**

	2021 £	2020 £
<b>Income and endowments</b>		
<b>Donations and legacies</b>		
London Borough of Islington	23,774	23,774
LB Islington: Short Breaks	30,696	78,671
Mini Breaks	—	8,461
Kusuma Trust	—	10,000
BBC Children In Need	11,854	15,430
	<u>66,324</u>	<u>136,336</u>
<b>Investment income</b>		
Bank interest receivable	—	1
	<u>—</u>	<u>1</u>
<b>Other income</b>		
Fees receivable	—	400
	<u>—</u>	<u>400</u>
<b>Total income</b>	<u>66,324</u>	<u>136,737</u>
<b>Expenditure</b>		
<b>Expenditure on charitable activities</b>		
Wages and salaries	64,351	61,715
Pension costs	649	570
Rent	6,246	21,000
Light and heat	—	315
Insurance	617	869
COJR Refund	(34,937)	(920)
Legal and professional fees	1,410	1,380
Telephone	918	1,059
Other office costs	658	1,120
Direct project and activity costs	11,852	32,645
Other governance costs	—	70
	<u>51,764</u>	<u>119,823</u>
<b>Other expenditure</b>		
Gifts and donations	1,000	—
	<u>1,000</u>	<u>—</u>
<b>Total expenditure</b>	<u>52,764</u>	<u>119,823</u>
<b>Net income</b>	<u>13,560</u>	<u>16,914</u>

# P.A.L.A.C.E. For All Limited

## Company Limited by Guarantee

### Notes to the Detailed Statement of Financial Activities

Year ended 31 March 2021

	2021 £	2020 £
<b>Expenditure on charitable activities</b>		
<b>Principal activity</b>		
<b><i>Grant funding activities</i></b>		
Wages/salaries	64,351	61,715
Pension costs	649	570
Staff training	—	315
COJR Refund	(34,937)	(920)
Other office costs	442	963
Direct project & activities costs	11,852	32,645
	<u>42,357</u>	<u>95,288</u>
<b><i>Support costs</i></b>		
Rent	6,246	21,000
Insurance	617	869
Telephone	918	1,059
	<u>7,781</u>	<u>22,928</u>
<b>Governance costs</b>		
Accountancy fees	1,410	1,380
Other office costs	216	157
Other governance costs	—	70
	<u>1,626</u>	<u>1,607</u>
<b>Expenditure on charitable activities</b>	<u><u>51,764</u></u>	<u><u>119,823</u></u>