

CHANCE (UK) LIMITED

England & Wales · Charity number 1046947

Details

Other names	CHANCE (UK) LTD, VYP, CHANCE, CHANCE (UK)
Status	Registered
Legal form	Charitable company
Company number	03057840
Registered	1995-06-05
Register	View on the Charity Commission register

Contact

Address	Hoxton Mix Ltd 86-90 Paul Street London EC2A 4NE
Phone	02072815858
Email	ceo@chanceuk.com
Website	www.chanceuk.com

Activities

Objects: The Charity's objects (the "Objects") are: The relief of children and young persons who are at risk of becoming educationally, socially or emotionally disadvantaged; or are at risk of offending against the law; by the provision of early intervention through guidance, mentoring and support to such young persons and their families to enable them to grow to full maturity as individuals and members of society. The promotion of emotional wellbeing and good mental health for children and parents and carers in particular but not exclusively by providing information, advice, guidance and raising awareness.

Activities: Chance UK provides solutions focused mentoring and family support for children aged 5-13 with behavioural and emotional difficulties alongside group workshops designed to build social and emotional skills and resilience.

Classification

- **How:** Provides Services, Provides Advocacy/advice/information
- **What:** Education/training, Economic/community Development/employment
- **Who:** Children/young People

Geography

- **Area of benefit:** NATIONAL
- Throughout England And Wales

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£1,727,217	£1,926,840	£735,411	36
2024-03-31	£1,783,062	£1,736,050	£935,034	30
2023-03-31	£1,370,039	£1,267,611	£888,022	21
2022-03-31	£954,589	£1,134,356	£785,594	24
2021-03-31	£1,370,736	£1,129,787	£965,361	20

Trustees

Name	Role	Appointed
Mary Amanda Mulvey-Oates	Chair	2018-07-16
Cristina Otelea		2021-03-23
Deanna Neilson		2024-10-07
Helen Fletcher d'Arjuzon		2021-03-23
Jess Talbot		2024-10-07
Keisha Forteau		2021-03-23
Nicci Marzec		2024-10-07
Paul Sutcliffe		2022-09-21

CHANCE (UK) LIMITED

England & Wales - Charity number 1046947

Accounts

Charity registration number 1046947

Company registration number 03057840 (England and Wales)

CHANCE (UK) LIMITED
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

CHANCE (UK) LIMITED

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Sarah Parker	(Resigned on 15 May 2024)
	Paul Sutcliffe - Hon. Treasurer	
	Jennifer Kelly	(Resigned on 22 January 2025)
	Cristina Otelea	
	Elisabeth Little	(Resigned on 10 June 2024)
	Helen Louise Fletcher d'Arjuzon	
	Keisha Jade Forteau	
	Mary Amanda Mulvey-Oates - Chair	
	Ashley Wheaton	(Resigned on 18 February 2025)
	Deanna Neilson	(Appointed on 07 October 2024)
	Jess Talbot	(Appointed on 07 October 2024)
	Nicci Marzec	(Appointed on 07 October 2024)
	Bridget Banton	(Resigned on 27 May 2025)
Secretary	Vanessa Marie Longley	(Resigned on 15 May 2025)
	Farhaanah Patel	(Appointed on 15 May 2025)
Chief Executive Officer	Vanessa Marie Longley	(Resigned on 15 May 2025)
	Veronika Neyer (CO-CEO)	(Appointed on 09 July 2025)
	Yvonne Campbell (CO-CEO)	(Appointed on 21 July 2025)
Charity number	1046947	
Company number	03057840	
Senior Management Team	Samantha Darrell - Director of Services Team	
	Sophie Bainton - Director of Fundraising and External Affairs	
	Farhaanah Patel - Director of Finance and Resources	
	Naomi Shirman -Interim Director of Fundraising and External Affairs (Up to July 2024)	
Registered office	86-90 Paul Street	
	London	
	United Kingdom	
	EC2A 4NE	
Senior Statutory Auditor	Jeffery Bor FCA	
Auditor	SCB (Accountants) Ltd	
	31 Sackville Street	
	Manchester	
	M1 3LZ	
Bankers	The Co-operative Bank	
	1 Islington High Street	
	London	
	N1 9TR	
Website	www.chanceuk.com	

CHANCE (UK) LIMITED

CONTENTS

	Page
Directors' and Trustees's report	1 - 9
Independent auditor's report	10 - 12
Statement of financial activities	13
Balance sheet	14
Statement of cash flows	15
Notes to the financial statements	16 - 30

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 MARCH 2025

The trustees present their annual report and financial statements for the year ended 31 March 2025.

The financial statements have been prepared in accordance with the accounting policies set out in note to the financial statements and comply with the charitable company's Memorandum and Articles of Association, the Charities Act 2011, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

In March 2025 the trustees' expectation was that despite an increasingly constrained funding and commissioning environment sufficient funding opportunities would be available to ensure the sustainability of the organisation. Unfortunately, as the 2025/26 progressed the funding outlook became more challenging which led to the trustees' decision outlined in the Plans for the Future section later in the report.

Growing up has always been hard, but today's children are being asked to deal with so much more. Chance UK works to support children at the earliest stage of need, to provide 1:1 mentoring and support before a difficulty becomes a crisis. We help children aged 5-14, and their families, to develop skills to help them thrive in the changing and complex world we have.

We believe that all children and families have strengths that we need to recognise and build on. Many of the children we work with experience emotional and behavioural difficulties. We support them to develop their skills, confidence and aspirations through a series of structured, programmes that support children and families to work towards goals that improve their behaviour, experiential learning and raise their self-esteem and aspirations for their future.

Our specialist Youth Workers are trained to deliver proven approaches that teach skills to children, and support families to continue this long after their time on the programme. This year, we have adapted our communications to enable professionals, children and families in London and from further afield – to access materials, tools and signposting to help alleviate stress and distress in the moment and plan the next steps in their journey – to feel heard and empowered in supporting themselves and each other.

Public benefit statement

In assessing public benefit, the Trustees also evaluated the measurable outcomes of our work. During the year, children enrolled in our mentoring programmes demonstrated improvements in emotional regulation, confidence, school engagement and relationship-building. Parents accessing our support reported increased ability to manage behaviours, reduced crisis escalations, and improved home stability. These improvements illustrate how our charitable objectives translate into tangible benefits for children, families and the wider community, in line with the public benefit requirements of the Charities Act 2011 and SORP 2019.

Our volunteers

Chance UK now uses professional Youth Workers to mentor children, but volunteers continue to provide energy and experience to enhance different aspects of our work from communications to fundraising. This includes our volunteer Trustee Board – and we are very grateful for every hour given to support Chance UK.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

Achievements and performance

In 2024/25 we continued to deliver our services across London, working in and alongside local communities in Camden, Croydon, Enfield, Haringey, Islington, Lambeth, Lewisham, Southwark, Tower Hamlets and Westminster. We have supported over 250 children through our mentoring programmes. 58% of children were of primary school age. This shows how early signs of stress and struggle can first appear for children.

42% were in key stage 3 at secondary school a big transition for any adolescent. In recognition of this we have continued to deliver groups in 12 classrooms and with groups of children in their communities to help in this crucial step in their development.

Many of these children are facing multiple challenges in their daily lives:

- 64% were experiencing poverty
- 48% had diagnosable and identified special educational needs or disabilities.
- 12% had been suspended or excluded

Our data shows that the relationships within the families continue to be under pressure: 39% of the families we supported had experience of domestic violence, 71% were in single carer families and 43% were also being supported by social care. As a result, we supported over 50 parents and carers through our parent support programme, with more offered signposting, information, and advice.

Just over half of children who accessed our mentoring services to improve their Social and Emotional Skills and increase their self-confidence. Others accessed help to settle into secondary school or to build healthy relationships.

We are committed to increasing awareness of the experiences affecting the children and families we serve, enabling them to share their perspectives with decision makers, policy creators, supporters, and educators.

This year, we launched our "Too Young to Leave Behind" campaign in partnership with FFT Education Data Lab. Together, we conducted the largest ever study into primary school exclusions, tracking the outcomes of 3.2 million pupils from their first day at school through to the end of their GCSEs. Our research revealed that exclusions are not targeting 'naughty' children, but rather the most vulnerable—those more likely to experience child poverty and be known to social care. Strikingly, 97% of children excluded at primary school had Special Educational Needs and Disabilities (SEND). The findings have sparked national conversations, with schools, parents, and children sharing their stories, and media coverage helping us reach an estimated 50 million people. This work has highlighted the urgent need for early intervention and greater support for the children most at risk.

Feedback from children and families indicates that current measurement practices—used by us and other organisations, whether statutory or non-statutory—affect their experience. Some find evaluation methods difficult to access and report feeling uncomfortable with the process. This year, we began reviewing these practices to consider potential changes for the future.

Fundraising

The Trustees monitor all fundraising activity in line with the Fundraising Regulator's Code of Fundraising Practice. The charity did not engage any professional fundraisers or commercial participators during the year. Internal oversight is maintained through the Finance & Fundraising Committee, which reviews fundraising activity, donor stewardship processes, and compliance with relevant legislation, including the Charities Act 2011.

We received no fundraising complaints during the year (2024–25: nil). The charity has internal procedures for responding to concerns, safeguarding vulnerable donors, and ensuring that all fundraising is conducted transparently and ethically. This includes due diligence checks on major donors, as outlined elsewhere in this report.

The Trustees are satisfied that Chance UK adhered to good practice in all fundraising activities during the reporting year.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

Financial review

The Statement of Financial Activities shows a net deficit of £199,623 (2024 – net surplus of £47,012) for the year and reserves stand at £735,411 (2024 - £935,034). The net unrestricted fund surplus for the year is £213,307 (2024 – deficit of £133,663), and the restricted funds deficit is £241,180 (2024 – £180,675). The financial position at year end as per the Balance Sheet shows net current assets or working capital of £717,461 (2024 – £917,825). The net book value of fixed assets held, all of which are used directly for charitable purposes, amounts to £17,950 (2024 – £17,209).

The senior leadership team and trustees maintained strong controls over the finances of the charity during the year to ensure that a balanced result was achieved.

As the Board has resolved to plan an orderly and solvent closure by March 2026, the Trustees have concluded that the charity will no longer be a going concern in 2026. In the light of this decision, the Trustees reviewed the basis of presentation of the financial statements and concluded that no significant adjustments were required to the going concern basis other than the establishment of a reserve for staff redundancy costs. There were no other significant adjustments required between the values of assets and liabilities on the balance sheet and their recoverable or settlement amounts.

The Trustees are committed to ensuring that all remaining funds are applied in accordance with donor conditions and that obligations to staff, children, families, suppliers and funders are met in full. The financial strategy for the final year prioritises service continuity, responsible wind-down, and a transparent use of reserves.

Reserves policy

The trustees consider it prudent to maintain an adequate balance of unrestricted funds to cover the Charity's contractual commitments and ideally aim to have two months' running costs, excluding donated services, in reserve. Currently the Charity has free reserves of approximately two months' running costs. This reflects strategic investment agreed by the trustees to build organisational capacity, including fundraising, communications, and delivery infrastructure, in response to sustained demand for our services.

Reserves are monitored quarterly through forecasting and risk review processes. The trustees regularly assess income reliability, expenditure pressure, and the adequacy of reserves, and have considered a range of mitigations and cost-management options as part of the organisation's broader risk-management framework.

At year end, the financial statements show reserves of £735,411 (2024 - £935,034), of which £140,844 (2024 - £382,024) was restricted. In addition, the trustees have set aside a designated fund totalling £28,250 (2024 - £200,000). In 2024, £200,000 was kept as designated for the purpose of organisational development over 12-18 months. This has now been released, and an updated fund of £28,250 has been designated for the purposes of redundancy costs.

Following the decision to wind down the charity, the Trustees have reviewed the reserves policy to reflect the charity's new operational context. Reserves previously maintained to support organisational stability will now be applied to:

- Completion of existing service commitments to March 2026
- Contractual and statutory closure costs, including redundancy settlements
- Winding-up obligations such as final audits, legal advice, and digital archiving
- Ensuring the safe transition or closure of programmes without detriment to children and families

Restricted funds will continue to be applied strictly in line with donor intentions, and where delivery is no longer possible, donors will be consulted about the appropriate transfer or return of unspent funds.

Principal Funding Sources

Principal funding sources are currently donations and grants received from corporate partners, private donors, trusts and foundations and statutory bodies.

Investment powers and policy

Under the Memorandum and Articles of Association, the charity has the power to make any investment which the trustees see fit. The trustees have considered the most appropriate policy for investing funds and have found that cash deposits meet their requirements to generate income.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

Plans for future periods

In 2024/25 we developed a new strategy – A Chance to Belong – a vision that placed children and the pursuit of healthier, happier childhoods at its very core. Our strategy was designed to champion early intervention and to reach those children who are all too often overlooked when systems are stretched and budgets are tight.

Over the past year, we have continued to support children in their primary school years through to their early teens, helping them develop a sense of identity – understanding who they are, how they belong, and how to build positive, lasting connections both with themselves and those around them. Our work has also focused on strengthening the communities around these children – families, schools, and services – to ensure that the support system truly reflects and responds to the needs of every child.

We created space for children's voices to be genuinely heard, driving change both for individuals and across the wider systems affecting them. Through meaningful participation and campaign actions, including the successful launch of our "Too Young to Leave Behind" campaign, we have championed issues in the moment and laid vital groundwork for the future.

However, like many in our sector, we have faced mounting financial pressures and an increasingly challenging funding environment. Despite our considerable efforts to secure long-term investment and adapt our ways of working, it has become clear during 2025 that the resources required to sustain our mission are no longer available. After careful consideration, the Board of Trustees has made the difficult decision to begin preparations for an orderly and solvent closure of Chance UK with service delivery concluding in March 2026.

Throughout this transition, we remain committed to honouring the achievements of our staff, volunteers, children and families, and partners. We will continue to support children and families currently accessing our services, as well as reviewing our waiting lists and signposting families to similar and complementary support where direct provision is no longer possible. Our team is here to answer questions and ensure a positive transition for all.

We are immensely proud of what we have accomplished together, from the launch of a forward-looking strategy to our pioneering research and advocacy. While it is deeply sad to bring this chapter to a close, we believe that how we leave matters. We are now focused on ensuring a responsible, transparent winding down of operations that honours our legacy and seeks opportunities to share our learning and resources with others in the sector.

Structure, governance and management

Governing Document

Chance (UK) Limited is registered under the Companies Act 1985 as a company limited by guarantee and not having a capital divided by shares.

The company was incorporated on 17 May 1995 and is a registered charity constituted as a limited company under the Memorandum and Articles of Association. The charity registration number is 1046947 and the company registration number is 03057840.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

Recruitment and appointment of Trustees

As set out in the Articles of Association the chair of the Trustees is nominated by Chance (UK) Limited. The Directors of the organisation are also the charity Trustees for the purposes of charity law. The Board of Trustees has power to appoint additional Trustees as it considers fit to do so.

Prior to recruiting new members into our Trustee Board, we completed a skills audit to inform targeting and priorities to strengthen and support the charities governance resulting in the following role priorities:

Chair/Vice Chair: Experience of effective governance in a small/medium sized charity; Experience of supporting the governance of a charity through a period of growth.

Lived experience: Understanding of the issues many of the children we support face; Safeguarding: Senior management and/or practitioner experience with responsibility for safeguarding and child protection services; Experience of delivering a service with exposure to regular safeguarding reports.

We appointed new trustees to the board and continue to strengthen our governance, introducing a Vice Chair role.

The Trustees in office in the year are set out on legal and administration page. The Trustees have no beneficial interest in the company other than as members. All of the Trustees are members of the company and guarantee to contribute £1 in the event of winding up.

Organisation

The Charity is governed by the Board of Trustees, which sets the overall framework. The chief executive and senior leadership team are then delegated full responsibility for implementation within this framework.

The Finance Committee oversees all aspects of Chance UK's financial management and fundraising initiatives. It is responsible for ensuring the organisation's fiscal health and guiding its fundraising activities. Responsibilities include:

- Monitoring financial performance (income, expenses, cash flow, reserves)
- Overseeing fundraising strategy development and execution
- Assessing current fundraising and identifying new growth opportunities
- Ensuring compliance with financial regulations and ethical standards
- Maintaining governance of fundraising activities and budget plans, reporting to the Board
- Recommending financial policies and controls for asset protection and transparency
- Regularly updating the Board of Trustees on finances and fundraising

This year, we set up a People & Safeguarding committee to oversee staff matters, safeguarding, diversity, and organisational culture at Chance UK. The committee:

- Monitors staff recruitment, retention, training, and development.
- Ensures safeguarding policies are implemented.
- Promotes diversity, equity, and inclusion.
- Addresses staff welfare and conduct concerns.
- Works with stakeholders to maintain a positive environment and uphold charity values.
- Reports regularly to the Board of Trustees on related topics.

Trustee induction and training

Trustees stay informed about charity and company law, as well as good practice, by regularly reviewing articles in the charity press and consulting resources such as Companies House, the Charity Commission, and other relevant government and voluntary organisation advisory websites. New trustees are provided with the Memorandum and Articles of Association, statutory and Charity Commission guidance documents regarding the responsibilities of Trustees, and minutes from previous Board meetings. They also receive briefings from senior staff, safeguarding training, and additional guidance materials related to their role as Trustees.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

Related parties

The charity works closely with other similar organisations. None of the charity's trustees are directors or trustees of these other organisations. On an annual basis, we update our declarations of interests for trustees. Currently we have nothing to declare.

Pay policy for senior staff

The Trustees conduct an annual review of the remuneration for the charity's key management personnel, considering factors such as cost-of-living adjustments, individual performance, and the overall financial position of the charity.

Risk Management

The Trustees are responsible for maintaining effective controls to ensure:

- the charity operates efficiently
- accurate records and reliable financial information
- safeguards for everyone interacting with Chance UK
- compliance with all relevant laws and regulations

The charity's control systems are established to ensure reasonable assurance against significant misstatement or loss. These controls include:

- The development of an organisational strategy, along with annual business planning, budgeting, and cash flow forecasting based on risk assessment.
- Ongoing review by trustees of actual outcomes versus budgets, forecasts, trends, cash flow, and reserves.
- Regular evaluation of the risk register at committee level.
- Delegation of budgetary authority to operational personnel and adherence to comprehensive financial procedures.

The Board has identified several key risks that could impact our ability to achieve the organisation's strategy. These are reviewed regularly and include:

- Inadequate funding, threatening financial stability and growth
- Insufficient or ineffective safeguarding policies and practice, risking harm to children
- Infrastructure and processes failing to keep up with growth or external changes
- Non-compliance with legal requirements
- Income from sources misaligned with Chance UK's values
- Disruption from turnover of senior staff and trustees
- Cyber-attacks or GDPR breaches causing operational and reputational damage.

In addition to the ongoing risks identified above, the planned closure introduces several time-limited risks which the Trustees have reviewed and incorporated into the risk register. These include:

- Potential disruption to services during organisational wind-down
- Challenges retaining key staff essential to safe closure and programme continuity
- Compliance risks linked to data retention, transfer of records, and archiving
- Ensuring all contractual duties are fulfilled before closure
- Managing stakeholder expectations, including funders, partners, families and staff
- Maintaining safeguarding standards throughout the transition

Mitigations include a dedicated closure plan, enhanced governance oversight, strengthened staff communication, scenario budgeting, and early engagement with funders and local authorities.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

All risks are managed through established controls, mitigation measures, and, where suitable, contingency plans. These include:

- Preparation of annual budgets, quarterly forecasts, financial contingency plans, pipeline and reserve policy reviews
- Audits and risk assessments, provision of out-of-hours support for staff, and comprehensive procedures to capture issues throughout all stages
- Maintaining relevant skills within the organisation and providing necessary upskilling to meet evolving requirements
- Regular policy and process reviews conducted at trustee level
- Implementation of change management, leadership succession planning, and structured recruitment processes
- Obtaining external specialist advice and expertise, maintaining appropriate insurances, and ongoing staff training to ensure compliance
- Adjusting service contract delivery timelines to accommodate potential delays due to organisational restructure
- Allocating certain organisational funds to mitigate disruption from funding pipeline issues and restructure
- Widening funding strategies and sources by expanding fundraising team capacity
- Enhancing organisational capacity to manage increased programme delivery, including investment in infrastructure and staff development.

Safeguarding Risks

Safeguarding remains a key element of our day-to-day work as well as fundamental to the delivery of our mission.

The Charity's safeguarding policy is regularly reviewed in line with statutory and good practice guidance.

The People & Safeguarding committee oversees all safeguarding matters. Safeguarding is a standard agenda item in team meetings and supervisions.

The Director of Services acts as the Safeguarding Lead for the organisation, supported by three Deputy Safeguarding Leads (the Service managers and Family Support Manager).

The Safeguarding Lead sits on the Islington Safeguarding Board.

The Safeguarding Lead reports regularly to the Chief Executive, People & Safeguarding committee and Board.

Staff all have up to date DBS checks and two professional references and are required to attend safeguarding training as part of their induction and continuous professional development.

We continue to operate an out of hours safeguarding support line which is staffed by the Director of Services and Service Managers.

Safeguarding concerns are raised, logged, advised and followed through as part of the day-to-day role of case management. The organisation seeks advice from, and makes referrals to, social care and other statutory agencies in line with our policies and procedures.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

Statement of trustees' responsibilities

The trustees, who are also the directors of Chance (UK) Limited for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" .

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Following their decision to commence preparations for an orderly and solvent closure of the charitable company, the trustees have concluded that it is inappropriate to prepare the financial statements on a going concern basis. As explained in Note 1.2, the financial statements have therefore been prepared on a basis other than going concern.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website.

Auditor

In line with good governance practice and auditor rotation guidance, the trustees have decided to put the audit services out to tender for the financial year ending 31st March 2026. A new appointment will be made following this process. The current auditors, SCB (Accountants) Ltd., are eligible to re-tender and may be invited to participate in the process.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

The trustees' report was approved by the Board of Trustees and signed on its behalf by:

Mary Mulvey-Oates

Mary Mulvey-Oates (Dec 19, 2025 11:13:13 GMT)

.....
Mary Amanda Mulvey-Oates
(Chair)

Date: 19 December 2025.....

CHANCE (UK) LIMITED

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CHANCE (UK) LIMITED

Opinion

We have audited the financial statements of Chance (UK) Limited (the 'charitable company') for the year ended 31 March 2025, which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter - Basis of Preparation

We draw attention to Note 1.2 in the financial statements, which explains that the Trustees resolved in September 2025 to commence an orderly and solvent closure of the charity by 31 March 2026 due to sustained financial pressures and a challenging funding environment. As a result, the charity is unable to secure the resources necessary to continue its operations, and the Trustees do not consider it appropriate to prepare the financial statements on a going concern basis. Accordingly, the financial statements have been prepared on a basis other than going concern, as described in Note 1.2.

Our opinion is not modified in respect of this matter.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information we are required to report that fact.

We have nothing to report in this regard.

CHANCE (UK) LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF CHANCE (UK) LIMITED

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared, which includes the directors' report prepared for the purposes of company law, is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

The Trustees, who are also the directors of the charitable company for the purposes of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (FRS 102). They are responsible for ensuring the financial statements give a true and fair view.

Following their decision to wind down the charitable company, the Trustees are responsible for preparing the financial statements on a basis other than going concern, as described in Note 1.2.

The Trustees are also responsible for such internal control as they determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We gained an understanding of the legal and regulatory framework applicable to the trust and the industry in which it operates, and considered the risk of acts by the trust that were contrary to applicable laws and regulations, including fraud. We discussed with the Trustees the policies and procedures in place regarding compliance with laws and regulations. We discussed amongst the audit team the identified laws and regulations, and remained alert to any indications of non-compliance.

CHANCE (UK) LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF CHANCE (UK) LIMITED

During the audit we focussed on laws and regulations which could reasonably be expected to give rise to a material misstatement in the financial statements, including, but not limited to, the Companies Act 2006, the Charity Act 2011, SORP 2019 and UK tax legislation. Our tests included agreeing the financial statement disclosures to underlying supporting documentation and enquiries with management.

Our procedures in relation to fraud included but were not limited to: inquires of management whether they have any knowledge of any actual, suspected or alleged fraud, and discussions amongst the audit team regarding risk of fraud such as opportunities for fraudulent manipulation of financial statements. We determined that the principal risks related to posting manual journal entries to manipulate financial performance and management bias through judgements in accounting estimates. We also addressed the risk of management override of internal controls, including testing journals and appropriateness of other entries in the nominal ledger; reviewing transactions around the end of the reporting period; and evaluating whether there was evidence of bias by the trustees that represented a risk of material misstatement due to fraud.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Jeffrey Bor FCA
(Senior Statutory Auditor)
For and on behalf of SCB (Accountants) Ltd

19 December 2025

Chartered Accountants
Statutory Auditor

31 Sackville Street
Manchester
M1 3LZ

CHANCE (UK) LIMITED

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2025

	Notes	Unrestricted funds £	Designated funds £	Restricted funds £	Total 2025 £	Total 2024 £
<u>Income from:</u>						
Donations and legacies	3	519,353	-	-	519,353	527,344
Income from Charitable activities	4	-	-	1,184,395	1,184,395	1,243,491
Income from Investments	5	23,469	-	-	23,469	12,227
Total income		542,822	-	1,184,395	1,727,217	1,783,062
<u>Expenditure on:</u>						
Raising funds	6	152,054	-	308,399	460,453	433,236
Charitable activities	7	349,211	-	1,117,176	1,466,387	1,302,814
Total expenditure		501,265	-	1,425,575	1,926,840	1,736,050
Net incoming/(outgoing) resources before transfers		41,557	-	(241,180)	(199,623)	47,012
Gross transfers between funds		171,750	(171,750)	-	-	-
Net income/(expenditure) for the year/ Net movement in funds		213,307	(171,750)	(241,180)	(199,623)	47,012
Fund balances at 1 April 2024		353,010	200,000	382,024	935,034	888,022
Fund balances at 31 March 2025		566,317	28,250	140,844	735,411	935,034

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

Continuing Operations

None of the charitable company's activities were acquired or discontinued during the two financial years.

Total recognized gains and losses

The charitable company has no recognised gains or losses other than the above movements in funds during the two financial years.

The notes on pages 16 to 30 form part of these financial statements.

CHANCE (UK) LIMITED

BALANCE SHEET

AS AT 31 MARCH 2025

	Notes	2025 £	£	2024 £	£
Fixed assets					
Tangible assets	11		17,950		17,209
Current assets					
Debtors	12	220,283		153,406	
Cash at bank and in hand		758,125		900,163	
		978,408		1,053,569	
Creditors: amounts falling due within one year	13	(260,947)		(135,744)	
Net current assets			717,461		917,825
Total assets less current liabilities			735,411		935,034
Income funds					
Restricted funds	15		140,844		382,024
<u>Unrestricted funds</u>					
Designated funds	16	28,250		200,000	
General unrestricted funds		566,317		353,010	
			594,567		553,010
			735,411		935,034

The notes on pages 16 to 30 form part of these financial statements.

The Trustees have prepared financial statements in accordance with Section 398 of the Companies Act 2006 and Section 138 of the Charities Act 2011. These financial statements are prepared in accordance with the special provisions of Part 15 of the Companies Act relating to small companies and constitute the annual financial statements required by the Companies Act 2006 and are for circulation to members of the company.

The financial statements were approved by the Trustees on 19/12/2025 and were signed on its behalf by:

Mary Mulvey-Oates
Mary Mulvey-Oates (Dec 19, 2025 11:13:13 GMT)

Mary Amanda Mulvey-Oates
(Chair)

Paul Sutcliffe
Paul Sutcliffe (Dec 18, 2025 19:02:29 GMT)

Paul Sutcliffe
(Hon. Treasurer)

Company registration number 03057840

CHANCE (UK) LIMITED

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2025

	Notes	2025 £	£	2024 £	£
Cash flows from operating activities					
Cash (absorbed by)/generated from operations	20		(155,995)		25,317
Investing activities					
Purchase of tangible fixed assets		(9,512)		(16,727)	
Investment income received		23,469		12,227	
Net cash generated from/(used in) investing activities			13,957		(4,500)
Net cash used in financing activities			-		-
Net (decrease)/increase in cash and cash equivalents			(142,038)		20,817
Cash and cash equivalents at beginning of year			900,163		879,346
Cash and cash equivalents at end of year			758,125		900,163

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

Charity information

Chance (UK) Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is 86-90 Paul Street, London, United Kingdom, EC2A 4NE.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charitable company's Memorandum and Articles of Association, the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charitable company is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charitable company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

1.2 Going concern

The Charity's Financial Statements shows a net deficit of £199,623 for the year (2024 – net surplus of £47,012) and free reserves of £548,367 (2024 - £335,801).

As explained in the Trustees' Report, the charity has faced increasing financial pressures and a challenging funding environment. Despite efforts to secure long-term funding and adapt operations, the resources required to sustain the charity's activities are no longer available. In September 2025, the Trustees resolved to commence preparations for an orderly and solvent closure of the charity, with the intention to cease operations by March 2026.

In the light of this decision, the Trustees reviewed the basis of presentation of the financial statements and concluded that no significant adjustments were required to the going concern basis other than the establishment of a reserve for staff redundancy costs. There were no other significant adjustments required between the values of assets and liabilities on the balance sheet and their recoverable or settlement amounts.

1.3 Charitable funds

The general fund comprises those monies, which may be used toward meeting the charitable objectives of the company at the discretion of the Management Board.

The designated funds are monies set aside out of general funds and designated for specific purposes by the Management Board.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

(Continued)

1.4 Income

Income is recognised when the charitable company is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Grant income

Grants are credited to the Statement of Financial Activities when the charity is entitled to the funds. Income is only deferred where there are time constraints imposed by the donor or if the funding is performance related.

Where entitlement to grants receivable is dependent upon fulfilment of conditions within the charity's control, the income is recognised when there is sufficient evidence that conditions will be met.

Grants supporting the core activities of the charity and with no specific restrictions placed upon their use are included within donations and legacies. Grants that have specific restrictions placed upon their use are included within income from charitable activities.

Capital grants for the purchase of fixed assets are credited to restricted incoming resources on the earlier date of when they are received or receivable. Depreciation on the related fixed assets are charged against the restricted fund.

Donations and legacies

Donations are recognised in the period in which they are received. Legacy income is recognised when the charity's entitlement is judged to be probable and where the amount can be reliably measured.

Contract income

Income from charitable activities include income recognised as earned (as the related goods and services are provided) under contract.

Investment income

Investment income is included when receivable.

1.5 Expenditure recognition and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

Allocation of support and governance costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the Charity's programmes and activities. These costs have been allocated to expenditure on charitable activities. The basis on which support costs have been allocated are set out in note 8.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

(Continued)

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

The cost of minor additions or those costing less than £500 are not capitalised.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Computer equipment	33.33 % on cost
Fixtures and fittings	15% on reducing balance
Database	25% on cost

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount repaid net of any trade discounts due.

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

1.10 Taxation

The Charity is a registered charity and, therefore, is not liable for Income Tax or Corporation Tax on income derived from its charitable activities, as it falls within the various exemptions available to registered charities.

1.11 Creditors and Provisions

Creditors and provisions are recognised where the charitable company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

1.12 Pension

The Charity operates a defined contribution pension scheme on behalf of its employees. Contributions are charged to the Statement of Financial Activities in the period in which they are payable. The assets of the scheme are held separately from those of the Charity in an independently administered fund.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

(Continued)

1.13 Volunteers and donated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time is not recognised and refers to the trustees' annual report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

1.14 Operating leases

All leases are operating leases, and rentals are charged to the Statement of Financial Activities on a straight-line basis over the lease duration. No assets are held under hire purchase agreements.

2 Critical accounting estimates and judgements

In the application of the charitable company's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods which are addressed as below:

i. Useful economic lives of tangible assets- Depreciation of tangible fixed assets has been based on estimated useful lives and residual values deemed appropriate by the trustees. Estimated useful lives and residual lives are reviewed annually and revised as appropriate. Revisions take in to account actual asset lives and residual values as evidence by disposals during current and prior accounting periods.

ii. A significant judgement relates to the decision to prepare these accounts on a non-going concern basis following the Trustees' decision to cease operations by March 2026. Estimates have been made for closure-related costs, including redundancies. These estimates have been used for the purposes of establishing a designated fund for staff reorganisation.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

3 Donations and legacies

	Unrestricted funds £	Total 2025 £	Total 2024 £
Philanthropic donor	250,000	250,000	250,000
The Mohn Westlake Foundation	200,000	200,000	200,000
Tuixen Foundation	42,000	42,000	50,000
Other donations < £5,000	27,033	27,033	19,606
Donations in kind	5,680	5,680	4,250
Gift Aid	(5,360)	(5,360)	3,488
	<u>519,353</u>	<u>519,353</u>	<u>527,344</u>
For the year ended 31 March 2024	<u>527,344</u>		<u>527,344</u>

The charity is indebted to several organisations for providing the following pro bono professional services and laptops. The income equivalents are recognised within income as donations, and corresponding charges included within expenditure under support costs as follows:

- Computer equipment donated - £Nil (2024 - £4,250) included in Information technology costs.
- Fundraising Volunteer Contribution £1,350 (2024 - £Nil) included in Fundraising costs.
- Goods and services, including donated training rooms £4,330 (2024 – £Nil) included in other direct costs.

Donated services and facilities are recognised at the estimated cost the charity would have otherwise incurred, based on market rates for equivalent services.

Upon interest in supporting Chance UK, and during a period of lengthy engagement and negotiation we completed screening and due diligence process for a new philanthropic donor. This was in line with the industry practice and regulation and including risk of accepting and rejecting the donation, screening and checks on companies and affiliations and wider charitable giving from the individual and the companies he is associated with. We also checked the governments sanctioning lists.

We value the continued support of all our funders. This includes the generous contribution made by an anonymous donor. When the original donation was received, we completed full due diligence and screening in line with sector standards and regulatory expectations. This included assessing the risks of accepting and declining the donation, conducting checks on the donor's associated companies and affiliations, understanding the rationale for their charitable giving, and reviewing the relevant government sanction lists.

The negative Gift Aid balance represents a prior-year adjustment following the confirmation of ineligible amounts within earlier Gift Aid claims.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

4 Income from Charitable activities

	Unrestricted funds £	Restricted funds £	Total 2025 £	Total 2024 £
Early Intervention service				
Advance Advocacy and Non-Violence Community Education (VRU Girls)	-	292,307	292,307	234,394
London Borough of Islington	-	146,756	146,756	177,999
Westminster Foundation	-	60,333	60,333	100,000
Henry Smith Foundation	-	60,000	60,000	90,000
Walcot Foundation	-	25,000	25,000	25,000
Greater London Authority	-	600,000	600,000	600,000
Camden Giving	-	-	-	10,058
Berkeley Foundation	-	-	-	5,000
Ragamuffins	-	-	-	1,040
	-	1,184,395	1,184,395	1,243,491
For the year ended 31 March 2024				
Unrestricted funds	5,000	-		5,000
Restricted funds	-	1,238,491		1,238,491
	549,303	694,188		1,243,491

5 Income from Investments

	Unrestricted funds £	Total 2025 £	Total 2024 £
Other Income	850	850	-
Interest on cash deposits	21,807	21,807	12,227
Interest on bank deposits	812	812	-
	23,469	23,469	12,227
For the year ended 31 March 2024	12,227		12,227

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

6 Raising funds

	Unrestricted funds £	Restricted funds £	Total 2025 £	Total 2024 £
Staff costs	-	304,593	304,593	195,587
Legal and professional costs	-	-	-	8,360
Other direct costs	541	2,706	3,247	21,548
Fundraising costs	54,901	1,100	56,001	128,323
Share of support costs (see note 8)	75,474	-	75,474	65,118
Share of governance costs (see note 8)	21,138	-	21,138	14,300
	<u>152,054</u>	<u>308,399</u>	<u>460,453</u>	<u>433,236</u>
For the year ended 31 March 2024				
Fundraising and publicity	<u>433,236</u>	<u>-</u>		<u>433,236</u>
For the year ended 31 March 2024	<u>433,236</u>	<u>-</u>		<u>433,236</u>

In 2024, the organisation began investing in the development of the Fundraising and External Affairs functions. The full cost of this investment is reflected in 2025, as the team grew and the charity incurred a full year of associated staffing and operational costs.

The Raising funds category of costs includes expenditure across both Fundraising and External Affairs. This incorporates senior leadership time allocated to these areas, policy-related staffing and associated costs, as well as the staffing and operations costs of the External Affairs function.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

7 Charitable activities

	Early Intervention Services	Total 2025	Total 2024
	£	£	£
Staff costs	1,000,529	1,000,529	801,018
Other direct costs	53,984	53,984	68,532
Legal and professional costs	-	-	16,720
	<u>1,054,513</u>	<u>1,054,513</u>	<u>886,270</u>
Share of support costs (see note 8)	321,760	321,760	341,543
Share of governance costs (see note 8)	90,114	90,114	75,001
	<u>1,466,387</u>	<u>1,466,387</u>	<u>1,302,814</u>
Analysis by fund			
Unrestricted funds	349,211	349,211	244,998
Restricted funds	1,117,176	1,117,176	1,057,816
	<u>1,466,387</u>	<u>1,466,387</u>	<u>1,302,814</u>

During the year, the organisation invested in strengthening its delivery teams to ensure programmes continued to operate safely, effectively, and in line with contractual and quality requirements. This included the introduction of new roles within charitable activities, and fully costed roles for those that started part-way through 2024.

These additions were focused on maintaining high-quality provision, improving oversight and safeguarding capacity, and meeting the needs of the children and families we support.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

8 Support costs

The Charity initially identifies the costs of its support functions. It then identifies those costs which relate to the governance function. Governance costs and other support costs are apportioned separately between charity's key activities undertaken in the year. All the general support and governance costs are allocated to activities at different percentages, based on the basis of staff time relating to each activity.

	Support costs £	Governance costs £	Total 2025 £	Total 2024 £
Staff costs	130,783	82,239	213,022	213,774
Travel, training & recruitment	16,153	18,000	34,153	68,741
Depreciation	8,771	-	8,771	6,985
Premises and equipment costs	107,112	-	107,112	65,535
Communication costs	6,435	-	6,435	8,240
Information technology costs	74,047	-	74,047	60,600
Accountancy fees	-	-	-	15,089
Legal and professional costs	26,550	775	27,325	28,476
Other office costs	10,733	-	10,733	19,042
Governance costs	16,650	10,238	26,888	9,480
	<u>397,234</u>	<u>111,252</u>	<u>508,486</u>	<u>495,962</u>
Analysed between				
Fundraising	75,474	21,138	96,612	79,418
Charitable activities	321,760	90,114	411,874	416,544
	<u>397,234</u>	<u>111,252</u>	<u>508,486</u>	<u>495,962</u>

During the year, the organisation faces circumstances outside its control that required us to leave our existing premises and relocate into temporary accommodation. The decision was made to safeguard the charity, protect continuity of support for children and families, and ensure our services remained stable. While necessary, the move resulted in higher property-related costs as we sought accommodation that would allow us to continue to deliver safe and high-quality support. The temporary premises were thought to meet our requirements at the time but came at an increased cost.

Information technology costs also rose due to essential GDPR and data protection compliance. The organisation undertook a significant project to digitalise and archive sensitive historic records previously stored in locked physical files. This work ensured all data was processed in line with retention requirements, securely stored in digital format, and accessible only to authorised staff. The investment strengthened our data governance and reduced long-term risk.

Governance costs increased due to trustee recruitment. Following a skills audit and resignation of some trustees, we identified gaps in key areas such as legal expertise and diversity of representation. Recruitment was taken to increase the breadth of skills, oversight, and lived experience required to govern the organisation effectively. These costs represent our commitment robust governance and strong strategic leadership.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

9	Net movement in funds	2025 £	2024 £
	Net movement in funds is stated after charging/(crediting)		
	Fees payable to the company's auditor for the audit of the company's financial statements	6,739	6,240
	Auditor's remuneration - Non Audit Fees	3,499	3,240
	Depreciation of owned tangible fixed assets	8,771	6,985
	Operating lease charges	32,263	35,196

10 Employees

The average monthly number of employees during the year was:

	2025 Number	2024 Number
Early Intervention Services	27	21
Support and governance	5	5
Fundraising	4	4
Total	36	30

Employment costs	2025 £	2024 £
Wages and salaries	1,325,260	1,059,720
Social security costs	136,614	106,831
Other pension costs	56,270	43,827
	1,518,144	1,210,378

The number of employees whose annual remuneration (including employer NI and employer pension) was more than £60,000 is as follows:

	2025 Number	2024 Number
£60,001 to £70,000	1	1
£70,001 to £80,000	2	1
£100,000-£110,000	1	1

No trustee received any remuneration during the year (2024- £Nil). No trustees received reimbursement of expenses during the year (2024- £Nil).

The key management personnel of the charity are shown on Legal page and include the Executive Director. The total employee benefits (including employer NI and employer pension) of the key management personnel of the charity were £335,871 (2024 - 314,330).

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

11 Tangible fixed assets

	Computer equipment £	Fixtures and fittings £	Database £	Total £
Cost				
At 1 April 2024	29,457	6,533	23,646	59,636
Additions	9,195	317	-	9,512
At 31 March 2025	38,652	6,850	23,646	69,148
Depreciation and impairment				
At 1 April 2024	17,455	1,326	23,646	42,427
Depreciation charged in the year	7,961	810	-	8,771
At 31 March 2025	25,416	2,136	23,646	51,198
Carrying amount				
At 31 March 2025	13,236	4,714	-	17,950
At 31 March 2024	12,002	5,207	-	17,209

12 Debtors

	2025 £	2024 £
Amounts falling due within one year:		
Trade debtors	73,277	-
Accrued Income	123,534	134,376
Other debtors	8,867	10,225
Prepayments	14,605	8,805
	220,283	153,406

13 Creditors: amounts falling due within one year

	Notes	2025 £	2024 £
Other taxation and social security		35,603	27,010
Deferred income	14	165,086	50,419
Trade creditors		9,164	11,900
Other creditors		10,066	10,057
Accruals		41,028	36,358
		260,947	135,744

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

14 Deferred income

Deferred income is included in the financial statements as follows:

	2025 £	2024 £
Deferred income is included within:		
Current liabilities	165,086	50,419
Movements in the year:		
Deferred income at 1 April 2024	50,419	90,476
Released from previous periods	(50,419)	(90,476)
Resources deferred in the year	165,086	50,419
Deferred income at 31 March 2025	165,086	50,419

Income is due to the contractual year being different to the financial year.

Deferred income represents grant income that has not been delivered at 31st March 2025, or grant income that relates to a period beyond 31st March 2025.

The following income has been represented in deferred income:

- Westminster Foundation £56,336
- Walcot Foundation £18,750
- Henry Smith £15,000
- Stratton Chase Foundation £75,000.

15 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds			Movement in funds			
	Balance at 1 April 2023	Incoming resources	Resources expended	Balance at 1 April 2024	Incoming resources	Resources expended	Balance at 31 March 2025
	£	£	£	£	£	£	£
Anonymous organisations	88,236	-	(56,939)	31,297	-	(86)	31,211
Camden Giving	-	10,058	(10,058)	-	-	-	-
Future Trust	10,000	-	-	10,000	-	-	10,000
Henry Smith Foundation	3,343	90,000	(28,446)	64,897	60,000	(123,431)	1,466
Home Office	14,173	-	(14,173)	-	-	-	-
Joy Worth Pledge	8,003	-	(726)	7,277	-	(20)	7,257
London Borough of Islington	-	177,999	(177,999)	-	146,755	(146,755)	-
VRU Girls	25,787	234,394	(246,131)	14,050	292,307	(225,468)	80,889
Propel	-	600,000	(407,965)	192,035	600,000	(792,035)	-
Ragamuffins	-	1,040	(1,040)	-	-	-	-
Walcot Foundation	1,177	25,000	(21,576)	4,601	25,000	(19,596)	10,005
Westminster Foundation	50,630	100,000	(92,763)	57,867	60,333	(118,184)	16
	201,349	1,855,435	(1,532,169)	382,024	1,184,395	(1,425,575)	140,844

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

15 Restricted funds

(Continued)

Early Intervention Services

Early intervention services sit at the heart of our mission to support children and their families. Our primary activity is intensive mentoring, delivered through sustained one-to-one support. This work remains our core focus. Alongside mentoring, we provide holistic family support to strengthen outcomes for the wider household. In addition to these core activities, we also deliver school-based workshops, transition groups, and child-led information clinics. All workshops and sessions are designed to build children's social and emotional skills through engaging, strengths-based activities.

16 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

	Movement in funds				
	Balance at 1 April 2023	Incoming resources	Balance at 1 April 2024	Transfers	Balance at 31 March 2025
	£	£	£	£	£
Designated Development Fund	200,000	-	200,000	(200,000)	-
Staff contingency fund	-	-	-	28,250	28,250
	<u>200,000</u>	<u>-</u>	<u>200,000</u>	<u>(171,750)</u>	<u>28,250</u>

Funds have been designated by the Trustees to continue the delivery of our strategy to support children and families with our early intervention services, adapt to serve the growing need for our services in our communities and to enhance our infrastructure and systems to react and deliver accordingly. This will ensure that the organisation can cope with volatility in income and expenditure in the current economic climate. Our reserves policy will be reviewed in FY 2024/25. The transfer from designated funds was made to support core operations and to ensure continuity of services during the transition period preceding closure.

Staff contingency fund:

Represents monies designated by the Trustees towards covering the legal commitment for staff redundancy costs.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025

17 Analysis of net assets between funds

	Unrestricted funds £	Designated funds £	Restricted funds £	Total 2025 £	Unrestricted funds £	Designated funds £	Restricted funds £	Total 2024 £
Fund balances at 31 March 2025 are represented by:								
Tangible assets	17,950	-	-	17,950	17,209	-	-	17,209
Current assets/(liabilities)	548,367	28,250	140,844	717,461	335,801	200,000	382,024	917,825
	<u>566,317</u>	<u>28,250</u>	<u>140,844</u>	<u>735,411</u>	<u>353,010</u>	<u>200,000</u>	<u>382,024</u>	<u>935,034</u>

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

18 Operating lease commitments

	2025	2024
	£	£
Within one year	-	35,196
Between two to five years	-	61,593
	<u>-</u>	<u>96,789</u>

19 Pension Commitments

The pension contribution payable by the charity amount to £56,270 (2024 - £43,827). An amount of £8,604 (2024 - £6,596) were due at the year end and included in creditors.

20 Cash generated from operations

	2025	2024
	£	£
(Deficit)/surplus for the year	(199,623)	47,012
Adjustments for:		
Investment income recognised in statement of financial activities	(23,469)	(12,227)
Depreciation and impairment of tangible fixed assets	8,771	6,985
Movements in working capital:		
(Increase)/decrease in debtors	(66,877)	24,301
Increase/(decrease) in creditors	10,536	(697)
Increase/(decrease) in deferred income	114,667	(40,057)
Cash (absorbed by)/generated from operations	<u>(155,995)</u>	<u>25,317</u>

21 Capital commitments

There are no capital commitments as at 31st March 2025 (2024-NIL).

22 Related party transactions

Details of transactions with trustees and senior management are in note 10. There were no disclosable related party transactions during the year (2024 - none).

23 Share capital

The Company is limited by guarantee and does not have a share capital divided by shares.

24 Ultimate Controlling Party

The charity was under the control of the Board of Trustees throughout the year.

CHANCE (UK) LIMITED

England & Wales - Charity number 1046947

Accounts

Charity registration number 1046947

Company registration number 03057840 (England and Wales)

CHANCE (UK) LIMITED
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

CHANCE (UK) LIMITED

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Sarah Parker	(Resigned on 15 May 2024)
	Paul Sutcliffe - Hon. Treasurer	
	Jennifer Kelly	
	Marvin Joseph Campbell	(Resigned on 27 March 2024)
	Cristina Otelea	
	Elisabeth Little	(Resigned on 10 June 2024)
	Helen Louise Fletcher d'Arjuzon	
	Keisha Jade Forteau	
	Mary Amanda Mulvey-Oates - Interim Chair	(From December 2023 to October 2024)
	Ashley Wheaton – Chair	(Appointed 7 October 2024)
	Deanna Neilson	(Appointed 7 October 2024)
	Jess Talbot	(Appointed 7 October 2024)
	Nicci Marzec	(Appointed 7 October 2024)
	Bridget Banton	(Appointed 7 October 2024)
Secretary	Geethika Jayatilaka	(Resigned on 31 May 2023)
	Vanessa Marie Longley	(Appointed on 16 October 2023)
Chief Executive Officer	Geethika Jayatilaka	(Up to May 2023)
	Matt Plen - Interim CEO	(From May 2023 to October 2023)
	Vanessa Marie Longley	(From October 2023)
Charity number	1046947	
Company number	03057840	
Senior Management Team	Samantha Darrell - Director of Services	
	Sophie Schmal - Director of Fundraising and External Affairs	
	Naomi Shirman -Interim Director of Fundraising and External Affairs (Up to July 2024)	
	Tayo Salami - Director of Finance and Resources (Up to January 2024)	
	Farhaanah Patel - Director of Finance and Resources (From January 2024)	
Registered office	69 Old Street	
	London	
	EC1V 9HX	
Senior Statutory Auditor	Jeffery Bor FCA	
Auditor	SCB (Accountants) Ltd	
	31 Sackville Street	
	Manchester	
	M1 3LZ	
Bankers	The Co-operative Bank	
	1 Islington High Street	
	London	
	N1 9TR	
Website	www.chanceuk.com	

CHANCE (UK) LIMITED

CONTENTS

	Page
Trustees' report	1 - 7
Independent auditor's report	8 - 10
Statement of financial activities	11
Balance sheet	12
Statement of cash flows	13
Notes to the financial statements	14 - 27

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 MARCH 2024

The trustees present their annual report and financial statements for the year ended 31 March 2024.

The financial statements have been prepared in accordance with the accounting policies set out in note to the financial statements and comply with the charitable company's Memorandum and Articles of Association, the Charities Act 2011, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

Growing up has always been hard, but today's children are being asked to deal with so much more. Chance UK works to support children at the earliest stage of need, to provide 1:1 mentoring and support before a difficulty becomes a crisis. We help children aged 5-14, and their families, to develop skills to help them thrive in the changing and complex world we have.

We believe that all children and families have strengths that we need to recognise and build on. Many of the children we work with experience emotional and behavioural difficulties. We support them to develop their skills, confidence and aspirations through a series of structured, programmes that support children and families to work towards goals that improve their behaviour, experiential learning and raise their self esteem and aspirations for their future.

Our specialist Youth Workers are trained to deliver proven approaches that teach skills to children, and support families to continue this long after the programme.

Public benefit statement

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'public benefit: running a charity (PB2)'. The achievements and activities above demonstrate the public benefit arising through the Charity's activities.

Our volunteers

Chance UK now uses professional Youth Workers to mentor children, but volunteers continue to provide energy and experience to enhance different aspects of our work. This includes our volunteer Trustee Board – and we are very grateful for every hour given to support Chance UK.

Achievements and performance

This year Chance UK has:

- Supported over 221 children via our mentoring programmes
- Supported over 102 parents and carers via our parent programme
- Supported over 154 children via our classroom workshops
- Supported over 87 children via our targeted groups
- Worked in the London boroughs of Camden, Hackney, Islington, Lambeth, Lewisham, Southwark, Tower Hamlets and Westminster

We have extended our service delivery into new boroughs and adapted our work in response to the challenges children and families face. Many of these children face multiple risk factors, or challenges in their daily lives. We receive funding from several contracts which are aimed at specific boroughs and age ranges.

Of the children we have supported in the year:

41% of children we supported had social care involvement

49% had a known and diagnosed Special Educational Need or Disability

57% were accessing or were identified as experiencing need for mental health and wellbeing support

14% were suspended or excluded

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

56% were eligible for free school meals

34% had experience of domestic violence

14% substance misuse

10% criminal justice

This year we have been able to reach children and families in new areas of London, expanding where we are able to support children and families as well as the number of children and families we are able to help at any given time. Increased flexibility in funding has allowed us to respond to the presenting need of each child and family, allowing access to the most appropriate support at the earliest opportunity.

We remain committed to increasing understanding of the experiences that are impacting the children and families we serve, to provide them with a voice to inform, challenge and change thinking of: decision makers – those who create policy; those who support them; those who teach them. To date, this has focused on the impact of primary school suspensions and exclusions on the children and families we support, we have commissioned research to better understand the long-term impact these behaviour policies and school experiences have on children.

We have also heard from children and families that the way their journey is measured – by us and other organisations – statutory and non-statutory – impacts them. They find evaluation methods difficult to access and can feel retraumatised or judged. This year saw us start the process of reviewing how we do this – and how this can look and feel different in the future.

Fundraising, Data Protection and GDPR

The charity's main fundraising activity involves communications with statutory bodies, corporates, trusts and foundations and major donors via written communication, telephone, email, fundraising and sponsored events in line with the Fundraising Code of Practice set by the Fundraising Regulator.

When we work with partner organisations who carry out fundraising activities on our behalf, we set their work through formal agreements, and monitor their activity through meetings and ongoing communications. We have been working with fundraising consultants for strategic support. They work exclusively under the jurisdiction of the Director of Fundraising and External Affairs and do not have direct contact with donors or prospective donors on behalf of Chance UK.

We have plans to expand the Fundraising and External Affairs team this year to support the growth of voluntary income and diversify our funding, minimising risk and becoming more versatile and sustainable. Where members of the public have donated, we have adhered to tight guidelines informed by the DPA and GDPR legislation. Our privacy policy is available upon request.

Chance UK's approach is available on our website. Key principles for fundraising activities with the public include the following:

- We adhere to the Fundraising Code of Practice;
- All our activities are open, fair, honest and legal;
- If we are asked to change how we communicate with individuals, or stop, we will do so;
- We do not sell contact details to anyone.

The charity is in the process of registering with the Fundraising Regulator and adheres to the standards of the Fundraising Code of Practice. No complaints about fundraising activity were received in the year.

Financial review

The Statement of Financial Activities shows a net surplus of £47,012 (2023 – £102,428) for the year and reserves stand at £935,034 (2023 - £888,022). The net unrestricted fund deficit for the year is £133,663 (2023 – £22,588), and the restricted funds surplus is £180,675 (2023 – £125,016). The financial position at year end as per the Balance Sheet shows net current assets or working capital of £917,825 (2023 – £880,555). The net book value of fixed assets held, all of which are used directly for charitable purposes, amounts to £17,209 (2023 – £7,467).

The senior leadership team and trustees maintained strong controls over the finances of the charity during the year to ensure that a balanced result was achieved.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

Reserves policy

The trustees consider it prudent to maintain an adequate balance of unrestricted funds to cover the Charity's contractual commitments and ideally aim to have three months' running costs, excluding donated services, in reserve. Currently the Charity has free reserves of approximately two months' running costs. Although this is lower than the reserves policy, we entered the financial year 24/25 with 74% of our income forecast as contractual.

This reflects the specific investment agreed by the Trustees into employing fundraising and communications staff to build awareness of Chance UK, driving recruitment, referrals, and non-contract based income. In this financial year we have seen significant increase in referrals to Chance UK, and more than doubling of applications for advertised roles. The income pipeline takes longer to show return, but we are confident that this is in progress. Accordingly, the trustees will in the coming year review the Reserves Policy to reflect a risk managed approach to holding reserves, including looking at secured multi-year contracts and structured plans for aligning expenditure to income.

At year end, the financial statements show reserves of £935,034 (2023 - £888,022), of which £382,024 (2023 - £201,349) was restricted. In addition, the trustees have set aside a designated fund totaling £200,000 (2023 - £200,000) for the specific purpose of organisational development over the next 12 -18 months. The reserves held in unrestricted funds, which have not been designated or invested in fixed assets, are £335,801 (2023 – £479,206).

Principal Funding Sources

Principal funding sources are currently donations and grants received from corporate partners, private donors, trusts and foundations and statutory bodies.

Investment powers and policy

Under the Memorandum and Articles of Association, the charity has the power to make any investment which the trustees see fit. The trustees have considered the most appropriate policy for investing funds and have found that cash deposits meet their requirements to generate income.

Plans for future periods

We will continue to shine a light on the experiences of the children and families we support. The long-term impact of behaviour policies including suspensions and exclusions in the short, mid-and long term. In 24/25 we remain committed to understanding and naming the problems and challenges faced and finding solutions – from small, actionable changes and adjustments to bigger more fundamental shifts for the wider team and systems around those who are being impacted.

2024/25 will be Chance UK's year of transition, as it moves from the existing strategy into developing new plans for the next five years. This means working across the year with children, families and key stakeholders to understand their needs and ensure Chance UK has the programmes to meet these needs. 2025 will be Chance UK's 30th year. We are proud of the charity's achievements, and we know the value of what we do but we are also aware that more children and families need access to early intervention services, and we know we cannot work in isolation. We will continue to share our lessons and best practice with the sector. We will also look to identify ways we can continue to make accessing our services easier and to provide an appropriate pathway for children and families to access the most appropriate support at the earliest point in time. We know we need to be conscious of are our own sustainability both in our finances but also our ways of working and own infrastructure, to ensure we are there for children and families now and in the future.

Structure, governance and management

Governing Document

Chance (UK) Limited is registered under the Companies Act 1985 as a company limited by guarantee and not having a capital divided by shares.

The company was incorporated on 17 May 1995 and is a registered charity constituted as a limited company under the Memorandum and Articles of Association. The charity registration number is 1046947 and the company registration number is 03057840.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

Recruitment and appointment of Trustees

As set out in the Articles of Association the Chair of the Trustees is nominated by Chance (UK) Limited. The Directors of the organisation are also the Charity Trustees for the purposes of charity law. The Board of Trustees has power to appoint additional Trustees as it considers fit to do so.

The Trustees in office in the year are set out on legal and administration page. The Trustees have no beneficial interest in the company other than as members. All of the Trustees are members of the company and guarantee to contribute £1 in the event of winding up.

Organisation

The Charity is governed by the Board of Trustees, which sets the overall framework. The chief executive and senior leadership team are then delegated full responsibility for implementation within this framework.

Trustee induction and training

The Trustees maintain a good working knowledge of charity and company law and best practice through regular reading of charity press articles and scrutiny of Companies House, Charity Commission, other government and voluntary organisation advisory websites. New trustees are given copies of the Memorandum and Articles of Association, copies of statutory and charity commission guidance on the role of Trustees, and the previous years' Board minutes. They receive detailed briefings from senior staff and training in safeguarding, copies of statutory and charity commission guidance on the role of Trustees.

Memorandum and Articles of Association Update

In November 2024, the charity updated its Memorandum and Articles of Association to reflect current practices. Key changes included enabling online attendance at meetings, removing outdated membership clauses, and introducing provisions for trustees to take temporary step-backs (e.g., for maternity leave). These updates demonstrate the charity's commitment to proactive governance and adapting to modern needs.

Governance Review and Trustee Recruitment

Following a skills audit, the charity identified key areas for strengthening trustee expertise, particularly in financial management. As part of this review, five new trustees, including a new Chair, were appointed in October 2024, bringing a broader range of skills and experience to the Board. This proactive approach ensures the charity remains well-equipped to navigate its strategic priorities effectively.

Related parties

The charity works closely with other similar organisations. None of the charity's trustees are directors or trustees of these other organisations.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

Pay policy for senior staff

The remuneration of the charity's key management personnel is reviewed annually by the Trustees, taking into account cost of living, individual performance and the charity's financial position.

Risk Management

The Trustees have overall responsibility for ensuring that the organisation operates an appropriate system of controls, financial and otherwise, to provide reasonable assurance that:

- the charity is operating efficiently and effectively
- proper records are maintained and financial information is reliable and accurate
- the charity has an appropriate framework for safeguarding all who come into contact with Chance UK
- the charity complies with relevant laws and regulations

The Finance Committee is responsible for ensuring the maintenance and integrity of Chance UK's financial systems, processes, information and reporting. This includes:

- Ensuring that there is a proper system and allocation of responsibilities for the day-to-day monitoring of financial controls
- Monitoring and reviewing the budgeting process, financial performance and procurement
- Reviewing the nature and scope of the external audit, and any matter raised, for the attention of management. Any significant findings or identified risks are examined so that appropriate action can be taken
- Ensuring compliance with relevant laws and regulations
- Keeping under review the adequacy and effectiveness of the Charity's risk register and risk management systems including relevant procedures and policies
- Reviewing the Charity's arrangements in relation to reserves, including its reserves policy
- Reporting regularly to the Board on the Charity's performance on these issues as well as an annual review of the Committee's Terms of Reference and its own effectiveness and recommend any changes to the Board.

The control systems operated by the charity are designed to provide reasonable assurance against material misstatement or loss. They include:

- the preparation of an organisational strategy · annual business planning, budgeting, and cash flow forecasting built on risk modelling
- regular consideration by the trustees of actual results compared with budgets, forecasts and trends cash flow, and reserves levels
- delegated budget authority to operational staff and clear financial procedures

The Board have identified a number of key risks as part of the risk management process which may threaten our ability to deliver the organisation's strategy. The risks are regularly reviewed by the Board and include:

- Service disruption if we are unable to recruit at pace with current growth
- Disruption of funding pipeline due to pressures on different income streams
- Insufficient unrestricted funds available to secure future growth
- Infrastructure and internal processes do not keep pace with growth and the changing external environment
- Operational and reputational and risk from cyber attacks or GDPR breaches

All risks have controls and mitigation plans in place, and where appropriate, contingency plans. These include:

- Replanning the delivery of service contracts to allow for delay due to restructure
- Designating some organisational funds to support with the disruption of the funding pipeline and the organisational restructure
- Diversifying funding strategies and sources by growing the fundraising team capacity.
- Developing the organisations capacity to manage a significant growth in the number of programmes delivered – including investing in relevant infrastructure and training

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) *FOR THE YEAR ENDED 31 MARCH 2024*

Safeguarding Risks

Safeguarding remains a key element of our day to day work as well as fundamental to the delivery of our mission.

The Charity's safeguarding policy is regularly reviewed in line with statutory and good practice guidance.

The Director of Services acts as the Safeguarding Lead for the organisation, supported by three Deputy Safeguarding Leads (the Service Managers). This safeguarding team meets monthly to discuss specific cases, review process, and plan updates and focus areas. Safeguarding is a standard agenda item within services team meetings and supervisions.

The Safeguarding Lead sits on the Islington Safeguarding Board. The Safeguarding Lead reports regularly to the Chief Executive and quarterly to the Board on performance in this area, with regular oversight and scrutiny from Trustees. A People and Safeguarding committee is planned and the first formal committee took place following new Trustee appointments in October 2024.

Staff all have up to date DBS checks and two professional references and are required to attend safeguarding training as part of their induction.

We have continued to run our out of hours safeguarding line which is managed by the Director of Services and the Service Managers.

Safeguarding concerns are raised, logged, advised and followed through as part of the day-to-day role of case management. The organisation seeks advice from, and makes referrals to, social care in line with our policies and procedures.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

Statement of trustees' responsibilities

The trustees, who are also the directors of Chance (UK) Limited for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" .

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

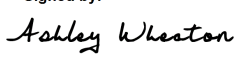
In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The trustees' report was approved by the Board of Trustees and signed on its behalf by:

Signed by:

8D281C7AB5B3479...

Ashley Wheaton
(Chair)

17 December 2024

CHANCE (UK) LIMITED

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CHANCE (UK) LIMITED

Opinion

We have audited the financial statements of Chance (UK) Limited (the 'charitable company') for the year ended 31 March 2024, which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2024 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared, which includes the directors' report prepared for the purposes of company law, is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

CHANCE (UK) LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF CHANCE (UK) LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charitable company for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Discussions were held with, and enquiries made of, management and those charged with governance with a view to identifying those laws and regulations that could be expected to have a material impact on the financial statements. During the engagement team briefing, the outcomes of these discussions and enquiries were shared with the team, as well as consideration as to where and how fraud may occur in the entity.

CHANCE (UK) LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF CHANCE (UK) LIMITED

- During the audit we focussed on laws and regulations which could reasonably be expected to give rise to a material misstatement in the financial statements, including, but not limited to, the Companies Act 2006, the Charity Act 2011, SORP 2019 and UK tax legislation. Our tests included agreeing the financial statement disclosures to underlying supporting documentation and enquiries with management.
- Audit procedures undertaken in response to the potential risks relating to irregularities (which include fraud and non-compliance with laws and regulations) comprised of: inquiries of management and those charged with governance as to whether the charitable company complies with such laws and regulations; enquiries with the same concerning any actual or potential litigation or claims; inspection of relevant legal correspondence; review of board minutes; testing the appropriateness of entries in the nominal ledger, including journal entries; reviewing transactions around the end of the reporting period; and the performance of analytical procedures to identify unexpected movements in account balances which may be indicative of fraud.
- No instances of material non-compliance were identified. However, the likelihood of detecting irregularities, including fraud, is limited by the inherent difficulty in detecting irregularities, the effectiveness of the entity's controls, and the nature, timing and extent of the audit procedures performed. Irregularities that result from fraud might be inherently more difficult to detect than irregularities that result from error. As explained above, there is an unavoidable risk that material misstatements may not be detected, even though the audit has been planned and performed in accordance with ISAs (UK).

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Signed by:



78A8AA7A44214FD...

Jeffrey Bor FCA

(Senior Statutory Auditor)

For and on behalf of SCB (Accountants) Ltd

17 December 2024

**Chartered Accountants
Statutory Auditor**

**31 Sackville Street
Manchester
M1 3LZ**

CHANCE (UK) LIMITED**STATEMENT OF FINANCIAL ACTIVITIES
INCLUDING INCOME AND EXPENDITURE ACCOUNT****FOR THE YEAR ENDED 31 MARCH 2024**

		Unrestricted funds	Restricted funds	Total 2024	Total 2023
	Notes	£	£	£	£
<u>Income from:</u>					
Donations and legacies	3	527,344	-	527,344	663,703
Income from Charitable activities	4	5,000	1,238,491	1,243,491	704,688
Income from Investments	5	12,227	-	12,227	1,648
Total income		544,571	1,238,491	1,783,062	1,370,039
<u>Expenditure on:</u>					
Raising funds	6	433,236	-	433,236	142,443
Charitable activities	7	244,998	1,057,816	1,302,814	1,125,168
Total expenditure		678,234	1,057,816	1,736,050	1,267,611
Net (expenditure)/income for the year/ Net movement in funds		(133,663)	180,675	47,012	102,428
Fund balances at 1 April 2023		686,673	201,349	888,022	785,594
Fund balances at 31 March 2024		553,010	382,024	935,034	888,022

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

Continuing Operations

None of the charitable company's activities were acquired or discontinued during the two financial years.

Total recognized gains and losses

The charitable company has no recognised gains or losses other than the above movements in funds during the two financial years.

The notes on pages 14 to 27 form part of these financial statements.

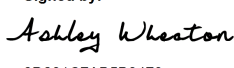
CHANCE (UK) LIMITED**BALANCE SHEET****AS AT 31 MARCH 2024**

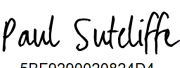
	Notes	2024 £	£	2023 £	£
Fixed assets					
Tangible assets	11		17,209		7,467
Current assets					
Debtors	12	153,406		177,707	
Cash at bank and in hand		900,163		879,346	
		1,053,569		1,057,053	
Creditors: amounts falling due within one year	13	(135,744)		(176,498)	
Net current assets			917,825		880,555
Total assets less current liabilities			935,034		888,022
Income funds					
Restricted funds	15		382,024		201,349
<u>Unrestricted funds</u>					
Designated funds	16	200,000		200,000	
General unrestricted funds		353,010		486,673	
			553,010		686,673
			935,034		888,022

The notes on pages 14 to 27 form part of these financial statements.

The Trustees have prepared financial statements in accordance with Section 398 of the Companies Act 2006 and Section 138 of the Charities Act 2011. These financial statements are prepared in accordance with the special provisions of Part 15 of the Companies Act relating to small companies and constitute the annual financial statements required by the Companies Act 2006 and are for circulation to members of the company.

The financial statements were approved by the Trustees on 17 December 2024 and were signed on its behalf by:

Signed by:

 8D281C7AB5B3479...
Ashley Wheaton
 (Chair)

Signed by:

 5BF9290020824D4...
Paul Sutcliffe
 (Hon. Treasurer)

Company registration number 03057840

CHANCE (UK) LIMITED**STATEMENT OF CASH FLOWS*****FOR THE YEAR ENDED 31 MARCH 2024***

	Notes	2024 £	£	2023 £	£
Cash flows from operating activities					
Cash generated from operations	21		25,317		54,580
Investing activities					
Purchase of tangible fixed assets		(16,727)		(7,999)	
Investment income received		12,227		1,648	
Net cash used in investing activities			(4,500)		(6,351)
Net cash used in financing activities			-		-
Net increase in cash and cash equivalents			20,817		48,229
Cash and cash equivalents at beginning of year			879,346		831,117
Cash and cash equivalents at end of year			900,163		879,346

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

1 Accounting policies

Charity information

Chance (UK) Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is 69 Old Street, London, EC1V 9HX.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charitable company's Memorandum and Articles of Association, the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charitable company is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charitable company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

1.2 Going concern

The Charity's Financial Statements shows a net surplus of £47,012 for the year (2023 – £102,428) and free reserves of £335,801 (2023 - £479,206). The trustees are of the view that these results have secured the immediate future of the Charity for the next 12 to 18 months and on this basis the Charity is a going concern.

1.3 Charitable funds

The general fund comprises those monies, which may be used toward meeting the charitable objectives of the company at the discretion of the Management Board.

The designated funds are monies set aside out of general funds and designated for specific purposes by the Management Board.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Income

Income is recognised when the charitable company is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Grant income

Grants are credited to the Statement of Financial Activities when the charity is entitled to the funds. Income is only deferred where there are time constraints imposed by the donor or if the funding is performance related.

Where entitlement to grants receivable is dependent upon fulfilment of conditions within the charity's control, the income is recognised when there is sufficient evidence that conditions will be met.

Grants supporting the core activities of the charity and with no specific restrictions placed upon their use are included within donations and legacies. Grants that have specific restrictions placed upon their use are included within income from charitable activities.

Capital grants for the purchase of fixed assets are credited to restricted incoming resources on the earlier date of when they are received or receivable. Depreciation on the related fixed assets are charged against the restricted fund.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

1 Accounting policies

(Continued)

Donations and legacies

Donations are recognised in the period in which they are received. Legacy income is recognised when the charity's entitlement is judged to be probable and where the amount can be reliably measured.

Contract income

Income from charitable activities include income recognised as earned (as the related goods and services are provided) under contract.

Investment income

Investment income is included when receivable.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

Allocation of support and governance costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the Charity's programmes and activities. These costs have been allocated to expenditure on charitable activities. The basis on which support costs have been allocated are set out in note 8.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

The cost of minor additions or those costing less than £500 are not capitalised.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Computer equipment	33.33 % on cost
Fixtures and fittings	15% on reducing balance
Database	25% on cost

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount repaid net of any trade discounts due.

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

1 Accounting policies

(Continued)

1.9 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

1.10 Taxation

The Charity is a registered charity and, therefore, is not liable for Income Tax or Corporation Tax on income derived from its charitable activities, as it falls within the various exemptions available to registered charities.

1.11 Creditors and Provisions

Creditors and provisions are recognised where the charitable company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

1.12 Pension

The Charity operates a defined contribution pension scheme on behalf of its employees. Contributions are charged to the Statement of Financial Activities in the period in which they are payable. The assets of the scheme are held separately from those of the Charity in an independently administered fund.

1.13 Volunteers and donated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time is not recognised and refers to the trustees' annual report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

1.14 Operating leases

All leases are operating leases, and rentals are charged to the Statement of Financial Activities on a straight-line basis over the lease duration. No assets are held under hire purchase agreements.

2 Critical accounting estimates and judgements

In the application of the charitable company's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

CHANCE (UK) LIMITED**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**
FOR THE YEAR ENDED 31 MARCH 2024**3 Donations and legacies**

	Unrestricted funds	Total 2024	Total 2023
	£	£	£
Philanthropic donor	250,000	250,000	263,000
The Mohan Westlake Foundation	200,000	200,000	220,000
Tuixen Foundation	50,000	50,000	40,000
Drapers Foundation	-	-	25,000
Other donations < £5,000	19,606	19,606	29,753
Donations in kind	4,250	4,250	3,200
Gift Aid	3,488	3,488	750
Esmee Fairbairn Foundation	-	-	77,000
Q Charitable Trust	-	-	5,000
	<u>527,344</u>	<u>527,344</u>	<u>663,703</u>
For the year ended 31 March 2023	<u>663,703</u>		<u>663,703</u>

The charity is indebted to several organisations for providing the following pro bono professional services and laptops. The income equivalents are recognised within income as donations, and corresponding charges included within expenditure under support costs as follows:

- Computer equipment donated - £4,250 (2023 - £Nil) included in Information technology costs.
- Professional fees £Nil (2023 - £3,200) included in legal and professional costs.

Upon interest in supporting Chance UK, and during a period of lengthy engagement and negotiation we completed screening and due diligence process for a new philanthropic donor. This was in line with the industry practice and regulation and including risk of accepting and rejecting the donation, screening and checks on companies and affiliations and wider charitable giving from the individual and the companies he is associated with. We also checked the governments sanctioning lists.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

4 Income from Charitable activities

	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Early Intervention service				
Greater London Authority	-	600,000	600,000	-
Advance Advocacy and Non-Violence Community Education (VRU Girls)	-	234,394	234,394	201,644
London Borough of Islington	-	177,999	177,999	178,500
Westminster Foundation	-	100,000	100,000	100,000
Henry Smith Foundation	-	90,000	90,000	15,000
Walcot Foundation	-	25,000	25,000	6,250
Camden Giving	-	10,058	10,058	24,117
Berkeley Foundation	5,000	-	5,000	25,000
Ragamuffins	-	1,040	1,040	342
Anonymous organisations	-	-	-	106,050
Ant Foundation	-	-	-	27,785
Barnardos / Islington CCG	-	-	-	10,000
Westminster Alms	-	-	-	10,000
	<u>5,000</u>	<u>1,238,491</u>	<u>1,243,491</u>	<u>704,688</u>
For the year ended 31 March 2023				
Unrestricted funds	10,500	-		10,500
Restricted funds	-	694,188		694,188
	<u>10,500</u>	<u>694,188</u>		<u>704,688</u>

5 Income from Investments

	Unrestricted funds £	Total 2024 £	Total 2023 £
Interest on cash deposits	12,227	12,227	1,648
	<u>12,227</u>	<u>12,227</u>	<u>1,648</u>
For the year ended 31 March 2023	<u>1,648</u>		<u>1,648</u>

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

6 Raising funds

	Unrestricted funds £	Total 2024 £	Total 2023 £
Staff costs	195,587	195,587	67,376
Legal and professional costs	8,360	8,360	-
Other direct costs	21,548	21,548	-
Fundraising costs	128,323	128,323	48,381
Share of support costs (see note 8)	65,118	65,118	20,519
Share of governance costs (see note 8)	14,300	14,300	6,167
	<u>433,236</u>	<u>433,236</u>	<u>142,443</u>
For the year ended 31 March 2023	<u>142,443</u>		<u>142,443</u>

7 Charitable activities

	Early Intervention Services 2024 £	Total 2024 £	Total 2023 £
Staff costs	801,018	801,018	644,926
Other direct costs	68,532	68,532	147,805
Legal and professional costs	16,720	16,720	-
	<u>886,270</u>	<u>886,270</u>	<u>792,731</u>
Share of support costs (see note 8)	341,543	341,543	255,615
Share of governance costs (see note 8)	75,001	75,001	76,822
	<u>1,302,814</u>	<u>1,302,814</u>	<u>1,125,168</u>
Analysis by fund			
Unrestricted funds	244,998	244,998	555,996
Restricted funds	1,057,816	1,057,816	569,172
	<u>1,302,814</u>	<u>1,302,814</u>	<u>1,125,168</u>

CHANCE (UK) LIMITED**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2024****8 Support costs**

The Charity initially identifies the costs of its support functions. It then identifies those costs which relate to the governance function. Governance costs and other support costs are apportioned separately between charity's key activities undertaken in the year. All the general support and governance costs are allocated to activities at different percentages, based on the basis of staff time relating to each activity.

	Support costs	Governance costs	Total 2024	Total 2023
	£	£	£	£
Staff costs	142,313	71,461	213,774	149,666
Travel, training & recruitment	68,741	-	68,741	75,993
Depreciation	6,985	-	6,985	4,225
Premises and equipment costs	65,535	-	65,535	58,515
Communication costs	8,240	-	8,240	-
Information technology costs	60,600	-	60,600	486
Accountancy fees	15,089	-	15,089	12,538
Legal and professional costs	20,116	8,360	28,476	34,732
Other office costs	19,042	-	19,042	13,968
Auditor's remuneration	-	9,480	9,480	9,000
	<u>406,661</u>	<u>89,301</u>	<u>495,962</u>	<u>359,123</u>
Analysed between				
Fundraising	65,118	14,300	79,418	26,686
Charitable activities	341,543	75,001	416,544	332,437
	<u>406,661</u>	<u>89,301</u>	<u>495,962</u>	<u>359,123</u>

9 Net movement in funds

2024
£

2023
£

Net movement in funds is stated after charging/(crediting)

Fees payable to the company's auditor for the audit of the company's financial statements	6,240	6,000
Auditor's remuneration - Non Audit Fees	3,240	3,000
Depreciation of owned tangible fixed assets	6,985	4,225
Operating lease charges	35,196	35,197
	<u>45,661</u>	<u>48,422</u>

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

10 Employees

The average monthly number of employees during the year was:

	2024 Number	2023 Number
Early Intervention Services	21	17
Support and governance	5	3
Fundraising	4	1
Total	30	21

Employment costs

	2024 £	2023 £
Wages and salaries	1,059,720	755,507
Social security costs	106,832	78,962
Other pension costs	43,827	27,499
	1,210,379	861,968

The number of employees whose annual remuneration was more than £60,000 is as follows:

	2024 Number	2023 Number
£60,001 to £70,000	1	-
£70,001 to £80,000	1	-
£80,001 to £90,000	1	1

No trustee received any remuneration during the year (2023 - £Nil). No trustees received reimbursement of expenses during the year (2023 - £Nil).

The key management personnel of the charity are shown on Legal page and include the Executive Director. The total employee benefits of the key management personnel of the charity were £314,330 (2023 - £272,900).

CHANCE (UK) LIMITED**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**
FOR THE YEAR ENDED 31 MARCH 2024**11 Tangible fixed assets**

	Computer equipment	Fixtures and fittings	Database	Total
	£	£	£	£
Cost				
At 1 April 2023	17,343	1,920	23,646	42,909
Additions	12,114	4,613	-	16,727
	<u>29,457</u>	<u>6,533</u>	<u>23,646</u>	<u>59,636</u>
Depreciation and impairment				
At 1 April 2023	11,055	741	23,646	35,442
Depreciation charged in the year	6,400	585	-	6,985
	<u>17,455</u>	<u>1,326</u>	<u>23,646</u>	<u>42,427</u>
Carrying amount				
At 31 March 2024	<u>12,002</u>	<u>5,207</u>	<u>-</u>	<u>17,209</u>
At 31 March 2023	<u>6,288</u>	<u>1,179</u>	<u>-</u>	<u>7,467</u>

12 Debtors

	2024	2023
	£	£
Amounts falling due within one year:		
Trade debtors	-	144,152
Accrued Income	134,376	-
Other debtors	10,225	17,101
Prepayments and accrued income	8,805	16,454
	<u>153,406</u>	<u>177,707</u>

13 Creditors: amounts falling due within one year

	Notes	2024	2023
		£	£
Other taxation and social security		27,010	20,190
Deferred income	14	50,419	90,476
Trade creditors		11,900	30,858
Other creditors		10,057	4,643
Accruals and deferred income		36,358	30,331
		<u>135,744</u>	<u>176,498</u>

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

14 Deferred income

Deferred income is included in the financial statements as follows:

	2024	2023
	£	£
Deferred income is included within:		
Current liabilities	50,419	90,476
	<u> </u>	<u> </u>
Movements in the year:		
Deferred income at 1 April 2023	90,476	124,953
Released from previous periods	(90,476)	(124,953)
Resources deferred in the year	50,419	90,476
	<u> </u>	<u> </u>
Deferred income at 31 March 2024	50,419	90,476
	<u> </u>	<u> </u>

Income is due to the contractual year being different to the financial year.

Deferred income represents the following grant income:

- Westminster foundation £16,669 towards delivery of the children and family services in the London Borough of Westminster.
- Walcot Foundation £18,750 towards the delivery of mentoring services.
- Henry Smith giving £15,000 toward My Future project, providing mentoring support for children aged 5-12 with severe emotional and behaviour problems in the London Boroughs of Camden, Lambeth, Southwark and Westminster.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

15 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds			Movement in funds			
	Balance at 1 April 2022	Incoming resources	Resources expended	Balance at 1 April 2023	Incoming resources	Resources expended	Balance at 31 March 2024
	£	£	£	£	£	£	£
Anonymous organisation	-	106,050	(17,814)	88,236	-	(56,939)	31,297
Ant Foundation	-	27,785	(27,785)	-	-	-	-
Berkeley Foundation	1,521	25,000	(26,521)	-	-	-	-
Camden Giving	-	24,117	(24,117)	-	10,058	(10,058)	-
Constable Education Trust	1,257	-	(1,257)	-	-	-	-
David & Ruth Lewis	13,817	-	(13,817)	-	-	-	-
Future Trust	10,000	-	-	10,000	-	-	10,000
Henry Smith Foundation	-	15,000	(11,657)	3,343	90,000	(28,446)	64,897
Home Office	14,173	-	-	14,173	-	(14,173)	-
Joy Worth Pledge	10,240	-	(2,237)	8,003	-	(726)	7,277
London Borough of Islington	-	178,000	(178,000)	-	177,999	(177,999)	-
Ragamuffins	-	342	(342)	-	1,040	(1,040)	-
Advance Advocacy and Non-Violence Community Education (VRU Girls)	-	201,644	(175,857)	25,787	234,394	(246,131)	14,050
Walcot Foundation	-	6,250	(5,073)	1,177	25,000	(21,576)	4,601
Westminster Alms	-	10,000	(10,000)	-	-	-	-
Westminster Foundation	25,325	100,000	(74,695)	50,630	100,000	(92,763)	57,867
Greater London Authority	-	-	-	-	600,000	(407,965)	192,035
	<u>76,333</u>	<u>694,188</u>	<u>(569,172)</u>	<u>201,349</u>	<u>1,238,491</u>	<u>(1,057,816)</u>	<u>382,024</u>

Early Intervention Services

Our Early Intervention Services are central to our mission of supporting children and their families. These include universal services, such as a variety of school workshops designed to benefit all children, as well as targeted programmes that build social and emotional skills through engaging activities over several weeks. For those requiring additional help, we provide intensive mentoring for more sustained, one-to-one support. Additionally, we offer family support to parents and carers to ensure a holistic approach.

These services are delivered by a dedicated team of Youth Workers and Family Support Workers, managed by Service Managers and the Family Support Manager, with oversight and strategic guidance provided by the Director of Services. The overall delivery is overseen by the CEO to ensure alignment with our organisational goals.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

16 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

	Movement in funds		Movement in funds		
	Balance at 1 April 2022	Incoming resources	Balance at 1 April 2023	Incoming resources	Balance at 31 March 2024
	£	£	£	£	£
Designated Development Fund	200,000	-	200,000	-	200,000
	<u>200,000</u>	<u>-</u>	<u>200,000</u>	<u>-</u>	<u>200,000</u>

Funds have been designated by the Trustees to continue the delivery of our strategy to support children and families with our early intervention services, adapt to serve the growing need for our services in our communities and to enhance our infrastructure and systems to react and deliver accordingly. This will ensure that the organisation can cope with volatility in income and expenditure in the current economic climate . Our reserves policy will be reviewed in FY 2024/25.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

17 Analysis of net assets between funds

	Unrestricted funds 2024 £	Designated funds 2024 £	Restricted funds 2024 £	Total Unrestricted funds 2024 £	Designated funds 2023 £	Restricted funds 2023 £	Total 2023 £
Fund balances at 31 March 2024 are represented by:							
Tangible assets	17,209	-	-	17,209	7,467	-	7,467
Current assets/(liabilities)	335,801	200,000	382,024	917,825	479,206	201,349	880,555
	<u>353,010</u>	<u>200,000</u>	<u>382,024</u>	<u>935,034</u>	<u>486,673</u>	<u>201,349</u>	<u>888,022</u>

CHANCE (UK) LIMITED**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**
FOR THE YEAR ENDED 31 MARCH 2024**18 Operating lease commitments**

	2024	2023
	£	£
Within one year	35,196	35,196
Between two to five years	61,593	96,789
	<u>96,789</u>	<u>131,985</u>

19 Pension Commitments

During the year the company had paid contributions to the pension fund of £43,827 (2023 – £27,499). The charity had accrued pension contributions of £6,596 (2023 - £4,643).

20 Related party transactions

Details of transactions with trustees and senior management are in note 10. There were no disclosable related party transactions during the year (2023 - none).

21 Cash generated from operations

	2024	2023
	£	£
Surplus for the year	47,012	102,428
Adjustments for:		
Investment income recognised in statement of financial activities	(12,227)	(1,648)
Depreciation and impairment of tangible fixed assets	6,985	4,225
Movements in working capital:		
Decrease/(increase) in debtors	24,301	(54,103)
(Decrease)/increase in creditors	(697)	38,155
(Decrease) in deferred income	(40,057)	(34,477)
Cash generated from operations	<u><u>25,317</u></u>	<u><u>54,580</u></u>

CHANCE (UK) LIMITED

England & Wales - Charity number 1046947

Accounts

Charity registration number 1046947

Company registration number 03057840 (England and Wales)

CHANCE (UK) LIMITED
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

CHANCE (UK) LIMITED

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Hugh Thornbery, CBE - Chair	(stepped down September 2022)
	Richard Gordon – Hon. Treasurer	(stepped down September 2022)
	Sarah Parker – Chair	(from September 2022)
	Paul Sutcliffe – Hon. Treasurer	(from September 2022)
	Jennifer Kelly	(from September 2022)
	Marvin Joseph Campbell	
	Helen Louise Fletcher	
	Cristina Otelea	
	Debashish Dey	(stepped down March 2023)
	Mary Mulvey-Oates	
	Elizabeth Phillips	
	Keisha Forteau	
Secretary	Geethika Jayatilaka	(Upto 31 May 2023)
Charity number	1046947	
Chief Executive Officer	Geethika Jayatilaka	(Upto 31 May 2023)
	Matt Plen - Interim CEO	(From May 2023)
Senior Management Team	Samantha Darrell – Director of Services	
	Sophie Schmal Nee Bainton - Director of Fundraising and External Affairs	
	Marc Fletcher - Head of Resources (From April 2022 – December 2022)	
	Tayo Salami – Director of Finance and Resources (from February 2023)	
Registered office	Units F11 and F12	
	89-93 Fonthill Road	
	London	
	N4 3JH	
Senior Statutory Auditor	James Foscett	
Auditor	SKS Audit LLP	
	3 Sheen Road	
	Richmond Upon Thames	
	TW9 1AD	
Bankers	The Co-operative Bank	
	1 Islington High Street	
	London	
	N1 9TR	

CHANCE (UK) LIMITED

CONTENTS

	Page
Trustees' report	1 - 8
Independent auditor's report	9 - 11
Statement of financial activities	12
Balance sheet	13
Statement of cash flows	14
Notes to the financial statements	15 - 29

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 MARCH 2023

The trustees present their annual report and financial statements for the year ended 31 March 2023.

The financial statements have been prepared in accordance with the accounting policies set out in note to the financial statements and comply with the charitable company's Memorandum and Articles of Association, the Charities Act 2011, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

Chance UK is an early intervention organisation which supports children aged 5-14 and their families. Our work helps children to develop their social and emotional skills, including self-esteem, resilience and self-regulation.

Many of the children we work with experience emotional and behavioural difficulties. We support them to develop their skills, confidence and aspirations through a series of structured, solutions-focused programmes that support children and families to work towards goals that improve their behaviour, experiential learning and raise their self-esteem and aspirations for their future. We believe that all children and families have strengths that we need to recognise and build on.

Our services are carried out by carefully selected, trained and managed youth worker mentors. They help the children to reduce their emotional and behavioural difficulties and to increase their pro-social behaviours. These changes are measured using well established metrics and assessment procedures at the beginning and end of every programme. Alongside this work, Chance UK's parent support team offer parents and carers practical, emotional and signposting support. This reduces the level of stress in families and helps maintain improvements for children after our work has finished.

Public benefit statement

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'public benefit: running a charity (PD2)'. The achievements and activities above demonstrate the public benefit arising through the Charity's activities.

Our volunteers

Chance UK is grateful to all our volunteers over the years who have provided their support and care for the children they mentored. As we move ahead with our new organisational strategy we are looking forward to offering new ways to harness the positive influence, incredible energy and experience volunteers bring and to share this with more children.

Achievements and performance

In 2022/23 Chance UK have continued to support children and families through our, youth worker-led delivery model and extended our service offer of one-to-ones, group mentoring and school-based workshops which enables us to provide the right support at the right time. We support children to develop the skills they need to build a brighter future. We offer the child's family specialist support to build their knowledge, skills and personal resilience.

This year we have been working with children and families in the London boroughs of Camden, Hackney, Islington, Lambeth, Newham, Southwark, Tower Hamlets and Westminster.

This year Chance UK has:

- Supported over 199 children via one-to-one mentoring programmes
- Supported over 98 parents and carers via our parent programme
- Supported over 635 children via our classroom workshops
- Supported over 74 children via our targeted groups

The 199 children who we supported through our one-to-one mentoring programmes include 111 children who started their support journey with us, and 134 children who graduated from our support this year. There are 46 children who began and graduated within this period.

These 199 children were supported to develop emotional and social skills via our different programmes:

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 MARCH 2023**

My Future

- 61 children were supported via My Future this year
- 45 children began their journey,
- 34 children graduated and
- 18 children both began and graduated.

LIFT

- 37 girls were supported in total through LIFT this year
- 36 girls began their journey,
- 11 graduated and 10 girls began and graduated.

Programmes delivered in Westminster supported

- 8 children were supported
- 5 children graduated and
- 3 children began and graduated the programme.

STEP

- 20 children were supported through the STEP programme
- 17 graduated and
- 3 started and graduated.

Safer Space

- 10 children were supported in total
- 10 children started,
- 6 children graduated and
- 6 children started and graduated.

RISE

- 11 children were supported,
- 7 started mentoring,
- 10 graduated mentoring,
- 6 started and graduated.

Explore and Empower (no longer accepting referrals)

- 52 graduated.

We have also supported the families and parents of the children in our programmes. Throughout the 2022/23 financial year, 98 parents were supported via our parent programme. We supported them via 209 support sessions, of which 141 were one-to-one tailored support sessions.

This year, we have continued to embed our new, youth worker-led delivery model and extended service offer of one-to-one, group mentoring and school-based workshops which enables us to provide the right support at the right time. We have also adapted and responded to the changing needs of children and families in light of the cost of living crisis and other socioeconomic changes.

Our practice sees youth workers and parent support workers come together to form a team around the family to adopt a unified way of communicating, listening and supporting children at home and at school. Outcomes for children are strengthened by this holistic approach which enables parents to build skills and confidence and find new opportunities.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 MARCH 2023**

This year

- 48% of children we supported had social care involvement
- 78% were accessing or were on the waiting list for CAMHS support
- 49% had experience of domestic violence
- 60% were eligible for free school meals
- 15% had experience of the criminal justice system
- 18% had been excluded from school (this does not include at risk of exclusion)
- 25% were affected by at least one familial risk factor

Many of these children experienced difficulties across multiple areas of their lives.

We remain committed to elevating the voices and experiences of children and families by facilitating workshops and consultations to bring these to the fore and making the case for early intervention in key areas. This includes combatting behaviour and attendance policies within primary schools that can prevent children from building brighter futures.

2022/23 has seen us scale up our targeted support for young women and girls. In the UK today, girls are more than twice as likely as boys to experience mental health problems by the time they are 18 years old. One in four women are victims of domestic abuse, and over 800,000 children are affected by domestic abuse.

Our six-to-nine-month programmes provide girls with female mentors who support them to build their self-confidence and emotional resilience in one-to-one sessions. These sessions are supplemented by group workshops which create a space to explore themes such as healthy relationships, online safety, and how to identify signs of negative behaviour.

Fundraising, Data Protection and GDPR

The charity's main fundraising activity involves communications with statutory bodies, corporates, trusts and foundations and major donors via written communication, telephone, email, fundraising and sponsored events in line with the Fundraising Code of Practice set by the Fundraising Regulator.

When we work with partner organisations who carry out fundraising activities on our behalf, we set their work through formal agreements, and monitor their activity through meetings and ongoing communications.

We have been working with fundraising consultants for strategic support. They work exclusively under the jurisdiction of the Director of Fundraising and External Affairs and do not have direct contact with donors or prospective donors on behalf of Chance UK.

We have plans to expand the Fundraising and External Affairs team this year to support the growth of voluntary income and diversify our funding, minimising risk and becoming more versatile and sustainable.

Where members of the public have donated, we have adhered to tight guidelines informed by the DPA and GDPR legislation. Our privacy policy is available upon request.

Chance UK's approach is available on our website. Key principles for fundraising activities with the public include the following:

- We adhere to the Fundraising Code of Practice;
- All our activities are open, fair, honest and legal;
- If we are asked to change how we communicate with individuals, or stop, we will do so;
- We do not sell contact details to anyone.

The charity is in the process of registering with the Fundraising Regulator and adheres to the standards of the Fundraising Code of Practice. No complaints about fundraising activity were received in the year.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

Financial review

The Statement of Financial Activities shows a net surplus of £102,428 (2022 – net deficit of £179,767) for the year and reserves stand at £888,022 (2022 - £785,594). The net unrestricted fund deficit for the year is £22,588 (2022 – net surplus £111,982), and the restricted funds surplus is £125,016 (2022 – deficit of £68,748). The financial position at year end as per the Balance Sheet shows net current assets or working capital of £880,555 (2022 – £781,901). The net book value of fixed assets held, all of which are used directly for charitable purposes, amounts to £7,467 (2022 – £3,693).

The senior leadership team and trustees maintained strong controls over the finances of the charity during the year to ensure that a balanced result was achieved.

Reserves policy

The trustees consider it prudent to maintain an adequate balance of unrestricted funds to cover the Charity's contractual commitments and ideally aim to have three months' running costs, excluding donated services, in reserve. Currently the Charity has free reserves of approximately four months' running costs. Trustees consider the additional month of reserves to be prudent in light of the uncertainty of the current climate. The trustees consider that the Charity's reserves will enhance the services provided and provide financial security for the future.

At year end, the financial statements show reserves of £888,022 (2022 - £785,594), of which £201,349 (2022 - £76,333) was restricted. In addition, the trustees have set aside a designated fund totalling £200,000 (2022 - £200,000) for the specific purpose of organisational development over the next 12 -18 months. The reserves held in unrestricted funds, which have not been designated or invested in fixed assets, are £479,206 (2022 – £505,568).

Principal Funding Sources

Principal funding sources are currently donations and grants received from corporate partners, private donors, trusts and foundations and statutory bodies.

Investment powers and policy

Under the Memorandum and Articles of Association, the charity has the power to make any investment which the trustees see fit. The trustees have considered the most appropriate policy for investing funds and have found that cash deposits meet their requirements to generate income.

Plans for future periods

In the year ahead - we look forward to embedding the new ways of working for the organisation; developing and delivering new services using our extended service offer and supporting more children and families using these innovative services as well as expanding into new areas. Alongside this we will continue to focus on impact - and ensure that our work makes the difference to children and families we support.

While these are still uncertain times for many reasons - we are optimistic that our reputation for high quality, impactful and evidence-based services, focussed on the needs of children and families, will help us to continue to help children to realise their potential and build a better future.

2023/24 will be an exciting year for the organisation. We will continue to reach more children and families as we extend our presence into new areas of London – Barnet, Camden, Croydon, Enfield, Lewisham and maintain our presence in Haringey, Islington, Lambeth, Newham, Southwark, Tower Hamlets and Westminster. This expansion will see us refresh our referral processes to make accessing our services easier and more efficient for referrers and families.

The next year will see us invest in our External Affairs, Policy, Impact and Communications function as we look to further fulfil our strategic commitments to elevate the experience and voices of children and families and challenge the wider system to enable families to receive the help they need.

We will continue to develop the organisation's infrastructure, people, processes and systems which will underpin the continued success of our services as we grow and expand.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 MARCH 2023**

Structure, governance and management

Governing Document

Chance (UK) Limited is registered under the Companies Act 1985 as a company limited by guarantee and not having a capital divided by shares.

The company was incorporated on 17 May 1995 and is a registered charity constituted as a limited company under the Memorandum and Articles of Association. The charity registration number is 1046947 and the company registration number is 03057840.

Recruitment and appointment of Trustees

As set out in the Articles of Association the chair of the Trustees is nominated by Chance (UK) Limited. The Directors of the organisation are also the charity Trustees for the purposes of charity law. The Board of Trustees has power to appoint additional Trustees as it considers fit to do so.

The Trustees in office in the year are set out on legal and administration page. The Trustees have no beneficial interest in the company other than as members. All of the Trustees are members of the company and guarantee to contribute £1 in the event of winding up.

Organisation

The Charity is governed by the Board of Trustees, which sets the overall framework. The chief executive and senior leadership team are then delegated full responsibility for implementation within this framework.

Trustee induction and training

The Trustees maintain a good working knowledge of charity and company law and best practice through regular reading of charity press articles and scrutiny of Companies House, Charity Commission, other government and voluntary organisation advisory websites. New trustees are given copies of the Memorandum and Articles of Association, copies of statutory and charity commission guidance on the role of Trustees, and the previous years' Board minutes. They receive detailed briefings from senior staff and training in safeguarding, copies of statutory and charity commission guidance on the role of Trustees.

Related parties

The charity works closely with other similar organisations. None of the charity's trustees are directors or trustees of these other organisations.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) ***FOR THE YEAR ENDED 31 MARCH 2023***

Pay policy for senior staff

The remuneration of the charity's key management personnel is reviewed annually by the Trustees, taking into account cost of living, individual performance and the charity's financial position.

Risk Management

The Trustees have overall responsibility for ensuring that the organisation operates an appropriate system of controls, financial and otherwise, to provide reasonable assurance that:

- the charity is operating efficiently and effectively
- proper records are maintained and financial information is reliable and accurate
- the charity has an appropriate framework for safeguarding all who come into contact with Chance UK
- the charity complies with relevant laws and regulations

The Finance Committee is responsible for ensuring the maintenance and integrity of Chance UK's financial systems, processes, information and reporting. This includes:

- Ensuring that there is a proper system and allocation of responsibilities for the day-to-day monitoring of financial controls
- Monitoring and reviewing the budgeting process, financial performance and procurement
- Reviewing the nature and scope of the external audit, and any matter raised, for the attention of management. Any significant findings or identified risks are examined so that appropriate action can be taken.
- Ensuring compliance with relevant laws and regulations
- Keeping under review the adequacy and effectiveness of the Charity's risk register and risk management systems including relevant procedures and policies
- Reviewing the Charity's arrangements in relation to reserves, including its reserves policy
- Reporting regularly to the Board on the Charity's performance on these issues as well as an annual review of the Committee's Terms of Reference and its own effectiveness and recommend any changes to the Board.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

The control systems operated by the charity are designed to provide reasonable assurance against material mis-statement or loss. They include:

- the preparation of a three-year organisational strategy
- annual business planning, budgeting, and cash flow forecasting
- regular consideration by the trustees of actual results compared with budgets, forecasts and trends cash flow, and reserves levels
- delegated budget authority to operational staff and clear financial procedures

The Board have identified a number of key risks as part of the risk management process which may threaten our ability to deliver the organisation's 5-year strategy. The risks are regularly reviewed by the Board and include:

- Service disruption if we are unable to recruit at pace with current growth
- Disruption of funding pipeline due to the cost-of-living crisis
- Insufficient unrestricted funds available to secure future growth
- Infrastructure and internal processes do not keep pace with growth and the changing external environment.
- Operational and reputational and risk from cyber attacks

All risks have controls and mitigation plans in place, and where appropriate, contingency plans. These include:

- Replanning the delivery of service contracts to allow for delay due to restructure
- Designating some organisational funds to support with the disruption of the funding pipeline and the organisational restructure.
- Developing the organisations capacity to manage a significant growth in the number of programmes delivered – including investing in relevant infrastructure and training
- Bringing in a Director of Finance and Resources to provide oversight for the finance and administration in the organisation

Safeguarding Risks

Chance UK worked with over 900 children this year, including 199 who benefit from one-to-one mentoring. Safeguarding therefore remains a key element of our day to day work as well as fundamental to the delivery of our mission.

The Charity's safeguarding policy is regularly reviewed in line with statutory and good practice guidance.

The Director of Services acts as the Safeguarding Lead for the organisation, supported by two Deputy Safeguarding Leads (the Service Managers). This safeguarding team meets monthly to discuss specific cases, review process, and plan updates and focus areas.

The Safeguarding Lead sits on the Islington Safeguarding Board.

The Safeguarding Lead reports regularly to the Chief Executive and quarterly to the Board on performance in this area. In the coming year we will be reconstituting a dedicated Board Safeguarding subcommittee.

Staff all have up to date DBS checks and two professional references and are required to attend safeguarding training as part of their induction. This is refreshed every two years and records of this are maintained.

We have continued to run our out of hours safeguarding line which is managed by the Director of Services and the Service Managers.

Safeguarding concerns are raised, logged, advised and followed through as part of the day-to-day role of case management. The organisation seeks advice from, and makes referrals to, social care in line with our policies and procedures.

CHANCE (UK) LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

Statement of trustees' responsibilities

The trustees, who are also the directors of Chance (UK) Limited for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" .

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website.

Auditor

In accordance with the company's articles, a resolution proposing that SKS Audit LLP be reappointed as auditor of the company will be put at a General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The trustees' report was approved by the Board of Trustees and signed on its behalf by:

DocuSigned by:

2E1EE36F6C314CD...

Sarah Parker
(Chair)

26 September 2023

CHANCE (UK) LIMITED

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CHANCE (UK) LIMITED

Opinion

We have audited the financial statements of Chance (UK) Limited (the 'charitable company') for the year ended 31 March 2023, which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared, which includes the directors' report prepared for the purposes of company law, is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

CHANCE (UK) LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF CHANCE (UK) LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charitable company for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Discussions were held with, and enquiries made of, management and those charged with governance with a view to identifying those laws and regulations that could be expected to have a material impact on the financial statements. During the engagement team briefing, the outcomes of these discussions and enquiries were shared with the team, as well as consideration as to where and how fraud may occur in the entity.

CHANCE (UK) LIMITED

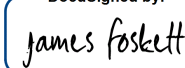
INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF CHANCE (UK) LIMITED

- The following laws and regulations were identified as being of significance to the entity:
 - Those laws and regulations considered to have a direct effect on the financial statements include UK financial reporting standards, Company Law, Charities Act, Tax and Pensions legislation, and distributable profits legislation.
 - It is considered that there are no laws and regulations for which non-compliance may be fundamental to the operating aspects of the charity.
- Audit procedures undertaken in response to the potential risks relating to irregularities (which include fraud and non-compliance with laws and regulations) comprised of: inquiries of management and those charged with governance as to whether the charitable company complies with such laws and regulations; enquiries with the same concerning any actual or potential litigation or claims; inspection of relevant legal correspondence; review of board minutes; testing the appropriateness of entries in the nominal ledger, including journal entries; reviewing transactions around the end of the reporting period; and the performance of analytical procedures to identify unexpected movements in account balances which may be indicative of fraud.
- No instances of material non-compliance were identified. However, the likelihood of detecting irregularities, including fraud, is limited by the inherent difficulty in detecting irregularities, the effectiveness of the entity's controls, and the nature, timing and extent of the audit procedures performed. Irregularities that result from fraud might be inherently more difficult to detect than irregularities that result from error. As explained above, there is an unavoidable risk that material misstatements may not be detected, even though the audit has been planned and performed in accordance with ISAs (UK).

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:

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James Foscett
(Senior Statutory Auditor)
for and on behalf of SKS Audit LLP

26 September 2023

Chartered Accountants
Statutory Auditor

3 Sheen Road
Richmond Upon Thames
TW9 1AD

CHANCE (UK) LIMITED**STATEMENT OF FINANCIAL ACTIVITIES
INCLUDING INCOME AND EXPENDITURE ACCOUNT****FOR THE YEAR ENDED 31 MARCH 2023**

		Unrestricted funds 2023 £	Designated funds 2023 £	Restricted funds 2023 £	Total 2023 £	Total 2022 £
	Notes					
Income from:						
Donations and legacies	3	663,703	-	-	663,703	382,833
Charitable activities	4	10,500	-	694,188	704,688	571,718
Investments	5	1,648	-	-	1,648	38
Total income		675,851	-	694,188	1,370,039	954,589
Expenditure on:						
Raising funds	6	142,443	-	-	142,443	73,337
Charitable activities	7	555,996	-	569,172	1,125,168	1,061,019
Total expenditure		698,439	-	569,172	1,267,611	1,134,356
Net (expenditure)/income for the year/ Net movement in funds		(22,588)	-	125,016	102,428	(179,767)
Fund balances at 1 April 2022		509,261	200,000	76,333	785,594	965,361
Fund balances at 31 March 2023		486,673	200,000	201,349	888,022	785,594

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

Continuing Operations

None of the charitable company's activities were acquired or discontinued during the two financial years.

Total recognized gains and losses

The charitable company has no recognised gains or losses other than the above movements in funds during the two financial years.

The notes on pages 15 to 29 form part of these financial statements.

CHANCE (UK) LIMITED**BALANCE SHEET****AS AT 31 MARCH 2023**

	Notes	2023 £	£	2022 £	£
Fixed assets					
Tangible assets	11		7,467		3,693
Current assets					
Debtors	12	177,707		123,604	
Cash at bank and in hand		879,346		831,117	
		1,057,053		954,721	
Creditors: amounts falling due within one year	13	(176,498)		(172,820)	
Net current assets			880,555		781,901
Total assets less current liabilities			888,022		785,594
Income funds					
Restricted funds	15		201,349		76,333
<u>Unrestricted funds</u>					
Designated funds	16	200,000		200,000	
General unrestricted funds		486,673		509,261	
			686,673		709,261
			888,022		785,594

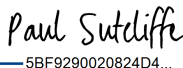
The notes on pages 15 to 29 form part of these financial statements.

The Trustees have prepared financial statements in accordance with Section 398 of the Companies Act 2006 and Section 138 of the Charities Act 2011. These financial statements are prepared in accordance with the special provisions of Part 15 of the Companies Act relating to small companies and constitute the annual financial statements required by the Companies Act 2006 and are for circulation to members of the company.

The financial statements were approved by the Trustees on 26 September 2023 and were signed on its behalf by:

DocuSigned by:

 2E1EE36F6C314CD...
 Sarah Parker
 (Chair)

DocuSigned by:

 5BF9290020824D4...
 Paul Sutcliffe
 (Hon. Treasurer)

Company registration number 03057840

CHANCE (UK) LIMITED**STATEMENT OF CASH FLOWS****FOR THE YEAR ENDED 31 MARCH 2023**

	Notes	2023 £	£	2022 £	£
Cash flows from operating activities					
Cash generated from/(absorbed by) operations	21		54,580		(146,524)
Investing activities					
Purchase of tangible fixed assets		(7,999)		(2,868)	
Proceeds from disposal of tangible fixed assets		-		3,726	
Investment income received		1,648		38	
Net cash (used in)/generated from investing activities			(6,351)		896
Net cash used in financing activities			-		-
Net increase/(decrease) in cash and cash equivalents			48,229		(145,628)
Cash and cash equivalents at beginning of year			831,117		976,745
Cash and cash equivalents at end of year			879,346		831,117

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023

1 Accounting policies

Charity information

Chance (UK) Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is Units F11 and F12, 89-93 Fonthill Road, London, N4 3JH.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charitable company's Memorandum and Articles of Association, the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charitable company is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charitable company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant accounting policy note(s). ..

1.2 Going concern

The Charity's Financial Statements shows a net surplus of £102,428 for the year (2022 – net deficit £179,767) and free reserves of £479,206 (2022 - £505,568). The trustees are of the view that these results have secured the immediate future of the Charity for the next 12 to 18 months and on this basis the Charity is a going concern.

1.3 Charitable funds

The general fund comprises those monies, which may be used toward meeting the charitable objectives of the company at the discretion of the Management Board.

The designated funds are monies set aside out of general funds and designated for specific purposes by the Management Board.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Income

Income is recognised when the charitable company is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Grant income

Grants are credited to the Statement of Financial Activities when the charity is entitled to the funds. Income is only deferred where there are time constraints imposed by the donor or if the funding is performance related.

Where entitlement to grants receivable is dependent upon fulfilment of conditions within the charity's control, the income is recognised when there is sufficient evidence that conditions will be met.

Grants supporting the core activities of the charity and with no specific restrictions placed upon their use are included within donations and legacies. Grants that have specific restrictions placed upon their use are included within income from charitable activities.

Capital grants for the purchase of fixed assets are credited to restricted incoming resources on the earlier date of when they are received or receivable. Depreciation on the related fixed assets are charged against the restricted fund.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

1 Accounting policies

(Continued)

Donations and legacies

Donations are recognised in the period in which they are received. Legacy income is recognised when the charity's entitlement is judged to be probable and where the amount can be reliably measured.

Contract income

Income from charitable activities include income recognised as earned (as the related goods and services are provided) under contract.

Investment income

Investment income is included when receivable.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

Allocation of support and governance costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the Charity's programmes and activities. These costs have been allocated to expenditure on charitable activities. The basis on which support costs have been allocated are set out in note 8.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

The cost of minor additions or those costing less than £500 are not capitalised.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Computer equipment	33.33 % on cost
Fixtures and fittings	15% on reducing balance
Database	25% on cost

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount repaid net of any trade discounts due.

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

1 Accounting policies

(Continued)

1.9 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

1.10 Taxation

The Charity is a registered charity and, therefore, is not liable for Income Tax or Corporation Tax on income derived from its charitable activities, as it falls within the various exemptions available to registered charities.

1.11 Creditors and Provisions

Creditors and provisions are recognised where the charitable company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

1.12 Pension

The Charity operates a defined contribution pension scheme on behalf of its employees. Contributions are charged to the Statement of Financial Activities in the period in which they are payable. The assets of the scheme are held separately from those of the Charity in an independently administered fund.

1.13 Volunteers and donated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time is not recognised and refers to the trustees' annual report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

1.14 Operating leases

All leases are operating leases, and rentals are charged to the Statement of Financial Activities on a straight-line basis over the lease duration. No assets are held under hire purchase agreements.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) ***FOR THE YEAR ENDED 31 MARCH 2023***

2 Critical accounting estimates and judgements

In the application of the charitable company's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

CHANCE (UK) LIMITED**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**
FOR THE YEAR ENDED 31 MARCH 2023**3 Donations and legacies**

	Unrestricted funds	Total	Total
	2023	2023	2022
	£	£	£
AKO Foundation	-	-	25,000
Anonymous donations	263,000	263,000	5,000
Donated services	3,200	3,200	8,450
Drapers Foundation	25,000	25,000	-
Esmee Fairbairn Foundation	77,000	77,000	70,000
Gift Aid	750	750	-
Kirkland & Ellis International LLP	-	-	10,000
Liberium	-	-	5,000
Other donations < £5,000	29,753	29,753	24,383
Q Charitable Trust	5,000	5,000	-
Teachappy Ltd	-	-	5,000
The Mohan Westlake Foundation	220,000	220,000	200,000
Tuixen Foundation	40,000	40,000	30,000
	<u>663,703</u>	<u>663,703</u>	<u>382,833</u>
For the year ended 31 March 2022	<u>382,833</u>		<u>382,833</u>

The charity is indebted to several organisations for providing the following pro bono professional services and free accommodation. The income equivalents are recognised within income as donations, and corresponding charges included within expenditure under support costs as follows:

- Legal costs relating to lease agreement - £Nil (2022 - £8,000) included in other direct costs
- Furniture donated - £Nil (2022 - £450) included in other direct costs.
- Professional fees £3,200 (2022 - £Nil) included in legal and professional costs.
- Anonymous donations include a donation of £250,000 from a philanthropic donor well known to the organisation. Due diligence was carried out by both parties and Trustees were involved in the process before the donation was accepted.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

4 Charitable activities

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £	Total 2022 £
Early Intervention service				
Anonymous organisations	-	106,050	106,050	-
Ant Foundation	-	27,785	27,785	48,628
Barnardos / Islington CCG	10,000	-	10,000	3,000
Berkeley Foundation	-	25,000	25,000	29,756
Camden Giving	-	24,117	24,117	26,116
Charles Hayward Foundation	-	-	-	25,000
Cripplegate Foundation	-	-	-	10,625
Cripplegate Foundation - Islington Giving	-	-	-	24,000
David & Ruth Lewis	-	-	-	20,000
Department of Health & Social Care	-	-	-	19,170
Henry Smith Foundation	-	15,000	15,000	-
Islington CCG	-	-	-	76,682
Joy Worth Pledge	-	-	-	10,000
London Borough of Islington	500	178,000	178,500	178,000
Ragamuffins	-	342	342	-
Sir John Cass's Foundation	-	-	-	17,408
VRU Girls	-	201,644	201,644	-
Walcot Foundation	-	6,250	6,250	-
Westminster Alms	-	10,000	10,000	-
Westminster Foundation	-	100,000	100,000	83,333
	<u>10,500</u>	<u>694,188</u>	<u>704,688</u>	<u>571,718</u>
For the year ended 31 March 2022				
Unrestricted funds	181,000	-		181,000
Restricted funds	-	390,718		390,718
	<u>181,000</u>	<u>390,718</u>		<u>571,718</u>

5 Investments

	Unrestricted funds 2023 £	Total 2023 £	Total 2022 £
Interest on cash deposits	1,648	1,648	38
	<u>1,648</u>	<u>1,648</u>	<u>38</u>
For the year ended 31 March 2022	<u>38</u>		<u>38</u>

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

6 Raising funds

	Unrestricted funds 2023 £	Total 2023 £	Total 2022 £
Staff costs	67,376	67,376	34,730
Other Direct Cost	-	-	1,980
Other fundraising costs	48,381	48,381	30,508
Share of Support costs	20,519	20,519	4,452
Share of Governance costs	6,167	6,167	1,667
	<u>142,443</u>	<u>142,443</u>	<u>73,337</u>
For the year ended 31 March 2022	<u>73,337</u>		<u>73,337</u>

7 Charitable activities

	Early Intervention Services 2023 £	Total 2023 £	Total 2022 £
Staff costs	644,926	644,926	731,486
Volunteers' expenses	-	-	14,015
Other direct costs	147,805	147,805	126,367
	<u>792,731</u>	<u>792,731</u>	<u>871,868</u>
Share of support costs (see note 8)	255,615	255,615	137,614
Share of governance costs (see note 8)	76,822	76,822	51,537
	<u>1,125,168</u>	<u>1,125,168</u>	<u>1,061,019</u>
Analysis by fund			
Unrestricted funds	555,996	555,996	378,553
Endowment funds - Designated	-	-	223,000
Restricted funds	569,172	569,172	459,466
	<u>1,125,168</u>	<u>1,125,168</u>	<u>1,061,019</u>

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

8 Support costs

The Charity initially identifies the costs of its support functions. It then identifies those costs which relate to the governance function. Governance costs and other support costs are apportioned separately between charity's key activities undertaken in the year. All the general support and governance costs are allocated to activities at different percentages, based on the basis of staff time relating to each activity.

	Support costs £	Governance costs £	Total 2023 £	Total 2022 £
Staff costs	116,002	33,664	149,666	147,123
Travel, training & recruitment	42,498	33,495	75,993	-
Depreciation	4,225	-	4,225	4,064
Premises and equipment costs	58,515	-	58,515	26,952
Communication costs	-	-	-	253
Information technology costs	486	-	486	3,312
Bookkeeping fees	12,538	-	12,538	-
Legal and professional costs	27,937	6,795	34,732	3,941
Other office costs	13,933	35	13,968	1,765
Auditor's remuneration	-	9,000	9,000	7,860
	<u>276,134</u>	<u>82,989</u>	<u>359,123</u>	<u>195,270</u>
Analysed between				
Fundraising	20,519	6,167	26,686	6,119
Charitable activities	255,615	76,822	332,437	189,151
	<u>276,134</u>	<u>82,989</u>	<u>359,123</u>	<u>195,270</u>

9 Net movement in funds

	2023 £	2022 £
Net movement in funds is stated after charging/(crediting)		
Fees payable to the company's auditor for the audit of the company's financial statements	6,000	4,800
Auditor's remuneration - Non Audit Fees	3,000	3,060
Depreciation of owned tangible fixed assets	4,225	4,064
Operating lease charges	35,197	44,799

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

10 Employees

The average monthly number of employees during the year was:

	2023 Number	2022 Number
Early Intervention Services	17	21
Support and governance	3	3
Fundraising	1	1
Total	21	24

Employment costs	2023 £	2022 £
Wages and salaries	755,507	726,451
Social security costs	78,962	66,086
Other pension costs	27,499	25,523
	861,968	818,059

The number of employees whose annual remuneration was more than £60,000 is as follows:

	2023 Number	2022 Number
£70,001 - £80,000	-	1
£80,001 to £90,000	1	-

No trustee received any remuneration during the year (2022 - £Nil). No trustees received reimbursement of expenses during the year (2022- £Nil).

The key management personnel of the charity are shown on Legal page and include the Executive Director. The total employee benefits of the key management personnel of the charity were £272,900 (2022 - £233,401).

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

11 Tangible fixed assets

	Computer equipment	Fixtures and fittings	Database	Total
	£	£	£	£
Cost				
At 1 April 2022	9,344	1,920	23,646	34,910
Additions	7,999	-	-	7,999
At 31 March 2023	17,343	1,920	23,646	42,909
Depreciation and impairment				
At 1 April 2022	7,038	533	23,646	31,217
Depreciation charged in the year	4,017	208	-	4,225
At 31 March 2023	11,055	741	23,646	35,442
Carrying amount				
At 31 March 2023	6,288	1,179	-	7,467
At 31 March 2022	2,306	1,387	-	3,693

12 Debtors

	2023 £	2022 £
Amounts falling due within one year:		
Trade debtors	144,152	100,682
Other debtors	17,101	16,435
Prepayments and accrued income	16,454	6,487
	177,707	123,604

13 Creditors: amounts falling due within one year

	Notes	2023 £	2022 £
Other taxation and social security		20,190	17,056
Deferred income	14	90,476	124,953
Trade creditors		30,858	12,059
Other creditors		4,643	4,412
Accruals and deferred income		30,331	14,340
		176,498	172,820

14 Deferred income

Deferred income is included in the financial statements as follows:

CHANCE (UK) LIMITED**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**
FOR THE YEAR ENDED 31 MARCH 2023**14 Deferred income****(Continued)**

	2023	2022
	£	£
Deferred income is included within:		
Current liabilities	90,476	124,953
	<u> </u>	<u> </u>
Movements in the year:		
Deferred income at 1 April 2022	124,953	133,417
Released from previous periods	(124,953)	(133,417)
Resources deferred in the year	90,476	124,953
	<u> </u>	<u> </u>
Deferred income at 31 March 2023	90,476	124,953
	<u> </u>	<u> </u>

Deferred income represents the following grant income:

- Camden giving £10,058 towards the delivery of My Future in Camden
- Westminster foundation £16,666 towards delivery of the children and family services in the London Borough of Westminster.
- Walcot Foundation £18,750 towards the delivery of mentoring services.
- Henry Smith giving £45,000 toward My Future project, providing mentoring support for children aged 5-12 with severe emotional and behaviour problems in the London Boroughs of Camden, Lambeth, Southwark and Westminster.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

15 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds			Movement in funds			Balance at 31 March 2023
	Balance at 1 April 2021	Incoming resources	Resources expended	Balance at 1 April 2022	Incoming resources	Resources expended	
	£	£	£	£	£	£	£
Anonymous organisation	-	-	-	-	106,050	(17,814)	88,236
Ant Foundation	12,723	48,628	(61,351)	-	27,785	(27,785)	-
BBC Children in Need	39,054	-	(39,054)	-	-	-	-
Berkeley Foundation	-	29,756	(28,235)	1,521	25,000	(26,521)	-
Camden Giving	-	26,116	(26,116)	-	24,117	(24,117)	-
Charles Hayward Foundation	-	25,000	(25,000)	-	-	-	-
City of London Corporation	7,500	-	(7,500)	-	-	-	-
Constable Education Trust	9,925	-	(8,668)	1,257	-	(1,257)	-
Cripplegate Foundation	9,748	10,625	(20,373)	-	-	-	-
Cripplegate Foundation - Islington Giving	3,202	24,000	(27,202)	-	-	-	-
David & Ruth Lewis	-	20,000	(6,183)	13,817	-	(13,817)	-
Department of Health & Social Care	-	19,170	(19,170)	-	-	-	-
Enthuse.com (Big Give)	6,346	-	(6,346)	-	-	-	-
Future	10,000	-	-	10,000	-	-	10,000
Henry Smith Foundation	-	-	-	-	15,000	(11,657)	3,343
Home Office	14,173	-	-	14,173	-	-	14,173
Islington CCG	-	76,682	(76,682)	-	-	-	-
Joy (Big Give)	3,125	-	(3,125)	-	-	-	-
Joy Worth Pledge	2,719	10,000	(2,479)	10,240	-	(2,237)	8,003
London Borough of Islington	-	-	-	-	178,000	(178,000)	-
Ragamuffins	250	-	(250)	-	342	(342)	-
Sir John Cass's Foundation	15,333	17,408	(32,741)	-	-	-	-
The Childhood Trust (Big Give)	3,125	-	(3,125)	-	-	-	-
Theirworld	7,858	-	(7,858)	-	-	-	-
VRU Girls	-	-	-	-	201,644	(175,857)	25,787
Walcot Foundation	-	-	-	-	6,250	(5,073)	1,177
Westminster Alms	-	-	-	-	10,000	(10,000)	-
Westminster Foundation	-	83,333	(58,008)	25,325	100,000	(74,695)	50,630
	<u>145,081</u>	<u>390,718</u>	<u>(459,465)</u>	<u>76,333</u>	<u>694,188</u>	<u>(569,172)</u>	<u>201,349</u>

Early Intervention Services

These services are the core of our work supporting children and their families and include universal services - which cover a range of school workshops useful for all children, targeted groups aimed at building social and emotional skills through a range of fun activities which run over a number of weeks and tackle specific needs and our intensive mentoring offer for those who benefit from longer term, more intensive and focused 121 support. Alongside this runs our parenting support for parents and carers. Delivery of these services are undertaken by a team of Youth Workers, managed by Youth Worker Managers and Parent Programme Managers who are supported by Director of Services and Services Lead roles. The work is also overseen by the CEO.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

16 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

	Balance at 1 April 2021 £	Resources expended £	Transfers £	Balance at 1 April 2022 £	Movement in funds Incoming resources £	Balance at 31 March 2023 £
Designated Development Fund	223,000	(223,000)	200,000	200,000	-	200,000
	<u>223,000</u>	<u>(223,000)</u>	<u>200,000</u>	<u>200,000</u>	<u>-</u>	<u>200,000</u>

Funds have been designated by the Trustees to continue the delivery of our strategy to support children and families with our early intervention services, adapt to serve the growing need for our services in our communities and to enhance our infrastructure and systems to react and deliver accordingly. This will ensure that the organisation can cope with volatility in income and expenditure in the current economic climate. Our reserves policy will be reviewed in FY 2023/24.

CHANCE (UK) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

17 Analysis of net assets between funds

	Unrestricted funds 2023 £	Designated funds 2023 £	Restricted funds 2023 £	Total Unrestricted funds 2023 £	Designated funds 2022 £	Restricted funds 2022 £	Total 2022 £
Fund balances at 31 March 2023 are represented by:							
Tangible assets	7,467	-	-	7,467	3,693	-	3,693
Current assets/(liabilities)	479,206	200,000	201,349	880,555	505,568	76,333	781,901
	<u>486,673</u>	<u>200,000</u>	<u>201,349</u>	<u>888,022</u>	<u>509,261</u>	<u>76,333</u>	<u>785,594</u>

CHANCE (UK) LIMITED**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**
FOR THE YEAR ENDED 31 MARCH 2023**18 Operating lease commitments**

	2023	2022
	£	£
Within one year	35,196	35,196
Between two to five years	96,789	131,985
	<u>131,985</u>	<u>167,181</u>

19 Pension Commitments

During the year the company had paid contributions to the pension fund of £27,499 (2022 – £25,523). The charity had accrued pension contributions of £4,643 (2022 - £4,412).

20 Related party transactions

Details of transactions with trustees and senior management are in note 10. There were no disclosable related party transactions during the year (2022 - none).

21 Cash generated from operations

	2023	2022
	£	£
Surplus/(deficit) for the year	102,428	(179,767)
Adjustments for:		
Investment income recognised in statement of financial activities	(1,648)	(38)
Depreciation and impairment of tangible fixed assets	4,225	4,064
Movements in working capital:		
(Increase)/decrease in debtors	(54,103)	32,970
Increase in creditors	38,155	4,711
(Decrease) in deferred income	(34,477)	(8,464)
Cash generated from/(absorbed by) operations	<u><u>54,580</u></u>	<u><u>(146,524)</u></u>



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89-93 Fonthill Road
London N4 3JH

Tel. 020 7281 5858
Email:
ceo@chanceuk.com

Chance (UK) Limited
Units F11 and F12, 89-93 Fonthill Road, London N4 3JH

SKS Audit LLP
3 Sheen Road
Richmond Upon Thames
London TW9 1AD

26 September 2023

Dear Sirs

This representation letter is provided in connection with your audit of the financial statements of the charity for the year ended 31 March 2023 for the purpose of expressing an opinion as to whether the financial statements give a true and fair view in accordance with the Charity's governing document, Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

We confirm that the following representations are made on the basis of enquiries of the trustees, management and staff with relevant knowledge and experience (and, where appropriate, of inspection of supporting documentation) sufficient to satisfy ourselves that we can properly make each of the following representations to you:

1. We have fulfilled our responsibilities as trustees under the *Charities Act 2011 and the Companies Act 2006* for preparing financial statements, in accordance with the applicable financial reporting framework.

We confirm that in our opinion the financial statements give a true and fair view and in particular that where any additional information must be disclosed in order to give a true and fair view that information has in fact been disclosed. We confirm that the selection and application of the accounting policies used in the preparation of the financial statements are appropriate, and we approve these accounts for the year ended 31 March 2023.

2. We confirm that all accounting records have been made available to you for the purpose of your audit, in accordance with your terms of engagement, and that all the transactions undertaken by the charity have been properly reflected and recorded in the accounting records. All other records and related information, including minutes of all management, trustees' and members' meetings, have been made available to you. We have given you unrestricted access to persons within the charity in order to obtain audit evidence and have provided any additional information that you have requested for the purposes of your audit.
3. We acknowledge that it is a criminal offence to make a false statement in this regard, and where any trustee either makes a false statement; is aware that the statement is false; is reckless in preventing this statement; or fails to take reasonable steps to prevent the trustees' report from being approved, we acknowledge that each director will be guilty of a criminal offence.
4. We confirm the charity has satisfactory title to all assets and there are no liens or encumbrances on the assets, except for those disclosed in the financial statements.
5. We confirm that the methods, significant assumptions and data used by us in making accounting estimates, and the related disclosures, are appropriate to achieve recognition, measurement or disclosure that is in accordance with the applicable financial reporting framework.
6. We confirm that we have no plans or intentions that may materially alter the carrying value and, where relevant, the fair value measurements or classification of assets and liabilities reflected in the financial statements.
7. We confirm that the charity has no liabilities or contingent liabilities other than those disclosed in the financial statements.
8. We confirm that all known actual or possible litigation and claims whose effects should be considered when preparing the financial statements have been disclosed to you and accounted for and disclosed in accordance with the applicable financial reporting framework.
9. We confirm that there have been no events since the balance sheet date which require disclosing or which would materially affect the amounts in the financial statements, other than those already disclosed or included in the financial statements.
10. We confirm that we are aware of the definition of a related party for the purpose of the accounting framework being applied in the preparation of the accounts. We confirm that there are no disclosable related party transactions and that we are not aware of any further related parties or transactions.
11. We confirm that the charity neither had, at any time during the year, any arrangement, transaction or agreement to provide credit facilities (including advances and credits granted by the charity) for trustees, nor provided guarantees of any kind on behalf of the trustees.
12. We confirm that the charity has not contracted for any capital expenditure other than as disclosed in the financial statements.
13. We confirm that the charity has complied with all aspects of contractual agreements that could have a material effect on the financial statements in the event of non-compliance.
14. We confirm that we are not aware of any possible or actual instance of non-compliance with those laws and regulations which provide a legal framework within which the charity conducts its

activities and which are central to the charity's ability to conduct its activities, except as explained to you and as disclosed in the financial statements.

15. We acknowledge our responsibility for the design, implementation and maintenance of internal controls to prevent and detect fraud. We confirm that we have disclosed to you the results of our risk assessment of the risk of fraud in the organisation. There have been no deficiencies in internal control of which we are aware.
16. We confirm that there have been no actual or suspected instances of fraud involving trustees, management or employees who have a significant role in internal control or that could have a material effect on the financial statements. We also confirm that we are not aware of any allegations of fraud by trustees, former trustees, analysts, employees, former employees, regulators or others.
17. We confirm that, in our opinion, the charity's financial statements should be prepared on the going concern basis on the grounds that current and future sources of funding or support will be more than adequate for the charity's needs. In reaching this conclusion, we have taken into account all relevant matters of which we are aware, and have considered a period of at least one year from the date on which the financial statements are approved. In particular we have considered that at present we have no red flags that would suggest we are liable to any form of failure.
18. We confirm that in our opinion the effects of uncorrected misstatements are immaterial, both individually and in aggregate, to the financial statements as a whole.
19. We confirm that we are not aware of any matters of material significance that should be reported to regulators. We confirm that all correspondence with Charity Commission and Companies House have been made available to you.
20. We confirm that all grants, donations and other income, including those subject to special terms or conditions or received for restricted purposes, have been notified to you. There have been no breaches of terms or conditions during the period regarding the application of such income.
21. We confirm that the restricted funds to be carried forward as on 31 March 2023 are as listed below:

Restricted Fund	Amount (£)
Future	10,000
Home Office	14,173
Joy Worth Pledge	8,003
Westminster Foundation	50,630
VRU Girls	25,787
Henry Smith Foundation	3,343
Walcot Foundation	1,177
Anonymous organisations	88,236
Total	201,349

22. We confirm that the designated funds to be carried forward as on 31 March 2023 are as listed below:

Designated funds	Amount (£)
Designated Development Fund	200,000
Total	200,000

23. We acknowledge our legal responsibilities regarding disclosure of information to you as auditors and confirm that:
- so far as each trustee is aware, there is no relevant audit information of which you as auditor are unaware; and
 - each trustee has taken all the steps that they ought to have taken as a trustee to make themselves aware of any relevant audit information and to establish that you are aware of that information.
24. We acknowledge that it is a criminal offence to knowingly or recklessly make you as an auditor, a statement (oral or written) that conveys, or purports to convey, information or explanations that you require in your capacity as auditor, or are entitled to require, that is misleading, false or deceptive in a material particular.

Yours faithfully,

.....

Signed on behalf of the Board of Trustees

Trustee.....

Date.....

CHANCE (UK) LIMITED

England & Wales - Charity number 1046947

Accounts

Registered Company Number: 03057840
Registered Charity Number: 1046947

CHANCE (UK) LIMITED
(A company limited by guarantee)

**TRUSTEES' REPORT
AND AUDITED FINANCIAL STATEMENTS**

FOR THE YEAR ENDED 31 MARCH 2022

**SKS Audit LLP
3 Sheen Road
Richmond Upon Thames
TW9 1AD**

CHANCE (UK) LIMITED
(A company limited by guarantee)

**CONTENTS OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

	Page
Trustees' Report	2 - 8
Independent Auditor's Report	9 - 11
Statement of Financial Activities	12
Balance Sheet	13
Cash Flow Statement	14
Notes to the Financial Statements	15 - 26

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 MARCH 2022

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2022. The trustees have adopted the provisions of Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OUR PURPOSE AND ACTIVITIES

The mission of Chance UK is:

Chance UK is an early intervention organisation which supports children aged 5 – 13 and their families. Our work helps children to develop their social and emotional skills including self-esteem, resilience and self-regulation.

Many of the children we work with will experience emotional and behavioural difficulties and we support them to develop their skills, confidence and aspirations through a structured, solutions focused mentoring programme. During the mentoring period, our children work towards goals that improve their behaviour, experiential learning and raise their self-esteem and aspirations for their future.

Mentoring is currently carried out by our vetted, trained & managed youth worker mentors who support the reductions in children's emotional and behavioural difficulties and an increase in their pro-social behaviour. These are measured using the SDQ at the beginning and end of the programme. Alongside this work, Chance UK's Parent support team offer parents and carers practical, emotional and signposting support. This reduces the level of stress in families and helps maintain improvements for children after our work has stopped.

Public benefit statement

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'public benefit: running a charity (PD2)'. The achievements and activities above demonstrate the public benefit arising through the Charity's activities.

Our volunteers

Chance UK is grateful to all our volunteers over the years who have provided their support and care for the children they mentored. As we move ahead with our new organisational strategy we are looking forward to offering new ways to harness the positive influence, incredible energy and experience volunteers bring and to share this with more children.

Achievements and Performance

This year Chance UK have:

- Supported over 208 children via our mentoring programmes
- Supported over 200 parents and carers via our parent programme
- Adapted and delivered services online as needed to meet Government guidelines
- Worked in Camden, Islington, Lambeth, Southwark and Westminster
- Supported over 750 children via our classroom workshops

The 2021-22 year continued to see Chance UK adapting and delivering services within the challenges and disruptions of COVID.

In line with many other organisations, we have increased our flexibility regarding working from home to allow for a more hybrid way of working and support employee wellbeing. One consequence of this has been the need for a smaller office base for the team and so this year we moved offices to a smaller, more cost effective space which still allows for the team to meet in person but recognises that we are unlikely to have a full team, in the office 5 days a week.

TRUSTEES' REPORT (Cont'd)

FOR THE YEAR ENDED 31 MARCH 2022

During 2021 we also took the opportunity to develop a new 5 year strategy. Despite the challenges of the past two years Chance UK was largely able to achieve our ambitions in the previous 2018 – 21 strategy. Having a new strategy has allowed us to reclaim the spirit of optimism which has always been an integral part of our organisational ethos and to reflect on the adaptations made and lessons learned during the previous year.

The Royal College of Psychiatrists estimates as many as 1.5 million children will need support as a result of the pandemic and of course for those children already struggling prior to lockdown, the effects are likely to be felt to a far greater extent. We believe that our work will be vital in supporting children and families and society as a whole to recover from the negative impacts of the challenges of the pandemic and to build a better society for future generations.

Our new strategy sets out how the tried and tested methods Chance UK has used to support children through intensive mentoring can be used to reach a greater number of children. Our services are now delivered in 3 ways which will help us to better support the increased and changing needs of children and families. Universal services – which include a range of school workshops useful for all children, groups aimed at building social and emotional skills through a range of fun activities run in 10-12 week terms and our intensive mentoring offer for those who benefit from longer term, more intensive and focused 121 support.

Across each of these service tiers we will also be providing a range of support for parents building skills, confidence, and new opportunities for families.

The new strategy keeps the things that make Chance UK special. Our focus on the 5 – 13 age range, the belief that all children and families have strengths that we need to recognise and build on and a focus on developing social and emotional skills and resilience. And it pushes all of these further so that we can do more and meet the challenges that are faced.

During 2021 - 22 we also made the shift to a Youth Worker delivery model for our most intensive mentoring service. This followed a successful pilot which showed a range of advantages. This included undertaking an organisational restructure to enable us to deliver the new model and sadly meant saying goodbye to a number of longstanding colleagues. We also remain committed to involve Volunteers and the incredible energy and commitment they bring in other ways, in-line with our new delivery model.

FINANCIAL REVIEW

The Statement of Financial Activities showed net deficit of £179,767 (2021 – net surplus of £240,949) for the year and reserves stand at £785,594 (2021 - £965,361). Net unrestricted fund deficit for the year of £111,019 (2021 – net surplus £216,661), and restricted funds deficit of £68,748 (2021 – surplus of £24,288). The financial position at the end of the year revealed by the Balance Sheet, shows net current assets or working capital of £781,901 (2021 – £956,746). The net book value of fixed assets held, all of which are used directly for charitable purposes, amounted to £3,693 (2021 – £8,615).

We finished the year with an expected deficit of £179,767 which allowed us to utilise the Designated Reserves set aside by Trustees previously to support the delivery of our organisational strategy during a time of uncertainty. The management and trustees maintained strong controls over the finances of the charity during the year to ensure that a balanced result was achieved.

Principal Funding Sources

Principal funding sources are currently donations and grants received from corporate, private donors and statutory bodies.

Investment powers and policy

Under the Memorandum and Articles of Association, the charity has the power to make any investment which the trustees see fit. The trustees have considered the most appropriate policy for investing funds and have found that cash deposits meet their requirements to generate income.

TRUSTEES' REPORT (Cont/d)

FOR THE YEAR ENDED 31 MARCH 2022

Reserves policy

The Directors consider it prudent to maintain an adequate balance of unrestricted funds to cover the contractual commitments and ideally aim to have 3 months running costs, excluding donated services, in reserve. Trustees have agreed to designate £200K from the free reserves to cover concerns regarding the cost of living crisis and any impact of this and as a fund to support the delivery of the organisations strategy. Currently the charity has approximately 4 months running costs in free reserves. Trustees consider the additional month of reserves to be prudent in light of the uncertainty of the current climate.

The Directors consider that the Charity reserves will enhance the services provided and provide financial security for the future. As at the year end the financial statements showed reserves of £785,594 (2021 - £965,361), of which £76,333 (2021 - £145,081) was restricted. In addition, the Trustees have set aside designated fund totalling £200,000 (2021 - £223,000) for the specific purpose of organisational development over the next 12 -18 months. The reserves held in unrestricted funds, which have not been designated or invested in fixed assets, at the 31 March 2022 were £505,568 (2021 – £588,665).

Looking to the Future

In the year ahead - we look forward to embedding the new ways of working for the organisation; developing and delivering new services using our tiered model and supporting more children and families using these innovative services as well as expanding into new areas. Alongside this we will continue to focus on impact - and ensure that our work makes the difference to children and families we support.

While these are still uncertain times for many reasons - we are optimistic that our reputation for high quality, impactful and evidence-based services, focussed on the needs of children and families, will help us to continue to help children to realise their potential and build a better future.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

Chance (UK) Limited is registered under the Companies Act 1985 as a company limited by guarantee and not having a capital divided by shares.

The company was incorporated on 17 May 1995 and is a registered charity constituted as a limited company under the Memorandum and Articles of Association. The charity registration number is 1046947 and the company registration number is 03057840.

Recruitment and appointment of Trustees

As set out in the Articles of Association the chair of the Trustees is nominated by Chance (UK) Limited. The Directors of the organisation are also the charity trustees for the purposes of charity law.

The Board of Trustees has power to appoint additional Trustees as it considers fit to do so.

The Trustees in office in the year are set out on page 7. The Trustees have no beneficial interest in the company other than as members. The Trustees are also the directors of the company. All of the Trustees are members of the company and guarantee to contribute £1 in the event of winding up. The Board has the power to appoint additional Directors.

Trustee induction and training

The Trustees maintain a good working knowledge of charity and company law and best practise by regular reading of charity press articles and scrutiny of Companies House, Charity Commission, other Government and voluntary organisation advisory websites. New Trustees are given copies of the Memorandum and Articles of Association, the previous years' Board minutes alongside detailed briefings with senior staff and training in safeguarding; copies of statutory and charity commission guidance on the role of Trustees.

TRUSTEES' REPORT (Cont/d)

FOR THE YEAR ENDED 31 MARCH 2022

Organisation

It is governed by the Board of Directors, which sets the overall framework. The Chief Executive Officer and her staff team are then delegated full responsibility for implementation within this framework.

Related parties

The charity works closely with other similar organisations as detailed in the achievements and performance section of the Trustees Report below. None of the charity's trustees are directors or trustees of these other organisations.

Pay policy for senior staff

The pay and remuneration of the charity's key management personnel is reviewed annually by the Trustees taking into account the individual's performance and the charity's financial position.

Risk Management

The Trustees have overall responsibility for ensuring that the organisation operates an appropriate system of controls, financial and otherwise, to provide reasonable assurance that:

- the charity is operating efficiently and effectively
- proper records are maintained and financial information is reliable and accurate
- the charity has an appropriate framework for safeguarding all who come into contact with Chance UK
- the charity complies with relevant laws and regulations

The Finance Sub Committee established in 2019 is responsible for ensuring the maintenance and integrity of Chance UK's financial systems, processes, information and reporting. This includes:

- Ensuring that there is a proper system and allocation of responsibilities for the day-to-day monitoring of financial controls.
- Monitoring and reviewing the budgeting process, financial performance & procurement.
- Reviewing the nature and scope of the external audit, and any matter raised, for the attention of management. Any significant findings or identified risks are examined so that appropriate action can be taken.
- Ensuring compliance with relevant laws and regulations.
- Keep under review the adequacy and effectiveness of the Charity's risk register and risk management systems including relevant procedures and policies.
- Review the Charity's arrangements in relation to reserves, including its reserves policy.
- Reporting regularly to the Board on the Charities performance on these issues as well as an annual review of the Committee's Terms of Reference and its own effectiveness and recommend any changes to the Board.

TRUSTEES' REPORT (Cont/d)

FOR THE YEAR ENDED 31 MARCH 2022

Risk management and internal control

The systems of control operated within the organisation are designed to provide reasonable assurance against material mis-statement or loss. They include:

- the preparation of a three-year organisational strategy
- annual business planning, budgeting, and cash flow forecasting
- regular consideration by the trustees of actual results compared with budgets, forecasts and trends cash flow, and reserves levels
- delegated budget authority to operational staff and clear financial procedures

The Board have identified a number of key risks as part of the risk management process which may threaten our ability to deliver the organisation's 5-year strategy. The risks are regularly reviewed by the Board and include:

- Service disruption due to the organisational restructure.
- Disruption of funding pipeline due to COVID
- Infrastructure and internal processes do not keep pace with the changing environment.
- Reputational risk
- Business continuity during the disruption of COVID

All risks have controls and mitigation plans in place, and where appropriate, contingency plans. These include:

- Replanning the delivery of service contracts to allow for delay due to restructure
- Designating some organisational funds to support with the disruption of the funding pipeline and the organisational restructure.
- Developing the organisations capacity to manage a significant growth in the number of programmes delivered – including investing in relevant infrastructure and training
- Adapting models of delivery so that services can safely continue online
- Bringing in a Head of Resources post to provide oversight for the finance and administration in the organisation

Safeguarding Risks

Chance UK worked with just over 1000 children this year including just under 208 who benefit from our mentoring programme. Safeguarding remains therefore a key element of our day to day work as well as fundamental to the delivery of our mission.

The safeguarding policy is regularly reviewed in line with statutory and good practice guidance. The safeguarding lead sits on the Islington Safeguarding Board.

The Head of Service and Operations acts as the Safeguarding Lead for the organisation supported by a Deputy Safeguarding Lead and a wider safeguarding team who meet monthly to discuss specific cases, review process, or plan updates or focus areas. The organisation reports quarterly to the Board on performance in this area.

All volunteers have DBS checks and two professional references before being able to begin volunteering with the organisation. Staff all have up to date DBS checks and are required to attend safeguarding training as part of their induction. This is refreshed every two years (at an appropriate level), and records of this maintained.

Volunteers receive safeguarding training as part of their preparation for volunteering and their responses tested at interview as part of our safer recruitment process assessing suitability for the role.

This year we have also introduced an out of hours safeguarding line which is managed by Head of Service and Operations, the Services Lead and the Youth Worker Managers.

As part of the day to day role of case management, safeguarding concerns are raised, logged, advised and followed through. The organisation seeks advice from and makes referrals to social care in line with our policies and procedures.

CHANCE (UK) LIMITED
(A company limited by guarantee)

TRUSTEES' REPORT (Cont/d)

FOR THE YEAR ENDED 31 MARCH 2022

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company Number:	03057840 (England and Wales)
Registered Charity Number:	1046947
Directors and Trustees:	Hugh Thornbery, CBE – Chair Richard Gordon – Hon. Treasurer Marvin Joseph Campbell Helen Louise Fletcher Cristina Otelea Janet Mokades (stepped down on 2 June 2021) Debashish Dey Mary Mulvey-Oates Elizabeth Phillips Keisha Forteau
Secretary:	Geethika Jayatilaka
Chief Executive Officer:	Geethika Jayatilaka
Senior Management Team:	Samantha Darrell – Head of Services and Operations Mwila Mulenshi – Head of Services and Impact (Upto December 2021) Sophie Bainton - Head of Income Generation Marc Fletcher - Head of resources (From April 2022)
Registered Office:	Units F11 and F12, 89-93 (Odd) Fonthill Road, London N4 3JH
Senior Statutory Auditor:	James Foscett
Auditors:	SKS Audit LLP, 3 Sheen Road, Richmond Upon Thames, TW9 1AD
Bankers:	The Co-operative Bank, 1 Islington High Street, London N1 9TR

CHANCE (UK) LIMITED
(A company limited by guarantee)

TRUSTEES' REPORT (Cont/d)

FOR THE YEAR ENDED 31 MARCH 2022

TRUSTEES' RESPONSIBILITY STATEMENT

The Trustees (who are also directors of Chance (UK) Limited for the purposes of company law) are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently
- observe the methods and principles in the Charities SORP
- make judgements and estimates that are reasonable and prudent
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

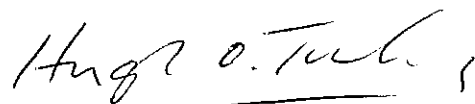
The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website.

AUDITORS

The auditors, SKS Audit LLP, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 20 September 2022 and signed on its behalf by:



HUGH THORNBERRY, CBE
CHAIR

20 September 2022

REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF CHANCE (UK) LIMITED

Opinion

We have audited the financial statements of Chance (UK) Limited for the year ended 31 March 2022, which comprise the Statement of Financial Activities (Summary Income and Expenditure Account), the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- The trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- The trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least 12 months from the date when the financial statements are authorised for issue.

Other Information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the trustees' report, which includes the director's report prepared for the purpose of company law for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The directors' report included in the trustees' report has been prepared in accordance with applicable legal requirements.

REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF

CHANCE (UK) LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us;
- the financial statements are not in agreement with the accounting records and returns;
- certain disclosures of trustees' remuneration specified by law are not made;
- we have not received all the information and explanations we require for our audit;
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the directors' report and take advantage of the small companies exemption from the requirement to prepare the strategic report.

Responsibilities of directors

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Discussions were held with, and enquiries made of, management and those charged with governance with a view to identifying those laws and regulations that could be expected to have a material impact on the financial statements. During the engagement team briefing, the outcomes of these discussions and enquiries were shared with the team, as well as consideration as to where and how fraud may occur in the entity.
- The following laws and regulations were identified as being of significance to the entity:
 - Those laws and regulations considered to have a direct effect on the financial statements include UK financial reporting standards, Company Law, Charities Act, Tax and Pensions legislation, and distributable profits legislation.
 - It is considered that there are no laws and regulations for which non-compliance may be fundamental to the operating aspects of the charity.
- Audit procedures undertaken in response to the potential risks relating to irregularities (which include fraud and non-compliance with laws and regulations) comprised of: inquiries of management and those charged with governance as to whether the charitable company complies with such laws and regulations; enquiries with the same concerning any actual or potential litigation or claims; inspection of relevant legal correspondence; review of board minutes; testing the appropriateness of entries in the nominal ledger, including journal entries; reviewing transactions around the end of the reporting period; and the performance of analytical procedures to identify unexpected movements in account balances which may be indicative of fraud.

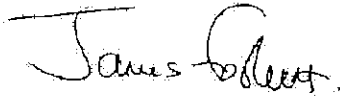
REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF

CHANCE (UK) LIMITED

- No instances of material non-compliance were identified. However, the likelihood of detecting irregularities, including fraud, is limited by the inherent difficulty in detecting irregularities, the effectiveness of the entity's controls, and the nature, timing and extent of the audit procedures performed. Irregularities that result from fraud might be inherently more difficult to detect than irregularities that result from error. As explained above, there is an unavoidable risk that material misstatements may not be detected, even though the audit has been planned and performed in accordance with ISAs (UK).

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



James Foscett (Senior Statutory Auditor)
for and on behalf of SKS AUDIT LLP
3 Sheen Road
Richmond Upon Thames
TW9 1 AD

20 September 2022

CHANCE (UK) LIMITED
(A company limited by guarantee)

STATEMENT OF FINANCIAL ACTIVITIES

FOR THE YEAR ENDED 31 MARCH 2022

SUMMARY INCOME AND EXPENDITURE ACCOUNT

		Unrestricted Funds				
	Notes	General Funds	Designated Funds	Restricted Funds	Total 2022	Total 2021
		£	£	£	£	£
Income						
Donations and legacies	2	382,833	-	-	382,833	556,714
Income from charitable activities	3	181,000	-	390,718	571,718	813,908
Investment income	4	38	-	-	38	114
Total income		<u>563,871</u>	<u>-</u>	<u>390,718</u>	<u>954,589</u>	<u>1,370,736</u>
Expenditure						
Cost of raising funds	5	73,337	-	-	73,337	109,115
Expenditure on charitable activities	5	378,553	223,000	459,466	1,061,019	1,020,672
Total expenditure		<u>451,890</u>	<u>223,000</u>	<u>459,466</u>	<u>1,134,356</u>	<u>1,129,787</u>
Net income/(expenditure) and net movement in funds for the year before transfers		111,982	(223,000)	(68,748)	(179,767)	240,949
Transfer between funds		<u>(200,000)</u>	<u>200,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net income/(expenditure) and net movement in funds for the year		(88,019)	(23,000)	(68,748)	(179,767)	240,949
<i>Reconciliation of funds</i>						
Total funds, brought forward		597,280	223,000	145,081	965,361	724,412
Total funds, carried forward		<u>509,261</u>	<u>200,000</u>	<u>76,333</u>	<u>785,594</u>	<u>965,361</u>

The Statement of Financial Activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

Continuing Operations

None of the charitable company's activities were acquired or discontinued during the two financial years.

Total recognized gains and losses

The charitable company has no recognised gains or losses other than the above movements in funds during the two financial years.

The notes on pages 15 to 26 form part of these financial statements

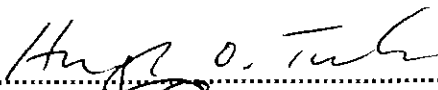
CHANCE (UK) LIMITED
(A company limited by guarantee)

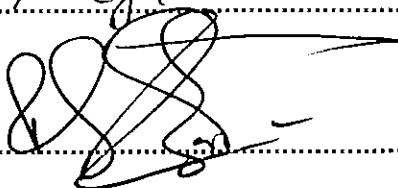
BALANCE SHEET AS AT 31 MARCH 2022

	Notes	2022		2021	
		£	£	£	£
Fixed assets					
Tangible fixed assets	10		3,693		8,615
Current assets					
Debtors	11	123,604		156,574	
Cash at bank and in hand		831,117		976,745	
		<u>954,721</u>		<u>1,133,319</u>	
Liabilities					
Creditors falling due within one year	12	172,820		176,573	
		<u></u>		<u></u>	
Net current assets			781,901		956,746
Net assets			<u>785,594</u>		<u>965,361</u>
The funds of the charity					
Unrestricted funds	14				
General			509,261		597,280
Designated			200,000		223,000
Restricted funds	14		76,333		145,081
Total charity funds			<u>785,594</u>		<u>965,361</u>

The Trustees have prepared financial statements in accordance with Section 398 of the Companies Act 2006 and Section 138 of the Charities Act 2011. These financial statements are prepared in accordance with the special provisions of Part 15 of the Companies Act relating to small companies and constitute the annual financial statements required by the Companies Act 2006 and are for circulation to members of the company.

These financial statements were approved and authorised for issue by the Board of Directors and Trustees on 20 September 2022 and were signed on its behalf by:

.....  Hugh Thornbery (Chair)

.....  Richard Gordon (Hon. Treasurer)

Company Registration No. 03057840

The notes on pages 15 to 26 form part of these financial statements

CHANCE (UK) LIMITED
(A company limited by guarantee)

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2022

	2022 £	2021 £
Net cash generated from operating activities	<u>(146,524)</u>	<u>36,790</u>
Cash flows from investing activities		
Interest income	38	114
Purchase of tangible fixed assets	(2,868)	(3,103)
Disposal of tangible fixed assets	3,726	-
Cash used in investing activities	<u>896</u>	<u>(2,989)</u>
 Increase in cash & cash equivalents in the year	 <u>(145,628)</u>	 <u>33,801</u>
 Cash & cash equivalents at the beginning of the year	 976,745	 942,944
Total cash & cash equivalents at the end of the year	<u><u>831,117</u></u>	<u><u>976,745</u></u>

Reconciliation of net movement in funds to net cashflow from operating activities:

	2022 £	2021 £
Net movement in funds	(179,767)	240,949
Add back depreciation	4,064	8,923
Deduct interest income shown in investment activities	(38)	(114)
(Increase)/decrease in debtors	32,970	(102,659)
(Decrease) / increase in creditors	(3,753)	(110,309)
Net cash generated from operating activities	<u><u>(146,524)</u></u>	<u><u>36,790</u></u>

The notes on pages 15 to 26 form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

1. ACCOUNTING POLICIES

1.1 Basis of preparation of Financial Statements

The financial statements of the charitable company, which is a public benefit under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the Charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

1.2 Preparation of financial statements on a going concern basis

The Charity's Financial Statements shows a net deficit of £179,767 for the year (2021 – net surplus £240,949) and free reserves of £505,568 (2021 – £588,665). The trustees are of the view that these results have secured the immediate future of the Charity for the next 12 to 18 months and on this basis the Charity is a going concern.

1.3 Income

All income is recognized in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Grant income

Grants are credited to the Statement of Financial Activities when the charity is entitled to the funds. Income is only deferred where there are time constraints imposed by the donor or if the funding is performance related.

Where entitlement to grants receivable is dependent upon fulfilment of conditions within the charity's control, the income is recognised when there is sufficient evidence that conditions will be met.

Grants supporting the core activities of the charity and with no specific restrictions placed upon their use are included within donations and legacies. Grants that have specific restrictions placed upon their use are included within income from charitable activities.

Capital grants for the purchase of fixed assets are credited to restricted incoming resources on the earlier date of when they are received or receivable. Depreciation on the related fixed assets are charged against the restricted fund.

Donations and legacies

Donations are recognised in the period in which they are received. Legacy income is recognised when the charity's entitlement is judged to be probable and where the amount can be reliably measured.

Contract income

Income from charitable activities include income recognised as earned (as the related goods and services are provided) under contract.

Investment income

Investment income is included when receivable.

1.4 Volunteers and donated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time is not recognised and refers to the trustees' annual report for more information about their contribution.

NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2022

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

1.5 Expenditure recognition and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the use of resources. Expenditure is classified under the following activity headings:

- (a) Cost of raising funds comprises the cost of employing a fundraiser to obtain grants donations and other fundraising activities and their associated support costs.
- (b) Expenditure on charitable activities include expenditure associated with the main objectives of the Charity and include both direct costs and their associated support costs.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

1.6 Allocation of support and governance costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the Charity's programmes and activities. These costs have been allocated to expenditure on charitable activities. The basis on which support costs have been allocated are set out in note 6.

1.7 Funds structure

The general fund comprises those monies, which may be used toward meeting the charitable objectives of the company at the discretion of the Management Board.

The designated funds are monies set aside out of general funds and designated for specific purposes by the Management Board.

The restricted funds are monies raised for, and their use restricted to, a specific purpose or donations subject to donor imposed conditions.

1.8 Tangible fixed assets and depreciation

Tangible fixed assets (excluding investments) are stated at cost less depreciation. The cost of minor additions or those costing less than £500 are not capitalised. Depreciation is provided at rates calculated to write off the cost or valuation of fixed assets, less their estimated residual value, over their expected useful life on the following basis:

Computer equipment	-	33.33% on cost
Database	-	25% on cost
Fixtures & fittings	-	15% on reducing balance

1.9 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term cash deposits.

1.10 Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

1.11 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

CHANCE (UK) LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2022

1.12 Taxation

The Charity is a registered charity and, therefore, is not liable for Income Tax or Corporation Tax on income derived from its charitable activities, as it falls within the various exemptions available to registered charities.

1.13 Operating leases

All leases are operating leases, and rentals are charged to the Statement of Financial Activities on a straight-line basis over the lease duration. No assets are held under hire purchase agreements.

1.14 Pension

The Charity operates a defined contribution pension scheme on behalf of its employees. Contributions are charged to the Statement of Financial Activities in the period in which they are payable. The assets of the scheme are held separately from those of the Charity in an independently administered fund.

1.15 Judgement and key sources of estimation uncertainty

In the application of the company's accounting policies, the charity is required to make judgments, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

2. DONATIONS AND LEGACIES

	Unrestricted Funds	Restricted Funds	Total 2022	Total 2021
	£	£	£	£
AKO Foundation	25,000	-	25,000	-
CAF Resilience Fund	-	-	-	65,000
Esmee Fairbairn Foundation	70,000	-	70,000	90,000
Garfield Weston Foundation	-	-	-	50,000
John Markland	5,000	-	5,000	-
Kirkland & Ellis International LLP	10,000	-	10,000	10,000
Liberium	5,000	-	5,000	-
Lloyd's Market Charity Awards	-	-	-	25,000
Monat Global	-	-	-	10,812
Teachappy Ltd	5,000	-	5,000	-
The Carlile Foundation	-	-	-	10,000
The Mohan Westlake Foundation	200,000	-	200,000	200,000
Treebeard Trust	-	-	-	20,000
Tuixen Foundation	30,000	-	30,000	30,000
HMRC Job Retention Scheme	-	-	-	13,475
Other donations < £5,000	24,383	-	24,383	28,427
Donated services	8,450	-	8,450	4,000
	<u>382,833</u>	<u>-</u>	<u>382,833</u>	<u>556,714</u>

Donations and legacies in 2021, totalled £556,714, these were attributed £539,239 to unrestricted funds and £17,475 to restricted funds.

The charity is indebted to several organisations for providing the following pro bono professional services and free accommodation. The income equivalents are recognised within income as donations, and corresponding charges included within expenditure under support costs as follows:

- Legal costs relating to lease agreement - £8,000 (2021 - £Nil) included in other direct costs
- Furniture donated - £450 (2021 - £Nil) included in other direct costs
- Meeting space - £Nil (2021 - £4,000) included in premises costs.

CHANCE (UK) LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Cont'd)

FOR THE YEAR ENDED 31 MARCH 2022

3. INCOME FROM CHARITABLE ACTIVITIES

	Unrestricted Funds	Restricted Funds	Total 2022	Total 2021
	£	£	£	£
<i>Early Intervention Services</i>				
Ant Foundation	-	48,628	48,628	12,723
BBC Children in Need	-	-	-	38,000
Berkeley Foundation	-	29,756	29,756	4,951
City of London Corporation	-	-	-	10,000
Big Lottery Fund - Reaching Communities	-	-	-	95,003
Camden Giving	-	26,116	26,116	12,058
Charles Hayward Foundation	-	25,000	25,000	25,000
City Bridge Trust	-	-	-	40,575
Cripplegate Foundation	-	10,625	10,625	19,125
Cripplegate Foundation - Islington Giving	-	24,000	24,000	24,000
David & Ruth Lewis	-	20,000	20,000	-
Department of Health & Social Care	-	19,170	19,170	47,926
Islington CCG	-	76,682	76,682	47,926
Joy Worth Pledge	-	10,000	10,000	4,875
London Borough of Islington	178,000	-	178,000	178,000
London Community Response Fund	-	-	-	19,056
National Lottery Community Fund & Department of Digital Culture Media & Sport	-	-	-	76,553
NHS Lambeth CCG	-	-	-	18,999
Ragamuffins	-	-	-	250
Sir John Cass's Foundation	-	17,408	17,408	45,168
St. James's Place Charitable Foundation	-	-	-	10,000
Treebeard Trust	-	-	-	10,000
Walcot Foundation	-	-	-	8,334
Donated services	-	-	-	19,790
Enthuse.com (Big Give)	-	-	-	6,346
Joy (Big Give)	-	-	-	3,125
The Childhood Trust (Big Give)	-	-	-	3,125
Barnardos / Islington CCG	3,000	-	3,000	12,000
Constable Education Trust	-	-	-	10,000
John Archer - School Workshop	-	-	-	1,000
Westminster Foundation	-	83,333	83,333	10,000
	<u>181,000</u>	<u>390,718</u>	<u>571,718</u>	<u>813,908</u>

NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2022

3. INCOME FROM CHARITABLE ACTIVITIES – Cont/d

Income from charitable activities in 2021, totalled £813,908, these were attributed £229,999 to unrestricted funds and £583,909 to restricted funds.

The charity is indebted to the following organisations and individuals for providing the pro bono services. The income equivalents are recognised within income from charitable activities, and corresponding charges included within expenditure under other direct project costs.

- Organisations providing project consultancy and support - £Nil (2021 - £19,790)

4. INVESTMENT INCOME

	Unrestricted Funds	Restricted Funds	Total 2022	Total 2021
	£	£	£	£
Interest on cash deposits	38	-	38	114
	<u>38</u>	<u>-</u>	<u>38</u>	<u>114</u>

Investment income in 2021 of £114 was attributed to unrestricted funds.

5. ANALYSIS OF EXPENDITURE

	Fundraising Costs	Early Intervention Services	Total 2022	Total 2021
	£	£	£	£
Staff costs	34,730	731,486	766,216	782,462
Volunteers' expenses	-	14,015	14,015	26,804
Other direct costs	1,980	126,368	128,348	174,174
Fundraising costs	30,508	-	30,508	23,413
Support costs (Note 6)	4,452	137,613	142,066	102,261
Governance costs (Note 6)	1,667	51,537	53,204	20,673
	<u>73,337</u>	<u>1,061,019</u>	<u>1,134,356</u>	<u>1,129,787</u>

Of the £1,134,356 expenditure in 2022 (2021 - £1,129,787), £451,890 was charged to unrestricted funds (2021 - £552,691), £223,000 was charged to designated funds (2021 - £Nil) and £459,466 to restricted funds (2021 - £577,096).

CHANCE (UK) LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2022

6. ANALYSIS OF SUPPORT AND GOVERNANCE COSTS

The Charity initially identifies the costs of its support functions. It then identifies those costs which relate to the governance function. Governance costs and other support costs are apportioned separately between charity's key activities undertaken (see note 5) in the year. All the general support and governance costs are allocated to activities at different percentages, based on the basis of staff time relating to each activity.

	General Support	Governance Function	Total 2022	Total 2021
	£	£	£	£
Staff costs	102,489	44,634	147,123	40,593
Premises and equipment costs	26,952	-	26,952	14,176
Communication costs	253	-	253	3,419
Information technology costs	3,312	-	3,312	3,915
Legal and professional costs	3,266	675	3,941	40,745
Other office costs	1,730	35	1,765	3,723
Depreciation	4,064	-	4,064	8,923
Audit fees	-	7,860	7,860	7,440
	<u>142,066</u>	<u>53,204</u>	<u>195,270</u>	<u>122,934</u>

7. NET INCOME / (EXPENDITURE) FOR THE YEAR

	2022 £	2021 £
Net movement in funds is shown after charging:		
Depreciation on tangible fixed assets	4,064	8,923
Payment under operating lease	44,799	48,563
Auditor's remuneration - Audit Fees	4,800	6,120
Auditor's remuneration - Non Audit Fees	<u>3,060</u>	<u>1,320</u>

8. ANALYSIS OF STAFF COSTS, TRUSTEES REMUNERATION AND EXPENSES, AND COST OF KEY MANAGEMENT PERSONNEL

	2022 £	2021 £
STAFF COSTS		
Salaries	726,451	728,650
Social security costs	66,086	65,093
Pension costs	25,523	29,311
	<u>818,060</u>	<u>823,054</u>

The number of employees whose emoluments as defined for taxation purposes amounted to over £60,000 in the year was as follows:

	2022	2021
£70,001 - £80,000	1	1

No trustee received any remuneration during the year (2021 - £Nil). No trustees received reimbursement of expenses during the year (2021- £Nil).

The key management personnel of the charity are shown on page 7 and include the Executive Director. The total employee benefits of the key management personnel of the charity were £233,401 (2021 - £212,232).

CHANCE (UK) LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Cont/d)

FOR THE YEAR ENDED 31 MARCH 2022

9. STAFF NUMBERS

The average monthly head count was 24 (2021 - 30) and the average monthly full-time number of staff employed by the charity during the period was as follows:

	2022	2021
Early Intervention Services	20.5	18.0
Support and governance	2.5	0.5
Fundraising	0.5	1.5
	<u>23.5</u>	<u>20.0</u>

10. TANGIBLE FIXED ASSETS

	2022	2021
Net book value:	£	£
Computer Equipment	2,306	2,290
Fixtures, fittings and equipment	1,387	6,325
Database	-	-
	<u>3,693</u>	<u>8,615</u>

	Computer Equipment	Fixtures, fittings & equipment	Database	Total
	£	£	£	£
COST				
Opening balance	23,162	14,762	23,646	61,570
Additions	2,868	-	-	2,868
Disposals	(16,686)	(12,842)	-	(29,528)
Closing balance	<u>9,344</u>	<u>1,920</u>	<u>23,646</u>	<u>34,910</u>
DEPRECIATION				
Opening balance	20,872	8,437	23,646	52,955
Charge for the year	3,115	949	-	4,064
Disposals	(16,949)	(8,853)	-	(25,802)
Closing balance	<u>7,038</u>	<u>533</u>	<u>23,646</u>	<u>31,217</u>
NET BOOK VALUES				
As at 31 March 2022	<u>2,306</u>	<u>1,387</u>	<u>-</u>	<u>3,693</u>
As at 31 March 2021	<u>2,290</u>	<u>6,325</u>	<u>-</u>	<u>8,615</u>

CHANCE (UK) LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Cont/d)

FOR THE YEAR ENDED 31 MARCH 2022

11. DEBTORS

	2022	2021
	£	£
Debtors	100,682	137,390
Other Debtors	16,435	15,515
Prepayments	6,487	3,669
	<u>123,604</u>	<u>156,574</u>

12. CREDITORS: amounts falling due within one year

	2022	2021
	£	£
Trade Creditors	12,058	11,586
Taxation and social security	17,057	19,177
Other Creditors	4,412	4,953
Accruals	14,340	7,440
Deferred Income (Note 13)	124,953	133,417
	<u>172,820</u>	<u>176,573</u>

13. DEFERRED INCOME

	2022	2021
	£	£
Balance as at 1st April	133,417	242,706
Amount released to income in the year	(133,417)	(242,706)
Amount deferred in the year	124,953	133,417
	<u>124,953</u>	<u>133,417</u>

Deferred income represents the following grant income:

- Ant Foundation £27,786 towards My Future mentoring programme, supporting children with social, emotional and behavioural difficulties.
- Berkeley Foundation £25,000 towards My Future mentoring programme, supporting children with social, emotional, behavioural difficulties.
- Barnardos £10,000 towards delivery of school based workshops supporting children in year 6 in Islington
- Camden giving £10,000 towards the delivery of My Future in Camden
- Westminster foundation £16,666 towards delivery of the children and family services in the London Borough of Westminster.
- London Borough of Islington £500 towards the delivery of mentoring services in the London Borough of Islington
- Westminster Almshouses £10,000 towards mentoring services in Westminster.
- Draper foundation £25,000 to support the delivery of early intervention services.

CHANCE (UK) LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Cont/d)

FOR THE YEAR ENDED 31 MARCH 2022

14. ANALYSIS OF MOVEMENT IN FUNDS

	Balance at 01.04.21 £	Income £	Expenditure £	Transfer £	Balance at 31.03.22 £
<u>Unrestricted Funds</u>					
General Funds	597,280	563,871	451,890	(200,000)	509,261
Designated Development Fund	223,000	-	223,000	200,000	200,000
	<u>820,280</u>	<u>563,871</u>	<u>674,890</u>	<u>-</u>	<u>709,261</u>
<u>Restricted Funds</u>					
Ant Foundation	12,723	48,628	61,351	-	-
BBC Children in Need	39,054	-	39,054	-	-
Berkeley Foundation	-	29,756	28,235	-	1,521
City of London Corporation	7,500	-	7,500	-	-
Camden Giving	-	26,116	26,116	-	-
Charles Hayward Foundation	-	25,000	25,000	-	-
Cripplegate Foundation	9,748	10,625	20,373	-	-
Cripplegate Foundation - Islington Giving	3,202	24,000	27,202	-	-
David & Ruth Lewis	-	20,000	6,183	-	13,817
Department of Health & Social Care	-	19,170	19,170	-	-
Islington CCG	-	76,682	76,682	-	-
Future	10,000	-	-	-	10,000
Home Office	14,173	-	-	-	14,173
Joy Worth Pledge	2,719	10,000	2,479	-	10,240
Ragamuffins	250	-	250	-	-
Sir John Cass's Foundation	15,333	17,408	32,741	-	-
Theirworld	7,858	-	7,858	-	-
Enthuse.com (Big Give)	6,346	-	6,346	-	-
Joy (Big Give)	3,125	-	3,125	-	-
The Childhood Trust (Big Give)	3,125	-	3,125	-	-
Constable Education Trust	9,925	-	8,668	-	1,257
Westminster Foundation	-	83,333	58,008	-	25,325
Total Restricted Funds	<u>145,081</u>	<u>390,718</u>	<u>459,466</u>	<u>-</u>	<u>76,333</u>
Total Funds	<u>965,361</u>	<u>954,589</u>	<u>1,134,356</u>	<u>-</u>	<u>785,594</u>

CHANCE (UK) LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Cont/d)

FOR THE YEAR ENDED 31 MARCH 2022

14. ANALYSIS OF MOVEMENT IN FUNDS – Cont/d

Analysis of movement in funds – previous year

	Balance at 01.04.20 £	Income £	Expenditure £	Balance at 31.03.21 £
Unrestricted Funds				
General Funds	380,619	769,352	552,691	597,280
Designated Development Fund	223,000	-	-	223,000
	<u>603,619</u>	<u>769,352</u>	<u>552,691</u>	<u>820,280</u>
Restricted Funds				
Mentoring & Parent programme				
Ant Foundation	-	12,723	-	12,723
BBC Children in Need	15,729	38,000	14,675	39,054
Berkeley Foundation	24,088	4,951	29,039	-
City of London Corporation	-	10,000	2,500	7,500
Big Lottery Fund - Reaching Communities	-	95,003	95,003	-
Camden Giving	-	12,058	12,058	-
Charles Hayward Foundation	-	25,000	25,000	-
City Bridge Trust	-	40,575	40,575	-
Cripplegate Foundation	6,250	19,125	15,627	9,748
Cripplegate Foundation - Islington Giving	-	24,000	20,798	3,202
Department of Health & Social Care	23,907	47,926	71,833	-
Future	10,000	-	-	10,000
Home Office	14,213	-	40	14,173
Islington CCG	-	47,926	47,926	-
Joy Worth Pledge	-	4,875	2,156	2,719
London Community Response Fund	-	19,056	19,056	-
National Lottery Community Fund & Department of Digital Culture Media & Sport	-	76,553	76,553	-
Ragamuffins	-	250	-	250
Sir John Cass's Foundation	12,089	45,168	41,924	15,333
St. James's Place Charitable Foundation	-	10,000	10,000	-
Thomas's Schools Foundation	1,302	-	1,302	-
Walcot Foundation	-	8,334	8,334	-
Donated services	-	19,790	19,790	-
	<u>107,578</u>	<u>561,313</u>	<u>554,189</u>	<u>114,702</u>
Girls Project				
Theirworld	9,208	-	1,350	7,858
Enthuse.com (Big Give)	-	6,346	-	6,346
Joy (Big Give)	-	3,125	-	3,125
The Childhood Trust (Big Give)	-	3,125	-	3,125
	<u>9,208</u>	<u>12,596</u>	<u>1,350</u>	<u>20,454</u>
Workshops & Training				
Barnardos / Islington CCG	500	-	500	-
Constable Education Trust	-	10,000	75	9,925
	<u>500</u>	<u>10,000</u>	<u>575</u>	<u>9,925</u>
Donations & legacies				
Staff costs	3,507	13,475	16,982	-
Premises	-	4,000	4,000	-
	<u>3,507</u>	<u>17,475</u>	<u>20,982</u>	<u>-</u>
Total Restricted Funds	<u>120,793</u>	<u>601,384</u>	<u>577,096</u>	<u>145,081</u>
Total Funds	<u>724,412</u>	<u>1,370,736</u>	<u>1,129,787</u>	<u>965,361</u>

NOTES TO THE FINANCIAL STATEMENTS (Cont/d)

FOR THE YEAR ENDED 31 MARCH 2022

14. ANALYSIS OF MOVEMENT IN FUNDS – Cont/d

Description, nature and purpose of funds:

General funds:

General fund represents funds available to spend at the discretion of the Trustees after allowing for all the designated funds.

Development Fund:

Funds designated by Trustees to support the delivery of the our new organisational strategy and allow the organisation to respond to the impact of the cost of living crisis over the next two years.

Restricted funds:

Early Intervention Services

These services are the core of our work supporting children and their families and include universal services - which cover a range of school workshops useful for all children, targeted groups aimed at building social and emotional skills through a range of fun activities which run over a number of weeks and tackle specific needs and our intensive mentoring offer for those who benefit from longer term, more intensive and focused 121 support. Alongside this runs our parenting support for parents and carers. Delivery of these services are undertaken by a team of Youth Workers, managed by Youth Worker Managers and Parent Programme Managers who are supported by Head of Services and Services Lead roles. The work is also overseen by the CEO.

Staff costs

The funding received towards the salary costs of Senior Managers within the organisation and support staff who enable the organisation to run efficiently.

Professional advice, Administration services and Meeting space

The Charity is indebted to organisations and individuals who provided pro bono services and free accommodation to the charity as well as those services that provide expert and specialist advice needed to run the organisation.

15. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	General Funds £	Designated Funds £	Restricted Funds £	Total 2022 £
Fixed assets	3,693	-	-	3,693
Net Current assets	505,568	200,000	76,333	781,901
	<u>509,261</u>	<u>200,000</u>	<u>76,333</u>	<u>785,594</u>

CHANCE (UK) LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2022

15. ANALYSIS OF NET ASSETS BETWEEN FUNDS – Cont/d

Analysis of net assets between funds – previous year

	General Funds £	Designated Funds £	Restricted Funds £	Total 2021 £
Fixed assets	8,615	-	-	8,615
Net Current assets	588,665	223,000	145,081	956,746
	<u>597,280</u>	<u>223,000</u>	<u>145,081</u>	<u>965,361</u>

16. OPERATING LEASE COMMITMENTS

The charity has operating lease commitments as shown below:

	Land & buildings	
	2022 £	2021 £
Under one year	35,196	48,000
Two to five years	61,593	192,000
More than five years	-	136,000
	<u>96,789</u>	<u>376,000</u>

17. PENSION COMMITMENTS

During the year the company had paid contributions to the pension fund of £25,523 (2021 – £29,311). The charity had accrued pension contributions of £4,412 (2021 - £4,953).

18. RELATED PARTY TRANSACTIONS

Details of transactions with trustees and senior management are in note 8. There are no other related party transactions.

CHANCE (UK) LIMITED

England & Wales - Charity number 1046947

Accounts

Registered Company Number: 03057840
Registered Charity Number: 1046947

CHANCE (UK) LIMITED
(A company limited by guarantee)

**TRUSTEES' REPORT
AND AUDITED FINANCIAL STATEMENTS**

FOR THE YEAR ENDED 31 MARCH 2021

**SKS Audit LLP
3 Sheen Road
Richmond Upon Thames
TW9 1AD**

CHANCE (UK) LIMITED
(A company limited by guarantee)

**CONTENTS OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

	Page
Trustees' Report	2 - 8
Independent Auditor's Report	9 - 11
Statement of Financial Activities	12
Balance Sheet	13
Cash Flow Statement	14
Notes to the Financial Statements	15 - 26

CHANCE (UK) LIMITED
(A company limited by guarantee)

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 MARCH 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2021. The trustees have adopted the provisions of Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OUR PURPOSE AND ACTIVITIES

The mission of Chance UK is:

Chance UK is an early intervention organisation which supports children aged 5 – 13 and their families. Our work helps children to develop their social and emotional skills including self-esteem, resilience and self-regulation.

Many of the children we work with will experience emotional and behavioural difficulties and we support them to develop their skills, confidence and aspirations through a structured, solutions focused mentoring programme. During the mentoring period, our children work towards goals that improve their behaviour, experiential learning and raise their self-esteem and aspirations for their future.

Mentoring is currently carried out by our vetted, trained & managed mentors who support the reductions in children's emotional and behavioural difficulties and an increase in their pro-social behaviour. These are measured using the SDQ at the beginning and end of the programme.

Additionally, Chance UK Programme Managers liaise as necessary with those involved in the child's life; schools and children's services. Alongside this work, Chance UK's Parent Programme Managers offer parents and carers practical, emotional and signposting support. This reduces the level of stress in families and helps to changes during the mentoring year to remain supported after our work with children has stopped.

Public benefit statement

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'public benefit: running a charity (PD2)'. The achievements and activities above demonstrate the public benefit arising through the Charity's activities.

Our volunteers

The Trustees of Chance (UK) Limited are grateful for the contribution of volunteer mentors and for their time and dedication to the children they are matched with – particularly during such a challenging year. The charity has calculated that the total volunteer hours during the year is 19,790 hours from 88 individuals. The challenges of the year have meant it has been difficult to recruit sufficient volunteers this year and in light of this and other considerations, the organisation has trialled the use of youth worker mentors.

Achievements and Performance

This year Chance UK have:

- Supported over 240 children via our mentoring programmes
- Supported 178 parents and carers via our parent programme
- Adapted and delivered services online as needed to meet Government guidelines
- Provided an outreach support service to families during the isolation of lockdown
- Worked in Islington, Lambeth, Southwark and Westminster
- Supported over 600 children via our class room workshops

This past year has been a year like no other, The past 12 months have been challenging for the children and families we support, the staff team and the organisation as a whole as we have responded to the COVID 19 pandemic, the restrictions in place and their impact.

CHANCE (UK) LIMITED
(A company limited by guarantee)

TRUSTEES' REPORT (Cont/d)

FOR THE YEAR ENDED 31 MARCH 2021

The organisation responded to the challenges of COVID swiftly - moving online and adapting our services so that all mentoring relationships and parent support could be delivered virtually. This was no easy feat and we are proud of how the team pulled together to adapt content and support mentors and children, so that more than 100 relationships could move online within weeks of the lock-down. We were also able to successfully fundraise and provide equipment for those families where online access was not possible so that this was not a barrier for the children to access support during this time.

As a result of the disruption to schools and our supply of volunteers caused by Covid we needed to pause new starts to our programmes for a 3 month period in mid 2020. As a result, we accessed the government furlough scheme for 3 employees whose roles were affected by these changes. Staff have also been working from home over the course of the year and face to face services were stopped and restarted in line with Government guidance.

The financial impact of the COVID pandemic was mitigated for the organisation this financial year as we were able to access additional funding from Government and charitable Foundations. This enabled us to absorb the increased cost of delivering services and the significant disruption to the funding pipeline. However, we anticipate that the impact of this disruption will be felt in the coming two years and that designated funds will need to be accessed in full during this time.

Another significant change to our service this year was piloting the use of paid youth worker mentors to support children. This enabled us to deliver a timely and high-quality service over the year and ensure that children who needed our support were able to receive this during a time when many were not in school and reported greater levels of isolation and worry.

Participating children who presented with high levels of emotional and/or behavioural difficulties, as measured by the Goodman's Strengths and Difficulties Questionnaire (SDQ) saw some very positive outcomes with difficulties reducing in 85% of children at home and 89% at school.

This year we have been supporting parents and carers placed under greater pressure as a result of COVID. Over the lockdown period, we have supported parents with maintaining a routine, minimising screen time as well as coping with bereavement. Many parents also struggled during this time due to isolation and a lack of indoor space and many reported having anxiety attacks and worries about leaving the house. We also supported parents with advice about how to answer their children's questions around race and discrimination following the murder of George Floyd and to have age appropriate conversations with children, explaining the different situations that they may face and supporting their confidence in self-identity and self-awareness.

The Black Lives Matter movement also prompted whole organisation reflection on our collective role in tackling discrimination and a commitment to being more explicitly anti-racist. We have published our Anti-Discrimination action plan which sets out four priority areas of focus for the organisation: Education, Training and Development; Our People; Children and Families and Infrastructure. In this plan we set out our ambitions around developing organisational knowledge and resources as well as more opportunities for people and communities experiencing racial inequalities.

Our focus on supporting children with the important transition between primary and secondary school has continued and developed this year. In addition to our partnership with Barnardo's which has supported 324 children in the London Borough of Islington, we have also supported 288 children in Westminster via our class based workshops.

Our STEP programme provides more intensive mentoring for children who have accessed Social, Emotional or Mental Health services during the year 6 to 7 change. Funded by the Department of Health and Social Care this year we have been able to support 25 children during this challenging time with positive results.

Dartlington Service Design Lab concluded their evaluation of the My Future Programme - which trialled a new curriculum and group based approach to the delivery of social and emotional skills to children with emotional and behavioural difficulties. The evaluation showed some very positive outcomes including a highly statistically significant decrease in emotional and behavioural difficulties pre and post intervention.

As well as developing new models of working and increasing the number of children served, we have used our accumulated expertise to influence the wider sector, championing early intervention and pushing for change that will lead to better outcomes for all children and young people.

The organisation has continued to spread and share learning and insights from our work - speaking at the Children and Young People Now Evidence and Evaluation Conference and the international Evidence and Implementation Summit.

TRUSTEES' REPORT (Cont'd)

FOR THE YEAR ENDED 31 MARCH 2021

FINANCIAL REVIEW

The Statement of Financial Activities showed net surplus of £240,949 (2020 - £439,286) for the year and reserves stand at £965,361 (2020 - £724,412). Net unrestricted fund surplus for the year of £216,661 (2020 - £362,644), and restricted funds surplus of £24,288 (2020 - £76,642). The financial position at the end of the year revealed by the Balance Sheet, shows net current assets or working capital of £956,746 (2020 - £709,977). The net book value of fixed assets held, all of which are used directly for charitable purposes, amounted to £8,615 (2020 - £14,435).

Despite the significant disruption to our funding pipeline following COVID 19 - we were fortunate to have had a positive financial year and finished the year with a surplus of £240,949. We continue to have access to the Trustees designated funds of £223,000 to support the delivery of the organisation's growth strategy and allow the organisation to respond to the unprecedented impact of the COVID 19 on service delivery and uncertainty in the funding landscape over the next couple of years.

The management and trustees maintained strong controls over the finances of the charity during the year to ensure that a balanced result was achieved.

Principal Funding Sources

Principal funding sources are currently donations and grants received from corporate, private donors and statutory bodies.

Investment powers and policy

Under the Memorandum and Articles of Association, the charity has the power to make any investment which the trustees see fit. The trustees have considered the most appropriate policy for investing funds and have found that cash deposits meet their requirements to generate income.

Reserves policy

The Directors consider it prudent to maintain an adequate balance of unrestricted funds to cover the Charity's contractual commitments and ideally aim to have 3 months running costs, excluding donated services, in reserve. Currently the charity has approximately 4 months running costs in free reserves. Trustees consider the additional month of reserves to be prudent in light of the uncertainty of current circumstances surrounding COVID 19.

The Directors consider that the Charity's reserves will enhance the services provided and provide financial security for the future. As at the year end the financial statements showed reserves of £965,361 (2020 - £724,412), of which £145,081 (2020 - £120,793) was restricted. In addition, the Trustees have set aside designated fund totalling £223,000 (2020 - £223,000) for the specific purpose of organisational development over the next 12 - 18 months. The reserves held in unrestricted funds, which have not been designated or invested in fixed assets, at the 31 March 2021 were £588,665 (2020 - £366,184).

Looking to the Future

We look forward to 2021/22. We are due to publish a new organisational strategy which builds on the growth we have seen within the organisation during the lifetime of our previous 2018 - 21 ambitions. We are proud to have achieved much of what we set out despite the disruptions of the year we have faced.

In our new strategy, we will set out how we will learn from the ways in which we have adapted to delivery during COVID and how the organisation can play its role in meeting the challenges which this year has amplified for so many children and families.

We believe that our work will be critical in supporting children and families and society as a whole to recover from the negative impacts of the challenges of the pandemic and past year of disruption and create a better society for future generations.

We believe that 2021 - 22 will be a more difficult financial year for the organisation. We are already seeing significant disruption to our funding pipeline and combined with the changes in operating model we are planning for the anticipated decrease in income. In order to reduce the impact of this on the delivery of our strategic objectives and to ensure continued delivery of services we plan to use a significant portion of the designated reserves in the 21/22 financial year and any remainder in the 22/23 financial year.

CHANCE (UK) LIMITED
(A company limited by guarantee)

TRUSTEES' REPORT (Cont/d)

FOR THE YEAR ENDED 31 MARCH 2021

In preparation for this next phase we are joined by five new Trustees bringing strengths in change management, legal expertise, governance and fundraising as well as lived experience of the issues Chance UK works on and we are pleased that these excellent appointments also further diversify membership of the Board.

We have also made a significant shift in our operating model going into 2021/22. The organisation has always been committed to using evidence and outcomes data to inform the development of our services and adjusting our ways of intervening with children and families to ensure the best possible outcomes and the most effective use of charitable funds and money. The introduction of youth workers to the organisation has provided us with the opportunity to reflect on the best way of delivering our mentoring. We have now had a chance to study this work and conduct a thorough review and we can see that the evidence shows improved outcomes for children across the key measures such as SDQ scores and Child Hope Scores when working with Youth Worker mentors as well as additional benefits such as fewer missed sessions and more timely matches. In light of these findings, the Board has decided that we will be using this model going forwards.

We are enormously grateful to all our brilliant volunteers over the years for their passionate belief in the children in their care and the support they have offered. There will always be a special place for volunteers within the organisation and we will be offering new ways to harness this positive influence and experience within our work to raise aspirations and broaden the opportunities available to the children we support.

We believe that 2021 - 22 will be a more difficult financial year and that given the disruption to the funding pipeline as well as the changes in operating model that a significant portion of the designated reserves will be utilised during this time.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

Chance (UK) Limited is registered under the Companies Act 1985 as a company limited by guarantee and not having a capital divided by shares.

The company was incorporated on 17 May 1995 and is a registered charity constituted as a limited company under the Memorandum and Articles of Association. The charity registration number is 1046947 and the company registration number is 03057840.

Recruitment and appointment of Trustees

As set out in the Articles of Association the chair of the Trustees is nominated by Chance (UK) Limited. The Directors of the organisation are also the charity trustees for the purposes of charity law.

The Board of Trustees has power to appoint additional Trustees as it considers fit to do so.

The Trustees in office in the year are set out on page 8. The Trustees have no beneficial interest in the company other than as members. The Trustees are also the directors of the company. All of the Trustees are members of the company and guarantee to contribute £1 in the event of winding up. The Board has the power to appoint additional Directors.

Trustee Induction and training

The Trustees maintain a good working knowledge of charity and company law and best practise by regular reading of charity press articles and scrutiny of Companies House, Charity Commission, other Government and voluntary organisation advisory websites. New Trustees are given copies of the Memorandum and Articles of Association and copies of previous year's minutes and attend an induction session given by an experienced Trustee.

Organisation

It is governed by the Board of Directors, which sets the overall framework. The Chief Executive Officer and her staff team are then delegated full responsibility for implementation within this framework. The Board and organisation are also supported by an Advisory Council that meets at least semi-annually.

Related parties

The charity works closely with other similar organisations as detailed in the achievements and performance section of the Trustees Report below. None of the charity's trustees are directors or trustees of these other organisations.

TRUSTEES' REPORT (Cont/d)

FOR THE YEAR ENDED 31 MARCH 2021

Pay policy for senior staff

The pay and remuneration of the charity's key management personnel is reviewed annually by the Trustees taking into account the individual's performance and the charity's financial position.

Risk Management

The Trustees have overall responsibility for ensuring that the organisation operates an appropriate system of controls, financial and otherwise, to provide reasonable assurance that:

- the charity is operating efficiently and effectively
- proper records are maintained and financial information is reliable and accurate
- the charity has an appropriate framework for safeguarding all who come into contact with Chance UK
- the charity complies with relevant laws and regulations

The Finance Sub Committee established in 2019 is responsible for ensuring the maintenance and integrity of Chance UK's financial systems, processes, information and reporting. This has included:

- ensuring that there is a proper system and allocation of responsibilities for the day-to-day monitoring of financial controls
- monitoring and reviewing the budgeting process, financial performance & procurement
- reviewing the nature and scope of the external audit, and any matter raised, for the attention of management. Any significant findings or identified risks are examined so that appropriate action can be taken
- ensuring compliance with relevant laws and regulations
- keep under review the adequacy and effectiveness of the Charity's risk register and risk management systems including relevant procedures and policies
- reviewing the Charity's arrangements in relation to reserves, including its reserves policy
- reporting regularly to the Board on the Charities performance on these issues as well as an annual review of the Committee's Terms of Reference and its own effectiveness and recommend any changes to the Board

Risk management and internal control

The systems of control operated within the organisation are designed to provide reasonable assurance against material mis-statement or loss. They include:

- the preparation of a three-year organisational strategy
- annual business planning, budgeting, and cash flow forecasting
- regular consideration by the trustees of actual results compared with budgets, forecasts and trends cash flow, and reserves levels
- delegated budget authority to operational staff and clear financial procedures

The Board have identified a number of key risks as part of the risk management process which may threaten our ability to deliver the organisation's 3-year strategy. The risks are regularly reviewed by the Board and include:

- Disruption of funding pipeline due to COVID
- Infrastructure and internal processes do not keep pace with the changing environment.
- Reputational risk
- Lack of volunteers
- Business continuity during the disruption of COVID

All risks have controls and mitigation plans in place, and where appropriate, contingency plans. These include:

- an adjusted budget in response to changing environment
- accessing emergency support including funding schemes
- developing the organisations capacity to manage a significant growth in the number of programmes delivered – including through securing additional staff for delivery, creating additional management posts as needed to provide oversight and support and investing in relevant infrastructure and training
- equipping all staff to work from home
- adapting models of delivery so that services can safely continue online
- using paid staff instead of volunteers

CHANCE (UK) LIMITED
(A company limited by guarantee)

TRUSTEES' REPORT (Cont/d)

FOR THE YEAR ENDED 31 MARCH 2021

Safeguarding Risks

Chance UK worked with just over 800 children this year including just under 250 who benefit from our mentoring programme. Safeguarding remains therefore a key element of our day to day work as well as fundamental to the delivery of our mission.

The safeguarding policy is regularly reviewed in line with statutory and good practice guidance. The safeguarding lead sits on the Islington Safeguarding Board.

The Head of Service and Operations acts as the Safeguarding Lead for the organisation supported by two Deputy Safeguarding Leads and a wider safeguarding team who meet monthly to discuss specific cases, review process, or plan updates or focus areas. The organisation reports quarterly to the Board on performance in this area.

All volunteers have DBS checks and two professional references before being able to begin volunteering with the organisation. Staff all have up to date DBS checks and are required to attend safeguarding training as part of their induction. This is refreshed every two years (at an appropriate level), and records of this maintained.

Volunteers receive safeguarding training as part of their preparation for volunteering and their responses tested at interview as part of our safer recruitment process assessing suitability for the role.

This year we have also introduced an out of hours safeguarding line which is managed by Head of Service and Operations and Head of Service and Impact.

As part of the day to day role of case management, safeguarding concerns are raised, logged, advised and followed through. The organisation seeks advice from, and makes referrals to social care in line with our policies and procedures.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company Number: 03057840 (England and Wales)

Registered Charity Number: 1046947

Directors and Trustees: Hugh Thornbery, CBE – Chair
Richard Gordon – Hon. Treasurer
Marvin Joseph Campbell – (Appointed on 23.03.2021)
Helen Louise Fletcher – (Appointed on 23.03.2021)
Cristina Otelea – (Appointed on 23.03.2021)
Janet Mokades
Debashish Dey
Mary Mulvey-Oates
Andrew Davidson – (stepped down 23.03.2021)
Elizabeth Phillips – (appointed 23.03.2021)

Secretary: Geethika Jayatilaka

Chief Executive Officer: Geethika Jayatilaka

Senior Management Team: Ross Adams – Senior Programme Manager (until 30.09.2020)
Samantha Darrell – Head of Services and Operations
Mwila Mulenshi – Head of Services and Impact
Sophie Bainton – Head of Income Generation

Registered Office: Unit S1-S2, 89-93 Fonthill Road, London N4 3JH

Senior Statutory Auditor: James Foscett

Auditors: SKS Audit LLP, 3 Sheen Road, Richmond Upon Thames, TW9 1AD

Bankers: The Co-operative Bank, 1 Islington High Street, London N1 9TR

CHANCE (UK) LIMITED
(A company limited by guarantee)

TRUSTEES' REPORT (Cont/d)

FOR THE YEAR ENDED 31 MARCH 2021

TRUSTEES' RESPONSIBILITY STATEMENT

The Trustees (who are also directors of Chance (UK) Limited for the purposes of company law) are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently
- observe the methods and principles in the Charities SORP
- make judgements and estimates that are reasonable and prudent
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

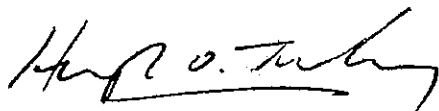
The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website.

AUDITORS

The auditors, SKS Audit LLP, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 28th September 2021 and signed on its behalf by:



HUGH THORNBERRY, CBE
CHAIR

28th SEPTEMBER 2021

REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF CHANCE (UK) LIMITED

Opinion

We have audited the financial statements of Chance (UK) Limited for the year ended 31 March 2021, which comprise the Statement of Financial Activities (Summary Income and Expenditure Account), the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2021 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- The trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- The trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least 12 months from the date when the financial statements are authorised for issue.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the trustees' report, which includes the director's report prepared for the purpose of company law for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The directors' report included in the trustees' report has been prepared in accordance with applicable legal requirements.

REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF CHANCE (UK) LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us;
- the financial statements are not in agreement with the accounting records and returns;
- certain disclosures of trustees' remuneration specified by law are not made;
- we have not received all the information and explanations we require for our audit;
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the directors' report and take advantage of the small companies exemption from the requirement to prepare the strategic report.

Responsibilities of directors

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Discussions were held with, and enquiries made of, management and those charged with governance with a view to identifying those laws and regulations that could be expected to have a material impact on the financial statements. During the engagement team briefing, the outcomes of these discussions and enquiries were shared with the team, as well as consideration as to where and how fraud may occur in the entity.
- The following laws and regulations were identified as being of significance to the entity:
 - Those laws and regulations considered to have a direct effect on the financial statements include UK financial reporting standards, Company Law, Charities Act, Tax and Pensions legislation, and distributable profits legislation.
 - It is considered that there are no laws and regulations for which non-compliance may be fundamental to the operating aspects of the charity.
- Audit procedures undertaken in response to the potential risks relating to irregularities (which include fraud and non-compliance with laws and regulations) comprised of: inquiries of management and those charged with governance as to whether the charitable company complies with such laws and regulations; enquiries with the same concerning any actual or potential litigation or claims; inspection of relevant legal correspondence; review of board minutes; testing the appropriateness of entries in the nominal ledger, including journal entries; reviewing transactions around the end of the reporting period; and the performance of analytical procedures to identify unexpected movements in account balances which may be indicative of fraud.

REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF

CHANCE (UK) LIMITED

- No instances of material non-compliance were identified. However, the likelihood of detecting irregularities, including fraud, is limited by the inherent difficulty in detecting irregularities, the effectiveness of the entity's controls, and the nature, timing and extent of the audit procedures performed. Irregularities that result from fraud might be inherently more difficult to detect than irregularities that result from error. As explained above, there is an unavoidable risk that material misstatements may not be detected, even though the audit has been planned and performed in accordance with ISAs (UK).

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



James Foskett (Senior Statutory Auditor)
for and on behalf of SKS AUDIT LLP
3 Sheen Road
Richmond Upon Thames
TW9 1 AD

28th SEPTEMBER 2021

CHANCE (UK) LIMITED
(A company limited by guarantee)

STATEMENT OF FINANCIAL ACTIVITIES

FOR THE YEAR ENDED 31 MARCH 2021

SUMMARY INCOME AND EXPENDITURE ACCOUNT

	Notes	Unrestricted Funds General Funds	Designated Funds	Restricted Funds	2021	2020
		£	£	£	£	£
Income						
Donations and legacies	2	539,239	-	17,475	556,714	422,073
Income from charitable activities	3	229,999	-	583,909	813,908	1,076,053
Investment income	4	114	-	-	114	149
Total Income		<u>769,352</u>	<u>-</u>	<u>601,384</u>	<u>1,370,736</u>	<u>1,498,275</u>
Expenditure						
Cost of raising funds	5	109,115	-	-	109,115	95,459
Expenditure on charitable activities	5	443,576	-	577,096	1,020,672	963,530
Total expenditure		<u>552,691</u>	<u>-</u>	<u>577,096</u>	<u>1,129,787</u>	<u>1,058,989</u>
Net Income/(expenditure) and net movement in funds for the year		216,661	-	24,288	240,949	439,286
<i>Reconciliation of funds</i>						
Total funds, brought forward		380,619	223,000	120,793	724,412	285,126
Total funds, carried forward		<u>597,280</u>	<u>223,000</u>	<u>145,081</u>	<u>965,361</u>	<u>724,412</u>

Continuing Operations

None of the company's activities were acquired or discontinued during the above two financial periods.

Total recognized gains and losses

The company has no recognised gains or losses other than the above movement in funds for the above two financial periods.

The notes on pages 15 to 26 form part of these financial statements

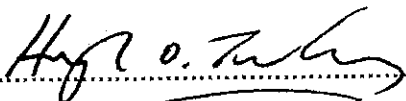
CHANCE (UK) LIMITED
(A company limited by guarantee)

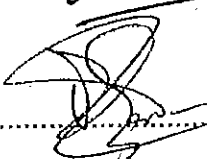
BALANCE SHEET AS AT 31 MARCH 2021

	Notes	2021	2020
		£	£
Fixed assets			
Tangible fixed assets	10	8,615	14,435
Current assets			
Debtors	11	156,574	53,915
Cash at bank and in hand		976,745	942,944
		<u>1,133,319</u>	<u>996,859</u>
Liabilities			
Creditors falling due within one year	12	176,573	286,882
		<u></u>	<u></u>
Net current assets		956,746	709,977
Net assets		<u>965,361</u>	<u>724,412</u>
The funds of the charity			
Unrestricted funds	14		
General		597,280	380,619
Designated		223,000	223,000
Restricted funds	14	145,081	120,793
Total charity funds		<u>965,361</u>	<u>724,412</u>

The Trustees have prepared financial statements in accordance with Section 398 of the Companies Act 2006 and Section 138 of the Charities Act 2011. These financial statements are prepared in accordance with the special provisions of Part 15 of the Companies Act relating to small companies and constitute the annual financial statements required by the Companies Act 2006 and are for circulation to members of the company.

These financial statements were approved and authorised for issue by the Board of Directors and Trustees on 28th September 2021 and were signed on its behalf by:

.....  Hugh Thornbery (Chair)

.....  Richard Gordon (Hon. Treasurer)

Company Registration No. 03057840

The notes on pages 15 to 26 form part of these financial statements

CHANCE (UK) LIMITED
(A company limited by guarantee)

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2021

	2021 £	2020 £
Net cash generated from operating activities	<u>36,790</u>	<u>413,542</u>
Cash flows from investing activities		
Interest income	114	149
Purchase of tangible fixed assets	(3,103)	(4,505)
Cash used in investing activities	<u>(2,989)</u>	<u>(4,356)</u>
 Increase in cash & cash equivalents in the year	 <u>33,801</u>	 <u>409,186</u>
Cash & cash equivalents at the beginning of the year	942,944	533,758
Total cash & cash equivalents at the end of the year	<u><u>976,745</u></u>	<u><u>942,944</u></u>

Reconciliation of net movement in funds to net cashflow from operating activities:

	2021 £	2020 £
Net movement in funds	240,949	439,286
Add back depreciation	8,923	14,242
Deduct interest income shown in investment activities	(114)	(149)
(Increase)/decrease in debtors	(102,659)	(32,001)
(Decrease) / increase in creditors	(110,309)	(7,836)
Net cash generated from operating activities	<u><u>36,790</u></u>	<u><u>413,542</u></u>

The notes on pages 15 to 26 form part of these financial statements

CHANCE (UK) LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

1. ACCOUNTING POLICIES

1.1 Basis of preparation of Financial Statements

The financial statements of the charitable company, which is a public benefit under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the Charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

1.2 Preparation of financial statements on a going concern basis

The Charity's Financial Statements shows a net surplus of £240,949 for the year (2020 - £439,286) and free reserves of £588,665 (2020 - £366,184). The trustees are of the view that these results have secured the immediate future of the Charity for the next 12 to 18 months and on this basis the Charity is a going concern.

1.3 Income

All income is recognized in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Grant income

Grants are credited to the Statement of Financial Activities when the charity is entitled to the funds. Income is only deferred where there are time constraints imposed by the donor or if the funding is performance related.

Where entitlement to grants receivable is dependent upon fulfilment of conditions within the charity's control, the income is recognised when there is sufficient evidence that conditions will be met.

Grants supporting the core activities of the charity and with no specific restrictions placed upon their use are included within donations and legacies. Grants that have specific restrictions placed upon their use are included within income from charitable activities.

Capital grants for the purchase of fixed assets are credited to restricted incoming resources on the earlier date of when they are received or receivable. Depreciation on the related fixed assets are charged against the restricted fund.

Donations and legacies

Donations are recognised in the period in which they are received. Legacy income is recognised when the charity's entitlement is judged to be probable and where the amount can be reliably measured.

Contract income

Income from charitable activities include income recognised as earned (as the related goods and services are provided) under contract.

Investment income

Investment income is included when receivable.

1.4 Volunteers and donated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time is not recognised and refers to the trustees' annual report for more information about their contribution.

CHANCE (UK) LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2021

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

1.5 Expenditure recognition and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the use of resources. Expenditure is classified under the following activity headings:

- (a) Cost of raising funds comprises the cost of employing a fundraiser to obtain grants donations and other fundraising activities and their associated support costs.
- (b) Expenditure on charitable activities include expenditure associated with the main objectives of the Charity and include both direct costs and their associated support costs.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

1.6 Allocation of support and governance costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the Charity's programmes and activities. These costs have been allocated to expenditure on charitable activities. The basis on which support costs have been allocated are set out in note 6.

1.7 Funds structure

The general fund comprises those monies, which may be used toward meeting the charitable objectives of the company at the discretion of the Management Board.

The designated funds are monies set aside out of general funds and designated for specific purposes by the Management Board.

The restricted funds are monies raised for, and their use restricted to, a specific purpose or donations subject to donor imposed conditions.

1.8 Tangible fixed assets and depreciation

Tangible fixed assets (excluding investments) are stated at cost less depreciation. The cost of minor additions or those costing less than £500 are not capitalised. Depreciation is provided at rates calculated to write off the cost or valuation of fixed assets, less their estimated residual value, over their expected useful life on the following basis:

Computer equipment	-	33.33% on cost
Database	-	25% on cost
Fixtures & fittings	-	15% on reducing balance

1.9 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term cash deposits.

1.10 Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

1.11 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

CHANCE (UK) LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2021

1.12 Taxation

The Charity is a registered charity and, therefore, is not liable for Income Tax or Corporation Tax on income derived from its charitable activities, as it falls within the various exemptions available to registered charities.

1.13 Operating leases

All leases are operating leases, and rentals are charged to the Statement of Financial Activities on a straight-line basis over the lease duration. No assets are held under hire purchase agreements.

1.14 Pension

The Charity operates a defined contribution pension scheme on behalf of its employees. Contributions are charged to the Statement of Financial Activities in the period in which they are payable. The assets of the scheme are held separately from those of the Charity in an independently administered fund.

1.15 Judgement and key sources of estimation uncertainty

In the application of the company's accounting policies, the charity is required to make judgments, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

2. DONATIONS AND LEGACIES

	Unrestricted Funds	Restricted Funds	2021	2020
	£	£	£	£
CAF Resilience Fund	65,000	-	65,000	-
Esmee Fairbairn Foundation	90,000	-	90,000	-
Expat Foundation	-	-	-	25,337
Garfield Weston Foundation	50,000	-	50,000	50,000
Jonathan Levy and Cecilia Macfarlane	-	-	-	25,000
Kirkland & Ellis International LLP	10,000	-	10,000	-
Lloyd's Market Charity Awards	25,000	-	25,000	-
Monat Global	10,812	-	10,812	9,649
Mr Richard Reed	-	-	-	10,000
The Carlile Foundation	10,000	-	10,000	-
The Mohan Westlake Foundation	200,000	-	200,000	200,000
Treebeard Trust	20,000	-	20,000	20,000
Tuixen Foundation	30,000	-	30,000	30,000
HMRC Job Retention Scheme	-	13,475	13,475	-
Other donations < £5,000	28,427	-	28,427	44,087
Donated services	-	4,000	4,000	8,000
	<u>539,239</u>	<u>17,475</u>	<u>556,714</u>	<u>422,073</u>

Donations and legacies in 2020, totalled £422,073 These were attributed £388,736 to unrestricted funds and £33,337 to restricted funds.

The charity is indebted to several organisations for providing the following pro bono professional services and free accommodation. The income equivalents are recognised within income as donations, and corresponding charges included within expenditure under support costs as follows:

- Meeting space - £4,000 (2020 - £8,000) included in premises costs.

CHANCE (UK) LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2021

3. INCOME FROM CHARITABLE ACTIVITIES

	Unrestricted Funds £	Restricted Funds £	2021 £	2020 £
<i>Mentoring & Parent Programme</i>				
Ant Foundation	-	12,723	12,723	19,853
Battersea Power Station Foundation	-	-	-	40,000
BBC Children in Need	-	38,000	38,000	38,000
Berkeley Foundation	-	4,951	4,951	28,906
City of London Corporation	-	10,000	10,000	-
Big Lottery Fund - Reaching Communities	-	95,003	95,003	163,207
Camden Giving	-	12,058	12,058	-
Charles Hayward Foundation	-	25,000	25,000	25,000
City Bridge Trust	-	40,575	40,575	29,650
Cripplegate Foundation	-	19,125	19,125	31,250
Cripplegate Foundation - Islington Giving	-	24,000	24,000	25,266
Department of Health & Social Care	-	47,926	47,926	91,056
Future	-	-	-	10,000
Home Office	-	-	-	190,800
Islington CCG	-	47,926	47,926	-
Joy Worth Pledge	-	4,875	4,875	-
Kirkland & Ellis International LLP	-	-	-	15,000
London Borough of Islington	178,000	-	178,000	178,000
London Borough of Camden	-	-	-	25,000
London Community Response Fund	-	19,056	19,056	-
National Lottery Community Fund & Department of Digital Culture Media & Sport	-	76,553	76,553	-
NHS Lambeth CCG	18,999	-	18,999	31,001
Ragamuffins	-	250	250	-
Sir John Cass's Foundation	-	45,168	45,168	20,795
St. James's Place Charitable Foundation	-	10,000	10,000	-
The Holbeck Charitable Trust	-	-	-	40,000
Thomas's Schools Foundation	-	-	-	1,833
Treebeard Trust	10,000	-	10,000	-
Walcot Foundation	-	8,334	8,334	25,000
Donated services	-	19,790	19,790	22,736
	<u>206,999</u>	<u>561,313</u>	<u>768,312</u>	<u>1,052,353</u>
<i>Girls Project</i>				
Theirworld	-	-	-	10,000
Enthuse.com (Big Give)	-	6,346	6,346	-
Joy (Big Give)	-	3,125	3,125	-
The Childhood Trust (Big Give)	-	3,125	3,125	-
	<u>-</u>	<u>12,596</u>	<u>12,596</u>	<u>10,000</u>
<i>Workshops & Training</i>				
Barnardos / Islington CCG	12,000	-	12,000	10,500
Constable Education Trust	-	10,000	10,000	-
John Archer - School Workshop	1,000	-	1,000	-
Westminster Foundation	10,000	-	10,000	-
Training income	-	-	-	3,200
	<u>23,000</u>	<u>10,000</u>	<u>33,000</u>	<u>13,700</u>
	<u>229,999</u>	<u>583,909</u>	<u>813,908</u>	<u>1,076,053</u>

CHANCE (UK) LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Cont'd)
FOR THE YEAR ENDED 31 MARCH 2021

3. INCOME FROM CHARITABLE ACTIVITIES – Cont'd

Income from charitable activities in 2020, totalled £1,076,053. These were attributed £212,201 to unrestricted funds and £863,852 to restricted funds.

The charity is indebted to the following organisations and individuals for providing the pro bono services. The income equivalents are recognised within income from charitable activities, and corresponding charges included within expenditure under other direct project costs.

- Kirkland and Ellis hosting volunteers' event - £Nil (2020 - £3,471)
- Organisations providing pro bono staff training - £Nil (2020 - £550)
- Organisations providing project consultancy and support - £19,790 (2020 - £17,000)
- Individual for providing creative support producing a film £Nil (2020 - £1,715)

4. INVESTMENT INCOME

	Unrestricted Funds £	Restricted Funds £	2021 £	2020 £
Interest on cash deposits	114	-	114	149
	<u>114</u>	<u>-</u>	<u>114</u>	<u>149</u>

Investment income in 2020 of £149 was attributed to unrestricted funds.

5. ANALYSIS OF EXPENDITURE

	Fundraising Costs £	Mentoring & Parent Programme £	Workshops & Training £	2021 £	2020 £
Staff costs	76,244	697,998	8,220	782,462	731,208
Volunteers' expenses	-	26,804	-	26,804	22,974
Other direct costs	-	164,079	10,095	174,174	163,315
Fundraising costs	23,413	-	-	23,413	6,131
Support costs (Note 6)	7,867	93,345	1,049	102,261	115,525
Governance costs (Note 6)	1,591	18,870	212	20,673	19,836
	<u>109,115</u>	<u>1,001,096</u>	<u>19,576</u>	<u>1,129,787</u>	<u>1,058,989</u>

Of the £1,129,787 expenditure in 2021 (2020 - £1,058,989), £552,691 was charged to unrestricted funds (2020 - £238,442) and £577,096 to restricted funds (2020 - £820,547).

CHANCE (UK) LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Cont'd)
FOR THE YEAR ENDED 31 MARCH 2021

6. ANALYSIS OF SUPPORT AND GOVERNANCE COSTS

The Charity initially identifies the costs of its support functions. It then identifies those costs which relate to the governance function. Governance costs and other support costs are apportioned separately between charity's key activities undertaken (see note 5) in the year. All the general support and governance costs are allocated to activities at different percentages, based on the basis of staff time relating to each activity.

	General Support	Governance Function	2021	2020
	£	£	£	£
Staff costs	27,360	13,233	40,593	19,682
Premises and equipment costs	14,176	-	14,176	46,749
Communication costs	3,419	-	3,419	10,071
Information technology costs	3,915	-	3,915	4,632
Legal and professional costs	40,745	-	40,745	21,723
Other office costs	3,723	-	3,723	11,062
Depreciation	8,923	-	8,923	14,242
Audit fees	-	7,440	7,440	7,200
	<u>102,261</u>	<u>20,673</u>	<u>122,934</u>	<u>135,361</u>

7. NET INCOME / (EXPENDITURE) FOR THE YEAR

	2021 £	2020 £
Net movement in funds is shown after charging:		
Depreciation on tangible fixed assets	8,923	14,242
Payment under operating Lease	48,563	50,998
Audit Fees	<u>7,440</u>	<u>7,200</u>

8. ANALYSIS OF STAFF COSTS, TRUSTEES REMUNERATION AND EXPENSES, AND COST OF KEY MANAGEMENT PERSONNEL

	2021 £	2020 £
STAFF COSTS		
Salaries	728,650	649,728
Social security costs	65,093	63,242
Pension costs	29,311	27,479
	<u>823,054</u>	<u>740,449</u>

The number of employees whose emoluments as defined for taxation purposes amounted to over £60,000 in the year was as follows:

	2021	2020
£70,001 - £80,000	1	1

No trustee received any remuneration during the year (2020 - £Nil). One of the trustees received reimbursement of expenses amounting to £253 during the year (2020 - £Nil).

The key management personnel of the charity are shown on page 8 and include the Executive Director. The total employee benefits of the key management personnel of the charity were £212,232 (2020 - £211,608).

CHANCE (UK) LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2021

9. STAFF NUMBERS

The average monthly head count was 30 (2020 - 18) and the average monthly full-time number of staff employed by the charity during the period was as follows:

	2021	2020
Mentoring & Parent Programme	17.8	16.1
Quality & Evaluation	-	-
Workshops and Training	0.2	0.2
Girls project	-	0.3
Support and governance	0.5	0.2
Fundraising	1.5	1.5
	<u>20.0</u>	<u>18.3</u>

10. TANGIBLE FIXED ASSETS

	2021	2020
Net book value:	£	£
Computer Equipment	2,290	3,003
Fixtures, fittings and equipment	6,325	5,521
Database	-	5,911
	<u>8,615</u>	<u>14,435</u>

	Computer Equipment £	Fixtures, Fittings & equipment £	Database £	TOTAL £
COST				
Opening balance	21,979	12,842	23,646	58,467
Additions	1,183	1,920	-	3,103
Disposals	-	-	-	-
Closing balance	<u>23,162</u>	<u>14,762</u>	<u>23,646</u>	<u>61,570</u>
DEPRECIATION				
Opening balance	18,976	7,321	17,735	44,032
Charge for the year	1,896	1,116	5,911	8,923
Disposals	-	-	-	-
Closing balance	<u>20,872</u>	<u>8,437</u>	<u>23,646</u>	<u>52,955</u>
NET BOOK VALUES				
As at 31st March 2021	<u>2,290</u>	<u>6,325</u>	<u>-</u>	<u>8,615</u>
As at 31st March 2020	<u>3,003</u>	<u>5,521</u>	<u>5,911</u>	<u>14,435</u>

CHANCE (UK) LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2021

11. DEBTORS

	2021	2020
	£	£
Debtors	137,390	35,300
Other Debtors	15,515	11,386
Prepayments	3,669	7,229
	<u>156,574</u>	<u>53,915</u>

12. CREDITORS: amounts falling due within one year

	2021	2020
	£	£
Trade Creditors	11,586	4,860
Taxation and social security	19,177	18,012
Other Creditors	4,953	4,254
Accruals	7,440	17,050
Deferred Income (Note 13)	133,417	242,706
	<u>176,573</u>	<u>286,882</u>

13. DEFERRED INCOME

	2021	2020
	£	£
Balance as at 1st April	242,706	260,232
Amount released to income in the year	(242,706)	(260,232)
Amount deferred in the year	133,417	242,706
	<u>133,417</u>	<u>242,706</u>

Deferred income represents the following grant income:

- Ant Foundation £48,629 towards My Future mentoring programme, supporting children with social, emotional and behavioural difficulties.
- Cripplegate £10,625 towards Supporting Islington Parents, to build confidence in parent effectiveness and reduce isolation.
- David & Ruth Lewis CT £20,000 towards delivery of targeted group workshops and mentoring for girls struggling with low mental health and resilience.
- Sir John Cass's Foundation £17,408 towards My Future mentoring programme, supporting children with social, emotional, behavioural difficulties.
- Berkeley Foundation £24,755 towards My Future mentoring programme, supporting children with social, emotional, behavioural difficulties.
- Cripplegate Foundation – Islington Giving £12,000 towards the cost of family support services for 2021/22.

CHANCE (UK) LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2021

14. ANALYSIS OF MOVEMENT IN FUNDS

	Balance at 01.04.20 £	Income £	Expenditure £	Balance at 31.03.21 £
Unrestricted Funds				
General Funds	380,619	769,352	552,691	597,280
Designated Development Fund	223,000	-	-	223,000
	<u>603,619</u>	<u>769,352</u>	<u>552,691</u>	<u>820,280</u>
Restricted Funds				
Mentoring & Parent programme				
Ant Foundation	-	12,723	-	12,723
BBC Children In Need	15,729	38,000	14,675	39,054
Berkeley Foundation	24,088	4,951	29,039	-
City of London Corporation	-	10,000	2,500	7,500
Big Lottery Fund - Reaching Communities	-	95,003	95,003	-
Camden Giving	-	12,058	12,058	-
Charles Hayward Foundation	-	25,000	25,000	-
City Bridge Trust	-	40,575	40,575	-
Cripplegate Foundation	6,250	19,125	15,627	9,748
Cripplegate Foundation - Islington Giving	-	24,000	20,798	3,202
Department of Health & Social Care	23,907	47,926	71,833	-
Future	10,000	-	-	10,000
Home Office	14,213	-	40	14,173
Islington CCG	-	47,926	47,926	-
Joy Worth Pledge	-	4,875	2,156	2,719
London Community Response Fund	-	19,056	19,056	-
National Lottery Community Fund & Department of Digital Culture Media & Sport	-	76,553	76,553	-
Ragamuffins	-	250	-	250
Sir John Cass's Foundation	12,089	45,168	41,924	15,333
St. James's Place Charitable Foundation	-	10,000	10,000	-
Thomas's Schools Foundation	1,302	-	1,302	-
Walcot Foundation	-	8,334	8,334	-
Donated services	-	19,790	19,790	-
	<u>107,578</u>	<u>561,313</u>	<u>554,189</u>	<u>114,702</u>
Girls Project				
Theirworld	9,208	-	1,350	7,858
Enthuse.com (Big Give)	-	6,346	-	6,346
Joy (Big Give)	-	3,125	-	3,125
The Childhood Trust (Big Give)	-	3,125	-	3,125
	<u>9,208</u>	<u>12,596</u>	<u>1,350</u>	<u>20,454</u>
Workshops & Training				
Barnardos / Islington CCG	500	-	500	-
Constable Education Trust	-	10,000	75	9,925
	<u>500</u>	<u>10,000</u>	<u>575</u>	<u>9,925</u>
Donations & legacies				
Staff costs	3,507	13,475	16,982	-
Premises	-	4,000	4,000	-
	<u>3,507</u>	<u>17,475</u>	<u>20,982</u>	<u>-</u>
Total Restricted Funds	<u>120,793</u>	<u>601,384</u>	<u>577,096</u>	<u>145,081</u>
Total Funds	<u>724,412</u>	<u>1,370,736</u>	<u>1,129,787</u>	<u>965,361</u>

CHANCE (UK) LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2021

14. ANALYSIS OF MOVEMENT IN FUNDS – Cont/d

Analysis of movement in funds – previous year

	Balance at 01.04.19 £	Income £	Expenditure £	Transfers £	Balance at 31.03.20 £
Unrestricted Funds					
General Funds	240,975	601,086	238,442	(223,000)	380,619
Designated Development Fund	-	-	-	223,000	223,000
Total Unrestricted Funds	240,975	601,086	238,442	-	603,619
Restricted Funds					
Mentoring & Parent programme					
Ant Foundation	-	19,853	19,853	-	-
Battersea Power Station Foundation	-	40,000	40,000	-	-
BBC Children in Need	25,833	38,000	48,104	-	15,729
Berkeley Foundation	-	28,906	4,818	-	24,088
Big Lottery Fund - Reaching Communities	10,152	163,207	173,359	-	-
City Bridge Trust	-	29,650	29,650	-	-
Charles Hayward Foundation	-	25,000	25,000	-	-
Cripplegate Foundation	3,356	31,250	28,356	-	6,250
Cripplegate Foundation - Islington Giving	-	25,266	25,266	-	-
Department of Health & Social Care	-	91,056	67,149	-	23,907
Future	-	10,000	-	-	10,000
The Holbeck Charitable Trust	-	40,000	40,000	-	-
Home Office	-	190,800	176,587	-	14,213
Joy Worth	4,576	-	4,576	-	-
Kirkland & Ellis International LLP	-	15,000	15,000	-	-
London Borough of Camden	-	25,000	25,000	-	-
Sir John Cass's Foundation	-	20,795	8,706	-	12,089
Thomas's Schools Foundation	234	1,833	765	-	1,302
Walcot Foundation	-	25,000	25,000	-	-
Donated services	-	22,736	22,736	-	-
	44,151	843,352	779,925	-	107,578
Girls Project					
Theirworld	-	10,000	792	-	9,208
	-	10,000	792	-	9,208
Workshops & Training					
Barnardos / Islington CCG	-	10,500	10,000	-	500
	-	10,500	10,000	-	500
Donations & legacies					
Staff costs	-	25,337	21,830	-	3,507
Premises	-	8,000	8,000	-	-
	-	33,337	29,830	-	3,507
Total Restricted Funds	44,151	897,189	820,547	-	120,793
Total Funds	285,126	1,498,275	1,058,989	-	724,412

CHANCE (UK) LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2021

14. ANALYSIS OF MOVEMENT IN FUNDS – Cont/d

Description, nature and purpose of funds:

General funds:

General fund represents funds available to spend at the discretion of the Trustees after allowing for all the designated funds.

Development Fund:

Funds designated by Trustees to support the delivery of the organisation's growth strategy and allow the organisation to respond to the unprecedented impact of the COVID 19 on service delivery and uncertainty in the funding landscape over the next two years.

Restricted funds:

Mentoring & Parent programmes

This is the core of the work of Chance UK employing 5 Programme Managers to manage 140 mentoring relationships, 2 Senior Programme Managers who oversee and develop this work. The Volunteer Recruitment and Communications Officer is employed to recruit the 140 volunteers that are needed every year to carry out this work. This work is overseen by the CEO.

Chance UK also employs 4 (2 full-time and 2 part-time) Parent Programme Managers that work directly with parents of the children we mentor. The work is directly line managed by the Senior Programme Manager for the area which they cover.

Quality & evaluation

The role of the Quality & Evaluation Manager is to lead on the Randomised Control Trial (RCT) and ensure that each area of our work is properly and appropriately evaluated.

Girls programmes

The Girls Programme is a programme aiming to prevent exploitation of girls by identifying potentially vulnerable 5-11 year-old girls at primary school – and intervening to prevent difficulties in the future. This positive and empowering service is available to girls who are vulnerable due to a combination of pressures either in their local area, school, home or their relationships.

Staff costs

The funding received towards the costs salary of an Interim CEO.

Professional advice, Administration services and Meeting space

Charity is indebted to organisations and individuals who provided pro bono services and free accommodation to the charity.

15. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	General Funds £	Designated Funds £	Restricted Funds £	Total £
Fixed assets	8,615	-	-	8,615
Net Current assets	588,665	223,000	145,081	956,746
	<u>597,280</u>	<u>223,000</u>	<u>145,081</u>	<u>965,361</u>

CHANCE (UK) LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Cont/d)
FOR THE YEAR ENDED 31 MARCH 2021

15. ANALYSIS OF NET ASSETS BETWEEN FUNDS – Cont/d

Analysis of net assets between funds – previous year

	General Funds £	Designated Funds £	Restricted Funds £	Total £
Fixed assets	14,435	-	-	14,435
Net Current assets	366,184	223,000	120,793	709,977
	<u>380,619</u>	<u>223,000</u>	<u>120,793</u>	<u>724,412</u>

16. OPERATING LEASE COMMITMENTS

The charity has operating lease commitments as shown below:

	Land & buildings		Other	
	2021 £	2020 £	2021 £	2020 £
Under one year	48,000	48,000	-	563
Two to five years	192,000	192,000	-	-
More than five years	136,000	184,000	-	-
	<u>376,000</u>	<u>424,000</u>	<u>-</u>	<u>563</u>

17. PENSION COMMITMENTS

During the year the company had paid contributions to the pension fund of £29,311 (2020 – £27,479). The charity had accrued pension contributions of £4,953 (2020 – £4,255).

18. RELATED PARTY TRANSACTIONS

Details of transactions with trustees and senior management are in note 7. There are no other related party transactions.