

Registered Company Number: 03057840
Registered Charity Number: 1046947

CHANCE (UK) LIMITED
(A company limited by guarantee)

**TRUSTEES' REPORT
AND AUDITED FINANCIAL STATEMENTS**

FOR THE YEAR ENDED 31 MARCH 2021

**SKS Audit LLP
3 Sheen Road
Richmond Upon Thames
TW9 1AD**

CHANCE (UK) LIMITED
(A company limited by guarantee)

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FOR THE YEAR ENDED 31 MARCH 2021**

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CHANCE (UK) LIMITED
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TRUSTEES' REPORT

FOR THE YEAR ENDED 31 MARCH 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2021. The trustees have adopted the provisions of Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OUR PURPOSE AND ACTIVITIES

The mission of Chance UK is:

Chance UK is an early intervention organisation which supports children aged 5 – 13 and their families. Our work helps children to develop their social and emotional skills including self-esteem, resilience and self-regulation.

Many of the children we work with will experience emotional and behavioural difficulties and we support them to develop their skills, confidence and aspirations through a structured, solutions focused mentoring programme. During the mentoring period, our children work towards goals that improve their behaviour, experiential learning and raise their self-esteem and aspirations for their future.

Mentoring is currently carried out by our vetted, trained & managed mentors who support the reductions in children's emotional and behavioural difficulties and an increase in their pro-social behaviour. These are measured using the SDQ at the beginning and end of the programme.

Additionally, Chance UK Programme Managers liaise as necessary with those involved in the child's life; schools and children's services. Alongside this work, Chance UK's Parent Programme Managers offer parents and carers practical, emotional and signposting support. This reduces the level of stress in families and helps to changes during the mentoring year to remain supported after our work with children has stopped.

Public benefit statement

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'public benefit: running a charity (PD2)'. The achievements and activities above demonstrate the public benefit arising through the Charity's activities.

Our volunteers

The Trustees of Chance (UK) Limited are grateful for the contribution of volunteer mentors and for their time and dedication to the children they are matched with – particularly during such a challenging year. The charity has calculated that the total volunteer hours during the year is 19,790 hours from 88 individuals. The challenges of the year have meant it has been difficult to recruit sufficient volunteers this year and in light of this and other considerations, the organisation has trialled the use of youth worker mentors.

Achievements and Performance

This year Chance UK have:

- Supported over 240 children via our mentoring programmes
- Supported 178 parents and carers via our parent programme
- Adapted and delivered services online as needed to meet Government guidelines
- Provided an outreach support service to families during the isolation of lockdown
- Worked in Islington, Lambeth, Southwark and Westminster
- Supported over 600 children via our class room workshops

This past year has been a year like no other, The past 12 months have been challenging for the children and families we support, the staff team and the organisation as a whole as we have responded to the COVID 19 pandemic, the restrictions in place and their impact.

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FOR THE YEAR ENDED 31 MARCH 2021

The organisation responded to the challenges of COVID swiftly - moving online and adapting our services so that all mentoring relationships and parent support could be delivered virtually. This was no easy feat and we are proud of how the team pulled together to adapt content and support mentors and children, so that more than 100 relationships could move online within weeks of the lock-down. We were also able to successfully fundraise and provide equipment for those families where online access was not possible so that this was not a barrier for the children to access support during this time.

As a result of the disruption to schools and our supply of volunteers caused by Covid we needed to pause new starts to our programmes for a 3 month period in mid 2020. As a result, we accessed the government furlough scheme for 3 employees whose roles were affected by these changes. Staff have also been working from home over the course of the year and face to face services were stopped and restarted in line with Government guidance.

The financial impact of the COVID pandemic was mitigated for the organisation this financial year as we were able to access additional funding from Government and charitable Foundations. This enabled us to absorb the increased cost of delivering services and the significant disruption to the funding pipeline. However, we anticipate that the impact of this disruption will be felt in the coming two years and that designated funds will need to be accessed in full during this time.

Another significant change to our service this year was piloting the use of paid youth worker mentors to support children. This enabled us to deliver a timely and high-quality service over the year and ensure that children who needed our support were able to receive this during a time when many were not in school and reported greater levels of isolation and worry.

Participating children who presented with high levels of emotional and/or behavioural difficulties, as measured by the Goodman's Strengths and Difficulties Questionnaire (SDQ) saw some very positive outcomes with difficulties reducing in 85% of children at home and 89% at school.

This year we have been supporting parents and carers placed under greater pressure as a result of COVID. Over the lockdown period, we have supported parents with maintaining a routine, minimising screen time as well as coping with bereavement. Many parents also struggled during this time due to isolation and a lack of indoor space and many reported having anxiety attacks and worries about leaving the house. We also supported parents with advice about how to answer their children's questions around race and discrimination following the murder of George Floyd and to have age appropriate conversations with children, explaining the different situations that they may face and supporting their confidence in self-identity and self-awareness.

The Black Lives Matter movement also prompted whole organisation reflection on our collective role in tackling discrimination and a commitment to being more explicitly anti-racist. We have published our Anti-Discrimination action plan which sets out four priority areas of focus for the organisation: Education, Training and Development; Our People; Children and Families and Infrastructure. In this plan we set out our ambitions around developing organisational knowledge and resources as well as more opportunities for people and communities experiencing racial inequalities.

Our focus on supporting children with the important transition between primary and secondary school has continued and developed this year. In addition to our partnership with Barnardo's which has supported 324 children in the London Borough of Islington, we have also supported 288 children in Westminster via our class based workshops.

Our STEP programme provides more intensive mentoring for children who have accessed Social, Emotional or Mental Health services during the year 6 to 7 change. Funded by the Department of Health and Social Care this year we have been able to support 25 children during this challenging time with positive results.

Dartlington Service Design Lab concluded their evaluation of the My Future Programme - which trialled a new curriculum and group based approach to the delivery of social and emotional skills to children with emotional and behavioural difficulties. The evaluation showed some very positive outcomes including a highly statistically significant decrease in emotional and behavioural difficulties pre and post intervention.

As well as developing new models of working and increasing the number of children served, we have used our accumulated expertise to influence the wider sector, championing early intervention and pushing for change that will lead to better outcomes for all children and young people.

The organisation has continued to spread and share learning and insights from our work - speaking at the Children and Young People Now Evidence and Evaluation Conference and the international Evidence and Implementation Summit.

TRUSTEES' REPORT (Cont'd)

FOR THE YEAR ENDED 31 MARCH 2021

FINANCIAL REVIEW

The Statement of Financial Activities showed net surplus of £240,949 (2020 - £439,286) for the year and reserves stand at £965,361 (2020 - £724,412). Net unrestricted fund surplus for the year of £216,661 (2020 - £362,644), and restricted funds surplus of £24,288 (2020 - £76,642). The financial position at the end of the year revealed by the Balance Sheet, shows net current assets or working capital of £956,746 (2020 - £709,977). The net book value of fixed assets held, all of which are used directly for charitable purposes, amounted to £8,615 (2020 - £14,435).

Despite the significant disruption to our funding pipeline following COVID 19 - we were fortunate to have had a positive financial year and finished the year with a surplus of £240,949. We continue to have access to the Trustees designated funds of £223,000 to support the delivery of the organisation's growth strategy and allow the organisation to respond to the unprecedented impact of the COVID 19 on service delivery and uncertainty in the funding landscape over the next couple of years.

The management and trustees maintained strong controls over the finances of the charity during the year to ensure that a balanced result was achieved.

Principal Funding Sources

Principal funding sources are currently donations and grants received from corporate, private donors and statutory bodies.

Investment powers and policy

Under the Memorandum and Articles of Association, the charity has the power to make any investment which the trustees see fit. The trustees have considered the most appropriate policy for investing funds and have found that cash deposits meet their requirements to generate income.

Reserves policy

The Directors consider it prudent to maintain an adequate balance of unrestricted funds to cover the Charity's contractual commitments and ideally aim to have 3 months running costs, excluding donated services, in reserve. Currently the charity has approximately 4 months running costs in free reserves. Trustees consider the additional month of reserves to be prudent in light of the uncertainty of current circumstances surrounding COVID 19.

The Directors consider that the Charity's reserves will enhance the services provided and provide financial security for the future. As at the year end the financial statements showed reserves of £965,361 (2020 - £724,412), of which £145,081 (2020 - £120,793) was restricted. In addition, the Trustees have set aside designated fund totalling £223,000 (2020 - £223,000) for the specific purpose of organisational development over the next 12 - 18 months. The reserves held in unrestricted funds, which have not been designated or invested in fixed assets, at the 31 March 2021 were £588,665 (2020 - £366,184).

Looking to the Future

We look forward to 2021/22. We are due to publish a new organisational strategy which builds on the growth we have seen within the organisation during the lifetime of our previous 2018 - 21 ambitions. We are proud to have achieved much of what we set out despite the disruptions of the year we have faced.

In our new strategy, we will set out how we will learn from the ways in which we have adapted to delivery during COVID and how the organisation can play its role in meeting the challenges which this year has amplified for so many children and families.

We believe that our work will be critical in supporting children and families and society as a whole to recover from the negative impacts of the challenges of the pandemic and past year of disruption and create a better society for future generations.

We believe that 2021 - 22 will be a more difficult financial year for the organisation. We are already seeing significant disruption to our funding pipeline and combined with the changes in operating model we are planning for the anticipated decrease in income. In order to reduce the impact of this on the delivery of our strategic objectives and to ensure continued delivery of services we plan to use a significant portion of the designated reserves in the 21/22 financial year and any remainder in the 22/23 financial year.

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TRUSTEES' REPORT (Cont/d)

FOR THE YEAR ENDED 31 MARCH 2021

In preparation for this next phase we are joined by five new Trustees bringing strengths in change management, legal expertise, governance and fundraising as well as lived experience of the issues Chance UK works on and we are pleased that these excellent appointments also further diversify membership of the Board.

We have also made a significant shift in our operating model going into 2021/22. The organisation has always been committed to using evidence and outcomes data to inform the development of our services and adjusting our ways of intervening with children and families to ensure the best possible outcomes and the most effective use of charitable funds and money. The introduction of youth workers to the organisation has provided us with the opportunity to reflect on the best way of delivering our mentoring. We have now had a chance to study this work and conduct a thorough review and we can see that the evidence shows improved outcomes for children across the key measures such as SDQ scores and Child Hope Scores when working with Youth Worker mentors as well as additional benefits such as fewer missed sessions and more timely matches. In light of these findings, the Board has decided that we will be using this model going forwards.

We are enormously grateful to all our brilliant volunteers over the years for their passionate belief in the children in their care and the support they have offered. There will always be a special place for volunteers within the organisation and we will be offering new ways to harness this positive influence and experience within our work to raise aspirations and broaden the opportunities available to the children we support.

We believe that 2021 - 22 will be a more difficult financial year and that given the disruption to the funding pipeline as well as the changes in operating model that a significant portion of the designated reserves will be utilised during this time.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

Chance (UK) Limited is registered under the Companies Act 1985 as a company limited by guarantee and not having a capital divided by shares.

The company was incorporated on 17 May 1995 and is a registered charity constituted as a limited company under the Memorandum and Articles of Association. The charity registration number is 1046947 and the company registration number is 03057840.

Recruitment and appointment of Trustees

As set out in the Articles of Association the chair of the Trustees is nominated by Chance (UK) Limited. The Directors of the organisation are also the charity trustees for the purposes of charity law.

The Board of Trustees has power to appoint additional Trustees as it considers fit to do so.

The Trustees in office in the year are set out on page 8. The Trustees have no beneficial interest in the company other than as members. The Trustees are also the directors of the company. All of the Trustees are members of the company and guarantee to contribute £1 in the event of winding up. The Board has the power to appoint additional Directors.

Trustee Induction and training

The Trustees maintain a good working knowledge of charity and company law and best practise by regular reading of charity press articles and scrutiny of Companies House, Charity Commission, other Government and voluntary organisation advisory websites. New Trustees are given copies of the Memorandum and Articles of Association and copies of previous year's minutes and attend an induction session given by an experienced Trustee.

Organisation

It is governed by the Board of Directors, which sets the overall framework. The Chief Executive Officer and her staff team are then delegated full responsibility for implementation within this framework. The Board and organisation are also supported by an Advisory Council that meets at least semi-annually.

Related parties

The charity works closely with other similar organisations as detailed in the achievements and performance section of the Trustees Report below. None of the charity's trustees are directors or trustees of these other organisations.

TRUSTEES' REPORT (Cont/d)

FOR THE YEAR ENDED 31 MARCH 2021

Pay policy for senior staff

The pay and remuneration of the charity's key management personnel is reviewed annually by the Trustees taking into account the individual's performance and the charity's financial position.

Risk Management

The Trustees have overall responsibility for ensuring that the organisation operates an appropriate system of controls, financial and otherwise, to provide reasonable assurance that:

- the charity is operating efficiently and effectively
- proper records are maintained and financial information is reliable and accurate
- the charity has an appropriate framework for safeguarding all who come into contact with Chance UK
- the charity complies with relevant laws and regulations

The Finance Sub Committee established in 2019 is responsible for ensuring the maintenance and integrity of Chance UK's financial systems, processes, information and reporting. This has included:

- ensuring that there is a proper system and allocation of responsibilities for the day-to-day monitoring of financial controls
- monitoring and reviewing the budgeting process, financial performance & procurement
- reviewing the nature and scope of the external audit, and any matter raised, for the attention of management. Any significant findings or identified risks are examined so that appropriate action can be taken
- ensuring compliance with relevant laws and regulations
- keep under review the adequacy and effectiveness of the Charity's risk register and risk management systems including relevant procedures and policies
- reviewing the Charity's arrangements in relation to reserves, including its reserves policy
- reporting regularly to the Board on the Charities performance on these issues as well as an annual review of the Committee's Terms of Reference and its own effectiveness and recommend any changes to the Board

Risk management and internal control

The systems of control operated within the organisation are designed to provide reasonable assurance against material mis-statement or loss. They include:

- the preparation of a three-year organisational strategy
- annual business planning, budgeting, and cash flow forecasting
- regular consideration by the trustees of actual results compared with budgets, forecasts and trends cash flow, and reserves levels
- delegated budget authority to operational staff and clear financial procedures

The Board have identified a number of key risks as part of the risk management process which may threaten our ability to deliver the organisation's 3-year strategy. The risks are regularly reviewed by the Board and include:

- Disruption of funding pipeline due to COVID
- Infrastructure and internal processes do not keep pace with the changing environment.
- Reputational risk
- Lack of volunteers
- Business continuity during the disruption of COVID

All risks have controls and mitigation plans in place, and where appropriate, contingency plans. These include:

- an adjusted budget in response to changing environment
- accessing emergency support including funding schemes
- developing the organisations capacity to manage a significant growth in the number of programmes delivered – including through securing additional staff for delivery, creating additional management posts as needed to provide oversight and support and investing in relevant infrastructure and training
- equipping all staff to work from home
- adapting models of delivery so that services can safely continue online
- using paid staff instead of volunteers

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FOR THE YEAR ENDED 31 MARCH 2021

Safeguarding Risks

Chance UK worked with just over 800 children this year including just under 250 who benefit from our mentoring programme. Safeguarding remains therefore a key element of our day to day work as well as fundamental to the delivery of our mission.

The safeguarding policy is regularly reviewed in line with statutory and good practice guidance. The safeguarding lead sits on the Islington Safeguarding Board.

The Head of Service and Operations acts as the Safeguarding Lead for the organisation supported by two Deputy Safeguarding Leads and a wider safeguarding team who meet monthly to discuss specific cases, review process, or plan updates or focus areas. The organisation reports quarterly to the Board on performance in this area.

All volunteers have DBS checks and two professional references before being able to begin volunteering with the organisation. Staff all have up to date DBS checks and are required to attend safeguarding training as part of their induction. This is refreshed every two years (at an appropriate level), and records of this maintained.

Volunteers receive safeguarding training as part of their preparation for volunteering and their responses tested at interview as part of our safer recruitment process assessing suitability for the role.

This year we have also introduced an out of hours safeguarding line which is managed by Head of Service and Operations and Head of Service and Impact.

As part of the day to day role of case management, safeguarding concerns are raised, logged, advised and followed through. The organisation seeks advice from, and makes referrals to social care in line with our policies and procedures.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company Number: 03057840 (England and Wales)

Registered Charity Number: 1046947

Directors and Trustees: Hugh Thornbery, CBE – Chair
Richard Gordon – Hon. Treasurer
Marvin Joseph Campbell – (Appointed on 23.03.2021)
Helen Louise Fletcher – (Appointed on 23.03.2021)
Cristina Otelea – (Appointed on 23.03.2021)
Janet Mokades
Debashish Dey
Mary Mulvey-Oates
Andrew Davidson – (stepped down 23.03.2021)
Elizabeth Phillips – (appointed 23.03.2021)

Secretary: Geethika Jayatilaka

Chief Executive Officer: Geethika Jayatilaka

Senior Management Team: Ross Adams – Senior Programme Manager (until 30.09.2020)
Samantha Darrell – Head of Services and Operations
Mwila Mulenshi – Head of Services and Impact
Sophie Bainton – Head of Income Generation

Registered Office: Unit S1-S2, 89-93 Fonthill Road, London N4 3JH

Senior Statutory Auditor: James Foscett

Auditors: SKS Audit LLP, 3 Sheen Road, Richmond Upon Thames, TW9 1AD

Bankers: The Co-operative Bank, 1 Islington High Street, London N1 9TR

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TRUSTEES' REPORT (Cont/d)

FOR THE YEAR ENDED 31 MARCH 2021

TRUSTEES' RESPONSIBILITY STATEMENT

The Trustees (who are also directors of Chance (UK) Limited for the purposes of company law) are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently
- observe the methods and principles in the Charities SORP
- make judgements and estimates that are reasonable and prudent
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

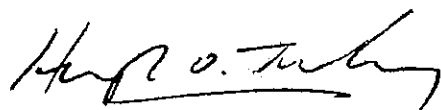
The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website.

AUDITORS

The auditors, SKS Audit LLP, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 28th September 2021 and signed on its behalf by:



HUGH THORNBERRY, CBE
CHAIR

28th SEPTEMBER 2021

REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF CHANCE (UK) LIMITED

Opinion

We have audited the financial statements of Chance (UK) Limited for the year ended 31 March 2021, which comprise the Statement of Financial Activities (Summary Income and Expenditure Account), the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2021 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- The trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- The trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least 12 months from the date when the financial statements are authorised for issue.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the trustees' report, which includes the director's report prepared for the purpose of company law for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The directors' report included in the trustees' report has been prepared in accordance with applicable legal requirements.

REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF CHANCE (UK) LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us;
- the financial statements are not in agreement with the accounting records and returns;
- certain disclosures of trustees' remuneration specified by law are not made;
- we have not received all the information and explanations we require for our audit;
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the directors' report and take advantage of the small companies exemption from the requirement to prepare the strategic report.

Responsibilities of directors

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Discussions were held with, and enquiries made of, management and those charged with governance with a view to identifying those laws and regulations that could be expected to have a material impact on the financial statements. During the engagement team briefing, the outcomes of these discussions and enquiries were shared with the team, as well as consideration as to where and how fraud may occur in the entity.
- The following laws and regulations were identified as being of significance to the entity:
 - Those laws and regulations considered to have a direct effect on the financial statements include UK financial reporting standards, Company Law, Charities Act, Tax and Pensions legislation, and distributable profits legislation.
 - It is considered that there are no laws and regulations for which non-compliance may be fundamental to the operating aspects of the charity.
- Audit procedures undertaken in response to the potential risks relating to irregularities (which include fraud and non-compliance with laws and regulations) comprised of: inquiries of management and those charged with governance as to whether the charitable company complies with such laws and regulations; enquiries with the same concerning any actual or potential litigation or claims; inspection of relevant legal correspondence; review of board minutes; testing the appropriateness of entries in the nominal ledger, including journal entries; reviewing transactions around the end of the reporting period; and the performance of analytical procedures to identify unexpected movements in account balances which may be indicative of fraud.

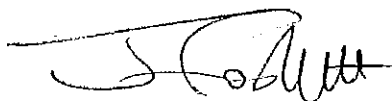
REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF

CHANCE (UK) LIMITED

- No instances of material non-compliance were identified. However, the likelihood of detecting irregularities, including fraud, is limited by the inherent difficulty in detecting irregularities, the effectiveness of the entity's controls, and the nature, timing and extent of the audit procedures performed. Irregularities that result from fraud might be inherently more difficult to detect than irregularities that result from error. As explained above, there is an unavoidable risk that material misstatements may not be detected, even though the audit has been planned and performed in accordance with ISAs (UK).

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



James Foskett (Senior Statutory Auditor)
for and on behalf of SKS AUDIT LLP
3 Sheen Road
Richmond Upon Thames
TW9 1 AD

28th SEPTEMBER 2021

CHANCE (UK) LIMITED
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STATEMENT OF FINANCIAL ACTIVITIES

FOR THE YEAR ENDED 31 MARCH 2021

SUMMARY INCOME AND EXPENDITURE ACCOUNT

	Notes	Unrestricted Funds General Funds	Designated Funds	Restricted Funds	2021	2020
		£	£	£	£	£
Income						
Donations and legacies	2	539,239	-	17,475	556,714	422,073
Income from charitable activities	3	229,999	-	583,909	813,908	1,076,053
Investment income	4	114	-	-	114	149
Total Income		<u>769,352</u>	<u>-</u>	<u>601,384</u>	<u>1,370,736</u>	<u>1,498,275</u>
Expenditure						
Cost of raising funds	5	109,115	-	-	109,115	95,459
Expenditure on charitable activities	5	443,576	-	577,096	1,020,672	963,530
Total expenditure		<u>552,691</u>	<u>-</u>	<u>577,096</u>	<u>1,129,787</u>	<u>1,058,989</u>
Net Income/(expenditure) and net movement in funds for the year		216,661	-	24,288	240,949	439,286
<i>Reconciliation of funds</i>						
Total funds, brought forward		380,619	223,000	120,793	724,412	285,126
Total funds, carried forward		<u>597,280</u>	<u>223,000</u>	<u>145,081</u>	<u>965,361</u>	<u>724,412</u>

Continuing Operations

None of the company's activities were acquired or discontinued during the above two financial periods.

Total recognized gains and losses

The company has no recognised gains or losses other than the above movement in funds for the above two financial periods.

The notes on pages 15 to 26 form part of these financial statements

CHANCE (UK) LIMITED
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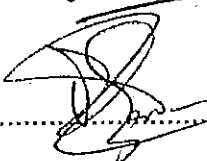
BALANCE SHEET AS AT 31 MARCH 2021

	Notes	2021	2020
		£	£
Fixed assets			
Tangible fixed assets	10	8,615	14,435
Current assets			
Debtors	11	156,574	53,915
Cash at bank and in hand		976,745	942,944
		<u>1,133,319</u>	<u>996,859</u>
Liabilities			
Creditors falling due within one year	12	176,573	286,882
		<u></u>	<u></u>
Net current assets		956,746	709,977
Net assets		<u>965,361</u>	<u>724,412</u>
The funds of the charity			
Unrestricted funds	14		
General		597,280	380,619
Designated		223,000	223,000
Restricted funds	14	145,081	120,793
Total charity funds		<u>965,361</u>	<u>724,412</u>

The Trustees have prepared financial statements in accordance with Section 398 of the Companies Act 2006 and Section 138 of the Charities Act 2011. These financial statements are prepared in accordance with the special provisions of Part 15 of the Companies Act relating to small companies and constitute the annual financial statements required by the Companies Act 2006 and are for circulation to members of the company.

These financial statements were approved and authorised for issue by the Board of Directors and Trustees on 28th September 2021 and were signed on its behalf by:

.....  Hugh Thornbery (Chair)

.....  Richard Gordon (Hon. Treasurer)

Company Registration No. 03057840

The notes on pages 15 to 26 form part of these financial statements

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STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2021

	2021 £	2020 £
Net cash generated from operating activities	<u>36,790</u>	<u>413,542</u>
Cash flows from investing activities		
Interest income	114	149
Purchase of tangible fixed assets	(3,103)	(4,505)
Cash used in investing activities	<u>(2,989)</u>	<u>(4,356)</u>
 Increase in cash & cash equivalents in the year	 <u>33,801</u>	 <u>409,186</u>
Cash & cash equivalents at the beginning of the year	942,944	533,758
Total cash & cash equivalents at the end of the year	<u><u>976,745</u></u>	<u><u>942,944</u></u>

Reconciliation of net movement in funds to net cashflow from operating activities:

	2021 £	2020 £
Net movement in funds	240,949	439,286
Add back depreciation	8,923	14,242
Deduct interest income shown in investment activities	(114)	(149)
(Increase)/decrease in debtors	(102,659)	(32,001)
(Decrease) / increase in creditors	(110,309)	(7,836)
Net cash generated from operating activities	<u><u>36,790</u></u>	<u><u>413,542</u></u>

The notes on pages 15 to 26 form part of these financial statements

CHANCE (UK) LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

1. ACCOUNTING POLICIES

1.1 Basis of preparation of Financial Statements

The financial statements of the charitable company, which is a public benefit under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the Charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

1.2 Preparation of financial statements on a going concern basis

The Charity's Financial Statements shows a net surplus of £240,949 for the year (2020 - £439,286) and free reserves of £588,665 (2020 - £366,184). The trustees are of the view that these results have secured the immediate future of the Charity for the next 12 to 18 months and on this basis the Charity is a going concern.

1.3 Income

All income is recognized in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Grant income

Grants are credited to the Statement of Financial Activities when the charity is entitled to the funds. Income is only deferred where there are time constraints imposed by the donor or if the funding is performance related.

Where entitlement to grants receivable is dependent upon fulfilment of conditions within the charity's control, the income is recognised when there is sufficient evidence that conditions will be met.

Grants supporting the core activities of the charity and with no specific restrictions placed upon their use are included within donations and legacies. Grants that have specific restrictions placed upon their use are included within income from charitable activities.

Capital grants for the purchase of fixed assets are credited to restricted incoming resources on the earlier date of when they are received or receivable. Depreciation on the related fixed assets are charged against the restricted fund.

Donations and legacies

Donations are recognised in the period in which they are received. Legacy income is recognised when the charity's entitlement is judged to be probable and where the amount can be reliably measured.

Contract income

Income from charitable activities include income recognised as earned (as the related goods and services are provided) under contract.

Investment income

Investment income is included when receivable.

1.4 Volunteers and donated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time is not recognised and refers to the trustees' annual report for more information about their contribution.

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NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2021

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

1.5 Expenditure recognition and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the use of resources. Expenditure is classified under the following activity headings:

- (a) Cost of raising funds comprises the cost of employing a fundraiser to obtain grants donations and other fundraising activities and their associated support costs.
- (b) Expenditure on charitable activities include expenditure associated with the main objectives of the Charity and include both direct costs and their associated support costs.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

1.6 Allocation of support and governance costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the Charity's programmes and activities. These costs have been allocated to expenditure on charitable activities. The basis on which support costs have been allocated are set out in note 6.

1.7 Funds structure

The general fund comprises those monies, which may be used toward meeting the charitable objectives of the company at the discretion of the Management Board.

The designated funds are monies set aside out of general funds and designated for specific purposes by the Management Board.

The restricted funds are monies raised for, and their use restricted to, a specific purpose or donations subject to donor imposed conditions.

1.8 Tangible fixed assets and depreciation

Tangible fixed assets (excluding investments) are stated at cost less depreciation. The cost of minor additions or those costing less than £500 are not capitalised. Depreciation is provided at rates calculated to write off the cost or valuation of fixed assets, less their estimated residual value, over their expected useful life on the following basis:

Computer equipment	-	33.33% on cost
Database	-	25% on cost
Fixtures & fittings	-	15% on reducing balance

1.9 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term cash deposits.

1.10 Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

1.11 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

CHANCE (UK) LIMITED
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NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2021

1.12 Taxation

The Charity is a registered charity and, therefore, is not liable for Income Tax or Corporation Tax on income derived from its charitable activities, as it falls within the various exemptions available to registered charities.

1.13 Operating leases

All leases are operating leases, and rentals are charged to the Statement of Financial Activities on a straight-line basis over the lease duration. No assets are held under hire purchase agreements.

1.14 Pension

The Charity operates a defined contribution pension scheme on behalf of its employees. Contributions are charged to the Statement of Financial Activities in the period in which they are payable. The assets of the scheme are held separately from those of the Charity in an independently administered fund.

1.15 Judgement and key sources of estimation uncertainty

In the application of the company's accounting policies, the charity is required to make judgments, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

2. DONATIONS AND LEGACIES

	Unrestricted Funds	Restricted Funds	2021	2020
	£	£	£	£
CAF Resilience Fund	65,000	-	65,000	-
Esmee Fairbairn Foundation	90,000	-	90,000	-
Expat Foundation	-	-	-	25,337
Garfield Weston Foundation	50,000	-	50,000	50,000
Jonathan Levy and Cecilia Macfarlane	-	-	-	25,000
Kirkland & Ellis International LLP	10,000	-	10,000	-
Lloyd's Market Charity Awards	25,000	-	25,000	-
Monat Global	10,812	-	10,812	9,649
Mr Richard Reed	-	-	-	10,000
The Carlile Foundation	10,000	-	10,000	-
The Mohan Westlake Foundation	200,000	-	200,000	200,000
Treebeard Trust	20,000	-	20,000	20,000
Tuixen Foundation	30,000	-	30,000	30,000
HMRC Job Retention Scheme	-	13,475	13,475	-
Other donations < £5,000	28,427	-	28,427	44,087
Donated services	-	4,000	4,000	8,000
	<u>539,239</u>	<u>17,475</u>	<u>556,714</u>	<u>422,073</u>

Donations and legacies in 2020, totalled £422,073 These were attributed £388,736 to unrestricted funds and £33,337 to restricted funds.

The charity is indebted to several organisations for providing the following pro bono professional services and free accommodation. The income equivalents are recognised within income as donations, and corresponding charges included within expenditure under support costs as follows:

- Meeting space - £4,000 (2020 - £8,000) included in premises costs.

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NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2021

3. INCOME FROM CHARITABLE ACTIVITIES

	Unrestricted Funds £	Restricted Funds £	2021 £	2020 £
<i>Mentoring & Parent Programme</i>				
Ant Foundation	-	12,723	12,723	19,853
Battersea Power Station Foundation	-	-	-	40,000
BBC Children in Need	-	38,000	38,000	38,000
Berkeley Foundation	-	4,951	4,951	28,906
City of London Corporation	-	10,000	10,000	-
Big Lottery Fund - Reaching Communities	-	95,003	95,003	163,207
Camden Giving	-	12,058	12,058	-
Charles Hayward Foundation	-	25,000	25,000	25,000
City Bridge Trust	-	40,575	40,575	29,650
Cripplegate Foundation	-	19,125	19,125	31,250
Cripplegate Foundation - Islington Giving	-	24,000	24,000	25,266
Department of Health & Social Care	-	47,926	47,926	91,056
Future	-	-	-	10,000
Home Office	-	-	-	190,800
Islington CCG	-	47,926	47,926	-
Joy Worth Pledge	-	4,875	4,875	-
Kirkland & Ellis International LLP	-	-	-	15,000
London Borough of Islington	178,000	-	178,000	178,000
London Borough of Camden	-	-	-	25,000
London Community Response Fund	-	19,056	19,056	-
National Lottery Community Fund & Department of Digital Culture Media & Sport	-	76,553	76,553	-
NHS Lambeth CCG	18,999	-	18,999	31,001
Ragamuffins	-	250	250	-
Sir John Cass's Foundation	-	45,168	45,168	20,795
St. James's Place Charitable Foundation	-	10,000	10,000	-
The Holbeck Charitable Trust	-	-	-	40,000
Thomas's Schools Foundation	-	-	-	1,833
Treebeard Trust	10,000	-	10,000	-
Walcot Foundation	-	8,334	8,334	25,000
Donated services	-	19,790	19,790	22,736
	206,999	561,313	768,312	1,052,353
<i>Girls Project</i>				
Theirworld	-	-	-	10,000
Enthuse.com (Big Give)	-	6,346	6,346	-
Joy (Big Give)	-	3,125	3,125	-
The Childhood Trust (Big Give)	-	3,125	3,125	-
	-	12,596	12,596	10,000
<i>Workshops & Training</i>				
Barnardos / Islington CCG	12,000	-	12,000	10,500
Constable Education Trust	-	10,000	10,000	-
John Archer - School Workshop	1,000	-	1,000	-
Westminster Foundation	10,000	-	10,000	-
Training income	-	-	-	3,200
	23,000	10,000	33,000	13,700
	229,999	583,909	813,908	1,076,053

CHANCE (UK) LIMITED
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NOTES TO THE FINANCIAL STATEMENTS (Cont'd)
FOR THE YEAR ENDED 31 MARCH 2021

3. INCOME FROM CHARITABLE ACTIVITIES – Cont'd

Income from charitable activities in 2020, totalled £1,076,053. These were attributed £212,201 to unrestricted funds and £863,852 to restricted funds.

The charity is indebted to the following organisations and individuals for providing the pro bono services. The income equivalents are recognised within income from charitable activities, and corresponding charges included within expenditure under other direct project costs.

- Kirkland and Ellis hosting volunteers' event - £Nil (2020 - £3,471)
- Organisations providing pro bono staff training - £Nil (2020 - £550)
- Organisations providing project consultancy and support - £19,790 (2020 - £17,000)
- Individual for providing creative support producing a film £Nil (2020 - £1,715)

4. INVESTMENT INCOME

	Unrestricted Funds £	Restricted Funds £	2021 £	2020 £
Interest on cash deposits	114	-	114	149
	<u>114</u>	<u>-</u>	<u>114</u>	<u>149</u>

Investment income in 2020 of £149 was attributed to unrestricted funds.

5. ANALYSIS OF EXPENDITURE

	Fundraising Costs £	Mentoring & Parent Programme £	Workshops & Training £	2021 £	2020 £
Staff costs	76,244	697,998	8,220	782,462	731,208
Volunteers' expenses	-	26,804	-	26,804	22,974
Other direct costs	-	164,079	10,095	174,174	163,315
Fundraising costs	23,413	-	-	23,413	6,131
Support costs (Note 6)	7,867	93,345	1,049	102,261	115,525
Governance costs (Note 6)	1,591	18,870	212	20,673	19,836
	<u>109,115</u>	<u>1,001,096</u>	<u>19,576</u>	<u>1,129,787</u>	<u>1,058,989</u>

Of the £1,129,787 expenditure in 2021 (2020 - £1,058,989), £552,691 was charged to unrestricted funds (2020 - £238,442) and £577,096 to restricted funds (2020 - £820,547).

CHANCE (UK) LIMITED
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NOTES TO THE FINANCIAL STATEMENTS (Cont'd)
FOR THE YEAR ENDED 31 MARCH 2021

6. ANALYSIS OF SUPPORT AND GOVERNANCE COSTS

The Charity initially identifies the costs of its support functions. It then identifies those costs which relate to the governance function. Governance costs and other support costs are apportioned separately between charity's key activities undertaken (see note 5) in the year. All the general support and governance costs are allocated to activities at different percentages, based on the basis of staff time relating to each activity.

	General Support	Governance Function	2021	2020
	£	£	£	£
Staff costs	27,360	13,233	40,593	19,682
Premises and equipment costs	14,176	-	14,176	46,749
Communication costs	3,419	-	3,419	10,071
Information technology costs	3,915	-	3,915	4,632
Legal and professional costs	40,745	-	40,745	21,723
Other office costs	3,723	-	3,723	11,062
Depreciation	8,923	-	8,923	14,242
Audit fees	-	7,440	7,440	7,200
	<u>102,261</u>	<u>20,673</u>	<u>122,934</u>	<u>135,361</u>

7. NET INCOME / (EXPENDITURE) FOR THE YEAR

	2021 £	2020 £
Net movement in funds is shown after charging:		
Depreciation on tangible fixed assets	8,923	14,242
Payment under operating Lease	48,563	50,998
Audit Fees	<u>7,440</u>	<u>7,200</u>

8. ANALYSIS OF STAFF COSTS, TRUSTEES REMUNERATION AND EXPENSES, AND COST OF KEY MANAGEMENT PERSONNEL

	2021 £	2020 £
STAFF COSTS		
Salaries	728,650	649,728
Social security costs	65,093	63,242
Pension costs	29,311	27,479
	<u>823,054</u>	<u>740,449</u>

The number of employees whose emoluments as defined for taxation purposes amounted to over £60,000 in the year was as follows:

	2021	2020
£70,001 - £80,000	1	1

No trustee received any remuneration during the year (2020 - £Nil). One of the trustees received reimbursement of expenses amounting to £253 during the year (2020 - £Nil).

The key management personnel of the charity are shown on page 8 and include the Executive Director. The total employee benefits of the key management personnel of the charity were £212,232 (2020 - £211,608).

CHANCE (UK) LIMITED
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NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2021

9. STAFF NUMBERS

The average monthly head count was 30 (2020 - 18) and the average monthly full-time number of staff employed by the charity during the period was as follows:

	2021	2020
Mentoring & Parent Programme	17.8	16.1
Quality & Evaluation	-	-
Workshops and Training	0.2	0.2
Girls project	-	0.3
Support and governance	0.5	0.2
Fundraising	1.5	1.5
	<u>20.0</u>	<u>18.3</u>

10. TANGIBLE FIXED ASSETS

	2021	2020
Net book value:	£	£
Computer Equipment	2,290	3,003
Fixtures, fittings and equipment	6,325	5,521
Database	-	5,911
	<u>8,615</u>	<u>14,435</u>

	Computer Equipment £	Fixtures, Fittings & equipment £	Database £	TOTAL £
COST				
Opening balance	21,979	12,842	23,646	58,467
Additions	1,183	1,920	-	3,103
Disposals	-	-	-	-
Closing balance	<u>23,162</u>	<u>14,762</u>	<u>23,646</u>	<u>61,570</u>
DEPRECIATION				
Opening balance	18,976	7,321	17,735	44,032
Charge for the year	1,896	1,116	5,911	8,923
Disposals	-	-	-	-
Closing balance	<u>20,872</u>	<u>8,437</u>	<u>23,646</u>	<u>52,955</u>
NET BOOK VALUES				
As at 31st March 2021	<u>2,290</u>	<u>6,325</u>	<u>-</u>	<u>8,615</u>
As at 31st March 2020	<u>3,003</u>	<u>5,521</u>	<u>5,911</u>	<u>14,435</u>

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NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2021

11. DEBTORS

	2021	2020
	£	£
Debtors	137,390	35,300
Other Debtors	15,515	11,386
Prepayments	3,669	7,229
	<u>156,574</u>	<u>53,915</u>

12. CREDITORS: amounts falling due within one year

	2021	2020
	£	£
Trade Creditors	11,586	4,860
Taxation and social security	19,177	18,012
Other Creditors	4,953	4,254
Accruals	7,440	17,050
Deferred Income (Note 13)	133,417	242,706
	<u>176,573</u>	<u>286,882</u>

13. DEFERRED INCOME

	2021	2020
	£	£
Balance as at 1st April	242,706	260,232
Amount released to income in the year	(242,706)	(260,232)
Amount deferred in the year	133,417	242,706
	<u>133,417</u>	<u>242,706</u>

Deferred income represents the following grant income:

- Ant Foundation £48,629 towards My Future mentoring programme, supporting children with social, emotional and behavioural difficulties.
- Cripplegate £10,625 towards Supporting Islington Parents, to build confidence in parent effectiveness and reduce isolation.
- David & Ruth Lewis CT £20,000 towards delivery of targeted group workshops and mentoring for girls struggling with low mental health and resilience.
- Sir John Cass's Foundation £17,408 towards My Future mentoring programme, supporting children with social, emotional, behavioural difficulties.
- Berkeley Foundation £24,755 towards My Future mentoring programme, supporting children with social, emotional, behavioural difficulties.
- Cripplegate Foundation – Islington Giving £12,000 towards the cost of family support services for 2021/22.

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NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2021

14. ANALYSIS OF MOVEMENT IN FUNDS

	Balance at 01.04.20 £	Income £	Expenditure £	Balance at 31.03.21 £
Unrestricted Funds				
General Funds	380,619	769,352	552,691	597,280
Designated Development Fund	223,000	-	-	223,000
	<u>603,619</u>	<u>769,352</u>	<u>552,691</u>	<u>820,280</u>
Restricted Funds				
Mentoring & Parent programme				
Ant Foundation	-	12,723	-	12,723
BBC Children In Need	15,729	38,000	14,675	39,054
Berkeley Foundation	24,088	4,951	29,039	-
City of London Corporation	-	10,000	2,500	7,500
Big Lottery Fund - Reaching Communities	-	95,003	95,003	-
Camden Giving	-	12,058	12,058	-
Charles Hayward Foundation	-	25,000	25,000	-
City Bridge Trust	-	40,575	40,575	-
Cripplegate Foundation	6,250	19,125	15,627	9,748
Cripplegate Foundation - Islington Giving	-	24,000	20,798	3,202
Department of Health & Social Care	23,907	47,926	71,833	-
Future	10,000	-	-	10,000
Home Office	14,213	-	40	14,173
Islington CCG	-	47,926	47,926	-
Joy Worth Pledge	-	4,875	2,156	2,719
London Community Response Fund	-	19,056	19,056	-
National Lottery Community Fund & Department of Digital Culture Media & Sport	-	76,553	76,553	-
Ragamuffins	-	250	-	250
Sir John Cass's Foundation	12,089	45,168	41,924	15,333
St. James's Place Charitable Foundation	-	10,000	10,000	-
Thomas's Schools Foundation	1,302	-	1,302	-
Walcot Foundation	-	8,334	8,334	-
Donated services	-	19,790	19,790	-
	<u>107,578</u>	<u>561,313</u>	<u>554,189</u>	<u>114,702</u>
Girls Project				
Theirworld	9,208	-	1,350	7,858
Enthuse.com (Big Give)	-	6,346	-	6,346
Joy (Big Give)	-	3,125	-	3,125
The Childhood Trust (Big Give)	-	3,125	-	3,125
	<u>9,208</u>	<u>12,596</u>	<u>1,350</u>	<u>20,454</u>
Workshops & Training				
Barnardos / Islington CCG	500	-	500	-
Constable Education Trust	-	10,000	75	9,925
	<u>500</u>	<u>10,000</u>	<u>575</u>	<u>9,925</u>
Donations & legacies				
Staff costs	3,507	13,475	16,982	-
Premises	-	4,000	4,000	-
	<u>3,507</u>	<u>17,475</u>	<u>20,982</u>	<u>-</u>
Total Restricted Funds	<u>120,793</u>	<u>601,384</u>	<u>577,096</u>	<u>145,081</u>
Total Funds	<u>724,412</u>	<u>1,370,736</u>	<u>1,129,787</u>	<u>965,361</u>

CHANCE (UK) LIMITED
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NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2021

14. ANALYSIS OF MOVEMENT IN FUNDS – Cont/d

Analysis of movement in funds – previous year

	Balance at 01.04.19 £	Income £	Expenditure £	Transfers £	Balance at 31.03.20 £
Unrestricted Funds					
General Funds	240,975	601,086	238,442	(223,000)	380,619
Designated Development Fund	-	-	-	223,000	223,000
Total Unrestricted Funds	240,975	601,086	238,442	-	603,619
Restricted Funds					
Mentoring & Parent programme					
Ant Foundation	-	19,853	19,853	-	-
Battersea Power Station Foundation	-	40,000	40,000	-	-
BBC Children in Need	25,833	38,000	48,104	-	15,729
Berkeley Foundation	-	28,906	4,818	-	24,088
Big Lottery Fund - Reaching Communities	10,152	163,207	173,359	-	-
City Bridge Trust	-	29,650	29,650	-	-
Charles Hayward Foundation	-	25,000	25,000	-	-
Cripplegate Foundation	3,356	31,250	28,356	-	6,250
Cripplegate Foundation - Islington Giving	-	25,266	25,266	-	-
Department of Health & Social Care	-	91,056	67,149	-	23,907
Future	-	10,000	-	-	10,000
The Holbeck Charitable Trust	-	40,000	40,000	-	-
Home Office	-	190,800	176,587	-	14,213
Joy Worth	4,576	-	4,576	-	-
Kirkland & Ellis International LLP	-	15,000	15,000	-	-
London Borough of Camden	-	25,000	25,000	-	-
Sir John Cass's Foundation	-	20,795	8,706	-	12,089
Thomas's Schools Foundation	234	1,833	765	-	1,302
Walcot Foundation	-	25,000	25,000	-	-
Donated services	-	22,736	22,736	-	-
	44,151	843,352	779,925	-	107,578
Girls Project					
Theirworld	-	10,000	792	-	9,208
	-	10,000	792	-	9,208
Workshops & Training					
Barnardos / Islington CCG	-	10,500	10,000	-	500
	-	10,500	10,000	-	500
Donations & legacies					
Staff costs	-	25,337	21,830	-	3,507
Premises	-	8,000	8,000	-	-
	-	33,337	29,830	-	3,507
Total Restricted Funds	44,151	897,189	820,547	-	120,793
Total Funds	285,126	1,498,275	1,058,989	-	724,412

CHANCE (UK) LIMITED
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NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2021

14. ANALYSIS OF MOVEMENT IN FUNDS – Cont/d

Description, nature and purpose of funds:

General funds:

General fund represents funds available to spend at the discretion of the Trustees after allowing for all the designated funds.

Development Fund:

Funds designated by Trustees to support the delivery of the organisation's growth strategy and allow the organisation to respond to the unprecedented impact of the COVID 19 on service delivery and uncertainty in the funding landscape over the next two years.

Restricted funds:

Mentoring & Parent programmes

This is the core of the work of Chance UK employing 5 Programme Managers to manage 140 mentoring relationships, 2 Senior Programme Managers who oversee and develop this work. The Volunteer Recruitment and Communications Officer is employed to recruit the 140 volunteers that are needed every year to carry out this work. This work is overseen by the CEO.

Chance UK also employs 4 (2 full-time and 2 part-time) Parent Programme Managers that work directly with parents of the children we mentor. The work is directly line managed by the Senior Programme Manager for the area which they cover.

Quality & evaluation

The role of the Quality & Evaluation Manager is to lead on the Randomised Control Trial (RCT) and ensure that each area of our work is properly and appropriately evaluated.

Girls programmes

The Girls Programme is a programme aiming to prevent exploitation of girls by identifying potentially vulnerable 5-11 year-old girls at primary school – and intervening to prevent difficulties in the future. This positive and empowering service is available to girls who are vulnerable due to a combination of pressures either in their local area, school, home or their relationships.

Staff costs

The funding received towards the costs salary of an Interim CEO.

Professional advice, Administration services and Meeting space

Charity is indebted to organisations and individuals who provided pro bono services and free accommodation to the charity.

15. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	General Funds £	Designated Funds £	Restricted Funds £	Total £
Fixed assets	8,615	-	-	8,615
Net Current assets	588,665	223,000	145,081	956,746
	<u>597,280</u>	<u>223,000</u>	<u>145,081</u>	<u>965,361</u>

CHANCE (UK) LIMITED
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NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2021

15. ANALYSIS OF NET ASSETS BETWEEN FUNDS – Cont/d

Analysis of net assets between funds – previous year

	General Funds £	Designated Funds £	Restricted Funds £	Total £
Fixed assets	14,435	-	-	14,435
Net Current assets	366,184	223,000	120,793	709,977
	<u>380,619</u>	<u>223,000</u>	<u>120,793</u>	<u>724,412</u>

16. OPERATING LEASE COMMITMENTS

The charity has operating lease commitments as shown below:

	Land & buildings		Other	
	2021 £	2020 £	2021 £	2020 £
Under one year	48,000	48,000	-	563
Two to five years	192,000	192,000	-	-
More than five years	136,000	184,000	-	-
	<u>376,000</u>	<u>424,000</u>	<u>-</u>	<u>563</u>

17. PENSION COMMITMENTS

During the year the company had paid contributions to the pension fund of £29,311 (2020 – £27,479). The charity had accrued pension contributions of £4,953 (2020 – £4,255).

18. RELATED PARTY TRANSACTIONS

Details of transactions with trustees and senior management are in note 7. There are no other related party transactions.