

SOCIETY OF FRIENDS OF THE ROYAL NAVY SUBMARINE MUSEUM

England & Wales · Charity number 1046251

Details

Other names FRIENDS OF THE R N SUBMARINE MUSEUM

Status Registered

Legal form Other

Registered 1995-05-09

Register [View on the Charity Commission register](#)

Contact

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Activities

Objects: THE EDUCATION OF THE PUBLIC BY PROMOTION, SUPPORT, ASSISTANCE AND IMPROVEMENT OF THE ROYAL NAVY SUBMARINE MUSEUM THROUGH THE ACTIVITIES OF A GROUP OF FRIENDS

Activities: The education of the public by promotion, support, assistance and improvement of the Royal Navy Submarine Museum, through the activities of a group of Friends.

Classification

- **How:** Makes Grants To Organisations, Provides Advocacy/advice/information
- **What:** Environment/conservation/heritage, Armed Forces/emergency Service Efficiency
- **Who:** Other Charities Or Voluntary Bodies, Other Defined Groups

Geography

- Scotland
- Hampshire
- Plymouth City

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£60,830	£30,067	-	-
2024-03-31	£54,864	£55,277	-	-
2023-03-31	£190,724	£60,221	-	-
2022-03-31	£82,641	£15,670	-	-
2021-03-31	£30,853	£26,462	-	-

Trustees

Name	Role	Appointed
Rear Admiral Jonathan Westbrook	Chair	2014-06-20
Chris Groves		2015-06-26
Craig Robert Fulton		2025-09-19
Francis Charles Porter Dickinson		2022-09-16
JOHN CLAYDEN		2014-06-20
MR TOM HERMAN OBE		
Matthew Thomas Clark		2024-09-13
PHILIP HIGGINS		
Robert Fancy		2023-09-15
Vincent William Dobbin		2022-09-16

SOCIETY OF FRIENDS OF THE ROYAL NAVY SUBMARINE MUSEUM

England & Wales - Charity number 1046251

Accounts



Friends of the
Royal Navy
Submarine Museum



**MINUTES OF THE SOCIETY OF THE TWENTY NINTH ANNUAL GENERAL MEETING OF THE
FRIENDS OF THE ROYAL NAVY SUBMARINE MUSEUM
FRIDAY 19 SEPTEMBER 2025**

President's Address.

Admiral Sir Mark Stanhope GCB OBE gave the following address:

" It is a delight as always to welcome you all here to our museum and to the 2025 AGM of the S/M Museum Friends. A good turnout of 61 members have signed up for the evening, which compares favourably with previous numbers and shows a healthy interest in our work. Although the mayor of Gosport was invited to our event this evening, she was unable to attend but in her MRU, did reinforce the importance and strength of the relationship that the museum has with the town of Gosport and, as you'll hear later, that relationship is important and developing well as consideration is given to what will happen to the old Fort Blockhouse site in the future.

We look forward, at the conclusion of the AGM proceedings, to an Illustrated talk by Will Corbet on Dunbar-Nasmith and an account by Cdr Oliver Morrow RN, who, as Teacher is well placed to talk to us.

The NMRN has had a difficult year. Like me at the time, many of you would not have been aware of a cyber-attack on the computer system of the NMRN. The ransomware attack on 10 December 2024 had an enormous impact upon the NMRM and its business. The recovery process has been lengthy and complicated and has diverted the NMRN staffs focus to the detriment of other important activities. Also, a lot of attention has been paid over the last year to the development of the Royal Marine Museum project.

I am sure there is an expectation from those who don't visit the museum regularly, and maybe this event is the only occasion, that on arrival they will see spectacular changes and improvements in the museum. Well, that is justifiable optimism, but a slightly unrealistic expectation. A great deal of the support provided by the Friend is not always instantly recognisable but the continual process of general upkeep of the site and little tweaks within the museum take both Friends resources and considerable museum staff effort and need to be recognised. However, bigger plans are afoot.

Once the work on the Royal Marine Museum is complete it is intended that the NMRN will create a full plan for the update to this building's mezzanine floor. The aim being to use the space to tell a more up-to-date story of the submarine service including sections on how modern submariners are trained and highlight more recent submarine activities, capturing the history of those submariners serving today in the post-Cold War era. The Friends have already committed a sizable donation to this project and look forward to assisting in its development.

We must always look to the future and Bob Fancy and a small working group formed from the friends committee are looking at how Friends business will be done in the future and how the sterling work of the friends can continue as the reality of the centre of submarine activity cementing its presence a long way north of Gosport comes to pass. Connecting with

servicing submariners and placing items of submarine heritage in areas other than the museum, particularly within the Clyde submarine base, are areas of focus.

I'm pleased to say that there has been little negative comment from the decision to stop publishing the All Round Look, and you will remember that it was only the absence of a volunteer editor that precipitated that decision. Our website is an excellent vehicle for outreach to members and non-members and is under constant development. In fact, online activity is a great recruiting tool and of course the Online Book of Remembrance is a real success story.

As always there are changes within the committee with several people moving on and new members joining. Although not here this evening I want to record my thanks to Peter Jeanneret who has been a significant contributor to the committee in his role as treasurer. Although Peter is resigning from the committee, he will continue his work with the Online Book of Remembrance and indeed will continue to offer help from the wings.

As always it falls to me to thank on your behalf all the members of the Committee for the tremendous work they do in ensuring the Friends contribution to this great museum are correctly managed and sensibly focused.

Finally, let me repeat from last year my message that if anyone has capacity and feels they can contribute to the Friends organisation, please do get in contact with the committee and offer your services."

Apologies. Apologies will be published on the website, with the AGM minutes

Minutes of the 2024 AGM. These were published on the website, proposed by Bob Fancy, seconded by Francis Dickinson, and were accepted as a true and accurate record.

Chairman's Report:

Welcome to attendees. The chairman reiterated the President's welcome, particularly to the staff of the NMRN.

Membership. The current membership is 910 Members; the highest it has ever been, with most new members joining after visiting our website. Sadly, very few are joining from the Submarine Family, showing how difficult it is to recruit serving members.

Memorial Wall. This project has £180,000 committed by the Friends. With the proposed plans for development of the Gosport waterfront and the potential change to the boundaries of Fort Blockhouse, it is difficult to move planning forward. When the plans for the development of the waterfront are finalised it may be entirely appropriate that they include a submarine memorial and garden.

Fort Blockhouse Future. Negotiations between NMRN and local government are continuing with Friends' Committee engaged as 'conscience.'

The Online Book of Remembrance. OBOR continues to grow with over 16% of the 5,950 people listed now having short biographies, especially thanks to the small team of researchers and uploads. Visitor comments have vastly increased in the last year and now coming in at about 4 per week, with some excellent engagement from relatives - exactly what it was hoped this project would deliver. It is not obvious what caused this increase in public involvement - plaques drawing attention to OBOR, with QR codes, have been placed in a number of locations, including 5 in Faslane, and we are ready to

place more on memorials around the country. OBOR will be transferred to being hosted on the Friend's website we are applying for a grant from The Submarine Family to achieve this - which will improve its reliability and will then allow us to add some enhancements.

Mezzanine The project will now start next summer, as NMRN priority, and thus capacity, has been given to the move of the Royal Marines Museum into the Dockyard. £50,000 has been committed by Friends. Budget and deadlines are still to be approved but project based around: How does the Royal Navy Submarine Service train new submariners? What is it like to live and work on a modern submarine? How does a modern submarine work? We intend to commit substantially more funds when the project plan is formulated.

Conservation and Collections The NMRN team are continuing to work hard behind the scenes to recover services following the ransomware attack in December. Systems remain impacted and the team may be slower than usual to respond to enquiries.

Website. This year the website has been as busy as ever with contributions from members old and new and from authors and academics too. We completed the uploading of the Cold War interviews culminating with the Two Sirs Show (the discussion between Sir Mark and Sir Tim). Essential viewing! Finally, we are working on a book: "Deep Thoughts - a submariners time in rhyme" which we hope to have ready for sale by Christmas. With a forward by Sir Mark, poems by David Parry and cartoons by Australian submariner, Sandy Freeleagus this collaboration between us and Friends of the Holbrook Submarine Museum is something rather special which we hope many of you will buy! So special in fact that BAE have decided to sponsor it for which we are hugely grateful.

Committee. Peter Jeanneret, David Mincher and Tim Forth have stood down from the committee. Peter will continue to lead on the Online Book of Remembrance and is thanked for his sterling service.

Election of Committee Members. The following committee members were re-elected having been proposed by Matt Clark and seconded by Tim McLement:

Francis Dickinson, Phil Higgins, and Vince Dobbin.

There was one new committee member elected: Craig Fulton. He was proposed by Francis Dickinson and seconded by Tim McLement:

Adoption of the Accounts. The accounts for FY 2024/25 were briefed by Matt Clark.

Income this year was broadly similar to last year, once the expenses and income of the specific Kylesku memorial refurbishment project are excluded, with reductions in income from Christmas cards and bequests largely offset by a £2,500 increase in the grant made to us by the RNRMC for friends who are members through The Submarine Family, and members subscriptions remained steady at around £22,000. This is expected to increase next year as the new minimum donation level of £25 shows in the figures.

Because no new projects at the museum have reached the stage of needing funding in the last year, grants to the museum in the past year have been for minor items only. The only major expenditure has been the installation of the bronze plaque at the submariners' memorial at the Embankment in London. Because we have not spent much this year, the overall balance has risen by £30,000 to nearly £280,000.

Of this, £180,000 is allocated to the successor to the memorial wall and currently £50,000 to the John Fieldhouse Building mezzanine project, which has been on hold while the NMRN is focussed on the new Royal Marines Museum, but is expected to need our support next year. Finally, another £10,000 is allocated to the development of the online book of remembrance and the plaques placed on submarine memorials around the country which draw attention to it.

Appointment of Auditors

Giles Fletcher has been the independent examiner of the accounts for many years following his time as treasurer of the society but has quite reasonably decided that this year would be his last in the role.

Peter Jeaneret, having now stood down as a trustee and deputy treasurer, after many years as treasurer himself is willing to take on the role of independent examiner. There is no-one who knows our finances as well as Peter, and now that he no longer involved in the management of the society, is, I suggest the best person to take on the role of independent examiner.

Appointment of Independent Examiner. Peter Jeaneret was appointed as the Independent Examiner for FY 2025/26

Any Other Business

HMS COURAGEOUS. Work continues largely as a result of diligent volunteer efforts. Currently NMRN lack the bandwidth for greater ownership and management, but aspirations remain.

ALLIANCE. There is £200K bid in the NMRN budget for Alliance next budget year, which will allow refurbishment if approved.

The date of **18 Sept 2026** was proposed for the next AGM.

Guest Speakers

Will Corbett then gave a fascinating talk on Admiral Sir Martin Dunbar-Nasmith VC, taking in early submarine adventures as well as famous exploits in the Dardanelles and Sea of Marmara in HMS E11 in 1915. The talk highlighted key exhibits in the Museum as well the qualities required of early RN submariners. Friends' member Malcolm Avery has authored a novel (Hellespont, Through the Jaws of Death, by Byrne Avery) drawing on these stirring times.

Commander Oliver Morrow RN, who, as Teacher, gave a candid and informative account of the current state and activities of the Royal Navy Submarine Flotilla, including a clear picture of where we stand on perisher candidates, past, present, and future.

On Completion of the AGM there was a lively reception and buffet supper in the Museum.

THE SOCIETY OF FRIENDS OF THE RN SUBMARINE MUSEUM

Financial Statement for Period 1 April 2024 to 31 March 2025

	2024-2025		2023-2024		Balance Sheet			
	Expense	Income	Expense	Income	2024-2025		2023-2024	
					Asset	Liability	Asset	Liability
Income and Expenditure								
Expenditure								
All Round Look	£ -		£ 3,528		RBS Current Account	£ 1,706	£ 683	
Committee expenses	£ 370		£ 410		RBS Deposit Account	£ 25,683	£ 3,503	
General admin	£ 131		£ 234		PayPal	£ 205	£ 123	
Grants to RNSM	£ 569		£ 30,711		Virgin Money 30 Day	£ 251,123	£ 239,507	
Online Payment Fees	£ 164		£ 178		Petty Cash	£ -	£ 23	
Website & Comms	£ 2,893		£ 15,944		Unpresented Cheques	£ -	£ -	
Submarine Memorials	£ 10,620		£ 2,103		RNSM GM Float	£ -	£ 400	
					Submariner Memorials	£ -	£ 3,715	
Income					Net worth / Capital			
AGM	£ 1,168	£ 884	£ 1,605	£ 1,295	Balance on I&E	£ 30,763	£ (413)	
Bequests	£ -	£ 700	£ -	£ 2,000	Opening Balances	£ 247,954	£ 248,367	
Christmas Cards	£ 238	£ 533	£ 520	£ 1,283				
Donations	£ -	£ 2,630	£ -	£ 2,993				
Gift Aid Tax Claim	£ -	£ 5,002	£ -	£ 5,271				
Interest	£ -	£ 6,751	£ -	£ 6,132				
Subscriptions	£ -	£ 21,758	£ -	£ 22,080				
Unity Lottery	£ -	£ 1,144	£ -	£ 1,171				
Michaelmas Fayre	£ -	£ -	£ 44	£ 299				
SMA Closure	£ -	£ 99	£ -	£ 75				
TSF Grant	£ -	£ 11,130	£ -	£ 8,550				
Kylesku Memorial	£ 13,914	£ 10,199	£ -	£ 3,715				
Totals	£ 30,067	£ 60,830	£ 55,277	£ 54,864				
Net Income	£ 30,763	£ 30,763	£ (413)	£ (413)				

	2024-2025	2023-2024
RBS Current Account	£ 1,706	£ 683
RBS Deposit Account	£ 25,683	£ 3,503
PayPal	£ 205	£ 123
Virgin Money 30 Day	£ 251,123	£ 239,507
Petty Cash	£ -	£ 23
Unpresented Cheques	£ -	£ -
RNSM GM Float	£ -	£ 400
Submariner Memorials	£ -	£ 3,715
Totals	£ 278,717	£ 247,954

This Financial Statement has been prepared from the records of the Society of Friends of The Royal Naval Submarine Museum and I certify that it is in accordance with those records.



Matthew Clark
Treasurer



Giles Fletcher
Independent Examiner

THE SOCIETY OF FRIENDS OF THE RN SUBMARINE MUSEUM

Financial Statement for Period 1 April 2024 to 31 March 2025

	2024-2025		2023-2024		Balance Sheet			
	Expense	Income	Expense	Income	2024-2025		2023-2024	
					Asset	Liability	Asset	Liability
Income and Expenditure								
Expenditure								
All Round Look	£ -		£ 3,528		RBS Current Account	£ 1,706	£ 683	
Committee expenses	£ 370		£ 410		RBS Deposit Account	£ 25,683	£ 3,503	
General admin	£ 131		£ 234		PayPal	£ 205	£ 123	
Grants to RNSM	£ 569		£ 30,711		Virgin Money 30 Day	£ 251,123	£ 239,507	
Online Payment Fees	£ 164		£ 178		Petty Cash	£ -	£ 23	
Website & Comms	£ 2,893		£ 15,944		Unpresented Cheques	£ -	£ -	
Submarine Memorials	£ 10,620		£ 2,103		RNSM GM Float	£ -	£ 400	
					Submariner Memorials	£ -	£ 3,715	
Income					Net worth / Capital			
AGM	£ 1,168	£ 884	£ 1,605	£ 1,295	Balance on I&E	£ 30,763	£ (413)	
Bequests	£ -	£ 700	£ -	£ 2,000	Opening Balances	£ 247,954	£ 248,367	
Christmas Cards	£ 238	£ 533	£ 520	£ 1,283	Totals	£ 278,717	£ 278,717	£ 247,954
Donations	£ -	£ 2,630	£ -	£ 2,993				
Gift Aid Tax Claim	£ -	£ 5,002	£ -	£ 5,271				
Interest	£ -	£ 6,751	£ -	£ 6,132				
Subscriptions	£ -	£ 21,758	£ -	£ 22,080				
Unity Lottery	£ -	£ 1,144	£ -	£ 1,171				
Michaelmas Fayre	£ -	£ -	£ 44	£ 299				
SMA Closure	£ -	£ 99	£ -	£ 75				
TSF Grant	£ -	£ 11,130	£ -	£ 8,550				
Kylesku Memorial	£ 13,914	£ 10,199	£ -	£ 3,715				
Totals	£ 30,067	£ 60,830	£ 55,277	£ 54,864				
Net Income	£ 30,763	£ 30,763	£ (413)	£ (413)				

Balance Sheet			
2024-2025		2023-2024	
Asset	Liability	Asset	Liability
RBS Current Account	£ 1,706	£ 683	
RBS Deposit Account	£ 25,683	£ 3,503	
PayPal	£ 205	£ 123	
Virgin Money 30 Day	£ 251,123	£ 239,507	
Petty Cash	£ -	£ 23	
Unpresented Cheques	£ -	£ -	
RNSM GM Float	£ -	£ 400	
Submariner Memorials	£ -	£ 3,715	
Net worth / Capital			
Balance on I&E	£ 30,763	£ (413)	
Opening Balances	£ 247,954	£ 248,367	
Totals	£ 278,717	£ 278,717	£ 247,954

This Financial Statement has been prepared from the records of the Society of Friends of The Royal Naval Submarine Museum and I certify that it is in accordance with those records.



Matthew Clark
Treasurer



Giles Fletcher
Independent Examiner

SOCIETY OF FRIENDS OF THE ROYAL NAVY SUBMARINE MUSEUM

England & Wales - Charity number 1046251

Accounts



Friends of the
Royal Navy
Submarine Museum



**MINUTES OF THE SOCIETY OF THE TWENTY EIGHTH ANNUAL GENERAL MEETING OF
THE FRIENDS OF THE ROYAL NAVY SUBMARINE MUSEUM
-FRIDAY 13 SEPTEMBER 2024**

President's Address.

Welcome members and guests in particular the Mayor of Gosport, Cllr Richard Earle, and his consort Debbie Sherman, we appreciate the close ties between museum and town.

The Chairman will deliver his customary update on the activities in the museum and more details on issues, but I want to pick up on a couple of points.

As you look around there are noticeably less members here this evening than in previous years. As our membership is increasing this is much more likely to be a result of our demographics and a change in the geographical focus of the submarine force. However, as you will hear later this has not prevented the Friends in supporting the development of the museum in some key project areas.

You will also notice from the agenda that several committee members are retiring after sterling service. Fortunately, replacements have been found in most areas but not all and as we are all aware the publication of ARL has been stopped due to the inability to find an editor again more of that later. The reasons I mention this are to reinforce the request that anyone who feels they can contribute would be most welcome. However, I am pleased that the committee is already looking carefully at how to continue to function in any new environment that may occur via a project that aims to "Position for the Future".

COSM is unable to join us this evening so I sense the formal business will be quite swift and we will have longer to catch up.

Apologies. Apologies received from: Cdre Paul Dunn, (COSM diary clash with Annual Submarine awards), Matthew Sheldon (CEO NMRN – HRH The Princess Royal visiting FAAM Yeovilton today), Bob Fancy, Peter Jeanneret, Giles Fletcher.

Minutes of the 2023 AGM.– were published on the website. No amendments received so far.

Chairman's Report:

Welcome to attendees. mention Mayor of Gosport, Cllr Richard Earle and his consort Debbie Sherman, emphasising close ties between museum and town.

Membership. Our current membership is 911 Members; 35 new joined independently in the year, 11 new via TSF.

This compares with 2023 - 897 Members; 53 new joined independently, 68 new via TSF Overall total members slightly increasing, new independent joiners healthy, however new via TSF well down.

Memorial Wall. Project moving ahead with £180,000 committed by the Friends. Contract date moved right to start of September – Project start imminent.

Blockhouse Future. Negotiations between NMRN and local government are continuing with Friends' Committee engaged as 'conscience'. The Memorial Chapel is a particular concern given its historical and emotional significance to our story.

OBOR. Project well established with regular inputs from team of researchers including inputs from the museum's archive. Further development largely based on TSF website of which it is a part. £20,000 has been made available for procuring plaques with QR codes which can be placed on other submarine-related memorials for online linkage. It is believed that there are about 60 or so such memorials around the country and some abroad.

Mezzanine £50,000 committed by Friends to the improvement of the Mezzanine Floor with inputs from BAE, Thales and RR. Budget and deadlines still to be approved but project based around:

How does the Royal Navy Submarine Service train new submariners?
What's is it like to live and work on a modern submarine?
How does a modern submarine work?

Conservation and Collections. Developments her include new Jolly Roger exhibition, opened in March, which has been met with wide approval, similarly an extensive refresh of the X-24 exhibit. Acquisitions include an early periscope lens from HMS H34, SETT architectural drawings being added to the archive, a hydroplane indicator from HMS H24, an opening sidelight from HMS DOLPHIN (1882), oral history interviews from 1995 and a Photograph album of pictures taken in 1917 by Lt Cdr Roly Miller of improvised dry dock for repairs to submarine at Killybegs Co Donegal. Rare images which we do not have. The photos of HMS D8 record the aftermath of an accidental attack as well as rare J Class photos. An initiative to acquire a C Class periscope failed owing to doubts about provenance based on inconsistencies in serial numbers.

HMS Alliance deep cleaning programme has been conducted and good progress has been made on the control room and engine room. Additionally, a conservation student has started assisting the Shipkeeper and made good progress with treating corrosion and conservation cleaning areas of the engine room and heads. In addition, textiles

have been treated with pesticides. The cofferdam continues to be inspected every 3 months, with no issues raised.

Museum General. We were happy to hear that the RNSM was outperforming the rest of the NMRN in terms of visitor numbers with ALLIANCE proving a big draw. We also congratulate Matthew Sheldon on his recent appointment as CEO of the museum in succession to Professor Dominic Tweddle who departed last November.

Website. With the demise of ARL, the website has become the only regular means of communication with members. It goes from strength to strength with regular weekly updates and considerable comment and interaction. This year the site has been refreshed with a new look and enhanced functionality. The purchase of increased storage space now allows our site to provide a permanent home for the collection of video interviews of Cold War submariners donated by the Courageous Project in Devonport.

COURAGEOUS. Continues largely as a result of diligent volunteer efforts. Currently NMRN lack the bandwidth for greater ownership and management, but aspirations remain.

Kylesku XII SM Flotilla Memorial. Tim Honnor has been a driving force behind refurbishment and development of a memorial to the XII SM Flotilla (X Craft) at Kylesku, North of Ullapool. The Friends Committee have been providing admin and accounting support as well as OBOR research for the benefit of this project as well as £2000.

Committee. Peter Christmas, Guy Sitwell and Justin Hughes are standing down from the committee and Matt Clark is standing for election to take over as treasurer from Peter Jeanneret. Phil Higgins is taking back the Hon Sec role from Justin Hughes.

TSF. As of June the numbers were:

2372 members
49.8% veterans
23.8% family
22.4% serving
4% Admin Team

Waterfront take up somewhat disappointing with efforts being made to persuade submariners and their families of the benefits. Needless to say we recommend membership of the TSF as well as retaining stand alone Friends membership in order to maximise our potential.

Election of Committee Members. Following committee members up for re-election:

Tom Herman, Jon Westbrook, John Clayden, Chris Groves, Peter Jeanneret and Barrie Downer. Peter J has made it clear he is re-elected to provide a years-worth of Deputy Treasurer support and will resign from the committee at AGM 2025.

There was one new candidate(s) for election: **Matt Clark**, Matt will take over as treasurer with immediate effect. We need a vote to elect.

Adoption of the Accounts. PJ will field this.

Appointment of Independent Examiner. Giles Fletcher has agreed to do so again.

Any Other Business.

Propose date of **19 Sept 2025** for next AGM.

On Completion of the AGM:

Reception and buffet supper in the Museum

THE SOCIETY OF FRIENDS OF THE RN SUBMARINE MUSEUM

Financial Statement for Period 1 April 2023 to 31 March 2024

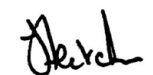
Income and Expenditure	2023-2024		2022-2023	
	Expense	Income	Expense	Income
Expenditure				
All Round Look	£ 3,528		£ 1,383	
Committee expenses	£ 410		£ 337	
General admin	£ 234		£ 536	
Grants to RNSM	£ 30,711		£ 42,859	
Grant to Ocelot 60	£ -		£ 5,750	
Book of Remembrance	£ -		£ 6,000	
Urge Commemoration	£ -		£ 950	
Online Payment Fees	£ 178		£ 169	
Website & Comms	£ 15,944		£ 517	
Submarine Memorials	£ 2,103			
Income				
AGM	£ 1,605	£ 1,295	£ 1,232	£ 1,020
Bequests		£ 2,000		£ 1,000
Christmas Cards	£ 520	£ 1,283	£ 488	£ 1,143
Donations		£ 2,993		£ 1,674
Gift Aid Tax Claim		£ 5,271		£ 5,029
Interest		£ 6,132		£ 1,584
Subscriptions		£ 22,080		£ 22,222
Unity Lottery		£ 1,171		£ 1,280
Michaelmas Fayre	£ 44	£ 299		£ 195
SMA Closure		£ 75		£ 151,477
TSF Grant		£ 8,550		£ 4,100
Kylesku Memorial		£ 3,715		£ -
Totals	£ 55,277	£ 54,864	£ 60,221	£ 190,724
Net Income		£ (413)		£ 130,503

Balance Sheet	2023-2024		2022-2023	
	Asset	Liability	Asset	Liability
Current A/C Childs &	£ 683		£ 2,470	
Deposit A/C Childs &	£ 3,503		£ 8,495	
PayPal	£ 123		£ 685	
Virgin Money 30 Day	£239,507		£ 236,269	
Petty Cash	£ 23		£ 48	
Unpresented Cheques	£ -		£ -	
RNSM GM Float	£ 400		£ 400	
Submariner Memorials	£ 3,715		£ -	
Net worth / Capital				
Balance on I&E		£ (413)		£ 130,503
Opening Balances		£248,367		£ 117,864
Totals	£247,954	£247,954	£ 248,367	£ 248,367

This Financial Statement has been prepared from the records of the Society of Friends of The Royal Naval Submarine Museum and I certify that it is in accordance with those records.



Peter Jeanneret
Treasurer



Giles Fletcher
Independent Examiner

FINANCIAL REPORT 2023-2024

Annual subscription donations by members has remained the same as last year, at about £22k, but boosted again by a larger grant from The Submarine Family as more members have joined via that route.

Grants to NMRN have totalled over £30k, for a major re-interpretation of the X-Craft and Chariot displays, a new Jolly Roger display and a VC interactive display.

The main exceptional outgoing has been about £15k for an update to the Friends website.

The balance remains high, at £248k, £180k of which is earmarked for a new memorial at the Submarine Museum which may be achieved within the current FY. Much of the balance has been promised to NMRN for a redevelopment of the John Fieldhouse Building, again, planned for completion within this FY.

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MINUTES OF THE SOCIETY OF THE TWENTY SEVENTH ANNUAL GENERAL MEETING OF THE FRIENDS OF THE ROYAL NAVY SUBMARINE MUSEUM HELD AT THE MUSEUM ON FRIDAY 15TH SEPTEMBER 2023

President's Address

1. Vice Admiral Sir Tim McClement KCB OBE reported that our president, Admiral Sir Mark Stanhope GCB OBE was unable to attend having been taken seriously ill while on holiday and was now, happily, recovering at home. Sir Tim thanked those attending, particularly travellers from afar.
2. He wished particularly to highlight the Friends' financial contribution to the Museum of which the refurbishment of the John Fieldhouse Building in which the AGM takes place was a good example. He further stressed the substantial Friends' commitment to the memorial wall refurbishment project as well as the encouraging news of visitor numbers to the RNSM being better than expected over recent months.
3. After noting with some concern the difficulties of editorial continuity at *All Round Look*, he went on to thank the chairman and committee for their work in ensuring that the NMRN are made aware of our community's deep interest in submarine heritage and history. He commended Tom Herman for his Monday morning online newsletters and noted the retirements from the committee of two Friends' stalwarts – Jock McLees and David Ottley, while welcoming Bob Fancy as the incoming vice-chairman.

Attendance

4. 56 members, 23 members' guests and 9 official guests attended the meeting.

Apologies for Absence

5. Apologies were received from: Admiral Sir Mark Stanhope, Pat McCaw, Peter Jeanneret, Phil Higgins, Philip Luxton, Henry Buchanan and Giles Fletcher.

Minutes of the Twenty Sixth AGM

6. The minutes of the twenty sixth AGM were circulated in *ARL 23* and accepted nem con.

Chairman's Report

7. The Chairman presented his report:
 - a. **Membership.** Membership is currently healthy with a total of 897 members, an increase from 811 this time last year. 53 new members joined independently and 68 under The Submarine Family initiative (TSF). The chairman took the opportunity to encourage those eligible to join the TSF in addition to Friends membership as numbers recruited under TSF would count towards our annual grant from the TSF.
 - b. **Memorial Wall.** A project has been started to establish a new memorial wall managed by Jason Webb with Vince Dobbin acting as the Friends' POC. The funding for this comes from the residue of the Submariner Memorial Fund (approx. £140,000) and also from the winding up of the Navy Club in Mayfair (approx. £50,000). There are a number of variables to be resolved such as the footprint for the memorial vis-à-vis the Blockhouse/Museum boundary; the criteria for inclusion: target audience and the medium for construction. Recent research for the online Book of Remembrance shows that there are many errors on the existing wall and further errors may be uncovered as new research brings them to light – The wall will need to be amended and updated without detriment to its dignity and appearance, and all solutions, including electronic or modular representation, will be considered. The NMRN marketing team are currently evaluating public responses to the existing memorial wall to further inform the project. In

addition to the wall, plaques with digital QR codes providing linkage to OBOR for existing submarine memorials will be funded from the Navy Club largesse. The aesthetic merit of the plaque for the Embankment memorial has been a significant issue and is the subject of lengthy engagement with City of London Corporation, but we are confident of progress.

c. **Fort Blockhouse Closure and Disposal.** The Friends have, in conjunction with the NMRN, maintained a close watch on plans for the future of the Blockhouse site with DIO. In particular the submarine and submariner-related building and thoroughfare names should continue in whatever guise the new estate emerges. The Memorial Chapel is a significant feature of this work and we are determined that it should be treated with the esteem its historic significance demands – The NMRN is interested in taking custodianship of the building and its contents as this is within the scope of our current activities and resources. The issue of SETT has been discussed but the Friends view is that is not a priority for submarine heritage, there being more deserving cases.

d. **Online Book of Remembrance.** The online Book of Remembrance continues with a dedicated team of researchers and continues to be populated with reminders of the sacrifice behind our submarine story.

e. **John Fieldhouse Building Refurbishment.** Members attending noted the significant improvements made to the JFB since last year's meeting, the result of a project led by Jason Webb and to which the Friends provided £40000 of funding. The improvements to the JFB foyer have further highlighted the shortcomings of the mezzanine area, for which a refresh project is being planned.

f. **Curatorial Issues and Acquisitions.** The JFB foyer has been main effort for the curatorial team in recent months but other highlights include

- The collections portal going live on the NMRN website.
- Material relating to the surrender of U Boats at Loch Ryan in 1945.
- Audio head of a Mk 24 torpedo embarked in HMS ONYX during the Falklands War – Gifted by the then CO Lt Cdr Andy Johnson.
- Extensive cataloguing and audit of Submarine Boat files and archive, now housed in the refurbished SH11 in PHD.
- Material from HMS STOIC in the 1940s.
- Aerial photographs of HMS DOLPHIN.
- Conservation and deep cleaning on HMS ALLIANCE which has been suffering from water ingress, also improvement to the sound system.
- Upgrade to X-24 video display and broader context on the X craft story. The Friends have pledged £14000 to this undertaking.

g. **Museum General** . As mentioned during the president's address, visitor numbers have been healthier than expected with improved performances in both retail and gallery visits, visitor numbers up to 35% above expected footfall. The process for providing relevant and specialist submarine-related literature in the museum shop has been overhauled and a more substantial range of reading matter provided for sale in addition to the more commercialised offerings. The museum's Submarine Advisory Group chaired by our own John Clayden reports that as ever, funding and finance is tight and the paucity of cash from the MoD makes initiation of new projects difficult. The improvements to the JFB are the exception rather than the rule with expenditure on site improvements and non-essential maintenance having been reduced by 25% in many areas. Given these conditions, the Friends' contribution is well-recognised and gratefully received by the NMRN Board of Trustees.

h. **Website.** Significant developments have been made on the website with an improved look and feel and better connectivity with the Submarine Family online presence. The new look and feel have been welcomed enthusiastically by users.

i. **HMS COURAGEOUS.** Despite emerging from docking and maintenance and having no shortage of volunteer goodwill there is no access to the general public as NMRN has little management bandwidth available to manage access; there is a sense that this initiative is marking time. We hope for better news in the year ahead as this historic nuclear submarine deserves wider exposure.

j. **All Round Look.** Barrie Downer's health precluded his being able to edit this year's edition and we were very grateful to Peter Christmas for reprising his editor's role in emergency. However, the so far fruitless search for a new editor has led to a review of the necessity for a hard copy yearbook, particularly given that our online footprint increases steadily in quantity and quality. The committee will discuss formally at our meeting in November but *ARL 23* may well be our last paper edition with future such material being purely web-based. The chairman reiterated his plea for a volunteer to step forward given how popular *ARL* is with the membership.

k. **Committee Membership.** David Ottley, who has been a stalwart as an ALLIANCE guide, SA member on the Friends committee, SA member on the Advisory group and in the last couple of years a Trustee on the Friends Committee has decided, reluctantly, to step down. We pay grateful tribute to David for his lengthy and selfless contribution to our heritage and he takes our heartfelt good wishes for the future. Jock McLees, after a lengthy stint as a committee member since July 2007 and Vice Chairman since June 2013, has decided to lay down his burden. Our debt to him is enormous as he has been the conscience of the Royal Navy's submarine heritage and the driving force behind so much of what has been achieved in recent years. While no longer a trustee or formal committee member, he will continue as an emeritus, well placed to provide sage advice and counsel to the committee. A vote of thanks to both our committee leavers was proposed and carried unanimously.

l. **Patronage.** The chairman was pleased to announce that Sarah Kenny OBE had agreed to become a patron of the Friends. Ms Kenny is the chief executive of BMT, a leading maritime technical consulting firm with interests in defence and security, specialist ship design and surveys, critical infrastructure, and environmental modelling. She will bring valuable counsel and influence to our work.

Election of Committee Member.

8. Bob Fancy was proposed by Justin Hughes, seconded by Peter Christmas and elected *nem con* as committee member and trustee. He was further appointed Vice Chairman succeeding Jock McLees.

Adoption of the Accounts

9. Income in this period has been exceptional due to the transfer to the Friends of over £150,000 being the balance of funds raised for the Submariner Memorial Appeal. This, plus last year's donation of £50,000 from the RNVR Officers Association is earmarked to form part of a grant to NMRN for the procurement of a new Memorial Wall.

10. Annual subscription donations by members was the same as in the previous year, however income was boosted by the first annual grant of £4,100 by RNRMC in respect of new Friends who joined via The Submarine Family (TSF). It should be noted that this year's grant should be in the region of £8550, an eloquent testament to the benefits of TSF partnership.

11. The 50% balance for the development of the Online Book of Remembrance (OBOR) of £6,000 is showing in the accounts. The balance of a £1,000 grant for events related to HMS URGE remembrance was also paid. This year a grant of £40,000 was made to NMRN toward a major upgrade to the visitor experience in the John Fieldhouse Building (JFB) and funds were also provided for improvements to X24 projection.

12. A grant was also made to Chatham Historic Document for some improvements to Ocelot as part of her 60th anniversary. There is still considerable scope for supporting new bids for funds, having made allowance for current commitments, a planned Friends' website upgrade, and normal retained reserve.

13. The lack of a Deputy Treasurer is a concern and recorded as a formal management risk; once again a plea went out for a volunteer willing to take on that role, possibly as a precursor to assuming the role of Honorary Treasurer.

14. The adoption of the accounts was proposed by Mike Bates, seconded by Francis Dickinson and accepted nem con.

Appointment of Independent Examiner.

15. Giles Fletcher was proposed for appointment as Independent Examiner of Accounts and elected nem con.

Any Other Business.

16. There being no other business, a date of Friday 13 September 2024 was proposed for next year's meeting and the meeting closed.

Guest Speaker

17. Commodore Paul Dunn OBE, Commodore Submarines gave a lively, candid and informative account of the current state and activities of the Royal Navy Submarine Flotilla which was well received by attendees.

Reception

18. Following the AGM there was a reception and buffet supper for attendees.



THE SOCIETY OF FRIENDS OF THE ROYAL NAVY SUBMARINE MUSEUM
Financial Statement for Period 1 April 2022 to 31 March 2023

Income and Expenditure	2022-2023		2021-2022		Balance Sheet	2022-2023		2021-2022	
	Expense	Income	Expense	Income		Asset	Liability	Asset	Liability
Expenditure									
All Round Look	1383		2406		Current A/C Childs and Co	2470		2861	
Committee Expenses	337		32		Deposit A/C Childs and Co	8495		61093	
General Admin	536		191		Virgin Money	-		52912	
Grants to RNSM	42859		5633		PayPal	685		518	
Grant to OCELOT 60	5750		-		Virgin Money 30 Day	236269		-	
Harbour Stations	-		104		Petty Cash	48		50	
Book of Remembrance	6000		6000		Unpresented Cheques	-		30	
HMS URGE Commemoration	950		50		RNSM GM Float	400		400	
Online Payment Fees	169		139						
Website	517		1010		Net Worth/Capital				
					Balance on I and E		130503		66969
					Opening Balances		117864		50893
					Totals	248367	248367	117684	117684
Income									
AGM	1232	1020	105						
Bequests		1000		500					
Christmas Cards	488	1143		919					
Donations		1674		52540					
Gift Aid Tax Claim		5029		5172					
Interest		1584		54					
Subscriptions		22222		22177					
Unity Lottery		1280		1279					
Michaelmas Fayre		195		-					
SMA Closure		151477		-					
TSF Grant		4100		-					
Totals	60221	190724	15671	82641					
Net Income		130503		66969					

This Financial Statement has been prepared from the records of the Society of Friends of the Royal Navy Submarine Museum and I certify that it is in accordance with those records.

Peter Jeanneret
Treasurer

Giles Fletcher
Independent Examiner



Friends of the
Royal Navy
Submarine Museum



FINANCIAL REPORT 2022-2023

Income in this period has been exceptional due to the transfer to the Friends of over £150,000 being the balance of funds raised for the Submariner Memorial Appeal (SMA). This, plus last year's donation of £50,000 from the RNVR Officers Association is earmarked to form part of a grant to NMRN for the procurement of a new Memorial Wall.

Annual subscription donations by members was the same as in the previous year, however income was boosted by the first annual grant of £4,100 by RN&RMC in respect of new Friends who joined via The Submarine Family (TSF).

The 50% balance for the development of the Online Book of Remembrance (OBOR) of £6,000 is showing in the accounts. The balance of a £1,000 grant for events related to HMS URGE remembrance was also paid.

This year a grant of £40,000 was made to NMRN toward a major upgrade to the visitor experience in the John Fieldhouse Building (JFB) and funds were also provided for improvements to X24 projection. A grant was also made to Chatham Historic Document for some improvements to Ocelot as part of her 60th anniversary.

There is still considerable scope for supporting new bids for funds, having made allowance for current commitments, a planned Friends' website upgrade, and normal retained reserve.

SOCIETY OF FRIENDS OF THE ROYAL NAVY SUBMARINE MUSEUM

England & Wales - Charity number 1046251

Accounts

MINUTES OF THE TWENTY SIXTH AGM OF THE SOCIETY OF FRIENDS OF THE ROYAL NAVY SUBMARINE MUSEUM, HELD AT THE MUSEUM AT 1800 ON FRIDAY 16 SEPTEMBER 2022

President's Address

1. Admiral Sir Mark Stanhope GCB OBE ADC DL was unable to attend owing to Covid-19; his remarks were read by the chairman, Rear Admiral Jonathan Westbrook CBE. He opened by mentioning the passing of HM Queen Elizabeth II, our Commander-in-Chief for the past seventy years, indeed the only sovereign that most present can remember. There followed a one minute silence in Her Majesty's memory followed by a declaration of loyalty and best wishes to our new sovereign, King Charles III.
2. He extended a welcome to our principal guest, Commodore Paul Dunn, the new Commodore (Submarines) as well as Matthew Sheldon, Executive Director of Operations at the NMRN and other members of his team. He mentioned his appreciation of the work done by the chairman and the committee noting the complications imposed by Covid-19 over the past two years. He also mentioned the work of Peter Wilkinson and his team for their extraordinary speed and success in establishing the new Submariner Memorial at the National Arboretum with a particular mention for the efforts of Tommy Herman
3. Finally, he mentioned the tremendous work done by the Friends in the production of the Online Book of Remembrance (OBOR) which is a key feature of the Submariner Memorial, and in particular the efforts of Barrie Downer, Jock McLees, Peter Jeanneret, Malcolm Blenkinsopp and Tom Herman who all contributed to this exceptional resource.

Attendance

4. 41 members, 13 members' guests and 6 official guests attended the meeting.

Apologies for Absence

5. Apologies received from: Sir Mark Stanhope, Sir Tim McClement, Pat McCaw, Lewis Whittaker, Phil Higgins, Tim Forth, Colin and Linda Barker and Valerie Le Marchand. The Mayor and Lady Mayoress of Gosport also apologised as they were withdrawing from all public events until after Her Late Majesty's funeral.

Minutes of the Twenty Fifth AGM

6. The Minutes of the twenty fifth meeting were circulated in *ARL 2022* accepted nem con.

Chairman's Report

7. The chairman then presented his report:
 - a. **Membership.** Membership is currently healthy with 811 members, 44 of whom have joined under the Submarine Family initiative.
 - b. **Museum.** It has been a very busy year for museum and Friends with a lot going on with the restoration of normality post-Covid and the Submarine Family established.
 - c. **Archive.** The archive hitherto held in Torbay block at Gosport has now been transferred to the new facility in Storehouse 12 in Portsmouth Historic Dockyard co-located with the NMRN library. Still a lot of work to do in cataloguing and recording but volunteer project started up and making progress. The retirement of the RNSM archivist George Malcolmson will be a challenge as George's encyclopaedic knowledge of the archive is irreplaceable.

d. **Acquisitions.** There has been a steady stream of material arriving in the museum over the last year. These include:

- The HMS Alliance Visitors' Book donated by the Nixon-Eckersall family – Contains some legendary signatures.
- Wartime charts from Lt Hancock of HMS Salmon.
- Correspondence from a PoW camp from the family of Tel J S Nevitt HMS Shark.
- Photograph album of AB Pearson HMS Truant (1939-45).
- Log books from HMS Vulcan – Submarine tender 1920s.
- Photographs from George Armstrong featuring HMS Aeneas, Trump and Talent.
- A brass railway locomotive nameplate commemorating X-24.

e. **Other Improvements.** Other improvements include a new atmospheric control system for Holland 1 gallery and the new VTC suite paid for by the Friends which enables Gosport staff to liaise rather more easily with their colleagues on the other side of the harbour. It has also been of great benefit to the Friends committee whose meetings are now hybrid with real and virtual attendance from further afield. The memorial garden has been further enhanced by the provision of audio benches.

f. **HMS Alliance.** The deep clean and cofferdam work is now complete while the Conservation Management Plan first draft is expected later in the summer. Other work on Alliance has included replacement of floor tiles following water ingress and repairs to the fin following pigeon infestation. Work was also required on X-24 following visitor tampering.

g. **HMS Urge.** There were two events in the spring to commemorate the loss of HMS Urge – One in Malta attended by COSM which had a very profile locally and another here at the museum. Both were masterminded by Francis Dickinson, grandson of her CO Edward Tomkinson, who has put himself forward for election to the committee. It is hoped the Urge events may be a template for further such memorial activity.

h. **Submariner Memorial (1).** The Submariner Memorial at the National Arboretum was dedicated by HRH the Duke of Cambridge on 18 May. While not strictly Friends activity, as decided by the Memorial Committee, the Friends will administer any funds remaining at the time of the winding up of the Memorial fund. This will be approximately £140,000 and be hypothecated to:

- Enhancement of the Embankment memorial including provision of QR codes linking to OBOR.
- Refurbishment of memorial wall at RNSM.
- Faslane heritage.

i. **Submariner Memorial (2).** The Friends were recognised by the trustees of the Navy Club (The RNVR Officers' Association) as a suitable recipient of a proportion of their funds upon dissolution. The Club donated £50000 towards the refurbishment of the memorial wall at RNSM, itself carrying many RNVR names.

j. **Museum Strategy.** The major focus of the next two years will be on securing financial stability and consolidation in the wake of the Covid shocks rather than on development and the news that MoD approved further funding above Grant in Aid (GIA) for FY22/23 was very welcome. On the future of the Fort Blockhouse site, the NMRN has been engaging with DIO, NCHQ and other Gosport stakeholders and in particular on boundary issues. Of particular interest for the Friends is the Memorial Chapel - The museum will bid through NCHQ for its preservation as an adjunct to the RNSM. The committee will keep a close eye on this.

k. **OBOR.** The Submarine Online Book of Remembrance went live in May on The Submarine Family website and is already attracting public interest and contribution. It has been the fruit of a vast amount of work by Jock McLees, Peter Jeanneret, Barrie Downer and Malcolm Blenkinsopp whose efforts have been rewarded with a handsome user-friendly application, and to whom the Friends are most grateful. It was supplied by the Submarine Family website contractors MindWorks for the sum of £12000 and we have earmarked another £2000 earmarked for future development. The committee feel this represents excellent value for money.

l. **HMS Courageous.** The boat has completed her post dock set to work with her brand new lighting and is hosting private tours. We anticipate greater NMRN involvement in due course particularly in the area of public engagement and attraction management.

m. **The Submarine Family.** The Submarine Family is now in existence as under the aegis of RN and RM Charities (RNRMC) and the Friends, along with *We Remember Submariners* (WRS) and the Submariners' Association are elements of it although it is to be emphasised that we retain our independence as a charity. For every submariner who joins the Submarine Family and opts to become a member of the Friends, we receive a financial grant from RNRMC equal to our annual membership fee. We would encourage those Friends members so qualified to maintain their Friends membership, join the Submarine Family taking *the 'I am already a member of the Friends'* option, making an additional donation to the Submarine Family if they so wish.

n. **Harbour stations.** The autumn newsletter is no more following retirement from the committee of Mike Bates. Minutes of the AGM will be posted ASAP on the Friends website, then be published on the Charity Commission website as the annual report, and further promulgated in the following year's *All Round Look*.

Election of Committee Members.

8. Francis Dickinson, Tim Forth, Vince Dobbin and David Mincher were elected to the committee and Phil Higgins, Peter Christmas and Jock McLees were re-elected. All candidates were proposed by Justin Hughes, seconded by Guy Sitwell and elected nem con.

Adoption of the Accounts.

9. The accounts were published in ARL 2022, together with the financial report for the year, and there have been no comments. Income during the period has been nearly £83000. This includes a donation of £50000 from the RNVR Officers' Association following the sale and winding up of the Naval Club, which is intended to provide a grant to the museum for the procurement of a new memorial wall. The production of an online book of Remembrance is complete with the first payment to contractors of £6000 showing in the accounts. This year somewhat less than £6000 has been expended in grants to the museum including the purchase of audio benches and VTC equipment to enable the conduct of hybrid remote/physical meetings. The meeting voted to accept the accounts nem con.

Appointment of Independent Examiner.

10. Giles Fletcher was proposed for appointment as independent examiner of accounts and was accepted by the meeting nem con.

Amendment to the Constitution.

11. As advertised in *ARL 2022*. Given the growing importance of the role of the membership secretary and Digital Lead, particularly in the light of The Submarine Family initiative, the committee

felt that these roles should be recognised formally as Officers of the Association. The following amendment to the constitution was proposed and accepted nem con.

5.a. The Officers of the Association shall comprise a Chairman, Vice Chairman, Honorary Secretary, Membership Secretary, Digital Lead and Honorary Treasurer. The Committee shall consist of the Officers of the Association and up to ten Ordinary Members. The Committee Members comprise the Trustees of the Charity.

5.e. In addition to trustees elected at the AGM, the committee will have two non-trustee members, one nominated by the Chairman of the Submariners' Association and another nominated by Commodore Submarines (COSM) representing serving submariners.

Any Other Business.

12. The Heritage Malta limited edition print of HMS Urge was presented to the NMRN by the Chairman and received on its behalf by Matthew Sheldon.

13. The date of 15 September 2023 was proposed for the next AGM.

Guest Speakers

14. Commodore Paul Dunn OBE gave an update on the Royal Navy submarine force and its current activities and Matthew Sheldon gave an update on the NMRN's current vision for the Submarine Museum.

THE SOCIETY OF FRIENDS OF THE RN SUBMARINE MUSEUM

Financial Statement for Period 1 April 2021 to 31 March 2022

Income and Expenditure	2021-2022		2020-2021	
	Expense	Income	Expense	Income
Expenditure				
All Round Look	£ 2,406		£ 1,795	
Committee expenses	£ 32		£ -	
General admin	£ 191		£ 101	
Grants to RNSM	£ 5,633		£ 23,355	
Harbour Stations	£ 104		£ 113	
Book of Remembrance	£ 6,000		£ -	
Urge Commemoration	£ 50		£ -	
Online Payment Fees	£ 139		£ 105	
Other expenses	£ -		£ 80	
Website	£ 1,010		£ 913	
Income				
AGM	£ 105		£ -	
Bequests		£ 500		£ -
Christmas Cards		£ 919		£ 499
Donations		£ 52,540		£ 1,902
Gift Aid Tax Claim		£ 5,172		£ 4,405
Interest		£ 54		£ 182
Subscriptions		£ 22,177		£ 22,180
Unity Lottery		£ 1,279		£ 1,051
Zoom talks		£ -		£ 634
Totals	£ 15,670	£ 82,641	£ 26,462	£ 30,853
Net Income		£ 66,971		£ 4,391

Balance Sheet	2021-2022		2020-2021	
	Asset	Liability	Asset	Liability
RBS Current A/C	£ 2,861		£ 7,998	
RBS Deposit A/C	£ 61,093		£ 821	
Virgin Money	£ 52,912		£ 39,147	
PayPal	£ 518		£ 952	
Stripe	£ -		£ 1,337	
Petty Cash	£ 50		£ 196	
Unpresented Cheques	£ 30		£ 442	
RNSM GM Float	£ 400			
Net worth / Capital				
Balance on I&E		£ 66,971		£ 4,391
Opening Balances		£ 50,893		£ 46,502
Totals	£ 117,864	£ 117,864	£ 50,893	£ 50,893

This Financial Statement has been prepared from the records of the Society of Friends of The Royal Naval Submarine Museum and I certify that it is in accordance with those records.



Peter Jeanneret
Treasurer



Giles Fletcher
Independent Examiner

FINANCIAL REPORT

Income in this period has been nearly £83,000. This includes a donation of £50,000 from the RNVR Officers Association following the sale and winding up of the Naval Club, which is intended to form part of a grant to the Museum for the procurement of a new Memorial Wall. Annual subscription donations by members was the same as in the previous year.

The production of an Online Book of Remembrance (OBOR) is almost complete and the first 50% payment to the developers of £6,000 is showing in the accounts.

This year somewhat less than £6,000 has been expended in grants to the Museum, this including the purchase of audio benches, and VTC equipment to facilitate the conduct of hybrid remote/physical meetings.

There is still considerable scope for supporting new bids for funds, having made allowance for current commitments and normal retained reserve.

SOCIETY OF FRIENDS OF THE ROYAL NAVY SUBMARINE MUSEUM

England & Wales - Charity number 1046251

Accounts

**MINUTES OF THE TWENTY FIFTH AGM OF THE SOCIETY OF FRIENDS OF THE ROYAL NAVY
SUBMARINE MUSEUM, HELD AT THE MUSEUM AT 1800 ON FRIDAY 17 SEPTEMBER 2021.**

1. The President, Admiral Sir Mark Stanhope, opened the meeting with a warm welcome to all members and their guests for this year's AGM after last year's Covid enforced hiatus. He further noted excellent progress that had been made in many areas with much to report. In particular he stressed the hard work and proactive management of the museum staff under the leadership of Claire Baverstock whose efforts had enabled reopening on 17 May, and whose work is ensuring the museum's success under testing circumstances.
2. He noted the retirement from the committee of Mike Bates and Izzy Brady citing their invaluable contribution to the committee's business. He also drew attention to Tom Herman's work in the digital sphere and his Monday morning 'wake up' e-mails to the membership.
3. Sir Mark noted the healthy state of membership with 734 members and with 38 new joiners since March 2021. He also stressed the need to attract new and more youthful members and hailed the Submarine Family initiative as being key to expanding membership. He also mentioned the importance of bringing the story up to date in order to stress the relevance of the museum to today's submariners.
4. He noted that the submarine viewpoint in NMRN meetings was vital to ensure that a balance was maintained, and acknowledged the input provided by those submariners at the various NMRN committees and meetings ensured that this is the case.

Present

5. 59 members and 23 guests attended the meeting.

Apologies for Absence

6. Apologies were received Barrie Downer, Peter Jeanneret, Mike Bates, Guy Sitwell, Doug and Debs Littlejohns, Ian and Pat Anderson, Antony Weston and Michael Pitkeathley. The main guest speaker Commodore Jim Perks CBE was unable to attend owing to severe weather affecting his submarine visit off South Korea.

Minutes of the Twenty Fourth meeting held on 13 September 2019

7. The minutes of the twenty third meeting had been distributed within Harbour Stations 2019. There were no matters arising, nor were any amendments received. Acceptance was proposed by Chris Groves and seconded by Clare Groves.

Chairman's Report

8. The chairman, Rear Admiral Jon Westbrook then presented his report:
 - a. **Museum.** The museum reopened on 17 May after the second lockdown with healthy visitor numbers. Of particular note was the resumption of the waterbus service

albeit with some initial social distancing. The NMRN's Submarine Advisory Group, chaired by our own John Clayden, reported that the museum has handled the Covid crisis with aplomb, particularly with regards to the business case for additional MoD financial support. This managerial deftness was reflected in the attitude and conduct of the museum staff whose energy and resilience have been much in evidence during a challenging period. Rear Admiral Mark Anderson CB is now in post as the NMRN trustee 'with submarine experience'.

b. **HMS Alliance.** Alliance has been dominated by work on the cofferdam, whose shifting was causing concern. The Covid-enforced shutdown was an opportunity for a thorough deep clean. A comprehensive conservation plan is being developed by the NMRN.

c. **Acquisitions.** Acquisitions and improvements over the last year include:

- Booklets form SM10
- Items from HMS Odin
- Documents from HMS Trafalgar and HMS Onyx from the 1990s
- The papers of John Barley, periscope maintainer
- A mascot from HMS Totem.
- Installation of radar mast and missile hatch in the '*Silent and Secret*' exhibition.
- Improved external signage.
- Upgrading environmental controls in the Holland 1 gallery
- Repairs to the memorial roof.
- Completion of the VC installation, funded by the Friends for £5040.

d. **Lt Cdr R H 'Bob' Read DSC RN.** Bob Read died in May this year but his family in the USA have indicated that significant items of memorabilia relating to his career, including a 1939-45 Jolly Roger from HMS Trenchant would be passed to the museum in due course.

e. **HMS Urge.** Intention to mark her loss a casualty of Covid yet plans are still in gestation for a ceremony to be conducted in 2022 at Malta with a corresponding event at the museum which the Friends are committed to funding. Recent underwater archaeology shows conclusively that the wreck off Malta is Urge despite the somewhat belligerent protestations of the Belgian marine archaeologist J-P Misson who has contested vigorously the archaeological assessments of the University of Malta.

f. **Friends Initiatives.** Other Friends supported initiatives during this period include the refurbishment of the Conqueror CO's cabin TV and the continuing Book of Remembrance project which after the Online Book Company's vision proved incompatible with our own, is now being pursued with Mindworks as part of the website refresh. There is an ambitious plan to link all memorial sites of submarine interest electronically. The Friends also funded the move to Barrow of a scale model of HMS Alliance donated by Brian Thomas which will form part of the BAES Apprentice scheme as well as the acquisition of a DVD of the 1977 *Panorama* documentary '*Deep Cold War*' which featured interviews with Cdr John Coward, later Vice Admiral Sir John Coward KCB DSO. A second copy was acquired for presentation to Lady Coward. Plans are also in hand to acquire audio benches for the memorial garden.

g. **HMS Courageous.** She has completed her docking and is in the basin awaiting further work. Appetite for something to mark 50th anniversary of commissioning in October. The Friends are also watching with interest the development of the case for developing the

existing Devonport Heritage Centre and HMS Courageous into a Cold War Museum under the leadership of John Weale and Ian Whitehouse. Our ability to support these initiatives are examples of the changes to our constitution made in 2019 bearing fruit.

h. **The Submarine Family.** Our intent is to move with the times by working closer with the disparate parts of the submarine family; the serving community, Submariners' Association and *We Remember Submariners* under RNRMC umbrella. At the heart of this is an initiative by which RNRMC will underwrite membership privileges for serving submariners thus greatly increasing our membership and income. Details are still being worked on.

i. **Committee.** Although this meeting sees 'two out, two in,' we still have vacancies for two further trustees. Given the current committee has an average age of well over 70 and is now all male, we could do with some diversity and some younger blood. The chairman joined the president in paying tribute to the contributions of Mike Bates and Izzy Brady during their time on the committee. He proposed a vote of thanks, seconded by Justin Hughes which was carried nem con.

j. **Fort Blockhouse.** MoD have indicated the Fort Blockhouse site will be disposed of in 2023. The Friends committee have made COSM aware that there are significant artefacts in the memorial chapel and wardroom which should be saved as part of RN submarine heritage.

Election of Committee Members

9. Jon Westbrook, Tom Herman, John Clayden, Guy Sitwell, Chris Groves, Justin Hughes and Peter Jeanneret were due for re-election. Barrie Downer and David Ottley stood for election. All were proposed by Pat McCaw and seconded by David Hartley. All were elected nem con.

Adoption of the Society's Accounts

10. These were published in ARL 2021, together with the financial report for the year, and there have been no comments. In this period, income has been nearly £31,000, with no bequests, slightly more than last year, since subscription income has continued to rise. It is of note that many generous members contribute more each year than the recommended minimum of £20, with the average being £28. COVID resulted in less expenditure on committee meetings which were all done via Zoom. There was also a very successful Zoom Talk which attracted substantial donations. The proceeds from this were shared with the Submariner Memorial Appeal. This year over £23,000 has been expended in grants to the Museum, including a grant to assist with measures needed to reopen after the first lockdown. However, there is still considerable scope for supporting new bids for funds, having made allowance for current commitments and normal retained reserve.

11. The Adoption of the Accounts were proposed by Wenna Fletcher and seconded by Lyndsay McLees. There was no dissent.

Appointment of the Independent Examiner

12. Giles Fletcher was re-appointed as independent examiner of accounts. This was proposed by Justin Hughes and seconded by Jock McLees. There was no dissent.

Any Other Business

13. There was no other business although the chairman stated that next year's event would take place on the 16 September 2022.

14. Those present then heard a presentation from Lt Hugo Mitchell-Heggs RN assisted by POET (MESM) Jon Norfolk on the transatlantic rowing initiative 'HMS Oardacious' made by members of the submarine arm of the RN and a broader discussion of mental health and wellbeing among today's submariners and their families. This was followed by a brief introduction to the concept of the Submarine Family mentioned earlier by Tom Herman. He was at pains to emphasise that, despite creating significantly greater opportunities for increasing membership and funding for the Friends, our charity would retain its much-cherished independence.

THE SOCIETY OF FRIENDS OF THE RN SUBMARINE MUSEUM

Financial Statement for Period 31 March 2020 to 31 March 2021

Income and Expenditure	2020-2021		2019-2020	
	Expense	Income	Expense	Income
Expenditure				
All Round Look	£ 1,795		£ 1,815	
Committee expenses	£ -		£ 214	
General admin	£ 101		£ 144	
Grants to RNSM	£ 23,355		£ 2,789	
Harbour Stations	£ 113		£ 159	
Online Payment Fees	£ 105		£ 81	
Other expenses	£ 80		£ 67	
Website	£ 913		£ 2,840	
Income				
AGM		£ -	£ -	£ 87
Christmas Cards		£ 499		£ 488
Donations		£ 1,902		£ 3,393
Gift Aid Tax Reclamation		£ 4,405		£ 5,666
Interest		£ 182		£ 171
Subscriptions		£ 22,180		£ 18,497
Unity Lottery		£ 1,051		£ 1,115
Zoom talks		£ 634		£ -
Totals	£ 26,462	£ 30,853	£ 8,109	£ 29,417
Net Income		£ 4,391		£ 21,308

Balance Sheet	2020-2021		2019-2020	
	Asset	Liability	Asset	Liability
Co	£ 7,998		£ 1,202	
Co	£ 821		£ 6,187	
Virgin Money	£ 39,147		£ 38,036	
PayPal	£ 952		£ 883	
Stripe	£ 1,337			
Petty Cash	£ 196		£ 194	
Unpresented Cheques	£ 442		£ -	
Net worth / Capital				
Balance on I&E		£ 4,391		£ 21,308
Opening Balances		£ 46,502		£ 25,194
Totals	£ 50,893	£ 50,893	£ 46,502	£ 46,502

This Financial Statement has been prepared from the records of the Society of Friends of The Royal Naval Submarine Museum and I certify that it is in accordance with those records.



Peter Jeanneret
Treasurer



Giles Fletcher
Independent Examiner

FINANCIAL REPORT

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