

# RUACH CITY CHURCH

England & Wales · Charity number 1046218

## Details

|             |                                                                     |
|-------------|---------------------------------------------------------------------|
| Other names | RUACH INSPIRATIONAL CHURCH OF GOD, ORDER MY STEPS, RUACH MINISTRIES |
| Status      | Registered                                                          |
| Legal form  | Other                                                               |
| Registered  | 1995-05-09                                                          |
| Register    | <a href="#">View on the Charity Commission register</a>             |

## Contact

|         |                                                                          |
|---------|--------------------------------------------------------------------------|
| Address | Ruach City Church<br>110 Streatham Hill<br>London<br>SW2 4RD             |
| Phone   | 02086786888                                                              |
| Email   | <a href="mailto:admin@ruachcitychurch.org">admin@ruachcitychurch.org</a> |
| Website | <a href="http://www.ruachcitychurch.org">www.ruachcitychurch.org</a>     |

## Activities

**Objects:** 1. TO ADVANCE THE CHRISTIAN RELIGION IN ACCORDANCE WITH THE STATEMENT OF BELIEFS HERETO IN THE UK AND ELSEWHERE. 2. TO RELIEVE PEOPLE WHO ARE IN CONDITIONS OF NEED, DISTRESS OR WHO ARE AGED OR SICK IN THE UK OR ELSEWHERE. 3. TO ADVANCE EDUCATION ON THE BASIS OF CHRISTIAN PRINCIPLES AND IN ACCORDANCE WITH THE SAID STATEMENT OF BELIEVES IN THE UK AND ELSEWHERE.

**Activities:** 1 Advance the Christian religion in accordance with the Statement of Beliefs in the Constitution in the United Kingdom or elsewhere; 2 Relieve people who are in conditions of need, distress or who are aged or sick in the United Kingdom or elsewhere; 3 Advance education on the basis of Christian principles and in accordance with the said Statement of Beliefs in the United Kingdom or elsewhere.

## Classification

- **How:** Provides Human Resources, Provides Buildings/facilities/open Space, Provides Services, Provides Advocacy/advice/information
- **What:** General Charitable Purposes, The Prevention Or Relief Of Poverty, Religious Activities, Arts/culture/heritage/science
- **Who:** Children/young People, Elderly/old People, People With Disabilities, Other Charities Or Voluntary Bodies, The General Public/mankind

## Geography

- United States
- Birmingham City
- Brent
- Lambeth
- Waltham Forest

## Finances

| Period end | Income     | Expenditure | Assets      | Employees |
|------------|------------|-------------|-------------|-----------|
| 2025-03-31 | £2,753,454 | £2,737,638  | £11,797,422 | 27        |
| 2024-03-31 | £2,572,991 | £2,768,984  | £11,781,606 | 25        |
| 2023-03-31 | £7,238,299 | £2,622,792  | £11,977,599 | 28        |
| 2022-03-31 | £2,272,072 | £2,530,503  | £7,362,092  | 30        |
| 2021-03-31 | £2,194,506 | £1,991,732  | £7,620,523  | 31        |

## Trustees

| Name                | Role  | Appointed  |
|---------------------|-------|------------|
| PAUL BRIGHTLY-JONES | Chair |            |
| Craig Lyn-Cook      |       | 2025-02-23 |
| DOROTHEA HODGE      |       |            |
| Jennifer Francis    |       | 2025-02-23 |
| Paul Brice Kouassi  |       | 2025-02-23 |
| SARAH HERBERT       |       | 2013-01-31 |

**RUACH CITY CHURCH**

England & Wales - Charity number 1046218

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# Accounts

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Charity registration number 1046218 (England and Wales)

**RUACH CITY CHURCH**  
**ANNUAL REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2025**

# RUACH CITY CHURCH

## LEGAL AND ADMINISTRATIVE INFORMATION

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Ruach City Church was created by constitution dated 14th April 1994 and amended on 24th March 1995.

Trustees are elected by the membership at the AGM. During the year, new trustees can be co-opted by the existing trustees and subsequently voted on at the AGM. Trustees throughout the year were:

|                 |                                                                                                                                                                                                  |
|-----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Trustees</b> | Paul Brightly-Jones<br>Dorothea Hodge<br>Sarah Herbert<br>Jenny Francis (appointed 23 February 2025)<br>Paul Kouassi (appointed 23 February 2025)<br>Craig Lyn-Cook (appointed 23 February 2025) |
|-----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

In addition to the trustees listed above, the following are additional custodian trustees that are named as holding one or more of the properties for the charity in trust:

|                           |                                                                    |
|---------------------------|--------------------------------------------------------------------|
| <b>Custodian trustees</b> | Paul Campayne<br>John Francis<br>Patrick Smith<br>Patricia Roberts |
|---------------------------|--------------------------------------------------------------------|

|                                 |                                                                                                                                                 |                                                                                                                                                                                           |
|---------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Key Management Personnel</b> | Bishop<br>Co-Pastor<br>Resident Elder<br>Head of Property and Facilities<br>Head of Finance<br>Head of Finance<br>Head of HR and Administration | John Francis<br>Penny Francis<br>Enid Stewart<br>Dannie Adebomojo (from 10 June 2024)<br>Meleka Linton (from 9 September 2024)<br>Andrew Rodford (until 31 January 2025)<br>Jacqui Heslop |
|---------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

|                       |         |
|-----------------------|---------|
| <b>Charity number</b> | 1046218 |
|-----------------------|---------|

|                          |                                         |
|--------------------------|-----------------------------------------|
| <b>Registered office</b> | 110 Streatham Hill<br>London<br>SW2 4RD |
|--------------------------|-----------------------------------------|

|                |                                                                            |
|----------------|----------------------------------------------------------------------------|
| <b>Auditor</b> | Xeinadin Audit Limited<br>5 Robin Hood Lane<br>Sutton<br>Surrey<br>SM1 2SW |
|----------------|----------------------------------------------------------------------------|

|                |                                                            |
|----------------|------------------------------------------------------------|
| <b>Bankers</b> | Lloyds Bank Plc<br>25 Gresham Street<br>London<br>EC2V 7HN |
|----------------|------------------------------------------------------------|

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# RUACH CITY CHURCH

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# **RUACH CITY CHURCH**

## **TRUSTEES REPORT**

### ***FOR THE YEAR ENDED 31 MARCH 2025***

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The Trustees have pleasure in submitting their report together with the financial statements for the Trust for the year ended 31 March 2025.

The Legal and Administrative Information set out on page 1 forms part of this report. The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's constitution, the Charities Act 2011 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)".

#### **Charitable Objectives**

The principal objectives of Ruach City Church are to:

- 1 Advance the Christian religion in accordance with the Statement of Beliefs in the Constitution in the United Kingdom or elsewhere;
- 2 Relieve people who are in conditions of need, distress or who are aged or sick in the United Kingdom or elsewhere;
- 3 Advance education on the basis of Christian principles and in accordance with the said Statement of Beliefs in the United Kingdom or elsewhere.

#### **Public Benefit**

The trustees confirm that they have complied with their duty under section 4 of the Charities Act 2011 to have due regard to the Charity Commission's guidance on public benefit requirement under the Act.

In order to fulfil the objects, regular meetings are held where Ruach City Church partners and other interested people can worship, pray, receive teaching on, and participate in discussions of the faith. Benevolent grants are also made in accordance with the objects of the charity.

#### **Background**

Ruach City Church (formerly known as Ruach Ministries) began in 1992 and is one of the largest nondenominational Christian churches in Europe. The music and creative arts provide a vibrant and inspiring worship experience with empowering preaching and teaching by the senior minister, elders and visiting preachers. Ruach City Church continues to build a reputation for being community-focused and politically engaged with a global reach which has been enhanced over the years by the skilful use of social media to connect with partners across the world.

#### **Legal Structure and Governance**

Ruach City Church is a charity registered in England and Wales. Its governing document is a Constitution dated 1994, amended in 2012.

The governance of the Church resides with the Trustees and the Bishop, supported by the Eldership Team and Senior Operational staff formerly known as lead staff. There have been key changes to the lead staff team with the appointment of the Head of property in June 2024, Head of Finance in September 2024 and IT support in February 2025.

The leadership team, which includes the Bishop & Co-Pastor, is responsible for day-to-day operations, ministry planning, and pastoral care, under the oversight of the trustees.

The responsibilities of Trustees of Ruach City Church are:

- 1 To ensure that the organisation complies with its governing document, charity law, company law and any other relevant legislation or regulations.
- 2 To ensure that the organisation pursues its objects as defined in its governing document.
- 3 To ensure the organisation uses its resources exclusively in pursuance of its objects.
- 4 To contribute actively to the Board of Trustees' role in giving firm strategic direction to the organisation.
- 5 To safeguard the good name and values of the organisation.
- 6 To ensure the effective and efficient administration of the organisation.
- 7 To ensure the financial stability of the organisation.
- 8 To protect and manage the property of the charity and to ensure the proper investment of the charity's funds.

# RUACH CITY CHURCH

## TRUSTEES REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2025

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9 If the charity employs staff, to appoint a chief executive officer and monitor his/her performance.

The Trustees must approve all decisions relating to resourcing, including setting the pay and remuneration of the charity's key management personnel. The trustees determine the remuneration of key management personnel by benchmarking roles against sector standards and considering the scope of responsibilities, experience, and performance, ensuring alignment with the organisation's charitable objectives and financial capacity.

The appointment of Trustees entails a process of nomination by a Partner of Ruach City Church, review and assessment by the Board of Trustees, and election at the Annual General Meeting. The induction process for new trustees is overseen by the Board of Trustees, and involves a review of Ruach City Church policies and previous Board minutes, an assessment of skill set and experiences, and introductory meetings with the key members of the Eldership Team and staff.

#### **Achievements and Performance**

In the financial year ended 31 March 2025 Ruach City Church continued as one church in the following locations: Brixton/Streatham, Kilburn, Walthamstow and Birmingham Hunters Road.

The activities of the Church are organised into life-stage ministries including relationships, men, women, youth, and children, and these are open to all. Those who choose to become partners or members of Ruach City Church are encouraged to be involved in one or more of the eight ministry sections: Academy of Learning, Creative Arts, Hospitality, Outreach, Social Care, and Spiritual Mediation, Business, and Media. Within these sections are more than thirty teams each responsible for a different area of Ruach City Church's activities. These sections and supporting departments are run by a combination of staff and volunteers.

Ruach's commercial activities are conducted and accounted for through its wholly owned subsidiary, Order My Steps. Accounts for Order My Steps are prepared separately – it is not consolidated into Ruach's accounts and the accounts for the current financial period are not audited on the grounds of immateriality.

Despite ongoing social and economic challenges in 2024, Ruach City Church remained active in ministry and outreach.

Key highlights from the year include:

- **Weekly Services:**

Held Sunday services (including children's ministry) and midweek prayer gatherings.

- **Discipleship:**

Ministry eGroups, Bible studies, and leadership training sessions/conferences.

- **Community Outreach:**

Community Food Bank Koinonia and night of evangelism with food distribution to the homeless.

- **Online Ministry:**

Continued live streaming services and grew online engagement across social media platforms.

- **Youth and Families:**

Sunday school and youth conference.

- **Relocation to Streatham:**

It was during June 2024, that Ruach vacated Brixton and Services commenced at the Streatham Hill theatre building, with no break in Church Services. Ruach's Administration is temporarily taking place at Kilburn and is due to commence operation out of Streatham once Staff Offices have been refurbished.

- **Converting to a Charitable Incorporated Organisation (CIO):**

During the financial year great progress was made to completing the CIO such as the appointment of the trustees, and the preparation of the legal documents and governance for target completion the second half of 2025.

- **Joint Venture agreement:**

The planning application continues to progress for Turle Rd, the masterplan design has been intensified increasing the number of houses included in the scheme from the original business plan.

We thank our committed volunteers, ministry teams and lead staff who have made this possible.

# **RUACH CITY CHURCH**

## **TRUSTEES REPORT (CONTINUED)**

### ***FOR THE YEAR ENDED 31 MARCH 2025***

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#### **Financial review of the year**

Ruach once again achieved strong offerings, totalling approximately £2.5m and at £48,000 per week they were still well ahead of the long-term average, being 3 per cent above the previous year. Income was also boosted by revenue received from Places of Worship grant for the Streatham & Kilburn location and Rental income from Mast Telecom's.

Overall expenditure for the current period remains broadly in line with the comparable costs reported in the prior year. Operational costs predominately relate to staff costs and property related costs including utilities, maintenance, and other operational costs linked to the commissioning and use of the new church building in Streatham. Finance costs have increased following the advance received of £0.4m in June 2024.

Overall there was an Income and Expenditure Account surplus of £15k, compared to an underlying deficit of £195k last year.

This represents another resilient underlying financial performance in the circumstances.

At the year end, Ruach had total funds of nearly £12m, of which £9,705 were restricted and £11,787,717 were unrestricted.

Full details of Ruach's financial position are set out on pages 9 to 24.

The AWARE values (Aiming for excellence, Working together, Acting with integrity, Respecting each other, Empowering our team) continue to provide the framework for recruitment and retention of staff and volunteers, and the strapline is used as an operational reporting framework on Ruach's property, people, processes and profitability.

Like many churches, Ruach City Church thrives on the energy and willingness of its volunteers who continued to engage with enthusiasm and commitment to the vision and work of this Church. Thanks are therefore due to all those Partners who through their volunteering make Ruach City Church work, from those with a very visible profile to all those operating efficiently behind the scenes, as their time, talents, and resources have made a significant impact on our ministries, community outreach, and daily operations.

Ruach City church is committed to continuing to deliver a range of accessible and community-facing activities and services that promote the well-being of all in the areas that we are based and beyond. Through outreach, learning and development, age and gender-based activities, and spiritual and social care, we want to effectively demonstrate that the church is both relevant and vital for wider society. Ruach City Church remains committed to recruiting new trustees who will bring broader representation and skills to the Board.

#### **Future plans**

Looking ahead, the trustees remain committed to ensuring the long-term sustainability and growth of the church. Building on the progress of the past year, the following key areas will be the focus of our strategic priorities in the coming year and beyond.

- We aim to diversify sources of income to reduce reliance on traditional giving by developing sustainable revenue-generating initiatives. This includes income generation from church-owned property assets, such as facility rentals, community partnerships that align with our values and serve the wider community.
- To support long-term sustainability, we will undertake necessary capital expenditure to maintain and enhance our church buildings, ensuring that all church facilities remain safe, welcoming, and fit for purpose.
- Recognising the continued importance of digital engagement, particularly for those unable to attend services in person, we will expand our digital platform and online reach to connect with wider audiences, provide accessible worship and discipleship resources, and strengthen our digital presence for evangelism, community outreach, and engagement.
- Recognising the vital role of the next generation, we are prioritising youth engagement in leadership and decision-making. By involving young people in shaping the future of the church and nurturing emerging leaders.
- To utilise volunteers with professional skill sets, maximising the collective gifts of our congregation for the good of the church and the broader community.

# **RUACH CITY CHURCH**

## **TRUSTEES REPORT (CONTINUED)**

### **FOR THE YEAR ENDED 31 MARCH 2025**

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The trustees are confident that these plans will help the church continue to serve its members and the wider community effectively, while ensuring wise stewardship of its resources and alignment with its Christian mission.

The trustees are also glad to report that post the financial year end Ruach City Church successfully converted to a CIO in August 2025 and in September 2025 planning was approved for the Norbury site (Turle Rd) which presents an exciting opportunity to move on to the next phase of the development.

#### **Reserves policy**

The Trustees are working towards maintaining sufficient reserves to cover 3 months unrestricted expenditure and management and support costs. The outline measures being taken to achieve this objective are set out above.

#### **Grant making policy**

A benevolence policy has been developed to provide additional targeted support to Ruach City Church partners. This is based on good practice and experience, clearer criteria and processes which combine pastoral care with good governance. It will eventually include the collection of ring-fenced funds for benevolent purposes.

#### **Going concern**

The charity converted to a CIO on 13 August 2025, as detailed in note 1.3. Subject to that technical point, the trustees have reviewed the charity's financial position and confirm that it remains a going concern for the foreseeable future.

#### **Risk management**

The major activities and issues of the ministry are subject to review at Trustees' meetings. Where there are issues which have a material risk identified, all reasonable steps are taken to mitigate that risk.

This has been identified as a key area of focus across Ruach, to be driven by the Property and Finance Sub-Committees.

As with all charities, a key risk for Ruach is generation and maintenance of sufficient cash reserves in order to be able to meet its liabilities. To mitigate this risk: the Finance department monitors and projects Cash Flow on a daily basis; Bishop and Lead Staff review Operating and Capital Expenditure decisions, as well as income growth opportunities on a weekly basis; and each year at least one of the monthly Trustees' meetings are dedicated to Strategy and Planning.

Safeguarding and protection of Ruach's Freehold property assets is another key area of focus, and is overseen by an experienced Head of Property and Facilities. During the past few years, Capital Expenditure has been targeted towards essential remedial works and security enhancements in line with requirements identified and agreed with our insurers. The in-house team has also been strengthened. The need for further Capital Expenditure required to ensure Health and Safety compliance and good practice of Ruach's properties is under review.

The Trustees report was approved by the Board of Trustees.

*Paul Brightly-Jones*

.....  
Paul Brightly-Jones

Trustee

Dated: .....

# **RUACH CITY CHURCH**

## **STATEMENT OF TRUSTEES RESPONSIBILITIES**

### ***FOR THE YEAR ENDED 31 MARCH 2025***

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The Trustees are responsible for preparing the Trustees Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that year.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping sufficient accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# **RUACH CITY CHURCH**

## **INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF RUACH CITY CHURCH**

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### **Opinion**

We have audited the financial statements of Ruach City Church (the 'charity') for the year ended 31 March 2025 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2025 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the Charities Act 2011.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Financial statements prepared on a basis other than going concern**

We draw attention to note 1 which explains that, as a consequence of the transfer of the assets and liabilities of the charity to a charitable company on 13 August 2025, the charity is no longer considered to be a going concern. The note explains that the financial statements have therefore been prepared on a basis other than that of a going concern, albeit with the expectation of continuing its activities as a charitable company. The note also explains the expected impact of the use of the alternative basis on the financial statements. Our opinion is not modified in this respect.

Our responsibilities and the responsibilities of the trustee with respect to going concern are described in the relevant sections of this report.

### **Other information**

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustees report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

# **RUACH CITY CHURCH**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF RUACH CITY CHURCH**

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### **Responsibilities of Trustees**

As explained more fully in the statement of Trustees responsibilities, the Trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to cease operations, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the charity, we identified that the principal risks of non-compliance with laws and regulations related to employment and financial reporting legislation and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Charities Act 2011.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by making enquiries of management, considering the internal controls in place and discussion amongst the engagement team. We determined that the principal risks were related to posting inappropriate journal entries to increase revenue or reduce expenditure and management override of controls.

In response to the risks identified we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation
- identifying and testing journal entries
- reviewing Trustees meeting minutes
- evaluating the charity's internal controls

There are inherent limitations in the audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

# **RUACH CITY CHURCH**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF RUACH CITY CHURCH**

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### **Other matters**

Your attention is drawn to the fact that the charity has prepared financial statements in accordance with "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has now been withdrawn.

This has been done in order for the financial statements to provide a true and fair view in accordance with Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

### **Use of our report**

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



**Paul Newton FCA (Senior Statutory Auditor)**  
**for and on behalf of Xinadin Audit Limited**

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**Chartered Accountants**  
**Statutory Auditor**

5 Robin Hood Lane  
Sutton  
Surrey  
SM1 2SW

Xinadin Audit Limited is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

# RUACH CITY CHURCH

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

**FOR THE YEAR ENDED 31 MARCH 2025**

|                                       |   | Unrestricted<br>funds<br>2025<br>£ | Restricted<br>funds<br>2025<br>£ | Total<br>2025<br>£ | Unrestricted<br>funds<br>2024<br>£ | Restricted<br>funds<br>2024<br>£ | Total<br>2024<br>£ |
|---------------------------------------|---|------------------------------------|----------------------------------|--------------------|------------------------------------|----------------------------------|--------------------|
| Notes                                 |   |                                    |                                  |                    |                                    |                                  |                    |
| <b>Income and endowments from:</b>    |   |                                    |                                  |                    |                                    |                                  |                    |
|                                       |   | 2,389,518                          | 97,897                           | 2,487,415          | 2,406,198                          | 7,394                            | 2,413,592          |
| Donations and legacies                |   |                                    |                                  |                    |                                    |                                  |                    |
| Charitable activities                 | 3 | 261,819                            | -                                | 261,819            | 159,093                            | -                                | 159,093            |
| Investments                           | 4 | 160                                | -                                | 160                | 306                                | -                                | 306                |
| Other income                          | 5 | 4,060                              | -                                | 4,060              | -                                  | -                                | -                  |
| <b>Total income</b>                   |   | <b>2,655,557</b>                   | <b>97,897</b>                    | <b>2,753,454</b>   | <b>2,565,597</b>                   | <b>7,394</b>                     | <b>2,572,991</b>   |
| <b>Expenditure on:</b>                |   |                                    |                                  |                    |                                    |                                  |                    |
| Charitable activities                 | 6 | 2,712,669                          | 24,969                           | 2,737,638          | 2,750,577                          | 18,407                           | 2,768,984          |
| <b>Total expenditure</b>              |   | <b>2,712,669</b>                   | <b>24,969</b>                    | <b>2,737,638</b>   | <b>2,750,577</b>                   | <b>18,407</b>                    | <b>2,768,984</b>   |
| <b>Net income/(expenditure)</b>       |   | <b>(57,112)</b>                    | <b>72,928</b>                    | <b>15,816</b>      | <b>(184,980)</b>                   | <b>(11,013)</b>                  | <b>(195,993)</b>   |
| Transfers between funds               |   | 139,470                            | (139,470)                        | -                  | (17,736)                           | 17,736                           | -                  |
| <b>Net movement in funds</b>          | 7 | <b>82,358</b>                      | <b>(66,542)</b>                  | <b>15,816</b>      | <b>(202,716)</b>                   | <b>6,723</b>                     | <b>(195,993)</b>   |
| <b>Reconciliation of funds:</b>       |   |                                    |                                  |                    |                                    |                                  |                    |
| Fund balances at 1 April 2024         |   | 11,705,359                         | 76,247                           | 11,781,606         | 11,908,075                         | 69,524                           | 11,977,599         |
| <b>Fund balances at 31 March 2025</b> |   | <b>11,787,717</b>                  | <b>9,705</b>                     | <b>11,797,422</b>  | <b>11,705,359</b>                  | <b>76,247</b>                    | <b>11,781,606</b>  |

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

# RUACH CITY CHURCH

## BALANCE SHEET

AS AT 31 MARCH 2025

|                                                                | Notes | 2025<br>£                | £ | 2024<br>£                | £ |
|----------------------------------------------------------------|-------|--------------------------|---|--------------------------|---|
| <b>Fixed assets</b>                                            |       |                          |   |                          |   |
| Tangible assets                                                | 10    | 14,464,386               |   | 14,125,827               |   |
| Investments                                                    | 11    | 5,319                    |   | 5,267                    |   |
|                                                                |       | <u>14,469,705</u>        |   | <u>14,131,094</u>        |   |
| <b>Current assets</b>                                          |       |                          |   |                          |   |
| Debtors                                                        | 12    | 282,557                  |   | 265,941                  |   |
| Cash at bank and in hand                                       |       | 283,407                  |   | 118,771                  |   |
|                                                                |       | <u>565,964</u>           |   | <u>384,712</u>           |   |
| <b>Creditors: amounts falling due within one year</b>          | 13    | <u>(259,774)</u>         |   | <u>(134,200)</u>         |   |
| Net current assets                                             |       | <u>306,190</u>           |   | <u>250,512</u>           |   |
| <b>Total assets less current liabilities</b>                   |       | <u>14,775,895</u>        |   | <u>14,381,606</u>        |   |
| <b>Creditors: amounts falling due after more than one year</b> | 14    | <u>(2,978,473)</u>       |   | <u>(2,600,000)</u>       |   |
| <b>Net assets</b>                                              |       | <u><u>11,797,422</u></u> |   | <u><u>11,781,606</u></u> |   |
| <b>Income funds</b>                                            |       |                          |   |                          |   |
| Restricted funds                                               | 19    | 9,705                    |   | 76,247                   |   |
| Unrestricted funds                                             |       | 11,787,717               |   | 11,705,359               |   |
|                                                                |       | <u><u>11,797,422</u></u> |   | <u><u>11,781,606</u></u> |   |

The financial statements were approved by the Trustees on .....

*Paul Brightly-Jones*

.....  
Paul Brightly-Jones  
Trustee

# RUACH CITY CHURCH

## STATEMENT OF CASH FLOWS

**FOR THE YEAR ENDED 31 MARCH 2025**

|                                                               | Notes | 2025<br>£ | £         | 2024<br>£ | £         |
|---------------------------------------------------------------|-------|-----------|-----------|-----------|-----------|
| <b>Cash flows from operating activities</b>                   |       |           |           |           |           |
| Cash generated from operations                                | 24    |           | 450,292   |           | 165,562   |
| <b>Investing activities</b>                                   |       |           |           |           |           |
| Purchase of tangible fixed assets                             |       | (425,610) |           | (204,247) |           |
| Proceeds from disposal of tangible fixed assets               |       | 7,850     |           | -         |           |
| Purchase of investments                                       |       | (52)      |           | (51)      |           |
| Investment income received                                    |       | 160       |           | 306       |           |
| <b>Net cash used in investing activities</b>                  |       |           | (417,652) |           | (203,992) |
| <b>Financing activities</b>                                   |       |           |           |           |           |
| Proceeds from new bank loans                                  |       | 400,000   |           | -         |           |
| Loan interest paid                                            |       | (235,514) |           | (200,012) |           |
| Repayment of bank loans                                       |       | -         |           | 12,390    |           |
| Payment of obligations under finance leases                   |       | (32,490)  |           | -         |           |
| <b>Net cash generated from/(used in) financing activities</b> |       |           | 131,996   |           | (187,622) |
| <b>Net increase/(decrease) in cash and cash equivalents</b>   |       |           | 164,636   |           | (226,052) |
| Cash and cash equivalents at beginning of year                |       |           | 118,771   |           | 344,823   |
| <b>Cash and cash equivalents at end of year</b>               |       |           | 283,407   |           | 118,771   |

# **RUACH CITY CHURCH**

## **NOTES TO THE FINANCIAL STATEMENTS**

### **FOR THE YEAR ENDED 31 MARCH 2025**

---

#### **1 Accounting policies**

##### **Legal form**

Ruach City Church is an unincorporated trust and registered charity. Its principal office is at 110 Streatham Hill, London, SW2 4RD.

#### **1.1 Accounting convention**

The financial statements have been prepared in accordance with the charity's governing document, the Charities Act 2011, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a true and fair view. This departure has involved following the Statement of Recommended Practice for charities applying FRS 102 rather than the version of the Statement of Recommended Practice which is referred to in the Regulations but which has since been withdrawn.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investments and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

The financial statements contain information about Ruach City Church as an individual charity and do not contain consolidated financial information as the parent of a group on the grounds of immateriality.

#### **1.2 Going concern**

The trustees approved the transfer of the assets and liabilities of the charity to Ruach City Church, a Charitable Incorporated Organisation, from 13 August 2025. As a consequence, the continuing activities of the unincorporated charity have ceased from the date of transfer although the activities of the charity have continued under the new incorporated charity. The unincorporated charity is therefore no longer considered to be a going concern. The financial statements have therefore been prepared on a basis other than that of a going concern.

After reviewing the forecasts and projections of the new charity, the trustees have a reasonable expectation that the new charity has adequate resources to continue in operational existence for the foreseeable future. The incorporation event has therefore not resulted in any significant change to the presentation, classification or valuation of the related assets and liabilities.

#### **1.3 Charitable funds**

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

---

### 1 Accounting policies

(Continued)

#### 1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

#### 1.5 Expenditure

Income and expenses are included in the financial statements as they become receivable or due.

Expenses include VAT where applicable as the charity is not VAT registered.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

|                             |                       |
|-----------------------------|-----------------------|
| Freehold land and buildings | see below             |
| Plant and equipment         | 30% on net book value |
| Fixtures and fittings       | 15% on net book value |
| Motor vehicles              | 30% on net book value |

No depreciation is charged on freehold land. The residual value of freehold buildings is considered to be such that depreciation is immaterial.

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

#### 1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in expenditure for the year, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

---

### 1 Accounting policies

(Continued)

#### 1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

##### **Basic financial assets**

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

##### **Basic financial liabilities**

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

##### **Derecognition of financial liabilities**

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

#### 1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 1 Accounting policies

(Continued)

#### 1.12 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the balance sheet as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to net income/(expenditure) for the year so as to produce a constant periodic rate of interest on the remaining balance of the liability.

### 2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

#### Critical judgements

##### Useful economic lives of fixed assets

Tangible fixed assets are depreciated over their estimated useful economic lives to the estimated residual value at the end of that life. Calculation of these depreciation charges requires judgement to be made, which includes a review of the property market as well as the historic and planned usage of the various assets.

### 3 Charitable activities

|                                  | 2025<br>£      | 2024<br>£      |
|----------------------------------|----------------|----------------|
| Donation from trading subsidiary | 56,403         | 32,724         |
| Rental income                    | 194,976        | 116,060        |
| Other income                     | 10,440         | 10,309         |
|                                  | <u>261,819</u> | <u>159,093</u> |

### 4 Investment income

|                     | Unrestricted<br>funds<br>2025<br>£ | Unrestricted<br>funds<br>2024<br>£ |
|---------------------|------------------------------------|------------------------------------|
| Interest receivable | <u>160</u>                         | <u>306</u>                         |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 5 Other income

|                                               | Unrestricted funds | Total |
|-----------------------------------------------|--------------------|-------|
|                                               | 2025               | 2024  |
|                                               | £                  | £     |
| Net gain on disposal of tangible fixed assets | <b>4,060</b>       | -     |

### 6 Charitable activities

|                 | Church work    | Support costs    | Governance    | Total 2025       | Total 2024 |
|-----------------|----------------|------------------|---------------|------------------|------------|
|                 | £              | £                | £             | £                | £          |
| Staff costs     | <b>709,714</b> | <b>464,866</b>   | -             | <b>1,174,580</b> | 1,156,614  |
| Ministries      | <b>175,216</b> | -                | -             | <b>175,216</b>   | 183,519    |
| Property costs  | -              | <b>626,763</b>   | -             | <b>626,763</b>   | 717,263    |
| Finance charges | -              | <b>253,416</b>   | -             | <b>253,416</b>   | 215,386    |
| Overheads       | -              | <b>245,446</b>   | -             | <b>245,446</b>   | 293,694    |
| Depreciation    | -              | <b>245,711</b>   | -             | <b>245,711</b>   | 188,228    |
| Auditor's fees  | -              | -                | <b>16,506</b> | <b>16,506</b>    | 14,280     |
|                 | <b>884,930</b> | <b>1,836,202</b> | <b>16,506</b> | <b>2,737,638</b> | 2,768,984  |

### 7 Net movement in funds

|                                                                 | 2025           | 2024    |
|-----------------------------------------------------------------|----------------|---------|
|                                                                 | £              | £       |
| The net movement in funds is stated after charging/(crediting): |                |         |
| Fees payable to the charity's auditor:                          |                |         |
| - for the audit of the charity's financial statements           | <b>13,200</b>  | 12,000  |
| - for other financial services                                  | <b>2,400</b>   | 2,280   |
| Depreciation of owned tangible fixed assets                     | <b>245,711</b> | 188,228 |
| Profit on disposal of tangible fixed assets                     | <b>(4,060)</b> | -       |

### 8 Trustees

None of the Trustees (or any persons connected with them) received any remuneration, benefits or reimbursed expenses from the charity during the year.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 9 Employees

#### Number of employees

The average monthly number employees, excluding agency staff, during the year was:

|           | 2025<br>Number | 2024<br>Number |
|-----------|----------------|----------------|
| Full time | 23             | 23             |
| Part time | 4              | 2              |
|           | <u>27</u>      | <u>25</u>      |

#### Employment costs

|                       | 2025<br>£        | 2024<br>£      |
|-----------------------|------------------|----------------|
| Wages and salaries    | 894,360          | 874,673        |
| Social security costs | 86,945           | 82,883         |
| Other pension costs   | 21,996           | 24,590         |
|                       | <u>1,003,301</u> | <u>982,146</u> |

Redundancy and termination payments totalling £nil (2024: £9,645 ) were made in the reporting period.

In addition, agency staff costs of £54,180 (2024: £61,831) were incurred during the year.

The number of employees whose annual remuneration was £60,000 or more were:

|                     | 2025<br>Number | 2024<br>Number |
|---------------------|----------------|----------------|
| £110,001 - £120,000 | 1              | 1              |
| £70,001 - £80,000   | 1              | -              |
| £60,001 - £70,000   | 1              | -              |
|                     | <u>3</u>       | <u>1</u>       |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 10 Tangible fixed assets

|                                    | Freehold land<br>and buildings<br>£ | Plant and<br>equipment<br>£ | Fixtures and fittings<br>£ | Motor vehicles<br>£ | Total<br>£ |
|------------------------------------|-------------------------------------|-----------------------------|----------------------------|---------------------|------------|
| <b>Cost</b>                        |                                     |                             |                            |                     |            |
| At 1 April 2024                    | 13,167,106                          | 1,473,666                   | 1,615,398                  | 28,204              | 16,284,374 |
| Additions                          | 17,967                              | 26,329                      | 543,764                    | -                   | 588,060    |
| Disposals                          | -                                   | -                           | -                          | (9,100)             | (9,100)    |
| At 31 March 2025                   | 13,185,073                          | 1,499,995                   | 2,159,162                  | 19,104              | 16,863,334 |
| <b>Depreciation and impairment</b> |                                     |                             |                            |                     |            |
| At 1 April 2024                    | -                                   | 1,320,869                   | 821,923                    | 15,755              | 2,158,547  |
| Depreciation charged in the year   | -                                   | 42,834                      | 200,279                    | 2,598               | 245,711    |
| Eliminated in respect of disposals | -                                   | -                           | -                          | (5,310)             | (5,310)    |
| At 31 March 2025                   | -                                   | 1,363,703                   | 1,022,202                  | 13,043              | 2,398,948  |
| <b>Carrying amount</b>             |                                     |                             |                            |                     |            |
| At 31 March 2025                   | 13,185,073                          | 136,292                     | 1,136,960                  | 6,061               | 14,464,386 |
| At 31 March 2024                   | 13,167,106                          | 152,797                     | 793,475                    | 12,449              | 14,125,827 |

The transitional rules of FRS 102 were applied such that the previous revaluations of property used have been held to be the deemed cost going forward. These valuations were as follows:

|            |                        |                |            |
|------------|------------------------|----------------|------------|
| Kilburn    | Colliers International | August, 2011   | £7,500,000 |
| Birmingham | Chivers Commercial     | November, 2012 | £240,000   |

The freehold property is part financed by a mortgage with Charity Bank. The mortgage is repayable over 25 years and is interest-only for the first 24 months. Interest is payable at base rate plus 3.25%.

A legal charge is held over Kilburn and Walthamstow against this loan.

### 11 Fixed asset investments

|                          | Unlisted<br>investments<br>£ | Subsidiary<br>£ | Total<br>£ |
|--------------------------|------------------------------|-----------------|------------|
| <b>Cost or valuation</b> |                              |                 |            |
| At 1 April 2024          | 5,266                        | 1               | 5,267      |
| Additions                | 52                           | -               | 52         |
| At 31 March 2025         | 5,318                        | 1               | 5,319      |
| <b>Carrying amount</b>   |                              |                 |            |
| At 31 March 2025         | 5,318                        | 1               | 5,319      |
| At 31 March 2024         | 5,266                        | 1               | 5,267      |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 12 Debtors

|                                             | 2025<br>£      | 2024<br>£      |
|---------------------------------------------|----------------|----------------|
| <b>Amounts falling due within one year:</b> |                |                |
| Trade debtors                               | 88,600         | 8,917          |
| Amounts owed by subsidiary undertakings     | 6,513          | -              |
| Other debtors                               | 148,343        | 222,058        |
| Prepayments and accrued income              | 39,101         | 34,966         |
|                                             | <u>282,557</u> | <u>265,941</u> |

### 13 Creditors: amounts falling due within one year

|                                         | Notes | 2025<br>£      | 2024<br>£      |
|-----------------------------------------|-------|----------------|----------------|
| Bank loans                              | 15    | 24,235         | -              |
| Obligations under finance leases        | 16    | 32,490         | -              |
| Trade creditors                         |       | 88,374         | 48,731         |
| Amounts owed to subsidiary undertakings |       | -              | 3,866          |
| Other creditors                         |       | 34,727         | 20,517         |
| Accruals and deferred income            |       | 79,948         | 61,086         |
|                                         |       | <u>259,774</u> | <u>134,200</u> |

### 14 Creditors: amounts falling due after more than one year

|                                  | Notes | 2025<br>£        | 2024<br>£        |
|----------------------------------|-------|------------------|------------------|
| Bank loans                       | 15    | 2,975,765        | 2,600,000        |
| Obligations under finance leases | 16    | 2,708            | -                |
|                                  |       | <u>2,978,473</u> | <u>2,600,000</u> |

### 15 Loans and overdrafts

|                         | 2025<br>£        | 2024<br>£        |
|-------------------------|------------------|------------------|
| Bank loans              | <u>3,000,000</u> | <u>2,600,000</u> |
| Payable within one year | 24,235           | -                |
| Payable after one year  | <u>2,975,765</u> | <u>2,600,000</u> |

Details of the loans and security given are shown in note 10.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 16 Finance lease obligations

Future minimum lease payments due under finance leases:

|                           | 2025<br>£     | 2024<br>£ |
|---------------------------|---------------|-----------|
| Within one year           | 32,490        | -         |
| Within two and five years | 2,708         | -         |
|                           | <u>35,198</u> | <u>-</u>  |

Finance lease payments represent rentals payable for some fixture and fittings assets. There are no restrictions on the use of the assets. The lease is on a fixed repayment basis and is interest-free.

### 17 Retirement benefit schemes

|                                                                     | 2025<br>£     | 2024<br>£     |
|---------------------------------------------------------------------|---------------|---------------|
| <b>Defined contribution schemes</b>                                 |               |               |
| Charge to profit or loss in respect of defined contribution schemes | <u>21,996</u> | <u>24,590</u> |

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

### 18 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

|                       | At 1 April<br>2024<br>£          | Income<br>£         | Expenditure<br>£         | Transfers<br>£         | At 31 March<br>2025<br>£          |
|-----------------------|----------------------------------|---------------------|--------------------------|------------------------|-----------------------------------|
| General funds         | <u>11,705,359</u>                | <u>2,655,557</u>    | <u>(2,712,669)</u>       | <u>139,470</u>         | <u>11,787,717</u>                 |
| <b>Previous year:</b> | <b>At 1 April<br/>2023<br/>£</b> | <b>Income<br/>£</b> | <b>Expenditure<br/>£</b> | <b>Transfers<br/>£</b> | <b>At 31 March<br/>2024<br/>£</b> |
| General funds         | <u>11,908,075</u>                | <u>2,565,597</u>    | <u>(2,750,577)</u>       | <u>(17,736)</u>        | <u>11,705,359</u>                 |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2025

#### 19 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

|                     | Movement in funds          |              |                 |               |                            | Movement in funds |                 |                  |                             |  |
|---------------------|----------------------------|--------------|-----------------|---------------|----------------------------|-------------------|-----------------|------------------|-----------------------------|--|
|                     | Balance at<br>1 April 2023 | Income       | Expenditure     | Transfers     | Balance at<br>1 April 2024 | Income            | Expenditure     | Transfers        | Balance at<br>31 March 2025 |  |
|                     | £                          | £            | £               | £             | £                          | £                 | £               | £                | £                           |  |
| Building fund       | 23,269                     | 5,136        | -               | -             | 28,405                     | 80,756            | -               | (109,161)        | -                           |  |
| Outreach            | -                          | 671          | (18,407)        | 17,736        | -                          | 603               | (603)           | -                | -                           |  |
| Dedicated offerings | 10,343                     | -            | -               | -             | 10,343                     | -                 | (10,343)        | -                | -                           |  |
| Brick               | 3,683                      | 1,122        | -               | -             | 4,805                      | 16,538            | -               | (21,343)         | -                           |  |
| Koinonia            | 10,000                     | -            | -               | -             | 10,000                     | -                 | (8,484)         | -                | 1,516                       |  |
| Benevolent          | 20,000                     | -            | -               | -             | 20,000                     | -                 | (4,118)         | (8,426)          | 7,456                       |  |
| Broadcasting        | 1,008                      | 135          | -               | -             | 1,143                      | -                 | (1,143)         | -                | -                           |  |
| Wellbeing           | 1,221                      | 330          | -               | -             | 1,551                      | -                 | (278)           | (540)            | 733                         |  |
|                     | <u>69,524</u>              | <u>7,394</u> | <u>(18,407)</u> | <u>17,736</u> | <u>76,247</u>              | <u>97,897</u>     | <u>(24,969)</u> | <u>(139,470)</u> | <u>9,705</u>                |  |

**Building fund:** Funds received to help purchase new church buildings. A transfer was made in the year for fixed asset additions.

**Outreach:** This fund is for helping the community.

**Dedicated offerings:** This fund is money received for various specific purposes.

**Brick:** See Building Fund.

**Koinonia:** Funds received to support Homeless and Koinonia related activities.

**Benevolent:** Funds received to support Benevolent and Pastoral activities. A transfer was made in the year to reflect prior year's expenditure.

**Broadcasting:** Funds received to support general broadcasting costs across all media.

**Wellbeing:** Ministry established to provide support to the Ruach family and local community. A transfer was made in the year to reflect prior year's expenditure.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 20 Analysis of net assets between funds

|                                                    | Unrestricted      | Restricted   | Total             | Unrestricted      | Restricted    | Total             |
|----------------------------------------------------|-------------------|--------------|-------------------|-------------------|---------------|-------------------|
|                                                    | 2025              | 2025         | 2025              | 2024              | 2024          | 2024              |
|                                                    | £                 | £            | £                 | £                 | £             | £                 |
| Fund balances at 31 March 2025 are represented by: |                   |              |                   |                   |               |                   |
| Tangible assets                                    | 14,464,386        | -            | 14,464,386        | 14,125,827        | -             | 14,125,827        |
| Investments                                        | 5,319             | -            | 5,319             | 5,267             | -             | 5,267             |
| Current assets/(liabilities)                       | 296,485           | 9,705        | 306,190           | 174,265           | 76,247        | 250,512           |
| Long term liabilities                              | 2,978,473         | -            | 2,978,473         | 2,600,000         | -             | 2,600,000         |
|                                                    | <u>11,787,717</u> | <u>9,705</u> | <u>11,797,422</u> | <u>11,705,359</u> | <u>76,247</u> | <u>11,781,606</u> |

### 21 Capital commitments

|                                                                      | 2025           | 2024     |
|----------------------------------------------------------------------|----------------|----------|
|                                                                      | £              | £        |
| Amounts contracted for but not provided in the financial statements: |                |          |
|                                                                      | 2025           | 2024     |
|                                                                      | £              | £        |
| Acquisition of property, plant and equipment                         | <u>156,480</u> | <u>-</u> |

### 22 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

|                                         | 2025          | 2024          |
|-----------------------------------------|---------------|---------------|
|                                         | £             | £             |
| Within one year                         | 7,392         | 46,677        |
| Between two and five years              | 1,540         | 47,273        |
|                                         | <u>8,932</u>  | <u>93,950</u> |
|                                         | 2025          | 2024          |
|                                         | £             | £             |
| Lease payments recognised as an expense | <u>14,187</u> | <u>45,137</u> |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 23 Related party transactions

#### Remuneration of key management personnel

The remuneration of key management personnel, as listed on the Legal and Administrative Information page, is as follows:

|                        | 2025<br>£      | 2024<br>£      |
|------------------------|----------------|----------------|
| Aggregate compensation | <u>464,040</u> | <u>381,710</u> |

A loan of £20,000 was given to a member of the key management personnel in 2024. £5,000 was repaid during the year. £15,000 was outstanding at the year end.

A loan of £10,000 was given by P Brightly-Jones, one of the trustees, to the charity. This was repaid before the year end.

#### Transactions with related parties

The charity owns 100% of the share capital of Order My Steps Limited, a company registered in the UK. During the year it gifted £56,403 (2024: £32,725) to the charity. At 31 March 2025 the balance due from the company was £6,513 (2024: due to the company £3,866).

| 24 Cash generated from operations                                 | 2025<br>£             | 2024<br>£             |
|-------------------------------------------------------------------|-----------------------|-----------------------|
| Surplus/(deficit) for the year                                    | 15,816                | (195,993)             |
| Adjustments for:                                                  |                       |                       |
| Investment income recognised in statement of financial activities | (160)                 | (306)                 |
| Loan interest paid                                                | 235,514               | 200,012               |
| Non cash adjustment to lease expenditure                          | (94,762)              | -                     |
| Gain on disposal of tangible fixed assets                         | (4,060)               | -                     |
| Depreciation and impairment of tangible fixed assets              | 245,711               | 188,228               |
| Movements in working capital:                                     |                       |                       |
| (Increase) in debtors                                             | (16,616)              | (40,901)              |
| Increase in creditors                                             | 68,849                | 14,522                |
| <b>Cash generated from operations</b>                             | <u><b>450,292</b></u> | <u><b>165,562</b></u> |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 25 Analysis of changes in net (debt)/funds

|                                            | At 1 April 2024    | Cash flows       | New finance leases | At 31 March 2025   |
|--------------------------------------------|--------------------|------------------|--------------------|--------------------|
|                                            | £                  | £                | £                  | £                  |
| Cash at bank and in hand                   | 118,771            | 164,636          | -                  | 283,407            |
| Loans falling due within one year          | -                  | (24,235)         | -                  | (24,235)           |
| Loans falling due after more than one year | (2,600,000)        | (375,765)        | -                  | (2,975,765)        |
| Obligations under finance leases           | -                  | 32,490           | (67,688)           | (35,198)           |
|                                            | <u>(2,481,229)</u> | <u>(202,874)</u> | <u>(67,688)</u>    | <u>(2,751,791)</u> |

**RUACH CITY CHURCH**

England & Wales - Charity number 1046218

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# Accounts

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Charity registration number 1046218 (England and Wales)

**RUACH CITY CHURCH**  
**ANNUAL REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2024**

# RUACH CITY CHURCH

## LEGAL AND ADMINISTRATIVE INFORMATION

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Ruach City Church was created by constitution dated 14th April 1994 and amended on 24th March 1995.

Trustees are elected by the membership at the AGM. During the year, new trustees can be co-opted by the existing trustees and subsequently voted on at the AGM. Trustees throughout the year were:

|                 |                                                        |
|-----------------|--------------------------------------------------------|
| <b>Trustees</b> | Paul Brightly-Jones<br>Dorothea Hodge<br>Sarah Herbert |
|-----------------|--------------------------------------------------------|

In addition to the trustees listed above, the following are additional custodian trustees that are named as holding one or more of the properties for the charity in trust:

|                           |                                                                    |
|---------------------------|--------------------------------------------------------------------|
| <b>Custodian trustees</b> | Paul Campayne<br>John Francis<br>Patrick Smith<br>Patricia Roberts |
|---------------------------|--------------------------------------------------------------------|

### Key Management Personnel

|                                 |                |
|---------------------------------|----------------|
| Bishop                          | John Francis   |
| Co-Pastor                       | Penny Francis  |
| Resident Elder                  | Enid Stewart   |
| Head of Property and Facilities | Andrea Johnson |
| Interim Head of Finance         | Andrew Rodford |
| Head of HR and Administration   | Jacqui Heslop  |

|                       |         |
|-----------------------|---------|
| <b>Charity number</b> | 1046218 |
|-----------------------|---------|

|                          |                                         |
|--------------------------|-----------------------------------------|
| <b>Registered office</b> | 110 Streatham Hill<br>London<br>SW2 4RD |
|--------------------------|-----------------------------------------|

|                |                                                                            |
|----------------|----------------------------------------------------------------------------|
| <b>Auditor</b> | Xeinadin Audit Limited<br>5 Robin Hood Lane<br>Sutton<br>Surrey<br>SM1 2SW |
|----------------|----------------------------------------------------------------------------|

|                |                                                            |
|----------------|------------------------------------------------------------|
| <b>Bankers</b> | Lloyds Bank Plc<br>25 Gresham Street<br>London<br>EC2V 7HN |
|----------------|------------------------------------------------------------|

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# RUACH CITY CHURCH

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# **RUACH CITY CHURCH**

## **TRUSTEES REPORT**

### ***FOR THE YEAR ENDED 31 MARCH 2024***

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The Trustees have pleasure in submitting their report together with the financial statements for the Trust for the year ended 31 March 2024.

The Legal and Administrative Information set out on page 1 forms part of this report. The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's constitution, the Charities Act 2011 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)".

#### **Objectives and activities**

The objects of the trust are to:

- 1 Advance the Christian religion in accordance with the Statement of Beliefs in the Constitution in the United Kingdom or elsewhere;
- 2 Relieve people who are in conditions of need, distress or who are aged or sick in the United Kingdom or elsewhere;
- 3 Advance education on the basis of Christian principles and in accordance with the said Statement of Beliefs in the United Kingdom or elsewhere.

In furtherance of these objects, the Trustees have complied with the duty in Section 4 of the Charities Act 2011 to have due regard to the Charity Commission's published guidance concerning the operation of the Public Benefit requirement under the Act.

In order to fulfill the objects, regular meetings are held where Ruach City Church partners and other interested people can worship, pray, receive teaching on, and participate in discussions of the faith. Benevolent grants are also made in accordance with the objects of the charity.

#### **Background**

Ruach City Church (formerly known as Ruach Ministries) began in 1992 and is one of the largest non-denominational Christian churches in Europe. The music and creative arts provide a vibrant and inspiring worship experience with empowering preaching and teaching by the senior minister, elders and visiting preachers. Ruach City Church continues to build a reputation for being community-focused and politically engaged with a global reach which has been enhanced over the years by the skillful use of social media to connect with partners across the world.

#### **Organisational structure**

Ruach City Church is a charity registered in England and Wales. Its governing document is a Constitution dated 1994, amended in 2012.

The governance of the Church resides with the Trustees and the Bishop, supported by the Eldership Team and senior operational staff. The latter are known internally as "lead staff" and attend weekly operational team meetings with the Bishop.

There have been several key changes within Lead Staff during the past 12-18 months. In addition the Property Sub-Committee has been re-formed and already met several times during 2024, and the Finance Sub-Committee will be re-formed soon.

The Trustees must approve all decisions relating to resourcing, including setting the pay and remuneration of the charity's key management personnel.

The appointment of Trustees entails a process of nomination by a Partner of Ruach City Church, review and assessment by the Board of Trustees, and election at the Annual General Meeting. The induction process for new trustees is overseen by the Board of Trustees, and involves a review of Ruach City Church policies and previous Board minutes, an assessment of skill set and experiences, and introductory meetings with the key members of the Eldership Team and staff.

# **RUACH CITY CHURCH**

## **TRUSTEES REPORT (CONTINUED)**

### **FOR THE YEAR ENDED 31 MARCH 2024**

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There are now three senior professionals awaiting confirmation of full Trustee status and appointment to the Board via election at the AGM.

The activities of the Church are organised into life-stage ministries including relationships, men, women, youth, and children, and these are open to all. Those who choose to become partners or members of Ruach City Church are encouraged to be involved in one or more of the eight ministry sections: Academy of Learning, Creative Arts, Hospitality, Outreach, Social Care, and Spiritual Mediation, Business, and Media. Within these sections are more than thirty teams each responsible for a different area of Ruach City Church's activities. These sections and supporting departments are run by a combination of staff and volunteers.

Ruach's commercial activities are conducted and accounted for through its wholly owned subsidiary, Order My Steps. Accounts for Order My Steps are prepared separately – it is not consolidated into Ruach's accounts on the grounds of immateriality.

The Board of Trustees worked together to ensure that the charitable objects of, and responsibilities to, the Church have been maintained as it continues to have impact.

The responsibilities of Trustees of Ruach City Church are:

- 1 To ensure that the organisation complies with its governing document, charity law, company law and any other relevant legislation or regulations.
- 2 To ensure that the organisation pursues its objects as defined in its governing document.
- 3 To ensure the organisation uses its resources exclusively in pursuance of its objects.
- 4 To contribute actively to the Board of Trustees' role in giving firm strategic direction to the organisation.
- 5 To safeguard the good name and values of the organisation.
- 6 To ensure the effective and efficient administration of the organisation.
- 7 To ensure the financial stability of the organisation.
- 8 To protect and manage the property of the charity and to ensure the proper investment of the charity's funds.
- 9 If the charity employs staff, to appoint a chief executive officer and monitor his/her performance.

#### **Review of the year and future developments**

In the financial year ended 31 March 2024 Ruach City Church continued as one church in the following locations: Brixton, Kilburn, Walthamstow and Birmingham Hunters Road.

It was during June 2024, after the financial year end, that Ruach vacated Brixton and Services commenced at the Streatham theatre building, with no break in Church Services. Ruach's Administration is due to commence operation out of Streatham in 2025, after Staff Offices have been refurbished there and is taking place at Kilburn in the meantime.

As noted in last year's Annual Report, the due diligence process for the refinance of Ruach's long standing loan (of £2.6m) with Lloyds to Charity Bank concluded in September 2023. Charity Bank's ethos is in line with that of Ruach's, with both being Charities. However, this process did understandably create a large amount of one-off costs (see Financial Review below.)

The Joint Venture Agreement for the development of the Norbury site (finalised in April 2022) continued to progress towards making an Application for planning permission which has just been submitted. This has been helped by the recent change in Government supporting faster growth in House Building and promises to be a long term project with many benefits for the local community as well as Ruach.

Also during the financial year, the Charity Commission accepted Ruach's application to convert its legal status from an Unincorporated Trust to a Charitable Incorporated Organisation (CIO), and more recently gave its consent for the transfer of Assets and Liabilities from the old Charity to the new. There remains a lot of tasks to complete the process, including appointment of Trustees to the new Charity which, along with the transfer of Assets and Liabilities, would need to be approved by Ruach's Members at the appropriate time.

# **RUACH CITY CHURCH**

## **TRUSTEES REPORT (CONTINUED)**

### **FOR THE YEAR ENDED 31 MARCH 2024**

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#### **Financial review of the year**

Ruach once again achieved strong Offerings. Totalling approximately £2.08m and at almost £40,000 per week they were still well ahead of the long term average, despite being 3 per cent below the previous year. Income was boosted by a full year of rent received from the tenant at Streatham. Total Income of £2.57m, was the same as 2022/23 (excluding Property Disposals).

Expenditure increased as: Energy costs were further impacted by the invasion of Ukraine; Interest rates and therefore costs rose significantly; and Depreciation of the Kilburn Heating system commenced. There were also significant costs associated with the loan Refinance. Total Expenditure was 6 per cent higher than 2022/23.

Overall there was an Income and Expenditure Account Deficit of £196k, compared to an underlying Deficit of £48k the previous year for the reasons explained above. If the one-off costs were excluded the Deficit would be much reduced.

This represents another resilient underlying financial performance in the circumstances. It laid the foundations for the relocation to Streatham later during 2024 and there is now the prospect of Planning Approval being achieved by the Norbury Joint Venture in 2025.

Close control over spending, and the maintenance of a safe level of Cash Balances continued to be a high priority, as always. There was a net Cash Outflow of circa £200k during the year which was caused by Capital Expenditure towards completing the Kilburn Heating project in addition to financing the Deficit explained above.

At the year end, Ruach had total funds of nearly £12m, of which £76,247 were restricted and £11,705,357 were unrestricted.

Full details of Ruach's financial position are set out on pages 9 to 24.

The AWARE values (Aiming for excellence, Working together, Acting with integrity, Respecting each other, Empowering our team) continue to provide the framework for recruitment and retention of staff and volunteers, and the strapline is used as an operational reporting framework on Ruach's property, people, processes and profitability.

Like many churches, Ruach City Church thrives on the energy and willingness of its volunteers who continued to engage with enthusiasm and commitment to the vision and work of this Church. Thanks are therefore due to all those Partners who through their volunteering make Ruach City Church work, from those with a very visible profile to all those operating efficiently behind the scenes. The Trustees also gratefully acknowledge the help of all its supporters in the diverse work of the Church. Their help has also been invaluable and was typified by the fantastic response and support they provided in the aftermath of the Grenfell Tower fire tragedy place in June 2017, and more recently with the explosion in Lebanon in August 2020.

Ruach City church is committed to continuing to deliver a range of accessible and community-facing activities and services that promote the well-being of all in the areas that we are based and beyond. Through outreach, learning and development, age and gender-based activities, and spiritual and social care, we want to effectively demonstrate that the church is both relevant and vital for wider society. Ruach City Church remains committed to recruiting new trustees who will bring broader representation and skills to the Board.

#### **Reserves policy**

The Trustees are working towards maintaining sufficient reserves to cover 3 months unrestricted expenditure and management and support costs. The outline measures being taken to achieve this objective are set out above.

#### **Grant making policy**

A benevolence policy has been developed to provide additional targeted support to Ruach City Church partners. This is based on good practice and experience, clearer criteria and processes which combine pastoral care with good governance. It will eventually include the collection of ring-fenced funds for benevolent purposes.

# **RUACH CITY CHURCH**

## **TRUSTEES REPORT (CONTINUED)**

***FOR THE YEAR ENDED 31 MARCH 2024***

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### **Risk management**

The major activities and issues of the ministry are subject to review at Trustees' meetings. Where there are issues which have a material risk identified, all reasonable steps are taken to mitigate that risk.

This has been identified as a key area of focus across Ruach, to be driven by the new Property and Finance Sub-Committees.

As with all charities, a key risk for Ruach is generation and maintenance of sufficient Cash reserves in order to be able to meet its liabilities. To mitigate this risk: the Finance department monitors and projects Cash Flow on a daily basis; Bishop and Lead Staff review Operating and Capital Expenditure decisions, as well as income growth opportunities on a weekly basis; and each year at least one of the monthly Trustees' meetings are dedicated to Strategy and Planning.

Safeguarding and protection of Ruach's Freehold property assets is another key area of focus, and is overseen by a very experienced Head of Property and Facilities. During the past few years, Capital Expenditure has been targeted towards essential remedial works and security enhancements in line with requirements identified and agreed with our insurers. The in-house team has also been strengthened. The need for the further Capital Expenditure required to ensure Health and Safety compliance and good practice of Ruach's properties is under review.

### **Auditors**

A resolution will be proposed at the Annual General Meeting that Jacob Cavenagh & Skeet be re-appointed auditors to the charity.

The Trustees report was approved by the Board of Trustees.

.....

Paul Brightly-Jones

Trustee

Dated: .....

# **RUACH CITY CHURCH**

## **STATEMENT OF TRUSTEES RESPONSIBILITIES**

### ***FOR THE YEAR ENDED 31 MARCH 2024***

---

The Trustees are responsible for preparing the Trustees Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that year.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping sufficient accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# **RUACH CITY CHURCH**

## **INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF RUACH CITY CHURCH**

---

### **Opinion**

We have audited the financial statements of Ruach City Church (the 'charity') for the year ended 31 March 2024 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2024 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the Charities Act 2011.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, in the circumstances set out in note to the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

### **Other information**

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustees report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

# **RUACH CITY CHURCH**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF RUACH CITY CHURCH**

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### **Responsibilities of Trustees**

As explained more fully in the statement of Trustees responsibilities, the Trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to cease operations, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the charity, we identified that the principal risks of non-compliance with laws and regulations related to employment and financial reporting legislation and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Charities Act 2011.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by making enquiries of management, considering the internal controls in place and discussion amongst the engagement team. We determined that the principal risks were related to posting inappropriate journal entries to increase revenue or reduce expenditure and management override of controls.

In response to the risks identified we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation
- identifying and testing journal entries
- reviewing Trustees meeting minutes
- evaluating the charity's internal controls

There are inherent limitations in the audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

# **RUACH CITY CHURCH**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF RUACH CITY CHURCH**

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### **Other matters**

Your attention is drawn to the fact that the charity has prepared financial statements in accordance with "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has now been withdrawn.

This has been done in order for the financial statements to provide a true and fair view in accordance with Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

### **Use of our report**

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



**Paul Newton FCA (Senior Statutory Auditor)  
for and on behalf of Xinadin Audit Limited**

27 January 2025  
.....

**Chartered Accountants  
Statutory Auditor**

5 Robin Hood Lane  
Sutton  
Surrey  
SM1 2SW

Xinadin Audit Limited is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

# RUACH CITY CHURCH

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

**FOR THE YEAR ENDED 31 MARCH 2024**

|                                       |   | Unrestricted<br>funds<br>2024<br>£ | Restricted<br>funds<br>2024<br>£ | Total<br>2024<br>£ | Unrestricted<br>funds<br>2023<br>£ | Restricted<br>funds<br>2023<br>£ | Total<br>2023<br>£ |
|---------------------------------------|---|------------------------------------|----------------------------------|--------------------|------------------------------------|----------------------------------|--------------------|
| Notes                                 |   |                                    |                                  |                    |                                    |                                  |                    |
| <b>Income and endowments from:</b>    |   |                                    |                                  |                    |                                    |                                  |                    |
| Donations and legacies                |   | 2,406,198                          | 7,394                            | 2,413,592          | 2,444,363                          | 17,886                           | 2,462,249          |
| Charitable activities                 | 3 | 159,093                            | -                                | 159,093            | 120,325                            | -                                | 120,325            |
| Investments                           | 4 | 306                                | -                                | 306                | 71                                 | -                                | 71                 |
| Other income                          | 5 | -                                  | -                                | -                  | 4,655,654                          | -                                | 4,655,654          |
| <b>Total income</b>                   |   | <b>2,565,597</b>                   | <b>7,394</b>                     | <b>2,572,991</b>   | <b>7,220,413</b>                   | <b>17,886</b>                    | <b>7,238,299</b>   |
| <b>Expenditure on:</b>                |   |                                    |                                  |                    |                                    |                                  |                    |
| Charitable activities                 | 6 | 2,750,577                          | 18,407                           | 2,768,984          | 2,606,619                          | 16,173                           | 2,622,792          |
| <b>Total expenditure</b>              |   | <b>2,750,577</b>                   | <b>18,407</b>                    | <b>2,768,984</b>   | <b>2,606,619</b>                   | <b>16,173</b>                    | <b>2,622,792</b>   |
| <b>Net income/(expenditure)</b>       |   | <b>(184,980)</b>                   | <b>(11,013)</b>                  | <b>(195,993)</b>   | <b>4,613,794</b>                   | <b>1,713</b>                     | <b>4,615,507</b>   |
| Transfers between funds               |   | (17,736)                           | 17,736                           | -                  | (16,115)                           | 16,115                           | -                  |
| <b>Net movement in funds</b>          | 7 | <b>(202,716)</b>                   | <b>6,723</b>                     | <b>(195,993)</b>   | <b>4,597,679</b>                   | <b>17,828</b>                    | <b>4,615,507</b>   |
| <b>Reconciliation of funds:</b>       |   |                                    |                                  |                    |                                    |                                  |                    |
| Fund balances at 1 April 2023         |   | 11,908,075                         | 69,524                           | 11,977,599         | 7,310,396                          | 51,696                           | 7,362,092          |
| <b>Fund balances at 31 March 2024</b> |   | <b>11,705,359</b>                  | <b>76,247</b>                    | <b>11,781,606</b>  | <b>11,908,075</b>                  | <b>69,524</b>                    | <b>11,977,599</b>  |

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

# RUACH CITY CHURCH

## BALANCE SHEET

AS AT 31 MARCH 2024

|                                                                | Notes | 2024<br>£                | £ | 2023<br>£                | £ |
|----------------------------------------------------------------|-------|--------------------------|---|--------------------------|---|
| <b>Fixed assets</b>                                            |       |                          |   |                          |   |
| Tangible assets                                                | 10    | 14,125,827               |   | 14,109,808               |   |
| Investments                                                    | 11    | 5,267                    |   | 5,215                    |   |
|                                                                |       | <u>14,131,094</u>        |   | <u>14,115,023</u>        |   |
| <b>Current assets</b>                                          |       |                          |   |                          |   |
| Debtors                                                        | 12    | 265,941                  |   | 225,040                  |   |
| Cash at bank and in hand                                       |       | 118,771                  |   | 344,823                  |   |
|                                                                |       | <u>384,712</u>           |   | <u>569,863</u>           |   |
| <b>Creditors: amounts falling due within one year</b>          | 13    | <u>(134,200)</u>         |   | <u>(2,707,287)</u>       |   |
| Net current assets/(liabilities)                               |       | <u>250,512</u>           |   | <u>(2,137,424)</u>       |   |
| <b>Total assets less current liabilities</b>                   |       | <u>14,381,606</u>        |   | <u>11,977,599</u>        |   |
| <b>Creditors: amounts falling due after more than one year</b> | 14    | <u>(2,600,000)</u>       |   | <u>-</u>                 |   |
| <b>Net assets</b>                                              |       | <u><u>11,781,606</u></u> |   | <u><u>11,977,599</u></u> |   |
| <b>Income funds</b>                                            |       |                          |   |                          |   |
| Restricted funds                                               | 19    | 76,247                   |   | 69,524                   |   |
| Unrestricted funds                                             |       | 11,705,359               |   | 11,908,075               |   |
|                                                                |       | <u>11,781,606</u>        |   | <u>11,977,599</u>        |   |

The financial statements were approved by the Trustees on .....

.....  
Paul Brightly-Jones  
Trustee

# RUACH CITY CHURCH

## STATEMENT OF CASH FLOWS

**FOR THE YEAR ENDED 31 MARCH 2024**

|                                                               | Notes | 2024<br>£ | £         | 2023<br>£   | £           |
|---------------------------------------------------------------|-------|-----------|-----------|-------------|-------------|
| <b>Cash flows from operating activities</b>                   |       |           |           |             |             |
| Cash generated from/(absorbed by) operations                  | 22    |           | 165,562   |             | (9,850)     |
| <b>Investing activities</b>                                   |       |           |           |             |             |
| Purchase of tangible fixed assets                             |       | (204,247) |           | (4,603,210) |             |
| Proceeds from disposal of tangible fixed assets               |       | -         |           | 8,083,744   |             |
| Purchase of investments                                       |       | (51)      |           | (25)        |             |
| Investment income received                                    |       | 306       |           | 71          |             |
| <b>Net cash (used in)/generated from investing activities</b> |       |           | (203,992) |             | 3,480,580   |
| <b>Financing activities</b>                                   |       |           |           |             |             |
| Loan interest paid                                            |       | (200,012) |           | (111,063)   |             |
| Repayment of bank loans                                       |       | 12,390    |           | (3,189,825) |             |
| <b>Net cash used in financing activities</b>                  |       |           | (187,622) |             | (3,300,888) |
| <b>Net (decrease)/increase in cash and cash equivalents</b>   |       |           | (226,052) |             | 169,842     |
| Cash and cash equivalents at beginning of year                |       |           | 344,823   |             | 174,981     |
| <b>Cash and cash equivalents at end of year</b>               |       |           | 118,771   |             | 344,823     |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 31 MARCH 2024

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#### 1 Accounting policies

##### Legal form

Ruach City Church is a unincorporated trust and registered charity, with its principal office at 122 Brixton Hill, London, SW2 1RS.

##### 1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Charities Act 2011, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a true and fair view. This departure has involved following the Statement of Recommended Practice for charities applying FRS 102 rather than the version of the Statement of Recommended Practice which is referred to in the Regulations but which has since been withdrawn.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investments and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

The financial statements contain information about Ruach City Church as an individual charity and do not contain consolidated financial information as the parent of a group on the grounds of immateriality.

##### 1.2 Going concern

At the time of approving the financial statements, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

##### 1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

##### 1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

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### 1 Accounting policies

(Continued)

#### 1.5 Expenditure

Income and expenses are included in the financial statements as they become receivable or due.

Expenses include VAT where applicable as the charity is not VAT registered.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

|                             |                       |
|-----------------------------|-----------------------|
| Freehold land and buildings | see below             |
| Plant and equipment         | 30% on net book value |
| Fixtures and fittings       | 15% on net book value |
| Motor vehicles              | 30% on net book value |

No depreciation is charged on freehold land. The residual value of freehold buildings is considered to be such that depreciation is immaterial.

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

#### 1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in expenditure for the year, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

#### 1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

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### 1 Accounting policies

(Continued)

#### 1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

##### **Basic financial assets**

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

##### **Basic financial liabilities**

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

##### **Derecognition of financial liabilities**

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

#### 1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

### 2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

#### Critical judgements

##### Useful economic lives of fixed assets

Tangible fixed assets are depreciated over their estimated useful economic lives to the estimated residual value at the end of that life. Calculation of these depreciation charges requires judgement to be made, which includes a review of the property market as well as the historic and planned usage of the various assets.

### 3 Charitable activities

|                                  | 2024<br>£      | 2023<br>£      |
|----------------------------------|----------------|----------------|
| Donation from trading subsidiary | 32,724         | 18,040         |
| Rental income                    | 116,060        | 71,542         |
| Other income                     | 10,309         | 30,743         |
|                                  | <u>159,093</u> | <u>120,325</u> |

### 4 Investment income

|                     | Unrestricted<br>funds | Unrestricted<br>funds |
|---------------------|-----------------------|-----------------------|
|                     | 2024<br>£             | 2023<br>£             |
| Interest receivable | <u>306</u>            | <u>71</u>             |

### 5 Other income

|                                               | Total     | Unrestricted<br>funds |
|-----------------------------------------------|-----------|-----------------------|
|                                               | 2024<br>£ | 2023<br>£             |
| Net gain on disposal of tangible fixed assets | <u>-</u>  | <u>4,655,654</u>      |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

### 6 Charitable activities

|                 | Church<br>work<br>£ | Support<br>costs<br>£ | Governance<br>£ | Total<br>2024<br>£ | Total<br>2023<br>£ |
|-----------------|---------------------|-----------------------|-----------------|--------------------|--------------------|
| Staff costs     | 805,213             | 351,401               | -               | 1,156,614          | 1,308,614          |
| Ministries      | 183,519             | -                     | -               | 183,519            | 205,881            |
| Property costs  | -                   | 717,263               | -               | 717,263            | 551,772            |
| Finance charges | -                   | 215,386               | -               | 215,386            | 123,742            |
| Overheads       | -                   | 293,694               | -               | 293,694            | 304,783            |
| Depreciation    | -                   | 188,228               | -               | 188,228            | 115,245            |
| Auditor's fees  | -                   | -                     | 14,280          | 14,280             | 12,755             |
|                 | <u>988,732</u>      | <u>1,765,972</u>      | <u>14,280</u>   | <u>2,768,984</u>   | <u>2,622,792</u>   |

### 7 Net movement in funds

2024  
£

2023  
£

The net movement in funds is stated after charging/(crediting):

Fees payable to the charity's auditor:

- for the audit of the charity's financial statements
- for other financial services

Depreciation of owned tangible fixed assets

Loss/(profit) on disposal of tangible fixed assets

|         |             |
|---------|-------------|
| 12,000  | 10,500      |
| 2,280   | 2,255       |
| 188,228 | 115,245     |
| -       | (4,655,654) |
| <u></u> | <u></u>     |

### 8 Trustees

None of the Trustees (or any persons connected with them) received any remuneration, benefits or reimbursed expenses from the charity during the year.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

### 9 Employees

#### Number of employees

The average monthly number employees, excluding agency staff, during the year was:

|           | 2024<br>Number | 2023<br>Number |
|-----------|----------------|----------------|
| Full time | 23             | 26             |
| Part time | 2              | 2              |
|           | <u>25</u>      | <u>28</u>      |

#### Employment costs

|                       | 2024<br>£      | 2023<br>£        |
|-----------------------|----------------|------------------|
| Wages and salaries    | 874,673        | 914,160          |
| Social security costs | 82,883         | 88,113           |
| Other pension costs   | 24,590         | 17,177           |
|                       | <u>982,146</u> | <u>1,019,450</u> |

Redundancy and termination payments totalling £9,645 (2023: £32,015) were made in the reporting period.

In addition, agency staff costs of £61,831 (2023: £45,228 ) were incurred during the year.

The number of employees whose annual remuneration was £60,000 or more were:

|                     | 2024<br>Number | 2023<br>Number |
|---------------------|----------------|----------------|
| £110,000 - £119,999 | <u>1</u>       | <u>1</u>       |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

### 10 Tangible fixed assets

|                                    | Freehold land<br>and buildings<br>£ | Plant and<br>equipment<br>£ | Fixtures and fittings<br>£ | Motor vehicles<br>£ | Total<br>£ |
|------------------------------------|-------------------------------------|-----------------------------|----------------------------|---------------------|------------|
| <b>Cost</b>                        |                                     |                             |                            |                     |            |
| At 1 April 2023                    | 13,167,106                          | 1,422,419                   | 1,462,398                  | 28,204              | 16,080,127 |
| Additions                          | -                                   | 51,247                      | 153,000                    | -                   | 204,247    |
| At 31 March 2024                   | 13,167,106                          | 1,473,666                   | 1,615,398                  | 28,204              | 16,284,374 |
| <b>Depreciation and impairment</b> |                                     |                             |                            |                     |            |
| At 1 April 2023                    | -                                   | 1,271,678                   | 688,221                    | 10,420              | 1,970,319  |
| Depreciation charged in the year   | -                                   | 49,191                      | 133,702                    | 5,335               | 188,228    |
| At 31 March 2024                   | -                                   | 1,320,869                   | 821,923                    | 15,755              | 2,158,547  |
| <b>Carrying amount</b>             |                                     |                             |                            |                     |            |
| At 31 March 2024                   | 13,167,106                          | 152,797                     | 793,475                    | 12,449              | 14,125,827 |
| At 31 March 2023                   | 13,167,106                          | 150,741                     | 774,177                    | 17,784              | 14,109,808 |

The transitional rules of FRS 102 were applied such that the previous revaluations of property used have been held to be the deemed cost going forward. These valuations were as follows:

|            |                        |                |            |
|------------|------------------------|----------------|------------|
| Kilburn    | Colliers International | August, 2011   | £7,500,000 |
| Birmingham | Chivers Commercial     | November, 2012 | £240,000   |

The freehold property was part financed by a mortgage with Lloyds. A £2.6m mortgage was transferred to Charity Bank during the year. The mortgage is repayable over 25 years and is interest-only for the first 24 months. Interest is payable at base rate plus 3.25%.

A legal charge is held over Kilburn and Walthamstow against this loan.

### 11 Fixed asset investments

|                          | Unlisted<br>investments<br>£ | Subsidiary<br>£ | Total<br>£ |
|--------------------------|------------------------------|-----------------|------------|
| <b>Cost or valuation</b> |                              |                 |            |
| At 1 April 2023          | 5,215                        | 1               | 5,216      |
| Additions                | 51                           | -               | 51         |
| At 31 March 2024         | 5,266                        | 1               | 5,267      |
| <b>Carrying amount</b>   |                              |                 |            |
| At 31 March 2024         | 5,266                        | 1               | 5,267      |
| At 31 March 2023         | 5,215                        | 1               | 5,216      |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

### 12 Debtors

|                                             | 2024<br>£      | 2023<br>£      |
|---------------------------------------------|----------------|----------------|
| <b>Amounts falling due within one year:</b> |                |                |
| Trade debtors                               | 8,917          | 12,229         |
| Amounts owed by subsidiary undertakings     | -              | 41,746         |
| Other debtors                               | 222,058        | 137,527        |
| Prepayments and accrued income              | 34,966         | 33,538         |
|                                             | <u>265,941</u> | <u>225,040</u> |

### 13 Creditors: amounts falling due within one year

|                                         | Notes | 2024<br>£      | 2023<br>£        |
|-----------------------------------------|-------|----------------|------------------|
| Bank loans                              | 15    | -              | 2,587,609        |
| Trade creditors                         |       | 48,731         | 46,331           |
| Amounts owed to subsidiary undertakings |       | 3,866          | -                |
| Other creditors                         |       | 20,517         | 25,899           |
| Accruals and deferred income            |       | 61,086         | 47,448           |
|                                         |       | <u>134,200</u> | <u>2,707,287</u> |

### 14 Creditors: amounts falling due after more than one year

|            | Notes | 2024<br>£        | 2023<br>£ |
|------------|-------|------------------|-----------|
| Bank loans | 15    | <u>2,600,000</u> | <u>-</u>  |

### 15 Loans and overdrafts

|                         | 2024<br>£        | 2023<br>£        |
|-------------------------|------------------|------------------|
| Bank loans              | <u>2,600,000</u> | <u>2,587,609</u> |
| Payable within one year | -                | 2,587,609        |
| Payable after one year  | <u>2,600,000</u> | <u>-</u>         |

Details of the loans and security given are shown in note 10.

### 16 Retirement benefit schemes

|                                                                     | 2024<br>£     | 2023<br>£     |
|---------------------------------------------------------------------|---------------|---------------|
| <b>Defined contribution schemes</b>                                 |               |               |
| Charge to profit or loss in respect of defined contribution schemes | <u>24,590</u> | <u>17,177</u> |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

### 16 Retirement benefit schemes

(Continued)

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

### 17 Analysis of net assets between funds

|                                                    | Unrestricted<br>2024<br>£ | Restricted<br>2024<br>£ | Total<br>2024<br>£ | Unrestricted<br>2023<br>£ | Restricted<br>2023<br>£ | Total<br>2023<br>£ |
|----------------------------------------------------|---------------------------|-------------------------|--------------------|---------------------------|-------------------------|--------------------|
| Fund balances at 31 March 2024 are represented by: |                           |                         |                    |                           |                         |                    |
| Tangible assets                                    | 14,125,827                | -                       | 14,125,827         | 14,109,808                | -                       | 14,109,808         |
| Investments                                        | 5,267                     | -                       | 5,267              | 5,215                     | -                       | 5,215              |
| Current assets/(liabilities)                       | 174,265                   | 76,247                  | 250,512            | 2,206,948                 | 69,524                  | 2,137,424          |
| Long term liabilities                              | 2,600,000                 | -                       | 2,600,000          | -                         | -                       | -                  |
|                                                    | <u>11,705,359</u>         | <u>76,247</u>           | <u>11,781,606</u>  | <u>11,908,075</u>         | <u>69,524</u>           | <u>11,977,599</u>  |

### 18 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

|                | At 1 April<br>2023<br>£ | Incoming<br>resources<br>£ | Resources<br>expended<br>£ | Transfers<br>£  | At 31 March<br>2024<br>£ |
|----------------|-------------------------|----------------------------|----------------------------|-----------------|--------------------------|
| General funds  | <u>11,908,075</u>       | <u>2,565,597</u>           | <u>(2,750,577)</u>         | <u>(17,736)</u> | <u>11,705,359</u>        |
| Previous year: | At 1 April<br>2022<br>£ | Incoming<br>resources<br>£ | Resources<br>expended<br>£ | Transfers<br>£  | At 31 March<br>2023<br>£ |
| General funds  | <u>7,310,396</u>        | <u>7,220,413</u>           | <u>(2,606,619)</u>         | <u>(16,115)</u> | <u>11,908,075</u>        |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2024

#### 19 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

|                     | Movement in funds          |               |                 |               | Movement in funds          |              |                 |               | Balance at<br>31 March 2024 |
|---------------------|----------------------------|---------------|-----------------|---------------|----------------------------|--------------|-----------------|---------------|-----------------------------|
|                     | Balance at<br>1 April 2022 | Income        | Expenditure     | Transfers     | Balance at<br>1 April 2023 | Income       | Expenditure     | Transfers     |                             |
|                     | £                          | £             | £               | £             | £                          | £            | £               | £             | £                           |
| Building fund       | 8,512                      | 14,757        | -               | -             | 23,269                     | 5,136        | -               | -             | 28,405                      |
| Outreach            | -                          | 58            | (16,173)        | 16,115        | -                          | 671          | (18,407)        | 17,736        | -                           |
| Dedicated offerings | 10,343                     | -             | -               | -             | 10,343                     | -            | -               | -             | 10,343                      |
| Brick               | 2,483                      | 1,200         | -               | -             | 3,683                      | 1,122        | -               | -             | 4,805                       |
| Koinonia            | 10,000                     | -             | -               | -             | 10,000                     | -            | -               | -             | 10,000                      |
| Benevolent          | 20,000                     | -             | -               | -             | 20,000                     | -            | -               | -             | 20,000                      |
| Broadcasting        | 278                        | 730           | -               | -             | 1,008                      | 135          | -               | -             | 1,143                       |
| Wellbeing           | 80                         | 1,141         | -               | -             | 1,221                      | 330          | -               | -             | 1,551                       |
|                     | <u>51,696</u>              | <u>17,886</u> | <u>(16,173)</u> | <u>16,115</u> | <u>69,524</u>              | <u>7,394</u> | <u>(18,407)</u> | <u>17,736</u> | <u>76,247</u>               |

**Building fund:** Funds received to help purchase new church buildings.

**Outreach:** This fund is for helping the community. A transfer was made in the year to reduce the deficit to nil.

**Dedicated offerings:** This fund is money received for various specific purposes.

**Brick:** See Building Fund.

**Koinonia:** Funds received to support Homeless and Koinonia related activities.

**Benevolent:** Funds received to support Benevolent and Pastoral activities.

**Broadcasting:** Funds received to support general broadcasting costs across all media.

**Wellbeing:** Ministry established to provide support to the Ruach family and local community.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

### 20 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

|                                         | 2024<br>£     | 2023<br>£      |
|-----------------------------------------|---------------|----------------|
| Within one year                         | 46,677        | 39,285         |
| Between two and five years              | 47,273        | 77,190         |
|                                         | <u>93,950</u> | <u>116,475</u> |
|                                         | 2024<br>£     | 2023<br>£      |
| Lease payments recognised as an expense | <u>45,137</u> | <u>39,285</u>  |

### 21 Related party transactions

#### Remuneration of key management personnel

The remuneration of key management personnel, as listed on the Legal and Administrative Information page, is as follows:

|                        | 2024<br>£      | 2023<br>£      |
|------------------------|----------------|----------------|
| Aggregate compensation | <u>381,710</u> | <u>419,771</u> |

During the year, a loan of £20,000 was given to a member of the key management personnel. This was outstanding at the year end.

#### Transactions with related parties

The charity owns 100% of the share capital of Order My Steps Limited, a company registered in the UK. During the year it gifted £32,725 (2023: £18,040) to the charity. At 31 March 2024 the balance due to the company was £3,866 (2023: due from the company £41,746).

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

| 22 | Cash generated from operations                                    | 2024<br>£      | 2023<br>£      |
|----|-------------------------------------------------------------------|----------------|----------------|
|    | (Deficit)/surplus for the year                                    | (195,993)      | 4,615,507      |
|    | Adjustments for:                                                  |                |                |
|    | Investment income recognised in statement of financial activities | (306)          | (71)           |
|    | Loan interest paid                                                | 200,012        | 111,063        |
|    | Gain on disposal of tangible fixed assets                         | -              | (4,655,654)    |
|    | Depreciation and impairment of tangible fixed assets              | 188,228        | 115,245        |
|    | Movements in working capital:                                     |                |                |
|    | (Increase) in debtors                                             | (40,901)       | (35,270)       |
|    | Increase/(decrease) in creditors                                  | 14,522         | (160,670)      |
|    | <b>Cash generated from/(absorbed by) operations</b>               | <b>165,562</b> | <b>(9,850)</b> |

| 23 | Analysis of changes in net (debt)/funds    | At 1 April 2023<br>£ | Cash flows<br>£  | At 31 March 2024<br>£ |
|----|--------------------------------------------|----------------------|------------------|-----------------------|
|    | Cash at bank and in hand                   | 344,823              | (226,052)        | 118,771               |
|    | Loans falling due within one year          | (2,587,609)          | 2,587,609        | -                     |
|    | Loans falling due after more than one year | -                    | (2,600,000)      | (2,600,000)           |
|    |                                            | <u>(2,242,786)</u>   | <u>(238,443)</u> | <u>(2,481,229)</u>    |

**RUACH CITY CHURCH**

England & Wales - Charity number 1046218

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# Accounts

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Charity registration number 1046218

**RUACH CITY CHURCH**  
**ANNUAL REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2023**

# RUACH CITY CHURCH

## LEGAL AND ADMINISTRATIVE INFORMATION

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Ruach City Church was created by constitution dated 14th April 1994 and amended on 24th March 1995.

Trustees are elected by the membership at the AGM. During the year, new trustees can be co-opted by the existing trustees and subsequently voted on at the AGM. Trustees throughout the year were:

|                 |                                                        |
|-----------------|--------------------------------------------------------|
| <b>Trustees</b> | Paul Brightly-Jones<br>Dorothea Hodge<br>Sarah Herbert |
|-----------------|--------------------------------------------------------|

In addition to the trustees listed above, the following are additional custodian trustees that are named as holding one or more of the properties for the charity in trust:

|                           |                                                                    |
|---------------------------|--------------------------------------------------------------------|
| <b>Custodian trustees</b> | Paul Campayne<br>John Francis<br>Patrick Smith<br>Patricia Roberts |
|---------------------------|--------------------------------------------------------------------|

### Key Management Personnel

|                                 |                |
|---------------------------------|----------------|
| Bishop                          | John Francis   |
| Co-Pastor                       | Penny Francis  |
| Resident Elder                  | Enid Stewart   |
| Head of Property and Facilities | Andrea Johnson |
| Interim Head of Finance         | Andrew Rodford |
| Head of HR and Administration   | Jacqui Heslop  |

|                       |         |
|-----------------------|---------|
| <b>Charity number</b> | 1046218 |
|-----------------------|---------|

|                          |                                       |
|--------------------------|---------------------------------------|
| <b>Registered office</b> | 122 Brixton Hill<br>London<br>SW2 1RS |
|--------------------------|---------------------------------------|

|                |                                                                            |
|----------------|----------------------------------------------------------------------------|
| <b>Auditor</b> | Jacob Cavenagh & Skeet<br>5 Robin Hood Lane<br>Sutton<br>Surrey<br>SM1 2SW |
|----------------|----------------------------------------------------------------------------|

|                |                                                            |
|----------------|------------------------------------------------------------|
| <b>Bankers</b> | Lloyds Bank Plc<br>25 Gresham Street<br>London<br>EC2V 7HN |
|----------------|------------------------------------------------------------|

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# RUACH CITY CHURCH

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# **RUACH CITY CHURCH**

## **TRUSTEES REPORT**

### ***FOR THE YEAR ENDED 31 MARCH 2023***

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The Trustees have pleasure in submitting their report together with the financial statements for the Trust for the year ended 31 March 2022.

The Legal and Administrative Information set out on page 1 forms part of this report. The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's constitution, the Charities Act 2011 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)".

#### **Objectives and activities**

The objects of the trust are to:

- 1 Advance the Christian religion in accordance with the Statement of Beliefs in the Constitution in the United Kingdom or elsewhere;
- 2 Relieve people who are in conditions of need, distress or who are aged or sick in the United Kingdom or elsewhere;
- 3 Advance education on the basis of Christian principles and in accordance with the said Statement of Beliefs in the United Kingdom or elsewhere.

In furtherance of these objects, the Trustees have complied with the duty in Section 4 of the Charities Act 2011 to have due regard to the Charity Commission's published guidance concerning the operation of the Public Benefit requirement under the Act.

In order to fulfill the objects, regular meetings are held where Ruach City Church partners and other interested people can worship, pray, receive teaching on, and participate in discussions of the faith. Benevolent grants are also made in accordance with the objects of the charity.

#### **Background**

Ruach City Church (formerly known as Ruach Ministries) began in 1992 and is one of the largest non-denominational Christian churches in Europe. The music and creative arts provide a vibrant and inspiring worship experience with empowering preaching and teaching by the senior minister, elders and visiting preachers. Ruach City Church continues to build a reputation for being community-focused and politically engaged with a global reach which has been enhanced over the years by the skillful use of social media to connect with partners across the world.

#### **Organisational structure**

Ruach City Church is a charity registered in England and Wales. Its governing document is a Constitution dated 1994, amended in 2012.

The governance of the Church resides with the Trustees and the Bishop, supported by the Eldership Team and senior operational staff. The latter are known internally as "lead staff" and attend weekly operational team meetings with the Bishop.

The Trustees must approve all decisions relating to resourcing, including setting the pay and remuneration of the charity's key management personnel.

The appointment of Trustees entails a process of nomination by a Partner of Ruach City Church, review and assessment by the Board of Trustees, and election at the Annual General Meeting. The induction process for new trustees is overseen by the Board of Trustees, and involves a review of Ruach City Church policies and previous Board minutes, an assessment of skill set and experiences, and introductory meetings with the key members of the Eldership Team and staff.

The activities of the Church are organised into life-stage ministries including relationships, men, women, youth, and children, and these are open to all. Those who choose to become partners or members of Ruach City Church are encouraged to be involved in one or more of the eight ministry sections: Academy of Learning, Creative Arts, Hospitality, Outreach, Social Care, and Spiritual Mediation, Business, and Media. Within these sections are more than thirty teams each responsible for a different area of Ruach City Church's activities. These sections and supporting departments are run by a combination of staff and volunteers.

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# **RUACH CITY CHURCH**

## **TRUSTEES REPORT (CONTINUED)**

### **FOR THE YEAR ENDED 31 MARCH 2023**

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Ruach's commercial activities are conducted and accounted for through its wholly owned subsidiary, Order My Steps. Accounts for Order My Steps are prepared separately – it is not consolidated into Ruach's accounts on the grounds of immateriality.

The Board of Trustees worked together to ensure that the charitable objects of, and responsibilities to, the Church have been maintained as it continues to have impact.

The responsibilities of Trustees of Ruach City Church are:

- 1 To ensure that the organisation complies with its governing document, charity law, company law and any other relevant legislation or regulations.
- 2 To ensure that the organisation pursues its objects as defined in its governing document.
- 3 To ensure the organisation uses its resources exclusively in pursuance of its objects.
- 4 To contribute actively to the Board of Trustees' role in giving firm strategic direction to the organisation.
- 5 To safeguard the good name and values of the organisation.
- 6 To ensure the effective and efficient administration of the organisation.
- 7 To ensure the financial stability of the organisation.
- 8 To protect and manage the property of the charity and to ensure the proper investment of the charity's funds.
- 9 If the charity employs staff, to appoint a chief executive officer and monitor his/her performance.

#### **Review of the year and future developments**

In the 2022/23 financial year, Ruach City Church continued as one church in the following locations: Brixton, Kilburn, Walthamstow and Birmingham Hunters Road.

Ruach has survived through the pandemic, when many similar organisations did not, and moved into the post pandemic era on the front foot in what was another very full and productive year. In April 2022 a Joint Venture Agreement was finalised for the development of the Norbury site with Ruach's Partners, which promises to be a long term project with many benefits for the local community as well as Ruach.

During the summer of 2022 the Streatham theatre building was acquired and the Brixton premises were sold. Worship and Ruach's Administration are due to relocate to Streatham in summer 2024 and are continuing at Brixton in the meantime.

Negotiations for the refinance of Ruach's long standing loan with Lloyds continued during the year. After the due diligence process was concluded, a new loan was agreed with and drawn down from Charity Bank and the Lloyds loan redeemed in September 2023. Charity Bank's ethos is in line with that of Ruach's, with both being Charities.

At the end of the financial year, in March 2023, Ruach submitted an application to the Charity Commission to convert its legal status from an Unincorporated Trust to a Charitable Incorporated Organisation (CIO). Confirmation was recently received that the application had been successful and the new CIO has been registered. Work has now commenced on planning the next steps, including the transfer of Assets and Liabilities from the old Charity to the new. The transaction, including appointment of Trustees to the new Charity, will need to be approved by Ruach's Members at the appropriate time.

#### **Operational and financial review of the year**

Ruach's financials benefited from Profits made on the disposals of the Norbury and Brixton locations because the disposal proceeds exceeded the Net Book Values in both cases. Ruach prudently used the net proceeds to reduce its debt by over £3m during the year, despite the simultaneous acquisition of the new Streatham building.

Offerings totaling approximately £2.15m were the highest since the Pandemic and at over £41,000 per week were well ahead of the long term average. Income was also boosted by rent received from the tenant at Streatham, and despite the fact that Grants from the Government's Job Retention Scheme had ceased in September 2021, total Income (excluding Property disposals) was approximately 12 per cent ahead of 2021/22.

# **RUACH CITY CHURCH**

## **TRUSTEES REPORT (CONTINUED)**

### **FOR THE YEAR ENDED 31 MARCH 2023**

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Expenditure was above the prior year as post pandemic activity picked up leading to higher Property and Travel costs for example. Results were also impacted by a number of one-off costs associated with the Refinance and post pandemic organisation restructure.

Overall there was an Income and Expenditure Account Surplus £4.6m. Excluding gains on Property disposals there was an underlying Deficit of £40k. However, if the exceptional costs relating to the Refinance and organisation restructure noted above were excluded there would have been an underlying Surplus.

This represented another very resilient financial performance in the circumstances. As also noted above it was also a year of many achievements with a very solid platform being laid for Ruach's long term future.

Close control over spending, and the maintenance of a safe level of Cash Balances continued to be a high priority, as always.

At the year end, Ruach had total funds of nearly £12m, of which £69,524 were restricted and £11,908,075 were unrestricted.

Full details of Ruach's financial position are set out on pages 9 to 24.

The AWARE values (Aiming for excellence, Working together, Acting with integrity, Respecting each other, Empowering our team) continue to provide the framework for recruitment and retention of staff and volunteers, and the strapline is used as an operational reporting framework on Ruach's property, people, processes and profitability.

Like many churches, Ruach City Church thrives on the energy and willingness of its volunteers who continued to engage with enthusiasm and commitment to the vision and work of this Church. Thanks are therefore due to all those Partners who through their volunteering make Ruach City Church work, from those with a very visible profile to all those operating efficiently behind the scenes. The Trustees also gratefully acknowledge the help of all its supporters in the diverse work of the Church. Their help has also been invaluable and was typified by the fantastic response and support they provided in the aftermath of the Grenfell Tower fire tragedy place in June 2017, and more recently with the explosion in Lebanon in August 2020.

Ruach City church is committed to continuing to deliver a range of accessible and community-facing activities and services that promote the well-being of all in the areas that we are based and beyond. Through outreach, learning and development, age and gender-based activities, and spiritual and social care, we want to effectively demonstrate that the church is both relevant and vital for wider society. Ruach City Church remains committed to recruiting new trustees who will bring broader representation and skills to the Board. Since mid 2023 Ruach has had three very well qualified and experienced Acting Trustees ready to be put forward for election to the new CIO.

#### **Reserves policy**

The Trustees are working towards maintaining sufficient reserves to cover 3 months unrestricted expenditure and management and support costs. The outline measures being taken to achieve this objective are set out above.

#### **Grant making policy**

A benevolence policy has been developed to provide additional targeted support to Ruach City Church partners. This is based on good practice and experience, clearer criteria and processes which combine pastoral care with good governance. It will eventually include the collection of ring-fenced funds for benevolent purposes.

#### **Risk management**

The major activities and issues of the ministry are subject to review at Trustees' meetings. Where there are issues which have a material risk identified, all reasonable steps are taken to mitigate that risk.

As with all charities, a key risk for Ruach is generation and maintenance of sufficient Cash reserves in order to be able to meet its liabilities. To mitigate this risk: the Finance department monitors and projects Cash Flow on a daily basis; Bishop and Lead Staff review Operating and Capital Expenditure decisions, as well as income growth opportunities on a weekly basis; and each year at least one of the monthly Trustees' meetings are dedicated to Strategy and Planning.

# **RUACH CITY CHURCH**

## **TRUSTEES REPORT (CONTINUED)**

***FOR THE YEAR ENDED 31 MARCH 2023***

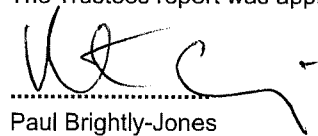
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Safeguarding and protection of Ruach's Freehold property assets is another key area of focus, and is overseen by a very experienced Property and Facilities Manager. During the past few years, Capital Expenditure has been targeted towards essential remedial works and security enhancements in line with requirements identified and agreed with our insurers. The in-house team has also been strengthened. The need for the further Capital Expenditure required to ensure Health and Safety compliance and good practice of Ruach's properties post Covid is under review as things continue to return to normal.

### **Auditors**

A resolution will be proposed at the Annual General Meeting that Jacob Cavenagh & Skeet be re-appointed auditors to the charity.

The Trustees report was approved by the Board of Trustees.



Paul Brightly-Jones

Trustee

Dated: 30/1/2024

# **RUACH CITY CHURCH**

## **STATEMENT OF TRUSTEES RESPONSIBILITIES**

### ***FOR THE YEAR ENDED 31 MARCH 2023***

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The Trustees are responsible for preparing the Trustees Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that year.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping sufficient accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# **RUACH CITY CHURCH**

## **INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF RUACH CITY CHURCH**

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### **Opinion**

We have audited the financial statements of Ruach City Church (the 'charity') for the year ended 31 March 2023 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2023 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

### **Other information**

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustees report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

# **RUACH CITY CHURCH**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF RUACH CITY CHURCH**

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### **Responsibilities of Trustees**

As explained more fully in the statement of Trustees responsibilities, the Trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to cease operations, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the charity, we identified that the principal risks of non-compliance with laws and regulations related to employment and financial reporting legislation and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Charities Act 2011.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by making enquiries of management, considering the internal controls in place and discussion amongst the engagement team. We determined that the principal risks were related to posting inappropriate journal entries to increase revenue or reduce expenditure and management override of controls.

In response to the risks identified we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation
- identifying and testing journal entries
- reviewing Trustees meeting minutes
- evaluating the charity's internal controls

There are inherent limitations in the audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

# **RUACH CITY CHURCH**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF RUACH CITY CHURCH**

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### **Other matters**

Your attention is drawn to the fact that the charity has prepared financial statements in accordance with "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has now been withdrawn.

This has been done in order for the financial statements to provide a true and fair view in accordance with Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

### **Use of our report**

This report is made solely to the company's members, as a body, in accordance with section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



**Jacob Cavenagh & Skeet**

30/1/2024  
.....

**Chartered Accountants  
Statutory Auditor**

5 Robin Hood Lane  
Sutton  
Surrey  
SM1 2SW

Jacob Cavenagh & Skeet is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

# RUACH CITY CHURCH

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

**FOR THE YEAR ENDED 31 MARCH 2023**

|                                    |   | Unrestricted<br>funds<br>2023<br>£    | Restricted<br>funds<br>2023<br>£ | Total<br>2023<br>£ | Unrestricted<br>funds<br>2022<br>£ | Restricted<br>funds<br>2022<br>£ | Total<br>2022<br>£ |
|------------------------------------|---|---------------------------------------|----------------------------------|--------------------|------------------------------------|----------------------------------|--------------------|
| Notes                              |   |                                       |                                  |                    |                                    |                                  |                    |
| <b>Income and endowments from:</b> |   |                                       |                                  |                    |                                    |                                  |                    |
|                                    |   | 2,435,970                             | 17,886                           | 2,453,856          | 2,119,075                          | 3,755                            | 2,122,830          |
|                                    |   | Donations and legacies                |                                  |                    |                                    |                                  |                    |
|                                    | 3 | 120,325                               | -                                | 120,325            | 47,408                             | -                                | 47,408             |
|                                    |   | Charitable activities                 |                                  |                    |                                    |                                  |                    |
|                                    | 4 | 71                                    | -                                | 71                 | 28                                 | -                                | 28                 |
|                                    |   | Investments                           |                                  |                    |                                    |                                  |                    |
|                                    | 5 | 4,664,047                             | -                                | 4,664,047          | 101,806                            | -                                | 101,806            |
|                                    |   | Other income                          |                                  |                    |                                    |                                  |                    |
|                                    |   | <b>Total income</b>                   | <b>17,886</b>                    | <b>7,238,299</b>   | <b>2,268,317</b>                   | <b>3,755</b>                     | <b>2,272,072</b>   |
|                                    |   |                                       |                                  |                    |                                    |                                  |                    |
| <b>Expenditure on:</b>             |   |                                       |                                  |                    |                                    |                                  |                    |
|                                    | 6 | 2,606,619                             | 16,173                           | 2,622,792          | 2,511,724                          | 18,779                           | 2,530,503          |
|                                    |   | Charitable activities                 |                                  |                    |                                    |                                  |                    |
|                                    |   | <b>Total expenditure</b>              | <b>16,173</b>                    | <b>2,622,792</b>   | <b>2,511,724</b>                   | <b>18,779</b>                    | <b>2,530,503</b>   |
|                                    |   |                                       |                                  |                    |                                    |                                  |                    |
|                                    |   | <b>Net income/(expenditure)</b>       | <b>1,713</b>                     | <b>4,615,507</b>   | <b>(243,407)</b>                   | <b>(15,024)</b>                  | <b>(258,431)</b>   |
|                                    |   |                                       |                                  |                    |                                    |                                  |                    |
|                                    |   | Transfers between funds               | 16,115                           | -                  | 7,219                              | (7,219)                          | -                  |
|                                    |   |                                       |                                  |                    |                                    |                                  |                    |
|                                    |   | <b>Net movement in funds</b>          | <b>17,828</b>                    | <b>4,615,507</b>   | <b>(236,188)</b>                   | <b>(22,243)</b>                  | <b>(258,431)</b>   |
|                                    |   |                                       |                                  |                    |                                    |                                  |                    |
| <b>Reconciliation of funds:</b>    |   |                                       |                                  |                    |                                    |                                  |                    |
|                                    |   | 7,310,396                             | 51,696                           | 7,362,092          | 7,546,584                          | 73,939                           | 7,620,523          |
|                                    |   | Fund balances at 1 April 2022         |                                  |                    |                                    |                                  |                    |
|                                    |   | <b>Fund balances at 31 March 2023</b> | <b>69,524</b>                    | <b>11,977,599</b>  | <b>7,310,396</b>                   | <b>51,696</b>                    | <b>7,362,092</b>   |

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

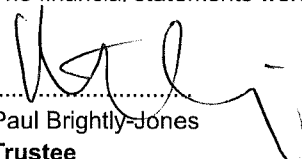
# RUACH CITY CHURCH

## BALANCE SHEET

AS AT 31 MARCH 2023

|                                                       | Notes | 2023<br>£          | £ | 2022<br>£          | £ |
|-------------------------------------------------------|-------|--------------------|---|--------------------|---|
| <b>Fixed assets</b>                                   |       |                    |   |                    |   |
| Tangible assets                                       | 10    | 14,109,808         |   | 13,049,933         |   |
| Investments                                           | 11    | 5,215              |   | 5,190              |   |
|                                                       |       | <u>14,115,023</u>  |   | <u>13,055,123</u>  |   |
| <b>Current assets</b>                                 |       |                    |   |                    |   |
| Debtors                                               | 12    | 225,040            |   | 189,770            |   |
| Cash at bank and in hand                              |       | 344,823            |   | 174,981            |   |
|                                                       |       | <u>569,863</u>     |   | <u>364,751</u>     |   |
| <b>Creditors: amounts falling due within one year</b> | 13    | (2,707,287)        |   | (6,057,782)        |   |
| Net current liabilities                               |       | <u>(2,137,424)</u> |   | <u>(5,693,031)</u> |   |
| <b>Total assets less current liabilities</b>          |       | <u>11,977,599</u>  |   | <u>7,362,092</u>   |   |
| <b>Income funds</b>                                   |       |                    |   |                    |   |
| Restricted funds                                      | 18    | 69,524             |   | 51,696             |   |
| Unrestricted funds                                    |       | 11,908,075         |   | 7,310,396          |   |
|                                                       |       | <u>11,977,599</u>  |   | <u>7,362,092</u>   |   |

The financial statements were approved by the Trustees on 30/1/2024 .....

  
 .....  
 Paul Brightly-Jones  
 Trustee

# RUACH CITY CHURCH

## STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2023

|                                                               | Notes | 2023<br>£   | £           | 2022<br>£ | £         |
|---------------------------------------------------------------|-------|-------------|-------------|-----------|-----------|
| <b>Cash flows from operating activities</b>                   |       |             |             |           |           |
| Cash (absorbed by)/generated from operations                  | 21    |             | (9,850)     |           | 80,263    |
| <b>Investing activities</b>                                   |       |             |             |           |           |
| Purchase of tangible fixed assets                             |       | (4,603,210) |             | (125,634) |           |
| Proceeds from disposal of tangible fixed assets               |       | 8,083,744   |             | -         |           |
| Purchase of investments                                       |       | (25)        |             | (27)      |           |
| Investment income received                                    |       | 71          |             | 28        |           |
| <b>Net cash generated from/(used in) investing activities</b> |       |             | 3,480,580   |           | (125,633) |
| <b>Financing activities</b>                                   |       |             |             |           |           |
| Loan interest paid                                            |       | (111,063)   |             | (110,203) |           |
| Repayment of bank loans                                       |       | (3,189,825) |             | (30,000)  |           |
| <b>Net cash used in financing activities</b>                  |       |             | (3,300,888) |           | (140,203) |
| <b>Net increase/(decrease) in cash and cash equivalents</b>   |       |             | 169,842     |           | (185,573) |
| Cash and cash equivalents at beginning of year                |       |             | 174,981     |           | 360,554   |
| <b>Cash and cash equivalents at end of year</b>               |       |             | 344,823     |           | 174,981   |

# **RUACH CITY CHURCH**

## **NOTES TO THE FINANCIAL STATEMENTS**

### **FOR THE YEAR ENDED 31 MARCH 2023**

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#### **1 Accounting policies**

##### **Legal form**

Ruach City Church is a unincorporated trust and registered charity, with its principal office at 122 Brixton Hill, London, SW2 1RS.

#### **1.1 Accounting convention**

The financial statements have been prepared in accordance with the charity's governing document, the Charities Act 2011, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a true and fair view. This departure has involved following the Statement of Recommended Practice for charities applying FRS 102 rather than the version of the Statement of Recommended Practice which is referred to in the Regulations but which has since been withdrawn.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investments and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

The financial statements contain information about Ruach City Church as an individual charity and do not contain consolidated financial information as the parent of a group on the grounds of immateriality.

#### **1.2 Going concern**

At the time of approving the financial statements, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

Negotiations for the refinance of Ruach's long standing loan with Lloyds continued during the year. After the due diligence process was concluded, a new loan was agreed with and drawn down from Charity Bank and the Lloyds loan redeemed in September 2023.

#### **1.3 Charitable funds**

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

---

### 1 Accounting policies

(Continued)

#### 1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

#### 1.5 Expenditure

Income and expenses are included in the financial statements as they become receivable or due.

Expenses include VAT where applicable as the charity is not VAT registered.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

|                             |                       |
|-----------------------------|-----------------------|
| Freehold land and buildings | see below             |
| Plant and equipment         | 30% on net book value |
| Fixtures and fittings       | 15% on net book value |
| Motor vehicles              | 30% on net book value |

No depreciation is charged on freehold land. The residual value of freehold buildings is considered to be such that depreciation is immaterial.

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

#### 1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in expenditure for the year, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

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### 1 Accounting policies

(Continued)

#### 1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

##### **Basic financial assets**

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

##### **Basic financial liabilities**

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

##### **Derecognition of financial liabilities**

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

#### 1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

### 2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

#### Critical judgements

##### Useful economic lives of fixed assets

Tangible fixed assets are depreciated over their estimated useful economic lives to the estimated residual value at the end of that life. Calculation of these depreciation charges requires judgement to be made, which includes a review of the property market as well as the historic and planned usage of the various assets.

### 3 Charitable activities

|                                  | 2023<br>£      | 2022<br>£     |
|----------------------------------|----------------|---------------|
| Donation from trading subsidiary | 18,040         | 10,707        |
| Rental income                    | 71,542         | 9,500         |
| Other income                     | 30,743         | 27,201        |
|                                  | <u>120,325</u> | <u>47,408</u> |

### 4 Investment income

|                     | Unrestricted<br>funds<br>2023<br>£ | Unrestricted<br>funds<br>2022<br>£ |
|---------------------|------------------------------------|------------------------------------|
| Interest receivable | <u>71</u>                          | <u>28</u>                          |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

### 5 Other income

|                                               | Unrestricted funds | Unrestricted funds |
|-----------------------------------------------|--------------------|--------------------|
|                                               | 2023               | 2022               |
|                                               | £                  | £                  |
| Net gain on disposal of tangible fixed assets | 4,655,654          | -                  |
| Coronavirus Job Retention Scheme grant        | -                  | 90,709             |
| Places of Worship grant                       | 8,393              | 11,097             |
|                                               | <u>4,664,047</u>   | <u>101,806</u>     |

### 6 Charitable activities

|                 | Church work      | Support costs    | Governance    | Total 2023       | Total 2022       |
|-----------------|------------------|------------------|---------------|------------------|------------------|
|                 | £                | £                | £             | £                | £                |
| Staff costs     | 965,981          | 342,633          | -             | 1,308,614        | 1,188,557        |
| Ministries      | 205,881          | -                | -             | 205,881          | 169,449          |
| Property costs  | -                | 551,772          | -             | 551,772          | 578,406          |
| Finance charges | -                | 123,742          | -             | 123,742          | 117,126          |
| Overheads       | -                | 304,783          | -             | 304,783          | 357,575          |
| Depreciation    | -                | 115,245          | -             | 115,245          | 107,298          |
| Auditor's fees  | -                | -                | 12,755        | 12,755           | 12,092           |
|                 | <u>1,171,862</u> | <u>1,438,175</u> | <u>12,755</u> | <u>2,622,792</u> | <u>2,530,503</u> |

### 7 Trustees

None of the Trustees (or any persons connected with them) received any remuneration, benefits or reimbursed expenses from the charity during the year.

### 8 Auditor's remuneration

|                                                       |              |              |
|-------------------------------------------------------|--------------|--------------|
| Fees payable to the charity's auditor and associates: | 2023         | 2022         |
|                                                       | £            | £            |
| <b>For audit services</b>                             |              |              |
| Audit of the financial statements of the charity      | 10,500       | 9,648        |
| <b>For other services</b>                             |              |              |
| Taxation compliance services                          | -            | 420          |
| All other non-audit services                          | 2,255        | 2,024        |
|                                                       | <u>2,255</u> | <u>2,444</u> |

All amounts shown are inclusive of VAT.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

### 9 Employees

#### Number of employees

The average monthly number employees, excluding agency staff, during the year was:

|           | 2023<br>Number | 2022<br>Number |
|-----------|----------------|----------------|
| Full time | 26             | 24             |
| Part time | 2              | 6              |
|           | <u>28</u>      | <u>30</u>      |

#### Employment costs

|                       | 2023<br>£        | 2022<br>£        |
|-----------------------|------------------|------------------|
| Wages and salaries    | 914,160          | 894,661          |
| Social security costs | 88,113           | 85,878           |
| Other pension costs   | 17,177           | 25,565           |
|                       | <u>1,019,450</u> | <u>1,006,104</u> |

Redundancy and termination payments totalling £32,015 (2022: £Nil) were made in the reporting period.

In addition, agency staff costs of £45,228 (2022: £43,960) were incurred during the year.

The number of employees whose annual remuneration was £60,000 or more were:

|                     | 2023<br>Number | 2022<br>Number |
|---------------------|----------------|----------------|
| £110,000 - £119,999 | <u>1</u>       | <u>1</u>       |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

### 10 Tangible fixed assets

|                                    | Freehold land<br>and buildings<br>£ | Plant and<br>equipment<br>£ | Fixtures and fittings<br>£ | Motor vehicles<br>£ | Total<br>£  |
|------------------------------------|-------------------------------------|-----------------------------|----------------------------|---------------------|-------------|
| <b>Cost</b>                        |                                     |                             |                            |                     |             |
| At 1 April 2022                    | 12,512,333                          | 1,381,248                   | 983,222                    | 28,204              | 14,905,007  |
| Additions                          | 4,082,863                           | 41,171                      | 479,176                    | -                   | 4,603,210   |
| Disposals                          | (3,428,090)                         | -                           | -                          | -                   | (3,428,090) |
| At 31 March 2023                   | 13,167,106                          | 1,422,419                   | 1,462,398                  | 28,204              | 16,080,127  |
| <b>Depreciation and impairment</b> |                                     |                             |                            |                     |             |
| At 1 April 2022                    | -                                   | 1,231,023                   | 621,253                    | 2,798               | 1,855,074   |
| Depreciation charged in the year   | -                                   | 40,655                      | 66,968                     | 7,622               | 115,245     |
| At 31 March 2023                   | -                                   | 1,271,678                   | 688,221                    | 10,420              | 1,970,319   |
| <b>Carrying amount</b>             |                                     |                             |                            |                     |             |
| At 31 March 2023                   | 13,167,106                          | 150,741                     | 774,177                    | 17,784              | 14,109,808  |
| At 31 March 2022                   | 12,512,333                          | 150,225                     | 361,969                    | 25,406              | 13,049,933  |

The transitional rules of FRS 102 were applied such that the previous revaluations of property used have been held to be the deemed cost going forward. These valuations were as follows:

|            |                        |                |            |
|------------|------------------------|----------------|------------|
| Kilburn    | Colliers International | August, 2011   | £7,500,000 |
| Birmingham | Chivers Commercial     | November, 2012 | £240,000   |

The freehold property was part financed by a mortgage with Lloyds for £6,543,434 at base rate plus 1.74%. Lloyds granted Ruach a capital repayment holiday and has extended this until after the year end when the mortgage was transferred to Charity Bank.

A legal charge is held over the properties against this loan.

### 11 Fixed asset investments

|                        | Unlisted<br>investments<br>£ | Subsidiary<br>£ | Total<br>£ |
|------------------------|------------------------------|-----------------|------------|
| <b>Fair value</b>      |                              |                 |            |
| At 1 April 2022        | 5,189                        | 1               | 5,190      |
| Additions              | 26                           | -               | 26         |
| At 31 March 2023       | 5,215                        | 1               | 5,216      |
| <b>Carrying amount</b> |                              |                 |            |
| At 31 March 2023       | 5,215                        | 1               | 5,216      |
| At 31 March 2022       | 5,189                        | 1               | 5,190      |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

### 12 Debtors

|                                             | 2023<br>£      | 2022<br>£      |
|---------------------------------------------|----------------|----------------|
| <b>Amounts falling due within one year:</b> |                |                |
| Trade debtors                               | 12,229         | 9,140          |
| Amounts owed by subsidiary undertakings     | 41,746         | -              |
| Other debtors                               | 137,527        | 121,068        |
| Prepayments and accrued income              | 33,538         | 59,562         |
|                                             | <u>225,040</u> | <u>189,770</u> |

### 13 Creditors: amounts falling due within one year

|                                         | Notes | 2023<br>£        | 2022<br>£        |
|-----------------------------------------|-------|------------------|------------------|
| Bank loans                              | 14    | 2,587,609        | 5,777,434        |
| Trade creditors                         |       | 46,331           | 144,622          |
| Amounts owed to subsidiary undertakings |       | -                | 606              |
| Other creditors                         |       | 25,899           | 27,333           |
| Accruals and deferred income            |       | 47,448           | 107,787          |
|                                         |       | <u>2,707,287</u> | <u>6,057,782</u> |

### 14 Loans and overdrafts

|                         | 2023<br>£        | 2022<br>£        |
|-------------------------|------------------|------------------|
| Bank loans              | <u>2,587,609</u> | <u>5,777,434</u> |
| Payable within one year | <u>2,587,609</u> | <u>5,777,434</u> |

Details of the loans and security given are shown in note 10.

### 15 Retirement benefit schemes

#### Defined contribution schemes

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

The charge to the Statement of Financial Activities in respect of defined contribution schemes was £17,177 (2022 - £25,565).

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

### 16 Analysis of net assets between funds

|                                                    | Unrestricted<br>2023<br>£ | Restricted<br>2023<br>£ | Total<br>2023<br>£ | Unrestricted<br>2022<br>£ | Restricted<br>2022<br>£ | Total<br>2022<br>£ |
|----------------------------------------------------|---------------------------|-------------------------|--------------------|---------------------------|-------------------------|--------------------|
| Fund balances at 31 March 2023 are represented by: |                           |                         |                    |                           |                         |                    |
| Tangible assets                                    | 14,109,808                | -                       | 14,109,808         | 13,049,933                | -                       | 13,049,933         |
| Investments                                        | 5,215                     | -                       | 5,215              | 5,190                     | -                       | 5,190              |
| Current assets/(liabilities)                       | (2,206,948)               | 69,524                  | (2,137,424)        | (5,766,970)               | 73,939                  | (5,693,031)        |
|                                                    | <u>11,908,075</u>         | <u>69,524</u>           | <u>11,977,599</u>  | <u>7,288,153</u>          | <u>73,939</u>           | <u>7,362,092</u>   |

### 17 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

|                       | At 1 April<br>2022<br>£          | Incoming<br>resources<br>£          | Resources<br>expended<br>£          | Transfers<br>£         | At 31 March<br>2023<br>£          |
|-----------------------|----------------------------------|-------------------------------------|-------------------------------------|------------------------|-----------------------------------|
| General funds         | <u>7,310,396</u>                 | <u>7,220,413</u>                    | <u>(2,606,619)</u>                  | <u>(16,115)</u>        | <u>11,908,075</u>                 |
| <b>Previous year:</b> | <b>At 1 April<br/>2021<br/>£</b> | <b>Incoming<br/>resources<br/>£</b> | <b>Resources<br/>expended<br/>£</b> | <b>Transfers<br/>£</b> | <b>At 31 March<br/>2022<br/>£</b> |
| General funds         | <u>7,546,584</u>                 | <u>2,268,317</u>                    | <u>(2,511,724)</u>                  | <u>7,219</u>           | <u>7,310,396</u>                  |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2023

#### 18 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

|                     | Movement in funds          |              |                 |                |                            | Movement in funds |                 |               |                             |  |
|---------------------|----------------------------|--------------|-----------------|----------------|----------------------------|-------------------|-----------------|---------------|-----------------------------|--|
|                     | Balance at<br>1 April 2021 | Income       | Expenditure     | Transfers      | Balance at<br>1 April 2022 | Income            | Expenditure     | Transfers     | Balance at<br>31 March 2023 |  |
|                     | £                          | £            | £               | £              | £                          | £                 | £               | £             | £                           |  |
| Building fund       | 8,425                      | 87           | -               | -              | 8,512                      | 14,757            | -               | -             | 23,269                      |  |
| Outreach            | 12,658                     | -            | (15,439)        | 2,781          | -                          | 58                | (16,173)        | 16,115        | -                           |  |
| Dedicated offerings | 10,343                     | -            | -               | -              | 10,343                     | -                 | -               | -             | 10,343                      |  |
| Brick               | 2,483                      | -            | -               | -              | 2,483                      | 1,200             | -               | -             | 3,683                       |  |
| Koinonia            | 10,000                     | -            | -               | -              | 10,000                     | -                 | -               | -             | 10,000                      |  |
| Benevolent          | 20,000                     | -            | -               | -              | 20,000                     | -                 | -               | -             | 20,000                      |  |
| Broadcasting        | 30                         | 248          | -               | -              | 278                        | 730               | -               | -             | 1,008                       |  |
| LCR                 | 10,000                     | -            | -               | (10,000)       | -                          | -                 | -               | -             | -                           |  |
| Wellbeing           | -                          | 80           | -               | -              | 80                         | 1,141             | -               | -             | 1,221                       |  |
| Rental support      | -                          | 3,340        | (3,340)         | -              | -                          | -                 | -               | -             | -                           |  |
|                     | <u>73,939</u>              | <u>3,755</u> | <u>(18,779)</u> | <u>(7,219)</u> | <u>51,696</u>              | <u>17,886</u>     | <u>(16,173)</u> | <u>16,115</u> | <u>69,524</u>               |  |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

**FOR THE YEAR ENDED 31 MARCH 2023**

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### 18 Restricted funds

(Continued)

**Building fund:** Funds received to help purchase new church buildings.

**Outreach:** This fund is for helping the community. A transfer was made in the year to reduce the deficit to nil.

**Dedicated offerings:** This fund is money received for various specific purposes.

**Brick:** See Building Fund.

**Koinonia:** Funds received to support Homeless and Koinonia related activities.

**Benevolent:** Funds received to support Benevolent and Pastoral activities.

**Broadcasting:** Funds received to support general broadcasting costs across all media.

**LCR - London Community Response:** Funds received to support the purchase of a new catering vehicle. The transfer to unrestricted funds in 2022 was to purchase the vehicle which has been capitalised.

**Wellbeing:** Ministry established to provide support to the Ruach family and local community.

**Rental support:** Donations were given towards rent payments for a member of the Ruach family.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

### 19 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

|                                         | 2023<br>£      | 2022<br>£      |
|-----------------------------------------|----------------|----------------|
| Within one year                         | 39,285         | 39,285         |
| Between two and five years              | 77,190         | 116,475        |
|                                         | <u>116,475</u> | <u>155,760</u> |
|                                         | 2023<br>£      | 2022<br>£      |
| Lease payments recognised as an expense | <u>39,285</u>  | <u>27,075</u>  |

### 20 Related party transactions

#### Remuneration of key management personnel

The remuneration of key management personnel, as listed on the Legal and Administrative Information page, is as follows:

|                        | 2023<br>£      | 2022<br>£      |
|------------------------|----------------|----------------|
| Aggregate compensation | <u>419,771</u> | <u>402,127</u> |

#### Transactions with related parties

The charity owns 100% of the share capital of Order My Steps Limited, a company registered in the UK. During the year it gifted £18,040 (2022: £10,707) to the charity. At 31 March 2023 the balance due from the company was £41,746 (2022: due to the company £606).

Juanita Francis, the daughter of Bishop & Pastor Penny Francis, was paid £18,289 (2022: £19,420) for agency work during the year.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

| 21 Cash generated from operations                                 | 2023<br>£            | 2022<br>£                       |
|-------------------------------------------------------------------|----------------------|---------------------------------|
| Surplus/(deficit) for the year                                    | 4,615,507            | (258,431)                       |
| Adjustments for:                                                  |                      |                                 |
| Investment income recognised in statement of financial activities | (71)                 | (28)                            |
| Loan interest paid                                                | 111,063              | 110,203                         |
| Gain on disposal of tangible fixed assets                         | (4,655,654)          | -                               |
| Depreciation and impairment of tangible fixed assets              | 115,245              | 107,298                         |
| Movements in working capital:                                     |                      |                                 |
| (Increase) in debtors                                             | (35,270)             | (12,939)                        |
| (Decrease)/increase in creditors                                  | (160,670)            | 134,160                         |
| <b>Cash (absorbed by)/generated from operations</b>               | <b>(9,850)</b>       | <b>80,263</b>                   |
| 22 Analysis of changes in net (debt)/funds                        |                      |                                 |
|                                                                   | At 1 April 2022<br>£ | Cash flowsAt 31 March 2023<br>£ |
| Cash at bank and in hand                                          | 174,981              | 169,842 344,823                 |
| Loans falling due within one year                                 | (5,777,434)          | 3,189,825 (2,587,609)           |
|                                                                   | <u>(5,602,453)</u>   | <u>3,359,667 (2,242,786)</u>    |

**RUACH CITY CHURCH**

England & Wales - Charity number 1046218

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# Accounts

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Charity registration number 1046218

**RUACH CITY CHURCH**  
**ANNUAL REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2022**

# RUACH CITY CHURCH

## LEGAL AND ADMINISTRATIVE INFORMATION

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Ruach City Church was created by constitution dated 14th April 1994 and amended on 24th March 1995.

Trustees are elected by the membership at the AGM. During the year, new trustees can be co-opted by the existing trustees and subsequently voted on at the AGM. Trustees throughout the year were:

|                 |                                                        |
|-----------------|--------------------------------------------------------|
| <b>Trustees</b> | Paul Brightly-Jones<br>Dorothea Hodge<br>Sarah Herbert |
|-----------------|--------------------------------------------------------|

In addition to the trustees listed above, the following are additional custodian trustees that are named as holding one or more of the properties for the charity in trust:

|                           |                                                                    |
|---------------------------|--------------------------------------------------------------------|
| <b>Custodian trustees</b> | Paul Campayne<br>John Francis<br>Patrick Smith<br>Patricia Roberts |
|---------------------------|--------------------------------------------------------------------|

### Key Management Personnel

|                                 |                |
|---------------------------------|----------------|
| Bishop                          | John Francis   |
| Co-Pastor                       | Penny Francis  |
| Resident Elder                  | Enid Stewart   |
| Head of Property and Facilities | Andrea Johnson |
| Interim Head of Finance         | Andrew Rodford |
| Head of HR and Administration   | Jacqui Heslop  |

|                       |         |
|-----------------------|---------|
| <b>Charity number</b> | 1046218 |
|-----------------------|---------|

|                          |                                       |
|--------------------------|---------------------------------------|
| <b>Registered office</b> | 122 Brixton Hill<br>London<br>SW2 1RS |
|--------------------------|---------------------------------------|

|                |                                                                            |
|----------------|----------------------------------------------------------------------------|
| <b>Auditor</b> | Jacob Cavenagh & Skeet<br>5 Robin Hood Lane<br>Sutton<br>Surrey<br>SM1 2SW |
|----------------|----------------------------------------------------------------------------|

|                |                                                            |
|----------------|------------------------------------------------------------|
| <b>Bankers</b> | Lloyds Bank Plc<br>25 Gresham Street<br>London<br>EC2V 7HN |
|----------------|------------------------------------------------------------|

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# RUACH CITY CHURCH

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# **RUACH CITY CHURCH**

## **TRUSTEES REPORT**

### ***FOR THE YEAR ENDED 31 MARCH 2022***

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The Trustees have pleasure in submitting their report together with the financial statements for the Trust for the year ended 31 March 2022.

The Legal and Administrative Information set out on page 1 forms part of this report. The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's constitution, the Charities Act 2011 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)".

#### **Objectives and activities**

The objects of the trust are to:

- 1 Advance the Christian religion in accordance with the Statement of Beliefs in the Constitution in the United Kingdom or elsewhere;
- 2 Relieve people who are in conditions of need, distress or who are aged or sick in the United Kingdom or elsewhere;
- 3 Advance education on the basis of Christian principles and in accordance with the said Statement of Beliefs in the United Kingdom or elsewhere.

In furtherance of these objects, the Trustees have complied with the duty in Section 4 of the Charities Act 2011 to have due regard to the Charity Commission's published guidance concerning the operation of the Public Benefit requirement under the Act.

In order to fulfill the objects, regular meetings are held where Ruach City Church partners and other interested people can worship, pray, receive teaching on, and participate in discussions of the faith. Benevolent grants are also made in accordance with the objects of the charity.

#### **Background**

Ruach City Church (formerly known as Ruach Ministries) began in 1992 and is one of the largest non-denominational Christian churches in Europe. The music and creative arts provide a vibrant and inspiring worship experience with empowering preaching and teaching by the senior minister, elders and visiting preachers. Ruach City Church continues to build a reputation for being community-focused and politically engaged with a global reach which has been enhanced over the years by the skillful use of social media to connect with partners across the world.

#### **Organisational structure**

Ruach City Church is a charity registered in England and Wales. Its governing document is a Constitution dated 1994, amended in 2012.

The governance of the Church resides with the Trustees and the Bishop, supported by the Eldership Team and senior operational staff. The latter are known internally as "lead staff" and attend weekly operational team meetings with the Bishop.

The Trustees must approve all decisions relating to resourcing, including setting the pay and remuneration of the charity's key management personnel.

The appointment of Trustees entails a process of nomination by a Partner of Ruach City Church, review and assessment by the Board of Trustees, and election at the Annual General Meeting. The induction process for new trustees is overseen by the Board of Trustees, and involves a review of Ruach City Church policies and previous Board minutes, an assessment of skill set and experiences, and introductory meetings with the key members of the Eldership Team and staff.

The activities of the Church are organised into life-stage ministries including relationships, men, women, youth, and children, and these are open to all. Those who choose to become partners or members of Ruach City Church are encouraged to be involved in one or more of the eight ministry sections: Academy of Learning, Creative Arts, Hospitality, Outreach, Social Care, and Spiritual Mediation, Business, and Media. Within these sections are more than thirty teams each responsible for a different area of Ruach City Church's activities. These sections and supporting departments are run by a combination of staff and volunteers.

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# **RUACH CITY CHURCH**

## **TRUSTEES REPORT (CONTINUED)**

### ***FOR THE YEAR ENDED 31 MARCH 2022***

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Ruach's commercial activities are conducted and accounted for through its wholly owned subsidiary, Order My Steps. Accounts for Order My Steps are prepared separately – it is not consolidated into Ruach's accounts on the grounds of immateriality.

The Board of Trustees worked together to ensure that the charitable objects of, and responsibilities to, the Church have been maintained as it continues to have impact.

The responsibilities of Trustees of Ruach City Church are:

- 1 To ensure that the organisation complies with its governing document, charity law, company law and any other relevant legislation or regulations.
- 2 To ensure that the organisation pursues its objects as defined in its governing document.
- 3 To ensure the organisation uses its resources exclusively in pursuance of its objects.
- 4 To contribute actively to the Board of Trustees' role in giving firm strategic direction to the organisation.
- 5 To safeguard the good name and values of the organisation.
- 6 To ensure the effective and efficient administration of the organisation.
- 7 To ensure the financial stability of the organisation.
- 8 To protect and manage the property of the charity and to ensure the proper investment of the charity's funds.
- 9 If the charity employs staff, to appoint a chief executive officer and monitor his/her performance.

#### **Review of the year and future developments**

In the 2021/22 financial year, Ruach City Church continued as one church in the following locations: Brixton, Kilburn, Walthamstow and Birmingham Hunters Road in England, as well as Philadelphia in the USA.

The Strategic Group comprising the Bishop, Chair of Trustees, Resident Elders and Senior Staff continued to meet to discuss plans with reference to Health and Safety considerations, Insurance requirements, and Government guidance.

As with most organisations, the year continued to be impacted heavily by the Covid 19 Pandemic. Ruach suspended Public Worship as part of the first national lockdown announced by the Government during March 2020 and gradually started to reopen locations from Easter 2021. There was however subsequent disruption through to Quarter 1 2022, due to the Omicron variant for example.

Services were recorded and streamed from March 2020 with ever increasing and improved content to allow worship to continue throughout the various stages of lockdown. Ruach's followers continued to give generously - electronically as well as at physical services.

Throughout the various stages of the pandemic, Ruach continued to operate an enhanced Foodbank (Koinonia) service, as well as engaging extensively with congregants, particularly the elderly and those living alone, via direct calling, visiting and social media.

#### **Operational and financial review of the year**

Ruach's finances continued to be impacted by Covid in terms of the lower level of economic activity and there being fewer services. Offerings were higher than the previous financial year but still below the historic long term average, whilst other Income streams, including third party Events and Kilburn Car Park revenue, also suffered.

The Government's Job Retention Scheme helped to mitigate the impact of the reduction in Income though this finished in September 2021.

Control over spending, and the maintenance of a safe level of Cash Balances continued to be a high priority. Expenditure was above the prior year though due to the costs associated with live services resuming and other activities gradually increasing.

# **RUACH CITY CHURCH**

## **TRUSTEES REPORT (CONTINUED)**

### ***FOR THE YEAR ENDED 31 MARCH 2022***

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An overall Income and Expenditure Account Deficit of £258k was recorded in the financial year. This represented another resilient outcome in the circumstances given that many similar organisations struggled to survive at all, and significant progress was made towards securing Ruach's long term financial future.

Focus continued on the refinancing of the Lloyds Bank loan that matured previously but which was rolled over on the same terms. The offer that was received from an alternative lender was put on hold during Covid but is now once again at an advanced stage.

At the year end, Ruach had total funds of £7.4m, of which £51,696 were restricted and £7,310,396 were unrestricted.

Full details of Ruach's financial position are set out on pages 9 to 24.

The AWARE values (Aiming for excellence, Working together, Acting with integrity, Respecting each other, Empowering our team) continue to provide the framework for recruitment and retention of staff and volunteers, and the strapline is used as an operational reporting framework on Ruach's property, people, processes and profitability.

Like many churches, Ruach City Church thrives on the energy and willingness of its volunteers who continued to engage with enthusiasm and commitment to the vision and work of this Church. Thanks are therefore due to all those Partners who through their volunteering make Ruach City Church work, from those with a very visible profile to all those operating efficiently behind the scenes. The Trustees also gratefully acknowledge the help of all its supporters in the diverse work of the Church. Their help has also been invaluable and was typified by the fantastic response and support they provided in the aftermath of the Grenfell Tower fire tragedy place in June 2017, and more recently with the explosion in Lebanon in August 2020.

Ruach City church is committed to continuing to deliver a range of accessible and community-facing activities and services that promote the well-being of all in the areas that we are based and beyond. Through outreach, learning and development, age and gender-based activities, and spiritual and social care, we want to effectively demonstrate that the church is both relevant and vital for wider society. Ruach City Church remains committed to recruiting new trustees who will bring broader representation and skills to the Board.

#### **Reserves policy**

The Trustees are working towards maintaining sufficient reserves to cover 3 months unrestricted expenditure and management and support costs. The outline measures being taken to achieve this objective are set out above.

#### **Grant making policy**

A benevolence policy has been developed to provide additional targeted support to Ruach City Church partners. This is based on good practice and experience, clearer criteria and processes which combine pastoral care with good governance. It will eventually include the collection of ring-fenced funds for benevolent purposes.

#### **Risk management**

The major activities and issues of the ministry are subject to review at Trustees' meetings. Where there are issues which have a material risk identified, all reasonable steps are taken to mitigate that risk.

As with all charities, a key risk for Ruach is generation and maintenance of sufficient Cash reserves in order to be able to meet its liabilities. To mitigate this risk: the Finance department monitors and projects Cash Flow on a daily basis; Bishop and Lead Staff review Operating and Capital Expenditure decisions, as well as income growth opportunities on a weekly basis; and each year at least one of the monthly Trustees' meetings are dedicated to Strategy and Planning.

Safeguarding and protection of Ruach's Freehold property assets is another key area of focus, and is overseen by a very experienced Property and Facilities Manager. During the past few years, Capital Expenditure has been targeted towards essential remedial works and security enhancements in line with requirements identified and agreed with our insurers. The in-house team has also been strengthened. The need for the further Capital Expenditure required to ensure Health and Safety compliance and good practice of Ruach's properties post Covid is under review as things continue to return to normal.

# **RUACH CITY CHURCH**

## **TRUSTEES REPORT (CONTINUED)**

**FOR THE YEAR ENDED 31 MARCH 2022**

---

### **Statement of Trustees responsibilities**

The Trustees are responsible for preparing the Trustees Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that year.

In preparing these financial statements, the Trustees are required to:

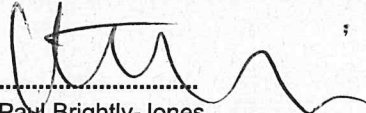
- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping sufficient accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

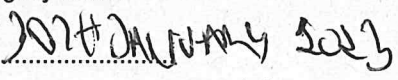
### **Auditors**

A resolution will be proposed at the Annual General Meeting that Jacob Cavenagh & Skeet be re-appointed auditors to the charity.

The Trustees report was approved by the Board of Trustees.

  
.....  
Paul Brightly-Jones

Trustee

Dated: 

# **RUACH CITY CHURCH**

## **INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF RUACH CITY CHURCH**

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### **Opinion**

We have audited the financial statements of Ruach City Church (the 'charity') for the year ended 31 March 2022 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2022 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

### **Other information**

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustees report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

# **RUACH CITY CHURCH**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF RUACH CITY CHURCH**

---

### **Responsibilities of Trustees**

As explained more fully in the statement of Trustees responsibilities, the Trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to cease operations, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the charity, we identified that the principal risks of non-compliance with laws and regulations related to employment and financial reporting legislation and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Charities Act 2011.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by making enquiries of management, considering the internal controls in place and discussion amongst the engagement team. We determined that the principal risks were related to posting inappropriate journal entries to increase revenue or reduce expenditure, government assistance (furlough income) and management override of controls.

In response to the risks identified we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation
- testing the calculation of claims made under the Coronavirus Job Retention Scheme
- identifying and testing journal entries
- reviewing Trustees meeting minutes
- evaluating the charity's internal controls

There are inherent limitations in the audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

# **RUACH CITY CHURCH**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

### **TO THE TRUSTEES OF RUACH CITY CHURCH**

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#### **Other matters**

Your attention is drawn to the fact that the charity has prepared financial statements in accordance with "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has now been withdrawn.

This has been done in order for the financial statements to provide a true and fair view in accordance with Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

#### **Use of our report**

This report is made solely to the company's members, as a body, in accordance with section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



**Paul Newton FCA (Senior Statutory Auditor)**  
**for and on behalf of Jacob Cavenagh & Skeet**

**30/01/2023**

.....

**Chartered Accountants**  
**Statutory Auditor**

5 Robin Hood Lane  
Sutton  
Surrey  
SM1 2SW

Jacob Cavenagh & Skeet is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

# RUACH CITY CHURCH

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2022

|                                                                         |       | Unrestricted<br>funds | Restricted<br>funds | Total<br>2022    | Unrestricted<br>funds | Restricted<br>funds | Total<br>2021    |
|-------------------------------------------------------------------------|-------|-----------------------|---------------------|------------------|-----------------------|---------------------|------------------|
|                                                                         | Notes | £                     | £                   | £                | £                     | £                   | £                |
| <b>Income from:</b>                                                     |       |                       |                     |                  |                       |                     |                  |
| Donations and legacies                                                  |       | 2,119,075             | 3,755               | 2,122,830        | 1,916,751             | 26,999              | 1,943,750        |
| Charitable activities                                                   | 3     | 47,408                | -                   | 47,408           | 65,336                | -                   | 65,336           |
| Investment income                                                       | 4     | 28                    | -                   | 28               | 143                   | -                   | 143              |
| Other income                                                            | 5     | 101,806               | -                   | 101,806          | 185,277               | -                   | 185,277          |
| <b>Total income</b>                                                     |       | <b>2,268,317</b>      | <b>3,755</b>        | <b>2,272,072</b> | <b>2,167,507</b>      | <b>26,999</b>       | <b>2,194,506</b> |
| <b>Expenditure on:</b>                                                  |       |                       |                     |                  |                       |                     |                  |
| Charitable activities                                                   | 6     | 2,511,724             | 18,779              | 2,530,503        | 1,981,125             | 10,607              | 1,991,732        |
| <b>Total expenditure</b>                                                |       | <b>2,511,724</b>      | <b>18,779</b>       | <b>2,530,503</b> | <b>1,981,125</b>      | <b>10,607</b>       | <b>1,991,732</b> |
| <b>Net (expenditure)/income before transfers</b>                        |       | <b>(243,407)</b>      | <b>(15,024)</b>     | <b>(258,431)</b> | <b>186,382</b>        | <b>16,392</b>       | <b>202,774</b>   |
| Gross transfers between funds                                           |       | 7,219                 | (7,219)             | -                | -                     | -                   | -                |
| <b>Net (expenditure)/income for the year/<br/>Net movement in funds</b> |       | <b>(236,188)</b>      | <b>(22,243)</b>     | <b>(258,431)</b> | <b>186,382</b>        | <b>16,392</b>       | <b>202,774</b>   |
| <b>Reconciliation of funds</b>                                          |       |                       |                     |                  |                       |                     |                  |
| Fund balances at 1 April 2021                                           |       | 7,546,584             | 73,939              | 7,620,523        | 7,360,202             | 57,547              | 7,417,749        |
| <b>Fund balances at 31 March 2022</b>                                   |       | <b>7,310,396</b>      | <b>51,696</b>       | <b>7,362,092</b> | <b>7,546,584</b>      | <b>73,939</b>       | <b>7,620,523</b> |

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

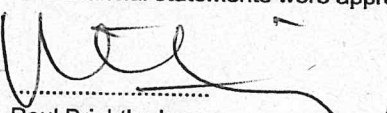
# RUACH CITY CHURCH

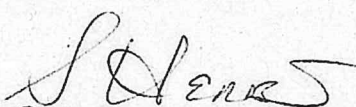
## BALANCE SHEET

AS AT 31 MARCH 2022

|                                                       | Notes | 2022<br>£               | £ | 2021<br>£               | £ |
|-------------------------------------------------------|-------|-------------------------|---|-------------------------|---|
| <b>Fixed assets</b>                                   |       |                         |   |                         |   |
| Tangible assets                                       | 10    | 13,049,933              |   | 13,031,597              |   |
| Investments                                           | 11    | 5,190                   |   | 5,163                   |   |
|                                                       |       | <u>13,055,123</u>       |   | <u>13,036,760</u>       |   |
| <b>Current assets</b>                                 |       |                         |   |                         |   |
| Debtors                                               | 12    | 189,770                 |   | 176,831                 |   |
| Cash at bank and in hand                              |       | 174,981                 |   | 360,554                 |   |
|                                                       |       | <u>364,751</u>          |   | <u>537,385</u>          |   |
| <b>Creditors: amounts falling due within one year</b> | 13    | <u>(6,057,782)</u>      |   | <u>(5,953,622)</u>      |   |
| Net current liabilities                               |       | <u>(5,693,031)</u>      |   | <u>(5,416,237)</u>      |   |
| <b>Total assets less current liabilities</b>          |       | <u><u>7,362,092</u></u> |   | <u><u>7,620,523</u></u> |   |
| <b>Income funds</b>                                   |       |                         |   |                         |   |
| Restricted funds                                      | 17    | 51,696                  |   | 73,939                  |   |
| Unrestricted funds                                    |       | 7,310,396               |   | 7,546,584               |   |
|                                                       |       | <u><u>7,362,092</u></u> |   | <u><u>7,620,523</u></u> |   |

The financial statements were approved by the Trustees on 30/01/2023

  
Paul Brightly-Jones  
Trustee

  
SARAH HERBERT  
TRUSTEE

# RUACH CITY CHURCH

## STATEMENT OF CASH FLOWS

**FOR THE YEAR ENDED 31 MARCH 2022**

|                                                             | Notes | 2022<br>£ | £         | 2021<br>£ | £         |
|-------------------------------------------------------------|-------|-----------|-----------|-----------|-----------|
| <b>Cash flows from operating activities</b>                 |       |           |           |           |           |
| Cash generated from operations                              | 20    |           | 80,263    |           | 382,838   |
| <b>Investing activities</b>                                 |       |           |           |           |           |
| Purchase of tangible fixed assets                           |       | (125,634) |           | (48,420)  |           |
| Purchase of investments                                     |       | (27)      |           | (25)      |           |
| Investment income received                                  |       | 28        |           | 143       |           |
| <b>Net cash used in investing activities</b>                |       |           | (125,633) |           | (48,302)  |
| <b>Financing activities</b>                                 |       |           |           |           |           |
| Loan interest paid                                          |       | (110,203) |           | (106,435) |           |
| Repayment of bank loans                                     |       | (30,000)  |           | -         |           |
| <b>Net cash used in financing activities</b>                |       |           | (140,203) |           | (106,435) |
| <b>Net (decrease)/increase in cash and cash equivalents</b> |       |           | (185,573) |           | 228,101   |
| Cash and cash equivalents at beginning of year              |       |           | 360,554   |           | 132,453   |
| <b>Cash and cash equivalents at end of year</b>             |       |           | 174,981   |           | 360,554   |

# **RUACH CITY CHURCH**

## **NOTES TO THE FINANCIAL STATEMENTS**

### **FOR THE YEAR ENDED 31 MARCH 2022**

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#### **1 Accounting policies**

##### **Legal form**

Ruach City Church is a unincorporated trust and registered charity, with its principal office at 122 Brixton Hill, London, SW2 1RS.

##### **1.1 Accounting convention**

The financial statements have been prepared in accordance with the charity's governing document, the Charities Act 2011, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a true and fair view. This departure has involved following the Statement of Recommended Practice for charities applying FRS 102 rather than the version of the Statement of Recommended Practice which is referred to in the Regulations but which has since been withdrawn.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investments and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

The financial statements contain information about Ruach City Church as an individual charity and do not contain consolidated financial information as the parent of a group on the grounds of immateriality.

##### **1.2 Going concern**

At the time of approving the financial statements, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

The loan from Lloyds Banking Group has been extended to at least 28 February 2023 to allow completion of the legal and other associated work with the new lender.

##### **1.3 Charitable funds**

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

---

### 1 Accounting policies

(Continued)

#### 1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

For Coronavirus Job Retention Scheme grant income, the income is recognised in the period to which the underlying furloughed staff costs relate to.

#### 1.5 Expenditure

Income and expenses are included in the financial statements as they become receivable or due.

Expenses include VAT where applicable as the charity is not VAT registered.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

|                             |                       |
|-----------------------------|-----------------------|
| Freehold land and buildings | see below             |
| Plant and equipment         | 30% on net book value |
| Fixtures and fittings       | 15% on net book value |
| Motor vehicles              | 30% on net book value |

No depreciation is charged on freehold land. The residual value of freehold buildings is considered to be such that depreciation is immaterial.

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

#### 1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in expenditure for the year, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

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### 1 Accounting policies

(Continued)

#### 1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

##### **Basic financial assets**

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

##### **Basic financial liabilities**

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

##### **Derecognition of financial liabilities**

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

#### 1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

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### 2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

#### Critical judgements

##### Useful economic lives of fixed assets

Tangible fixed assets are depreciated over their estimated useful economic lives to the estimated residual value at the end of that life. Calculation of these depreciation charges requires judgement to be made, which includes a review of the property market as well as the historic and planned usage of the various assets.

### 3 Charitable activities

|                                  | 2022<br>£     | 2021<br>£     |
|----------------------------------|---------------|---------------|
| Donation from trading subsidiary | 10,707        | 37,618        |
| Charitable rental income         | 9,500         | 8,125         |
| Other income                     | 27,201        | 19,593        |
|                                  | <u>47,408</u> | <u>65,336</u> |

### 4 Investment income

|                     | Unrestricted<br>funds | Unrestricted<br>funds |
|---------------------|-----------------------|-----------------------|
|                     | 2022<br>£             | 2021<br>£             |
| Interest receivable | <u>28</u>             | <u>143</u>            |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

### 5 Other income

|                                        | Unrestricted funds | Unrestricted funds |
|----------------------------------------|--------------------|--------------------|
|                                        | 2022               | 2021               |
|                                        | £                  | £                  |
| Coronavirus Job Retention Scheme grant | 90,709             | 185,277            |
| Places of Worship grant                | 11,097             | -                  |
|                                        | <u>101,806</u>     | <u>185,277</u>     |

### 6 Charitable activities

|                 | Church work    | Support costs    | Governance    | Total 2022       | Total 2021       |
|-----------------|----------------|------------------|---------------|------------------|------------------|
|                 | £              | £                | £             | £                | £                |
| Staff costs     | 828,355        | 360,202          | -             | 1,188,557        | 1,128,431        |
| Ministries      | 169,449        | -                | -             | 169,449          | 56,373           |
| Property costs  | -              | 578,406          | -             | 578,406          | 364,520          |
| Finance charges | -              | 117,126          | -             | 117,126          | 111,158          |
| Overheads       | -              | 357,575          | -             | 357,575          | 221,954          |
| Depreciation    | -              | 107,298          | -             | 107,298          | 98,188           |
| Auditor's fees  | -              | -                | 12,092        | 12,092           | 11,108           |
|                 | <u>997,804</u> | <u>1,520,607</u> | <u>12,092</u> | <u>2,530,503</u> | <u>1,991,732</u> |

### 7 Trustees

None of the Trustees (or any persons connected with them) received any remuneration, benefits or reimbursed expenses from the charity during the year.

### 8 Auditor's remuneration

| Fees payable to the charity's auditor and associates: | 2022         | 2021         |
|-------------------------------------------------------|--------------|--------------|
|                                                       | £            | £            |
| Audit of the charity's annual accounts                | 9,648        | 9,180        |
| <b>Non-audit services</b>                             |              |              |
| Taxation compliance services                          | 420          | -            |
| All other non-audit services                          | 2,024        | 1,928        |
| <b>Total non-audit fees</b>                           | <u>2,444</u> | <u>1,928</u> |

All amounts shown are inclusive of VAT.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

### 9 Employees

#### Number of employees

The average monthly number employees, excluding agency staff, during the year was:

|           | 2022<br>Number | 2021<br>Number |
|-----------|----------------|----------------|
| Full time | 24             | 25             |
| Part time | 6              | 6              |
|           | <u>30</u>      | <u>31</u>      |

#### Employment costs

|                       | 2022<br>£        | 2021<br>£        |
|-----------------------|------------------|------------------|
| Wages and salaries    | 894,661          | 935,176          |
| Social security costs | 85,878           | 88,010           |
| Other pension costs   | 25,565           | 27,154           |
|                       | <u>1,006,104</u> | <u>1,050,340</u> |

In addition, agency staff costs of £43,960 (2021: £20,518) were incurred during the year.

The number of employees whose annual remuneration was £60,000 or more were:

|                     | 2022<br>Number | 2021<br>Number |
|---------------------|----------------|----------------|
| £110,000 - £119,999 | <u>1</u>       | <u>1</u>       |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

### 10 Tangible fixed assets

|                                    | Freehold land<br>and buildings | Plant and<br>equipment | Fixtures and fittings | Motor vehicles | Total      |
|------------------------------------|--------------------------------|------------------------|-----------------------|----------------|------------|
|                                    | £                              | £                      | £                     | £              | £          |
| <b>Cost</b>                        |                                |                        |                       |                |            |
| At 1 April 2021                    | 12,512,333                     | 1,321,433              | 945,607               | -              | 14,779,373 |
| Additions                          | -                              | 59,815                 | 37,615                | 28,204         | 125,634    |
| At 31 March 2022                   | 12,512,333                     | 1,381,248              | 983,222               | 28,204         | 14,905,007 |
| <b>Depreciation and impairment</b> |                                |                        |                       |                |            |
| At 1 April 2021                    | -                              | 1,184,712              | 563,064               | -              | 1,747,776  |
| Depreciation charged in the year   | -                              | 46,311                 | 58,189                | 2,798          | 107,298    |
| At 31 March 2022                   | -                              | 1,231,023              | 621,253               | 2,798          | 1,855,074  |
| <b>Carrying amount</b>             |                                |                        |                       |                |            |
| At 31 March 2022                   | 12,512,333                     | 150,225                | 361,969               | 25,406         | 13,049,933 |
| At 31 March 2021                   | 12,512,333                     | 136,721                | 382,543               | -              | 13,031,597 |

The transitional rules of FRS 102 were applied such that the previous revaluations of property used have been held to be the deemed cost going forward. These valuations were as follows:

|                       |                        |                |            |
|-----------------------|------------------------|----------------|------------|
| Brixton               | Colliers International | August, 2011   | £2,500,000 |
| Kilburn               | Colliers International | August, 2011   | £7,500,000 |
| Norbury Sports Centre | Colliers International | August, 2011   | £800,000   |
| Birmingham            | Chivers Commercial     | November, 2012 | £240,000   |

The freehold property was part financed by a mortgage with Lloyds for £6,543,434 at base rate plus 1.74%. Lloyds granted Ruach a capital repayment holiday and has extended this until February 2023 to allow arrangements with a new provider to be completed.

A legal charge is held over the properties against this loan.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

### 11 Fixed asset investments

|                        | Unlisted<br>investments<br>£ | Subsidiary<br>£ | Total<br>£ |
|------------------------|------------------------------|-----------------|------------|
| <b>Fair value</b>      |                              |                 |            |
| At 1 April 2021        | 5,162                        | 1               | 5,163      |
| Additions              | 27                           | -               | 27         |
| At 31 March 2022       | 5,189                        | 1               | 5,190      |
| <b>Carrying amount</b> |                              |                 |            |
| At 31 March 2022       | 5,189                        | 1               | 5,190      |
| At 31 March 2021       | 5,162                        | 1               | 5,163      |

The unlisted investments are shares in a credit union. The subsidiary investment is a wholly owned trading company, Order My Steps Ltd, which is registered in England and Wales (company number 05127396). The retained profit for the year was £5,059 (2021: £8,744) and the net assets were £9,639 (2021: £14,698). Consolidated accounts have not been produced on the grounds that the subsidiary is immaterial.

### 12 Debtors

|                                             | 2022<br>£ | 2021<br>£ |
|---------------------------------------------|-----------|-----------|
| <b>Amounts falling due within one year:</b> |           |           |
| Trade debtors                               | 9,140     | 4,758     |
| Amounts owed by subsidiary undertakings     | -         | 34,187    |
| Other debtors                               | 121,068   | 111,373   |
| Prepayments and accrued income              | 59,562    | 26,513    |
|                                             | 189,770   | 176,831   |

### 13 Creditors: amounts falling due within one year

|                                         | Notes | 2022<br>£ | 2021<br>£ |
|-----------------------------------------|-------|-----------|-----------|
| Bank loans                              | 14    | 5,777,434 | 5,807,434 |
| Trade creditors                         |       | 144,622   | 63,666    |
| Amounts owed to subsidiary undertakings |       | 606       | -         |
| Other creditors                         |       | 27,333    | 6,695     |
| Accruals and deferred income            |       | 107,787   | 75,827    |
|                                         |       | 6,057,782 | 5,953,622 |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

### 14 Loans and overdrafts

|                         | 2022<br>£        | 2021<br>£        |
|-------------------------|------------------|------------------|
| Bank loans              | <u>5,777,434</u> | <u>5,807,434</u> |
| Payable within one year | <u>5,777,434</u> | <u>5,807,434</u> |

Details of the loans and security given are shown in note 10.

### 15 Retirement benefit schemes

#### Defined contribution schemes

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

The charge to the Statement of Financial Activities in respect of defined contribution schemes was £25,565 (2021 - £27,154).

### 16 Analysis of net assets between funds

|                                                    | Unrestricted<br>2022<br>£ | Restricted<br>2022<br>£ | Total<br>2022<br>£ | Unrestricted<br>2021<br>£ | Restricted<br>2021<br>£ | Total<br>2021<br>£ |
|----------------------------------------------------|---------------------------|-------------------------|--------------------|---------------------------|-------------------------|--------------------|
| Fund balances at 31 March 2022 are represented by: |                           |                         |                    |                           |                         |                    |
| Tangible assets                                    | 13,049,933                | -                       | 13,049,933         | 13,031,597                | -                       | 13,031,597         |
| Investments                                        | 5,190                     | -                       | 5,190              | 5,163                     | -                       | 5,163              |
| Current assets/(liabilities)                       | (5,744,727)               | 51,696                  | (5,693,031)        | (5,490,176)               | 73,939                  | (5,416,237)        |
|                                                    | <u>7,310,396</u>          | <u>51,696</u>           | <u>7,362,092</u>   | <u>7,546,584</u>          | <u>73,939</u>           | <u>7,620,523</u>   |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

#### 17 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

|                     | Movement in funds          |               |                 | Movement in funds          |              |                 |                | Balance at<br>31 March<br>2022 |
|---------------------|----------------------------|---------------|-----------------|----------------------------|--------------|-----------------|----------------|--------------------------------|
|                     | Balance at<br>1 April 2020 | Income        | Expenditure     | Balance at<br>1 April 2021 | Income       | Expenditure     | Transfers      |                                |
|                     | £                          | £             | £               | £                          | £            | £               | £              | £                              |
| Building fund       | 3,444                      | 4,981         | -               | 8,425                      | 87           | -               | -              | 8,512                          |
| Outreach            | 13,265                     | -             | (607)           | 12,658                     | -            | (15,439)        | 2,781          | -                              |
| Dedicated offerings | 10,343                     | -             | -               | 10,343                     | -            | -               | -              | 10,343                         |
| Brick               | 465                        | 2,018         | -               | 2,483                      | -            | -               | -              | 2,483                          |
| Koinonia            | 10,000                     | -             | -               | 10,000                     | -            | -               | -              | 10,000                         |
| Benevolent          | 20,000                     | -             | -               | 20,000                     | -            | -               | -              | 20,000                         |
| Broadcasting        | 30                         | -             | -               | 30                         | 248          | -               | -              | 278                            |
| LCR                 | -                          | 10,000        | -               | 10,000                     | -            | -               | (10,000)       | -                              |
| National Lottery    | -                          | 10,000        | (10,000)        | -                          | -            | -               | -              | -                              |
| Wellbeing           | -                          | -             | -               | -                          | 80           | -               | -              | 80                             |
| Rental support      | -                          | -             | -               | -                          | 3,340        | (3,340)         | -              | -                              |
|                     | <u>57,547</u>              | <u>26,999</u> | <u>(10,607)</u> | <u>73,939</u>              | <u>3,755</u> | <u>(18,779)</u> | <u>(7,219)</u> | <u>51,696</u>                  |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

**FOR THE YEAR ENDED 31 MARCH 2022**

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### 17 Restricted funds

(Continued)

**Building fund:** Funds received to help purchase new church buildings.

**Outreach:** This fund is for helping the community. A transfer was made in the year to reduce the deficit to nil.

**Dedicated offerings:** This fund is money received for various specific purposes.

**Koinonia:** Funds received to support Homeless and Koinonia related activities.

**Benevolent:** Funds received to support Benevolent and Pastoral activities.

**Broadcasting:** Funds received to support general broadcasting costs across all media.

**LCR - London Community Response:** Funds received to support the purchase of a new catering vehicle. The transfer to unrestricted funds in the year is to purchase the vehicle which has been capitalised.

**National Lottery Covid Community Support:** Funds received to support the foodbank programme.

**Wellbeing:** Ministry established to provide support to the Ruach family and local community.

**Rental support:** Donations were given towards rent payments for a member of the Ruach family.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

### 18 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

|                                         | 2022<br>£      | 2021<br>£     |
|-----------------------------------------|----------------|---------------|
| Within one year                         | 39,285         | -             |
| Between two and five years              | 116,475        | -             |
|                                         | <u>155,760</u> | <u>-</u>      |
|                                         |                |               |
|                                         | 2022<br>£      | 2021<br>£     |
| Lease payments recognised as an expense | <u>27,075</u>  | <u>14,929</u> |

### 19 Related party transactions

#### Remuneration of key management personnel

The remuneration of key management personnel, as listed on the Legal and Administrative Information page, is as follows:

|                        | 2022<br>£      | 2021<br>£      |
|------------------------|----------------|----------------|
| Aggregate compensation | <u>402,127</u> | <u>401,079</u> |

#### Transactions with related parties

The charity owns 100% of the share capital of Order My Steps Limited, a company registered in the UK. During the year it gifted £10,707 (2021: £37,618) to the charity. At 31 March 2022 the balance due to the company was £606 (2021: due from the company £34,187).

Juanita Francis, the daughter of Bishop & Pastor Penny Francis, was paid £19,420 (2021: £18,548) for agency work during the year.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

| 20 Cash generated from operations                                 | 2022            | 2021                       |
|-------------------------------------------------------------------|-----------------|----------------------------|
|                                                                   | £               | £                          |
| (Deficit)/surplus for the year                                    | (258,431)       | 202,774                    |
| Adjustments for:                                                  |                 |                            |
| Investment income recognised in statement of financial activities | (28)            | (143)                      |
| Loan interest paid                                                | 110,203         | 106,435                    |
| Depreciation and impairment of tangible fixed assets              | 107,298         | 98,188                     |
| Movements in working capital:                                     |                 |                            |
| (Increase) in debtors                                             | (12,939)        | (32,104)                   |
| Increase in creditors                                             | 134,160         | 7,688                      |
| <b>Cash generated from operations</b>                             | <b>80,263</b>   | <b>382,838</b>             |
| 21 Analysis of changes in net (debt)/funds                        |                 |                            |
|                                                                   | At 1 April 2021 | Cash flowsAt 31 March 2022 |
|                                                                   | £               | £                          |
| Cash at bank and in hand                                          | 360,554         | (185,573) 174,981          |
| Loans falling due within one year                                 | (5,807,434)     | 30,000 (5,777,434)         |
|                                                                   | (5,446,880)     | (155,573) (5,602,453)      |

## 22 Events after the reporting date

The sale of the Norbury Sports Centre with proceeds of £3.6m took place in April 2022, after the financial year end. There is the possibility of further proceeds in certain circumstances. However, it is not possible to quantify the likelihood of realising this.

**RUACH CITY CHURCH**

England & Wales - Charity number 1046218

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# Accounts

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**RUACH CITY CHURCH**  
**ANNUAL REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2021**

# RUACH CITY CHURCH

## LEGAL AND ADMINISTRATIVE INFORMATION

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Ruach City Church was created by constitution dated 14th April 1994 and amended on 24th March 1995.

Trustees are elected by the membership at the AGM. During the year, new trustees can be co-opted by the existing trustees and subsequently voted on at the AGM. Trustees throughout the year were:

|                 |                                                        |
|-----------------|--------------------------------------------------------|
| <b>Trustees</b> | Paul Brightly-Jones<br>Dorothea Hodge<br>Sarah Herbert |
|-----------------|--------------------------------------------------------|

In addition to the trustees listed above, the following are additional custodian trustees that are named as holding one or more of the properties for the charity in trust:

|                           |                                                                    |
|---------------------------|--------------------------------------------------------------------|
| <b>Custodian trustees</b> | Paul Campayne<br>John Francis<br>Patrick Smith<br>Patricia Roberts |
|---------------------------|--------------------------------------------------------------------|

### Key Management Personnel

|                                 |                |
|---------------------------------|----------------|
| Bishop                          | John Francis   |
| Co-Pastor                       | Penny Francis  |
| Resident Elder                  | Enid Stewart   |
| Head of Property and Facilities | Andrea Johnson |
| Interim Head of Finance         | Andrew Rodford |
| Head of HR and Administration   | Jacqui Heslop  |

|                       |         |
|-----------------------|---------|
| <b>Charity number</b> | 1046218 |
|-----------------------|---------|

|                          |                                       |
|--------------------------|---------------------------------------|
| <b>Registered office</b> | 122 Brixton Hill<br>London<br>SW2 1RS |
|--------------------------|---------------------------------------|

|                |                                                                            |
|----------------|----------------------------------------------------------------------------|
| <b>Auditor</b> | Jacob Cavenagh & Skeet<br>5 Robin Hood Lane<br>Sutton<br>Surrey<br>SM1 2SW |
|----------------|----------------------------------------------------------------------------|

|                |                                                            |
|----------------|------------------------------------------------------------|
| <b>Bankers</b> | Lloyds Bank Plc<br>25 Gresham Street<br>London<br>EC2V 7HN |
|----------------|------------------------------------------------------------|

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# RUACH CITY CHURCH

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# **RUACH CITY CHURCH**

## **TRUSTEES REPORT**

### ***FOR THE YEAR ENDED 31 MARCH 2021***

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The Trustees have pleasure in submitting their report together with the financial statements for the Trust for the year ended 31 March 2021.

The Legal and Administrative Information set out on page 1 forms part of this report. The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's constitution, the Charities Act 2011 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

#### **Objectives and activities**

The objects of the trust are to:

- 1 Advance the Christian religion in accordance with the Statement of Beliefs in the Constitution in the United Kingdom or elsewhere;
- 2 Relieve people who are in conditions of need, distress or who are aged or sick in the United Kingdom or elsewhere;
- 3 Advance education on the basis of Christian principles and in accordance with the said Statement of Beliefs in the United Kingdom or elsewhere.

In furtherance of these objects, the Trustees have complied with the duty in Section 4 of the Charities Act 2011 to have due regard to the Charity Commission's published guidance concerning the operation of the Public Benefit requirement under the Act.

In order to fulfill the objects, regular meetings are held where Ruach City Church partners and other interested people can worship, pray, receive teaching on, and participate in discussions of the faith. Benevolent grants are also made in accordance with the objects of the charity.

#### **Background**

Ruach City Church (formerly known as Ruach Ministries) began in 1992 and is one of the largest non-denominational Christian churches in Europe. The music and creative arts provide a vibrant and inspiring worship experience with empowering preaching and teaching by the senior minister, elders and visiting preachers. Ruach City Church continues to build a reputation for being community-focused and politically engaged with a global reach which has been enhanced over the years by the skillful use of social media to connect with partners across the world.

#### **Organisational structure**

Ruach City Church is a charity registered in England and Wales. It's governing document is a Constitution dated 1994, amended in 2012.

The governance of the Church resides with the Trustees and the Bishop, supported by the Eldership Team and senior operational staff. The latter are known internally as "lead staff" and attend weekly operational team meetings with the Bishop.

The Trustees must approve all decisions relating to resourcing, including setting the pay and remuneration of the charity's key management personnel.

The appointment of Trustees entails a process of nomination by a Partner of Ruach City Church, review and assessment by the Board of Trustees, and election at the Annual General Meeting. The induction process for new trustees is overseen by the Board of Trustees, and involves a review of Ruach City Church policies and previous Board minutes, an assessment of skill set and experiences, and introductory meetings with the key members of the Eldership Team and staff.

# **RUACH CITY CHURCH**

## **TRUSTEES REPORT (CONTINUED)**

### ***FOR THE YEAR ENDED 31 MARCH 2021***

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The activities of the Church are organised into life-stage ministries including relationships, men, women, youth, and children, and these are open to all. Those who choose to become partners or members of Ruach City Church are encouraged to be involved in one or more of the eight ministry sections: Academy of Learning, Creative Arts, Hospitality, Outreach, Social Care, and Spiritual Mediation, Business, and Media. Within these sections are more than thirty teams each responsible for a different area of Ruach City Church's activities. These sections and supporting departments are run by a combination of staff and volunteers.

Ruach's commercial activities are conducted and accounted for through its wholly owned subsidiary, Order My Steps. Accounts for Order My Steps are prepared separately – it is not consolidated into Ruach's accounts on the grounds of immateriality.

The Board of Trustees worked together to ensure that the charitable objects of, and responsibilities to, the Church have been maintained as it continues to have impact.

The responsibilities of Trustees of Ruach City Church are:

- 1 To ensure that the organisation complies with its governing document, charity law, company law and any other relevant legislation or regulations.
- 2 To ensure that the organisation pursues its objects as defined in its governing document.
- 3 To ensure the organisation uses its resources exclusively in pursuance of its objects.
- 4 To contribute actively to the Board of Trustees' role in giving firm strategic direction to the organisation.
- 5 To safeguard the good name and values of the organisation.
- 6 To ensure the effective and efficient administration of the organisation.
- 7 To ensure the financial stability of the organisation.
- 8 To protect and manage the property of the charity and to ensure the proper investment of the charity's funds.
- 9 If the charity employs staff, to appoint a chief executive officer and monitor his/her performance.

#### **Review of the year and future developments**

In the 2020/21 financial year, Ruach City Church continued as one church in the following locations: Brixton, Kilburn, Walthamstow and Birmingham Hunters Road in England, as well as Philadelphia in the USA.

As with most organisations across the world, the year was dominated by the impact of the Covid 19 pandemic. Ruach suspended Public Worship as part of the first national lockdown announced by the Government during March 2020.

From that point on, a Strategic Group comprising the Bishop, Chair of Trustees, Resident Elders and Senior Staff met on a regular basis to discuss potential re-opening, with reference to Health and Safety considerations, Insurance requirements, and Government guidance.

Locations only re-opened for worship over six months later, on a brief and limited basis in the latter part of 2020 prior to a further lockdown shortly after Christmas.

It was only after the financial year end, for Easter in April 2021 that locations reopened, on a phased basis. At the time of writing, locations remain open with gradually increasing attendances.

Services were recorded and streamed from March 2020 with ever increasing content and quality to allow worship to continue throughout the various stages of lockdown. Ruach's followers continued to give generously.

Throughout the many months in which Government restrictions were applied to combat the Coronavirus, Ruach continued to operate an enhanced Foodbank (Koinonia) service, as well as engaging extensively with congregants, particularly the elderly and those living alone, via direct calling, visiting and social media.

#### **Operational and financial review of the year**

Ruach's finances fared remarkably well given the closure of its locations to public worship for the great majority of the year. The streaming of services and the continued generosity of the Ruach family, as noted above, meant that the level of underlying weekly Offerings wasn't far below the historic long term average.

# **RUACH CITY CHURCH**

## **TRUSTEES REPORT (CONTINUED)**

### ***FOR THE YEAR ENDED 31 MARCH 2021***

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However, other income streams suffered more as a result of the lockdowns. Most Ruach and third party events were unable to take place, and rental income from the Kilburn Car Park and elsewhere were adversely affected.

Ruach benefited from the Government's Job Retention Scheme, and furloughed approximately a third of staff as a result of Covid. This helped to mitigate the impact of the reduction in income.

To help with the Koinonia and other initiatives mentioned above, Ruach made multiple applications for grants, and was successful with three of these: The London Community Response Fund (£10,000), The National Lottery Coronavirus Community Support Fund (£10,000) and The Samaritan's Purse UK (PPE equipment). These funds were received during the summer of 2020 and treated and reported as Restricted Income in this Annual Report and Accounts.

Expenditure was well below that of the previous financial year because of the closure of the locations, and other consequences of Covid. There were inevitable reductions in Travel, Property, Utilities, Overheads and other costs.

Ruach achieved an underlying Income and Expenditure Account surplus of approximately £200k in the financial year. This was ahead of the previous year and a very good result in the circumstances, especially given how many organisations struggled to survive under Covid.

Close control over spending and maintenance of Cash Balances also continued to be a high priority and the latter remained relatively high.

A key financial focus during the year and still at the time of writing continues to be the refinancing of the Lloyds Bank loan that matured previously but which has been rolled over on the same terms in the meantime. An offer that was received from an alternative lender in March 2020 was temporarily put on hold due to Covid. This has been reinstigated and very good progress made towards completion.

At the year end, Ruach had total funds of £7.6m, of which £73,939 were restricted and £7,546,584 were unrestricted.

Full details of Ruach's financial position are set out on pages 9 to 22.

The AWARE values (Aiming for excellence, Working together, Acting with integrity, Respecting each other, Empowering our team) continue to provide the framework for recruitment and retention of staff and volunteers, and the strapline is used as an operational reporting framework on Ruach's property, people, processes and profitability.

Like many churches, Ruach City Church thrives on the energy and willingness of its volunteers who continued to engage with enthusiasm and commitment to the vision and work of this Church. Thanks are therefore due to all those Partners who through their volunteering make Ruach City Church work, from those with a very visible profile to all those operating efficiently behind the scenes. The Trustees also gratefully acknowledge the help of all its supporters in the diverse work of the Church. Their help has also been invaluable and was typified by the fantastic response and support they provided in the aftermath of the Grenfell Tower fire tragedy in June 2017.

Ruach City church is committed to continuing to deliver a range of accessible and community-facing activities and services that promote the well-being of all in the areas that we are based and beyond. Through outreach, learning and development, age and gender-based activities, and spiritual and social care, we want to effectively demonstrate that the church is both relevant and vital for wider society. Ruach City Church remains is also committed to recruiting new trustees who will bring broader representation and skills to the Board.

#### **Reserves policy**

The Trustees are working towards maintaining sufficient reserves to cover 3 months unrestricted expenditure and management and support costs. The outline measures being taken to achieve this objective are set out above.

# **RUACH CITY CHURCH**

## **TRUSTEES REPORT (CONTINUED)**

***FOR THE YEAR ENDED 31 MARCH 2021***

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### **Grant making policy**

A benevolence policy has been developed to provide additional targeted support to Ruach City Church partners. This is based on good practice and experience, clearer criteria and processes which combine pastoral care with good governance. It will eventually include the collection of ring-fenced funds for benevolent purposes.

### **Risk management**

The major activities and issues of the ministry are subject to review at Trustees' meetings. Where there are issues which have a material risk identified, all reasonable steps are taken to mitigate that risk.

As with all charities, a key risk for Ruach is generation and maintenance of sufficient Cash reserves in order to be able to meet its liabilities. To mitigate this risk: the Finance department monitors and projects Cash Flow on a daily basis; Bishop and Lead Staff review Operating and Capital Expenditure decisions, as well as income growth opportunities on a weekly basis; and each year at least one of the monthly Trustees' meetings are dedicated to Strategy and Planning.

Safeguarding and protection of Ruach's Freehold property assets is another key area of focus, and is overseen by a very experienced Property and Facilities Manager. During the past few years, Capital Expenditure has been targeted towards essential remedial works and security enhancements in line with requirements identified and agreed with our insurers. The in-house team has also been strengthened. The need for the further Capital Expenditure required to ensure Health and Safety compliance and good practice of Ruach's properties post Covid is under review as things gradually return to normal.

### **Statement of Trustees responsibilities**

The Trustees are responsible for preparing the Trustees Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that year.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping sufficient accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# **RUACH CITY CHURCH**

## **TRUSTEES REPORT (CONTINUED)**

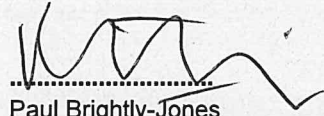
**FOR THE YEAR ENDED 31 MARCH 2021**

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### **Auditors**

A resolution will be proposed at the Annual General Meeting that Jacob Cavenagh & Skeet be re-appointed auditors to the charity.

The Trustees report was approved by the Board of Trustees.

  
.....  
Paul Brightly-Jones  
Trustee  
Dated: 27/1/22

# **RUACH CITY CHURCH**

## **INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF RUACH CITY CHURCH**

---

### **Opinion**

We have audited the financial statements of Ruach City Church (the 'charity') for the year ended 31 March 2021 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2021 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

### **Other information**

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# **RUACH CITY CHURCH**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF RUACH CITY CHURCH**

---

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustees report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

### **Responsibilities of Trustees**

As explained more fully in the statement of Trustees responsibilities, the Trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to cease operations, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the charity, we identified that the principal risks of non-compliance with laws and regulations related to employment and financial reporting legislation and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Charities Act 2011.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by making enquiries of management, considering the internal controls in place and discussion amongst the engagement team. We determined that the principal risks were related to posting inappropriate journal entries to increase revenue or reduce expenditure, government assistance (furlough income) and management override of controls.

# RUACH CITY CHURCH

## INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF RUACH CITY CHURCH

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In response to the risks identified we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation
- testing the calculation of claims made under the Coronavirus Job Retention Scheme
- identifying and testing journal entries
- reviewing Trustees meeting minutes
- evaluating the charity's internal controls

There are inherent limitations in the audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

### Other matters

Your attention is drawn to the fact that the charity has prepared financial statements in accordance with "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has now been withdrawn.

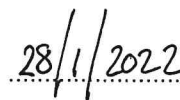
This has been done in order for the financial statements to provide a true and fair view in accordance with Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

### Use of our report

This report is made solely to the company's members, as a body, in accordance with section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.



Jacob Cavenagh & Skeet



Chartered Accountants  
Statutory Auditor

5 Robin Hood Lane  
Sutton  
Surrey  
SM1 2SW

Jacob Cavenagh & Skeet is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

# RUACH CITY CHURCH

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2021

|                                                           |       | Unrestricted<br>funds | Restricted<br>funds | Total<br>2021    | Unrestricted<br>funds | Restricted<br>funds | Total<br>2020    |
|-----------------------------------------------------------|-------|-----------------------|---------------------|------------------|-----------------------|---------------------|------------------|
|                                                           | Notes | £                     | £                   | £                | £                     | £                   | £                |
| <b>Income from:</b>                                       |       |                       |                     |                  |                       |                     |                  |
| Donations and legacies                                    |       | 1,916,751             | 26,999              | 1,943,750        | 2,403,859             | 19,578              | 2,423,437        |
| Charitable activities                                     | 3     | 65,336                | -                   | 65,336           | 213,086               | -                   | 213,086          |
| Investment income                                         | 4     | 143                   | -                   | 143              | 127                   | -                   | 127              |
| Other income                                              | 5     | 185,277               | -                   | 185,277          | 9,386                 | -                   | 9,386            |
| <b>Total income</b>                                       |       | <b>2,167,507</b>      | <b>26,999</b>       | <b>2,194,506</b> | <b>2,626,458</b>      | <b>19,578</b>       | <b>2,646,036</b> |
| <b>Expenditure on:</b>                                    |       |                       |                     |                  |                       |                     |                  |
| Charitable activities                                     | 6     | 1,981,125             | 10,607              | 1,991,732        | 2,623,149             | 16,682              | 2,639,831        |
| <b>Total expenditure</b>                                  |       | <b>1,981,125</b>      | <b>10,607</b>       | <b>1,991,732</b> | <b>2,623,149</b>      | <b>16,682</b>       | <b>2,639,831</b> |
| <b>Net income for the year/<br/>Net movement in funds</b> |       | <b>186,382</b>        | <b>16,392</b>       | <b>202,774</b>   | <b>3,309</b>          | <b>2,896</b>        | <b>6,205</b>     |
| <b>Reconciliation of funds</b>                            |       |                       |                     |                  |                       |                     |                  |
| Fund balances at 1 April 2020                             |       | 7,360,202             | 57,547              | 7,417,749        | 7,356,893             | 54,651              | 7,411,544        |
| <b>Fund balances at 31 March<br/>2021</b>                 |       | <b>7,546,584</b>      | <b>73,939</b>       | <b>7,620,523</b> | <b>7,360,202</b>      | <b>57,547</b>       | <b>7,417,749</b> |

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

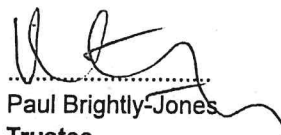
# RUACH CITY CHURCH

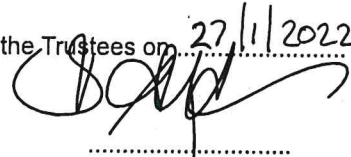
## BALANCE SHEET

AS AT 31 MARCH 2021

|                                                       | Notes | 2021<br>£          | £ | 2020<br>£          | £ |
|-------------------------------------------------------|-------|--------------------|---|--------------------|---|
| <b>Fixed assets</b>                                   |       |                    |   |                    |   |
| Tangible assets                                       | 10    | 13,031,597         |   | 13,081,365         |   |
| Investments                                           | 11    | 5,163              |   | 5,138              |   |
|                                                       |       | <u>13,036,760</u>  |   | <u>13,086,503</u>  |   |
| <b>Current assets</b>                                 |       |                    |   |                    |   |
| Debtors                                               | 12    | 176,831            |   | 144,727            |   |
| Cash at bank and in hand                              |       | 360,554            |   | 132,453            |   |
|                                                       |       | <u>537,385</u>     |   | <u>277,180</u>     |   |
| <b>Creditors: amounts falling due within one year</b> | 13    | (5,953,622)        |   | (5,945,934)        |   |
| <b>Net current liabilities</b>                        |       | <u>(5,416,237)</u> |   | <u>(5,668,754)</u> |   |
| <b>Total assets less current liabilities</b>          |       | <u>7,620,523</u>   |   | <u>7,417,749</u>   |   |
| <b>Income funds</b>                                   |       |                    |   |                    |   |
| Restricted funds                                      | 17    | 73,939             |   | 57,547             |   |
| Unrestricted funds                                    |       | 7,546,584          |   | 7,360,202          |   |
|                                                       |       | <u>7,620,523</u>   |   | <u>7,417,749</u>   |   |

The financial statements were approved by the Trustees on 27/11/2022

  
Paul Brightly-Jones  
Trustee

  
Dorothea Hodge  
Trustee

# RUACH CITY CHURCH

## STATEMENT OF CASH FLOWS

**FOR THE YEAR ENDED 31 MARCH 2021**

|                                                             | Notes | 2021<br>£ | £        | 2020<br>£ | £        |
|-------------------------------------------------------------|-------|-----------|----------|-----------|----------|
| <b>Cash flows from operating activities</b>                 |       |           |          |           |          |
| Cash generated from operations                              | 21    |           | 276,403  |           | 54,058   |
| <b>Investing activities</b>                                 |       |           |          |           |          |
| Purchase of tangible fixed assets                           |       | (48,420)  |          | (35,267)  |          |
| Purchase of investments                                     |       | (25)      |          | (76)      |          |
| Investment income received                                  |       | 143       |          | 127       |          |
| <b>Net cash used in investing activities</b>                |       |           | (48,302) |           | (35,216) |
| <b>Financing activities</b>                                 |       |           |          |           |          |
| Repayment of bank loans                                     |       | -         |          | (96,000)  |          |
| <b>Net cash used in financing activities</b>                |       |           | -        |           | (96,000) |
| <b>Net increase/(decrease) in cash and cash equivalents</b> |       |           | 228,101  |           | (77,158) |
| Cash and cash equivalents at beginning of year              |       |           | 132,453  |           | 209,611  |
| <b>Cash and cash equivalents at end of year</b>             |       |           | 360,554  |           | 132,453  |

# **RUACH CITY CHURCH**

## **NOTES TO THE FINANCIAL STATEMENTS**

### **FOR THE YEAR ENDED 31 MARCH 2021**

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#### **1 Accounting policies**

##### **Legal form**

Ruach City Church is a unincorporated trust and registered charity, with its principal office at 122 Brixton Hill, London, SW2 1RS.

#### **1.1 Accounting convention**

The financial statements have been prepared in accordance with the charity's governing document, the Charities Act 2011, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a true and fair view. This departure has involved following the Statement of Recommended Practice for charities applying FRS 102 rather than the version of the Statement of Recommended Practice which is referred to in the Regulations but which has since been withdrawn.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investments and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

The financial statements contain information about Ruach City Church as an individual charity and do not contain consolidated financial information as the parent of a group on the grounds of immateriality.

#### **1.2 Going concern**

At the time of approving the financial statements, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

The bank loan from Lloyds TSB is due to be repaid within the year. However, the bank has extended the facilities until at least 31 January 2022 to allow arrangements with a new provider to be completed. Ruach City Church is at an advanced stage in the process of re-financing and expect to have a long term solution in place shortly.

#### **1.3 Charitable funds**

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

# **RUACH CITY CHURCH**

## **NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)** **FOR THE YEAR ENDED 31 MARCH 2021**

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### **1 Accounting policies**

**(Continued)**

#### **1.4 Income**

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

For Coronavirus Job Retention Scheme grant income, the income is recognised in the period to which the underlying furloughed staff costs relate to.

#### **1.5 Expenditure**

Income and expenses are included in the financial statements as they become receivable or due.

Expenses include VAT where applicable as the charity is not VAT registered.

#### **1.6 Tangible fixed assets**

Tangible fixed assets are initially measured at cost and subsequently measured at cost, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

|                             |                       |
|-----------------------------|-----------------------|
| Freehold land and buildings | see below             |
| Plant and equipment         | 30% on net book value |
| Fixtures and fittings       | 15% on net book value |

No depreciation is charged on freehold land. The residual value of freehold buildings is considered to be such that depreciation is immaterial.

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

#### **1.7 Impairment of fixed assets**

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in expenditure for the year, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

---

### 1 Accounting policies

(Continued)

#### 1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

##### **Basic financial assets**

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

##### **Basic financial liabilities**

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

##### **Derecognition of financial liabilities**

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

#### 1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

### 2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

#### Critical judgements

##### Useful economic lives of fixed assets

Tangible fixed assets are depreciated over their estimated useful economic lives to the estimated residual value at the end of that life. Calculation of these depreciation charges requires judgement to be made, which includes a review of the property market as well as the historic and planned usage of the various assets.

### 3 Charitable activities

|                                  | 2021<br>£     | 2020<br>£      |
|----------------------------------|---------------|----------------|
| Donation from trading subsidiary | 37,618        | 78,170         |
| Charitable rental income         | 8,125         | 38,038         |
| Other income                     | 19,593        | 96,878         |
|                                  | <u>65,336</u> | <u>213,086</u> |

### 4 Investment income

|                     | Unrestricted<br>funds<br>2021<br>£ | Unrestricted<br>funds<br>2020<br>£ |
|---------------------|------------------------------------|------------------------------------|
| Interest receivable | <u>143</u>                         | <u>127</u>                         |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

### 5 Other income

|                                        | Unrestricted funds | Unrestricted funds |
|----------------------------------------|--------------------|--------------------|
|                                        | 2021               | 2020               |
|                                        | £                  | £                  |
| Coronavirus Job Retention Scheme grant | 185,277            | 9,386              |

### 6 Charitable activities

|                 | Church work | Support costs | Governance | Total 2021 | Total 2020 |
|-----------------|-------------|---------------|------------|------------|------------|
|                 | £           | £             | £          | £          | £          |
| Staff costs     | 764,910     | 363,521       | -          | 1,128,431  | 1,416,911  |
| Ministries      | 56,373      | -             | -          | 56,373     | 243,407    |
| Property costs  | -           | 364,520       | -          | 364,520    | 429,004    |
| Finance charges | -           | 111,158       | -          | 111,158    | 160,346    |
| Overheads       | -           | 221,954       | -          | 221,954    | 257,925    |
| Depreciation    | -           | 98,188        | -          | 98,188     | 121,294    |
| Auditor's fees  | -           | -             | 11,108     | 11,108     | 10,944     |
|                 | 821,283     | 1,159,341     | 11,108     | 1,991,732  | 2,639,831  |

### 7 Trustees

None of the Trustees (or any persons connected with them) received any remuneration, benefits or reimbursed expenses from the charity during the year.

### 8 Auditor's remuneration

The analysis of auditor's remuneration is as follows:

| Fees payable to the company's auditor and associates: | 2021  | 2020  |
|-------------------------------------------------------|-------|-------|
|                                                       | £     | £     |
| Audit of the company's annual accounts                | 9,180 | 9,072 |
| <b>Non-audit services</b>                             |       |       |
| All other non-audit services                          | 1,928 | 1,872 |

All amounts shown are inclusive of VAT.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

### 9 Employees

#### Number of employees

The average monthly number employees, excluding agency staff, during the year was:

|           | 2021<br>Number | 2020<br>Number |
|-----------|----------------|----------------|
| Full time | 25             | 27             |
| Part time | 6              | 5              |
|           | <u>31</u>      | <u>32</u>      |

#### Employment costs

|                       | 2021<br>£        | 2020<br>£        |
|-----------------------|------------------|------------------|
| Wages and salaries    | 935,176          | 994,002          |
| Social security costs | 88,010           | 94,340           |
| Other pension costs   | 27,154           | 28,379           |
|                       | <u>1,050,340</u> | <u>1,116,721</u> |

In addition, agency staff costs of £20,518 (2020: £1,400) were incurred during the year.

The number of employees whose annual remuneration was £60,000 or more were:

|                     | 2021<br>Number | 2020<br>Number |
|---------------------|----------------|----------------|
| £110,000 - £119,999 | <u>1</u>       | <u>1</u>       |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

### 10 Tangible fixed assets

|                                    | Freehold land<br>and buildings<br>£ | Plant and<br>equipment<br>£ | Fixtures and<br>fittings<br>£ | Total<br>£ |
|------------------------------------|-------------------------------------|-----------------------------|-------------------------------|------------|
| <b>Cost</b>                        |                                     |                             |                               |            |
| At 1 April 2020                    | 12,512,333                          | 1,284,294                   | 934,326                       | 14,730,953 |
| Additions                          | -                                   | 37,139                      | 11,281                        | 48,420     |
| At 31 March 2021                   | 12,512,333                          | 1,321,433                   | 945,607                       | 14,779,373 |
| <b>Depreciation and impairment</b> |                                     |                             |                               |            |
| At 1 April 2020                    | -                                   | 1,152,288                   | 497,300                       | 1,649,588  |
| Depreciation charged in the year   | -                                   | 32,424                      | 65,764                        | 98,188     |
| At 31 March 2021                   | -                                   | 1,184,712                   | 563,064                       | 1,747,776  |
| <b>Carrying amount</b>             |                                     |                             |                               |            |
| At 31 March 2021                   | 12,512,333                          | 136,721                     | 382,543                       | 13,031,597 |
| At 31 March 2020                   | 12,512,333                          | 132,006                     | 437,026                       | 13,081,365 |

The transitional rules of FRS 102 were applied such that the previous revaluations of property used have been held to be the deemed cost going forward. These valuations were as follows:

|                       |                        |                |            |
|-----------------------|------------------------|----------------|------------|
| Brixton               | Colliers International | August, 2011   | £2,500,000 |
| Kilburn               | Colliers International | August, 2011   | £7,500,000 |
| Norbury Sports Centre | Colliers International | August, 2011   | £800,000   |
| Birmingham            | Chivers Commercial     | November, 2012 | £240,000   |

The freehold property was part financed by a mortgage with Lloyds TSB for £6,543,434 at base rate plus 1.74%. The loan agreement states that £5,903,434 was to be repaid in October 2019. However, the bank has extended the facilities until at least 31 January 2022 to allow arrangements with a new provider to be completed. Ruach City Church is at an advanced stage in the process of re-financing and expect to have a long term solution in place shortly.

A legal charge is held over the properties against this loan.

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

### 11 Fixed asset investments

|                        | Unlisted<br>investments<br>£ | Subsidiary<br>£ | Total<br>£ |
|------------------------|------------------------------|-----------------|------------|
| <b>Fair value</b>      |                              |                 |            |
| At 1 April 2020        | 5,137                        | 1               | 5,138      |
| Additions              | 25                           | -               | 25         |
| At 31 March 2021       | 5,162                        | 1               | 5,163      |
| <b>Carrying amount</b> |                              |                 |            |
| At 31 March 2021       | 5,162                        | 1               | 5,163      |
| At 31 March 2020       | 5,137                        | 1               | 5,138      |

The unlisted investments are shares in a credit union. The subsidiary investment is a wholly owned trading company, Order My Steps Ltd, which is registered in England and Wales (company number 05127396). The retained profit for the year was £8,744 (2020: £11,002) and the net assets were £14,698 (2020: £23,442). Consolidated accounts have not been produced on the grounds that the subsidiary is immaterial.

### 12 Debtors

|                                             | 2021<br>£ | 2020<br>£ |
|---------------------------------------------|-----------|-----------|
| <b>Amounts falling due within one year:</b> |           |           |
| Trade debtors                               | 4,758     | 7,710     |
| Amounts owed by subsidiary undertakings     | 34,187    | -         |
| Other debtors                               | 111,373   | 98,222    |
| Prepayments and accrued income              | 26,513    | 38,795    |
|                                             | 176,831   | 144,727   |

### 13 Creditors: amounts falling due within one year

|                                         | Notes | 2021<br>£ | 2020<br>£ |
|-----------------------------------------|-------|-----------|-----------|
| Bank loans                              | 14    | 5,807,434 | 5,807,434 |
| Trade creditors                         |       | 63,666    | 28,964    |
| Amounts owed to subsidiary undertakings |       | -         | 4,899     |
| Other creditors                         |       | 6,695     | 21,002    |
| Accruals and deferred income            |       | 75,827    | 83,635    |
|                                         |       | 5,953,622 | 5,945,934 |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

### 14 Loans and overdrafts

|                         | 2021<br>£        | 2020<br>£        |
|-------------------------|------------------|------------------|
| Bank loans              | <u>5,807,434</u> | <u>5,807,434</u> |
| Payable within one year | <u>5,807,434</u> | <u>5,807,434</u> |

Details of the loans and security given are shown in note 10.

### 15 Retirement benefit schemes

#### Defined contribution schemes

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

The charge to the Statement of Financial Activities in respect of defined contribution schemes was £27,154 (2020 - £28,379).

### 16 Analysis of net assets between funds

|                                                    | Unrestricted<br>2021<br>£ | Restricted<br>2021<br>£ | Total<br>2021<br>£ | Unrestricted<br>2020<br>£ | Restricted<br>2020<br>£ | Total<br>2020<br>£ |
|----------------------------------------------------|---------------------------|-------------------------|--------------------|---------------------------|-------------------------|--------------------|
| Fund balances at 31 March 2021 are represented by: |                           |                         |                    |                           |                         |                    |
| Tangible assets                                    | 13,031,597                | -                       | 13,031,597         | 13,081,365                | -                       | 13,081,365         |
| Investments                                        | 5,163                     | -                       | 5,163              | 5,138                     | -                       | 5,138              |
| Current assets/ (liabilities)                      | (5,416,237)               | -                       | (5,416,237)        | (5,726,301)               | 57,547                  | (5,668,754)        |
|                                                    | <u>7,620,523</u>          | <u>-</u>                | <u>7,620,523</u>   | <u>7,360,202</u>          | <u>57,547</u>           | <u>7,417,749</u>   |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

### 17 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

|                     | Movement in funds          |               |                 | Movement in funds          |               |                 |                             |
|---------------------|----------------------------|---------------|-----------------|----------------------------|---------------|-----------------|-----------------------------|
|                     | Balance at<br>1 April 2019 | Income        | Expenditure     | Balance at<br>1 April 2020 | Income        | Expenditure     | Balance at<br>31 March 2021 |
|                     | £                          | £             | £               | £                          | £             | £               | £                           |
| Building fund       | -                          | 3,444         | -               | 3,444                      | 4,981         | -               | 8,425                       |
| Outreach            | 13,913                     | 16,034        | (16,682)        | 13,265                     | -             | (607)           | 12,658                      |
| Dedicated offerings | 10,343                     | -             | -               | 10,343                     | -             | -               | 10,343                      |
| Brick               | 365                        | 100           | -               | 465                        | 2,018         | -               | 2,483                       |
| Koinonia            | 10,000                     | -             | -               | 10,000                     | -             | -               | 10,000                      |
| Benevolent          | 20,000                     | -             | -               | 20,000                     | -             | -               | 20,000                      |
| Broadcasting        | 30                         | -             | -               | 30                         | -             | -               | 30                          |
| LCR                 | -                          | -             | -               | -                          | 10,000        | -               | 10,000                      |
| National Lottery    | -                          | -             | -               | -                          | 10,000        | (10,000)        | -                           |
|                     | <u>54,651</u>              | <u>19,578</u> | <u>(16,682)</u> | <u>57,547</u>              | <u>26,999</u> | <u>(10,607)</u> | <u>73,939</u>               |

**Building fund:** Funds received to help purchase new church buildings.

**Outreach:** This fund is for helping the community.

**Dedicated offerings:** This fund is money received for various specific purposes.

**Koinonia:** Funds received to support Homeless and Koinonia related activities.

**Benevolent:** Funds received to support Benevolent and Pastoral activities.

**Broadcasting:** Funds received to support general broadcasting costs across all media.

**LCR - London Community Response:** Funds received to support the purchase of a new catering vehicle.

**National Lottery Covid Community Support:** Funds received to support the foodbank programme.

### 18 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

|                                         | 2021<br>£     | 2020<br>£     |
|-----------------------------------------|---------------|---------------|
| Within one year                         | -             | 14,929        |
|                                         | <u>-</u>      | <u>14,929</u> |
|                                         | 2021<br>£     | 2020<br>£     |
| Lease payments recognised as an expense | <u>14,929</u> | <u>74,120</u> |

# RUACH CITY CHURCH

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

### 19 Related party transactions

#### Remuneration of key management personnel

The remuneration of key management personnel, as listed on the Legal and Administrative Information page, is as follows:

|                        | 2021<br>£      | 2020<br>£ |
|------------------------|----------------|-----------|
| Aggregate compensation | <b>401,079</b> | 396,860   |

#### Transactions with related parties

The charity owns 100% of the share capital of Order My Steps Limited, a company registered in the UK. During the year it gifted £37,618 (2020: £78,170) to the charity. At 31 March 2021 the balance due from the company was £34,187 (2020: due to the company £4,899).

Juanita Francis, the daughter of Bishop & Pastor Penny Francis, was paid £18,548 (2020: £551) for temporary work during the year.

### 20 Analysis of changes in net (debt)/funds

|                                   | At 1 April 2020<br>£ | Cash flows<br>£ | At 31 March 2021<br>£ |
|-----------------------------------|----------------------|-----------------|-----------------------|
| Cash at bank and in hand          | 132,453              | 228,101         | 360,554               |
| Loans falling due within one year | (5,807,434)          | -               | (5,807,434)           |
|                                   | <b>(5,674,981)</b>   | <b>228,101</b>  | <b>(5,446,880)</b>    |

### 21 Cash generated from operations

|                                                                   | 2021<br>£       | 2020<br>£ |
|-------------------------------------------------------------------|-----------------|-----------|
| Surplus for the year                                              | <b>202,774</b>  | 6,205     |
| Adjustments for:                                                  |                 |           |
| Investment income recognised in statement of financial activities | <b>(143)</b>    | (127)     |
| Depreciation and impairment of tangible fixed assets              | <b>98,188</b>   | 121,294   |
| Movements in working capital:                                     |                 |           |
| (Increase)/decrease in debtors                                    | <b>(32,104)</b> | 1,748     |
| Increase/(decrease) in creditors                                  | <b>7,688</b>    | (75,062)  |
| <b>Cash generated from operations</b>                             | <b>276,403</b>  | 54,058    |