

REGISTERED COMPANY NUMBER: 03039522 (England and Wales)
REGISTERED CHARITY NUMBER: 1047557

Report of the Governors and

Financial Statements for the Year Ended 31 August 2025

for

Landmarks Specialist College

SMH Group Audit
Statutory Auditors
5 Westbrook Court
Sharrow Vale Road
Sheffield
South Yorkshire
S11 8YZ

Landmarks Specialist College

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for the Year Ended 31 August 2025

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Landmarks Specialist College

Reference and Administrative Details
for the Year Ended 31 August 2025

GOVERNORS	P F Battiste A E Scott C C Pickup M J Hilton Ms F Featherstone (resigned 13/1/2026)
COMPANY SECRETARY	L T Brocklesby
REGISTERED OFFICE	Littlemoor House Littlemoor Eckington Sheffield S21 4EF
REGISTERED COMPANY NUMBER	03039522 (England and Wales)
REGISTERED CHARITY NUMBER	1047557
AUDITORS	SMH Group Audit Statutory Auditors 5 Westbrook Court Sharrow Vale Road Sheffield South Yorkshire S11 8YZ
SOLICITORS	Knights 14 Commercial St Sheffield S1 2AT
BANKERS	Barclays 121 Norfolk Row Sheffield S1 2JW

Landmarks Specialist College

Report of the Governors **for the Year Ended 31 August 2025**

The Governors, who are also both Directors of the Charitable Company and Governors of the College, present their report and the audited financial statements of the charity for the year ended 31 August 2025. The Governors have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

Since the company qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

Landmarks Specialist College

Landmarks is a thriving, Independent Specialist College for people with learning difficulties and disabilities. Based in Eckington but operating across six sites throughout the East Midlands and South Yorkshire.

Landmarks continues to grow and go from strength to strength in supporting young adults to improve levels of independence, progress into a higher level learner or into employment, with sector leading outcomes for Employability.

For more information, please visit: www.landmarks.ac.uk

Why do Landmarks Make a Difference?

Landmarks has a proud reputation for designing individualised education and support programmes for young people with additional needs, supporting them to achieve their life goals be that; employment, higher education and/or day services. We aim to ensure that our learners' lives are impacted positively as a result of learning at Landmarks.

OUR VISION

"To be recognised nationally for transforming the lives of our learners".

OUR MISSION

"To deliver high-quality education and support that maximises life opportunities for our learners".

OUR VALUES



QUALITY



RESILIENCE



RESPECT



ACHIEVEMENT



WORKING TOGETHER

Landmarks Specialist College

Report of the Governors for the Year Ended 31 August 2025

A Message from our Principal and CEO

At Landmarks Specialist College, our commitment to transforming the lives of our learners continues to shape our strategic direction, and this year has been one of strong progress and sustained growth across our provision in Nottinghamshire, Derbyshire, and South Yorkshire.

Our financial position strengthened further, enabling continued investment in the learner experience. Income and group performance increased year on year, reflecting growing demand, strong partnerships, and careful stewardship of resources.

We have also made strategic investments in our estate in Rotherham and Nottingham. These developments increase local access for learners and strengthen capacity in the communities we serve.

Learner outcomes remain a defining strength. This year, 96% of completers progressed to a positive destination aligned to their aspirations, with employment continuing to be a key pathway. Our specialist employment services, supported by employer partnerships across the region, continue to secure meaningful, sustained outcomes for learners.

I am equally proud of our continued investment in staff development. Staff engagement with CPD remains strong, and 96% of staff report they have the training needed to perform their role effectively, helping to ensure high-quality support and consistently strong learner outcomes.

As we move forward, our vision remains clear, to be nationally recognised for transforming the lives of our learners. Thank you to our learners, families, staff, governors, and partners for their ongoing support.

Larry Brocklesby
Principal & CEO



Landmarks Specialist College

Report of the Governors
for the Year Ended 31 August 2025

Financials at a glance

	Total Income 2024-25	Total Income 2023-24	Total Expenditure 2024-25	Total Expenditure 2023-24
Landmarks Specialist College Ltd	£7,333,665 (+28.71%)	£5,698,032	£6,659,550 (+17.84%)	£5,651,174
Landmarks Training Enterprises Ltd	£216,681 (+5.25%)	£205,870	£205,538 (+10.44%)	£186,106
Group Performance	£7,550,346 (+27.90%)	£5,903,092	£6,865,088 (+17.61%)	£5,837,280

Performance at a glance

	Year 2024-25	Year 2023-24	Difference
Total number of Learners on role	247	210	+37
Total number of SI Learners	20	12	+8
Number of SI Learners gaining paid employment	14	9	+5
Number of SI Learners gaining voluntary Employment	3	1	+2
SI Employability Paid Outcomes (%)	70%	75%	-5%
Total number of staff given CPD	153	146	+7
Total number of staff (avg)	157	147	+10

Media and other services

	Year 2024-25	Year 2023-24	Difference
Social Media Followers	4197	3659	14.7%
Website Total Page Views	137,242	114,065	20.3%
Unique website visitors	24,923	24,092	3.4%
Number of unique donors	162	125	29.6%

Landmarks Specialist College

Report of the Governors **for the Year Ended 31 August 2025**

How did we progress towards our strategic objective "Maintain Financial Health"?

Increase Learner Numbers

Landmarks DFE (Department of Education) funded learner numbers increased from 139 to 176 between the academic years 23/24 and 24/25, a growth percentage of 26.6%, resulting in us receiving top-up funding from the DFE (Department of Education) for substantial in-year growth.

Our day service (Lifelong learners) numbers remained consistent with around 85 adults with SEND accessing our offer across all main sites.

Develop Business Opportunities

Landmarks has strengthened its partnerships with sector-leading employers this year, including becoming Greene King's partner of choice for recruiting and employing people with additional needs and disabilities across the region. We have also established partnerships with Marsdens and NHS Rotherham, securing intern placements and working with a range of small-to-medium local enterprises to create further opportunities.

As Landmarks continues to expand, we purchased a new building in Nottingham in May 2025, (Mapperley Park House) enabling us to grow and develop our Nottingham offer into the future, we aim to open this site for an increasing number of learners in September 2025.

Manage Finances Well

Landmarks achieved their first ever DFE (Department of Education) grading of 'Outstanding' for the management of College finances in 2021. This has been maintained since at each annual DFE (Department of Education) audit. We have strengthened our free reserves to a level that ensures the College remains financially secure, having over three months of reserves in the bank at year end. We also endeavour to stay within 10% of all budget lines throughout the year and explain any variances above this level to the Finance, Audit and Resources Committee and Board of Governors if necessary.

Investing in our people

Each year, we convene a Remuneration Committee, bringing together the full Board of Governors, the CEO, and the Senior Leadership Team to review staff pay and conditions. This ensures that, where affordable, employees at Landmarks receive competitive and sector-aligned rewards. For 2024/25, Landmarks implemented a tailored pay increase of 3.6% to 4.1% for all employees in response to cost-of-living pressures. Our continued investment in staff, supported by benchmarking and professional development, contributes to strong workforce engagement, reflected in a 92% staff satisfaction rating.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The charity's aims are to provide education and training to those with learning difficulties/disabilities in a caring and sheltered environment. The continuous quality improvement of this provision remains a key focus.

Principal activities

Landmarks has a proud reputation for designing individualised education and support programmes for young people with additional needs, supporting them to achieve their life goals be that; employment, higher education and/or improving individual levels of independence. We aim to ensure that our learners' lives are impacted positively as a result of learning at Landmarks.

In setting our objectives and planning our activities the Governors have given careful consideration to the Charity Commission's general guidance on public benefit. Further details of how the charity has carried out its activities for the public benefit are given in the section on Achievements and Performance below.

Landmarks Specialist College

Report of the Governors **for the Year Ended 31 August 2025**

Achievements and performance

Review of activities

Landmarks is an Independent Specialist College for adults who have a range of learning difficulties and disabilities. The College offers a wide range of practical programmes which are individually tailored to promote learners' life skills and academic achievements in the pursuit of greater independence, further study, or employment. The six sites, located across Nottinghamshire, Derbyshire and South Yorkshire provide excellent facilities for practical, contextualised learning. Learning also takes place in a range of community settings, employer premises and local facilities.

In 2024/25 the College had a total of 247 learners of which 71.26% (176) were Education and Skills Funding Agency (DFE) learners. The remaining learners (71) were funded through direct payments/social services contracts. Typically, DFE (Department of Education) funded learners transfer to Landmarks after leaving special schools with a combination of mild or severe learning difficulties and/or disabilities. Learners usually live within a 25-mile radius of College sites and travel on a daily basis. The learner population ranges in age from 16 to 60.

All learners are engaged in a combination of practical independence, employment, vocational, functional skills; maths, English or digital literacy (through both direct sessions and embedded application). Learners receive tuition in personal and social development, how to keep themselves safe online, at home and in their communities as well as having opportunity to study a variety of vocational subjects and qualifications, as well as access to a large range of work experience opportunities, which aim to enhance learners' employability and work readiness skills. Timetables reflect individual learner needs and choice and include:

- Life in Modern Britain
- Animal Care
- Art & Digital Media
- Creative Media
- Music
- Performing Arts
- Horticulture & Land based studies
- Sport & Leisure
- Hospitality & Catering
- Duke of Edinburgh Awards; Bronze, Silver and Gold
- Work Experience
- Employability

The College is governed by a Board of Governors from different professions and business backgrounds.

The College places great significance on working collaboratively and in partnership with a range of other agencies including the DFE (Department of Education), Local Authorities, Social Services, the Targeted Support/Transitions Service, local Schools, multi-academy trusts, further education colleges, The National Association for Specialist Colleges (NATSPEC) and a range of employers, from small independent to national groups.

Range of facilities and resources, specifically for the use of people with disabilities.

The following are amongst the resources available:

- Working farm and land, with a range of livestock and horticultural curriculum activities that supply College and pub kitchens
- Working Public House, where learners prepare, cook, and serve food and drink to customers
- Catering kitchens and on-site Bistro
- Gardens and greenhouse
- Music and performing arts spaces
- Classrooms, 20+ dedicated classrooms/resources (including video and IT equipment, dedicated PCs, and network) across all sites.

Landmarks Specialist College

Report of the Governors for the Year Ended 31 August 2025

OBJECTIVES AND ACTIVITIES

Littlemoor House, is the main site which provides the base for management and administration. In curriculum terms this site also has an Art studio, Music room, Bistro, 8 classrooms and outdoor space.

Apperknowle Farm is where Landmarks operates their Land based and Animal Care (Farm-to-Fork) curriculum. This site continues to be developed to provide a full range of land-based resources for Landmarks programmes. This is a mortgaged property owned by the Charity.

The Archer Pub is where Landmarks operates their Hospitality and Catering curriculum from September 2016, training young adults with a variety of additional needs who wish to work within the bar and restaurant trade.

The Archer enterprise aims to:

- Train young people with additional needs, aged 18+ to acquire the knowledge, skills and experience required for a career in the bar and restaurant trade
- Give learners the time and support they need to master aspects of their chosen career, building confidence, independence, and resilience within the workplace
- Work with national bar and restaurant companies, to offer clear routes of progression into employment
- Use the livestock and produce reared and planted by learners at Apperknowle, The Archer and Littlemoor House within The Archer kitchen, reinforcing our farm-to-fork curriculum.

Wayfinder Specialist Employment Services has also established a base at Nottingham House, Rotherham and Eckington High Street, to bolster the presence of their employer support and placement activities so very crucial to the success of the Supported Internship aspect of the Employability Pathway.

Mapperley Park House is our new Nottingham site, providing a dedicated base for delivering our study programme pathways and mirroring the offer available at Littlemoor House and Enterprise House. The site enables learners to develop essential life skills within their local community while working towards vocationally relevant qualifications. Learners also access volunteering, work experience, and local employer opportunities, with some progressing into supported internships that can lead to sustained employment after college.

Access to their local area has the greatest impact on improving confidence and community participation. The new site includes an Art Studio, Media Suite, IT Studio, Music Room, Bistro, and six classrooms.

Enterprise House is our Rotherham site, offering a welcoming and accessible environment where learners can build employability skills and develop greater independence. Being located within the town centre allows learners to practise key life skills in real settings, supporting stronger links with their local community and improving confidence when travelling, socialising, and accessing services. The site is well equipped with specialist facilities, including an Art Studio, Media Suite, IT Studio, Music Room, Bistro, and six classrooms.

Learners following the Employability Pathway were able to access over 40 employer premises in which to either complete work placements or Internships. As a result, many learners progressed into paid employment across several disciplines, chief amongst them being Hospitality and Catering thanks to the established partnership the College has with Greene King pub company.

Such is the College's commitment to its Vision and Mission that it tracks ex-learners and offers support to secure employment should anything happen with their initial employment outcome. In 2024-25 the College continued successful works in supporting learners to secure paid employment as part of their Aftercare After College offer.

Landmarks Specialist College

Report of the Governors for the Year Ended 31 August 2025

OBJECTIVES AND ACTIVITIES

Learners following the College's Life Skills Pathway accessed a variety of academic, vocational and social subjects aimed at improving an individual learner's level of independence, social communication and aspirations for their future, whether that is to access their local community with confidence, progress onto further study at a local mainstream College or secure employment, or occupation, paid or otherwise. The aim being that learners from this pathway or supported to develop life skills that can lead to productive adult lives where they can be active members of their local community.

Outcomes for learners are impressive, with leavers on the Employability Pathway achieving the highest rate of paid employment since the pathway began. So too were the impressive outcomes of those leavers following the Life Skills Pathway. Many leavers were supported to achieve dual destinations, meaning if work was only part time, they were supported to establish a further activity that together, made for a week with a desired amount of activity for the individual.

College leaders are confident that the quality of education, outcomes, personal and social development as well as leadership and management are at least Good overall, with some emerging Outstanding traits which should be realised in short order.

Quality improvement priorities 2024-25 (Quality Improvement Plan 25-26)

- Improve functional skills qualification achievement, particularly maths and digital, and reduce the achievement gap with English
- Strengthen parent and carer engagement by simplifying the survey approach and increasing response rates and participation
- Improve monitoring of learner progress and support needs through a more robust data driven approach so issues are identified early and provision is adapted

Management of the associated risks

Throughout 2024/25, the Finance, Audit and Resources Committee strengthened the way we identify, assess and mitigate risk. Risk was built more consistently into governance reporting, including standard inclusion within the Principal's report and regular review at each Finance, Audit and Resources Committee meeting. This was complemented by further development of the risk register, including risk monetisation, so it more accurately reflects the college's current risk profile and informs timely, proportionate actions.

Going Concern

Governors have reviewed the charity's projected financial performance over the next 12 months and are satisfied that there are no material uncertainties that would cast significant doubt on the charity's ability to continue as a going concern. This conclusion is supported by financial forecasting and scenario modelling, including consideration of the most likely operating assumptions.

The charity is therefore confident it will be able to meet its financial commitments throughout 2025/26 and beyond, subject to the continuation of funding for learner placements through the Department for Education and Local Authorities.

Staff Satisfaction

In our recent staff satisfaction survey (24/25), Landmarks boasts some strong results:

- 92% of staff describe Landmarks as a good or outstanding place to work.
- Safeguarding culture is exceptionally strong, with 99% awareness of procedures and signs of abuse.
- Strategic direction is clear, with 98% of staff understanding the college's vision and priorities.
- Organisational communication is strong, with 98% satisfied with information about college performance.
- Training is highly effective, with 96% saying it enables them to do their role well.

Landmarks Specialist College

Report of the Governors for the Year Ended 31 August 2025

OBJECTIVES AND ACTIVITIES

- Career development opportunities remain strong, with 90% positive feedback.
- Managers are seen as highly approachable and supportive, with 95% positive ratings.
- A strong culture of continuous improvement is evident, with 98% agreement.
- Staff report a strong sense of purpose and contribution to the college's success.

Reserves Policy

We have determined our free reserves levels should be targeted at 1-3 months total expenditure. This calculation has been made based on benchmarking ourselves with other similar sized charitable organisations.

Reserves

The Charity Commission's CC19 guidance states: "There is no single level or even a range of reserves that is right for all charities. Any target set by governors for the level of reserves to be held should reflect the circumstances of the individual charity. To do this, governors need to know why the charity should hold reserves and, having identified those needs, the governors should consider how much should be held to meet them."

This policy sets out our free reserves, which are defined as unrestricted funds excluding fixed assets and defined benefit pensions. These free reserves include short-term investment balances, cash, and other working capital balances.

As part of effective financial management, we hold reserves to ensure we can manage:

- **Financial impact of risk.** There are a range of risks we face, including the risk of an unforeseen drop in income or unbudgeted increases in expenditure.
- **Working capital.** A significant proportion of our reserves are represented by non-cash assets and liabilities, such as accrued legacy income, other debtors, and stock. These reserves are not readily available.

A detailed review of the financial risks we face is monitored on an ongoing basis, and our assessments on the possible financial impact of those risks have been incorporated into the reserves range we have calculated.

Long-term commitments

There is no current requirement to make allowance within the reserves range for future plans and commitments.

Although we have long-term financial commitments with our staff and leasehold properties, these commitments will be funded exclusively through future cash inflows. Future expenditure will be set in line with future income, and therefore specific long-term funds have not been set aside within reserves.

Target range for reserves

The target range is set at 1-3 months expenditure - roughly equating to c£1,590,000 in 2024-25. The Board of Governors consider that this target range provides sufficient flexibility in the context of operational requirements, and for an organisation of our size and complexity.

Responsibilities

The Board of Governors are responsible for ensuring that we manage our resources responsibly, and that we act in the best interests of the organisation and the people we serve. The Board has responsibility for approving and monitoring the implementation of this policy.

- The CEO and Chair of Governors are responsible for monitoring and supervision of the current and future financial situation and associated risks to the organisation. The committee has responsibility for reviewing this policy and making recommendation for approval to the Board.
- The CEO is responsible for providing clear and focused leadership of the organisation, and to ensure our financial stability.
- The CEO is the policy owner and is responsible for managing our reserves level within the policy range, ensuring this policy is reviewed in line with corporate requirements with assistance from the Finance Lead.

Landmarks Specialist College
Report of the Governors
for the Year Ended 31 August 2025

Laws and regulations

As a registered charity, we are required to meet relevant legal and regulatory requirements.

This policy sets out the framework we have in place to confirm the level of reserves we have determined is appropriate for our organisation and draws upon guidance such as the Charity Commission's CC19.

Investment Policy

Landmarks receive income on an annual basis, for learners within year from Councils, and on a lagged basis from the government. We plan effectively based on application approval success of previous years and forecast learner numbers based on each stage of the process. We allow ourselves to maintain a prudent level of free reserves, to cover any unexpected or unexpected drop in learner numbers to cover risks associated. Landmarks board of Governors have always felt that investment for the longer term is not something that is necessary. The investment Landmarks make is in the provision expansion and improvements and not for short term financial gains. Our policy is therefore to review our bank accounts to ensure we get the best interest rates possible at the time for our funds, this is reviewed annually by the Finance Committee.

Landmarks Board of Governors considers it is not necessary for Landmarks to create an ethical investment policy in the near future.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Charity constitution

The company and the group are registered as a charitable company limited by guarantee and constituted under a Memorandum and Articles of Association dated 29 March 1995 as amended 6 May 2014, 21 September 2016 and 24 April 2021, registered charity number 1047557.

The principle object of the company and the group is to provide education and training to adults with learning difficulties/disabilities in a caring and sheltered environment.

Recruitment and appointment of new Governors

The management of the company is the responsibility of the Governors who are elected and co-opted under the terms of the Memorandum and Articles of Association.

Governors are recruited via online advertising, both through voluntary sector Job Boards and through the college's own website. If the college receives an enquiry to become a Governor, they are invited to meet the Principal and are given a tour of the college.

If the applicant wishes to pursue their enquiry following a tour, they are then invited to observe the next Governor meeting and meet with the Chair of Governors on a 1:1 basis. If both parties are in agreement, Governors are asked to consider the application and vote on membership.

Each year Governors receive training pertinent to the college, covering areas of:

- Safeguarding & Prevent
- Mental Capacity
- Equality Diversity and Inclusion
- Safer Recruitment
- Female Genital Mutilation

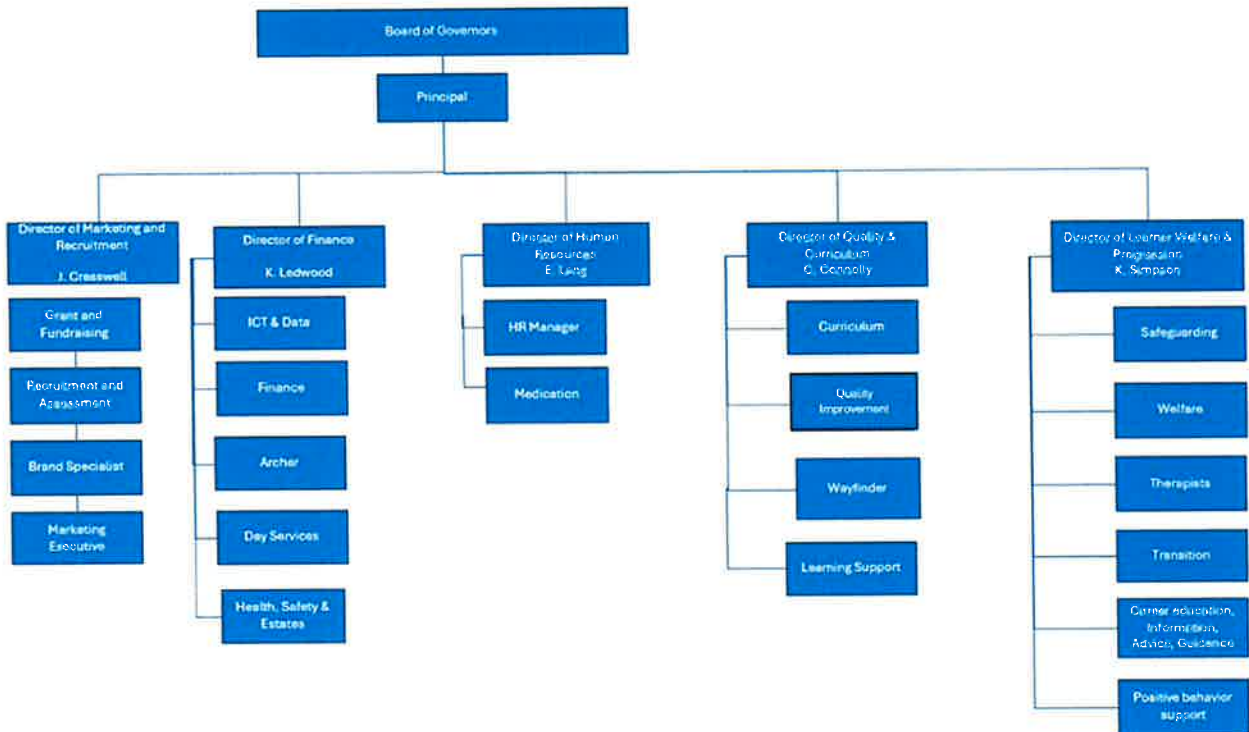
Landmarks Specialist College

Report of the Governors for the Year Ended 31 August 2025

Landmarks structure

Landmarks is governed by a Board of voluntary Governors, none of whom are paid by Landmarks, and any conflicts of interest are declared within the accounts. The board of governors do not have control of the day-to-day operational duties of Landmarks Specialist College but are heavily involved in an advisory capacity at meetings, and each lead a subcommittee meaning that they are very aware of the activities taking place. The following organogram shows the employment structure of Landmarks, with the Principal reporting directly to, and held accountable by, the board of governors.

Landmarks Leadership Structure



Landmarks Specialist College

Report of the Governors for the Year Ended 31 August 2025

Remuneration

Landmarks host an internal Remuneration Committee annually in December of each year. We are committed, as part of our strategic priority "managing finances responsibly" to invest in our staff team, which ensure we attract best in class staff to support our learners. It also allows internal development of staff, so that we can promote from within the organisation, and develop a strong management structure that know the charitable objectives, and what we are trying to achieve.

In accordance with the Statement of Recommended Practice (SORP) Landmarks Accounts disclose:

- All pay to Governors (No pay is received outside of expenses)
- The number of staff in receipt of more than £60,000 per annum (in bands of £10,000)
- The annual remuneration decision for the staff pay decision.

The remuneration Committee consists of the Chair of Governors, the entire governor cohort, the CEO, and FD. The board make the decision, based on benchmarking activities and inflation presentations provided by the operational team. The staff team mentioned are not involved in the decision process and are only presenting facts and figures surrounding affordability of all options.

Statement of Purpose

- To consider, approve and report to the Board of Governors on decisions regarding the remuneration package, terms, and conditions (including the annual reviews of such) and, where appropriate, severance payments of the:
 - College Employees
 - College Principal and Chief Executive
 - College Executive Team

Role and Remit

In relation to its purpose (above), the Committee will consider:

- That senior management should be fairly rewarded for their individual performance and contribution to the College's overall performance.
- Where, in terms of remuneration, the College stands in relation to other comparable institutions in the sector.
- To oversee and approve policy and decision-making in relation to cost of living reviews.
- The relationship between gender and remuneration and the narrowing of gaps.
- The adequacy of pension arrangements and the cost implication of pension arrangement, including the pension effect of remuneration proposals.
- To consider and respond to any appeals made by senior executives in relation to Purpose above.
- To undertake other relevant duties as determined by the Board of Governors.

For the 2024/25 financial year, Landmarks agreed a tapered 3.6%-4.1% pay increase for all staff. One member of staff earned more than £60,000 per annum and that was the College CEO.

Landmarks Specialist College

Report of the Governors
for the Year Ended 31 August 2025

STATEMENT OF GOVERNORS' RESPONSIBILITIES

The Governors (who are also the directors of Landmarks Specialist College for the purposes of company law) are responsible for preparing the Report of the Governors and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Governors to prepare financial statements for each financial year. Under that law, the Governors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

Under company law the Governors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the Governors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Governors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Governors are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the Governors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

AUDITORS

The auditors, SMH Group Audit, will be proposed for re-appointment at the forthcoming Annual General Meeting.

Approved by order of the board of Governors on 13-05-2026 and signed on its behalf by:



P F Battiste - Governor

Report of the Independent Auditors to the Members of
Landmarks Specialist College

Opinion

We have audited the financial statements of Landmarks Specialist College (the 'charitable company') for the year ended 31 August 2025 which comprise the Statement of Financial Activities, the Statement of Financial Position, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Governors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Governors with respect to going concern are described in the relevant sections of this report.

Other information

The Governors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Governors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Governors has been prepared in accordance with applicable legal requirements.

Report of the Independent Auditors to the Members of
Landmarks Specialist College

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Governors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Governors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Governors were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Governors.

Responsibilities of Governors

As explained more fully in the Statement of Governors' Responsibilities, the Governors (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Governors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Governors are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Governors either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Report of the Independent Auditors to the Members of
Landmarks Specialist College

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our assessment of the susceptibility to material misstatement, whether by fraud or error, is made in a risk based approach.

In this approach, laws and regulations applicable to the entity, such as the Companies Act 2006, United Kingdom Generally Accepted Accounting Practice including Financial Reporting Standard 102, Charities SORP, employment law, and Health and Safety law is considered. The policies and controls the entity has in place to comply with these laws are reviewed, by discussion, reviews of correspondence and registrations monitored by external bodies. The engagement team remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Policies and controls relating to the risk of material misstatement as a result of fraud, management override of controls, and revenue recognitions are also considered. These are assessed by obtaining an understanding of the charity's operations and control environment. The policies and controls have been reviewed by discussion, review and sample testing of accounting entries, including journals, challenging assumptions and judgements, reviewing and evaluating related parties transactions, and wider background searches. Testing of income recognition, going concern and fund accounting is also completed.

We have ensured that the engagement team have appropriate levels of competence and experience to effectively monitor these risks and carry out work relevant to our assessment of each risk, including consideration of the sector the charity operates in and its size and complexity.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Report of the Independent Auditors to the Members of
Landmarks Specialist College

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



James Salim FCCA
for and on behalf of SMH Group Audit
Statutory Auditors
5 Westbrook Court
Sharrow Vale Road
Sheffield
South Yorkshire
S11 8YZ

Date:15/05/2026.....

Landmarks Specialist College

Consolidated Statement of Financial Activities
for the Year Ended 31 August 2025

		Unrestricted funds £	Restricted funds £	2025 Total funds £	2024 Total funds £
	Notes				
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	3,377	-	3,377	3,123
Charitable activities	5				
Charitable activities		7,318,085	-	7,318,085	5,686,741
Other trading activities	3	216,681	-	216,681	206,611
Investment income	4	4,617	-	4,617	4,844
Other income		7,586	-	7,586	1,773
Total		<u>7,550,346</u>	<u>-</u>	<u>7,550,346</u>	<u>5,903,092</u>
 EXPENDITURE ON					
Raising funds	6	205,538	-	205,538	186,106
Charitable activities	7				
Charitable activities		<u>6,652,701</u>	<u>6,849</u>	<u>6,659,550</u>	<u>5,651,174</u>
Total		<u>6,858,239</u>	<u>6,849</u>	<u>6,865,088</u>	<u>5,837,280</u>
 NET INCOME/(EXPENDITURE)		692,107	(6,849)	685,258	65,812
 RECONCILIATION OF FUNDS					
Total funds brought forward		<u>1,899,857</u>	<u>23,540</u>	<u>1,923,397</u>	<u>1,857,585</u>
 TOTAL FUNDS CARRIED FORWARD		<u><u>2,591,964</u></u>	<u><u>16,691</u></u>	<u><u>2,608,655</u></u>	<u><u>1,923,397</u></u>

The notes form part of these financial statements

Landmarks Specialist College

Consolidated Statement of Financial Position
31 August 2025

	Notes	Unrestricted funds £	Restricted funds £	2025 Total funds £	2024 Total funds £
FIXED ASSETS					
Tangible assets	14	2,335,947	16,691	2,352,638	1,476,550
Investments	15	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		2,335,947	16,691	2,352,638	1,476,550
CURRENT ASSETS					
Stocks	16	20,940	-	20,940	23,439
Debtors	17	317,660	-	317,660	243,442
Cash at bank and in hand		<u>1,633,211</u>	<u>-</u>	<u>1,633,211</u>	<u>1,175,624</u>
		1,971,811	-	1,971,811	1,442,505
CREDITORS					
Amounts falling due within one year	18	<u>(447,671)</u>	<u>-</u>	<u>(447,671)</u>	<u>(170,807)</u>
NET CURRENT ASSETS		<u>1,524,140</u>	<u>-</u>	<u>1,524,140</u>	<u>1,271,698</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		3,860,087	16,691	3,876,778	2,748,248
CREDITORS					
Amounts falling due after more than one year	19	<u>(1,268,123)</u>	<u>-</u>	<u>(1,268,123)</u>	<u>(824,851)</u>
NET ASSETS		<u>2,591,964</u>	<u>16,691</u>	<u>2,608,655</u>	<u>1,923,397</u>
FUNDS	22				
Unrestricted funds				2,591,964	1,899,857
Restricted funds				<u>16,691</u>	<u>23,540</u>
TOTAL FUNDS				<u>2,608,655</u>	<u>1,923,397</u>

The financial statements were approved by the Board of Governors and authorised for issue on 13-09-2026 and were signed on its behalf by:


P F Battiste - Governor

The notes form part of these financial statements

Landmarks Specialist College

Charitable Company Statement of Financial Position
31 August 2025

	Notes	Unrestricted funds £	Restricted funds £	2025 Total funds £	2024 Total funds £
FIXED ASSETS					
Tangible assets	14	2,335,655	16,691	2,352,346	1,476,427
Investments	15	<u>1</u>	<u>-</u>	<u>1</u>	<u>1</u>
		2,335,656	16,691	2,352,347	1,476,428
CURRENT ASSETS					
Stocks	16	12,305	-	12,305	15,201
Debtors	17	343,502	-	343,502	255,009
Cash at bank and in hand		<u>1,593,481</u>	<u>-</u>	<u>1,593,481</u>	<u>1,141,310</u>
		1,949,288	-	1,949,288	1,411,520
CREDITORS					
Amounts falling due within one year	18	<u>(434,059)</u>	<u>-</u>	<u>(434,059)</u>	<u>(158,395)</u>
NET CURRENT ASSETS		<u>1,515,229</u>	<u>-</u>	<u>1,515,229</u>	<u>1,253,125</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		3,850,885	16,691	3,867,576	2,729,553
CREDITORS					
Amounts falling due after more than one year	19	<u>(1,268,123)</u>	<u>-</u>	<u>(1,268,123)</u>	<u>(824,851)</u>
NET ASSETS		<u>2,582,762</u>	<u>16,691</u>	<u>2,599,453</u>	<u>1,904,702</u>
FUNDS	22				
Unrestricted funds				2,582,762	1,881,162
Restricted funds				<u>16,691</u>	<u>23,540</u>
TOTAL FUNDS				<u>2,599,453</u>	<u>1,904,702</u>

The financial statements were approved by the Board of Governors and authorised for issue on 13-08-2026 and were signed on its behalf by:


P F Battiste - Governor

The notes form part of these financial statements

Landmarks Specialist College

Consolidated Statement of Cash Flows
for the Year Ended 31 August 2025

	Notes	2025 £	2024 £
Cash flows from operating activities			
Cash generated from operations	1	1,173,639	122,971
Interest paid		<u>66,867</u>	<u>66,385</u>
Net cash provided by operating activities		<u>1,240,506</u>	<u>189,356</u>
 Cash flows from investing activities			
Purchase of tangible fixed assets		(1,230,808)	(257,948)
Interest received		<u>4,617</u>	<u>4,844</u>
Net cash used in investing activities		<u>(1,226,191)</u>	<u>(253,104)</u>
 Cash flows from financing activities			
New loans in year		486,500	-
Loan repayments in year		(43,228)	(19,239)
Bank overdraft movement		<u>(240)</u>	<u>-</u>
Net cash provided by/(used in) financing activities		<u>443,032</u>	<u>(19,239)</u>
 Change in cash and cash equivalents in the reporting period		457,347	(82,987)
Cash and cash equivalents at the beginning of the reporting period	2	<u>1,174,623</u>	<u>1,257,610</u>
 Cash and cash equivalents at the end of the reporting period	2	<u>1,631,970</u>	<u>1,174,623</u>

The notes form part of these financial statements

Landmarks Specialist College

Notes to the Consolidated Statement of Cash Flows
for the Year Ended 31 August 2025

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2025	2024
	£	£
Net income for the reporting period (as per the Statement of Financial Activities)	685,258	65,812
Adjustments for:		
Depreciation charges	354,720	257,573
Interest received	(4,617)	(4,844)
Interest paid	(66,867)	(66,385)
Decrease/(increase) in stocks	2,499	(1,660)
Increase in debtors	(74,218)	(86,101)
Increase/(decrease) in creditors	276,864	(41,424)
Net cash provided by operations	<u>1,173,639</u>	<u>122,971</u>

2. ANALYSIS OF CASH AND CASH EQUIVALENTS

	2025	2024
	£	£
Cash in hand	1,090	1,106
Notice deposits (less than 3 months)	1,632,121	1,174,518
Overdrafts included in bank loans and overdrafts falling due within one year	(1,241)	(1,001)
Total cash and cash equivalents	<u>1,631,970</u>	<u>1,174,623</u>

3. ANALYSIS OF CHANGES IN NET FUNDS

	At 1/9/24	Cash flow	At 31/8/25
	£	£	£
Net cash			
Cash at bank and in hand	1,175,624	457,587	1,633,211
Bank overdraft	(1,001)	(240)	(1,241)
	<u>1,174,623</u>	<u>457,347</u>	<u>1,631,970</u>
Debt			
Debts falling due within 1 year	(20,829)	(17,683)	(38,512)
Debts falling due after 1 year	(824,851)	(443,272)	(1,268,123)
	<u>(845,680)</u>	<u>(460,955)</u>	<u>(1,306,635)</u>
Total	<u>328,943</u>	<u>(3,608)</u>	<u>325,335</u>

The notes form part of these financial statements

Landmarks Specialist College

Notes to the Financial Statements
for the Year Ended 31 August 2025

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property	- 10% on cost and 2% on cost
Short leasehold	- Straight line over the remaining period
Fixtures and fittings	- 20% on cost
Motor vehicles	- 25% on cost

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation

The company is considered to pass the test set out in Sch. 6, para. 1 of the Finance Act 2010 and therefore it meets the definition of a charitable company for the UK corporation tax purposes. Accordingly, the company is potentially exempt from the taxation in respect of income or capital gains received within categories covered in Pt. 11 CH. 3 of the Corporation Tax Act 2010 or s. 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Governors.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Landmarks Specialist College

Notes to the Financial Statements - continued
for the Year Ended 31 August 2025

1. ACCOUNTING POLICIES - continued

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the group anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods and services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

Financial instruments

The group only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective method.

Employee benefits

When employees have rendered service to the charity, short-term employee benefits to which the employees are entitled are recognised at the undiscounted amount expected to be paid in exchange for that service.

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

Benefits are also provided to employees of the charity by the Teachers' Pension Scheme ("TPS").

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the charity in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. The TPS is a multi employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

Going concern

The financial statements have been prepared on a going concern basis as the Governors believe that no material uncertainties exist. The Governors have considered the level of funds held and the expected level of the income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern and the latest management accounts show results are in excess of the budget and with a positive cashflow.

Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Landmarks Specialist College

Notes to the Financial Statements - continued
for the Year Ended 31 August 2025

1. ACCOUNTING POLICIES - continued

Liabilities and provisions

Critical accounting estimates and assumptions:

The Charity makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. There are no estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Basis of consolidation

The financial statements consolidate the accounts of Landmarks Specialist College and its subsidiary undertaking, Landmarks Training Enterprises Limited.

The company has taken advantage of the exemption contained within section 408 of the Companies Act 2006 not to present its own income and expenditure account.

The results of the subsidiary are consolidated on a line by line basis.

2. DONATIONS AND LEGACIES

	Unrestricted funds	Restricted funds	2025 Total funds	2024 Total funds
	£	£	£	£
Donations	<u>3,377</u>	<u>-</u>	<u>3,377</u>	<u>3,123</u>

3. OTHER TRADING ACTIVITIES

	Unrestricted funds	Restricted funds	2025 Total funds	2024 Total funds
	£	£	£	£
Fundraising events	-	-	-	741
Archer Pub income	<u>216,681</u>	<u>-</u>	<u>216,681</u>	<u>205,870</u>
	<u>216,681</u>	<u>-</u>	<u>216,681</u>	<u>206,611</u>

4. INVESTMENT INCOME

	Unrestricted funds	Restricted funds	2025 Total funds	2024 Total funds
	£	£	£	£
Deposit account interest	<u>4,617</u>	<u>-</u>	<u>4,617</u>	<u>4,844</u>

Landmarks Specialist College

Notes to the Financial Statements - continued
for the Year Ended 31 August 2025

5. INCOME FROM CHARITABLE ACTIVITIES

		2025	2024
	Activity	£	£
Income received for			
Education services	Charitable activities	7,218,084	5,653,969
Grants	Charitable activities	100,001	32,772
		<u>7,318,085</u>	<u>5,686,741</u>

Grants received, included in the above, are as follows:

	2025	2024
	£	£
Capital grants	<u>100,001</u>	<u>32,772</u>

6. RAISING FUNDS

Other trading activities

	Unrestricted funds £	Restricted funds £	2025 Total funds £	2024 Total funds £
Trading costs	132,606	-	132,606	117,380
Trading activities - other costs	<u>72,932</u>	<u>-</u>	<u>72,932</u>	<u>68,726</u>
	<u>205,538</u>	<u>-</u>	<u>205,538</u>	<u>186,106</u>

7. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 8) £	Totals £
Charitable activities	<u>6,645,750</u>	<u>13,800</u>	<u>6,659,550</u>

Landmarks Specialist College

Notes to the Financial Statements - continued
for the Year Ended 31 August 2025

8. SUPPORT COSTS

	Governance costs £
Charitable activities	<u><u>13,800</u></u>

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2025 £	2024 £
Depreciation - owned assets	<u><u>354,720</u></u>	<u><u>257,573</u></u>

10. AUDITORS' REMUNERATION

	2025 £	2024 £
Fees payable to the charity's auditors for the audit of the charity's financial statements	<u><u>13,800</u></u>	<u><u>12,900</u></u>

11. GOVERNORS' REMUNERATION AND BENEFITS

During the year, no Governors received any remuneration or other benefits (2024 - £Nil).

Governors' expenses

During the year, expenses were made to one Governors for general expenses totalling £267 (2024 - £251).

12. STAFF COSTS

	2025 £	2024 £
Wages and salaries	3,906,369	3,393,231
Social security costs	397,976	288,932
Other pension costs	<u><u>217,119</u></u>	<u><u>197,012</u></u>
	<u><u>4,521,464</u></u>	<u><u>3,879,175</u></u>

The average monthly number of employees during the year was as follows:

	2025	2024
Total	<u><u>157</u></u>	<u><u>147</u></u>

Landmarks Specialist College

Notes to the Financial Statements - continued
for the Year Ended 31 August 2025

12. STAFF COSTS - continued

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2025	2024
£90,001 - £100,000	-	1
£100,001 - £110,000	<u>1</u>	<u>-</u>
	<u>1</u>	<u>1</u>

Key management personnel remuneration for the year including Employers' NI and Pension totalled £455,497 (2024: £373,051). The Governors consider key management personnel to be the senior leadership team.

13. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	3,123	-	3,123
Charitable activities			
Charitable activities	5,671,741	15,000	5,686,741
Other trading activities	206,611	-	206,611
Investment income	4,844	-	4,844
Other income	<u>1,773</u>	<u>-</u>	<u>1,773</u>
Total	<u>5,888,092</u>	<u>15,000</u>	<u>5,903,092</u>
EXPENDITURE ON			
Raising funds	186,106	-	186,106
Charitable activities			
Charitable activities	<u>5,647,659</u>	<u>3,515</u>	<u>5,651,174</u>
Total	<u>5,833,765</u>	<u>3,515</u>	<u>5,837,280</u>
NET INCOME	54,327	11,485	65,812
RECONCILIATION OF FUNDS			
Total funds brought forward	<u>1,845,530</u>	<u>12,055</u>	<u>1,857,585</u>
TOTAL FUNDS CARRIED FORWARD	<u><u>1,899,857</u></u>	<u><u>23,540</u></u>	<u><u>1,923,397</u></u>

Landmarks Specialist College

Notes to the Financial Statements - continued
for the Year Ended 31 August 2025

14. TANGIBLE FIXED ASSETS

Group

	Freehold property £	Short leasehold £	Fixtures and fittings £	Motor vehicles £	Totals £
COST					
At 1 September 2024	1,436,121	25,161	1,061,464	172,124	2,694,870
Additions	698,973	-	531,835	-	1,230,808
At 31 August 2025	2,135,094	25,161	1,593,299	172,124	3,925,678
DEPRECIATION					
At 1 September 2024	442,035	9,455	688,054	78,776	1,218,320
Charge for the year	138,862	2,468	186,121	27,269	354,720
At 31 August 2025	580,897	11,923	874,175	106,045	1,573,040
NET BOOK VALUE					
At 31 August 2025	1,554,197	13,238	719,124	66,079	2,352,638
At 31 August 2024	994,086	15,706	373,410	93,348	1,476,550

The freehold property is secured against the bank loans of the charity.

Charity

	Freehold property £	Short leasehold £	Fixtures and fittings £	Motor vehicles £	Totals £
COST					
At 1 September 2024	1,436,121	25,161	1,056,383	172,124	2,689,789
Additions	698,973	-	531,211	-	1,230,184
At 31 August 2025	2,135,094	25,161	1,587,594	172,124	3,919,973
DEPRECIATION					
At 1 September 2024	442,035	9,455	683,096	78,776	1,213,362
Charge for the year	138,862	2,468	185,666	27,269	354,265
At 31 August 2025	580,897	11,923	868,762	106,045	1,567,627
NET BOOK VALUE					
At 31 August 2025	1,554,197	13,238	718,832	66,079	2,352,346
At 31 August 2024	994,086	15,706	373,287	93,348	1,476,427

Landmarks Specialist College

Notes to the Financial Statements - continued
for the Year Ended 31 August 2025

15. FIXED ASSET INVESTMENTS

	2025	2024
	£	£
Landmarks Training Enterprises Limited	<u><u>1</u></u>	<u><u>1</u></u>

The following was a subsidiary undertaking of the charitable company:

	Company number	Class of shares	Holding
Landmarks Training Enterprises Limited	10374758	Ordinary	100%

The financial results of the subsidiary for the year were:

Name	Income	Expenditure	Profit for	Net assets
	£	£	the year	£
			£	
Landmarks Training Enterprises Limited	216,681	(205,538)	11,143	9,406

16. STOCKS

	Group	Group	Charity	Charity
	2025	2024	2025	2024
	£	£	£	£
Bar and food stock	8,635	8,238	-	-
Farm stock	<u>12,305</u>	<u>15,201</u>	<u>12,305</u>	<u>15,201</u>
	<u><u>20,940</u></u>	<u><u>23,439</u></u>	<u><u>12,305</u></u>	<u><u>15,201</u></u>

17. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group	Group	Charity	Charity
	2025	2024	2025	2024
	£	£	£	£
Trade debtors	101,998	69,519	101,998	69,519
Amounts owed by group undertakings	-	-	28,379	13,119
Other debtors	14,475	11,938	11,938	11,938
VAT	35,653	-	35,653	-
Prepayments and accrued income	<u>165,534</u>	<u>161,985</u>	<u>165,534</u>	<u>160,433</u>
	<u><u>317,660</u></u>	<u><u>243,442</u></u>	<u><u>343,502</u></u>	<u><u>255,009</u></u>

Landmarks Specialist College

Notes to the Financial Statements - continued
for the Year Ended 31 August 2025

18. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group 2025 £	Group 2024 £	Charity 2025 £	Charity 2024 £
Bank loans and overdrafts (see note 20)	39,753	21,830	39,753	21,830
Trade creditors	86,093	25,502	83,274	22,958
Taxation and social security	9,543	8,617	-	-
Other creditors	148,227	72,554	148,227	72,554
Accruals and deferred income	164,055	42,304	162,805	41,053
	<u>447,671</u>	<u>170,807</u>	<u>434,059</u>	<u>158,395</u>

19. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2025 £	2024 £
Bank loans (see note 20)	<u>1,268,123</u>	<u>824,851</u>

20. LOANS

An analysis of the maturity of loans is given below:

	2025 £	2024 £
Amounts falling due within one year on demand:		
Bank overdrafts	1,241	1,001
Bank loans	<u>38,512</u>	<u>20,829</u>
	<u>39,753</u>	<u>21,830</u>
Amounts falling between one and two years:		
Bank loans - 1-2 years	<u>41,492</u>	<u>22,501</u>
Amounts falling due between two and five years:		
Bank loans - 2-5 years	<u>194,428</u>	<u>109,588</u>
Amounts falling due in more than five years:		
Repayable by instalments:		
Bank loans more 5 yr by instal	1,032,203	692,762

Loans were taken out during the prior period to fund the acquisition of Enterprise House, Littlemoor House and Apperknowle Farm and the loans are secured against the properties.

Landmarks Specialist College

Notes to the Financial Statements - continued
for the Year Ended 31 August 2025

21. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

	2025	2024
	£	£
Within one year	21,602	40,055
Between one and five years	<u>7,382</u>	<u>17,224</u>
	<u>28,984</u>	<u>57,279</u>

Lease payments recognised as an expense during the year totalled £102,917 (2024: £100,066).

22. MOVEMENT IN FUNDS

	At 1/9/24	Net movement in funds	At 31/8/25
	£	£	£
Unrestricted funds			
General fund	1,880,959	701,600	2,582,559
Subsidiary Company Reserves	<u>18,898</u>	<u>(9,493)</u>	<u>9,405</u>
	1,899,857	692,107	2,591,964
Restricted funds			
Savoy Kitchen Equipment Grant	9,165	(3,092)	6,073
Percy Bilton	5,750	(1,500)	4,250
Beatrice Laing Trust	3,833	(1,007)	2,826
Bernard Sunley	<u>4,792</u>	<u>(1,250)</u>	<u>3,542</u>
	<u>23,540</u>	<u>(6,849)</u>	<u>16,691</u>
TOTAL FUNDS	<u>1,923,397</u>	<u>685,258</u>	<u>2,608,655</u>

Landmarks Specialist College

Notes to the Financial Statements - continued
for the Year Ended 31 August 2025

22. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	7,354,301	(6,652,701)	701,600
Subsidiary Company Reserves	196,045	(205,538)	(9,493)
	<u>7,550,346</u>	<u>(6,858,239)</u>	<u>692,107</u>
Restricted funds			
Savoy Kitchen Equipment Grant	-	(3,092)	(3,092)
Percy Bilton	-	(1,500)	(1,500)
Beatrice Laing Trust	-	(1,007)	(1,007)
Bernard Sunley	-	(1,250)	(1,250)
	<u>-</u>	<u>(6,849)</u>	<u>(6,849)</u>
TOTAL FUNDS	<u>7,550,346</u>	<u>(6,865,088)</u>	<u>685,258</u>

Comparatives for movement in funds

	At 1/9/23 £	Net movement in funds £	At 31/8/24 £
Unrestricted funds			
General fund	1,835,268	45,691	1,880,959
Subsidiary Company Reserves	10,262	8,636	18,898
	<u>1,845,530</u>	<u>54,327</u>	<u>1,899,857</u>
Restricted funds			
Savoy Kitchen Equipment Grant	12,055	(2,890)	9,165
Percy Bilton	-	5,750	5,750
Beatrice Laing Trust	-	3,833	3,833
Bernard Sunley	-	4,792	4,792
	<u>12,055</u>	<u>11,485</u>	<u>23,540</u>
TOTAL FUNDS	<u>1,857,585</u>	<u>65,812</u>	<u>1,923,397</u>

Landmarks Specialist College

Notes to the Financial Statements - continued
for the Year Ended 31 August 2025

22. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	5,693,350	(5,647,659)	45,691
Subsidiary Company Reserves	<u>194,742</u>	<u>(186,106)</u>	<u>8,636</u>
	5,888,092	(5,833,765)	54,327
Restricted funds			
Savoy Kitchen Equipment Grant	-	(2,890)	(2,890)
Percy Bilton	6,000	(250)	5,750
Beatrice Laing Trust	4,000	(167)	3,833
Bernard Sunley	<u>5,000</u>	<u>(208)</u>	<u>4,792</u>
	<u>15,000</u>	<u>(3,515)</u>	<u>11,485</u>
TOTAL FUNDS	<u>5,903,092</u>	<u>(5,837,280)</u>	<u>65,812</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1/9/23 £	Net movement in funds £	At 31/8/25 £
Unrestricted funds			
General fund	1,835,268	747,291	2,582,559
Subsidiary Company Reserves	<u>10,262</u>	<u>(857)</u>	<u>9,405</u>
	1,845,530	746,434	2,591,964
Restricted funds			
Savoy Kitchen Equipment Grant	12,055	(5,982)	6,073
Percy Bilton	-	4,250	4,250
Beatrice Laing Trust	-	2,826	2,826
Bernard Sunley	<u>-</u>	<u>3,542</u>	<u>3,542</u>
	<u>12,055</u>	<u>4,636</u>	<u>16,691</u>
TOTAL FUNDS	<u>1,857,585</u>	<u>751,070</u>	<u>2,608,655</u>

Landmarks Specialist College

Notes to the Financial Statements - continued
for the Year Ended 31 August 2025

22. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	13,047,651	(12,300,360)	747,291
Subsidiary Company Reserves	<u>390,787</u>	<u>(391,644)</u>	<u>(857)</u>
	13,438,438	(12,692,004)	746,434
Restricted funds			
Savoy Kitchen Equipment Grant	-	(5,982)	(5,982)
Percy Bilton	6,000	(1,750)	4,250
Beatrice Laing Trust	4,000	(1,174)	2,826
Bernard Sunley	<u>5,000</u>	<u>(1,458)</u>	<u>3,542</u>
	<u>15,000</u>	<u>(10,364)</u>	<u>4,636</u>
TOTAL FUNDS	<u>13,453,438</u>	<u>(12,702,368)</u>	<u>751,070</u>

Savoy Kitchen Equipment grant
Grant received to fund the purchase of kitchen equipment for Phoenix House.

Percy Bilton
Grant received to fund the purchase of a new van for the college.

Beatrice Laing Trust
Grant received to fund the purchase of a new van for the college.

Bernard Sunley
Grant received to fund the purchase of a new van for the college.

23. RELATED PARTY DISCLOSURES

The charitable company owns 100% of its subsidiary Landmarks Training Enterprises Limited. During the year, expenditure was recharged of £66,545 to the subsidiary company (2024: £24,969) for audit, accountancy, repairs and stock purchases. At the year end amounts totalling £28,379 (2024: £13,120) are included within debtors owed to the parent company.

No amounts were written off during the period, and no amount was outstanding at the year end.

Landmarks Specialist College

Detailed Statement of Financial Activities
for the Year Ended 31 August 2025

	Unrestricted funds £	Restricted funds £	2025 Total funds £	2024 Total funds £
INCOME AND ENDOWMENTS				
Donations and legacies				
Donations	3,377	-	3,377	3,123
Other trading activities				
Fundraising events	-	-	-	741
Archer Pub income	216,681	-	216,681	205,870
	216,681	-	216,681	206,611
Investment income				
Deposit account interest	4,617	-	4,617	4,844
Charitable activities				
Income received for education services	7,218,084	-	7,218,084	5,653,969
Grants	100,001	-	100,001	32,772
	7,318,085	-	7,318,085	5,686,741
Other income				
Other income	7,586	-	7,586	1,773
Total incoming resources	7,550,346	-	7,550,346	5,903,092
EXPENDITURE				
Other trading activities				
Trading costs	132,606	-	132,606	117,380
Trading activities - other costs	72,932	-	72,932	68,726
	205,538	-	205,538	186,106
Charitable activities				
Wages	3,906,369	-	3,906,369	3,393,231
Social security	397,976	-	397,976	288,932
Pensions	217,119	-	217,119	197,012
Rent and rates	77,386	-	77,386	139,586
Insurance	77,182	-	77,182	57,501
Light and heat	108,791	-	108,791	56,436
Carried forward	4,784,823	-	4,784,823	4,132,698

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Landmarks Specialist College

Detailed Statement of Financial Activities
for the Year Ended 31 August 2025

	Unrestricted funds £	Restricted funds £	2025 Total funds £	2024 Total funds £
Charitable activities				
Brought forward	4,784,823	-	4,784,823	4,132,698
Telephone	54,920	-	54,920	48,848
Postage and stationery	96,329	-	96,329	83,909
Advertising	54,830	-	54,830	58,208
Sundries	35,477	-	35,477	45,684
Beneficiary costs	305,103	-	305,103	288,896
Repairs and renewals	339,245	-	339,245	133,296
Mini bus and car expenses	63,992	-	63,992	63,724
Travel and subsistence	96,342	-	96,342	71,461
Staff recruitment	65,085	-	65,085	65,576
Cleaning	61,887	-	61,887	54,042
Staff training	87,658	-	87,658	59,613
Legal and professional	72,041	-	72,041	76,524
Speech and language contract	86,912	-	86,912	105,519
Teaching and support costs	10,866	-	10,866	25,538
Bank charges	12,524	-	12,524	909
Bank loan interest	66,867	-	66,867	66,256
Freehold property	138,862	-	138,862	96,779
Short leasehold	2,466	-	2,466	1,276
Fixtures and fittings	174,779	3,092	177,871	135,035
Motor vehicles	27,893	3,757	31,650	24,483
	6,638,901	6,849	6,645,750	5,638,274
Support costs				
Governance costs				
Auditors' remuneration	13,800	-	13,800	12,900
Total resources expended	6,858,239	6,849	6,865,088	5,837,280
Net income	692,107	(6,849)	685,258	65,812

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