

**THE FORTUNE CENTRE OF RIDING THERAPY**

**REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 AUGUST 2021**

Company number: 3031713

Registered Charity: 1045352

# THE FORTUNE CENTRE OF RIDING THERAPY

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# THE FORTUNE CENTRE OF RIDING THERAPY

## REFERENCE AND ADMINISTRATIVE INFORMATION

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<b>Charity name</b>	The Fortune Centre of Riding Therapy
<b>Registered Charity number</b>	1045352
<b>Company number</b>	3031713 (incorporated in England and Wales)
<b>Constitution</b>	The Fortune Centre of Riding Therapy (the Charity) is governed by Articles of Association, was incorporated on 10th March 1995 and was registered under the Charities Act 1960, and operates under the Charities Act 2011 and under the Companies Act 2006.
<b>Registered office</b>	Avon Tyrrell, Bransgore, Christchurch, Dorset, BH23 8EE
<b>Contact details</b> <b>Telephone</b>	Miss Jane Delves, Principal 01425 673297
<b>Trustees and Directors</b>	The Lord Manners (Chairman) Mrs Virginia Newsom, MA (Oxon) ACA Mrs Alison F Moore-Gwyn, LVO MA (Cantab) Lady Moira Swayne Charles Foster Esq, B Eng Hons Dr Kate Trevelyan Thomas, MA (Cantab) MB BSC (Hons) MRCPGP Mrs Louise Adams BA(Ed)Hons
<b>Key management personnel</b>	
Principal (Chief Executive Officer)	Miss Jane Delves, BEd BHSAI
Assistant Principal (Outgoing)	Miss Tracy Harper, BHons Degree DTLLS (to 28th April 2021)
Assistant Principal (Incoming)	Mrs Suzanne Barnett (from 1st May 2021)
Head of Finance and Company Secretary	Mr Matthew Lewer (from 21st September 2021)
<b>Principal Banker</b>	Lloyds Bank plc 4 Castle Street, Christchurch, Dorset, BH23 1DU
<b>Independent auditor</b>	BDO LLP Arcadia House, Maritime Walk, Southampton, SO14 3TL

# **THE FORTUNE CENTRE OF RIDING THERAPY**

## **REPORT OF THE BOARD**

**FOR THE YEAR ENDED 31 AUGUST 2021**

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The Board, whose members are the trustees of the charity and the directors of the company, presents its report and the audited financial statements of the charity for the year ended 31 August 2021 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the charitable company's Memorandum and Articles and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), effective from the 1st January 2019.

### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

#### **Governing Document**

The Charity is a Company registered as a charity in accordance with the Charities Act 2011.

The Charity is limited by guarantee and does not have any share capital. The governing document is the Articles of Association.

The liability of each member of the Company is limited to a contribution (not exceeding £10) to the Charity assets should it be wound up while he/she is a member or within one year after he/she ceases to be a member, for payment of the Charity's debts and liabilities contracted before he/she ceases to be a member and the costs, charges and expense of winding up, and for the adjustment of the rights of the contributories amongst themselves.

If on the winding up or dissolution of the Charity there remains, after the satisfaction of all its debts and liabilities, any property whatever, the same shall not be paid or distributed among the members of the Charity, but shall be given or transferred to some other charitable institution or institutions, having objects similar to the objects of the Charity.

#### **Trustees (Directors)**

The Trustees who served the Charity during the year are listed on page 1.

The Trustees review annually the skills of the board members (Trustees) and recruit to strengthen the governance of the Charity. Potential new Trustees are assessed according to whether they fill a skills gap of the Board. All Trustees are subject to a Disclosure and Barring (criminal record) check.

#### **Appointment of Trustees**

As set out in the Articles of Association, any person who is willing to act as a Trustee, and is permitted by law to do so, may be appointed to be a Trustee by a simple majority of all the Trustees entitled to attend and vote at any meeting of the Trustees.

#### **Term of Trustees**

The Trustees may appoint a person who is willing to act to serve as a Trustee for such term as they shall see fit, either to fill a vacancy or as an additional Trustee.

A retiring Trustee may be reappointed by the Trustees. There shall be no limit to the number of times a Trustee may be reappointed. In June 2018 the Trustees agreed to adopt a policy of five year terms for Trustees.

There is one Trustee who has served on the Board for more than ten years. The Trustees considered the reappointment at the AGM and agreed that the skills, experience and knowledge of the Trustee were important to retain.

# **THE FORTUNE CENTRE OF RIDING THERAPY**

## **REPORT OF THE BOARD (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021**

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### **Trustee training**

The Trustees regularly update their Trustee Handbook which provides information and guidance on their statutory obligations under Charity and Company Law.

The Trustees have ad hoc training as required, as well as an annual training day. Training requirements are determined through statutory requirements and the annual Trustee self assessment.

### **Governance**

The Trustees have reviewed the Charity Governance Code and are aware of, and aim to, follow the seven principles that make up the Code.

The Charity is extremely grateful to the many people who voluntarily give their valuable time to serve on the various committees that are necessary to ensure the Charity's activities are delivered to the highest possible standard.

The Trustees have adopted policies and criteria that have been carefully built upon since the foundation of the Charity in 1976 and are centred on working with horses to provide Equine Facilitated Education and Therapy (EFET).

Policies are reviewed and revised as necessary by the Trustees through the various committees and designated senior staff. Key policies are published on the website of the Charity.

### **Related parties and co-operation with other organisations**

None of the Trustees receive remuneration or other benefits from their work with the charity. Details of Trustees' expenses and related party transactions are disclosed in note 17 to the accounts. Any connection between a trustee or senior manager of the charity with related parties must be disclosed to the full board of Trustees.

### **Organisational Structure**

The Trustees have overall responsibility for the assets of the Charity, its finances and policies and meet regularly as a board. They operate through committees (chaired by a trustee), central to which are the Finance and General Purposes Committee and the Quality and Standards Committee.

The Principal of the Charity is responsible to the Trustees for the day-to-day operation and is supported by a Senior Management Team consisting of the Assistant Director and the Head of Finance.

Key elements of the internal financial control systems include regular meetings of the Trustees to consider management accounts and budgetary control. The Trustees approve the delegation of authority in most respects through the Finance and General Purposes Committee to the rest of the organisation, with specific financial limits imposed at each level. The Charity's employees are made aware of its ethical values, codes of conduct and standards of discipline. The Quality and Standards Committee has a key function in maintaining an overview that provides evidence for the value and efficacy of the work undertaken by the Charity.

### **Pay policy for senior staff**

The pay of all staff including senior staff is reviewed annually by the Remuneration Committee. The remuneration is bench-marked with pay levels for similar positions in the Specialist Education Sector, with increases given as appropriate and after taking into account the finances of the organisation as a whole.

# THE FORTUNE CENTRE OF RIDING THERAPY

## REPORT OF THE BOARD (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

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### OBJECTIVES AND ACTIVITIES

#### The Charity's objectives

"The Charity's objects are restricted specifically to the relief of those with learning difficulties, disabilities and other particular special needs by the provision of education and therapy through riding horses and related activities to promote and develop their mental and physical capabilities and, without prejudice to the generality of the foregoing, with the intention that the skills learned around, on and with horses, are transferred into the understanding of, and an ability in, skills necessary for daily life and wellbeing."

Charity's aim:

'The Charity enables people with particular special needs to have better control over their own lives and to relate more successfully to others.'

Source: Mission Statement

#### Overview of the Charity's Activities

The Trustees review the purpose, aims and activities of the Charity each year. This review looks at the achievements during the previous year, goals for the current and future years, and what measures need to be put in place successfully achieve the goals.

#### Public Benefit

In setting objectives and planning activities, Trustees give careful consideration to Charity Commission guidance on public benefit and, in particular, to its supplementary public benefit guidance on advancing education. In particular the Trustees consider how planned activities will contribute to the aims and objectives they have set.

The work of the Charity has an identifiable benefit to the public in its provision of the residential Further Education Through Horsemastership (FETH) Course, providing education and therapy for young people (mainly aged 16 - 25) with learning difficulties and disabilities. Equal access to the service is important to maintain the ethos of the Charity. There are no geographical restrictions and no restrictions relating to the protected characteristics set out in the Single Equality Scheme (which incorporates the Equality Act 2010). The Charity also works with the parents/guardians of students and the allied professionals involved in supporting the students.

Many visitors are welcomed to the Charity. Sharing information with visitors facilitates the exchange of information and enables staff to learn of other Equine Facilitated Education and Therapy (EFET) work. The Charity extends awareness of the scope of this, including through its involvement with the work of the British Horse Society (BHS) and the Federation of Horses in Education and Therapy International (HETI).

The Charity's facilities are used for events such as the HETI (UK) Forums and those run by The Pony Club. In addition, the Charity's facilities are used by the local and wider community, individuals and groups, throughout the year.

The Charity shares experience and knowledge in the provision of work experience, Open Days and by providing a speaker for meetings and other events; this extends awareness of the specialist provision of the Charity and of other general opportunities for young people with high needs. The Charity seeks to broaden the public's understanding of people with learning difficulties and disabilities.

The Charity's library is a rich resource for those involved in EFET and anyone working alongside people with high needs. A meeting room (with capacity for sixty people seated), and another smaller room suitable for meetings of up to ten people, are available for use by others. Both meeting rooms have interactive whiteboards.

The Old Fortunate Association (OFA) maintains contact with former FETH Course students, giving them a vital point of contact; there is an annual reunion where former members of staff are also welcome.

# THE FORTUNE CENTRE OF RIDING THERAPY

## REPORT OF THE BOARD (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

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### The principal activities of the Charity

The Charity has three main activities:

#### 1. The Fortune College Residential Course

The Charity serves as an Independent Specialist Provider for young people usually aged between 16 and 25 years whose educational needs cannot be met through local government provision. Students on the residential FETH Course are those who are motivated by being around, with, and on horses. Students learn in an equine based and focused environment through which they become more able to communicate, concentrate and co-operate.

The last Ofsted inspection was carried out in May 2016 and was categorised as a 'short inspection'. Ofsted continued to judge the provision as 'good'.

The report commented that Students outcomes remain good, with nearly all achieving their predicted outcomes and making good progress into employment or further training. Students achievement of literacy and numeracy qualifications is particularly good. Students make good progress into their intended and more independent living arrangements.

The residential course runs over three terms each year. Each student has an Individual Learning Plan (ILP) designed to meet individual aspirations, needs and abilities with a strong emphasis on vocational equine based learning and development of communication and life skills. Since the students are motivated by being around and working with horses they learn key skills can be transferred to everyday life.

Literacy, numeracy, ICT, communication and PSHE are all part of the curriculum. Each ILP covers all areas that contribute to a Students personal growth including self-awareness, the development of confidence, increased maturity, forming relationships, equality and diversity issues, e-safety and emotional well-being.

Staff adopt a consistent and well integrated approach to the teaching of social and personal skills. All Students have the opportunity to attend appropriate religious services, to attend or participate in a varied range of social and cultural events.

#### 2. Horse Based Therapy Sessions

These sessions are for local primary and secondary school pupils with physical and learning difficulties. They have one to one or small group sessions, co-ordinated by a specialist riding therapist with a team of volunteer helpers. The pupils can improve their mobility, balance and control over their behaviour.

The commitment and dedication of the volunteers is much appreciated and vital to this activity. Volunteers receive training and support in their work, which is important to the many local children, and their families, who benefit.

These sessions were temporarily discontinued in March 2021, due to Covid restrictions, but were re-started in September 2021.

#### 3. Longer stay accommodation for young adults at Lanfranco House

Associates are young people whose learning difficulties and disabilities prevent them from living independently. The Associates living in Lanfranco House are people who enjoy living in a rural environment, who are particularly interested in being with horses, who enjoy caring for the land and who want to live with a small group of like-minded peers.

Associates are encouraged to be actively involved in occupation and personal development that is relevant to their ability and aspirations. They undertake the care of the property, gain local work experience with a view to obtaining regular occupation. They belong to local clubs and make a positive contribution to the local community.



# THE FORTUNE CENTRE OF RIDING THERAPY

## REPORT OF THE BOARD (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

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### ACHIEVEMENT AND PERFORMANCE

The Trustees oversee and review the activities of the Charity on a regular basis to ensure that standards remain consistently high and that value for money is maintained. The Quality and Standards Committee assist the Trustees in this task.

FETH course students make good progress, particularly in the development of confidence, independence, social and communication skills. In 2020/21, 84% of students achieved their qualifications, against a national benchmark of 65%.

The FETH course effectively develops an individuals coping strategies and an expectation of openness to learning and to working. Students learn to make positive and constructive friendships and develop greater independence.

The Charity has a strong focus on the promotion of independence in everyday life; it is fundamental to the mission statement and ethos. Students are encouraged to develop their independence, as well as keeping themselves safe. Students are also encouraged to discuss topical issues and respect others.

E-safety and the safe and appropriate use of telephones is also a key part of the course, enabling students to take full advantage of technology without compromising their security. There is a purposes built classroom called 'Peters Box' on the yard, which is used for ICT learning.

The Meredith (Independence) Lodge (ML) is used to increase student understanding of independent living. A number of second and third year students have the opportunity to spend varying lengths of time here. Students learn how to keep safe and attend to their personal care with gradually reduced support. Realistic goals are set to help students develop their basic cooking skills to cook simple meals within the timeframe available. Use of ML specifically highlights the further help students need to be able to manage and organise their belongings and free time constructively and safely.

### Work Experience

Internal work experience placements in the main kitchen and with the maintenance and cleaning teams have been used to develop the skills of some students and to prepare others for external work experience. These environments help students to understand the importance of following instructions in the workplace and to make them aware of the relevant health and safety aspects associated with the tasks being completed.

External work experience is used to enable students to reinforce the skills they have learnt at FCRT, e.g. literacy, numeracy and self confidence. There is a variety of work, including shop work, office work, catering, assisting at a pre-school, working in a care home, floristry and in a variety of equine placements.

Work experience produces many varied opportunities for learning, including the need to plan and implement travel arrangements.

The Charity continued to work closely with several local businesses and build new business partnerships to enable it to offer good quality work experience opportunities to many of our students, although external placements were limited due to Covid restrictions.

### Infrastructure

The Charity is situated on the edge of the New Forest National Park and is surrounded by an area of outstanding natural beauty. The specialist equine facilities offer unique learning and therapeutic opportunities to it's beneficiaries.

The Charity continues to operate on three sites. Consistent, significant investment is made annually to maintain buildings to an appropriate standard.

The residential accommodation offers a safe and friendly environment in keeping with the ethos and nature of the organisation, where students can relax in the evening as they continue to acquire life skills and experience.



# THE FORTUNE CENTRE OF RIDING THERAPY

## REPORT OF THE BOARD (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

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### Information Technology

We continue to invest in our information technology and MIS infrastructure, including additional IT equipment for Peter's Box.

### Staff

The staff team are from a variety of backgrounds, experience, training and interests, but all have a commitment to the specialist nature of the work at the FCRT.

The average number of employees (excluding bank staff) was 72; this represents a full time equivalent of 52 staff. 20 Bank staff also worked during the year to cover recruitment gaps, sickness and absence.

New staff undertake mandatory training on subjects such as Equality & Diversity, Data Protection, Safeguarding, Manual handling and Health & Safety as part of their induction course. Other staff undertake training and development events throughout the year, varying from short 'bite size' development opportunities to longer courses resulting in a recognised qualification.

Federation membership of HETI places the Charity in a position to attract worldwide interest and allows staff to continue their specialist professional development in the field of equine therapy.

Staff also attend and represent the Charity at relevant professional conferences and meet regularly with organisations such as HETI (World) Congress, Natspec, Association of Colleges and Ofsted events.

Many of these events continued to be held virtually, due to the ongoing Covid restrictions.

### Fundraising and Public Relations

The Charity is grateful for the support of many who give so generously in a variety of ways.

The charity conducts all its fundraising activity in line with the Fundraising Regulator Code of Fundraising Practice and is pleased to confirm that it has received no complaints in relation to its fundraising activity over the course of the year.

Fundraising and donations provide important and much needed funds for improving facilities, enhancing the learning experience for beneficiaries and for providing equipment and resources for beneficiaries. The charity does not use the services of a professional fundraiser or commercial participator.

Members of the Public Relations Group and Local Supporters' Group are committed and innovative in their promotion and support of the work of the Charity. Fundraising continues through the generosity of many donors, individual and corporate, and through grant making Trusts. The Charity is most grateful for the welcome support and encouragement given by the local community.

### Acknowledgement

The Trustees greatly appreciate the efforts of all those members of staff who work hard to provide a specialist service for young people who are often otherwise overlooked. The workforce of horses is outstandingly patient, calm and people inclusive. The volunteers are a source of inspiration and support. The dedication of the staff rises above obstacles such as working outside in freezing conditions or wet weather, and particularly this year, in adapting to the rapidly changing conditions resulting from Covid.

# THE FORTUNE CENTRE OF RIDING THERAPY

## REPORT OF THE BOARD (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

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### FINANCIAL REVIEW

#### Review of financial position

The net movement in funds for the year was a deficit of £139,361 (2020 deficit: £17,052) as disclosed on page 14. The financial position of the Charity is shown in the balance sheet on page 15. This reflects the investment of £1,641,647 (2020 £1,689,217) in fixed assets used for charitable purposes taken from both restricted and unrestricted funds. The balance of free reserves invested in other assets is £443,397 (2020 - £537,188). The Restricted Funds held at 31st August 2021 amounted to £22,551, the detail of which is shown in note 14. Designated funds were £7,296 at 31st August 2021.

#### Significant Events During The Year - Covid-19

The centre has remained open, as covid restrictions continued during the year, and managed to continue many activities within the sites.

#### Plans for the future

Although the FCRT was unable to hold the main annual open day due to Covid, the number of applications rose. 12 new students joined in September 2020 and 3 in October 2020, giving a total intake of 15, with others placed on a waiting list. The FCRT has been able to raise its profile and work more closely with many local authorities as a result of more work and meetings being held online. Places for September 2022 are being filled swiftly.

#### Principal funding source

The principal funding sources for the Charity are the Education Skills Funding Agency and Local Authorities.

#### Reserves

The Charity holds reserves to provide working capital, protect against a reduction in income and enable it to take advantage of new opportunities. It aims for free reserves of around 3 months' operating expenditure. Although this reserve was approximately 2 months at 31st August 2021, the Trustees consider the current level to be adequate at this time.

#### Risk Management

The Charity's dependency on one key income source (Local Government Funding) is a major financial risk for the Charity. A key element in the management of financial risk is maintaining the quality of the education provision provided by the Charity, this is evidenced by the continued 'Good' rating from Ofsted (2016).

The Care Quality Commission (CQC) also carry out regular inspections; Lanfranco House and Robert House were inspected by the CQC in January 2019 and were awarded a 'good'. Wootton Hall Farm was inspected in October 2017 and was awarded an overall rating of 'good' with four individual grades of good and one rating of outstanding.

The Trustees have a risk management strategy that is updated following an annual review of the Risk Register. Review provides the opportunity to consider and assess new and/or emerging risks. Linked to the Risk Register is a Critical Incident Procedure in which high impact risks are considered and procedures identified to deal with incidents which may arise. Actions to mitigate risk are implemented through the Charity's policies and procedures and through staff and Trustee training.

# THE FORTUNE CENTRE OF RIDING THERAPY

## REPORT OF THE BOARD (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

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### Trustees' responsibilities statement

The Trustees (who are also directors of the charitable company for the purposes of company law) are responsible for preparing the Report of the Board and the Financial Statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare Financial Statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under the company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of the affairs of the Charity and of the incoming resources and application of resources by the Charity for that period. In preparing the financial statements, the Trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities Statement of Recommended Practice;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- prepare the financial statements on a going concern basis, unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping proper accounting records that show and explain the Charity's transactions, to disclose with reasonable accuracy at any time the financial position of the Charity, and to enable them to ensure that the financial statements comply with the Companies Act 2006.

They are also responsible for safeguarding the assets of the Charity and therefore for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Statement as to disclosure to our auditor

In so far as the Trustees are aware at the time of approving our Trustees' annual report:

There is no relevant information, being information needed by the auditor in connection with preparing their report, of which the group's auditors is unaware, and

The Trustees, having made enquiries of fellow trustees, have each taken steps that he/she is obliged to take as a trustee in order to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

**By order of the board of Trustees**

**Signed on behalf of the Trustees**



**The Lord Manners, Chairman of Trustees**

**Date:** 30th May 2022

# THE FORTUNE CENTRE OF RIDING THERAPY

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE FORTUNE CENTRE OF RIDING THERAPY

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### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE FORTUNE CENTRE OF RIDING THERAPY

#### Opinion on the financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the Charitable Company's affairs as at 31st August 2021 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of The Fortune Centre of Riding Therapy for the year ended 31 August 2021 which comprise the statement of financial activities (including the income and expenditure account), the balance sheet, the statement of cashflows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We remain independent of the Charitable Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

#### Conclusions related to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Charitable Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

#### Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Report and Financial Statements, other than the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.



# THE FORTUNE CENTRE OF RIDING THERAPY

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE FORTUNE CENTRE OF RIDING THERAPY

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Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated.

If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### Other Companies Act 2006 reporting

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Board, which includes the Directors' Report prepared for the purposes of Company Law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report, which is included in the Report of the Board, has been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the Charitable Company and its environment obtained in the course of the audit, we have not identified material misstatement in the Report of the Board.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion;

- adequate accounting records have not been kept by the Charitable Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

### Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Charitable Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Charitable Company or to cease operations, or have no realistic alternative but to do so.

# THE FORTUNE CENTRE OF RIDING THERAPY

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE FORTUNE CENTRE OF RIDING THERAPY

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### Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under the Companies Act 2006 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

#### *Extent to which the audit was capable of detecting irregularities, including fraud*

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We consider those laws and regulations that have a direct impact on the financial statements, such as the Companies Act 2006 and Charities Act 2011. In addition, we also considered the impact of the review procedures undertaken by The Care Quality Commission (CQC) and Ofsted.

We evaluated managements incentives and opportunity for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to inappropriate journal entries to manipulate financial results.

Procedures performed by the audit team included:

- Discussions with management and those charged with governance regarding consideration of known or suspected instances of non-compliance with laws and regulations and fraud;
- Obtaining an understanding of controls designed to prevent and detect irregularities;
- Reviewing minutes from trustee meetings for evidence of any fraud or non-compliance with laws and regulations;
- Communicating relevant laws and regulations and potential fraud risks to all engagement team members and remaining alert to any indicators of fraud or non-compliance with laws and regulations throughout the audit; and
- Assessing journal entries as part of our planned audit approach, with a particular focus on journal entries to key financial statement areas.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities for the audit of the financial statements is located at the Financial Reporting Council's ("FRC's") website at:

<https://www.frc.org.uk/auditorsresponsibilities>

This description forms part of our auditor's report.

# THE FORTUNE CENTRE OF RIDING THERAPY

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE FORTUNE CENTRE OF RIDING THERAPY

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### Use of our report

This report is made solely to the Charitable Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charitable Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charitable Company and the Charitable Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:

*David I Anson*

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David I'Anson (Senior Statutory Auditor)

For and on behalf of BDO LLP, statutory auditor

Southampton

30 May 2022

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127)



# THE FORTUNE CENTRE OF RIDING THERAPY

## STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 AUGUST 2021

	Notes	Unrestricted funds £	Designated funds £	Restricted funds £	Total funds 2021 £	Total funds 2020 £
<b>Income from</b>						
Donations, legacies and grants		22,415	-	2,000	24,415	36,022
<b>Charitable activities</b>						
Equine assisted therapy	2	2,577,064	-	-	2,577,064	2,280,386
<b>Other trading activities:</b>						
Fundraising events and activities		288	-	-	288	3,702
Hire of facilities		3,682	-	-	3,682.00	4,966
Investment income		1	-	-	1.00	176
<b>Total income</b>		<u>2,603,450</u>	<u>-</u>	<u>2,000</u>	<u>2,605,450</u>	<u>2,325,252</u>
<b>Expenditure on</b>						
Charitable activities	3	2,740,864	-	-	2,740,864	2,328,051
Raising funds and publicity		3,947	-	-	3,947	14,253
Investment management costs		-	-	-	-	-
<b>Total expenditure</b>		<u>2,744,811</u>	<u>-</u>	<u>-</u>	<u>2,744,811</u>	<u>2,342,304</u>
<b>Net (expenditure)/income</b>	6	(141,361)	-	2,000	(139,361)	(17,052)
<b>Reconciliation of funds</b>						
Funds brought forward		2,226,405	7,296	20,551	2,254,252	2,271,304
<b>Funds carried forward</b>	14	<u>2,085,044</u>	<u>7,296</u>	<u>22,551</u>	<u>2,114,891</u>	<u>2,254,252</u>

The statement of financial activities includes all gains and losses recognised in the year.

All incoming resources and resources expended derive from continuing activities.

# THE FORTUNE CENTRE OF RIDING THERAPY

## BALANCE SHEET

AS AT 31 AUGUST 2021

	Notes	£	2021	£	£	2020	£
<b>Fixed assets</b>							
Tangible assets	10			1,641,647			1,689,217
				<u>1,641,647</u>			<u>1,689,217</u>
<b>Current assets</b>							
Stock		2,190			2,190		
Debtors	11	250,749			87,980		
Cash at bank and in hand		574,195			753,750		
				<u>827,134</u>		<u>843,920</u>	
<b>Liabilities</b>							
Creditors: amounts falling due within one year	12	(353,890)			(278,885)		
<b>Net current assets</b>				473,244			565,035
<b>Net assets</b>				<u>2,114,891</u>			<u>2,254,252</u>
<b>Funds</b>	14						
<b>Unrestricted funds</b>							
General				2,085,044			2,226,405
Designated				7,296			7,296
				<u>2,092,340</u>			<u>2,233,701</u>
Total unrestricted funds				2,092,340			2,233,701
Restricted income funds				22,551			20,551
				<u>2,114,891</u>			<u>2,254,252</u>
<b>Total funds</b>				<u>2,114,891</u>			<u>2,254,252</u>

These financial statements have been prepared in accordance with the special provisions applicable to small companies and constitute the annual accounts required by the Companies Act 2006 and are for circulation to the members of the company.

The notes on pages 17 to 26 form part of these accounts.

Approved by the Board of Trustees, authorised for issue and signed on their behalf by;

*John Manners*

**The Lord Manners**  
**Chairman of the Trustees**

**Date:** 30th May 2022

*Virginia Newsom*

**Virginia Newsom**  
**Trustee and Chairman of the Finance & General Purposes Committee**

**Date:** 30th May 2022

**Company number 3031713**

# THE FORTUNE CENTRE OF RIDING THERAPY

## STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2021

	Notes	2021 £	2020 £
Cash flow from operating activities	19	(126,390)	47,155
Cash flow from investing activities			
Payments to acquire tangible fixed assets		(53,166)	(2,169)
Investment income		1	176
Net cash flow used in investing activities		(53,165)	(1,993)
Net decrease in cash and cash equivalents		(179,555)	45,162
Cash and cash equivalents at 1 September		753,750	708,588
Cash and cash equivalents at 31 August		574,195	753,750

The Charitable Company has no debt and hence a separate reconciliation of net debt has not been prepared.

# THE FORTUNE CENTRE OF RIDING THERAPY

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

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### 1 Accounting policies

The Fortune Centre of Riding Therapy is a charitable company limited by guarantee not having share capital and is incorporated in England and Wales. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £10 per member of the charity. The address of the registered office is given in the reference and administration information on page 1 of these financial statements.

The following principal accounting policies have been applied:

#### (a) Basis of preparation

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), (effective 1 January 2019), Section 1A of FRS 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland, and the Companies Act 2006.

#### (b) Going Concern

The financial statements are prepared on a going concern basis. The Statement of Financial Activities on page 14 shows a deficit for the year and the Balance Sheet on page 15 shows a decreased net current assets position year on year, although positive at 31st August 2021. Trustees have reviewed financial projections for the period to August 2023, taking into account their best estimate of student numbers for the 2021/22 and 2022/23 academic years, along with any actions that would be needed should actual numbers differ from these estimates, and consider there is a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. For this reason the Board continues to adopt the 'Going Concern' basis in preparing the Financial Statements.

The accounts are presented in sterling which is the functional currency of the charity and rounded to the nearest £.

#### (c) Income

All income is recognised when the charity is entitled to the income, any performance conditions attached to the items of income have been met, there is sufficient certainty of receipt and so it is probable that the income will be received, and the amount can be measured reliably. No expenses are netted off against income. Any recoverable gift aid is included under the income heading to which it relates.

Donations and grants are included in the statement of financial activities when receivable by the charity. Grants, where entitlement is not conditional on the delivery of specific performance by the Charity, are recognised when the Charity becomes unconditionally entitled to the grant. Legacies are included once the charity has been notified of the legacy and the amount of the legacy can be determined with reasonable accuracy.

No amounts are included in the financial statements for services donated by volunteers. The Trustees' Annual Report contains more information about their very useful contribution.

# THE FORTUNE CENTRE OF RIDING THERAPY

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

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### 1 Accounting policies (continued)

#### (d) Investment income

Investment income is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest or dividend paid or payable.

#### (e) Expenditure

Expenditure is recognised on an accruals basis as soon as there is a legal or constructive obligation committing the charity to the expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure includes any VAT which cannot be fully recovered.

Fundraising costs comprise the costs associated with attracting voluntary income and the costs of trading for fundraising purposes.

Charitable expenditure comprises those costs incurred by the Charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

All costs are allocated between the expenditure categories of the Statement of Financial Activities on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly, and are apportioned on an appropriate basis.

Support costs are the cost of activities which assist the work of the charity but do not undertake charitable activities. Support costs include office and governance costs.

#### (f) Operating leases

Rentals payable under operating leases are charged to the Statement of Financial Activities over the period in which the cost is incurred on a straight line basis.

#### (g) Pension costs

The Charity contributes to a group pension plan and a work based pension plan in which the benefits are directly determined by the value of the contributions paid in respect of each member. Accordingly, the charge in the Statement of Financial Activities for the year represents the amount of contributions payable to the pension schemes in respect of the accounting year.

#### (h) Tangible assets

Individual assets costing £500 or more are capitalised at cost and depreciation is provided on the straight line method to write off the cost of all tangible fixed assets, except for freehold land. Assets under construction are not depreciated until they are brought into use. It is calculated at the following rates:

Freehold buildings	2% to 10% per annum
Plant and equipment	20% to 33% per annum
Motor Vehicles	20% per annum
Horses	50% per annum

# THE FORTUNE CENTRE OF RIDING THERAPY

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

### 1 Accounting policies (continued)

#### (i) Investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price.

All gains and losses are taken to the Statement of Financial Activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and their opening value or their purchased value if acquired subsequent to the first day of the financial year.

Unrealised gains and losses are calculated as the difference between the fair value at the year end and the carrying value.

#### (j) Stock

Stock relates to student uniform and is included at the lower of cost or net realisable value.

#### (k) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discount due.

#### (l) Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit account or similar.

#### (m) Fund accounting

Unrestricted funds are the general funds of the charity and are expendable at the discretion of the trustees in furtherance of the objects of the charitable company. Designated funds are unrestricted funds set aside at the discretion of the trustees for specific purposes.

Restricted income funds represent grants and donations received that can only be used for the particular purpose stipulated by the donor or through the terms of an appeal.

#### (n) Judgements and estimates

The only items subject to judgements and estimates are donated goods and depreciation.

### 2 Incoming resources from charitable activities

	2021 £	2020 £
<b>Equine Facilitated Education and Therapy</b>		
FETH Course and Associates	2,554,351	2,210,353
Other fees and income	22,713	70,033
	<u>2,577,064</u>	<u>2,280,386</u>

### 3 Expenditure on charitable activities

	2021 Unrestricted £	2021 Restricted £	2021 Total £	2020 Total £
<b>FETH Course and other activities</b>				
Direct costs	2,687,840	-	2,687,840	2,278,028
Support costs (note 4)	53,024	-	53,024	50,023
	<u>2,740,864</u>	<u>-</u>	<u>2,740,864</u>	<u>2,328,051</u>

# THE FORTUNE CENTRE OF RIDING THERAPY

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

### 4 Support costs

	Charitable activities £	Governance costs £	2021 £	2020 £
Staff costs	-	20,020	20,020	17,749
Bank charges	927	-	927	1,111
Telephone	17,627	-	17,627	17,051
Printing, postage and stationery	14,450	-	14,450	13,778
Trustees' expenses	-	-	-	334
	<u>33,004</u>	<u>20,020</u>	<u>53,024</u>	<u>50,023</u>

2020 Split:

Charitable activities	31,940
Governance costs	<u>18,083</u>
	<u>50,023</u>

### 5 Governance costs

	Charitable activities £	Governance costs £	2021 £	2020 £
Support costs (see note 4)	-	20,020	20,020	18,083
Audit fees	-	15,000	15,000	7,389
Other professional fees	3,757	-	3,757	1,426
	<u>3,757</u>	<u>35,020</u>	<u>38,777</u>	<u>26,898</u>

### 6 Net Expenditure for the year

	2021 £	2020 £
This is stated after charging:		
Depreciation of fixed assets	100,735	118,805
Auditors' remuneration - audit	<u>15,000</u>	<u>7,389</u>

### 7 Information regarding employees

	2021 £	2020 £
Wages and salaries	1,667,540	1,556,942
Employer's national insurance	127,668	105,071
Defined contribution pension scheme costs	53,826	40,816
	<u>1,849,034</u>	<u>1,702,829</u>



# THE FORTUNE CENTRE OF RIDING THERAPY

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

### 7 Information regarding employees (continued)

The average head count (number of persons employed) by the charity, excluding bank staff during the year was 72 (2020: 75). The Full Time Equivalent is 52 (2020: 53). Bank staff are also used from time to time, 20 were active during the year at a cost of £105,844 (2020: 30 and £126,584).

No employee earns in excess of £60,000 per annum.

Further to the restructuring of the organisation, no additional redundancies were required in the 2020/21 financial year.

The key management personnel of the charity comprises the Trustees, the FCRT Principal, the Assistant Principal and the Head of Finance. The total employees benefits of the key management personnel of the charity were £151,197 (2020: £142,275).

### 8 Pension costs

The Charity contributes to a group stakeholder pension plan (closed to new entrants from 2014) and a work based pension plan paid at the current statutory required rates. The pension costs charge represents contributions payable by the Charity and amounted to £53,826 (2020: £40,816). At 31st August 2021, £7,027 was owing in respect of pension contributions (2020 £10,600).

### 9 Taxation

The charity is exempt from tax on income and gains to the extent these are applied to its charitable objects.

### 10 Tangible fixed assets

	Freehold land and buildings	Plant and equipment	Motor Vehicles	Horses	Total
	£	£	£	£	£
<b>Cost</b>					
At 1 September 2020	2,918,925	831,637	134,040	63,415	3,948,017
Additions	-	44,665	-	8,500	53,165
Disposals	-	-	(18,165)	(7,850)	(26,015)
At 31 August 2021	2,918,925	876,302	115,875	64,065	3,975,167
<b>Depreciation</b>					
At 1 September 2020	1,289,255	778,511	127,619	63,415	2,258,800
Charge for the year	58,866	35,323	5,838	708	100,735
Depn on Disposals	-	-	(18,165)	(7,850)	(26,015)
At 31 August 2021	1,348,121	813,834	115,292	56,273	2,333,520
<b>Net book value</b>					
At 31 August 2021	1,570,804	62,468	583	7,792	1,641,647
At 31 August 2020	1,629,670	53,126	6,421	-	1,689,217

All fixed assets are held for direct charitable purposes.

# THE FORTUNE CENTRE OF RIDING THERAPY

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

### 11 Debtors

	2021 £	2020 £
Trade debtors	210,273	53,362
Prepayments and accrued income	40,476	34,618
	<u>250,749</u>	<u>87,980</u>

All amounts shown under debtors fall due for payment within one year.

### 12 Creditors: amounts falling due within one year

	2021 £	2020 £
Trade creditors	54,066	21,106
Taxes and social security costs	30,545	27,478
Accruals and deferred income	269,279	230,301
	<u>353,890</u>	<u>278,885</u>

Accruals and deferred income includes student income received in advance for the 2021/22 year totalling £14,009 (2020: £78,754).

### 13 Operating lease commitments

As at 31 August 2021 the charity had annual commitments under non-cancellable operating leases as follows:

	2021 Motor Vehicles £	2021 Office Equipment £	2021 Total £	2020 Total £
Falling due within one year	4,189	6,085	10,274	6,085
Falling due in two to five years	16,757	10,275	27,032	16,360
Over five years	-	-	-	-
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>

# THE FORTUNE CENTRE OF RIDING THERAPY

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

14 Funds	At 1 September 2020	Income	Expenditure	Transfers between funds	Net investment gains	At 31 August 2021
	£	£	£	£	£	£
<b>Unrestricted funds</b>						
General fund	2,226,405	2,603,450	(2,744,811)	-	-	2,085,044
Designated funds:						
Promotional DVD and Marketing	7,296	-	-	-	-	7,296
General and designated funds	2,233,701	2,603,450	(2,744,811)	-	-	2,092,340
Investment revaluation reserve	-	-	-	-	-	-
	2,233,701	2,603,450	(2,744,811)	-	-	2,092,340
<b>Restricted funds</b>						
McNaught Roof	6,000	-	-	-	-	6,000
IT facilities	392	-	-	-	-	392
Weekly Riding Therapy	3,092	-	-	-	-	3,092
Other	11,067	2,000	-	-	-	13,067
	20,551	2,000	-	-	-	22,551
<b>TOTAL FUNDS</b>	2,254,252	2,605,450	(2,744,811)	-	-	2,114,891

# THE FORTUNE CENTRE OF RIDING THERAPY

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

14 Funds (continued) (comparative)	At 1 September 2019	Income	Expenditure	Transfers between funds	Net investment movement	At 31 August 2020
	£	£	£	£	£	£
<b>Unrestricted funds</b>						
General fund	2,250,473	2,312,036	(2,336,104)	-	-	2,226,405
Designated funds:						
Promotional DVD and Marketing	7,296	-	-	-	-	7,296
General and designated funds	2,257,769	2,312,036	(2,336,104)	-	-	2,233,701
Investment revaluation reserve	-	-	-	-	-	-
	2,257,769	2,312,036	(2,336,104)	-	-	2,233,701
<b>Restricted funds</b>						
McNaught Roof	6,000	-	-	-	-	6,000
IT facilities	1,376	-	(984)	-	-	392
Weekly Riding Therapy	3,470	3,558	(3,936)	-	-	3,092
Other	2,689	9,658	(1,280)	-	-	11,067
	13,535	13,216	(6,200)	-	-	20,551
<b>TOTAL FUNDS</b>	<b>2,271,304</b>	<b>2,325,252</b>	<b>(2,342,304)</b>	<b>-</b>	<b>-</b>	<b>2,254,252</b>

The IT facilities fund relates to funds raised towards the construction and equipping of Peter's Box, the new IT classroom at Avon Tyrrell.

### 15 Analysis of net assets between funds

	Unrestricted funds £	Designated funds £	Restricted funds £	Total funds £
<b>31st August 2021</b>				
Tangible fixed assets	1,641,647	-	-	1,641,647
Net current assets	443,397	7,296	22,551	473,244
	2,085,044	7,296	22,551	2,114,891
<b>31st August 2020</b>				
Tangible fixed assets	1,689,217	-	-	1,689,217
Net current assets	537,188	7,296	20,551	565,035
	2,226,405	7,296	20,551	2,254,252

# THE FORTUNE CENTRE OF RIDING THERAPY

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

### 16 Related Party transactions

None of the charity Trustees were paid any remuneration or received any other benefits from employment with the charity in the year (2020: £nil). Additionally, no expenses were paid within the year (2020: £334 to 1 Trustee).

During the year the charity rented fields for grazing at a cost of £1,070 (2020: £1,070) from Lord Manners, the Chairman of the Trustees. There were no amounts owing at the end of the financial year.

With the exception of the above, no Trustee or other person related to the Charity had any personal interest in any contract or transaction entered into by the Charity during the accounting period.

### 17 National Lotteries Charities Board

During 2000, the Charity was awarded a further lottery grant of £300,000 towards the cost of rebuilding and refurbishing Wootton Hall Farm (FETH course student accommodation). The Charity must not dispose of this asset, nor use it as security for a loan or any other financial purpose, without the prior written permission of the NLCB. As per the terms of the grant, this restriction shall be in force for 80 years from the date of acquisition.

### 18 Financial instruments

The charity's financial instruments may be analysed as follows:

	2021 £	Restated 2020 £
<b>Financial assets</b>		
Financial assets measured at amortised cost	<u>784,468</u>	<u>807,112</u>
<b>Financial liabilities</b>		
Financial liabilities measured at amortised cost	<u>68,075</u>	<u>99,860</u>

Financial assets measured at amortised cost comprise of cash, trade debtors and other debtors.

### 19 Reconciliation of net (Expenditure)/Income to net cash flow from operating activities

	2021 £	2020 £
<b>Net expenditure for the year</b>	<b>(139,361)</b>	<b>(17,052)</b>
Investment income	-	(176)
Depreciation of fixed assets	100,735	118,805
(Gains) on investments	-	-
(Profit) on disposal of fixed assets	-	-
Donated assets	-	-
Increase in stock	-	-
(Increase) in debtors	(162,769)	(6,210)
(Decrease) in creditors	75,005	(48,212)
<b>Net cash flow (used in)/from operating activities</b>	<b><u>(126,390)</u></b>	<b><u>47,155</u></b>

**THE FORTUNE CENTRE OF RIDING THERAPY**  
**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

**FOR THE YEAR ENDED 31 AUGUST 2021**

**20 Comparative Statement of Financial Activities**

	Unrestricted funds	Designated funds	Restricted funds	Total funds 2020
	£	£	£	£
<b>Income</b>				
Donations and grants	22,806	-	13,216	36,022
<b>Charitable activities</b>				
Equine assisted therapy	2,280,386	-	-	2,280,386
<b>Other trading activities:</b>				
Fundraising events and activities	3,702	-	-	3,702
Hire of facilities	4,966	-	-	4,966
Investment income	176	-	-	176
<b>Total income</b>	<b>2,312,036</b>	<b>-</b>	<b>13,216</b>	<b>2,325,252</b>
<b>Expenditure</b>				
Charitable activities	2,321,851	-	6,200	2,328,051
Raising funds				
Fundraising and publicity	14,253	-	-	14,253
Investment management costs	-	-	-	-
<b>Total expenditure</b>	<b>2,336,104</b>	<b>-</b>	<b>6,200</b>	<b>2,342,304</b>
<b>Net Income/(expenditure) before gains and losses on investments</b>	<b>(24,068)</b>	<b>-</b>	<b>7,016</b>	<b>(17,052)</b>
Net movement on disposal of investments	-	-	-	-
<b>Net Income/(Expenditure) for the year and movement in funds</b>	<b>(24,068)</b>	<b>-</b>	<b>7,016</b>	<b>(17,052)</b>
<b>Reconciliation of funds</b>				
Funds brought forward	2,250,473	7,296	13,535	2,271,304
<b>Funds carried forward</b>	<b>2,226,405</b>	<b>7,296</b>	<b>20,551</b>	<b>2,254,252</b>