

Charity registration number 1046947

Company registration number 03057840 (England and Wales)

CHANCE (UK) LIMITED
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

CHANCE (UK) LIMITED

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Hugh Thornbery, CBE - Chair	(stepped down September 2022)
	Richard Gordon – Hon. Treasurer	(stepped down September 2022)
	Sarah Parker – Chair	(from September 2022)
	Paul Sutcliffe – Hon. Treasurer	(from September 2022)
	Jennifer Kelly	(from September 2022)
	Marvin Joseph Campbell	
	Helen Louise Fletcher	
	Cristina Otelea	
	Debashish Dey	(stepped down March 2023)
	Mary Mulvey-Oates	
	Elizabeth Phillips	
	Keisha Forteau	
Secretary	Geethika Jayatilaka	(Upto 31 May 2023)
Charity number	1046947	
Chief Executive Officer	Geethika Jayatilaka	(Upto 31 May 2023)
	Matt Plen - Interim CEO	(From May 2023)
Senior Management Team	Samantha Darrell – Director of Services	
	Sophie Schmal Nee Bainton - Director of Fundraising and External Affairs	
	Marc Fletcher - Head of Resources (From April 2022 – December 2022)	
	Tayo Salami – Director of Finance and Resources (from February 2023)	
Registered office	Units F11 and F12	
	89-93 Fonthill Road	
	London	
	N4 3JH	
Senior Statutory Auditor	James Foscett	
Auditor	SKS Audit LLP	
	3 Sheen Road	
	Richmond Upon Thames	
	TW9 1AD	
Bankers	The Co-operative Bank	
	1 Islington High Street	
	London	
	N1 9TR	

CHANCE (UK) LIMITED

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CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 MARCH 2023

The trustees present their annual report and financial statements for the year ended 31 March 2023.

The financial statements have been prepared in accordance with the accounting policies set out in note to the financial statements and comply with the charitable company's Memorandum and Articles of Association, the Charities Act 2011, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

Chance UK is an early intervention organisation which supports children aged 5-14 and their families. Our work helps children to develop their social and emotional skills, including self-esteem, resilience and self-regulation.

Many of the children we work with experience emotional and behavioural difficulties. We support them to develop their skills, confidence and aspirations through a series of structured, solutions-focused programmes that support children and families to work towards goals that improve their behaviour, experiential learning and raise their self-esteem and aspirations for their future. We believe that all children and families have strengths that we need to recognise and build on.

Our services are carried out by carefully selected, trained and managed youth worker mentors. They help the children to reduce their emotional and behavioural difficulties and to increase their pro-social behaviours. These changes are measured using well established metrics and assessment procedures at the beginning and end of every programme. Alongside this work, Chance UK's parent support team offer parents and carers practical, emotional and signposting support. This reduces the level of stress in families and helps maintain improvements for children after our work has finished.

Public benefit statement

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'public benefit: running a charity (PD2)'. The achievements and activities above demonstrate the public benefit arising through the Charity's activities.

Our volunteers

Chance UK is grateful to all our volunteers over the years who have provided their support and care for the children they mentored. As we move ahead with our new organisational strategy we are looking forward to offering new ways to harness the positive influence, incredible energy and experience volunteers bring and to share this with more children.

Achievements and performance

In 2022/23 Chance UK have continued to support children and families through our, youth worker-led delivery model and extended our service offer of one-to-ones, group mentoring and school-based workshops which enables us to provide the right support at the right time. We support children to develop the skills they need to build a brighter future. We offer the child's family specialist support to build their knowledge, skills and personal resilience.

This year we have been working with children and families in the London boroughs of Camden, Hackney, Islington, Lambeth, Newham, Southwark, Tower Hamlets and Westminster.

This year Chance UK has:

- Supported over 199 children via one-to-one mentoring programmes
- Supported over 98 parents and carers via our parent programme
- Supported over 635 children via our classroom workshops
- Supported over 74 children via our targeted groups

The 199 children who we supported through our one-to-one mentoring programmes include 111 children who started their support journey with us, and 134 children who graduated from our support this year. There are 46 children who began and graduated within this period.

These 199 children were supported to develop emotional and social skills via our different programmes:

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 MARCH 2023**

My Future

- 61 children were supported via My Future this year
- 45 children began their journey,
- 34 children graduated and
- 18 children both began and graduated.

LIFT

- 37 girls were supported in total through LIFT this year
- 36 girls began their journey,
- 11 graduated and 10 girls began and graduated.

Programmes delivered in Westminster supported

- 8 children were supported
- 5 children graduated and
- 3 children began and graduated the programme.

STEP

- 20 children were supported through the STEP programme
- 17 graduated and
- 3 started and graduated.

Safer Space

- 10 children were supported in total
- 10 children started,
- 6 children graduated and
- 6 children started and graduated.

RISE

- 11 children were supported,
- 7 started mentoring,
- 10 graduated mentoring,
- 6 started and graduated.

Explore and Empower (no longer accepting referrals)

- 52 graduated.

We have also supported the families and parents of the children in our programmes. Throughout the 2022/23 financial year, 98 parents were supported via our parent programme. We supported them via 209 support sessions, of which 141 were one-to-one tailored support sessions.

This year, we have continued to embed our new, youth worker-led delivery model and extended service offer of one-to-one, group mentoring and school-based workshops which enables us to provide the right support at the right time. We have also adapted and responded to the changing needs of children and families in light of the cost of living crisis and other socioeconomic changes.

Our practice sees youth workers and parent support workers come together to form a team around the family to adopt a unified way of communicating, listening and supporting children at home and at school. Outcomes for children are strengthened by this holistic approach which enables parents to build skills and confidence and find new opportunities.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 MARCH 2023**

This year

- 48% of children we supported had social care involvement
- 78% were accessing or were on the waiting list for CAMHS support
- 49% had experience of domestic violence
- 60% were eligible for free school meals
- 15% had experience of the criminal justice system
- 18% had been excluded from school (this does not include at risk of exclusion)
- 25% were affected by at least one familial risk factor

Many of these children experienced difficulties across multiple areas of their lives.

We remain committed to elevating the voices and experiences of children and families by facilitating workshops and consultations to bring these to the fore and making the case for early intervention in key areas. This includes combatting behaviour and attendance policies within primary schools that can prevent children from building brighter futures.

2022/23 has seen us scale up our targeted support for young women and girls. In the UK today, girls are more than twice as likely as boys to experience mental health problems by the time they are 18 years old. One in four women are victims of domestic abuse, and over 800,000 children are affected by domestic abuse.

Our six-to-nine-month programmes provide girls with female mentors who support them to build their self-confidence and emotional resilience in one-to-one sessions. These sessions are supplemented by group workshops which create a space to explore themes such as healthy relationships, online safety, and how to identify signs of negative behaviour.

Fundraising, Data Protection and GDPR

The charity's main fundraising activity involves communications with statutory bodies, corporates, trusts and foundations and major donors via written communication, telephone, email, fundraising and sponsored events in line with the Fundraising Code of Practice set by the Fundraising Regulator.

When we work with partner organisations who carry out fundraising activities on our behalf, we set their work through formal agreements, and monitor their activity through meetings and ongoing communications.

We have been working with fundraising consultants for strategic support. They work exclusively under the jurisdiction of the Director of Fundraising and External Affairs and do not have direct contact with donors or prospective donors on behalf of Chance UK.

We have plans to expand the Fundraising and External Affairs team this year to support the growth of voluntary income and diversify our funding, minimising risk and becoming more versatile and sustainable.

Where members of the public have donated, we have adhered to tight guidelines informed by the DPA and GDPR legislation. Our privacy policy is available upon request.

Chance UK's approach is available on our website. Key principles for fundraising activities with the public include the following:

- We adhere to the Fundraising Code of Practice;
- All our activities are open, fair, honest and legal;
- If we are asked to change how we communicate with individuals, or stop, we will do so;
- We do not sell contact details to anyone.

The charity is in the process of registering with the Fundraising Regulator and adheres to the standards of the Fundraising Code of Practice. No complaints about fundraising activity were received in the year.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

Financial review

The Statement of Financial Activities shows a net surplus of £102,428 (2022 – net deficit of £179,767) for the year and reserves stand at £888,022 (2022 - £785,594). The net unrestricted fund deficit for the year is £22,588 (2022 – net surplus £111,982), and the restricted funds surplus is £125,016 (2022 – deficit of £68,748). The financial position at year end as per the Balance Sheet shows net current assets or working capital of £880,555 (2022 – £781,901). The net book value of fixed assets held, all of which are used directly for charitable purposes, amounts to £7,467 (2022 – £3,693).

The senior leadership team and trustees maintained strong controls over the finances of the charity during the year to ensure that a balanced result was achieved.

Reserves policy

The trustees consider it prudent to maintain an adequate balance of unrestricted funds to cover the Charity's contractual commitments and ideally aim to have three months' running costs, excluding donated services, in reserve. Currently the Charity has free reserves of approximately four months' running costs. Trustees consider the additional month of reserves to be prudent in light of the uncertainty of the current climate. The trustees consider that the Charity's reserves will enhance the services provided and provide financial security for the future.

At year end, the financial statements show reserves of £888,022 (2022 - £785,594), of which £201,349 (2022 - £76,333) was restricted. In addition, the trustees have set aside a designated fund totalling £200,000 (2022 - £200,000) for the specific purpose of organisational development over the next 12 -18 months. The reserves held in unrestricted funds, which have not been designated or invested in fixed assets, are £479,206 (2022 – £505,568).

Principal Funding Sources

Principal funding sources are currently donations and grants received from corporate partners, private donors, trusts and foundations and statutory bodies.

Investment powers and policy

Under the Memorandum and Articles of Association, the charity has the power to make any investment which the trustees see fit. The trustees have considered the most appropriate policy for investing funds and have found that cash deposits meet their requirements to generate income.

Plans for future periods

In the year ahead - we look forward to embedding the new ways of working for the organisation; developing and delivering new services using our extended service offer and supporting more children and families using these innovative services as well as expanding into new areas. Alongside this we will continue to focus on impact - and ensure that our work makes the difference to children and families we support.

While these are still uncertain times for many reasons - we are optimistic that our reputation for high quality, impactful and evidence-based services, focussed on the needs of children and families, will help us to continue to help children to realise their potential and build a better future.

2023/24 will be an exciting year for the organisation. We will continue to reach more children and families as we extend our presence into new areas of London – Barnet, Camden, Croydon, Enfield, Lewisham and maintain our presence in Haringey, Islington, Lambeth, Newham, Southwark, Tower Hamlets and Westminster. This expansion will see us refresh our referral processes to make accessing our services easier and more efficient for referrers and families.

The next year will see us invest in our External Affairs, Policy, Impact and Communications function as we look to further fulfil our strategic commitments to elevate the experience and voices of children and families and challenge the wider system to enable families to receive the help they need.

We will continue to develop the organisation's infrastructure, people, processes and systems which will underpin the continued success of our services as we grow and expand.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 MARCH 2023**

Structure, governance and management

Governing Document

Chance (UK) Limited is registered under the Companies Act 1985 as a company limited by guarantee and not having a capital divided by shares.

The company was incorporated on 17 May 1995 and is a registered charity constituted as a limited company under the Memorandum and Articles of Association. The charity registration number is 1046947 and the company registration number is 03057840.

Recruitment and appointment of Trustees

As set out in the Articles of Association the chair of the Trustees is nominated by Chance (UK) Limited. The Directors of the organisation are also the charity Trustees for the purposes of charity law. The Board of Trustees has power to appoint additional Trustees as it considers fit to do so.

The Trustees in office in the year are set out on legal and administration page. The Trustees have no beneficial interest in the company other than as members. All of the Trustees are members of the company and guarantee to contribute £1 in the event of winding up.

Organisation

The Charity is governed by the Board of Trustees, which sets the overall framework. The chief executive and senior leadership team are then delegated full responsibility for implementation within this framework.

Trustee induction and training

The Trustees maintain a good working knowledge of charity and company law and best practice through regular reading of charity press articles and scrutiny of Companies House, Charity Commission, other government and voluntary organisation advisory websites. New trustees are given copies of the Memorandum and Articles of Association, copies of statutory and charity commission guidance on the role of Trustees, and the previous years' Board minutes. They receive detailed briefings from senior staff and training in safeguarding, copies of statutory and charity commission guidance on the role of Trustees.

Related parties

The charity works closely with other similar organisations. None of the charity's trustees are directors or trustees of these other organisations.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) ***FOR THE YEAR ENDED 31 MARCH 2023***

Pay policy for senior staff

The remuneration of the charity's key management personnel is reviewed annually by the Trustees, taking into account cost of living, individual performance and the charity's financial position.

Risk Management

The Trustees have overall responsibility for ensuring that the organisation operates an appropriate system of controls, financial and otherwise, to provide reasonable assurance that:

- the charity is operating efficiently and effectively
- proper records are maintained and financial information is reliable and accurate
- the charity has an appropriate framework for safeguarding all who come into contact with Chance UK
- the charity complies with relevant laws and regulations

The Finance Committee is responsible for ensuring the maintenance and integrity of Chance UK's financial systems, processes, information and reporting. This includes:

- Ensuring that there is a proper system and allocation of responsibilities for the day-to-day monitoring of financial controls
- Monitoring and reviewing the budgeting process, financial performance and procurement
- Reviewing the nature and scope of the external audit, and any matter raised, for the attention of management. Any significant findings or identified risks are examined so that appropriate action can be taken.
- Ensuring compliance with relevant laws and regulations
- Keeping under review the adequacy and effectiveness of the Charity's risk register and risk management systems including relevant procedures and policies
- Reviewing the Charity's arrangements in relation to reserves, including its reserves policy
- Reporting regularly to the Board on the Charity's performance on these issues as well as an annual review of the Committee's Terms of Reference and its own effectiveness and recommend any changes to the Board.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

The control systems operated by the charity are designed to provide reasonable assurance against material mis-statement or loss. They include:

- the preparation of a three-year organisational strategy
- annual business planning, budgeting, and cash flow forecasting
- regular consideration by the trustees of actual results compared with budgets, forecasts and trends cash flow, and reserves levels
- delegated budget authority to operational staff and clear financial procedures

The Board have identified a number of key risks as part of the risk management process which may threaten our ability to deliver the organisation's 5-year strategy. The risks are regularly reviewed by the Board and include:

- Service disruption if we are unable to recruit at pace with current growth
- Disruption of funding pipeline due to the cost-of-living crisis
- Insufficient unrestricted funds available to secure future growth
- Infrastructure and internal processes do not keep pace with growth and the changing external environment.
- Operational and reputational and risk from cyber attacks

All risks have controls and mitigation plans in place, and where appropriate, contingency plans. These include:

- Replanning the delivery of service contracts to allow for delay due to restructure
- Designating some organisational funds to support with the disruption of the funding pipeline and the organisational restructure.
- Developing the organisations capacity to manage a significant growth in the number of programmes delivered – including investing in relevant infrastructure and training
- Bringing in a Director of Finance and Resources to provide oversight for the finance and administration in the organisation

Safeguarding Risks

Chance UK worked with over 900 children this year, including 199 who benefit from one-to-one mentoring. Safeguarding therefore remains a key element of our day to day work as well as fundamental to the delivery of our mission.

The Charity's safeguarding policy is regularly reviewed in line with statutory and good practice guidance.

The Director of Services acts as the Safeguarding Lead for the organisation, supported by two Deputy Safeguarding Leads (the Service Managers). This safeguarding team meets monthly to discuss specific cases, review process, and plan updates and focus areas.

The Safeguarding Lead sits on the Islington Safeguarding Board.

The Safeguarding Lead reports regularly to the Chief Executive and quarterly to the Board on performance in this area. In the coming year we will be reconstituting a dedicated Board Safeguarding subcommittee.

Staff all have up to date DBS checks and two professional references and are required to attend safeguarding training as part of their induction. This is refreshed every two years and records of this are maintained.

We have continued to run our out of hours safeguarding line which is managed by the Director of Services and the Service Managers.

Safeguarding concerns are raised, logged, advised and followed through as part of the day-to-day role of case management. The organisation seeks advice from, and makes referrals to, social care in line with our policies and procedures.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

Statement of trustees' responsibilities

The trustees, who are also the directors of Chance (UK) Limited for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" .

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website.

Auditor

In accordance with the company's articles, a resolution proposing that SKS Audit LLP be reappointed as auditor of the company will be put at a General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The trustees' report was approved by the Board of Trustees and signed on its behalf by:

DocuSigned by:

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Sarah Parker
(Chair)

26 September 2023

CHANCE (UK) LIMITED

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CHANCE (UK) LIMITED

Opinion

We have audited the financial statements of Chance (UK) Limited (the 'charitable company') for the year ended 31 March 2023, which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared, which includes the directors' report prepared for the purposes of company law, is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

CHANCE (UK) LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF CHANCE (UK) LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charitable company for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Discussions were held with, and enquiries made of, management and those charged with governance with a view to identifying those laws and regulations that could be expected to have a material impact on the financial statements. During the engagement team briefing, the outcomes of these discussions and enquiries were shared with the team, as well as consideration as to where and how fraud may occur in the entity.

CHANCE (UK) LIMITED

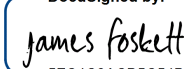
INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF CHANCE (UK) LIMITED

- The following laws and regulations were identified as being of significance to the entity:
 - Those laws and regulations considered to have a direct effect on the financial statements include UK financial reporting standards, Company Law, Charities Act, Tax and Pensions legislation, and distributable profits legislation.
 - It is considered that there are no laws and regulations for which non-compliance may be fundamental to the operating aspects of the charity.
- Audit procedures undertaken in response to the potential risks relating to irregularities (which include fraud and non-compliance with laws and regulations) comprised of: inquiries of management and those charged with governance as to whether the charitable company complies with such laws and regulations; enquiries with the same concerning any actual or potential litigation or claims; inspection of relevant legal correspondence; review of board minutes; testing the appropriateness of entries in the nominal ledger, including journal entries; reviewing transactions around the end of the reporting period; and the performance of analytical procedures to identify unexpected movements in account balances which may be indicative of fraud.
- No instances of material non-compliance were identified. However, the likelihood of detecting irregularities, including fraud, is limited by the inherent difficulty in detecting irregularities, the effectiveness of the entity's controls, and the nature, timing and extent of the audit procedures performed. Irregularities that result from fraud might be inherently more difficult to detect than irregularities that result from error. As explained above, there is an unavoidable risk that material misstatements may not be detected, even though the audit has been planned and performed in accordance with ISAs (UK).

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:

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James Foscett
(Senior Statutory Auditor)
for and on behalf of SKS Audit LLP

26 September 2023

Chartered Accountants
Statutory Auditor

3 Sheen Road
Richmond Upon Thames
TW9 1AD

CHANCE (UK) LIMITED**STATEMENT OF FINANCIAL ACTIVITIES
INCLUDING INCOME AND EXPENDITURE ACCOUNT****FOR THE YEAR ENDED 31 MARCH 2023**

		Unrestricted funds 2023 £	Designated funds 2023 £	Restricted funds 2023 £	Total 2023 £	Total 2022 £
	Notes					
Income from:						
Donations and legacies	3	663,703	-	-	663,703	382,833
Charitable activities	4	10,500	-	694,188	704,688	571,718
Investments	5	1,648	-	-	1,648	38
Total income		675,851	-	694,188	1,370,039	954,589
Expenditure on:						
Raising funds	6	142,443	-	-	142,443	73,337
Charitable activities	7	555,996	-	569,172	1,125,168	1,061,019
Total expenditure		698,439	-	569,172	1,267,611	1,134,356
Net (expenditure)/income for the year/ Net movement in funds		(22,588)	-	125,016	102,428	(179,767)
Fund balances at 1 April 2022		509,261	200,000	76,333	785,594	965,361
Fund balances at 31 March 2023		486,673	200,000	201,349	888,022	785,594

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

Continuing Operations

None of the charitable company's activities were acquired or discontinued during the two financial years.

Total recognized gains and losses

The charitable company has no recognised gains or losses other than the above movements in funds during the two financial years.

The notes on pages 15 to 29 form part of these financial statements.

CHANCE (UK) LIMITED**BALANCE SHEET****AS AT 31 MARCH 2023**

	Notes	2023 £	£	2022 £	£
Fixed assets					
Tangible assets	11		7,467		3,693
Current assets					
Debtors	12	177,707		123,604	
Cash at bank and in hand		879,346		831,117	
		1,057,053		954,721	
Creditors: amounts falling due within one year	13	(176,498)		(172,820)	
Net current assets			880,555		781,901
Total assets less current liabilities			888,022		785,594
Income funds					
Restricted funds	15		201,349		76,333
<u>Unrestricted funds</u>					
Designated funds	16	200,000		200,000	
General unrestricted funds		486,673		509,261	
			686,673		709,261
			888,022		785,594

The notes on pages 15 to 29 form part of these financial statements.

The Trustees have prepared financial statements in accordance with Section 398 of the Companies Act 2006 and Section 138 of the Charities Act 2011. These financial statements are prepared in accordance with the special provisions of Part 15 of the Companies Act relating to small companies and constitute the annual financial statements required by the Companies Act 2006 and are for circulation to members of the company.

The financial statements were approved by the Trustees on 26 September 2023 and were signed on its behalf by:

DocuSigned by:

Sarah Parker

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Sarah Parker
(Chair)

DocuSigned by:

Paul Sutcliffe

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Paul Sutcliffe
(Hon. Treasurer)

Company registration number 03057840

CHANCE (UK) LIMITED**STATEMENT OF CASH FLOWS****FOR THE YEAR ENDED 31 MARCH 2023**

	Notes	2023 £	£	2022 £	£
Cash flows from operating activities					
Cash generated from/(absorbed by) operations	21		54,580		(146,524)
Investing activities					
Purchase of tangible fixed assets		(7,999)		(2,868)	
Proceeds from disposal of tangible fixed assets		-		3,726	
Investment income received		1,648		38	
Net cash (used in)/generated from investing activities			(6,351)		896
Net cash used in financing activities			-		-
Net increase/(decrease) in cash and cash equivalents			48,229		(145,628)
Cash and cash equivalents at beginning of year			831,117		976,745
Cash and cash equivalents at end of year			879,346		831,117

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023

1 Accounting policies

Charity information

Chance (UK) Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is Units F11 and F12, 89-93 Fonthill Road, London, N4 3JH.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charitable company's Memorandum and Articles of Association, the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charitable company is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charitable company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant accounting policy note(s). ..

1.2 Going concern

The Charity's Financial Statements shows a net surplus of £102,428 for the year (2022 – net deficit £179,767) and free reserves of £479,206 (2022 - £505,568). The trustees are of the view that these results have secured the immediate future of the Charity for the next 12 to 18 months and on this basis the Charity is a going concern.

1.3 Charitable funds

The general fund comprises those monies, which may be used toward meeting the charitable objectives of the company at the discretion of the Management Board.

The designated funds are monies set aside out of general funds and designated for specific purposes by the Management Board.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Income

Income is recognised when the charitable company is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Grant income

Grants are credited to the Statement of Financial Activities when the charity is entitled to the funds. Income is only deferred where there are time constraints imposed by the donor or if the funding is performance related.

Where entitlement to grants receivable is dependent upon fulfilment of conditions within the charity's control, the income is recognised when there is sufficient evidence that conditions will be met.

Grants supporting the core activities of the charity and with no specific restrictions placed upon their use are included within donations and legacies. Grants that have specific restrictions placed upon their use are included within income from charitable activities.

Capital grants for the purchase of fixed assets are credited to restricted incoming resources on the earlier date of when they are received or receivable. Depreciation on the related fixed assets are charged against the restricted fund.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

1 Accounting policies

(Continued)

Donations and legacies

Donations are recognised in the period in which they are received. Legacy income is recognised when the charity's entitlement is judged to be probable and where the amount can be reliably measured.

Contract income

Income from charitable activities include income recognised as earned (as the related goods and services are provided) under contract.

Investment income

Investment income is included when receivable.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

Allocation of support and governance costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the Charity's programmes and activities. These costs have been allocated to expenditure on charitable activities. The basis on which support costs have been allocated are set out in note 8.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

The cost of minor additions or those costing less than £500 are not capitalised.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Computer equipment	33.33 % on cost
Fixtures and fittings	15% on reducing balance
Database	25% on cost

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount repaid net of any trade discounts due.

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

1 Accounting policies

(Continued)

1.9 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

1.10 Taxation

The Charity is a registered charity and, therefore, is not liable for Income Tax or Corporation Tax on income derived from its charitable activities, as it falls within the various exemptions available to registered charities.

1.11 Creditors and Provisions

Creditors and provisions are recognised where the charitable company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

1.12 Pension

The Charity operates a defined contribution pension scheme on behalf of its employees. Contributions are charged to the Statement of Financial Activities in the period in which they are payable. The assets of the scheme are held separately from those of the Charity in an independently administered fund.

1.13 Volunteers and donated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time is not recognised and refers to the trustees' annual report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

1.14 Operating leases

All leases are operating leases, and rentals are charged to the Statement of Financial Activities on a straight-line basis over the lease duration. No assets are held under hire purchase agreements.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) ***FOR THE YEAR ENDED 31 MARCH 2023***

2 Critical accounting estimates and judgements

In the application of the charitable company's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

3 Donations and legacies

	Unrestricted funds	Total	Total
	2023	2023	2022
	£	£	£
AKO Foundation	-	-	25,000
Anonymous donations	263,000	263,000	5,000
Donated services	3,200	3,200	8,450
Drapers Foundation	25,000	25,000	-
Esmee Fairbairn Foundation	77,000	77,000	70,000
Gift Aid	750	750	-
Kirkland & Ellis International LLP	-	-	10,000
Liberium	-	-	5,000
Other donations < £5,000	29,753	29,753	24,383
Q Charitable Trust	5,000	5,000	-
Teachappy Ltd	-	-	5,000
The Mohan Westlake Foundation	220,000	220,000	200,000
Tuixen Foundation	40,000	40,000	30,000
	<u>663,703</u>	<u>663,703</u>	<u>382,833</u>
For the year ended 31 March 2022	<u>382,833</u>		<u>382,833</u>

The charity is indebted to several organisations for providing the following pro bono professional services and free accommodation. The income equivalents are recognised within income as donations, and corresponding charges included within expenditure under support costs as follows:

- Legal costs relating to lease agreement - £Nil (2022 - £8,000) included in other direct costs
- Furniture donated - £Nil (2022 - £450) included in other direct costs.
- Professional fees £3,200 (2022 - £Nil) included in legal and professional costs.
- Anonymous donations include a donation of £250,000 from a philanthropic donor well known to the organisation. Due diligence was carried out by both parties and Trustees were involved in the process before the donation was accepted.

CHANCE (UK) LIMITED**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**
FOR THE YEAR ENDED 31 MARCH 2023**4 Charitable activities**

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £	Total 2022 £
Early Intervention service				
Anonymous organisations	-	106,050	106,050	-
Ant Foundation	-	27,785	27,785	48,628
Barnardos / Islington CCG	10,000	-	10,000	3,000
Berkeley Foundation	-	25,000	25,000	29,756
Camden Giving	-	24,117	24,117	26,116
Charles Hayward Foundation	-	-	-	25,000
Cripplegate Foundation	-	-	-	10,625
Cripplegate Foundation - Islington Giving	-	-	-	24,000
David & Ruth Lewis	-	-	-	20,000
Department of Health & Social Care	-	-	-	19,170
Henry Smith Foundation	-	15,000	15,000	-
Islington CCG	-	-	-	76,682
Joy Worth Pledge	-	-	-	10,000
London Borough of Islington	500	178,000	178,500	178,000
Ragamuffins	-	342	342	-
Sir John Cass's Foundation	-	-	-	17,408
VRU Girls	-	201,644	201,644	-
Walcot Foundation	-	6,250	6,250	-
Westminster Alms	-	10,000	10,000	-
Westminster Foundation	-	100,000	100,000	83,333
	<u>10,500</u>	<u>694,188</u>	<u>704,688</u>	<u>571,718</u>
For the year ended 31 March 2022				
Unrestricted funds	181,000	-		181,000
Restricted funds	-	390,718		390,718
	<u>181,000</u>	<u>390,718</u>		<u>571,718</u>

5 Investments

	Unrestricted funds 2023 £	Total 2023 £	Total 2022 £
Interest on cash deposits	1,648	1,648	38
	<u>1,648</u>	<u>1,648</u>	<u>38</u>
For the year ended 31 March 2022	<u>38</u>		<u>38</u>

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

6 Raising funds

	Unrestricted funds 2023 £	Total 2023 £	Total 2022 £
Staff costs	67,376	67,376	34,730
Other Direct Cost	-	-	1,980
Other fundraising costs	48,381	48,381	30,508
Share of Support costs	20,519	20,519	4,452
Share of Governance costs	6,167	6,167	1,667
	<u>142,443</u>	<u>142,443</u>	<u>73,337</u>
For the year ended 31 March 2022	<u>73,337</u>		<u>73,337</u>

7 Charitable activities

	Early Intervention Services 2023 £	Total 2023 £	Total 2022 £
Staff costs	644,926	644,926	731,486
Volunteers' expenses	-	-	14,015
Other direct costs	147,805	147,805	126,367
	<u>792,731</u>	<u>792,731</u>	<u>871,868</u>
Share of support costs (see note 8)	255,615	255,615	137,614
Share of governance costs (see note 8)	76,822	76,822	51,537
	<u>1,125,168</u>	<u>1,125,168</u>	<u>1,061,019</u>
Analysis by fund			
Unrestricted funds	555,996	555,996	378,553
Endowment funds - Designated	-	-	223,000
Restricted funds	569,172	569,172	459,466
	<u>1,125,168</u>	<u>1,125,168</u>	<u>1,061,019</u>

CHANCE (UK) LIMITED**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2023****8 Support costs**

The Charity initially identifies the costs of its support functions. It then identifies those costs which relate to the governance function. Governance costs and other support costs are apportioned separately between charity's key activities undertaken in the year. All the general support and governance costs are allocated to activities at different percentages, based on the basis of staff time relating to each activity.

	Support costs	Governance costs	Total 2023	Total 2022
	£	£	£	£
Staff costs	116,002	33,664	149,666	147,123
Travel, training & recruitment	42,498	33,495	75,993	-
Depreciation	4,225	-	4,225	4,064
Premises and equipment costs	58,515	-	58,515	26,952
Communication costs	-	-	-	253
Information technology costs	486	-	486	3,312
Bookkeeping fees	12,538	-	12,538	-
Legal and professional costs	27,937	6,795	34,732	3,941
Other office costs	13,933	35	13,968	1,765
Auditor's remuneration	-	9,000	9,000	7,860
	<u>276,134</u>	<u>82,989</u>	<u>359,123</u>	<u>195,270</u>
Analysed between				
Fundraising	20,519	6,167	26,686	6,119
Charitable activities	255,615	76,822	332,437	189,151
	<u>276,134</u>	<u>82,989</u>	<u>359,123</u>	<u>195,270</u>

9 Net movement in funds

2023
£

2022
£

Net movement in funds is stated after charging/(crediting)

Fees payable to the company's auditor for the audit of the company's financial statements	6,000	4,800
Auditor's remuneration - Non Audit Fees	3,000	3,060
Depreciation of owned tangible fixed assets	4,225	4,064
Operating lease charges	35,197	44,799
	<u>48,422</u>	<u>56,723</u>

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

10 Employees

The average monthly number of employees during the year was:

	2023 Number	2022 Number
Early Intervention Services	17	21
Support and governance	3	3
Fundraising	1	1
	<hr/>	<hr/>
Total	21	24
	<hr/>	<hr/>

Employment costs

	2023 £	2022 £
Wages and salaries	755,507	726,451
Social security costs	78,962	66,086
Other pension costs	27,499	25,523
	<hr/>	<hr/>
	861,968	818,059
	<hr/>	<hr/>

The number of employees whose annual remuneration was more than £60,000 is as follows:

	2023 Number	2022 Number
£70,001 - £80,000	-	1
£80,001 to £90,000	1	-
	<hr/>	<hr/>

No trustee received any remuneration during the year (2022 - £Nil). No trustees received reimbursement of expenses during the year (2022- £Nil).

The key management personnel of the charity are shown on Legal page and include the Executive Director. The total employee benefits of the key management personnel of the charity were £272,900 (2022 - £233,401).

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

11 Tangible fixed assets

	Computer equipment	Fixtures and fittings	Database	Total
	£	£	£	£
Cost				
At 1 April 2022	9,344	1,920	23,646	34,910
Additions	7,999	-	-	7,999
At 31 March 2023	17,343	1,920	23,646	42,909
Depreciation and impairment				
At 1 April 2022	7,038	533	23,646	31,217
Depreciation charged in the year	4,017	208	-	4,225
At 31 March 2023	11,055	741	23,646	35,442
Carrying amount				
At 31 March 2023	6,288	1,179	-	7,467
At 31 March 2022	2,306	1,387	-	3,693

12 Debtors

	2023 £	2022 £
Amounts falling due within one year:		
Trade debtors	144,152	100,682
Other debtors	17,101	16,435
Prepayments and accrued income	16,454	6,487
	177,707	123,604

13 Creditors: amounts falling due within one year

	Notes	2023 £	2022 £
Other taxation and social security		20,190	17,056
Deferred income	14	90,476	124,953
Trade creditors		30,858	12,059
Other creditors		4,643	4,412
Accruals and deferred income		30,331	14,340
		176,498	172,820

14 Deferred income

Deferred income is included in the financial statements as follows:

CHANCE (UK) LIMITED**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**
FOR THE YEAR ENDED 31 MARCH 2023**14 Deferred income****(Continued)**

	2023	2022
	£	£
Deferred income is included within:		
Current liabilities	90,476	124,953
	<u> </u>	<u> </u>
Movements in the year:		
Deferred income at 1 April 2022	124,953	133,417
Released from previous periods	(124,953)	(133,417)
Resources deferred in the year	90,476	124,953
	<u> </u>	<u> </u>
Deferred income at 31 March 2023	90,476	124,953
	<u> </u>	<u> </u>

Deferred income represents the following grant income:

- Camden giving £10,058 towards the delivery of My Future in Camden
- Westminster foundation £16,666 towards delivery of the children and family services in the London Borough of Westminster.
- Walcot Foundation £18,750 towards the delivery of mentoring services.
- Henry Smith giving £45,000 toward My Future project, providing mentoring support for children aged 5-12 with severe emotional and behaviour problems in the London Boroughs of Camden, Lambeth, Southwark and Westminster.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

15 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds			Movement in funds			Balance at 31 March 2023
	Balance at 1 April 2021	Incoming resources	Resources expended	Balance at 1 April 2022	Incoming resources	Resources expended	
	£	£	£	£	£	£	£
Anonymous organisation	-	-	-	-	106,050	(17,814)	88,236
Ant Foundation	12,723	48,628	(61,351)	-	27,785	(27,785)	-
BBC Children in Need	39,054	-	(39,054)	-	-	-	-
Berkeley Foundation	-	29,756	(28,235)	1,521	25,000	(26,521)	-
Camden Giving	-	26,116	(26,116)	-	24,117	(24,117)	-
Charles Hayward Foundation	-	25,000	(25,000)	-	-	-	-
City of London Corporation	7,500	-	(7,500)	-	-	-	-
Constable Education Trust	9,925	-	(8,668)	1,257	-	(1,257)	-
Cripplegate Foundation	9,748	10,625	(20,373)	-	-	-	-
Cripplegate Foundation - Islington Giving	3,202	24,000	(27,202)	-	-	-	-
David & Ruth Lewis	-	20,000	(6,183)	13,817	-	(13,817)	-
Department of Health & Social Care	-	19,170	(19,170)	-	-	-	-
Enthuse.com (Big Give)	6,346	-	(6,346)	-	-	-	-
Future	10,000	-	-	10,000	-	-	10,000
Henry Smith Foundation	-	-	-	-	15,000	(11,657)	3,343
Home Office	14,173	-	-	14,173	-	-	14,173
Islington CCG	-	76,682	(76,682)	-	-	-	-
Joy (Big Give)	3,125	-	(3,125)	-	-	-	-
Joy Worth Pledge	2,719	10,000	(2,479)	10,240	-	(2,237)	8,003
London Borough of Islington	-	-	-	-	178,000	(178,000)	-
Ragamuffins	250	-	(250)	-	342	(342)	-
Sir John Cass's Foundation	15,333	17,408	(32,741)	-	-	-	-
The Childhood Trust (Big Give)	3,125	-	(3,125)	-	-	-	-
Theirworld	7,858	-	(7,858)	-	-	-	-
VRU Girls	-	-	-	-	201,644	(175,857)	25,787
Walcot Foundation	-	-	-	-	6,250	(5,073)	1,177
Westminster Alms	-	-	-	-	10,000	(10,000)	-
Westminster Foundation	-	83,333	(58,008)	25,325	100,000	(74,695)	50,630
	<u>145,081</u>	<u>390,718</u>	<u>(459,465)</u>	<u>76,333</u>	<u>694,188</u>	<u>(569,172)</u>	<u>201,349</u>

Early Intervention Services

These services are the core of our work supporting children and their families and include universal services - which cover a range of school workshops useful for all children, targeted groups aimed at building social and emotional skills through a range of fun activities which run over a number of weeks and tackle specific needs and our intensive mentoring offer for those who benefit from longer term, more intensive and focused 121 support. Alongside this runs our parenting support for parents and carers. Delivery of these services are undertaken by a team of Youth Workers, managed by Youth Worker Managers and Parent Programme Managers who are supported by Director of Services and Services Lead roles. The work is also overseen by the CEO.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

16 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

	Balance at 1 April 2021 £	Resources expended £	Transfers £	Balance at 1 April 2022 £	Movement in funds Incoming resources £	Balance at 31 March 2023 £
Designated Development Fund	223,000	(223,000)	200,000	200,000	-	200,000
	<u>223,000</u>	<u>(223,000)</u>	<u>200,000</u>	<u>200,000</u>	<u>-</u>	<u>200,000</u>

Funds have been designated by the Trustees to continue the delivery of our strategy to support children and families with our early intervention services, adapt to serve the growing need for our services in our communities and to enhance our infrastructure and systems to react and deliver accordingly. This will ensure that the organisation can cope with volatility in income and expenditure in the current economic climate. Our reserves policy will be reviewed in FY 2023/24.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

17 Analysis of net assets between funds

	Unrestricted funds 2023 £	Designated funds 2023 £	Restricted funds 2023 £	Total Unrestricted funds 2023 £	Designated funds 2022 £	Restricted funds 2022 £	Total 2022 £
Fund balances at 31 March 2023 are represented by:							
Tangible assets	7,467	-	-	7,467	3,693	-	3,693
Current assets/(liabilities)	479,206	200,000	201,349	880,555	505,568	76,333	781,901
	<u>486,673</u>	<u>200,000</u>	<u>201,349</u>	<u>888,022</u>	<u>509,261</u>	<u>76,333</u>	<u>785,594</u>

CHANCE (UK) LIMITED**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**
FOR THE YEAR ENDED 31 MARCH 2023**18 Operating lease commitments**

	2023	2022
	£	£
Within one year	35,196	35,196
Between two to five years	96,789	131,985
	<u>131,985</u>	<u>167,181</u>

19 Pension Commitments

During the year the company had paid contributions to the pension fund of £27,499 (2022 – £25,523). The charity had accrued pension contributions of £4,643 (2022 - £4,412).

20 Related party transactions

Details of transactions with trustees and senior management are in note 10. There were no disclosable related party transactions during the year (2022 - none).

21 Cash generated from operations

	2023	2022
	£	£
Surplus/(deficit) for the year	102,428	(179,767)
Adjustments for:		
Investment income recognised in statement of financial activities	(1,648)	(38)
Depreciation and impairment of tangible fixed assets	4,225	4,064
Movements in working capital:		
(Increase)/decrease in debtors	(54,103)	32,970
Increase in creditors	38,155	4,711
(Decrease) in deferred income	(34,477)	(8,464)
Cash generated from/(absorbed by) operations	<u><u>54,580</u></u>	<u><u>(146,524)</u></u>



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SKS Audit LLP
3 Sheen Road
Richmond Upon Thames
London TW9 1AD

26 September 2023

Dear Sirs

This representation letter is provided in connection with your audit of the financial statements of the charity for the year ended 31 March 2023 for the purpose of expressing an opinion as to whether the financial statements give a true and fair view in accordance with the Charity's governing document, Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

We confirm that the following representations are made on the basis of enquiries of the trustees, management and staff with relevant knowledge and experience (and, where appropriate, of inspection of supporting documentation) sufficient to satisfy ourselves that we can properly make each of the following representations to you:

1. We have fulfilled our responsibilities as trustees under the *Charities Act 2011 and the Companies Act 2006* for preparing financial statements, in accordance with the applicable financial reporting framework.

We confirm that in our opinion the financial statements give a true and fair view and in particular that where any additional information must be disclosed in order to give a true and fair view that information has in fact been disclosed. We confirm that the selection and application of the accounting policies used in the preparation of the financial statements are appropriate, and we approve these accounts for the year ended 31 March 2023.

2. We confirm that all accounting records have been made available to you for the purpose of your audit, in accordance with your terms of engagement, and that all the transactions undertaken by the charity have been properly reflected and recorded in the accounting records. All other records and related information, including minutes of all management, trustees' and members' meetings, have been made available to you. We have given you unrestricted access to persons within the charity in order to obtain audit evidence and have provided any additional information that you have requested for the purposes of your audit.
3. We acknowledge that it is a criminal offence to make a false statement in this regard, and where any trustee either makes a false statement; is aware that the statement is false; is reckless in preventing this statement; or fails to take reasonable steps to prevent the trustees' report from being approved, we acknowledge that each director will be guilty of a criminal offence.
4. We confirm the charity has satisfactory title to all assets and there are no liens or encumbrances on the assets, except for those disclosed in the financial statements.
5. We confirm that the methods, significant assumptions and data used by us in making accounting estimates, and the related disclosures, are appropriate to achieve recognition, measurement or disclosure that is in accordance with the applicable financial reporting framework.
6. We confirm that we have no plans or intentions that may materially alter the carrying value and, where relevant, the fair value measurements or classification of assets and liabilities reflected in the financial statements.
7. We confirm that the charity has no liabilities or contingent liabilities other than those disclosed in the financial statements.
8. We confirm that all known actual or possible litigation and claims whose effects should be considered when preparing the financial statements have been disclosed to you and accounted for and disclosed in accordance with the applicable financial reporting framework.
9. We confirm that there have been no events since the balance sheet date which require disclosing or which would materially affect the amounts in the financial statements, other than those already disclosed or included in the financial statements.
10. We confirm that we are aware of the definition of a related party for the purpose of the accounting framework being applied in the preparation of the accounts. We confirm that there are no disclosable related party transactions and that we are not aware of any further related parties or transactions.
11. We confirm that the charity neither had, at any time during the year, any arrangement, transaction or agreement to provide credit facilities (including advances and credits granted by the charity) for trustees, nor provided guarantees of any kind on behalf of the trustees.
12. We confirm that the charity has not contracted for any capital expenditure other than as disclosed in the financial statements.
13. We confirm that the charity has complied with all aspects of contractual agreements that could have a material effect on the financial statements in the event of non-compliance.
14. We confirm that we are not aware of any possible or actual instance of non-compliance with those laws and regulations which provide a legal framework within which the charity conducts its

activities and which are central to the charity's ability to conduct its activities, except as explained to you and as disclosed in the financial statements.

15. We acknowledge our responsibility for the design, implementation and maintenance of internal controls to prevent and detect fraud. We confirm that we have disclosed to you the results of our risk assessment of the risk of fraud in the organisation. There have been no deficiencies in internal control of which we are aware.
16. We confirm that there have been no actual or suspected instances of fraud involving trustees, management or employees who have a significant role in internal control or that could have a material effect on the financial statements. We also confirm that we are not aware of any allegations of fraud by trustees, former trustees, analysts, employees, former employees, regulators or others.
17. We confirm that, in our opinion, the charity's financial statements should be prepared on the going concern basis on the grounds that current and future sources of funding or support will be more than adequate for the charity's needs. In reaching this conclusion, we have taken into account all relevant matters of which we are aware, and have considered a period of at least one year from the date on which the financial statements are approved. In particular we have considered that at present we have no red flags that would suggest we are liable to any form of failure.
18. We confirm that in our opinion the effects of uncorrected misstatements are immaterial, both individually and in aggregate, to the financial statements as a whole.
19. We confirm that we are not aware of any matters of material significance that should be reported to regulators. We confirm that all correspondence with Charity Commission and Companies House have been made available to you.
20. We confirm that all grants, donations and other income, including those subject to special terms or conditions or received for restricted purposes, have been notified to you. There have been no breaches of terms or conditions during the period regarding the application of such income.
21. We confirm that the restricted funds to be carried forward as on 31 March 2023 are as listed below:

Restricted Fund	Amount (£)
Future	10,000
Home Office	14,173
Joy Worth Pledge	8,003
Westminster Foundation	50,630
VRU Girls	25,787
Henry Smith Foundation	3,343
Walcot Foundation	1,177
Anonymous organisations	88,236
Total	201,349

22. We confirm that the designated funds to be carried forward as on 31 March 2023 are as listed below:

Designated funds	Amount (£)
Designated Development Fund	200,000
Total	200,000

23. We acknowledge our legal responsibilities regarding disclosure of information to you as auditors and confirm that:
- so far as each trustee is aware, there is no relevant audit information of which you as auditor are unaware; and
 - each trustee has taken all the steps that they ought to have taken as a trustee to make themselves aware of any relevant audit information and to establish that you are aware of that information.
24. We acknowledge that it is a criminal offence to knowingly or recklessly make you as an auditor, a statement (oral or written) that conveys, or purports to convey, information or explanations that you require in your capacity as auditor, or are entitled to require, that is misleading, false or deceptive in a material particular.

Yours faithfully,

.....

Signed on behalf of the Board of Trustees

Trustee.....

Date.....