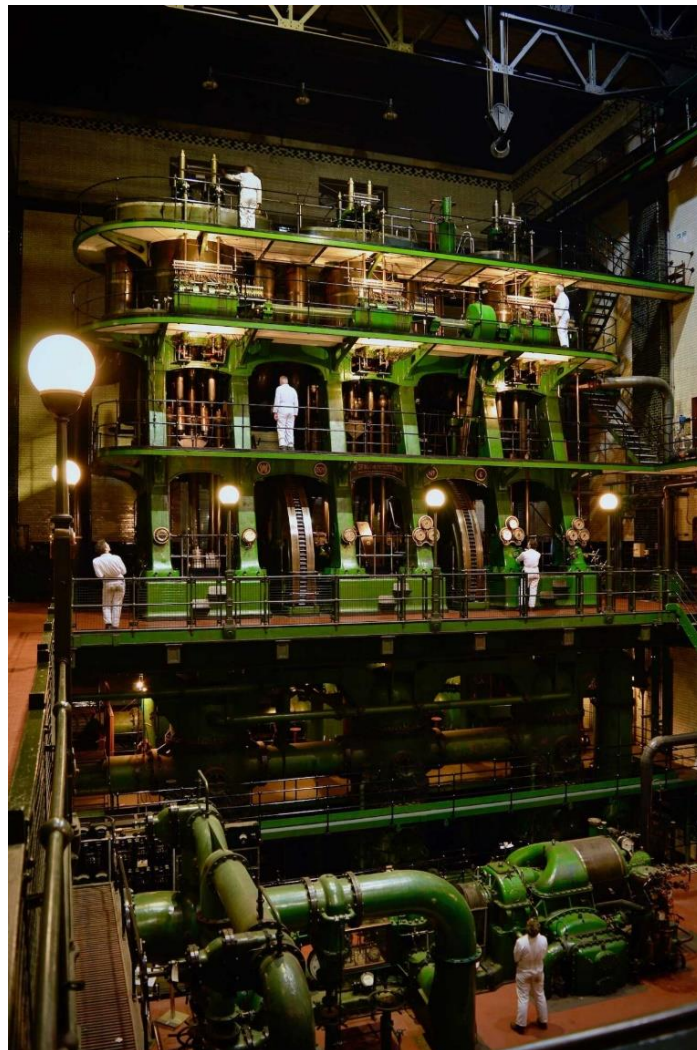


## Kempton Great Engines Trust Limited

### Annual Report and Accounts January 2022 – December 2022



The Trustees, who are also directors of the Charity for the purposes of the Companies Act 2006, present their report with the financial statements of the Charity for the year ended 31st December 2022. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and the Accounting and Reporting by Charities; Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard 102 ('FRS102')



## Kempton Great Engines Trust

### REFERENCE AND ADMINISTRATIVE DETAILS

#### Company Name

Kempton Great Engines Trust Limited

#### Registered Company Number

03094226

#### Registered Charity Number

1048936

#### Scheduled Monument Number

153

#### Registered Office

Kempton Steam Museum  
Kempton Park Waterworks  
Snakey Lane  
Hanworth  
Middlesex  
TW13 6XH

#### Trustees

Richard Albanese appointed 6 December 2022

John Anderson Chair

Felix Charteris appointed 6 December 2022

Bernard Chorley resigned 31 July 2022

Stephen Fielding appointed 14 June 2022

Christopher Hobson resigned 14 June 2022

David Lawrie

Abdullah Seba appointed 24 January 2023

Jerry Scholefield

Susan Webb

Martin Wicks

#### Company Secretary

Richard Abbott resigned 24 May 2022

Steven Bamforth appointed 24 May 2022

#### Independent Examiner

David Clay

#### Bankers

CAF Bank Ltd



## Kempton Great Engines Trust

### MESSAGE FROM THE CHAIR

This has been a year of transition, another step on a journey in which the museum builds on the great successes of the past to restore one of our original pumping engines to steam and open the museum to the public. Now, it is time to look ahead and secure our future, the future of the collection and to focus more on the delivery of our new charitable objects. This report is itself the first of a new generation of annual reports which will say more about our actual outcomes and achievements.

We have as outlined later ambitious plans for the museum. Getting there will be rewarding and also challenging. Longer term sustainability will drive a lot of what we do. The running of the Trust will need to be kept under review and action taken to improve business process such as a new information system. Like many charities we will have to face and deal with the issues around volunteering and how to maintain that ethos and way of working.

While this is going on we will need to do more to improve financial sustainability. Perhaps most of all though we will be working to widen and diversify our audience.

The annual report is mainly a chance to look back and to be proud of our recent achievements. This is especially important in an organisation wholly volunteer led and run.

I first need to thank the volunteer teams who maintain our equipment and look after our visitors in various ways. There are thousands of hours of time given over the course of the year.

I need also to thank the trustees for their support in starting a process of reform and taking part in the work of delivering on those reforms.

We have enjoyed the continued support of Thames Water in facilitating change. Thanks also to councillors and officers of the London Borough of Hounslow for their encouragement, time and financial resources.

The museum is a place of recognised national importance. It is our privilege to work for its future. We hope you will follow us, volunteer with us and support us so that the next phase of our development ensures the museum is there for future generations to enjoy.

John Anderson

Chair

October 2023



## Kempton Great Engines Trust

### ABOUT KEMPTON GREAT ENGINES TRUST

Kempton Great Engines Trust Ltd. trades as Kempton Steam Museum. The Trust was incorporated on 23 August 1995 with the aim to preserve the historic triple expansion steam pumping engines at Kempton Park Pumping Station and make them accessible to the public as a museum. The museum building and its original steam pumping engines and other equipment is a Scheduled Monument (No 153). It is also Grade II\* listed. In 2002 the "Sir William Prescott" engine was returned to steam and in December that year the museum was inaugurated by the then HRH The Prince of Wales. The museum was opened to the public in 2004.

#### Our Vision

To be the "must visit" international destination celebrating Britain's industrial heritage and highlighting the importance of conserving and sustaining clean water supplies now and for the future.

#### Our Mission

To tell the story of the Kempton Park site and its vital role in providing clean, safe water to large areas of London continuously for over 100 years,

To provide a unique opportunity to view working examples of the pinnacle of traditional steam engine development and the transition to turbine technology.

#### Our values

In addition to the Nolan principles these are:

- Foster partnership.
- Recognise the value of industrial heritage both for people's sense of place, well-being and for its own sake.
- Foster diversity and inclusion.
- Enable involvement through volunteering.
- Be locally relevant to global concerns.

#### Governance

The Board of Trustees governs Kempton Great Engines Trust. There are a number of committees reporting to the board. The committees' terms of reference and membership are approved by the board.

The trustees are all volunteers. The bulk of our conservation work and the running of the museum as a public venue is carried out by volunteers. A paid part-time bookkeeper has very recently been appointed.



## Kempton Great Engines Trust

### OBJECTIVES AND PERFORMANCE

#### Public benefit

The trustees confirm that they have complied with the duty in Section 17 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit and that the activities carried out by Kempton Great Engines Trust during the year were all undertaken to further its objects. A detailed explanation is shown under activities and performance.

#### Objectives

The Trust's charitable objects are set out in the Articles of Association as revised in January 2023. They are for the public benefit:

To promote, encourage, improve and advance the education of all about past, present and future importance of conserving and sustaining clean public water supplies by:

- 1) The collection, preservation, safeguarding, interpretation and display of equipment, objects and artefacts of whatsoever nature relating to, but not exclusively, the story of the Kempton Park site and its role in the supply of safe clean water to large areas of London; and
- 2) The operation of a museum at Kempton Park pumping station based on the appropriate sector standards which provides the public the opportunity to see the original steam engines working in their original setting alongside examples of evolving turbine technology; and
- 3) A wider understanding and appreciation of the importance of the industrial revolution in the social and economic development of Great Britain, including coal power, electricity generation, railways and civil engineering.

#### Opening to the public

Our principal activity and biggest draw is opening the museum to the general public within our available resources. One weekend each month between March and November (except July) the "Sir William Prescott" pumping engine is run in steam four times each day. The museum is also open every Sunday thorough the season as a static exhibit.

As part of the educational aim guided tours of the static No 7 engine are provided giving background to the engineering and operation of the engines and pumps.

During the course of the year over 4,000 people visited the museum despite one open weekend and Open House being cancelled due to events beyond the museum's control.

#### Access Lift

We intend to improve accessibility to the museum and its collection so we can cater for a more diverse audience. This is a challenge in a site of industrial origin. We are however proud that with a substantial grant from Hounslow Council we have installed a new lift in the former loading bay area.

This lift brings people up from outside ground level up the driving floor with all other visitors. It is already a well-used facility.

#### Refreshments

A small but very popular refreshment area in the engine house provides a range of snacks along with hot and cold drinks.

The purchase this year of a new coffee machine means we can provide a broader range of specialist drinks to improve the visitor experience and generate additional income.



## Kempton Great Engines Trust

A small shop sells merchandise primarily related to the building and its contents and also items related to the history of water supply. This is another significant source of income.

### Special events

In addition, a number of additional events were held, including two fundraising musical evening events and a musical production by a local school. Approximately five hundred visitors participated in these events which also provided additional income to support the charity.

### Volunteering

The museum is run entirely by volunteers in two main areas:

- Technical
- Front of house

#### Technical

Our main significance and attraction is that our original no. 6 engine runs in steam. It requires constant care and attention to maintain in good and safe working order. We have a dedicated group of around 25 volunteers who take on these behind-the-scenes activities under the direction of the Technical Committee that reports to the Trust. We currently have 11 volunteers who are fully qualified in all aspects of the operation of the Great Engine with those remaining receiving training. The technical volunteers logged 4,845 hrs on-site work in 2022.

#### Front of house

Every bit as important as engineers and electricians are the volunteers who make our visitor experience as enjoyable and comfortable as it can be. These people do everything from welcoming visitors at the front door, helping out in the car park, looking after the toilets and, of course, serving refreshments.

### Governance

We reported last year on work we were doing to improve our governance. Over the year a number of consultation exercises with the members of Kempton Great Engines Society were held about the future shape of our management and how the society's members could be involved. As a result the society agreed to dissolve itself and merge various activities into the trust. Former society members who still volunteer are included in the membership of our various committees.

We took the chance of these changes to introduce a supporters' scheme. There are currently 170 supporters who pay an annual or life subscription and receive regular updates on the activities and progress of the museum.

At the same time we engaged Russell Cooke Solicitors to review and advise on changes to our Articles of Association. Clauses on conflicts of interest were added and changes in the trustee body mean that all these issues are resolved. The new articles were approved by the Charities Commission.

### Looking to the future

The trustees have an ambition to extend and expand. We are outgrowing what we are able to do in our current building. If we are to offer a wider audience the kind of visitor experience expected today and to deliver a bigger programme based on our objects, especially in education, we simply need more space and capacity.



## Kempton Great Engines Trust

Our longer-term aim is to expand the museum into the original boiler-house immediately adjacent to the engine house. This Grade II\* listed structure is a huge volume of now redundant space which could accommodate our needs well into the future.

We have started discussions with a supportive Thames Water about the project which will inevitably take a number of years. We are therefore looking at what we can do in the intervening years starting now to give us more physical space, improve volunteering, some staff capacity and how to build our audience. Hounslow council continue to be supportive in this area.

Associated activity includes moving a workshop area to help increase visitor space in the engine house and a range of conservation works designed to improve the presentation of our unique museum.

### Accreditation

The trustees recognise the importance to our stakeholders and potential funders of demonstrating that the museum is run and operated on recognised standards. As part of our expansion plans we will embark on a process of seeking accreditation with Arts Council England.

### Developing our audience

Approval ratings for are high at 95%. Typical comments include:

*"An absolutely staggering, almost overwhelming place on arrival. Just as we walked in they were starting the Sir William Prescott engine. It was astounding to hear and see. I was quite moved. This machine is three stories tall. Gargantuan. The sight, noise (gentle, but so distinctly mechanical) smell (of lubricating oil) scale, grandeur and beauty knocked me for six."*

*"The staff were all very friendly, helpful and very knowledgeable. Any questions I had were more than fully answered."*

*"Fascinating place, full of history. Very friendly, knowledgeable volunteers. Well worth a visit."*

These sorts of comments are good to hear. We do though need to do more to widen, deepen and diversify our audience. We carry out visitor surveys by asking visitors to complete a form. The data collected shows our audience to be overwhelmingly white British and over 55 years of age.

### Ethnic background:

- 95% White British
- 5% Other British

A statistically insignificant but nonetheless important number of overseas visitors.

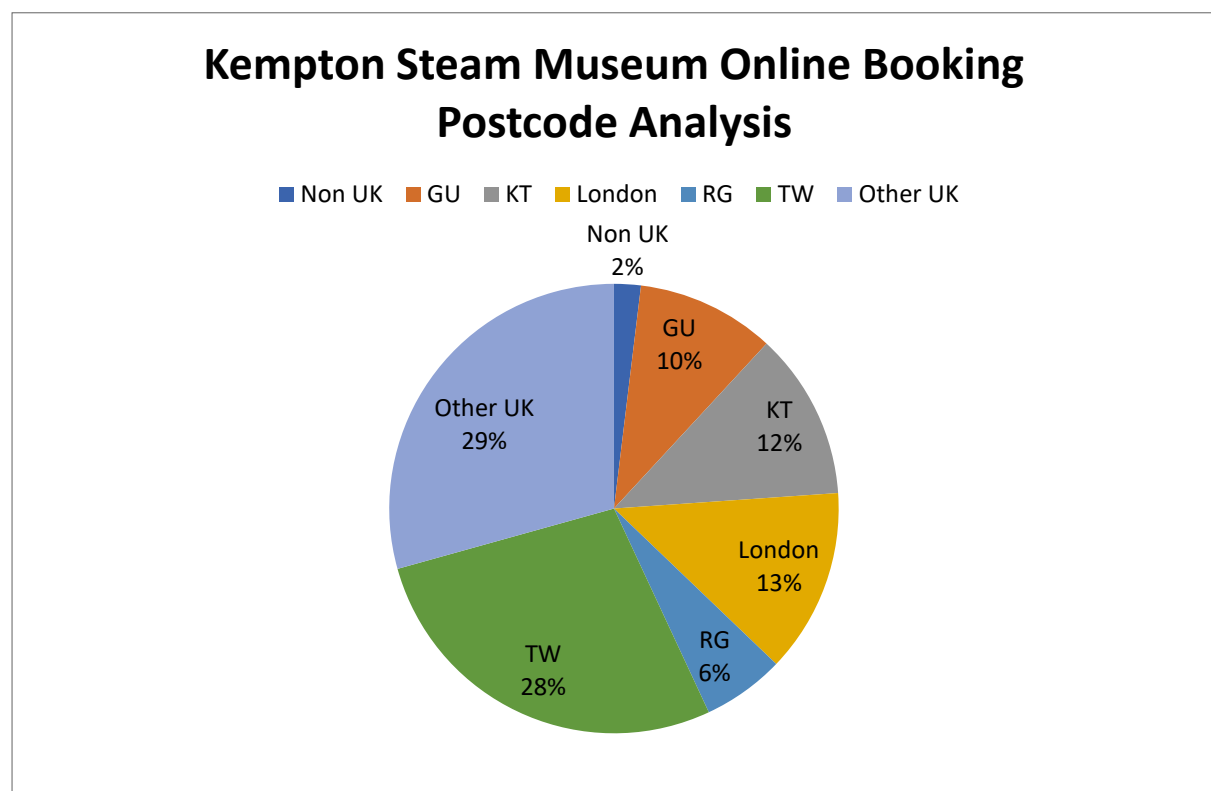
### Gender

- 55% male
- 45% female

Age distribution:

16-24 1.7%  
 25-34 1.7%  
 35-44 15.3%  
 45-54 11.9%  
 55-64 32.2%  
 65+ 37.3%

Where Visitors come from



On the whole this chart confirms that we have as many visitors coming from “other UK” areas as the Twickenham post code areas which form our most local community. It also shows a low representation of visitors from the Kingston postcode areas. There is also an important number of overseas visitors.

The trustees will be taking steps to do more audience development work in the coming year. There will be a focus on younger people.





## Kempton Great Engines Trust

### Partnership

A list of supporting partners is below. The museum has some links with other pumping stations at the London Museum of Water and Steam and Crossness. Sharing knowledge and experience of mutual challenges will be important as we pursue accreditation. We will aim to extend such collaboration in areas such as sustainability.

We have excellent links to London Borough of Hounslow in various functions which we will maintain. We are also members of the Hounslow Cultural Partnership giving us access to other cultural sites in the borough with whom we will aim to work closely.

Thames Water will be a major partner as we move the museum expansion plans forward not just in relation to the buildings but also delivering our vision.

### FINANCIAL REVIEW

#### Principal funding sources

The principal sources of funding during the year were:

- Sales of tickets for admission to the museum
- Refreshments
- Merchandise

Donations of £4,479 were received during the year, £1,180 from the public and £3,299 from the Kempton Great Engines Society after it was wound up.

A grant of restricted funds was received from the London Borough of Hounslow for the access lift.

#### Reserves policy

The Trustees have a reserves policy. It aims to hold sufficient funds to ensure that the No 6 engine can be kept in full working order in the event of unexpected engineering works requiring specialist contractors. In 2022 the reserve figure was increased in line with inflation. The policy will be reviewed annually.

#### Funds in deficit

There were no funds in deficit at the end of the accounting year.

#### Investment policy and objectives

Kempton Great Engines Trust does not have significant funds to invest and funds above those needed to deal with day-to-day transactions are kept on bank deposit.

#### Funds held as custodian for others

Kempton Great Engines Trust does not hold any funds as custodian for others.

### Partnership

We are grateful for the support of:	London Borough of Hounslow
	Thames Water
	Historic England
	Association of Independent Museums
	Museum of London



## Kempton Great Engines Trust

### INDEPENDENT EXAMINER'S REPORT

I report on the accounts for the year ended 31st December 2022 set out on pages 11 to 13.

#### Respective responsibilities of the trustees and examiner

The charity's trustees (who are also the directors for the purpose of company law) are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year (under Section 145 of the Charities Act 2011 (the 2011 Act)) and that an independent examination is required.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- ☐ Examine the accounts under Section 145 of the 2011 Act;
- ☐ Follow the procedures laid down in the General Directions given by the Charity Commission (under Section 145(5)(b) of the 2011 Act); and
- ☐ State whether particular matters have come to my attention.

#### Basis of the independent examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

#### Independent examiner's statement

In connection with my examination, no matter has come to my attention which gives me reasonable cause to believe that, in any material respect, that:

1. the requirements:

- ☐ to keep accounting records in accordance with Section 386 and 387 of the Companies Act 2006;

and

- ☐ to prepare accounts which accord with the accounting records, comply with the accounting Requirements of Section 394 and 395 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities have not been met; or

2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Signed

A handwritten signature in black ink, appearing to read 'David Clay'.

Date: 11 October 2023

David Clay  
29, Ladywood Road  
Surbiton, KT6 7PB



## Kempton Great Engines Trust

### FINANCIAL STATEMENTS

#### Statement of Financial Activities for the year ended 31st December 2022

	Notes	2021	2022
		£	£
<b>Incoming Resources</b>			
Donations	1	3,599	4,479
Grants	2	0	18,875
Trading	3	25,606	40,959
Bank Interest		0	433.36
Business Interruption Claim	4	2,500	2,623
Supporter Fees		0	1,150
<b>Total</b>		<b>31,705</b>	<b>68,520</b>
<b>Resources Expended</b>			
Operations		16,233	39,081
Insurance		1,888	1,550
Administration	5	38,179	30,826
		<b>56,300</b>	<b>71,457</b>
Net Change in Resources in Year		-24,595	-2,937
Add Funds at Beginning of Year		152,143	127,548
<b>Total Funds Held at 31st December</b>		<b>127,548</b>	<b>124,611</b>
<b>Balance Sheet at 31st December</b>			
Fixed Assets (net of depreciation)	6	42,488	40,727
<b>Current Assets</b>			
Cash in Bank, on Deposit and in hand		83,184	111,245
Prepayments/Accruals	7	30,468	0
Stock		1,876	3,107
Liabilities		0	0
<b>Net Assets</b>	8	<b>158,016</b>	<b>155,079</b>
<b>Represented by Unrestricted Funds</b>		<b>158,016</b>	<b>151,653</b>
<b>Represented by Restricted Funds</b>		<b>0</b>	<b>3,426</b>



## Kempton Great Engines Trust

### Notes to Financial Accounts

		<b>2021</b>	<b>2022</b>
		£	£
1. Donations:	Public	99	1,180
	Kempton Great Engines Society	3,500	3,299
		<b>3,599</b>	<b>4,479</b>
2. Grants:	London Borough of Hounslow	<b>0</b>	<b>18,875</b>
3. Trading Income:	Sales from public opening	19,327	39,759
	Filming fees	6,275	1,200
		<b>25,602</b>	<b>40,959</b>
4. Settlement of Business Interruption Claim for closures in 2020 and 2021 (£2,500 received in 2021, £33,091 received in 2022, of which £30,468 recognised in 2021)		<b>32,968</b>	<b>2,623</b>
5. Administration: Office (In 2021 includes £13,865 for review of Trust Constitution)		17,246	13,937
	Financial Charges	1,253	3,089
	Travel	0	0
	Telephone & Internet	3,813	2,217
	Marketing & Publicity	8,744	3,313
	Rent	875	875
	Depreciation	6,248	7,395
		<b>38,179</b>	<b>30,826</b>



## Kempton Great Engines Trust

	<b>2021</b>	<b>2022</b>
	£	£
6. Fixed assets: Costs	65,731	71,365
Depreciation	23,243	30,638
Net Book Value	42,488	40,727

7. £30,468 paid in 2022 in settlement of Business Interruption claim

### 8. Analysis of net assets between funds

Fixed	42,488	40,727
Current	85,060	114,352
Liabilities	0	0
Accruals	30,468	0
<b>Total</b>	<b>158,016</b>	<b>155,079</b>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31st December 2022.

The Trustees have not required the charitable company to obtain an audit of its financial statements for the year ended 31st December 2022 in accordance with Section 476 of the Companies Act 2006.

The Trustees acknowledge their responsibilities for:

(a) ensuring that the charitable company keeps accounting records that comply with the Sections 386 and 387 of the Companies Act 2006; and

(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies and with the Financial Reporting Standard 102 (FRS102). The company therefore claims exemption from preparing a cash flow statement.



## Kempton Great Engines Trust

The financial statements were approved by the Board of Trustees on the 28th day of July 2023 and were signed on its behalf by:

John Anderson  
Chair and Trustee

Martin Wicks  
Treasurer and Trustee