

**Horizon Care and Welfare Association**

**Charity No. 1047568**

**Trustees' Report and Audited Accounts**

**31 March 2025**

**Horizon Care and Welfare Association**  
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# **Horizon Care and Welfare Association**

## **Trustees Annual Report Year Ended 31 March 2025**

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## **Horizon Care and Welfare Association**

### **Trustees Annual Report**

**For the year ended 31 March 2025**

### **Reference and Administrative details**

#### **Principal Office**

79 Park Lane

Croydon

Surrey

CR0 1JG

#### **Registered Charity Number**

1047568

#### **Trustees**

Chairperson     Anab Robleh (Honorary)

Treasurer        Anab Hersi    (Honorary)

Member            Abdi Abdi

#### **Accountants**

Harrison Hill Castle & Co

Melbury House

34 Southborough Road

Bickley

Bromley

Kent

BR1 2EB

#### **Bankers**

NatWest PLC

Croydon Whitgift Centre

40 Whitgift Centre

Croydon

Surrey

CR9 3 BQ

## **Horizon Care and Welfare Association**

### **Trustees Annual Report (Continued)**

**For the year ended 31 March 2025**

#### **Objectives and Activities**

The principal objectives of the HORIZON CARE AND WELFARE ASSOCIATION continue to be:

1. To provide relief and a decent living for the Somali people living in the London Borough of Croydon. In particular but not exclusively for people who are in conditions of need, hardship or distress by the provision of advice and information in the areas of welfare, health, housing, education and immigration.
2. To advance the education of the Somali people living in the London Borough of Croydon in particular but not exclusively by the provision of English and Mother Tongue classes.
3. To relieve elderly people living in the London Borough of Croydon in particular but not exclusively by the provision of a luncheon club.

The following services provided by the Association are:

- Interpretation
- Translation
- Advocacy, advice and information
- Supplementary classes and homework support
- Carers short break, outing and respite care
- Summer activities leisure and cultural for the community
- Domiciliary care
- Outreach and befriending
- Luncheon club for elders
- Support group meeting
- Transport for the disabled

Aims and issues that Horizon Care and Welfare Association seek to tackle and the changes it seeks to make through its activities

Horizon care is a community organization which works to promote the well-being of its members by alleviating needs, distress and fostering awareness of rights and entitlements.

## **Horizon Care and Welfare Association**

### **Trustees Annual Report (Continued)**

#### **For the year ended 31 March 2025**

##### How the achievement of Horizon Care and Welfare Association aims will further its legal purposes

By continuing to provide services to the local community in the best way possible especially in the social economic climate that existed during the year Horizon Care and Welfare Association's legal purpose has been enhanced by the services provided during the Financial Year.

##### Strategies for achieving Horizon Care and Welfare Association's aims and objectives

The staff and volunteers attend regular training courses and have strong links with local community leaders. The charity seeks to obtain as much funding as possible so that it can assist in the best possible way for people needing assistance.

##### The criteria used to assess the success in the year to 31 March 2025

The assessment of success can be measured by a 6% increase in total funding compared to the previous year with expenditure on its charitable objectives remaining about the same. The charity received many letters of gratitude and positive feedback from its volunteers during the year.

##### Horizon Care and Welfare Associations short and long term aims and objectives

Given our success in supporting care workers in 2025, the Charity continues to look ahead and to identify other areas where we can support care workers. We hope to offer new grant streams to reflect the issues affecting care workers, but this is reliant on funding, and the current environment is both exciting and a challenge. We're exploring working more closely with local authorities to offer support to care workers across their areas and are currently in the planning stage with one local authority. We will use our proven expertise to deliver financial and mental health support, with a specific emphasis on local issues affecting the social care sector. We will look at challenges to staff retention, and how to ameliorate the impact of demands on the workforce and provision of services.

## **Horizon Care and Welfare Association**

### **Trustees Annual Report (Continued)**

**For the year ended 31 March 2025**

#### Social Investment policy

We will use our proven expertise to deliver financial and mental health support, with a specific emphasis on local issues affecting the social care sector. We will look at challenges to staff retention, and how to ameliorate the impact of demands on the workforce and provision of services. We are working towards increasing our reach in the local area. We are also keen to learn from other sector charities regarding how they engage with potential funders and to more closely collaborate with charities we already know as often a more holistic approach in grant provision can be particularly useful for some care workers.

#### Grant making

The competition is very high, and our success is very limited.

#### Volunteers

The organization has 6 office staff and a pool of volunteers who run day-to-day activities. The contributions of volunteer's work have been very significant and will continue to be so. Much of the charity's work is entirely provided by volunteers. The volunteers involved various activities such as interpreting, translation, outreach, practical work such as filing benefit forms, organizing activities and meetings. Also, Horizon care provides training and supervision to volunteers.

#### **Achievements and performance**

##### The difference made to the beneficiaries and Society as a whole

By maintaining the standards of care and assistance to its beneficiaries during a period in the UK affected by the cost-of-living crisis , the local community was very appreciative that Horizon Care and Welfare Association was still able to provide continued assistance.

## Horizon Care and Welfare Association

### Trustees Annual Report (Continued)

For the year ended 31 March 2025

#### Performance achieved compared to objectives set against fundraising objectives set

At the start of the year the charity set an objective of reaching a wider community. This objective was achieved by securing a new domiciliary contract with the London Borough of Bromley near the end of the financial year.

#### Investment performance of Investments held

The charity didn't hold any investments during the year.

#### Material expenditure incurred to raise future funds

The charity incurred no material expenditure during the year in order to secure future funding.

#### Commentary of significant factors incurred in the year within and outside the control of Horizon Care and Welfare Association

During the early part of the year the Charity's activities were still affected a great deal by the Coronavirus Pandemic. The impact was substantial, but Horizon Care and Welfare Association performed better than expected to provide care and support to the local community. Its staff and volunteers adhered to the rules on social distancing and were provided with necessary personal protective equipment.

### Financial Review

#### The Financial position at the year end

Net current assets decreased by £84,156 (2025 £180,054) (2023 £264,210)

Total net assets decreased by £85,398 (2025 £184,826) (2024 £270,224)

Total Income increased by £85,701 (2025 £1,356,093) (2024 £1,270,392)

Total Reserve funds-	2025	2024
<b>Restricted</b>	<b>£64,941</b>	<b>£ 64,941</b>
<b>Unrestricted</b>	<b>£119,885</b>	<b>£205,283</b>
<b>Total</b>	<b>£184,826</b>	<b>£270,224</b>



## **Horizon Care and Welfare Association**

### **Trustees Annual Report (Continued)**

#### **For the year ended 31 March 2025**

##### Policy on Reserves

Free Reserves are that part of a charity's unrestricted funds that is freely available to spend on any of the charity's purposes. The Care Workers' Charity maintains free unrestricted reserves:

- to provide a level of working capital that protects the continuity of our core work
- to provide a level of funding for unexpected opportunities
- to provide cover for risks such as unforeseen expenditure or unanticipated loss of income.

The Board of Trustees review the above criteria with reference to Horizon Care and Welfare Association's strategy and Annual Plan and determine the target level of free reserves to meet these. Trustees review the policy regularly and formally approve it on an annual basis. The policy in operation for the level of free reserves is to ensure enough reserves are held, free of any restrictions, to enable the charity to operate for at least 6 months should no new income be received. The trustees believe the current level of reserves is sufficient for this purpose.

##### Ability to carry on as a going concern

Funding has been secured in the short to medium term and in the opinion of the Trustees there are no issues with the charity's ability to carry on as a going concern.

##### Significant events affecting the Charity's financial performance

The agreement of a new contract with the London Borough of Bromley to provide domiciliary care has resulted in additional income during the Financial Year.

##### Investment policy and objectives of Financial Investments

The charity has to maintain its working capital and has at any one-time insufficient working capital with which to invest, therefore the charity doesn't have an investment policy for any surplus funds.

## Horizon Care and Welfare Association

### Trustees Annual Report (Continued)

For the year ended 31 March 2025

#### The principal risks and uncertainties for Horizon Care and Welfare Association and summary of strategies to manage the risks

The volunteers undertake most of the work of the organization as understaffed. The high degree of dependence in volunteers is not best situated in the organization since volunteers tend to move after some time and may be less reliable on day-to-day basis. On that reason Horizon is planning to recruit advisers and outreach staff and need to fund raise.

#### Factors that will affect the financial performance going forward

The charity will be dependent on the continued support of the local government sources which in turn will be affected by the UK economy generally.

#### The principal funding sources of Horizon

The charity's income comprises:

##### Domiciliary Care

London Borough of Croydon	£648,014
London Borough of Bromley	£327,030
NHS South East London	£40,750
NHS South West London	£140,988

##### Respite care and Outreach

London Borough of Croydon	£74,329
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##### Private Clients

Total	£124,984
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#### The impact of any pension liability

The charity operates a pension fund for its staff but has no significant amount owing to the pension fund as of 31 March 2025.

## **Horizon Care and Welfare Association**

### **Trustees Annual Report (Continued)**

**For the year ended 31 March 2025**

#### **Plans for future periods**

##### Future aims and objectives

Horizon care is planning to continue its present services and to develop fund raising for advice and information projects

#### **Structure Governance and Management**

##### The governing document

The charity is governed by its Trust Deed

##### Methods adopted for the recruitment and appointment of new trustees

Trustees are appointed by the existing trustees to the Board of Trustees.

##### Organisational structure and how decisions are made

Horizon care is a membership organization. The members meet at the annual general meeting, but the management committee is elected on an annual basis. The management committee is responsible for overall management and control of the organization. Other responsibilities include the formulation of policies and managing the coordinator. The coordinator in turn manages staff and volunteers. The coordinator, staff and volunteers are responsible for day to day running of the organization. It's also, their responsibility to implement policies and put in place working systems necessary for proper running of the organization. Directives from the management committee to staff and volunteers come through the coordinator. Similarly, staff and volunteers report back to management committee through the coordinator.

##### Procedures adopted for the training of new trustees

New trustees will only be appointed if they have sufficient experience in the charity sector. But there is a requirement to attend courses and seminars so that their experience is expanded enabling the charity to benefit overall.

## Horizon Care and Welfare Association

### Trustees Annual Report (Continued)

For the year ended 31 March 2025

#### The arrangements for setting the pay of the charity's key personnel

All our pay is selected based on their knowledge, experience, competency and suitability. All key management personal details are with the payroll officer (Lisa Werner). All staff salary will be reviewed in April 2025.

#### The relationship between the charity and its related parties

Horizon Care and Welfare Association has a good relationship with the London Borough of Croydon since 2005 and secure a contract with the London Borough of Bromley in 2021 for domiciliary care services for people living within the Borough.

#### Statement of trustee's responsibilities in relation to the financial statements

The trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). The law applicable to charities in England & Wales requires the trustees to prepare financial statements for each financial year which give a true and fair view of the of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Trust will continue in operation.

The Trustees are responsible for keeping proper accounting records that are sufficient to show and explain the Trust's transactions and disclose with reasonable accuracy at any time the financial position of the Trust and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the Trust and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities This report was approved by the Trustees on and signed on their behalf by: Anab Osman Chair of Trustees.

Signed...



Date...30 January 2026

Anab Osman

**Horizon Care and Welfare Association**  
**Statement of Financial Activities**  
**for the year ended 31 March 2025**

		Unrestricted funds 2025 £	Restricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
	Notes				
<b>Income and endowments from:</b>					
Other trading activities	3	1,356,093	-	1,356,093	1,270,392
<b>Total</b>		1,356,093	-	1,356,093	1,270,392
<b>Expenditure on:</b>					
Charitable activities	4	1,350,639	-	1,350,639	1,181,318
Other	5	90,852	-	90,852	72,426
<b>Total</b>		1,441,491	-	1,441,491	1,253,744
Net gains on investments		-	-	-	-
<b>Net (expenditure)/income</b>	6	(85,398)	-	(85,398)	16,648
Transfers between funds		-	-	-	-
<b>Net (expenditure)/income before other gains/(losses)</b>		(85,398)	-	(85,398)	16,648
<b>Other gains and losses</b>					
<b>Net movement in funds</b>		(85,398)	-	(85,398)	16,648
<b>Reconciliation of funds:</b>					
Total funds brought forward		205,283	64,941	270,224	253,576
<b>Total funds carried forward</b>		119,885	64,941	184,826	270,224

**Balance Sheet**

**at 31 March 2025**

**Charity No. 1047568**

		<b>2025</b>	<b>2024</b>
		<b>£</b>	<b>£</b>
<b>Fixed assets</b>			
Tangible assets	8	4,772	6,014
		<u>4,772</u>	<u>6,014</u>
<b>Current assets</b>			
Debtors	9	67,097	75,373
Cash at bank and in hand		136,535	203,915
		<u>203,632</u>	<u>279,288</u>
<b>Creditors:</b> Amount falling due within one year	10	(23,578)	(15,078)
<b>Net current assets</b>		<u>180,054</u>	<u>264,210</u>
<b>Total assets less current liabilities</b>		<u>184,826</u>	<u>270,224</u>
<b>Net assets excluding pension asset or liability</b>		<u>184,826</u>	<u>270,224</u>
<b>Total net assets</b>		<u><u>184,826</u></u>	<u><u>270,224</u></u>
<b>The funds of the charity</b>			
<b>12Restricted funds</b>	11		
Restricted income funds		64,941	64,941
		<u>64,941</u>	<u>64,941</u>
<b>Unrestricted funds</b>	11		
General funds		119,885	205,283
		<u>119,885</u>	<u>205,283</u>
<b>Reserves</b>	11		
<b>Total funds</b>		<u><u>184,826</u></u>	<u><u>270,224</u></u>

Approved by the trustees on 31 March 2025

And signed on their behalf by:

A. Hersi  
Trustee  
30 January 2026

## 1 Accounting policies

### Basis of preparation

The financial statements have been prepared in accordance with Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014 and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Charities Act 2011.

### Change in basis of accounting or to previous accounts

There has been no change to the accounting policies (valuation rules and method of accounting) since last year and no changes have been made to accounts for previous years.

### Fund accounting

Unrestricted funds	These are available for use at the discretion of the trustees in furtherance of the general objects of the charity.
Designated funds	These are unrestricted funds earmarked by the trustees for particular purposes.
Revaluation funds	These are unrestricted funds which include a revaluation reserve representing the restatement of investment assets at their market values.
Restricted funds	These are available for use subject to restrictions imposed by the donor or through terms of an appeal.

### Income

Recognition of income	Income is included in the Statement of Financial Activities (SoFA) when the charity becomes entitled to, and virtually certain to receive, the income and the amount of the income can be measured with sufficient reliability.
Income with related expenditure	Where income has related expenditure the income and related expenditure is reported gross in the SoFA.
Donations and legacies	Voluntary income received by way of grants, donations and gifts is included in the the SoFA when receivable and only when the Charity has unconditional entitlement to the income.
Tax reclaims on donations and gifts	Income from tax reclaims is included in the SoFA at the same time as the gift/donation to which it relates.
Donated services and facilities	These are only included in income (with an equivalent amount in expenditure) where the benefit to the Charity is reasonably quantifiable, measurable and material.
Volunteer help	The value of any volunteer help received is not included in the accounts.
Investment income	This is included in the accounts when receivable.
Gains/(losses) on revaluation of fixed assets	This includes any gain or loss resulting from revaluing investments to market value at the end of the year.
Gains/(losses) on investment assets	This includes any gain or loss on the sale of investments.

**Notes to the Accounts**

**Expenditure**

Recognition of expenditure	Expenditure is recognised on an accruals basis. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates.
Expenditure on raising funds	These comprise the costs associated with attracting voluntary income, fundraising trading costs and investment management costs.
Expenditure on charitable activities	These comprise the costs incurred by the Charity in the delivery of its activities and services in the furtherance of its objects, including the making of grants and governance costs.
Grants payable	All grant expenditure is accounted for on an actual paid basis plus an accrual for grants that have been approved by the trustees at the end of the year but not yet paid.
Governance costs	These include those costs associated with meeting the constitutional and statutory requirements of the Charity, including any audit/independent examination fees, costs linked to the strategic management of the Charity, together with a share of other administration costs.
Other expenditure	These are support costs not allocated to a particular activity.

**Taxation**

The charity is exempt from tax on its charitable activities.

**Freehold investment property**

Investment properties are measured initially at cost and subsequently at fair value at each balance sheet date and are not depreciated. All gains or losses are taken to the Statement of Financial Activities as they arise.

**Stocks**

Stock is included at the lower of cost or net realisable value. Donated items of stock are recognised at fair value which is the amount the charity would have been willing to pay for the items on the open market.

**Trade and other debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**Cash and cash equivalents**

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. In the statement of financial position, bank overdrafts are shown within borrowings or current liabilities. In the Statement of Cash Flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the company's cash management.

**Trade and other creditors**

Short term creditors are measured at the transaction price. Other creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.



**Research and development**

Expenditure on research and development is written off in the year in which it is incurred.

**Foreign currencies**

Monetary assets and liabilities denominated in currencies other than the functional currency of the charity are translated at the rates of exchange prevailing at the end of the reporting period.

Transactions in currencies other than the functional currency of the charity are recorded at the rate of exchange on the date that the transaction occurred.

All exchange differences are taken into account in arriving at net income/expenditure.

**Leased assets**

Where the charity enters into a lease which entails taking substantially all the risks and rewards of ownership of an asset, the lease is treated as a finance lease.

Leases which do not transfer substantially all the risks and rewards of ownership to charity are classified as operating leases.

Assets held under finance leases are initially recognised as assets of the charity at their fair value at the inception of the lease or, if lower, at the present value of the minimum lease payments. The corresponding liability to the lessor is included in the balance sheet date as a finance lease obligation. Lease payments are apportioned between finance expenses and reduction of the lease obligation so as to achieve a constant rate of interest on the remaining balance of the liability. Finance expenses are recognised immediately, unless they are directly attributable to qualifying assets, in which case they are capitalised in accordance with the charity's policy on borrowing costs.

Assets held under finance leases are depreciated in the same way as owned assets.

Operating lease payments are recognised as an expense on a straight-line basis over the lease term.

In the event that lease incentives are received to enter into operating leases, such incentives are recognised as a liability. The aggregate benefit of incentives is recognised as a reduction of rental expense on a straight-line basis.

**Pension costs**

The charity operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the charity pays fixed contributions into a separate entity. Once the contributions have been paid the charity has no further payments obligations. The contributions are recognised as expenses when they fall due. Amounts not paid are shown in accruals in the balance sheet. The assets of the plan are held separately from the charity in independently administered funds.

**Receipt of donated goods, facilities and services**

All donated goods, facilities and services received are recognised within incoming resources and expenditure at an estimate of the value to the charity.

2 Statement of Financial Activities - prior year

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total funds 2024 £
<b>Income and endowments from:</b>			
Other trading activities	1,270,392	-	1,270,392
<b>Total</b>	<u>1,270,392</u>	<u>-</u>	<u>1,270,392</u>
<b>Expenditure on:</b>			
Charitable activities	1,181,318	-	1,181,318
Other	72,426	-	72,426
<b>Total</b>	<u>1,253,744</u>	<u>-</u>	<u>1,253,744</u>
<b>Net income</b>	<u>16,648</u>	<u>-</u>	<u>16,648</u>
<b>Net income before other gains/(losses)</b>	16,648	-	16,648
<b>Other gains and losses:</b>			
<b>Net movement in funds</b>	<u>16,648</u>	<u>-</u>	<u>16,648</u>
<b>Reconciliation of funds:</b>			
Total funds brought forward	188,635	64,941	253,576
<b>Total funds carried forward</b>	<u>205,283</u>	<u>64,941</u>	<u>270,224</u>

3 Income from other trading activities

Unrestricted	Total 2025	Total 2024
£	£	£
1,356,093	1,356,093	1,270,392
<u>1,356,093</u>	<u>1,356,093</u>	<u>1,270,392</u>

4 Expenditure on charitable activities

	Unrestricted	Total 2025	Total 2024
	£	£	£
<i>Expenditure on charitable activities</i>			
Sessional fees	300	300	32,840
Social activities	136,159	136,159	105,015
Seminar training and workshops	48,114	48,114	47,973
Care support and salaries	948,039	948,039	679,565
Transport and travel	53,905	53,905	89,751
<i>Governance costs</i>			
CRB Checks	1,732	1,732	1,387
Volunteer expenses	162,390	162,390	224,787
	<u>1,350,639</u>	<u>1,350,639</u>	<u>1,181,318</u>

5 Other expenditure

	Unrestricted	Total 2025	Total 2024
	£	£	£
Motor and travel costs	10,944	10,944	8,566
Premises costs	24,024	24,024	21,864
Amortisation, depreciation, impairment, profit/loss on disposal of fixed assets	1,590	1,590	2,005
General administrative costs	24,322	24,322	24,615
Legal and professional costs	29,972	29,972	15,376
	<u>90,852</u>	<u>90,852</u>	<u>72,426</u>

6 Net (expenditure)/income before transfers

	2025	2024
	£	£
This is stated after charging:		
Depreciation of owned fixed assets	1,590	2,005

7 Staff costs

No employee received emoluments in excess of £60,000.

8 Tangible fixed assets

	£	£	£
<b>Cost or revaluation</b>			
At 1 April 2024	49,888	8,713	58,601
Additions	-	348	348
At 31 March 2025	<u>49,888</u>	<u>9,061</u>	<u>58,949</u>
<b>Depreciation and impairment</b>			
At 1 April 2024	44,188	8,399	52,587
Depreciation charge for the year	1,425	165	1,590
At 31 March 2025	<u>45,613</u>	<u>8,564</u>	<u>54,177</u>
<b>Net book values</b>			
At 31 March 2025	<u>4,275</u>	<u>497</u>	<u>4,772</u>
At 31 March 2024	<u>5,700</u>	<u>314</u>	<u>6,014</u>

9 Debtors

	2025 £	2024 £
Trade debtors	67,097	75,373
	<u>67,097</u>	<u>75,373</u>

10 Creditors:

amounts falling due within one year

	2025 £	2024 £
Accruals	23,578	15,078
	<u>23,578</u>	<u>15,078</u>

11 Movement in funds

	At 1 April 2024	Incoming resources (including other gains/losses ) £	Resources expended £	At 31 March 2025 £
<b>Restricted funds:</b>				
<b>Restricted income funds:</b>				
	64,941	-	-	64,941
<i>Total</i>	<u>64,941</u>	<u>-</u>	<u>-</u>	<u>64,941</u>
<b>Unrestricted funds:</b>				
<b>General funds</b>	205,283	1,356,093	(1,441,491)	119,885
<b>Total funds</b>	<u>270,224</u>	<u>1,356,093</u>	<u>(1,441,491)</u>	<u>184,826</u>

12 Analysis of net assets between funds

	Unrestricted funds	Restricted funds	Total
	£	£	£
Fixed assets	4,535	237	4,772
Net current assets	179,284	770	180,054
	<u>183,819</u>	<u>1,007</u>	<u>184,826</u>

13 Reconciliation of net debt

	At 1 April 2024	Cash flows	At 31 March 2025
	£	£	£
Cash and cash equivalents	203,915	(67,380)	136,535
	<u>203,915</u>	<u>(67,380)</u>	<u>136,535</u>
Net debt	<u>203,915</u>	<u>(67,380)</u>	<u>136,535</u>

**Horizon Care and Welfare Association**  
**Statement of Cash flows**  
**for the year ended 31 March 2025**

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
<b>Cash flows from operating activities</b>		
<b>Net (expenditure)/income per Statement of Financial Activities</b>	(85,398)	16,648
<b>Adjustments for:</b>		
Depreciation of property, plant and equipment	1,590	2,005
Decrease/(Increase) in trade and other receivables	8,276	(28,317)
Increase/(Decrease) in trade and other payables	8,500	(398)
<b>Net cash used in operating activities</b>	<u>(67,032)</u>	<u>(10,062)</u>
<b>Cash flows from investing activities</b>		
Payments for property, plant and equipment	(348)	-
<b>Net cash used in investing activities</b>	<u>(348)</u>	<u>-</u>
<b>Net cash from financing activities</b>	<u>-</u>	<u>-</u>
<b>Net decrease in cash and cash equivalents</b>	(67,380)	(10,062)
<b>Cash and cash equivalents at the beginning of the year</b>	203,915	213,977
<b>Cash and cash equivalents at the end of the year</b>	<u>136,535</u>	<u>203,915</u>
<b>Components of cash and cash equivalents</b>		
Cash and bank balances	136,535	203,915
	<u>136,535</u>	<u>203,915</u>

**Horizon Care and Welfare Association**  
**Detailed Statement of Financial Activities**  
**for the year ended 31 March 2025**

	Unrestricted funds 2025 £	2025 £	Total funds 2025 £	Total funds 2024 £
<b>Income and endowments from:</b>				
Other trading activities	1,356,093	-	1,356,093	1,270,392
	1,356,093	-	1,356,093	1,270,392
<b>Total income and endowments</b>	1,356,093	-	1,356,093	1,270,392
<b>Expenditure on:</b>				
Charitable activities				
Sessional fees	300	-	300	32,840
Social activities	136,159	-	136,159	105,015
Seminar training and workshops	48,114	-	48,114	47,973
Care support and salaries	948,039	-	948,039	679,565
Transport and travel	53,905	-	53,905	89,751
	1,186,517	-	1,186,517	955,144
Governance costs				
CRB Checks	1,732	-	1,732	1,387
Volunteer expenses	162,390	-	162,390	224,787
	164,122	-	164,122	226,174
<b>Total of expenditure on charitable activities</b>	1,350,639	-	1,350,639	1,181,318
Motor and travel costs				
Vehicles - General costs	10,944	-	10,944	8,566
	10,944	-	10,944	8,566
Premises costs				
Rent	15,000	-	15,000	19,340
Rates	180	-	180	-
Light, heat and power	3,001	-	3,001	1,185
Premises cleaning	271	-	271	-
Premises repairs and maintenance	5,572	-	5,572	1,339
	24,024	-	24,024	21,864
General administrative costs, including depreciation and amortisation				
Depreciation of	1,425	-	1,425	1,900
Depreciation of	165	-	165	105
Equipment repairs and maintenance	4,847	-	4,847	1,341
General insurances				
Software, IT support costs	8,108	-	8,108	13,559
	3,203	-	3,203	1,102

**Horizon Care and Welfare Association**  
**Detailed Statement of Financial Activities**

Stationery and printing	616	-	616	1,543
Subscriptions	1,048	-	1,048	960
Sundry expenses	1,635	-	1,635	1,344
Telephone, fax and broadband	4,865	-	4,865	4,766
	<u>25,912</u>	<u>-</u>	<u>25,912</u>	<u>26,620</u>
Legal and professional costs				
Audit/Independent examination fees	8,500	-	8,500	8,100
Accountancy and bookkeeping	1,638	-	1,638	5,603
Other legal and professional costs	19,834	-	19,834	1,673
	<u>29,972</u>	<u>-</u>	<u>29,972</u>	<u>15,376</u>
<b>Total of expenditure of other costs</b>	<u>90,852</u>	<u>-</u>	<u>90,852</u>	<u>72,426</u>
<b>Total expenditure</b>	<u>1,441,491</u>	<u>-</u>	<u>1,441,491</u>	<u>1,253,744</u>
Net gains on investments	-	-	-	-
	<u>(85,398)</u>	<u>-</u>	<u>(85,398)</u>	<u>16,648</u>
<b>Net (expenditure)/income</b>				
<b>Net (expenditure)/income before other gains/(losses)</b>	<u>(85,398)</u>	<u>-</u>	<u>(85,398)</u>	<u>16,648</u>
Other Gains	-	-	-	-
	<u>(85,398)</u>	<u>-</u>	<u>(85,398)</u>	<u>16,648</u>
<b>Net movement in funds</b>				
<b>Reconciliation of funds:</b>				
Total funds brought forward	205,283	64,941	270,224	253,576
<b>Total funds carried forward</b>	<u>119,885</u>	<u>64,941</u>	<u>184,826</u>	<u>270,224</u>