



**Norfolk & Norwich
Hospitals Charity**

**Annual Report & Accounts
2021/22**

Registered Charity no: 1048170

Annual Report 2021/22

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2021/22 - Our year at a glance

Working hard to provide additional post-pandemic support:



Fundraising for £2m for a new Orthopaedic surgical centre, providing additional capacity for treatment of NHS patients



Improving health and wellbeing across Norfolk and Waveney

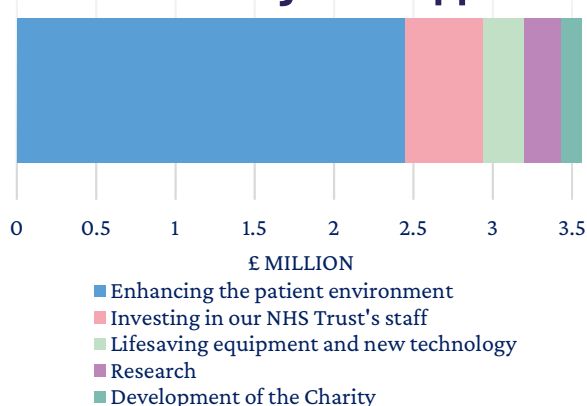
£490,000 has been secured to fund a series of projects to benefit our local communities recovering from the pandemic.



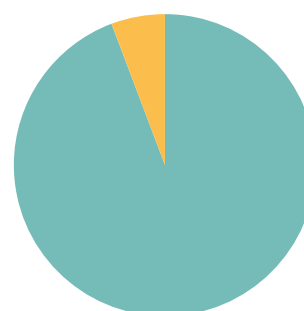
Working in partnership with local charities and NHS organisations to provide support for our local communities

Thank you to everyone who has helped us to do more for our local NHS

£3.6m new grants approved

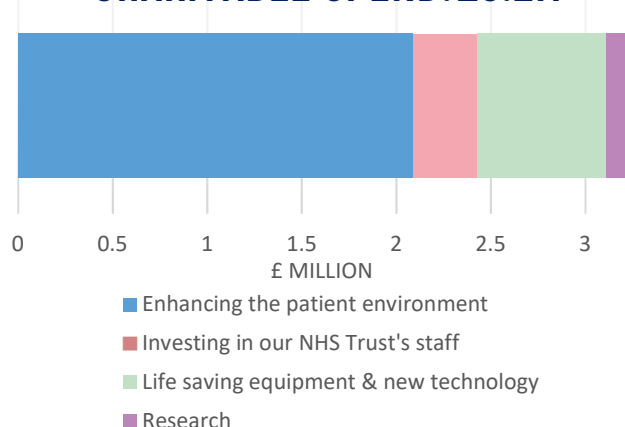


FOR EVERY £1 SPENT

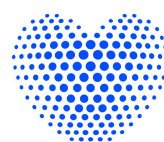


94p was spent on Charitable Activities
only 6p was spent on Raising Funds

CHARITABLE SPEND: £3.2M



Received grants from:



SUPPORTED BY
NHS CHARITIES TOGETHER

ALAN BOSWELL GROUP
CHARITABLE TRUST

The Charles Littlewood Hill Trust



The Ellerdale Trust



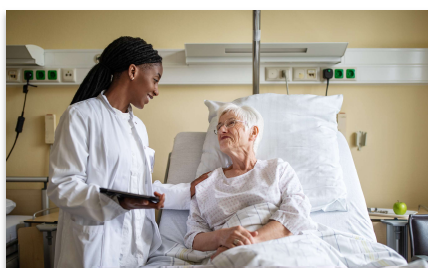
The Lord Cozens-Hardy Trust

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Our year at a glance. In 2021/22 we:



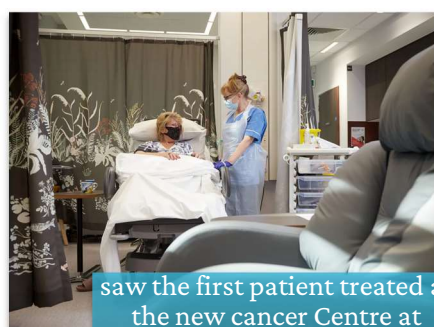
raised a total of £2.4m, thanks to our generous supporters



spent £3.4m to benefit patients



awarded grants of £65k for AR and VR medical technology



saw the first patient treated at the new cancer Centre at Cromer Hospital



approved £264k to support additional training for over 400 staff members



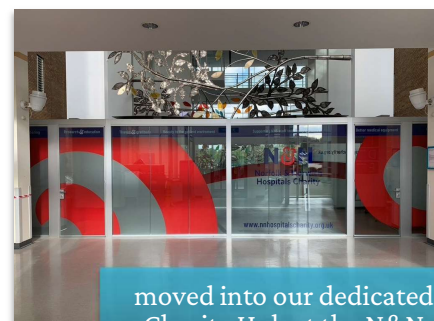
started planning for a major imaging appeal (DAC)



installed artwork to improve the hospital environment



funded £100k towards a new training centre



moved into our dedicated Charity Hub at the N&N



planned our first departmental campaign



celebrated the NHS birthday with Big Tea parties



completed the Boudicca Breast Unit waiting area

Our support for our local hospitals is only possible thanks to our incredibly generous supporters. To everyone who has helped us, we say a huge 'THANK YOU' – from the charity and from our NHS Trust.

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Foreword from the Corporate Trustee

Welcome to the 2021/22 Annual Report and Accounts for the N&N Hospitals Charity.

The underlying purpose of our Norfolk and Norwich Hospitals Charity, is to have a positive impact on the services that patients using the hospitals receive, to support improvement and fund the additional projects and initiatives that can benefit our patients and which go beyond what the NHS can provide. This Report gives examples of how we have used donations to good effect, in ways that have made a real difference for patients, families, carers and the NHS staff who care for them. It also outlines some of the ambitious plans we have to do even more, supporting services across the diversity of the Norfolk and Norwich University Foundation Trust. We very hope you enjoy reading it.

As a very brief summary, we are pleased to report that 2021/22 was another year of growth for the Charity – focussed on achieving even more benefit for patients. Our many donors and supporters and dedicated team of charity workers have made it possible for over £3m to be spent at our hospitals in 2021/22, delivering more benefit for patients than could be achieved by NHS funding alone. As reflected in this Annual Report, the Charity continues to make a significant positive contribution to the life and services of our hospitals.

This year the Charity awarded its biggest ever grant of £2million, to help create a new Norfolk & Norwich Orthopaedic Centre (NANOC). The new centre will establish a dedicated facility providing quicker access to specialist surgery for thousands of orthopaedic patients. The Charity conducted a special fundraising appeal to support this major grant and received gifts from over 650 individual donors. We are very grateful to everyone who contributed and look forward to welcoming contributors to a series of special ‘thankyou’ events for donors and supporters when the NANOC is opened. It will be lovely to celebrate yet another example of just how generously our local communities continue to support their hospitals.

The past year has also seen us continue to support staff and patients to adapt and respond to the continuing impact of the Covid pandemic. It is a mark of our developing maturity as a charitable organisation, that this year we have acted as ‘host’ for regional grant funding to facilitate partnership working and covid-recovery programmes in the community and voluntary sectors across Norfolk & Waveney.

None of the good work and benefits for hospital patients that you can read about in this report would be possible without the continuing generosity of our supporters and donors. Thanks are due to each and every one of you for helping make this work happen.

As you can see, your donations really do make a positive difference to peoples’ lives. So once again, we say a very big **‘thank you.’**

These are very challenging and difficult times for many people and especially those who need the services our hospitals provide and the staff who provide them. However, with your continued help, we will continue using our funds to make a real difference for the better and we look forward to being able to present another positive report for next year.



John-Paul Garside
Charity Director



Joanna Hannam
Chair of the Charitable Funds Committee

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About the N&N Hospitals Charity

The Norfolk and Norwich Hospitals Charity (referred to in this report as “the Charity”) is registered with the Charity Commission (registration number 1048170). By securing donations, legacies and sponsorship, the Charity provides support for additional equipment and projects above and beyond what is available through normal NHS funding. In this way we make a real difference for patients, families and staff and support the Trust to achieve its vision of providing every patient with the best care.

Our charitable objectives

The Objects of the Charity specify:

‘The trustees shall hold the trust fund upon trust to apply the income, and at their discretion, so far as may be permissible, the capital, for any charitable purpose or purposes relating to the National Health Service’

In accordance with these Objects the Charity:

- funds new and additional services where the NHS has no obligation to do so;
- enhances services above the level provided by statutory funds; and
- supports innovative services and research, pump-priming new initiatives and supplementing other funding sources.

Our mission

By raising new funds, and with careful management of our existing assets, the Charity provides a public benefit by making grants that benefit patients through improved equipment and facilities, support for relevant research and staff education and welfare.

Grants are made in accordance with charity law, and with regard to the Charity Commission’s guidance on public benefit. In making grants, we endeavour to reflect the wishes of patients and staff by directing funds towards areas they tell us are most in need. During the year 2021/22 this need related particularly to addressing the impact and effects of the Covid-19 pandemic and 574 grant awards totalling £3.6m were approved by the Charity. This included award of £2m to support creation of the Norfolk & Norwich Orthopaedic Centre, with the intention of facilitating increased access to the specialist treatment provided by the Orthopaedic Team. This grant of £2m was supported by donations from over 650 individual donors, including several gifts in wills, and represents the largest single grant ever awarded by the Charity from unrestricted funds.

Our hospitals

The **Norfolk & Norwich University Hospital** (N&N) is a 1200 bed teaching hospital offering a range of specialist and tertiary services and state-of-the-art facilities. It works closely with the University of East Anglia to train health professionals and undertake clinical research. On its original city-centre site, the Hospital was opened in 1772, funded through charitable subscription, and 2022 therefore marks the Hospital’s 250th anniversary.

The **Jenny Lind Children’s Hospital** is part of the Norfolk & Norwich University Hospital and is focussed on services for children and young people. First established in 1854, the Jenny Lind is one of the longest established children’s hospitals in the country. Its creation was funded by the proceeds of fundraising concerts held in Norwich by the international soprano Jenny Lind.

The **Cromer and District Hospital** serves the population of North Norfolk and beyond, with many outreach services provided from Norwich-based clinical teams. The Hospital provides a Minor Injuries Unit and a wide range of outpatient and day-case services, including surgery and chemotherapy. The Hospital was rebuilt in 2012 using charitable funds including extremely generous legacy donations. A new Cancer Centre was opened in 2021 partially funded by a £1.8m grant from the Charity.

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Key Priorities

2021/22 was another year of growth for the Charity – focussed on achieving even more benefit for patients. This is evident in the financial figures with £3.6m of grants approved, £3.2m in charitable spend and £2.4m in income received.

In 2019 the Charity made its first grant for £1m – to purchase a surgical robot which is now hard at work with our colorectal surgeons providing some really brilliant care for their patients. This year the Charity awarded its first ever grant of £2million - to support creation of the Norfolk & Norwich Orthopaedic Centre. The aim is to establish a dedicated facility providing quicker access to specialist surgery for thousands of orthopaedic patients. The Charity conducted a fundraising appeal to support this grant, resulting in gifts from over 650 individual donors – we are grateful to each and every one.

This year the North Norfolk Macmillan Centre at Cromer & District Hospital was formally opened. Supported by a grant of £1.8m from the Charity, the Centre will provide enhanced services for cancer patients – closer to home and in a bespoke modern environment. It is already providing a higher level of chemotherapy treatment than ever before.

As part of the Charity's support for Cromer Hospital, the Charity has funded building of a new café at the front of the hospital. The café will provide enhanced rest and catering services for patients and staff, whilst also being open to the public and providing a diversified income stream for the Charity.

Throughout 2021/22, the Charity was engaged in supporting staff and patients as we have adapted and responded to the impact of the Covid pandemic. It is testament to the developing maturity of the Charity that it has been able to 'host' the funds from NHS Charities Together to support covid-recovery programmes in the community and voluntary sectors in Norfolk & Waveney, as reported elsewhere in this Annual Report.

Looking forwards, planning was undertaken for further significant projects in 2022/23, not least towards another major grant award to support development of a new Diagnostic and Assessment Centre (DAC) – a dedicated imaging and diagnostic facility on the Norwich Research Park.

In addition to supporting the DAC, our further plans for 2022/23 include:

- targeted support to benefit patients of our Ophthalmology Department – with enhanced equipment at NNUH, Cromer Hospital and the Central Norwich Eye Clinic;
- further developing our diversified income streams, with a mobile catering facility at NNUH – providing an improved range of facilities for staff, patients and visitors;
- continuing our support for staff through educational opportunities, rest facilities and welfare services;
- implementing our commitment to enabling research;
- developing specialty-specific fundraising plans, to enable future grant awards.

The priorities of the Charity remain consistent – supporting our NHS Trust to provide the best care for patients by funding improved equipment and facilities, support for research, and staff education & welfare

If you would like to help us by raising funds for the Charity, then please visit nnhospitalscharity.org.uk or contact our team at charity@nnuh.nhs.uk, or on **01603 287107**.



Community partnership projects

In 2020 at the beginning of the global Covid-19 pandemic NHS Charities Together, the membership organisation for all NHS charities, launched an emergency appeal to support NHS organisations. The appeal raised a staggering £150m, which has since been allocated to NHS charities across the UK in support of staff and patients.

In September 2020 NHS Charities Together launched a programme of community partnership grants, allocating £33million to support partnerships between the NHS and community organisations. The aim of the grant programme was to take pressure off the health service, by enabling NHS patients to leave hospital more quickly or to remain out of hospital. The Norfolk & Norwich Hospitals Charity agreed to act as lead NHS charity for the region, facilitating receipt of £490,086 in grant funding for the Norfolk and Waveney region.

Working alongside colleagues from the new Integrated Care System, and in partnership with the Norfolk Community Foundation, local voluntary organisations were invited to bid for funds for projects that would protect the most vulnerable from Covid-19, accelerate preventative programmes engaging with those at risk of poor health outcomes from Covid-19, and to support people who suffer mental ill-health as a result of Covid-19.

73 applications were received and through a robust process of evaluation these were filtered down to the 10 most suitable for funding, in accordance with the NHS Charities Together (NHSCT) criteria.

The projects selected were agreed by NHSCT as follows:

Age Healthy Norwich – GP-based activities to improve the health, wellbeing, strength and mobility of older patients.

Waiting Well - Non-medical support for patients waiting for Orthopaedic surgery.

Rehab@Home – finding new ways to support patient rehabilitation in the community post hospital treatment.

Pit Stop – weekly pop ups providing positive activities for men, to support those waiting for treatment.

Health & Wellbeing – provision of a co-ordinator to support asylum seekers and refugees to access healthcare

Pace of Mind – nature-based physical activities for those whose mental health has been affected by the pandemic

Cuppa Care – supporting older people experiencing loneliness and isolation, particularly in rural areas

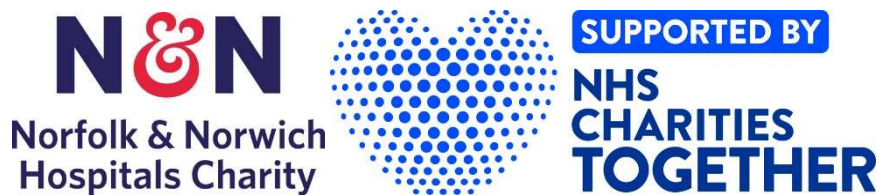
Nutrition & Physical Activity for cancer patients – to support lifestyle and behavioural change to improve outcomes

Women's Worker Project –support for women experiencing mental ill health and disadvantage due to Covid-19

Caring Together – providing counselling for carers, with the aim of preventing breakdown and providing support

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This funding from NHS Charities Together will ensure that a wide range of support is provided across the region, and we are delighted to be working together in partnership with these organisations to benefit our local community:



Most funding has been allocated for two-year projects, and we look forward to being able to report on the outcomes that have been achieved as part of this partnership working across the Norfolk and Waveney region.

To find out more about NHS Charities Together, and their ongoing support for NHS charities, please visit nhscharitiestogether.co.uk.

Please visit our website at nnhospitalscharity.org.uk to find out about our other projects, or to make a donation.

Your support helps us to do more for local NHS patients. Thank you.

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Our Grants

This year our charitable expenditure of £3.2m has supported many projects designed to benefit patients. The following pages highlight some of the new projects we have agreed to fund. There are also examples of the various ways in which charitable grants have already improved the hospital experience for patients, funded new and better equipment, and supported research and staff education. Some of our grants are for millions of pounds, whereas others are for much smaller sums – **donations of all sizes can make a real difference:**

Supporting ground-breaking research projects



£16,000



Research



2021

With the support of a grant from the Norfolk & Norwich Hospitals Charity, Kate Manley has been working as a Urology research fellow as part of a team conducting research into new Prostate Cancer screening methods.

For men in the UK, Prostate Cancer is the most commonly diagnosed form of cancer, with 1 in 8 men expected to develop it in their lifetime. Presently the available methods of screening all require procedures such as blood tests, MRI scans or a biopsy.

Kate has been working as part of a team that have developed the Prostate Urine Risk (PUR) test, which is now in the validation stage of its path towards clinical use. The PUR test is able to differentiate between low, intermediate and high risk cancer. This innovation allows doctors to predict the likely course of the cancer and prescribe the most appropriate course of action. This is an especially important improvement for the quality of life for men at low or intermediate risk, as they may experience more severe symptoms from treatment than the cancer itself. These men can instead undergo regular surveillance with the use of the PUR test.

Importantly, all of this can be achieved without needing an invasive biopsy or even a visit to the hospital, as the test only requires a urine sample which can be provided at home and sent in the post. This test creates the prospect of screening more men more frequently, identifying the risk factors earlier and more accurately in a fashion that is more comfortable and cheaper than the screening methods currently available.

Kate says ***“I am very proud to be the beneficiary of a grant from the Norfolk and Norwich Hospitals Charity, that has allowed me to participate in this research project. I would like to thank all donors who have made this possible.”***

If you would like to make a donation to support future research projects at the Norfolk and Norwich University Hospitals NHS Foundation Trust, please visit our website at **nnhospitalscharity.org.uk**



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Creating a Virtual Reality infrastructure for training and education



£30,000



Investing in our NHS Trust staff



2021



In 2021 the Charity agreed to provide £30k funding for the purchase of Virtual Reality headsets to enable immersive teaching and simulation of clinical scenarios for staff education.

Dr Jordan Tsigarides, VR lead for NNUH, has explained immersive 360-degree video content for healthcare education has been created, but only having the ability to display this in 2D on flat screens has really limited the potential learning experience for staff.

Thanks to our funding the Trust now ***“has the ability to immerse its healthcare staff into entirely virtual realities through the use of VR headsets that will be disseminated across its hospitals. For education, these headsets will provide unique opportunities for healthcare practitioners to step into the shoes of their patients, feel present within the room whilst a consultation unfolds, or even learn to manage important challenges such as bullying and inclusivity.”***



Videos for use with the VR headsets have been created with the support of volunteers and the Trust’s dementia team. These are being used in a VR pilot project to provide learners the opportunity to embody the experience of a dementia patient and use this perspective to supplement and improve their practice.

Liz Yaxley, Dementia Services Manager, said

“We are very excited about embedding Virtual Reality into our Dementia education plans for the Trust. The VR headsets will allow our staff, students and volunteers to have a truly immersive experience by enabling them to visualise scenarios from the perspective of patients who are living with dementia. This will really enrich learning.”



NNUH aims to become a leading centre utilising this technology for the improvement of health, wellbeing and education. Building an infrastructure and investment at this early stage positions the Trust to take a leading role in the use of VR as a training instrument.

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Improving the hospital environment for patients and staff



£7,800



Patients and their families



2021



There is increasing consensus about the beneficial effect that careful design of a hospital's physical environment can have on the wellbeing of patients, families, and staff. The Charity funds improvements to the hospital environment where it will have the most impact for patients, families and NHS staff.

In 2021 the Nuclear Medicine department underwent a full refurbishment, paid for by NHS funds, but the Charity was asked to provide funding to do something extra special. Our grant enabled specially designed artworks by local artist Beverley Coraldean to be installed, turning a standard hospital unit into a unique and interesting environment for patients and staff.

Following a visit to the unit Dr Lilian Hodgson, as a representative of the Trust's Patient Panel said that ***"the ambience of the department exceeded my expectations and all staff encountered on the tour looked happy and relaxed"***. We hope that this special environment provides the best possible background for all the patients and staff of the department for years to come.

Providing life-saving equipment for babies



£48,850



Life-saving equipment & new technology



2019

In 2018/19 funding in the amount of £48,850 was agreed from our NICU fund to purchase two Baby Leo incubators. These are top of the range incubators offering the best possible environment for some of the units sickest and most medically challenged babies.

The incubators monitor internal noise and light levels that can cause stress and damage to developing premature babies. They allow monitoring and weighing of babies with minimal disturbance, with no need to remove babies from the units. The sides can be lowered, and the lid can be removed, as shown in the picture of Baby Hannah and mum Dasha, so that parents can easily access their babies, reducing separation and promoting bonding, which is important for long term outcomes and emotional health.



Karin Ronen, Senior Sister on the Neonatal Intensive Care Unit said ***"Thanks to these incubators we are now able to deliver the best possible life saving care, while ensuring babies remain monitored, protected and nurtured."***

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Providing facilities for NNUH staff development



£100,000



Investing in our NHS Trust staff



2021



2021 saw the construction of a new staff training centre at the Norfolk & Norwich University Hospital with the support of £100,000.00 in grant funding from the N&N Hospitals Charity. The Centre greatly expands the scope and volume of training that can be delivered on site.

The facility hosts rooms equipped for classroom-style presentations, as well as practical equipment for clinical skills training to accommodate a variety of different courses.

Having a dedicated training space such as this gives course organisers a new degree of flexibility when planning their sessions, without needing to compete for space within a busy operational hospital. The generous space and equipment enables our NHS Trust's staff to access training to support their development, and the specialist skills needed for the patients of the hospital.



Kirsty Lewis, Lead Resuscitation Officer, is one of the many

instructors who have been able to make good use of the centre. She said *"Having the use of the training centre has provided us with a new & spacious area to deliver basic life support training to staff at the NNUH. This has also enabled us to run the Resuscitation Council UK's Adult and Child Immediate Life Support courses. These courses are for a whole day and require various equipment which due to the space available in the room we can now store."*

Wayne Bowditch, Lead Resuscitation Officer, said *"The NNUH Training Centre lends great opportunity by providing a safe space for members of staff to train, but also for them to discuss their experience and emotions around difficult personal experience during resuscitation procedures away from the workplace and in confidence."*

"All the staff that have used the Training Centre have commented on how lovely it is."



Did you know....

that individual legacies can fund specialist training for nurses to allow them to develop and improve healthcare in your local hospitals?

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What our supporters have achieved

The support for our Charity continues to grow with patients, friends, family, staff, and the local community making donations, leaving gifts in wills, organising and taking part in events. Here are just some of the highlights of the year but we know there are many more unsung heroes, and we thank you all for your support.

Team complete Nessie challenge

A trio of runners raised £8,645 taking part in a marathon on one of the most beautiful routes in the world, raising money for the N&N Hospitals Charity and a department close to their heart.

Elliott Catchpole, from Attleborough, and friends James Flannigan and Jonathan Lee took part in the Loch Ness Marathon in October, supporting the Jenny Lind Children's Hospital.



Elliott said: "My son, Oscar, has a rare and as yet un-named genetic disorder which means he has severe and complex medical needs. One aspect of this condition is that Oscar has extremely dangerous epileptic seizures, which have the potential to be life-threatening if not brought under control.

The doctors, nurses and all the other carers at the Jenny Lind Children's Hospital have, on numerous occasions, provided life-saving care for Oscar during his most dangerous seizure events.

Oscar's seizures began at just six months old and since then, he has not gone longer than 12 weeks without a seizure event. Oscar is still fighting through all the challenges he faces, thanks to his own incredible strength and the amazing care from the Jenny Lind team.

"The money raised will be used to purchase medical equipment that will provide potentially life-saving support to not only Oscar, but all the countless other children who come under their care and protection."

The Loch Ness Marathon follows a spectacular route alongside Loch Ness in the Highlands of Scotland – one of the world's best-known destinations with breath-taking scenery. The marathon begins in moorland and continues through stunning scenery along the shores of Loch Ness, across the river Ness to finish in the Highland capital of Inverness

Hospital Charity thanks 'Queen of Knitting'

Ninety-two-year-old Margaret Seaman, Norfolk's own Queen of Knitting, has raised over £18,000 so far for charity appeals at the county's three main hospitals with her huge, woolly model of Sandringham House.

Margaret's huge model of the royals' Norfolk residence was on show at the real Sandringham House and was seen by many thousands of people last summer, including the Queen herself. Before that it was a centrepiece of the Norfolk Makers Festival Showcase at The Forum, in Norwich.

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The irrepressible charity knitter, from Caistor, near Yarmouth, said, “I still really can’t believe how much attention my knitting has been getting and how much people loved seeing the model while I was at Sandringham and at The Forum.

“People have been so generous showing their appreciation with donations and I’m delighted that so much money has been raised for local hospitals and local people.”

Sandringham is not Margaret’s first project, and the recent fundraising is just a fraction of what Margaret has achieved over the past five years. In total her incredible knitted installations have raised tens of thousands for local charities.

Margaret first started making headlines and raising money when she created a twelve foot long, knitted model of Great Yarmouth Sea Front in its 1970s hey-day, a centre piece at the Norfolk Makers Festival in 2019. She also created the ‘NHS Knittingale’ during the national lockdown in 2020.

Thousands raised after Sainsbury worker’s Santa challenge

An employee at Sainsbury’s in Norwich has raised £4,548 for the N&N Hospitals Charity’s new £1m appeal, by dressing up as Santa Claus throughout his shifts in December.

Simon Game, from Bowthorpe, who works as a personal shopper in the Longwater branch, collected donations from generous shoppers, while the store itself had charity buckets and information about the plan to create the Norfolk and Norwich Orthopaedic Centre (NANOC).



The £11.4m innovative orthopaedic elective centre will be supported by a major grant of £2m from the N&N Hospitals Charity.

The cause is close to Simon’s heart after he underwent hip surgery a number of years ago following crippling arthritis which had left him in unbearable pain. Now, Simon is backing the new centre which will carry out around 2,500 orthopaedic cases a year for patients who need ankle, foot, hip, knee or shoulder operations.

Simon said: “I waited 18 months for my new hip and the pain was horrendous at times. I had trouble walking, needed to use crutches or a frame to get around, and I often needed to sit down. I was unable to drive because of pain in even using the clutch.

“Just eight weeks after the operation, I was back at work, could start driving again and lead a normal life. I want to support the appeal because I know, first hand, the difference this has made to me.”

Simon said the support he received from shoppers and colleagues had been overwhelming: “People have been so generous, putting donations into the buckets and wishing me well, and the management have been wonderful in supporting me.

“I’m just so pleased to have raised so much for this fantastic cause.”

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Charity Champions 2021

In October 2021 N&N Hospitals Charity celebrated the achievements of its supporters by presenting our Charity Champions Awards. Still in the midst of the covid pandemic, the recipients of these awards went over and above in their own special way to support our NHS Trust's staff and patients during what has been the most difficult time in NHS history.



Charity Champion Inspiration Award was given to James Barham, a father and business owner who is being treated for myeloid leukaemia. James inspired more than 1,000 people around the world to donate in support of Mulbarton ward raising over £30,000 in appreciation for the care and treatment that they continue to provide him, and other patients like him.

The charity is extremely privileged to have the support of young people within the community and it is for this reason we award more than one young person as in this case, four incredible Charity Champion Young Persons awards were given to:

Paige Buckingham (8) for her delicious baking skills raising more than £1,000 in support of the Jenny Lind Children's Hospital.



Tallulah Pettit (12) who bravely fundraised £400 in support of NICU in memory of her unborn sister.



Xavier Oates (10) who raised £1,000 by walking to and from his nanny's house during lockdown to wave from outside the window and

Gabriella Catlin (10) who designed and sold tie-dye t-shirts, raising £600 for the Jenny Lind Children's Hospital.



Along with the work they do every day to treat patients, Kate Didwell and Hannah Hembry-Pearson shaved their heads in support of the Boudicca Breast Cancer Appeal, raising £4,430. This was significantly more than expected and the initiative was an experience that will stay with them forever as colleagues, friends and family donated with pride for the two fundraisers who champion their patients beyond their day job.



Community fundraising is at the heart of N&N Hospitals Charity as we work to support the healthcare of the Norfolk community and beyond. Costessey Eagles Under 10s football club challenged themselves to fundraise, in doing so showing us the true spirit of community fundraising. The challenge was to run around Costessey playground the equivalent distance from Norwich FC to Liverpool FC. It raised £1,600 and saw the fundraisers become the recipients of the Charity Champion Community Award.

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The charity's first ever Charity Champion Director's Award was awarded to Brian Garrad. Brian was due to participate in VE celebrations at Buckingham Palace but like so many events this was unfortunately cancelled due to the pandemic. Undeterred, Brian raised over £4,000 with his 'at home' commemoration of VE. Following Brian's death, his loving daughter Ruth Dockerty accepted the award in his memory, and with our grateful thanks.



The Charity Champion Corporate Award was given to small business owner Bernie Junior of Bernie Junior Fitness who fundraised £4,700 to purchase iPads and other items for the Jenny Lind Children's Hospital by hosting a 12-hour virtual workout challenge.

And finally...

Norwich School was awarded Charity Champion School Award for kindly supporting staff by donating packed lunches to staff on wards across the Trust. The kindness and nutritious meals were very gratefully received, during such unprecedented times.



THANK YOU

**for all the support you have given to us
and to our Trust's NHS staff**

**To find out how you can help us to do more at your local hospitals, please visit
our website at nnhospitalscharity.org.uk to find out more.**

Annual Report 2021/22

Gifts in Wills

Legacy gifts can have a huge impact, funding the latest medical equipment, providing staff development opportunities, creating welcoming environments and funding pioneering research.

Projects funded by legacies recently include:

- ❖ £2m for state-of-the-art equipment for the new Norfolk & Norwich Orthopaedic Centre, providing two additional elective surgical theatres and 21 extra in-patient beds;
- ❖ staffing costs for three years for a mobile cancer care unit taking cancer treatment closer to home for patients across the region;
- ❖ developing the cancer centre at Cromer Hospital;
- ❖ creation of the Boudicca Breast Unit at the Norfolk & Norwich Hospital

Our legacies in 2021-22 ranged from £500 to more than £400,000 and allowed us to provide funding where it is needed most. Some were cash gifts while others were a portion of the remaining estate, after family and friends had been taken care of.

Every gift, large or small, makes a real, lasting difference for local patients.

In 2021-22 we received a legacy gift from Lesley Gillick, to be used to provide additional resources related to cancer.

Lesley was born in Essex, but had lived in Pakistan, Lebanon and Nigeria before meeting her Irish husband Jim and choosing to make Norfolk their home.



Lesley was a primary school teacher, a Headteacher and a Special Educational Needs Co-ordinator who loved passing on her passion and sense of humour to the children she taught.

Lesley's daughter tells us that she continued to travel adventurously and was always amazing the **'wonderful team at the Norfolk and Norwich Hospital'** with tales of her travels in between her treatments for cancer. India, Morocco and Peru all featured in the final years of her life.

Lesley loved nothing more than swimming in the sea and walking on the beach, living her life to the full, with the motto "I do it because I can". She hoped that her legacy would enable more people to do the same.



Did you know....

That you can leave our Charity 1% in your will, so those closest to you inherit the remaining 99%?

Annual Report 2021/22

Legacies for the Jenny Lind Children's Hospital

We have been fortunate to receive legacy gifts for our Jenny Lind Children's Hospital from Hazel Eke and from Raymond and Marion Durrant.

Hazel Eke started as a trainee student nurse at the Norfolk & Norwich Hospital in 1954. She went on to work at a hospital in London, the Wayland Hospital in Attleborough, and then at care homes in Norwich and Wymondham.

Her daughter Debbie told us how much her mother had enjoyed being a nurse, and even whilst a resident in a care home she would still help out with other residents if she could.

We are very grateful that Hazel wanted to leave a gift in her will to benefit children being treated at our NHS hospitals.



Raymond Durrant and his wife Marion wanted to leave a legacy gift for the Jenny Lind Children's Hospital on their deaths as a thank you for the treatment received by Marion in 1931. She spent several weeks on the children's ward when she was two years old, having contracted meningitis. Sadly, Marion lost the sight in her left eye, but she did not let this stop her from living a full and very busy life with many adventures in this country and abroad. Raymond and Marion had over 50 very happy years together.

We thank them for their generosity, which will benefit children being treated at our hospitals for many years to come.

A gift that will help to save eyesight for years to come

A generous legacy gift from Jennifer Blake will be used to help fund additional Optical Coherence Tomography (OCT) scanners for our NHS Trust's Eye Department, providing state of the art equipment at the Norfolk & Norwich, Central Norwich and Cromer Eye Clinics.

Jennifer (Jennie to her friends and family) was born in Bexleyheath in 1939, attended an all-girls convent school, and went on to train as a personal secretary. A regular churchgoer, she met her husband Bill, who was advised by one of his work colleagues that 'there was an attractive girl at the church'.

Bill was very grateful for the 'tip-off', as he and Jennie had a long and happy marriage, spending most of their working lives in London and Kent. They spent a lot of time holidaying in Europe, but one of their favourite destinations was the Norfolk Broads. When Bill and Jennie retired, they bought a house at Salhouse and moved to the County permanently.

Following Bill's death in 2004, Jennie continued to do voluntary work in Salhouse, and attend local societies, but decided to move into Norwich as her eyesight began to deteriorate.

Jennie left part of her estate to provide additional equipment for the Eye Department, and we are very grateful that her gift will benefit other NHS patients with their eyesight as per her wishes.

For more information about leaving a legacy to your local hospitals to benefit your friends, neighbours and the local community please contact legacy@nnuh.nhs.uk.



Annual Report 2021/22

Financial Review

The following key figures are taken from the 2021/22 Accounts, which carry an unqualified audit report:

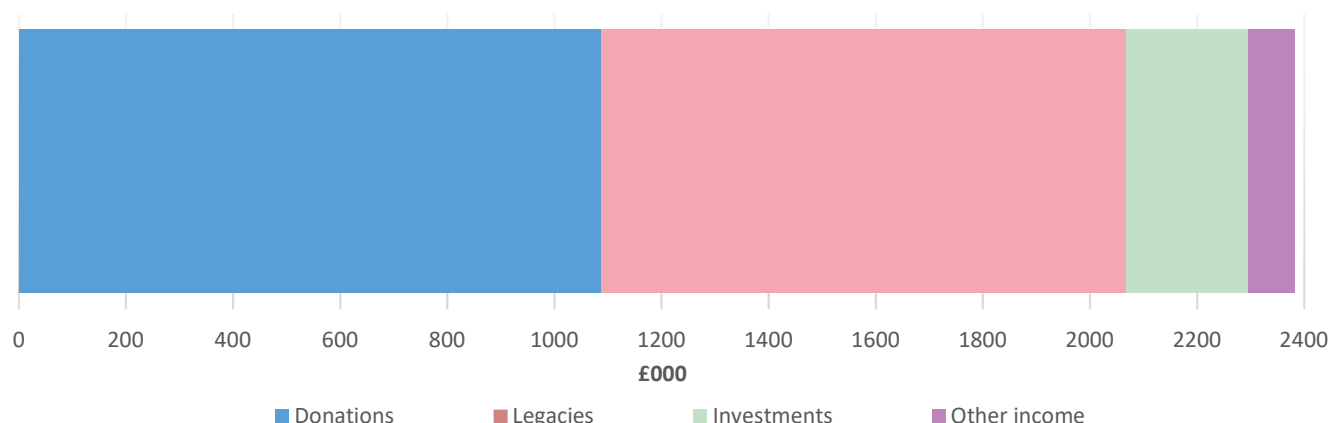
Funds received in the year (£2.4m)

Donations received (£1,088k)

The Charity was privileged to benefit from the continued outpouring of support for the NHS, with donated income totalling £1,088k (£1,162k in the previous year). This includes £374k received in grant funding, primarily from the NHS Charities Together Covid Emergency Appeal, and £714k from donations made by our local community, including sponsorship from sporting events, cake sales and raffles, as well as donations made in memory of loved ones.

Legacy donations (£979k)

A gift in a will really is an investment in the future of our charity, and we are fortunate to be supported in this way by so many people each year. Income from legacies is expected to vary from year to year but it continues to make an important contribution to the Charity with £979k received in 2021/22 (£430k in 2020/21).



Investment income (£229k)

Through application of a formal Investment Policy, this year the Charity used its funds to generate a further £229k of investment income (£185k in 2020/21). This was achieved in the form of dividends and bank interest. The Investment Policy and performance are regularly monitored by the Corporate Trustee through its Charitable Funds Committee.

Other income (Total £87k)

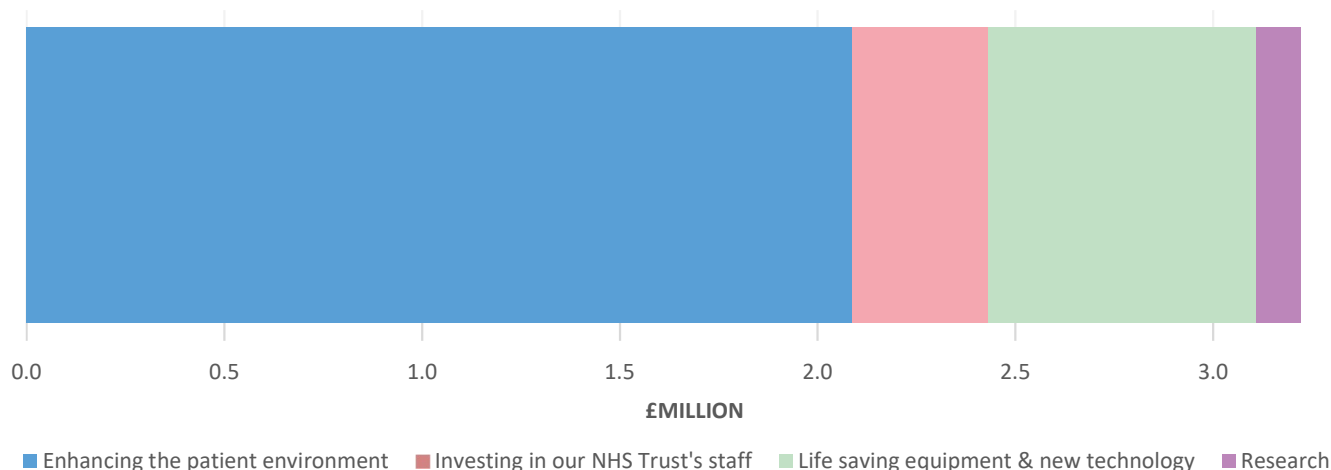
The Charity launched its first ever lottery in 2021, successfully raising £14k in the course of its first year. Income from course fees has increased as we have gradually returned to 'business as usual', following the outbreak of the Covid pandemic. (2020/21: £24k)

Annual Report 2021/22

Money spent in the year (£3.4m)

Expenditure on Charitable Activities (£3.2m)

The expenditure for the year on charitable activities was £3.2m (£1.7m in the previous year). The breakdown of expenditure on the Charity's four key areas of focus in 2021/22 is shown below:



Examples of expenditure and funding committed for expenditure include:

- £110k for equipment and environmental upgrades for the new Jenny Lind Children's Theatres;
- £2k to purchase new beds for McKee House for NICU parents' overnight stays;
- £33k to purchase Transcutaneous CO2 monitors for NICU babies;
- £7k to fund information videos to support cancer patients;
- £15k to purchase a new ultrasound scanner for Respiratory Medicine patients;
- £79.5k for a Cardiology Clinical Psychologist, match funded for a second year by the Norfolk Heart Trust;
- £55k to create a dedicated children's fracture clinic space

Where possible the Charity prioritises expenditure on medical equipment to maximise value for money through VAT efficiency through use of the Charity's available exemptions.

Expenditure on Raising Funds (£196k)

Expenditure on raising funds includes the cost of fundraising staff as well as promotional material, the purchase of leaflets, donation boxes and envelopes. The Charity's aim is to keep fundraising costs as low as possible whilst appropriately promoting the Charity and its work. In this way our supporters can be confident that the maximum possible portion of their donation is being spent on charitable activities. For 2021/22 expenditure on raising funds equated to 6p for each £1 spent, compared to 94p on charitable activities. Whilst the amount spent on fundraising is expected to increase over the next few years, as the Charity grows, our intention is to keep it as low as possible, maximising funds available for supporting the Trust.

2021/22 saw the first maildrop campaign carried out as part of our Norfolk & Norwich Orthopaedic Centre Appeal, with a successful and positive response rate.

Annual Report 2021/22

Fund balance (£11.4m) and reserves

The Corporate Trustee has set a minimum reserve level of £0.5m in unrestricted funds, to ensure that ongoing costs for running the Charity can be met, as well as providing a buffer for fluctuations in the value of investments.

At 31 March 2022, the total funds of the Charity amounted to £11.4m (£11.7m at the end of 2020/21). Of these:

- £0.3m was held in restricted funds for use in the Jenny Lind Children's Hospital, at Cromer Hospital and to support NHS staff. £0.3m has been committed for expenditure from these funds;
- £10.3m was held in unrestricted (designated) funds where money has been donated for particular purposes, but no binding trust has been created. We aim to follow donor's wishes on the focus of expenditure when it is practicable to do so. £3.9m has been committed for expenditure from these funds;
- £0.8m in unrestricted general funds. (£0.1m in 2020/21). £0.1m has been committed for expenditure from these funds.

The Charity's Head of Grants works with individual fund advisers to plan expenditure of funds. In addition, the Charity has established a series of strategic plans for expenditure of the Charity's funds in the years ahead, aimed at maximising beneficial impact and promoting sustainability of the charity. The timing of major expenditure is under the control of the Corporate Trustee (and Charitable Funds Committee under delegated authority).

At the end of 2021/22, £0.1m of unrestricted funds had been agreed for future projects, leaving £0.7m in free reserves. All available unrestricted funds over and above the £0.5m minimum reserve level will be used to fund the Charity's 2022/23 running costs.

The total amount of funding agreed for future expenditure from all funds is £4.3m.

Investment policy and performance

The Charity has a formal Investment Policy and Investment Mandate, approved and overseen by its Charitable Funds Committee. The objective of this Policy is to ensure that there is a diversified portfolio of investments (thereby spreading exposure to risk) with an intention to maximise financial return to the Charity within a 'medium risk' investment profile.

At the end of 2021/22, £8.7m of the Charity's funds were invested in the diversified portfolio of investments, managed by Barratt & Cooke stockbrokers regulated by the Financial Conduct Authority (2020/21: £9.6m). In 2021/22, the administration charge for management of the Charity's investments was £816 (2020/21: £876).

During the year, there was a net gain of £0.7m on investments (£1.7m gain in 2020/21). This was made up of a realised loss of £10k from disposal of investments (gain of £44k in 2020/21), and an unrealised gain of £733k on the investment portfolio held at the year-end (gain of £1,678k in 2020/21).

The Charity uses professional and regulated investment services to manage its investment portfolio. Investment performance is kept under review by the Charity Team and Charitable Funds Committee, and the Investment Manager meets with the Committee on an annual basis to discuss performance and strategy. Barratt and Cooke were reappointed in 2019/20 to provide Investment Manager services to the Charity for the period to 2022.

Annual Report 2021/22

Trustee arrangements

The Norfolk and Norwich University Hospitals NHS Foundation Trust (the Trust) is the sole corporate trustee of the Charity and the Trust's Board of Directors is tasked with exercising all powers and duties of the Trust, including the responsibility of corporate trustee. Membership of the Board of Directors is detailed in the Trust's Annual Report and Accounts and on its website (www.nnuh.nhs.uk).

The Trust Audit Committee and Trust Board have considered whether the Charity accounts should be consolidated with those of the Trust. Whilst the Charity may be considered to be 'under the control' of the Trust Board, it is not considered to be financially material to the Trust and the accounts are therefore not consolidated.

The Board has established a Charitable Funds Committee with formal Terms of Reference which are reviewed and updated on a regular basis. The purpose of the Committee is to:

- provide assurance oversight of the management of the Charity;
- oversee investment of the Charity's assets;
- assist the Board in meeting its responsibilities as Corporate Trustee;
- support the Corporate Trustee in strategic overview of the Charity.

During 2021/22 the members of the Charitable Funds Committee were:

Joanna Hannam	Non-Executive Director and Chair of Committee
Roy Clarke	NNUHFT Chief Finance Officer
Julian Foster	Non-Executive Director
John Paul Garside	Board Secretary - Executive Lead for the Charity
Simon Hackwell	NNUHFT Director of Strategy
Sam Higginson	NNUHFT Chief Executive
Tom Spink	Non-Executive Director

The Charitable Funds Committee has been active on behalf of the Corporate Trustee in overseeing and encouraging the work and development of the Charity during 2021/22. Work undertaken by the Committee during the year has included:

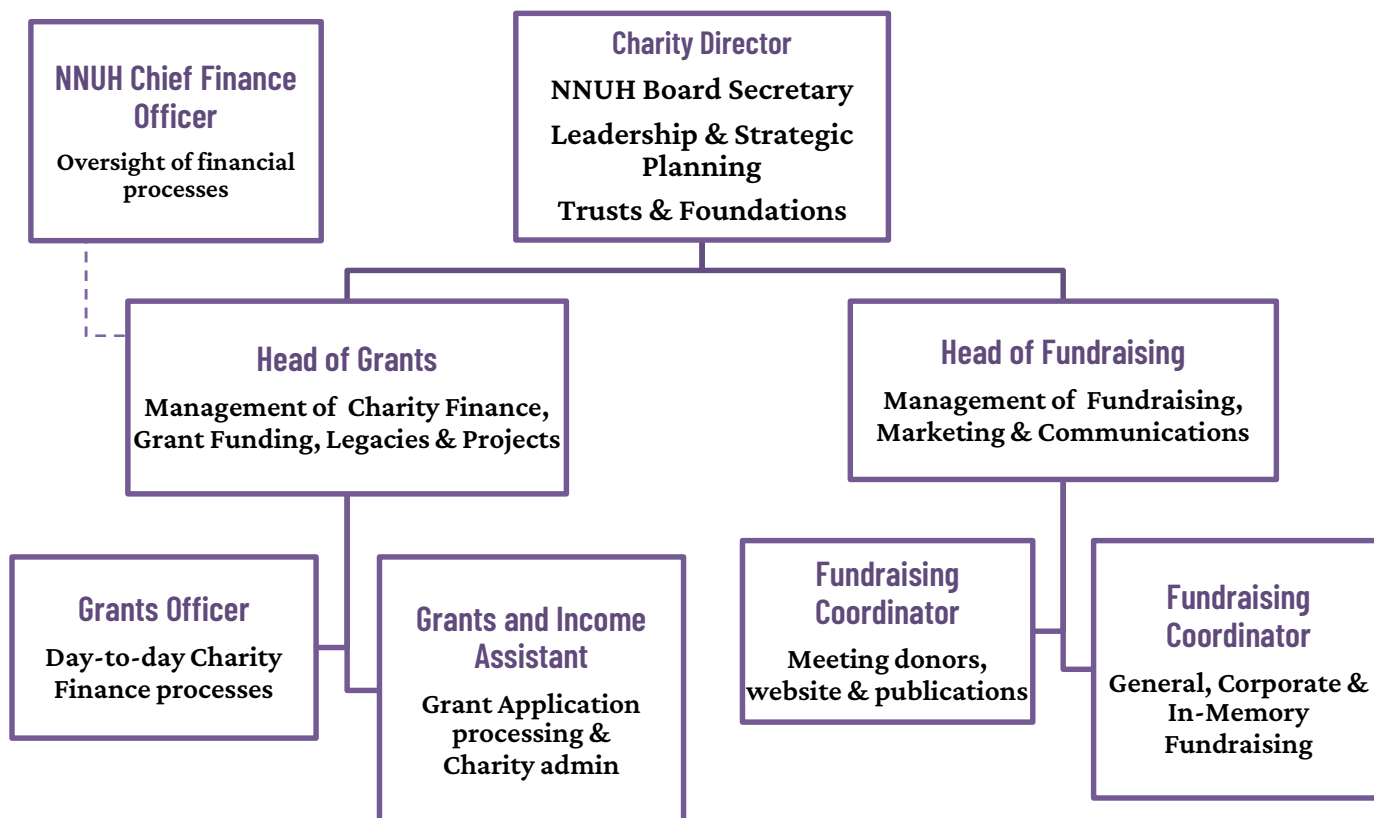
- reviewing options and plans to raise funds, leading to award in September '21 of a £2m grant to support creation of the new Norfolk & Norwich Orthopaedic Centre – the largest grant ever awarded by the Charity from unrestricted funds;
- receiving updates on development - of a new Charity-funded café building and service at Cromer Hospital, to benefit staff, patients and public;
- reviewing and approving the Charity Investment Policy to ensure that there is appropriate diversification of investments and balance between investment return, ethical considerations and mitigation of investment risks;
- approval of the Charity's Financial Strategy aimed at supporting growth and sustainability in the Charity;
- development of plans for further Charity support of major projects, such as the Diagnostic & Assessment Centre (DAC) – leading to award of a grant in 22/23 of £1.6m
- working with clinical and managerial teams to identify funding priorities and expenditure plans including funding for additional clinical equipment, staff rest areas and enhanced facilities across the Trust and including the Jenny Lind Children's Hospital

In accordance with the scheme of delegation and standing financial instructions, the Trust Board delegates responsibility for the day-to-day management of the N&N Hospitals Charity to the Executive Lead for Charitable Funds.

Annual Report 2021/22

Our staff and advisors

Executive oversight of the Charity is undertaken by John Paul Garside, Board Secretary and General Counsel for the Trust. Management and operation of the Charity was carried out during 2021/22 by:



Professional Advisers

Investment managers:

Messrs. Barratt & Cooke
5/6 Opie Street
Norwich
NR1 3DW

Bankers:

Barclays Corporate Services
Po Box 729
1 Capability Green
Luton
Bedfordshire
LU1 3US

External auditors:

KPMG LLP (UK)
Dragonfly House
2 Gilders Way
NR3 1UB

Annual Report 2021/22

Risk Management

As part of its regular business, the Charitable Funds Committee identifies the Annual Aims and Ambitions for the Charity and receives reports on progress and risks to achievement. The key risks and uncertainties that face the Charity are:

A. Financial risks in a post-Covid economic downturn

There is a possibility that the Charity will encounter 'fallow ground' for fundraising and communication messaging due to an economic downturn.

The Charity, through its Corporate Trustee and Charitable Funds Committee has identified that the most effective way of fundraising and encouraging support is through the effective and impactful expenditure of donated funds. An expanded and targeted expenditure programme, supplemented by enhanced impact reporting, demonstrates the value of giving to the Charity.

Approved Communications and Legacy strategies, raise the profile of giving to the Charity, and publicise the value of doing so. Further steps to enhance the profile and presence of the Charity include the systematic consideration of donor recognition as part of capital spending approvals.

B. Financial risk through reliance on voluntary income and 'at risk' investments

B.1 With no endowments, the Charity is very heavily reliant on voluntary income which is subject to unpredictable variation.

Uncertainty over future donations is mitigated by an approved Legacy Strategy, with actions targeted to increase our legacy income stream. Diversification of income streams has also been encouraged through launch of a Charity Lottery and establishing Charity café at both Cromer Hospital and Norfolk & Norwich University Hospital. Further income streams will be enhanced through development of a café in the Diagnostic & Assessment Centre (DAC) and through sales of Charity-related merchandise.

B.2 Vulnerability through lack of diversification in modes of investment.

Fluctuation in the value of the Charity's investments in the stock market can lead to swings in the value in of the Charity's fund. This is mitigated by the utilisation of a professional Funds Manager, operating under a 'Medium Risk' investment mandate, and with targets to achieve performance better than industry benchmarks over a 5-year period. Taking this longer-term view, in combination with advance planning of major expenditure, mitigates against detrimental effects of short-term fluctuation in share values.

Related parties

The Norfolk and Norwich University Hospitals NHS Foundation Trust is the corporate trustee of the N&N Hospitals Charity and is therefore a related party.

Our relationship with the wider community

The ability of the N&N Hospitals Charity to continue its work is dependent on its ability to maintain donations from the general public. The N&N Hospitals Charity continues to forge strong relationships with members of staff of the hospital without whose co-operation the ability to make an effective contribution would be much diminished.

Volunteers

The Charity pays tribute to:

- our volunteers for their time, support and commitment;
- the members of staff who give of their time out of hours in support of the work of the N&N Hospitals Charity;
- our fundraisers who do so much to enrich lives through donations and fundraising activities;
- the many external organisations, companies, trusts, and foundations that have supported our work.

Annual Report 2021/22

Fundraising Report

Donors to the Norfolk and Norwich Hospitals Charity can be assured that we comply with the regulatory standards for fundraising. We are registered with the Fundraising Regulator and are committed to the Fundraising Promise and adherence to the Code of Fundraising Practice. This report covers the requirements charities must follow as set out in the Charities Act 2016.

2021/22 was another year where we and our fantastic supporters fundraised with Covid restrictions in place both at the hospital sites and in public. You will read some of the incredible stories of our supporters who were named Charity Champions. These awards allow us to celebrate and thank just a few of the many fundraisers from across Norfolk who have made a difference.

In February 2022 the charity undertook its first ever mail drop to homes around the county asking for support for our NANOC Appeal to fund equipment for the new £11m Norfolk & Norwich Orthopaedics Centre. This was incredibly successful raising over £28,000 for the appeal.

We are registered with the Fundraising Regulator and comply with all the relevant standards set out in the Code of Fundraising Practice. Two out of three of our fundraisers during the year were members of the Chartered Institute of Fundraising.

Complaints are dealt with in line with the Norfolk & Norwich University Hospitals NHS Foundation Trust complaints policy, which can be found on their website. We received zero complaints in the 2021/22 financial year. In the previous year, we received one complaint. All complaints are investigated, and responses made.

The Charity follows the Trust's Safeguarding Policy, which is in place to protect people in vulnerable circumstances. We also adhere to industry guidelines and regulations and are here to talk to individuals about our work, or to answer any questions. Contact can be made via our website, social media, emails, phone or by post.

Signed on behalf of the trustee:

Sam Higginson, Chief Executive

Statement of the Corporate Trustee's responsibilities in respect of the Corporate Trustee's annual report and the financial statements

Under the trust deed of the charity and charity law, the corporate trustee is responsible for preparing a Corporate Trustee's Annual Report and the financial statements in accordance with applicable law and regulations. The corporate trustee is required to prepare the financial statements in accordance with UK Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*.

The financial statements are required by law to give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources for that period.

In preparing these financial statements, generally accepted accounting practice entails that the corporate trustee:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards and the Statement of Recommended Practice have been followed, subject to any material departures disclosed and explained in the financial statements;
- assess the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the charity or to cease operations or have no realistic alternative but to do so.

The corporate trustee is required to act in accordance with the trust deed of the charity, within the framework of trust law. They are responsible for keeping accounting records which are sufficient to show and explain the charity's transactions and disclose at any time, with reasonable accuracy, the financial position of the charity at that time, and to enable the corporate trustee to ensure that, where any statements of accounts are prepared by them under section 132(1) of the Charities Act 2011, those statements of accounts comply with the requirements of regulations under that provision. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the charity and to prevent and detect fraud and other irregularities.

The corporate trustee is responsible for the maintenance and integrity of the financial and other information included on the charity's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

These financial statements were approved on 7 December 2022 and signed on behalf of the corporate trustee by:

Name: Sam Higginson, Chief Executive

Date: 7 December 2022

Independent auditor's report to the Corporate Trustee of Norfolk and Norwich Hospitals Charity

Opinion

We have audited the financial statements of Norfolk and Norwich Hospitals Charity ("the charity") for the year ended 31 March 2022 which comprise the Statement of Financial Activities, Balance Sheet, Statement of Cash Flows and related notes, including the accounting policies in note 1.

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2022 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with UK accounting standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We have been appointed as auditor under section 144 of the Charities Act 2011 (or its predecessors) and report in accordance with regulations made under section 154 of that Act.

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the charity in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

Going concern

The corporate trustee has prepared the financial statements on the going concern basis as they do not intend to liquidate the charity or to cease its operations, and as they have concluded that the charity's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over its ability to continue as a going concern for at least a year from the date of approval of the financial statements ("the going concern period").

In our evaluation of the corporate trustee's conclusions, we considered the inherent risks to the charity's business model and analysed how those risks might affect the charity's financial resources or ability to continue operations over the going concern period.

Our conclusions based on this work:

- we consider that the corporate trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate;

- we have not identified, and concur with the corporate trustee's assessment that there is not, a material uncertainty related to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for the going concern period.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the above conclusions are not a guarantee that the charity will continue in operation.

Fraud and breaches of laws and regulations – ability to detect

To identify risks of material misstatement due to fraud ("fraud risks"), we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

- Enquiring of management and inspection of documentation as to the entity's high level policies and procedures to prevent and detect fraud.
- Reading Board meeting minutes.
- Using analytical procedures to identify any unusual or unexpected relationships.

We communicated identified fraud risks throughout the audit team and remained alert to any indications of fraud throughout the audit.

As required by auditing standards, we perform procedures to address the risk of management override of controls and the risk of fraudulent revenue recognition. However, due to the nature of the income received by the charity we have rebutted the fraud risk in relation to revenue recognition.

Within the Charities sector, auditors also consider the risk that material misstatements due to fraudulent financial reporting may arise from the manipulation of expenditure recognition and therefore an additional risk has been identified in relation to this.

We performed procedures including:

- Identifying journal entries and other adjustments to test based on risk criteria and comparing the identified entries to supporting documentation. These included unusual cash journals;
- Agreeing a sample of expense transactions back to relevant invoices and supporting documentation.

Identifying and responding to risks of material misstatement due to non-compliance with laws and regulations

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience and through discussion with the corporate trustee and other management (as required by auditing standards). We discussed with the corporate trustee and other management the policies and procedures regarding compliance with laws and regulations.

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

The potential effect of these laws and regulations on the financial statements varies considerably.

The Charity is subject to laws and regulations that directly affect the financial statements, including the Charities SORP and financial reporting legislation. We assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statement items.

Whilst the Charity is subject to many other laws and regulations, we did not identify any others where the consequences of non-compliance alone could have a material effect on amounts or disclosures in the financial statements.

Context of the ability of the audit to detect fraud or breaches of law or regulation

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remains a higher risk of non-detection of fraud, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

Other information

The corporate trustee is responsible for the other information, which comprises the Corporate Trustee's Annual Report. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except as explicitly stated below, any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. We are required to report to you if:

- based solely on that work, we have identified material misstatements in the other information; or
- in our opinion, the information given in the Corporate Trustee's Annual Report is inconsistent in any material respect with the financial statements.

We have nothing to report in these respects.

Matters on which we are required to report by exception

Under the Charities Act 2011 we are required to report to you if, in our opinion:

- the charity has not kept sufficient accounting records; or
- the financial statements are not in agreement with the accounting records; or • we have not received all the information and explanations we require for our audit.

We have nothing to report in these respects.

Corporate Trustee's responsibilities

As explained more fully in their statement set out on page 26, the corporate trustee is responsible for: the preparation of financial statements which give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities.

The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the charity's corporate trustee as a body, in accordance with section 144 of the Charities Act 2011 (or its predecessors) and regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charity's corporate trustee those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and its corporate trustee, as a body, for our audit work, for this report, or for the opinions we have formed.

Stephanie Beavis for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants

Dragonfly House

2 Gilders Way,

Norwich,

NR3 1UB

Annual Report 2020/21

How to contact us

Further information about the Charity is available via our website at www.nnhospitalscharity.org.uk

The charity office and working address of the N&N Hospitals Charity:

c/o The Head of Grants
N&N Hospitals Charity
East Atrium
Norfolk & Norwich University Hospital
Norwich
NR4 7UY
Telephone - 01603 287107
Email - charity@nnuh.nhs.uk

The corporate trustee, Norfolk and Norwich University Hospitals NHS Foundation Trust, principal address :

The Chief Executive
Norfolk and Norwich University Hospital
Norwich Research Park
Norwich
NR4 7UY
Telephone - 01603 286286

#TogetherWeScan

"Having a thrombectomy service locally at NNUH is vital if this hospital is to provide the best possible care for stroke patients."

NNUH stroke survivor

N&N IMAGING APPEAL

Help your hospital diagnose conditions earlier and treat patients faster

By improving our imaging facilities we can increase the survival chances of thousands of people each year.

Scan here to donate

Or visit: justgiving.com/campaign/imagingappeal

1 in 4 people will develop heart disease. Better MRI imaging will help us to save lives.

#TogetherWeScan

N&N IMAGING APPEAL

N&N
Norfolk & Norwich
Hospitals Charity

To find out more and see how you can get involved visit:
nnhospitalscharity.org.uk @NNHospCharity

Registered Charity No. 1046772

Statement of Financial Activities

The Statement of Financial Activities is a financial report detailing the change in the charity's net assets during the financial year.

It provides an analysis of the income received and expenditure by the charity on its activities and presents a reconciliation of the movements in a charity's funds for the reporting period, which runs from 1 April 2021 to 31 March 2022.

		2021/22			2020/21		
		Unrestricted Funds	Restricted Funds	Total Funds	Unrestricted Funds	Restricted Funds	Total Funds
	Note	£000s	£000s	£000s	£000s	£000s	£000s
Income from:							
Donations and Legacies	3	1,843	224	2,067	1,198	394	1,592
Investments	4	229	0	229	185	0	185
Charitable Activities		63	0	63	11	0	11
Other Trading Activities	5	14	0	14	0	0	0
Other Income		10	0	10	13	0	13
Total Income		2,159	224	2,383	1,407	394	1,801
Expenditure On:							
Charitable Activities	7&8	2,840	385	3,225	1,444	241	1,685
Raising Funds	9	196	0	196	127	0	127
Total Expenditure		3,036	385	3,421	1,571	241	1,812
Net Gains/(Losses) on Investments	15	723	0	723	1,722	0	1,722
Transfers between funds		8	(8)	0	0	0	0
Net Movement in Funds		(146)	(169)	(315)	1,558	153	1,711
Reconciliation of funds							
Total Funds Brought Forward	21	11,190	495	11,685	9,632	342	9,974
Total Funds Carried Forward		11,044	326	11,370	11,190	495	11,685

The notes on pages 32 to 46 form part of these financial statements.

Balance Sheet

The balance sheet provides a view of the charity's assets and liabilities and how these are represented by the different classes of funds held by the charity. The objective of the balance sheet is to show the resources available to the charity and whether these are available for all purposes of the charity or must be used for specific purposes because of legal restrictions placed on their use.

		2021/22			2020/21		
	Note	Unrestricted Funds £000s	Restricted Funds £000s	Total Funds £000s	Unrestricted Funds £000s	Restricted Funds £000s	Total Funds £000s
Fixed Assets							
Intangible Assets	13	4	0	4	9	0	9
Non-Current Assets	14	87	0	87	0	0	0
Non-Current Assets (WIP)		100	0	100	0	0	0
Investments	16	8,714	0	8,714	9,630	0	9,630
Total Fixed Assets		8,905	0	8,905	9,639	0	9,639
Current Assets							
Stocks	17	7	0	7	14	0	14
Debtors	18	805	12	817	14	0	14
Short Term Investments And Deposits	19	0	0	0	0	0	0
Cash At Bank And In Hand		1,837	391	2,228	1,808	541	2,349
Total Current Assets		2,649	403	3,052	1,836	541	2,377
Creditors							
Creditors: Amounts Falling Due Within One Year	20	(510)	(77)	(587)	(285)	(46)	(331)
Net Current Assets		2,139	326	2,465	1,551	495	2,046
Total Net Assets		11,044	326	11,370	11,190	495	11,685
Total Funds							
Restricted		0	326	326	0	495	495
Unrestricted	21	808	0	808	2,101	0	2,101
Unrestricted (designated)		10,236	0	10,236	9,089	0	9,089
Total Funds		11,044	326	11,370	11,190	495	11,685

The financial statements on pages 32 to 46 were approved by the Board of the Trustee on 7 December 2022 and signed on its behalf by:

Signed:

Name: Sam Higginson, Chief Executive

Date: 7 December 2022

Statement of Cash Flows

The Statement of Cash Flows aims to show how changes in balance sheet accounts and income affect cash and cash equivalents, and breaks the analysis down to operating, investing, and financing activities. The cash flow statement is concerned with the flow of cash in and out of the charity during the financial year, which runs from 1 April 2021 to 31 March 2022.

	Note	2021/22 £000s	2020/21 £000s
Cash flows from operating activities			
<i>Net cash (used in)/provided by operating activities</i>		(1,780)	(887)
Cash flows from investing activities			
Dividends and interest from investment	4	229	185
Purchase of investments	16	(929)	(1,403)
Purchase of non-current assets	14	(209)	0
Proceeds on disposal of investments		2,568	1,508
<i>Net cash provided/(used in) by investing activities</i>		1,659	290
<i>Change in cash and cash equivalents in the reporting period</i>		(121)	(597)
Cash and cash equivalents at the beginning of the reporting period		2,349	2,946
<i>Cash and cash equivalents at the end of the reporting period</i>	19	2,228	2,349
Reconciliation of net movement in funds to net cash flow from operating activities			
Net movement in funds (statement of financial activities)		(361)	1,711
(Gains)/Losses on investments	15	(723)	(1,722)
Income from investments	4	(229)	(185)
Amortisation of intangible assets	13	5	4
Depreciation	14	22	0
Non-current assets WIP written down to expenditure	14	0	10
(Increase)/Decrease in stocks	17	7	(14)
(Increase)/Decrease in debtors	18	(757)	(3)
(Decrease)/Increase in creditors	20	256	(688)
Cash (outflow)/inflow from operating activities		(1,780)	(887)

The notes on pages 32 to 46 form part of these financial statements.

Notes to the Accounts

1. Accounting Policies

(a) Basis of preparation

The financial statements have been prepared under the historic cost convention except for investments, which are included at fair value.

The accounts (financial statements) have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019 and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Charities Act 2011 and UK Generally Accepted Practice as it applies from 1 January 2019.

The charity is a public benefit entity as defined by FRS 102.

The trustee considers that there are no material uncertainties about the Norfolk and Norwich Hospitals Charity's ability to continue as a going concern.

(b) Funds structure

Where there is a legal restriction on the purpose to which a fund may be put, the fund is classified either as a restricted fund or an endowment fund.

Restricted funds are those where the donor has provided for the donation to be spent in furtherance of a specified charitable purpose. N&N Hospitals Charity's restricted funds typically result from grants received for specific projects.

Endowment funds arise when the donor has expressly provided that the gift is to be invested and only the income of the fund may be spent. The N&N Hospitals Charity currently has no endowment funds.

Those funds which are neither endowment nor restricted funds, are unrestricted funds which are sub analysed between designated (earmarked) funds where the trustee has set aside amounts to be used for specific purposes or which reflect the non-binding wishes of donors, and unrestricted funds which are at the trustee's discretion. Unrestricted funds include the general fund and represent the charity's reserves. The major funds held in each of these categories are disclosed in note 21.

(c) Incoming resources

All incoming resources are recognised once the charity has entitlement to the resources, it is probable (more likely than not) that the resources will be received, and the monetary value of incoming resources can be measured with sufficient reliability.

Where there are terms or conditions attached to incoming resources, particularly grants, then these terms or conditions must be met before the income is recognised, as the entitlement condition will not be satisfied until that point. Where terms or conditions have not been met or uncertainty exists as to whether they can be met then the relevant income is not recognised in the year but deferred and shown on the balance sheet as deferred income.

(d) Incoming resources from legacies

Legacies are accounted for as incoming resources either upon receipt or where the receipt of the legacy is probable. Receipt is probable when:

- confirmation has been received from the representatives of the estate(s) that probate has been granted;
- the executors have established that there are sufficient assets in the estate to pay the legacy; and
- all conditions attached to the legacy have been fulfilled or are within the charity's control.

If there is uncertainty as to the amount of the legacy, and it cannot be reliably estimated, then the legacy is shown as a contingent asset until all the conditions for income recognition are met.

Notes to the Accounts

(e) Gifts in Kind

Gifts in kind such as food and care packages are not accounted for when they are accepted and immediately distributed, unless a single donation is material.

Gifts of tangible assets such as microwaves and fridges, and Amazon Wish List donations, are recognised as a donation at fair value (market price) on receipt, and charitable expenditure when they are distributed.

Where gifts in kind are held before being distributed to beneficiaries they are recognised at fair value as stock until they are distributed.

(f) Resources expended and irrecoverable VAT

All expenditure is accounted for on an accruals basis and is recognised when the following criteria are met:

- there is a present legal or constructive obligation resulting from a past event
- it is more likely than not that a transfer of benefits (usually a cash payment) will be required in settlement
- the amount of the obligation can be measured or estimated reliably.

Irrecoverable VAT is charged against the category of resources expended for which it was incurred.

(g) Recognition of expenditure and associated liabilities because of grant

Grants payable are payments made to linked, related party, or third-party NHS bodies and non-NHS bodies, in furtherance of the charitable objectives of the funds held on trust, primarily relief of those who are ill.

Grant payments are recognised as expenditure when the conditions for their payment have been met or where there is a constructive obligation to make a payment.

A constructive obligation arises when:

- We have communicated our intention to award a grant to a recipient who then has a reasonable expectation that they will receive a grant; or
- We have made a public announcement about a commitment which is specific enough for the recipient to have a reasonable expectation that they will receive a grant;

The trustee has control over the amount and timing of grant payments and consequently where approval has been given by the trustee and any of the above criteria have been met then a liability is recognised. Grants are awarded on condition that the Charity is acknowledged as the funder, and a report on the impact of expenditure is provided within six months of payment being made.

If a grant has been offered but there is uncertainty as to whether it will be accepted or whether conditions will be met, then no liability is recognised.

(h) Support and governance costs

Support costs are those costs which do not relate directly to a single charitable activity. These include some staff costs, costs of administration and IT support. Governance costs include audit, and any other regulatory fees. The analysis of support and governance costs are shown in note 8.

(i) Fundraising costs

The costs of generating funds are those costs attributable to generating income for the charity, other than those costs incurred in undertaking charitable activities or the costs incurred in undertaking trading activities in furtherance of the charity's objects. The costs of generating funds represent fundraising costs together with the salaries for the charity's fundraising team and are shown in note 9.

(j) Charitable activities

Costs of charitable activities comprise all costs incurred in the pursuit of the charitable objects of the charity. These costs, where not wholly attributable, are apportioned between the categories of charitable expenditure in addition to the direct costs. The total costs of each category of charitable expenditure include an apportionment of support costs as shown in note 7.

Notes to the Accounts

(k) Intangible assets

Intangible assets are non-monetary assets without physical substance which are capable of being sold separately from the charity's business or which arise from contractual or other legal rights. They are recognised only where it is probable that future economic benefits will flow to, or service potential be provided to the charity, and where the cost of the asset can be measured reliably. Intangible fixed assets are amortised at rates calculated to write them down to estimated residual values on a straight-line basis over their estimated useful lives. Computer software is expected to have a useful life of 5 years.

(l) Fixed asset investments

Investments are a form of basic financial instrument. Fixed asset investments are initially recognised at their transaction value and are subsequently measured at their fair value (market value) as at the balance sheet date. The Statement of Financial Activities includes the net gains and losses arising on revaluation and disposals throughout the year. Quoted stocks and shares are included in the Balance Sheet at the current market value quoted by the investment analyst, excluding dividend. Other investments are included at the trustee's best estimate of market value.

The main form of financial risk faced by the charity is that of volatility in equity markets and investment markets due to wider economic conditions, the attitude of investors to investment risk, and changes in sentiment concerning equities and within particular sectors or sub sectors. Further information on the N&N Hospitals Charity's investments can be found in note 15.

(m) Non-Current assets

Non-Current assets that are held by the charity and cost more than £5,000 are capitalised and valued at historic cost. Depreciation is charged on furniture and equipment, which is written off on a straight-line basis over their estimated useful life of five years.

Non-Current assets (WIP) refer to Work-in-Progress on non-current assets for the Charity. No depreciation is charged until the assets are brought into use.

(n) Stock

Stock held for resale is valued at the lower of cost and net realisable value. Stocks of non-perishable gift in kind items held at the year end are recorded at fair value.

(o) Debtors

Debtors are amounts owed to the charity. They are measured based on their recoverable amount.

(p) Cash and cash equivalents

Cash at bank and in hand is held to meet the day to day running costs of the charity as they fall due. Cash equivalents are short term, highly liquid investments, usually in 90-day notice interest bearing savings accounts.

(q) Creditors

Creditors are amounts owed by the charity. They are measured at the amount that the charity expects to have to pay to settle the debt. The Charity has no amounts which are owed in more than a year.

(r) Realised gains and losses

All gains and losses are taken to the Statement of Financial Activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and carrying value in the previous month (or purchase date). Unrealised gains and losses are calculated as the difference between the market value at the year end and opening carrying value (or purchase date if later).

(s) Staff costs and pensions

Norfolk and Norwich University Hospitals NHS Foundation Trust (the Trust) fully re-charged the N&N Hospitals Charity for the members of staff who work for the charity.

Notes to the Accounts

Staff members belong to the NHS Pension Scheme which is an unfunded defined benefit scheme accounted for as a defined contribution scheme. The recharge from the Trust includes the employee contributions to that scheme. For more information on the NHS Pension Scheme refer to the Trust's annual report and accounts.

2. Related party transactions

The Charity has a related party relationship with the Norfolk and Norwich University Hospitals NHS Foundation Trust. The Trust holds the employment contracts for all Charity staff, provides the Charity with a location for its office accommodation, legal services, financial oversight and is the responsible Corporate Trustee for the Charity.

Transactions between the Charity and the Trust during the year were in relation to salary payments for its staff, income invoiced by the Trust for the Charity, payment of Charity supplier invoices that were processed through the Trust's procurement and payment systems and refunded by the Charity, and for administrative and management costs.

The Trust recharged £244,114 to the Charity (2020/21 £247,381) for its staffing and administration costs.

The services of the Norfolk and Norwich University Hospitals NHS Foundation Trust have benefited from payments of £1,741,758 (2020/21 £1,302,956) from the Charity for enhancement of the patient environment, investment in staff, additional equipment and research.

During 2021/22 capital assets to the value of £130,298 (2020/21 £236,984) were purchased by the Charity and donated to the Trust. Cash grants in the amount of £999,473 were made to the Trust for the purchase of further capital assets.

None of the members of the Trust board or parties related to them have undertaken any transactions with the N&N Hospitals Charity or received any benefit from the charity in payment or kind. Board members received no honoraria, emoluments, or expenses in the year.

At the end of the financial year £552,636 was owed by the Charity to the Trust. (2020/21 £226,008)

3. Income from donations and legacies

	2021/22			2020/21
	Unrestricted Funds	Restricted Funds	Total Funds	Total Funds
	£000s	£000s	£000s	£000s
Voluntary Income				
General donations	587	64	651	685
Corporate donations	63	0	63	56
Legacies	979	0	979	430
Grants	214	160	374	421
Total Voluntary Income	1,843	224	2,067	1,592

Notes to the Accounts

4. Income from investments

	2021/22		2020/21	
	Unrestricted Funds	Restricted Funds	Total Funds	Total Funds
	£000s	£000s	£000s	£000s
Investment Income				
Interest on deposits	0	0	0	2
Fixed asset equity investments	229	0	229	183
Total Investment Income	229	0	229	185

5. Analysis of other income

	2021/22		2020/21	
	Unrestricted Funds	Restricted Funds	Total Funds	Total Funds
	£000s	£000s	£000s	£000s
Incoming Resources from Charitable Activities				
Training Income	63	0	63	11
Total Incoming Resources from Charitable Activities	63	0	63	11
Activities for Generating Funds				
Fundraising events	1	0	1	0
Lotteries and raffles	13	0	13	0
Total Activities for Generating Funds	14	0	14	0
Other Incoming Resources				
Other Income	10	0	10	13
Total Other Incoming Resources	10	0	10	13

6. Role of volunteers

Like all charities, the N&N Hospitals Charity is reliant on a team of volunteers for our smooth running. Our volunteers perform two roles:

- Fund advisors – there are about 400 Trust staff who support the charitable funds committee when deciding how the charity's designated funds should be spent. These funds are designated (or earmarked) by the charitable funds committee to be spent for a particular purpose or in a ward or department. Each fund advisor submits funding requests and monitors the financial status of their fund.
- Fundraisers – there are many local volunteers who actively fundraise for the N&N Hospitals Charity by running events.

In accordance with the SORP, due to the absence of any reliable measurement basis, the contribution of these volunteers is not recognised in the accounts.

Notes to the Accounts

7. Analysis of charitable expenditure

The charity did not undertake any direct charitable activities on its own account during the year. Charitable expenditure was in the form of grant funding to the Trust to carry out activities or to purchase equipment that will benefit NHS patients and their families.

	2021/22			2020/21
	Support Costs	Grant funded activity	Total	Total
	£000s	£000s	£000s	£000s
Charitable Activities				
Enhancing the patient environment	123	1966	2089	847
Investing in our NHS Trust's staff	20	325	345	240
Life saving equipment & new technology	40	637	677	492
Research	7	107	114	106
Total Charitable Activities	190	3,035	3,225	1,685

8. Analysis of support costs and governance costs

Support costs are back-office costs related to the day-to-day running of the charity. Governance costs are those support costs which relate to the strategic management of the charity.

	2021/22			2020/21
	Unrestricted Funds	Restricted Funds	Total Funds	Total Funds
	£000s	£000s	£000s	£000s
Support costs included in Charitable Activities				
Charity Staff Costs	98	0	98	79
Management and Administration Costs	38	0	38	16
Total Support Costs	136	0	136	95
Governance Costs included in Charitable Activities				
Audit	15	0	15	9
Staff costs	38	0	38	40
Other Governance Costs	1	0	1	1
Total Governance Costs	54	0	54	50
Total Support and Governance Costs	190	0	190	145

Notes to the Accounts

9. Analysis of expenditure on raising funds

	2021/22			2020/21
	Unrestricted Funds	Restricted Funds	Total Funds	Total Funds
	£000s	£000s	£000s	£000s
Cost of Raising Funds				
Fundraising staff costs	102	0	102	83
Fundraising expenditure	94	0	94	44
Total Costs of Generating Funds	196	0	196	127

10. Trustee remuneration, benefits, and expenses

Members of the Trust board give their time freely and receive no remuneration for the work that they undertake in relation to the N&N Hospitals Charity. They can claim expenses, however, to reimburse them for costs that they incur in fulfilling their duties relating to N&N Hospitals Charity – these include travelling specifically for charitable funds committee meetings and charity specific training events.

No expenses were claimed from the Charity by committee members (2020/21 nil)

11. Analysis of staff costs

The average number of full-time equivalent employees during the year was 5.3 (2020/21 5.6).

Staff Costs	2021/22	2020/21
	£000s	£000s
Salaries and Wages	166	164
Social Security Costs	14	14
Other Pension Costs	23	24
Total	203	202

A further recharge of time spent by Finance Department Managers was made by the Trust. This related to time spent authorising payments, reviewing reconciliations, and checking the annual accounts. The amount recharged was £4k (2020/21 £4k).

The N&N Hospitals Charity considers its key management personnel to be the Charity Director, who is the Board Secretary for the Norfolk and Norwich University Hospitals NHS Foundation Trust. A recharge of time spent by the Charity Director and his administrative support was made by the Trust. The amount recharged was £32k (2020/21 £36k).

No employees had emoluments in excess of £60,000 (2020/21 nil)

12. Auditor's remuneration

The auditor's remuneration of £11,000 (2020/21: £9,000) related solely to the audit with no other additional work being undertaken (2020/21 nil). These figures are exclusive of VAT, however because the Charity is not able to reclaim VAT it is included in Note 8 figures.

VAT on audit fees for 2020/21 has been accounted for in 2021/22.

Notes to the Accounts

13. Intangible assets

This relates to the donor database and accounting software which will be amortised over five years.

	2021/22	2020/21
	£000s	£000s
Intangible Fixed Assets		
Opening balance	9	13
Additions	0	0
Amortisation	(5)	(4)
Closing balance	4	9

14. Non-Current assets

Fixtures, fittings and equipment relates to the new Charity Hub, created in 2021. Work in Progress assets relates to the equipment for the two new Charity cafes, which are due to open in 2022.

	2021/22			2020/21
	Fixtures, Fittings & Equipment	Non-Current Assets (Work in Progress)	Total Non-Current Assets	Total Non-Current Assets
	£000s	£000s	£000s	£000s
Cost or valuation				
Balance at start of year	0	0	0	10
Additions/(Disposals)	109	100	209	(10)
Closing Balance	109	100	209	0
Accumulated Depreciation				
Balance at start of year	0	0	0	0
Charge for year	22	0	22	0
Closing Balance	22	0	22	0
Carrying value at start of year	0	0	0	0
Carrying value at end of year	87	100	187	0

15. Analysis of gains/losses on investments

	2021/22	2020/21
	£000s	£000s
Realised gains	197	44
Unrealised gains	526	1678
Total gains on investments	723	1,722

Notes to the Accounts

16. Fixed asset investments

All investments are carried at their fair value and are managed by expert advisors. Cash held by our asset managers is available on request, and is included in the investment split for comparison, but is included in the cash and cash equivalents figure on the balance sheet.

Movement in Fixed Asset Investments

	2021/22	2020/21
	£000s	£000s
Market Value at Start of Financial year	9,630	8,013
Less: Disposals at Carrying Value brought forward from prior year	(2,371)	(1,465)
Add: Acquisitions at Cost	929	1,403
Net Gain/(Loss) on Revaluation	526	1,678
Market Value at End of Financial Year	8,714	9,630

Fixed Asset Investment Split

	2021/22	2020/21
Cash	15.87%	5.00%
Gilts/Fixed Interest	12.40%	15.00%
Investment/Unit Trusts	12.87%	16.50%
Equities	58.86%	63.50%
	100%	100%

17. Stock

Stock

	2021/22	2020/21
	£000s	£000s
Online shop stock	4	5
Gifts in Kind stock	3	9
Total stock	7	14

18. Analysis of current debtors

Amounts Falling Due Within One Year

	2021/22	2020/21
	£000s	£000s
Prepayments	9	9
Accrued Income	752	4
Other Debtors	56	1
Total Debtors Falling Due Within One Year	817	14

19. Analysis of cash and cash equivalents

Cash & Cash Equivalents

	2021/22	2020/21
	£000s	£000s
Cash in hand & at bank	2,228	2,349
Total	2,228	2,349

Notes to the Accounts

20. Analysis of liabilities

	2021/22	2020/21
Amounts Falling Due Within One Year	£000s	£000s
Trade Creditors	21	96
Amounts Due to NNUH NHS Foundation Trust	553	226
Accruals	13	9
Total	587	331

21. Analysis of charitable funds

Unrestricted funds	Balance Apr 2021	Incoming resources	Resources expended	Gains and losses	Transfers	Balance Mar 2022
	£000s	£000s	£000s	£000s	£000s	£000s
N&N General Fund	1,653	219	496	723	(1,418)	681
Cromer General Fund	441	3	325	0	0	119
Others (2 funds)	7	8	46	0	39	8
Total	2,101	230	867	723	(1,379)	808

Name of fund	Description of the purpose of each fund
Norfolk and Norwich General	For the benefit of staff and patients
Cromer General	For the benefit of staff and patients at the Cromer site

Restricted Funds:	Balance Apr 2021	Incoming resources	Resources expended	Transfers	Balance Mar 2022
	£000s	£000s	£000s	£000s	£000s
NHS Charities Together Stage 3 Fund	152	0	15	0	137
Friends Fund	63	0	0	0	63
Chloe Blossom Fund	0	62	0	0	62
NHS Charities Together Stage 1 Fund	61	0	10	(5)	46
The Macleod Fund	18	0	0	0	18
Others (3 funds)	201	160	361	0	0
Total	495	222	386	(5)	326

Name of fund	Description of the purpose of each fund
NHS Charities Together Stage 3 Fund	For Covid recovery and wellbeing projects for NHS staff and patients
Friends Fund	For the benefit of patients and staff within the Trust
Chloe Blossom Fund	To fund a bereavement nurse to support early pregnancy loss
NHS Charities Together Stage 1 Fund	For Covid support projects for NHS staff and patients
The Macleod Fund	For the benefit of paediatric patients within the Trust

The NHS Charities Together Stage 3 Fund has been fully committed for the provision of additional psychological support for NHS staff at NNUH over the next 12 months.

The NHS Charities Together Stage 1 Fund has been fully committed for the provision of additional staff rest areas at the NNUH site.

Notes to the Accounts

Designated Funds	Balance Apr 2021	Incoming resources	Resources expended	Transfers	Balance Mar 2022
	£000s	£000s	£000s	£000s	£000s
Trauma & Orthopaedics Fund	47	381	0	1,572	2,000
Cromer Legacy Fund	1,108	28	401	(23)	712
Cancer Legacy Fund	25	608	0	0	633
AOS Legacy Fund	244	100	0	155	499
Andrew Leslie Kemp Legacy Fund	422	0	0	0	422
Renal Fund	380	2	6	0	376
Radiotherapy & Oncology Fund	517	54	205	0	366
Eye Department Fund	155	106	5	51	307
Orthopaedics Fund	298	1	3	0	296
Cardiology Fund	89	12	36	161	226
Children's Cancer Fund	206	0	2	0	204
Kidney Research Fund	197	0	0	0	197
Marjorie Ann Lockett Fund	466	0	122	(154)	190
Critical Care Fund	137	17	17	0	137
Charity Accommodation Fund	200	0	30	(33)	137
Neurosciences Fund	131	2	3	0	130
Heart Legacy Fund	44	84	0	0	128
Ear, Nose & Throat Fund	125	0	0	0	125
Earmarked Grant Fund	873	0	400	(296)	177
Others (225 funds)	3,425	536	938	(49)	2,974
Total	9,089	1,931	2,168	1,384	10,236

Name of fund	Description of the purpose of each fund
Trauma & Orthopaedics Legacy Fund	For the benefit of trauma & orthopaedics patients
Cromer Legacy Fund	For the benefit of patients at the Cromer Hospital
Cancer Legacy Fund	Cause, prevention, treatment, cure & defeat of cancer
AOS Legacy Fund	Cause, prevention, treatment, cure & defeat of cancer
Andrew Leslie Kemp Legacy Fund	For the provision of dialysis equipment, otherwise for general use
Renal Fund	For the benefit of renal patients
Radiotherapy & Oncology Fund	Cause, prevention, treatment, cure & defeat of cancer
Eye Department Fund	For the benefit of ophthalmology patients
Orthopaedics Fund	For the benefit of orthopaedic patients
Cardiology Fund	For the benefit of cardiology patients
Children's Cancer Fund	Cause, prevention, treatment, cure & defeat of cancer in children
Kidney Research Fund	Cause, prevention, treatment, and cure of renal illness
Marjorie Ann Lockett Fund	Cause, prevention, treatment, cure & defeat of cancer
Critical Care Fund	For the benefit of critical care patients
Charity Accommodation Fund	To establish a Charity Hub at the N&N site
Neurosciences Fund	For the benefit of neurology patients
Heart Legacy Fund	For the benefit of patients in relation to heart health
Ear, Nose & Throat Fund	For the benefit of ENT patients
Earmarked Grant Fund	General funds designated for planned grant expenditure

Notes to the Accounts

22. Grant commitments

The Charity provides grants for the Trust, and as such does not have direct control over when, or if, grant funding will be drawn down. For this reason, grant commitments are not recorded in the charity's accounts until there is certainty that the grant funding is needed, and that the terms and conditions for payment have been met.

The effect of the grant commitments on each fund balance is detailed below:

<i>Unrestricted funds</i>	Balance Mar 2022	Grant Commitments	Available Balance Mar 2022
	£000s	£000s	£000s
N&N General Fund	681	75	606
Cromer General Fund	119	7	112
Others (2 funds)	8	0	8
Total	808	82	726

<i>Restricted Funds:</i>	Balance Mar 2022	Grant Commitments	Available Balance Mar 2022
	£000s	£000s	£000s
NHS Charities Together Stage 3 Fund	137	137	0
Friends Fund	63	30	33
Chloe Blossom Fund	62	55	7
NHS Charities Together Stage 1 Fund	46	46	0
The Macleod Fund	18	0	18
Others (3 funds)	0	0	0
Total	326	268	58

<i>Designated Funds</i>	Balance Mar 2022	Grant Commitments	Available Balance Mar 2022
	£000s	£000s	£000s
Trauma & Orthopaedics Fund	2,000	2,000	0
Cromer Legacy Fund	712	209	503
Cancer Legacy Fund	633	0	633
AOS Legacy Fund	499	0	499
Andrew Leslie Kemp Legacy Fund	422	422	0
Renal Fund	376	179	197
Radiotherapy & Oncology Fund	366	32	334
Eye Department Fund	307	1	306
Orthopaedics Fund	296	53	243
Cardiology Fund	226	76	150
Children's Cancer Fund	204	0	204
Kidney Research Fund	197	0	197
Marjorie Ann Lockett Fund	190	190	0
Critical Care Fund	137	2	135
Charity Accommodation Fund	137	137	0
Neurosciences Fund	130	19	111
Heart Legacy Fund	128	76	52
Ear, Nose & Throat Fund	125	0	125
Earmarked Grant Fund	177	177	0
Others (225 funds)	2,974	367	2,607
Total	10,236	3,940	6,296
Total funds	11,370	4,290	7,080