

REGISTERED COMPANY NUMBER: 03027092 (England and Wales)
REGISTERED CHARITY NUMBER: 1045514

Report of the Trustees and
Unaudited Financial Statements for the Year Ended 31 March 2021
for
Centre 81 Limited

CUNNINGHAMS
Number Sixty One
Alexandra Road
Lowestoft
Suffolk
NR32 1PL

Centre 81 Limited

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for the Year Ended 31 March 2021

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Centre 81 Limited

Report of the Trustees **for the Year Ended 31 March 2021**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The object of the charity shall be to promote the welfare of individuals with physical, sensory or other disabilities in any manner which is or hereafter may be deemed by law to be charitable and in particular to provide and maintain a centre for the purposes of recreation and other leisure time occupation in the interests of social welfare and with the object of improving their quality of life.

Public benefit

The Covid-19 pandemic and the resulting lockdowns impacted on the services we offered and those who we support to varying degrees.

The following describes the services we have provided prior to March 2020 and will continue to provide as we emerge from the pandemic.

Centre 81 has provided services to adults with physical and other disabilities since it opened in 1981, the International Year of Disabled People. In 2008, Centre 81 changed its offer from traditional day care to more progressive outward facing day opportunities, supporting members to become more engaged in using wider community facilities as well as retaining the vital building-based Skills and Activities Centre.

Centre 81 provides members with the opportunity to challenge both themselves and widely-held perceptions about disabled people. At Centre 81's Skills and Activities Centre, members are involved in organising and participating in a variety of activities, such as painting, cooking, crafts, drama, singing, using social media and planning a social calendar comprising a range of activities in the wider community, including sailing, swimming, shopping, theatre and cinema trips, craft markets and garden centres and our popular party events throughout the year.

Centre 81's fleet of eight fully accessible minibuses takes members to and from our Skills and Activities Centre in Tar Works Road, provides transport for members of thirty different local clubs and organisations and supports Centre 81's dining club and social events. Our Community Transport service is available at affordable prices to anyone in the Borough of Great Yarmouth who cannot access ordinary public transport to get to and from work/volunteering, to the shops or medical appointment etc. For many, it has become their 'social club on wheels'.

The support Centre 81 offers members has wider family impacts, providing respite and a different focus for their family carer(s). This enables many unpaid carers to continue in, or move back into, employment.

We support people in the wider community by offering volunteering opportunities alongside our staff so people can gain social and workplace confidence. Some then move onto paid employment. As recognised in the national short listings for Norfolk Care Awards - Great Yarmouth & Waveney Local Care Hero (2021) and the Locality Transforming Lives Award (2018), Centre 81 does this in an innovative way. All services are delivered through active, focused and productive Skills and Activities programmes, tailored to the needs of members, their fulfilment and development.

Centre 81 members are full partners in service design and delivery. Individual achievement and development plans are co-designed with each member and where appropriate with their carers and family members. This principle of individual, bespoke and co-designed pathways reflects the diversity of background and experience of participants. Our provision reaches some of the most marginalised people in our community, locates their development in a practical, working environment and brings substantial benefits to individuals, their communities and the regional economy.

Report of the Trustees
for the Year Ended 31 March 2021

STRATEGIC REPORT

Achievement and performance

Skills and activities centre

Centre 81's success stems from its ability to support individual members on a one-to-one or group basis in the wider community and at Centre 81. Key to this success is being able to create a family atmosphere that members, volunteers and staff value, while ensuring that Centre 81 maintains its Duty of Care. Central to this is the support members receive from their peers. This assists those attending Centre 81 to put their disability into context while learning different ways to manage their disability and their lives.

Throughout the year the Skills and Activities centre supported 66 individuals. Collectively they attended a total of 140 days per week or 7,280 days support over the year. The level of wheelchair dependency remains at 66%. Technological advances have made a significant difference to wheelchair users' experience. Many of the wheelchairs are customised to the individual's needs. This has led to wheelchairs increasing in size to accommodate a range of adaptations designed to make life more comfortable for those sitting in their chairs for periods of eight hours or more. The space needed to accommodate these bespoke chairs and their greater turning circles has increased considerably.

16% of our members need the support and expertise of two facilitation staff and a hoist to move from one seat to another or to access the toilet or the bath. Demand has grown for our Personal Pampering service. This enables our members to access support ranging from bathing to having their nails manicured in an atmosphere that tells members that this is their ring-fenced time.

The service we provide members includes support for unpaid family carers in the following ways:

- Respite from their caring role.
- Opportunity to retain or return to paid employment.
- Advocacy in dealing with statutory agencies, in particular Department for Work and Pensions (DWP) in respect of Personal Independence Payments (PIP).
- Housing issues, including improvements and rehousing.
- Safeguarding issues, including financial concerns.
- Advice and demonstrations of specialist equipment.
- Wheelchair clinic referrals regarding repairs and/or new wheelchairs.

We continue to see an increase in the number of members who actively participate in wider community activities. For each activity the following risk assessments are completed:

- Venue review, including obtaining a copy of the public liability insurance.
- Needs of members and their required level of support.
- Staffing levels and their individual and collective skills.
- The dynamics of the group focusing on members, volunteers and staff.
- Transport arrangements.

The range of activities includes swimming, sailing, disability athletics, theatre, shopping, bowling, and river trips on the Norfolk Broads. Each week we welcome more than 120 members to Centre 81 where our facilitation team works alongside our members to provide the support they require.

Centre 81 Limited

Report of the Trustees
for the Year Ended 31 March 2021

STRATEGIC REPORT

Achievement and performance

Community transport

Centre 81 is fortunate in having its own Community Transport Service. This supports:

- Skills and Activities Centre members. Without access to our 'symbiotic' fully accessible Community Transport Service, they would not be able to enjoy such a wide range of activities across the borough and beyond.
- Residents who enjoy the valuable support of local clubs and societies that operate within the borough.

Community Transport members use our buses prior to Covid-19 pandemic for a wide range of reasons, including getting to medical appointments, supermarkets or local shops, hairdressers and Norfolk and Suffolk tourist attractions. One of the most successful trips is an outing on the Waveney Stardust, sailing on the Norfolk Broads and enjoying a picnic or pub lunch. Importantly, we provide transport so that our Community Transport members can stay in touch with their family and friends, whether this is visiting someone's home or in residential care.

An increasingly popular service we offer our Community Transport members is the opportunity to enjoy 'Meals on Wheels in Reverse'. Our drivers pick up individuals and take them to the restaurant of their choice within the borough and beyond which we have booked on their behalf. Instead of sitting at home and eating in isolation they can enjoy a meal in the company of others.

Residents who live in the Borough of Great Yarmouth consider that our transport is a crucial "life-saving" service, and many people would feel more isolated and detached from their local community without it. So many of our Community Transport members report that their journeys on our buses are the highlight of their week, as they look forward to seeing our drivers and the help they receive from them. Many of our Community Transport members regard the service as their 'social club on wheels'.

The most difficult task is planning the journeys, which must be organised in the most efficient way in order to get the right people on the right bus on the right day travelling in the right direction.

Each minibus can accommodate up to 16 people, however, capacity is often reduced to 6 or less as a high percentage of passengers are wheelchair dependent or require bulky mobility aids, including folding manual wheelchairs, rollators and service dogs. The logistics involved in providing transport for up to three wheelchair passengers per vehicle results in us having an average total capacity across the fleet of 60 passengers. Social distancing on the buses has resulted in each bus having a maximum of two passengers on any journey. This has a significant impact on the level of income generation we can achieve.

Centre 81 Limited

Report of the Trustees
for the Year Ended 31 March 2021

STRATEGIC REPORT

Achievement and performance

Personnel, volunteer and local support

The Board of Trustees wishes to record its thanks and appreciation to Centre 81's staff, volunteers and members, and they are grateful too for the high level of support the charity receives from other individuals, businesses and organisations throughout the year.

Centre 81's staffing structure is flat with minimal management and support staff. Our priority is to ensure that staff resources are deployed to support our members in Skills and Activities and Community Transport. We employ 37 staff (23.6 FTE). The split of staff by area is 2 managers (3 FTE), 17 facilitation staff (10.64 FTE), 15 drivers (7.93 FTE) and 3 support staff (3.03 FTE). Self-employed - 1 finance manager. Further support is given to Centre 81 by 10 volunteers throughout the centre and 10 trustees.

Volunteers are involved in all aspects of service delivery. At the beginning of their volunteer experience they are encouraged to think about what they would like to achieve at Centre 81 and what they can offer. Some come with clear ideas, others like to try out different aspects. All volunteers are linked to a mentor. They are given training and supervision so they can properly support members and staff to achieve their aspirations and effectively demonstrate that it is "Ability not Disability" that is at the forefront of Centre 81's service delivery.

Volunteers are encouraged to gain agreed qualifications in line with their Individual Achievement and Volunteering plan. Agreed training is funded by Centre 81.

As our volunteers' confidence and abilities develop, they are encouraged to try out different roles and gain wider experience. The success of this approach is proven as a number of volunteers have secured paid employment or volunteering opportunities with other organisations

Centre 81 Limited

Report of the Trustees for the Year Ended 31 March 2021

STRATEGIC REPORT

Achievement and performance

Covid-19

On the 13th March 2020 all activities in the wider community, such as swimming, bowling, shopping and visiting restaurants, were stopped as the assessed risk was too high. We closed our services on the 19th March 2020 as advised by Adult Social Care, Norfolk County Council with no idea of the timescales or the economic impact on the future sustainability of Centre 81. Our immediate concerns were for the safety and wellbeing of our members, staff and volunteers. We had to make sure that in these frightening and unprecedented times no one involved with Centre 81, receiving or supporting the delivery of services, felt abandoned. Our immediate response was to set up a telephone support service for all our members. It quickly emerged that they would welcome and benefit from a shopping service and prescription collection and delivery.

Between March and the 23rd August 2020 we worked with our members on a one to one basis taking advantage of the weather and either visiting members in their own gardens or getting out for walks.

After a period of five months, we were finally able to open our skills & activities centre to our members. In lots of ways life at Centre 81 had not changed, whilst in other ways or day-to-day activities had changed significantly as the emphasis was on making sure that our service was 'Covid-19 secure'. Staff and members had to abide by our risk assessments. Volunteers did not return until much later, whilst Trustees continued to meet monthly albeit virtually.

One of the unintended but very welcome outcomes of Covid-19 was that society became very aware of the role and value of the Care Sector. Our primary commissioners and funders provided us with vital Covid-19 resilience grants, including the Job Retention Scheme (JRS). We were fortunate that our commissioners - Adult Social Care, NCC and Continuing Health Care, NHS - decided that they would continue to pay an average commissioned fee. This, plus JRS grants for staff posts and our private income, provided us with some financial stability.

Future Service delivery and income generation strategy

The trustees and executive have recognised for a number of years the need to boost our finances to provide us with reserves to cover three months running costs. Based on an analysis of our financial performance it is apparent that we need to increase our Skills and Activities Centre capacity to:

- Increase membership (service users).
- Develop our training capabilities in both social care and community transport sectors in partnership with local colleges, universities and private organisations.
- Offer apprenticeships across our services.

To do this we need to relocate to alternative premises that will give us the space we require to:

- Provide our members with the modern, specialist facilities they need.
- Accommodate an increasing number of members who require customised larger wheelchairs.
- Develop opportunities for staff to take on increased levels of responsibility as part of their career development.

In the midst of the Covid-19 pandemic and lockdown our focus continues to be on getting Centre 81 a new home. We have explored a wide range of options, from a new build to acquiring and converting an existing site. The need for a building with accessible internal ground-floor space, significant parking, in a central location and at an affordable price has proved elusive. However, after several false starts, setbacks and disappointments, we were able to secure alternative premises which will enable us to deliver our services to increased numbers of members as well as using part of the building to diversify. We are currently working with our architects to convert the building so that it will be fit for purpose. We anticipate being able to relocate from our collection of temporary buildings early summer 2022.

Fixed assets

Our fixed assets include our collection of temporary buildings including a HORSIA office block, portacabin facilities and a shipping container and our fleet of fully accessible minibuses.

Centre 81 Limited

Report of the Trustees for the Year Ended 31 March 2021

STRATEGIC REPORT

Financial review

Financial position

The results of Centre 81 activities over the year are set out in detail on the following pages and show a surplus of £316,034 (2019/20: deficit of £10,075, however, depreciation for the year amounted to £21,049, resulting in surplus of £10,974).

Over the past years Centre 81 managers have carefully managed the charity's budget income whilst continuing to absorb annual increases in our expenditure. These increases are outside the control of the charity and relate to the increase in the National Living Wage (NLW) and Auto Pension Enrolment. The chart below tracks this year-on-year cumulative expenditure:

Year:	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>	<u>20/21</u>	<u>21/22</u>
Hourly Rate:	£7.20	£7.50	£7.83	£8.21	£8.72	£8.91
NLW Cumulative Impact:	£30,000	£60,000	£90,000	£120,000	£145,961	£186,335

Pension/Auto Pension Enrolment Annual Costs to Centre 81:

<u>14/15</u>	<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>	<u>20/21</u>	<u>21/22</u>
£4,533	£12,528	£13,147	£11,840	13,144	13,488	11,675	11,355

The work undertaken on understanding our full cost recovery position has produced for the Trustees and Executive a clear picture of income and expenditure incurred by Centre 81. The Trustees have recognised the importance of maintaining careful management of our finances and that they must deliver recurring and increased surpluses to boost the charities reserves.

The Trustees are pleased to report the following critical financial gains:

- Receiving payment for all commissioned days.
- The sale of the charity's two sites in Tar Works Road.
- Receipt of grants in relation to loss of income due to the impact of the Covid-19 pandemic.
- Job Retention Scheme (JRS) in respect of those jobs at Centre 81 that were supported by our non-government related work.

In 2021/22 financial year:

- We were finally able to secure new premises: Yare House, Morton Peto Road, NR21 0LT.
- We have engaged architects to convert our new home so it is fit for purpose for our members.
- We aim to build up our reserves.

Centre 81 Limited

Report of the Trustees
for the Year Ended 31 March 2021

STRATEGIC REPORT

Financial review

Reserves

Total funds at 31st March 2021 were £650,772 (2020: £334,738) Unrestricted funds at 31st March 2021 were £588,581 (2020 £328,738). This includes the value of our building and fleet assets. Our free reserves were £451,123 (2020 £27,651). This represents 8.4 months of our annual running costs and 2.82 x 3 months working capital requirement, however £425,000 of this was used to purchase Yare House in 2021/22 whilst waiting for the receipt of agreed grants.

The trustees consider the following factors in assessing the level of reserves required to be maintained on an ongoing basis:

- The need to continue to monitor and ensure that our reserves are sufficient to cover 3 months expenditure.
- The ongoing need to undertake essential repairs to our now existing leased premises, until we are able to relocate in June 2022.
- Fleet maintenance.

Reserves policy

The trustees have examined the charity's requirements for reserves considering the main risks to the organisation. The reserves policy set by the trustees addresses the organisation's:

- Immediate needs: ongoing maintenance £10,000 and working capital to cover a three-month period £159,830
- Required free reserves £169,830
- Current free reserves £451,123
- Excess £281,293

Our annual accounts state that our fund balance is £650,772. This comprises of our fixed assets (buildings, land, vehicles, and equipment) and our current assets (debtors and bank accounts).

Going concern

After making appropriate enquiries, the trustees have a reasonable expectation that Centre 81 has adequate resources to continue its operational existence for the foreseeable future. For this reason, we continue to adopt the going concern basis in preparing the financial statements.

Centre 81 Limited

Report of the Trustees **for the Year Ended 31 March 2021**

STRATEGIC REPORT

Future plans - finance

We recognise the need to maintain a high level of financial scrutiny, continue to improve our financial position and our level of Free Reserves.

We will continue to seek to attract grants from charitable trusts and foundations for revenue, i.e. funding staff posts, and capital expenditure.

Future plans - operational

Securing additional space for Centre 81 to meet its operational needs and requirements. This could be to realise our well documented plans for a new building on our current site, or to find alternative premises that once converted will accommodate our existing and potential service expansion.

Expanding our service offer and attracting more members to the Skills and Activities Centre. These would include private paying individuals and people commissioned by Adult Social Care, Norfolk County Council and Continuing Health Care, and Great Yarmouth and Waveney Clinical Commissioning Group. Discussions with commissioners are ongoing.

Further development of our Community Transport Service in the following areas:

- Continue to improve on efficiency levels regarding number of passengers per journey, whilst maintaining our health and safety maximum level of three wheelchairs per journey.
- Reach out to residents living in the Borough of Great Yarmouth who are lonely, isolated and do not feel part of their local community.
- Encourage greater use of our 'Meals on Wheels in Reverse' service.
- Develop closer relationships with local clubs and societies providing transport to their members and increase the viability of their organisations.
- Promote our transport to those who are denied volunteering opportunities due to lack of transport.

Strengthening our training offer in conjunction with:

- University of East Anglia, Faculty of Medicine and Health Sciences and School of Social Work.
- East Coast College, Health and Social Care and develop placements for NEET.
- Norfolk Constabulary student places

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The company is registered with the Charity Commission 1045514.

The company is registered as a charitable company limited by guarantee (charity no 03027092) and was set up by a Memorandum of Association on 28 February 1995, as amended 26 March 1997 and subsequently amended by special resolution(s) dated 23 April 2014, 16 July 2014 and 9 December 2015.

Recruitment and appointment of new trustees

The Board of Trustees has absolute discretion to appoint and remove trustees but may delegate this or any of their powers to a committee consisting of one or more trustees and such other persons not being trustees co-opted onto such a committee as the trustees think fit.

The Board of Trustees when complete consists of at least nine and no more than fifteen persons, being individuals over the age of 18, all of whom must support the objects. The charity aims to have enough trustees with sufficient relevant expertise and knowledge to ensure the probity, financial security and success appropriate to the aims of Centre 81 Limited.

Centre 81 Limited

Report of the Trustees for the Year Ended 31 March 2021

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

The trustees are directors within the meaning of the Companies Act 2006. The trustees at the date of this report are listed in the 'Reference and Administrative Details' section of this document. The day-to-day running of Centre 81 has been delegated by the Trustees to the Chief Executive.

The trustees meet 12 times a year on the third Wednesday of each month. The charity has setup a project working group to oversee the conversion of our new premises and comprises of three trustees and the Chief Executive. They call on the expertise of their building and construction advisor, Quantity Surveyor, our appointed architects. This group meets monthly and more frequently as the project demands.

Organisational operation structure:

Centre 81 has a flat management structure which works well. It is recognised that the structure would need to be developed to cope with an increase in size, membership and service diversification including the continued effective support of staff and volunteers

Induction and training of new trustees

Potential trustees are invited to visit Centre 81, meet members and staff and discuss their potential role with the Chief Executive. They attend a trustees board meeting as an observer. If both Centre 81 and the potential trustees consider that they are a good fit, the next stage is to undertake various checks to establish their fitness to act as a trustee. This includes DBS and Company House verification.

Risk management

The trustees acknowledge the Charity Commission's recommendation for them to undertake a review of the major risks to which the trust is exposed. This register is maintained by the Chief Executive and exceptions are reported to the trustees at their monthly board meetings.

Centre 81 has the required employer and professional indemnity insurance in place to mitigate any risk to the organisation. It also has a specific policy to cover trustees and professional liability as well as a comprehensive vehicle motor policy for the Community Transport Service.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

03027092 (England and Wales)

Registered Charity number

1045514

Registered office

Centre 81
Yare House
Morton Peto Road
Great Yarmouth
Norfolk
NR31 0LT

Trustees

Mr J Burton
Mr K R Jermyn
Mrs L Jordan-Hall
Mr R W Packham - Vice Chair
Mr S C Scott - Chair
Mrs L Smith
Mr J Solomon
Mrs S Ward
Mr C Williams-Brunsdon
Mr J P Wood

Centre 81 Limited

Report of the Trustees
for the Year Ended 31 March 2021

REFERENCE AND ADMINISTRATIVE DETAILS

Company Secretary
Ms D J Staines (CEO)

Independent Examiner
Benjamin Lynes
Institute of Chartered Accountants in England & Wales
CUNNINGHAMS
Number Sixty One
Alexandra Road
Lowestoft
Suffolk
NR32 1PL

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 15 December 2021 and signed on the board's behalf by:



.....
Mr S C Scott - Chair - Trustee

**Independent Examiner's Report to the Trustees of
Centre 81 Limited**

Independent examiner's report to the trustees of Centre 81 Limited ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2021.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

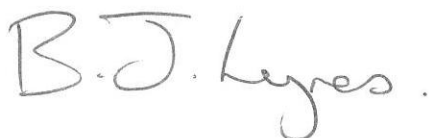
Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of Institute of Chartered Accountants in England & Wales which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Benjamin Lynes
Institute of Chartered Accountants in England & Wales
CUNNINGHAMS
Number Sixty One
Alexandra Road
Lowestoft
Suffolk
NR32 IPL

Date: 21 December 2021

Centre 81 Limited

Statement of Financial Activities
for the Year Ended 31 March 2021

	Notes	Unrestricted funds £	Restricted funds £	31.3.21 Total funds £	31.3.20 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	106,667	314,155	420,822	101,304
Charitable activities	4				
General charitable activities		505,940	-	505,940	632,782
Other trading activities	3	4,516	-	4,516	22,341
Other income		48,284	-	48,284	1,824
Total		<u>665,407</u>	<u>314,155</u>	<u>979,562</u>	<u>758,251</u>
EXPENDITURE ON					
Raising funds	5	10,329	-	10,329	11,691
Charitable activities	6				
General charitable activities		-	-	-	-
Skills and activities centre		202,102	99,258	301,360	320,775
Catering		28,343	6,017	34,360	50,651
Community transport		163,601	150,359	313,960	384,145
Governance costs		3,519	-	3,519	1,064
Total		<u>407,894</u>	<u>255,634</u>	<u>663,528</u>	<u>768,326</u>
NET INCOME/(EXPENDITURE)		<u>257,513</u>	<u>58,521</u>	<u>316,034</u>	<u>(10,075)</u>
Transfers between funds	16	<u>2,329</u>	<u>(2,329)</u>	<u>-</u>	<u>-</u>
Net movement in funds		<u>259,842</u>	<u>56,192</u>	<u>316,034</u>	<u>(10,075)</u>
RECONCILIATION OF FUNDS					
Total funds brought forward		<u>328,738</u>	<u>6,000</u>	<u>334,738</u>	<u>344,813</u>
TOTAL FUNDS CARRIED FORWARD		<u><u>588,580</u></u>	<u><u>62,192</u></u>	<u><u>650,772</u></u>	<u><u>334,738</u></u>

CONTINUING OPERATIONS

All income and expenditure has arisen from continuing activities.

The notes form part of these financial statements

Centre 81 Limited

Balance Sheet
31 March 2021

	Notes	Unrestricted funds £	Restricted funds £	31.3.21 Total funds £	31.3.20 Total funds £
FIXED ASSETS					
Tangible assets	12	137,458	-	137,458	301,087
CURRENT ASSETS					
Debtors	13	58,818	-	58,818	45,604
Cash at bank		430,915	62,191	493,106	20,778
		<u>489,733</u>	<u>62,191</u>	<u>551,924</u>	<u>66,382</u>
CREDITORS					
Amounts falling due within one year	14	(38,610)	-	(38,610)	(32,731)
NET CURRENT ASSETS		<u>451,123</u>	<u>62,191</u>	<u>513,314</u>	<u>33,651</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>588,581</u>	<u>62,191</u>	<u>650,772</u>	<u>334,738</u>
NET ASSETS		<u>588,581</u>	<u>62,191</u>	<u>650,772</u>	<u>334,738</u>
FUNDS	16				
Unrestricted funds				588,581	328,738
Restricted funds				<u>62,191</u>	<u>6,000</u>
TOTAL FUNDS				<u>650,772</u>	<u>334,738</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The financial statements were approved by the Board of Trustees and authorised for issue on 15 December 2021 and were signed on its behalf by:



Mr S C Scott - Chair - Trustee

The notes form part of these financial statements

Centre 81 Limited

Cash Flow Statement
for the Year Ended 31 March 2021

	Notes	31.3.21 £	31.3.20 £
Cash flows from operating activities			
Cash generated from operations	1	284,684	31,917
Interest paid		(59)	(12)
Net cash provided by operating activities		<u>284,625</u>	<u>31,905</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(19,647)	(47,739)
Sale of tangible fixed assets		207,350	870
Net cash provided by/(used in) investing activities		<u>187,703</u>	<u>(46,869)</u>
Change in cash and cash equivalents in the reporting period		<u>472,328</u>	<u>(14,964)</u>
Cash and cash equivalents at the beginning of the reporting period		<u>20,778</u>	<u>35,742</u>
Cash and cash equivalents at the end of the reporting period		<u><u>493,106</u></u>	<u><u>20,778</u></u>

The notes form part of these financial statements

Centre 81 Limited

Notes to the Cash Flow Statement
for the Year Ended 31 March 2021

1. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES

	31.3.21 £	31.3.20 £
Net income/(expenditure) for the reporting period (as per the Statement of Financial Activities)	316,034	(10,075)
Adjustments for:		
Depreciation charges	24,187	21,049
Profit on disposal of fixed assets	(48,261)	(870)
Interest paid	59	12
(Increase)/decrease in debtors	(13,214)	6,517
Increase in creditors	5,879	15,284
Net cash provided by operations	<u>284,684</u>	<u>31,917</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.20 £	Cash flow £	At 31.3.21 £
Net cash			
Cash at bank	20,778	472,328	493,106
	<u>20,778</u>	<u>472,328</u>	<u>493,106</u>
Total	<u>20,778</u>	<u>472,328</u>	<u>493,106</u>

The notes form part of these financial statements

Notes to the Financial Statements
for the Year Ended 31 March 2021

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is included in the statement of financial activities when entitlement has passed to the charity, it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- Income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.

- Income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses.

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Freehold property	- 20 years straight line
Fixtures and fittings	- 3-15 years straight line
Motor vehicles	- 5-10 years straight line

Land is not depreciated.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Operating leases

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

Centre 81 Limited

**Notes to the Financial Statements - continued
for the Year Ended 31 March 2021**

1. ACCOUNTING POLICIES - continued

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. DONATIONS AND LEGACIES

	31.3.21	31.3.20
	£	£
Donations	55,593	-
Grants	365,229	101,304
	<u>420,822</u>	<u>101,304</u>

Included within Grants is government funding of £219,239 (2020: £26,438)

Grants received, included in the above, are as follows:

	31.3.21	31.3.20
	£	£
Norfolk Community Foundation - Covid 19 Local Resilience Fund	19,999	-
Norfolk Community Foundation - Norfolk Winter Resilience Fund	5,000	-
Norfolk County Council - Dept of Transport Covid 19	69,960	-
Norfolk County Council - Infection Control Fund	33,804	-
The Edward Gostling Foundation	10,000	-
The National Lottery Community Fund - Coronavirus Community Support Fund	100,000	-
The National Lottery Community Fund - Awards for All	10,000	-
Other grants	116,466	101,304
	<u>365,229</u>	<u>101,304</u>

3. OTHER TRADING ACTIVITIES

	31.3.21	31.3.20
	£	£
Fundraising events	4,516	22,341

Centre 81 Limited

**Notes to the Financial Statements - continued
for the Year Ended 31 March 2021**

4. INCOME FROM CHARITABLE ACTIVITIES

		31.3.21	31.3.20
	Activity	£	£
Community transport	General charitable activities	31,196	135,270
Skills and activities income	General charitable activities	465,779	470,659
Catering	General charitable activities	8,965	26,853
		<u>505,940</u>	<u>632,782</u>

Included within Income from Charitable Activities is government funding of £444,741 (2020: £432,676)

5. RAISING FUNDS

Raising donations and legacies

	31.3.21	31.3.20
	£	£
Fundraising events	<u>10,329</u>	<u>11,691</u>

6. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 7) £	Totals £
Skills and activities centre	301,360	-	301,360
Catering	34,360	-	34,360
Community transport	313,960	-	313,960
Governance costs	-	3,519	3,519
	<u>649,680</u>	<u>3,519</u>	<u>653,199</u>

7. SUPPORT COSTS

	Finance £	Governance costs £	Totals £
Governance costs	<u>59</u>	<u>3,460</u>	<u>3,519</u>

8. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.3.21	31.3.20
	£	£
Auditors' remuneration	3,460	3,660
Depreciation - owned assets	24,187	21,049
Hire of plant and machinery	3,048	3,444
Surplus on disposal of fixed assets	<u>(48,261)</u>	<u>(870)</u>

Centre 81 Limited

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

9. TRUSTEES' REMUNERATION AND BENEFITS

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees (2020: Nil).

Trustees' expenses

No trustees received expenses in 2021 (2020: one trustee - £326).

10. STAFF COSTS

	31.3.21	31.3.20
	£	£
Wages and salaries	451,512	533,577
Social security costs	19,742	24,936
Other pension costs	11,675	13,488
	<u>482,929</u>	<u>572,001</u>

The average monthly number of employees during the year was as follows:

	31.3.21	31.3.20
Management and support staff	<u>41</u>	<u>49</u>

No employee received employee benefits of more than £60,000 during the year (2020: Nil).

KEY MANAGEMENT PERSONNEL

The charity considers its key management personnel to comprise of Chief Executive, Skills and Activities Manager and Business Development Manager. The total employment benefits (including employer pension contributions) for the key management personnel were £80,194 (2020: £83,829).

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	2,140	99,164	101,304
Charitable activities			
General charitable activities	632,782	-	632,782
Other trading activities	22,341	-	22,341
Other income	1,824	-	1,824
Total	<u>659,087</u>	<u>99,164</u>	<u>758,251</u>
EXPENDITURE ON			
Raising funds	11,691	-	11,691
Charitable activities			
General charitable activities	-	-	-
Skills and activities centre	261,545	59,230	320,775
Catering	50,651	-	50,651
Community transport	384,145	-	384,145
Governance costs	1,064	-	1,064

Centre 81 Limited

**Notes to the Financial Statements - continued
for the Year Ended 31 March 2021**

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted funds £	Restricted funds £	Total funds £
Total	709,096	59,230	768,326
NET INCOME/(EXPENDITURE)	(50,009)	39,934	(10,075)
Transfers between funds	47,620	(47,620)	-
Net movement in funds	(2,389)	(7,686)	(10,075)
RECONCILIATION OF FUNDS			
Total funds brought forward	331,127	13,686	344,813
TOTAL FUNDS CARRIED FORWARD	328,738	6,000	334,738

12. TANGIBLE FIXED ASSETS

	Freehold property £	Fixtures and fittings £	Motor vehicles £	Totals £
COST				
At 1 April 2020	473,601	39,136	233,338	746,075
Additions	7,350	12,297	-	19,647
Disposals	(174,075)	-	(45,850)	(219,925)
At 31 March 2021	306,876	51,433	187,488	545,797
DEPRECIATION				
At 1 April 2020	252,536	25,329	167,123	444,988
Charge for year	8,458	4,537	11,192	24,187
Eliminated on disposal	(14,986)	-	(45,850)	(60,836)
At 31 March 2021	246,008	29,866	132,465	408,339
NET BOOK VALUE				
At 31 March 2021	60,868	21,567	55,023	137,458
At 31 March 2020	221,065	13,807	66,215	301,087

Included in land and buildings is freehold land at cost of £44,240 (2020: £110,339), which is not depreciated and £831 relating to assets in the course of construction (2020: £21,732).

Centre 81 Limited

**Notes to the Financial Statements - continued
for the Year Ended 31 March 2021**

13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.21	31.3.20
	£	£
Trade debtors	8,422	36,482
Other debtors	280	-
VAT	1,353	587
Prepayments and accrued income	48,763	8,535
	<u>58,818</u>	<u>45,604</u>

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.21	31.3.20
	£	£
Trade creditors	12,720	2,363
Social security and other taxes	4,514	6,871
Other creditors	430	1,281
Accruals and deferred income	20,946	22,216
	<u>38,610</u>	<u>32,731</u>

Accruals and deferred income includes deferred income of £2,332 (2020: £2,203). This relates to grants received in advance relating to the following year.

15. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

	31.3.21	31.3.20
	£	£
Within one year	2,018	2,731
Between one and five years	3,675	5,693
	<u>5,693</u>	<u>8,424</u>

16. MOVEMENT IN FUNDS

	At 1.4.20 £	Net movement in funds £	Transfers between funds £	At 31.3.21 £
Unrestricted funds				
General fund	206,441	257,514	2,329	466,284
New Centre 81	122,297	-	-	122,297
	<u>328,738</u>	<u>257,514</u>	<u>2,329</u>	<u>588,581</u>
Restricted funds				
New Centre 81	6,000	46,191	-	52,191
Awards for All	-	10,000	-	10,000
Roof Repair Fund	-	5,000	(5,000)	-
Infection Control Fund	-	2,206	(2,206)	-
Coronavirus Support Fund	-	129	(129)	-
Coronavirus Community Support Fund	-	(5,006)	5,006	-
	<u>6,000</u>	<u>58,520</u>	<u>(2,329)</u>	<u>62,191</u>
TOTAL FUNDS	<u>334,738</u>	<u>316,034</u>	<u>-</u>	<u>650,772</u>

Centre 81 Limited

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

16. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	665,407	(407,893)	257,514
Restricted funds			
New Centre 81	46,191	-	46,191
Awards for All	10,000	-	10,000
Skills & Activities Grants	5,000	(5,000)	-
Community Transport Grants	84,160	(84,160)	-
Roof Repair Fund	5,000	-	5,000
Infection Control Fund	33,804	(31,598)	2,206
Coronavirus Support Fund	30,000	(29,871)	129
Coronavirus Community Support Fund	100,000	(105,006)	(5,006)
	<u>314,155</u>	<u>(255,635)</u>	<u>58,520</u>
TOTAL FUNDS	<u>979,562</u>	<u>(663,528)</u>	<u>316,034</u>

Comparatives for movement in funds

	At 1.4.19 £	Net movement in funds £	Transfers between funds £	At 31.3.20 £
Unrestricted funds				
General fund	208,830	(50,009)	47,620	206,441
New Centre 81	122,297	-	-	122,297
	<u>331,127</u>	<u>(50,009)</u>	<u>47,620</u>	<u>328,738</u>
Restricted funds				
New Centre 81	-	6,000	-	6,000
Skills & Activities Grants	-	11,934	(11,934)	-
Community Transport Grants	13,686	22,000	(35,686)	-
	<u>13,686</u>	<u>39,934</u>	<u>(47,620)</u>	<u>6,000</u>
TOTAL FUNDS	<u>344,813</u>	<u>(10,075)</u>	<u>-</u>	<u>334,738</u>

Centre 81 Limited

**Notes to the Financial Statements - continued
for the Year Ended 31 March 2021**

16. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	659,087	(709,096)	(50,009)
Restricted funds			
New Centre 81	6,000	-	6,000
Skills & Activities Grants	34,762	(22,828)	11,934
Community Transport Grants	58,402	(36,402)	22,000
	<u>99,164</u>	<u>(59,230)</u>	<u>39,934</u>
TOTAL FUNDS	<u>758,251</u>	<u>(768,326)</u>	<u>(10,075)</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.19 £	Net movement in funds £	Transfers between funds £	At 31.3.21 £
Unrestricted funds				
General fund	208,830	207,505	49,949	466,284
New Centre 81	122,297	-	-	122,297
	<u>331,127</u>	<u>207,505</u>	<u>49,949</u>	<u>588,581</u>
Restricted funds				
New Centre 81	-	52,191	-	52,191
Awards for All	-	10,000	-	10,000
Skills & Activities Grants	-	11,934	(11,934)	-
Community Transport Grants	13,686	22,000	(35,686)	-
Roof Repair Fund	-	5,000	(5,000)	-
Infection Control Fund	-	2,206	(2,206)	-
Coronavirus Support Fund	-	129	(129)	-
Coronavirus Community Support Fund	-	(5,006)	5,006	-
	<u>13,686</u>	<u>98,454</u>	<u>(49,949)</u>	<u>62,191</u>
TOTAL FUNDS	<u>344,813</u>	<u>305,959</u>	<u>-</u>	<u>650,772</u>

Centre 81 Limited

**Notes to the Financial Statements - continued
for the Year Ended 31 March 2021**

16. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,324,494	(1,116,989)	207,505
Restricted funds			
New Centre 81	52,191	-	52,191
Awards for All	10,000	-	10,000
Skills & Activities Grants	39,762	(27,828)	11,934
Community Transport Grants	142,562	(120,562)	22,000
Roof Repair Fund	5,000	-	5,000
Infection Control Fund	33,804	(31,598)	2,206
Coronavirus Support Fund	30,000	(29,871)	129
Coronavirus Community Support Fund	100,000	(105,006)	(5,006)
	<u>413,319</u>	<u>(314,865)</u>	<u>98,454</u>
TOTAL FUNDS	<u>1,737,813</u>	<u>(1,431,854)</u>	<u>305,959</u>

New Centre 81 - Funds held to be put towards the purchase of a new building for the charity.

Awards for All - Funds held to purchase equipment and training for use of the equipment.

Skills & Activities Grants - Funding support for running the skills & activities centre for members.

Community Transport Grants - Funding support for running the community transport services for members.

Roof Repair Fund - Funds used to repair the roof of the skills & activities centre.

Infection Control Fund, Coronavirus Support Fund, Coronavirus Community Support Fund - Funding support to provide additional services during the pandemic and to provide financial support throughout this period.

Transfers between funds

Transfers between funds represent:

The transfer of restricted funds used to purchase capital items on which there is no ongoing restriction;

The transfer of funds which have been released to unrestricted funds by funders as a result of Covid 19; and

The transfer of general funds where restricted funds were not sufficient to cover the project costs in full.

Centre 81 Limited

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

17. EMPLOYEE BENEFIT OBLIGATIONS

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £11,675 (2020: £13,488).

18. RELATED PARTY DISCLOSURES

Some of the Trustees are also members of Centre 81 and accordingly enjoy the same facilities, on the same basis as other Centre 81 members.

There were no other transactions with related parties in the year to 31 March 2021. No balances were due to or from related parties in the current or previous year.

During the year to 31 March 2020 Centre 81 purchased goods and services from TMS Media Limited on normal commercial terms amounting to £1,064. TMS Media Limited is jointly controlled by S Scott, Trustee of Centre 81.

During the year to 31 March 2020 Centre 81 purchased theatre tickets for £227 on normal commercial terms from St George's Theatre Trust, a charity of which S Scott is a trustee.

During the year to 31 March 2020 goods and services totalling £272 were purchased from Voluntary Norfolk. R Packham is a trustee. Transport services sales of £5,333 were also made to Voluntary Norfolk.

During the year to 31 March 2020 unrestricted donations of £150 were received from Trustees.