

**Community Links Bromley**  
**A Company Limited by Guarantee**

**Report and Unaudited Financial Statements**  
**Year ended 31 March 2024**

Charity Registration No. 1045255  
Company Registered in England No. 3020127

## **Community Links Bromley**

**Status:** Charity registration no. 1045255  
Company Registration no. 3020127

**Registered Office:** Community House,  
South Street,  
Bromley,  
Kent  
BR1 1RH

**Trustees:** Byron Johnson Brown  
Paul Cosgrave  
Luke Hallard  
Elliot Marc Lewis  
Tadeusz Peter Dabrowski  
Janet Tibbalds  
Leigh Gallagher  
Heather Wills (Appointed 2024)  
Liz Poulter (Appointed 2024)  
Biral Joshi (Appointed 2024)

**Secretary:** Christopher W. Evans

**Independent examiner:** Dunstanette Kuti  
Community Action Sutton,  
Granfers Community Centre,  
73-79 Oakhill Road,  
Sutton,  
Surrey, SM1 3AA

## **Community Links Bromley**

### **Trustees' Report for the year ended 31 March 2024**

#### **Report of the Trustees**

The Trustees have pleasure in presenting their Annual Report and Accounts for the year end 31 March 2024. This is also a Directors' Report required by Companies Act.

#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

##### **Structure**

Community Links Bromley is a registered charity and a company limited by guarantee, registered in England and governed by a Memorandum and Articles of Association. This identifies the company as a second-tier support organisation for the local voluntary, community and social enterprise sector. It was founded in 1965 and incorporated in 1995.

Community Links Bromley's purpose is to support, promote and facilitate the development of a strong, diverse, confident and effective voluntary and community sector in the London Borough of Bromley, in ways which will enable the sector to improve the quality of life for people and their communities.

As an organisation we are committed to providing inclusive and accessible services based on the identifiable needs of the local voluntary and community organisations and recognising the value of volunteering.

The charity's objectives and its principal activities include the following:

- To promote any charitable purposes for the benefit of the community in Bromley
- Organise and support co-operation between voluntary and statutory sectors in Bromley.
- Provide information, advice, training and other services to voluntary organisations locally.

Community Links Bromley is affiliated with the National Association for Voluntary and Community Action (NAVCA). The charity is also a member of the National Council for Voluntary Organisations and London Plus.

##### **Governance and Management**

Governance of the charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Articles of Association. Trustees are formally elected at the Annual General Meeting (AGM) with additional Trustees co-opted by the Trustee Board during the year, as appropriate, with formal election at the following AGM.

Trustees now have 4 years terms according to the amendments agreed recently by members. They are required to stand down but may be elected for a further term if the other Trustees consider it desirable in the interests of the Board and charity.

The Trustee Board includes the positions of Chair, Vice Chair and Treasurer and consists of a maximum of twelve Trustees.

## **Community Links Bromley**

### **Trustees' Report for the year ended 31 March 2024**

The Trustees who served during the year were as follows:

Janet Tibbalds – Chair	Luke Hallard
Paul Cosgrave – Vice Chair	Leigh Gallagher
Tadeusz (Peter) Dabrowski – Treasurer	Heather Wills (Appointed 2024)
Elliot Lewis	Liz Poulter (Appointed 2024)
Byron Johnson Brown	Biral Joshi (Appointed 2024)

### **Organisational Structure and Decision Making**

The charity is controlled by the Board of Trustees which is independent. Board members receive no remuneration for their involvement. Day-to-day operations are conducted by full and part-time staff, led by a Chief Executive. The Trustee Board held six meetings during the year, including an AGM. Trustees specify the level of delegated responsibility of staff.

### **RISK MANAGEMENT**

The Trustees review the major risks the charity faces and believe that maintaining a sufficient level of reserves will provide sufficient resources in the event of adverse conditions. The Trustees are systematically reviewing policies and processes which contribute to mitigating the significant risks.

These measures, combined with income maximisation and income diversification means that the overall financial position of the charity remains as sound as can be expected in the current financial climate.

### **STATEMENT OF PUBLIC BENEFIT**

The objectives and activities and achievement and performance sections of this report clearly set out the activities which the charity undertakes for the public benefit. The Trustees confirm that they have complied with the duty to have due regard to public benefit guidance published by the Charity Commission in determining the activities undertaken by the charity.

### **ACHIEVEMENTS AND PERFORMANCE**

Despite the changed context within which we have operated our focus remains unchanged. To support, promote and facilitate the development of a strong, diverse and effective voluntary and community sector in Bromley, we manage and co-ordinate a number of different activities. They include:

- a) Information, advice and guidance
- b) Funding and investment
- c) Volunteering

- d) Strategic partnership
- e) Strategic voice

#### **Information, advice and guidance**

We provide the sector with information, advice and guidance to build capacity and support its important role within the community. This includes regular news updates, the distribution of a weekly electronic information bulletin, and the provision of a dedicated website for the sector.

We remain committed to growing our audience across all communication platforms and we are pleased to report that we have achieved growth on Twitter (X), Instagram, Facebook and LinkedIn.

We provided training and support, particularly for smaller and newly formed groups, on a range of topics including governance and trustee support, creating constitutions, writing funding applications, cyber security and advertising their services.

#### **Achievements include:**

- Direct support accessed by 330 unique organisations, a 14.98% increase on the previous year.
- Social media reach continues to grow.
- Website accessed by 29,278 visitors.
- Simply Connect Bromley accessed by 40,000 visitors.
- Training and capacity building.
- 13 briefings/seminars and workshops delivered.

#### **Funding and Investment**

Our funding work remains important to ensuring that the sector continues to thrive in Bromley. We undertake horizon scanning and signposting to ensure the sector receives timely information about funding opportunities; provide advice on bid-writing and references for local organisations to fundraising organisations; as well as leading on and facilitating sector-wide bids to attract and secure inward investment into the Borough.

This year, we worked on several collaborative bids, hosted workshops on different funding streams, promoted opportunities and advised charities on their bids.

This resulted in new investment to the sector from 17 different funders that we are aware of including: The National Lottery Community Fund, BBC Children in Need, City Bridge Trust, London Youth, Henry Smith Charity, Trust for London, Sport England, The Clothmakers Foundation, The Mercers' Charitable Foundation and The Co-operative Group.

Much of this work is driven by collaborative partnership work and so we are grateful for the support of Transform Bromley Borough (TBB), South East London Community Energy (SELCE), St Edward's Mottingham and the London Borough of Bromley.

We continue to be the Local Trusted Organisation (LTO or accountable body) for the Mottingham Big Local Refocused project. This enables the community to access funding from the Big Lottery Fund to develop and support projects and interventions which meet community priorities.

Achievements include:

- Worked in partnership on 4 collaborative funding bids.
- Supported 27 unique bids with a 75% success rate with six unique funders (Greater London Authority, Children in Need, The Innovation Fund, National Lottery Community Fund, City Bridge Trust and London Youth).
- Secured £199,520 new investment into local organisations. We are on track to exceed target of £1.2 million investment into the Borough during the life of the contract, with £1,136,000 secured to date.
- Management of £764,298 bids to the Innovation Fund applications via our Awards Force Platform (2023-24).
- Instrumental in the development of the *King's College Hospital NHS Foundation Trust - Volunteering without barriers* application for £550,000.

**Volunteer Support**

Our service continues to encourage volunteering and support volunteering involving organisations. We operate the volunteer centre for the borough. This provides practical advice and guidance on all aspects of volunteering; raises awareness of the benefits of volunteering; provides a database of current volunteering opportunities and a volunteer online portal and phone line for people looking to volunteer.

This year has seen the development of our outreach, and our Volunteer Fairs continue to prove popular both with volunteer involving organisations offering opportunities and with prospective volunteers. Our showcase event at the Glades was particularly well received, attracting 16 organisations and over 100 individuals seeking volunteering opportunities. The central location, Saturday timing, and open space at the Glades were all well-received. Attendees were particularly impressed by the diverse range of organisations present. We want to thank The Glades for their generous support with this event.

Achievements include:

- Our brokerage service continues to achieve a high placement rate with an average 38% individuals registered with us placed with an organisation.
- Worked with 43 organisations to promote active volunteering opportunities

- Distribution of 24 volunteer opportunities newsletters to 987 volunteers registered with the centre
- Hosted four Volunteer Managers Network meetings
- Delivered three volunteer management training courses
- Three hosted/coordinated Volunteering Fairs at Orpington, The Walnut Centre, in Penge, Queen Adelaide Community Centre, and in Mottingham, Mottingham Library.
- A partner to £550,000 bid for The Volunteering for Health fund led by King's College Hospital NHS Foundation Trust.

### **Strategic Partnership and Voice**

As a service we strive to facilitate and develop the voluntary sector role in strategic partnerships throughout the borough and local NHS. In part this is achieved by ensuring that the sector is represented by the Voluntary Sector Strategic Network ('VSSN'), a network of organisations for engagement and influencing key borough and multi-borough partnerships and at local forums and boards.

We also strive to use member intelligence and knowledge to influence policy and practice.

During the year we:

- Undertook research into the State of the Voluntary Sector in Bromley.
- Worked with the Alliance and VSCE Director to shape the Charter for the Sector/ICS. This is covered elsewhere in this report.
- Worked in partnership with Councils for Voluntary Service (CVS) across the SE London ICS areas to map provision and impact. Collectively we produced a report that constitutes an analysis of the current levels of diverse provision within the Voluntary, Community and Social Enterprise (VCSE) sector across the six SE London Boroughs, identifying areas for potential collaboration and growth. (see case study below).
- Made representation and a submission to influence and shape the South East London Integrated Care System (ICS) Joint Forward Plan and Bromley Local Care Partnership Strategy
- Played a constructive role in collaborating with the Council, MyTime Active, Flock, Your Bromley and other partners in the successful delivery of the High Street Lates Festival of Sport and Wellbeing in July. This included being a member of the Event Officer recruitment panel, contacting voluntary groups to participate and active promotion on social media.
- Led the debate on digital inclusion in the Borough hosting a cross-sector workshop with representatives from Virgin Media, the London Borough of Bromley and the Head of Digital Programmes, SEL ICS presented along with exemplars from the voluntary sector.

Provided sector representation and voice on:

- Health and Wellbeing Board
- Adults Safeguarding Board
- Borough Resilience Forum
- Borough Partnership
- Bromley Business Partnership
- The Borough Equalities Partnership Board
- Joint Strategic Needs Assessment Steering Group

Community Links hosts Tal Rosenzweig, Director of Voluntary Sector Collaboration & Partnerships (SE London ICS). She reports to the South East London Voluntary Sector Alliance, which brings together the Voluntary, Community and Social Enterprise (VCSE) sector across the area.

She has been instrumental in driving key initiatives and securing substantial funding to support the sector across the area. Despite financial challenges, she has continued to leverage funding to sustain sector activities and has worked on providing free or reduced-rate access to NHS estates for VCSEs.

She has led on the development and implementation of the SEL VCSE Charter, secured £600,000 for capacity building ensuring grassroots organisations receive the support they need, and £130,000 for strategic representation.

The charter/memorandum focuses on four key areas of change:

- The sector as an equitable strategic partner
- Sustainable and fair funding
- Reducing bureaucracy and supporting sector's innovation
- Strengthening the sector's infrastructure

The work Tal, the Alliance and ICS have been carrying out in South East London, and the development of the charter, is attracting a lot of attention across the country and as a result Tal presented to NAVCA's health & wellbeing forum in August. This resulted in a number of people from ICSs across the country asking for a follow up conversation to support with their systems undertaking similar work.

Additionally, Tal has led the VCSE Alliance in setting strategic priorities, enhancing internal structures, and developing a cohesive brand identity. She has also overseen the completion of a comprehensive SEL mapping report, contributed to widening participation in the health and care workforce, and supported the development of a Creative Health Impact Tool to measure the benefits of creative activities on health and wellbeing. Their efforts in



organizing community events further demonstrate their commitment to fostering community engagement and collaboration.

Achievements include:

- Worked with ICB executives to secure and allocate funding across boroughs for 2024-25 resulting in £600,000 for capacity building support for grassroots VCSEs across South East London.
- Collaborated with 6 CVSs, grassroots VCSEs, and Place executive leads to develop funding guidelines.
- Secured £130,000 for VCSE strategic representation and identified key spaces for VCSE involvement.
- Progressed free/reduced rate access to NHS estates for VCSEs and explored broader community access.

## **FINANCIAL REVIEW**

We are a lean organisation and continue to work hard to keep costs within budgets at a time of growing cost pressures. At the same time, we have also worked hard to secure external investment to support the delivery of services to our sector. As highlighted above, this work resulted in substantial investment in the Mottingham area, as well investment from the GLA; the Innovation Fund and SGN to develop and deliver other projects.

We continue to obtain our core funding from the London Borough of Bromley. However, we remain committed to diversifying our sources of funding and are pleased that this year we secured funds from eight different funding sources. It is essential to recognise that the core funding enabled us to secure 82% of our funding in 2023/24 from other sources. Overall income increased from £702,121 to £859,412.

As a service, we are extremely aware of the financial pressures experienced by our funders and, as such, the trustees want to thank our core funders, the London Borough of Bromley, for their continued support.

The strategy of the organisation continues to be to seek core funding from the local authority and to enable on-going development through project funding from large funders such as the Big Lottery and charitable trusts.

Our aim is to ensure that we can give confidence to stakeholders that the charity's finances are being well managed.

### **Income Resource**

Income for the year was £859,412.

### **Resources Expended**

Expenditure during the fiscal year was £849,367.

## **Summary Position**

Our position at the end of the year showed net income of £10,045.

## **Reserves**

The Unrestricted Reserves carried forward of £165,023 represents an increase on the previous year (£152,153) and show that the Trustees' plans set out in previous Annual Reports to increase our reserves are on target.

## **Investment Policy**

Community Links Bromley continues its practice of prudently maximising all potential sources of revenue by keeping under review its banking arrangements and interest rates on a regular basis.

## **Reserves Policy**

The levels of reserves held are regularly reviewed to ensure the charity is able to meet its obligations. A target of three months costs running costs has been set. We are pleased to have achieved this figure.

## **FUTURE DEVELOPMENTS**

Our financial performance over recent years has allowed the organisation to build our reserves to a healthy level. We will continue to build on this sound foundation.

Key developments planned for the year ahead include:

- Develop and agree an ambitious 5-year Strategic Development Plan
- Prepare systems and evidence to obtain NAVCA Local Infrastructure Organisation Quality Accreditation – The LIQA
- Continue to grow and diversify income streams
- Publish our State of the Sector Bromley Report and develop an implementation action plan
- To review our membership model and strive to create an organisation providing clear representation for the sector.
- Continue to develop our service model to “Create a Culture of Opportunity” for the sector and volunteers.

## **MEMBERS' LIABILITY**

The Trustees of the company guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up.

## **STATEMENT OF TRUSTEES' RESPONSIBILITIES**

Charity law required the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the surplus or deficit for that period. In preparing those financial statements, the Trustees are required to:


- Select suitable accounting policies and then apply them consistently

- Make judgements and estimates that are reasonable and prudent
- Prepare financial statements on the going concern basis unless it is inappropriate to assume that the charity will continue in business.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud or other irregularities.

This report has been prepared in accordance with the Statement of Recommended Practice, 'Accounting and Reporting by Charities (SORP FRS 102)', and in accordance with the special provisions of section 419(2) of the Companies Act 2006 relating to small entities.

This report was approved by the Board of Trustees on 13/12/2024 and signed on its behalf:

.....

**Janet Tibbalds, Chair**

## Community Links Bromley

### Independent Examiner's Report to the Trustees of Community Links Bromley

I report to the charity trustees on my examination of the accounts of the company for the year ended 31 March 2024 which are set out on pages 13 to 27.

#### Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.


#### Independent examiner's statement

Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of Association of Chartered Certified Accountant, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

  
Dunstanette Kuti FCCA MCSE  
Community Action Sutton,  
Granfers Community Centre,  
73-79 Oakhill Road,  
Sutton, Surrey, SM1 3AA

Date: 16/12/24

Community Links Bromley

Statement of financial activities (incorporating an income and expenditure account)  
For the year ended 31 March 2024

	Note	Unrestricted £	Restricted £	2024 Total £	Unrestricted £	Restricted £	2023 Total £
Income from:							
Donations and legacies	2	-	672,131	672,131	-	488,108	488,108
Charitable activities							
Support to the voluntary sector	3	163,298	7,839	171,137	160,806	50,297	211,103
Investment Income		16,144	-	16,144	2,910	-	2,910
<b>Total income</b>		<b>179,442</b>	<b>679,970</b>	<b>859,412</b>	<b>163,716</b>	<b>538,405</b>	<b>702,121</b>
Expenditure on:	4						
Raising funds		11,066	-	11,066	17,234	-	17,234
Charitable activities							
Information, advice and guidance		80,372	18,738	99,110	48,880	70,010	118,890
Funding and investment		4,085	540,264	544,349	215	318,789	319,004
Volunteering		37,647	7,033	44,680	34,220	-	34,220
Strategic partnership and voice		34,040	116,122	150,162	13,437	70,441	83,878
<b>Total expenditure</b>		<b>167,210</b>	<b>682,157</b>	<b>849,367</b>	<b>113,986</b>	<b>459,240</b>	<b>573,226</b>
<b>Net income / (expenditure) for the year</b>	5	<b>12,232</b>	<b>(2,187)</b>	<b>10,045</b>	<b>49,730</b>	<b>79,165</b>	<b>128,895</b>
Transfers between funds		656	(656)	-	-	-	-
<b>Net movement in funds</b>	15	<b>12,888</b>	<b>(2,843)</b>	<b>10,045</b>	<b>49,730</b>	<b>79,165</b>	<b>128,895</b>
Reconciliation of funds:							
Total funds brought forward		152,135	249,042	401,177	102,405	169,877	272,282
<b>Total funds carried forward</b>		<b>165,023</b>	<b>246,199</b>	<b>411,222</b>	<b>152,135</b>	<b>249,042</b>	<b>401,177</b>

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above.  
Movements in funds are disclosed in Note 16 to the financial statements.

# Community Links Bromley

## Balance sheet

Company no. 3020127

As at 31 March 2024

	Note	£	2024 £	2023 £
<b>Fixed assets:</b>				
Tangible assets	10		437	520
			437	520
<b>Current assets:</b>				
Debtors	11	183,281	147,076	
Cash at bank and in hand		551,145	395,825	
		734,426	542,901	
<b>Liabilities:</b>				
Creditors: amounts falling due within one year	12	323,641	142,244	
<b>Net current assets / (liabilities)</b>			410,785	400,657
<b>Total assets less current liabilities</b>			411,222	401,177
<b>Total net assets / (liabilities)</b>	14		411,222	401,177
<b>The funds of the charity:</b>	15			
Restricted income funds			246,199	249,042
Unrestricted income funds:				
General funds		165,023	152,135	
<b>Total unrestricted funds</b>			165,023	152,135
<b>Total charity funds</b>			411,222	401,177

For the year ending 31 March 2024 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

### Trustees' Responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476
- The trustees acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements, which have been prepared in accordance with the special provisions relating to the small companies regime within Part 15 of the Companies Act 2006 and in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), were approved by the Board ..... and signed on its behalf by:

Name.....

Trustee

P. Cosgrave  
P. S. COSGRAVE

Community Links Bromley

Statement of cash flows

For the year ended 31 March 2024

	Note	2024 £	£	2023 £	£
Cash flows from operating activities	16				
Net cash provided by / (used in) operating activities			155,976		6,402
Cash flows from investing activities:					
Purchase of fixed assets		(656)		-	
Net cash provided by / (used in) investing activities			(656)		-
Change in cash and cash equivalents in the year			155,320		6,402
Cash and cash equivalents at the beginning of the year			395,825		389,423
Change in cash and cash equivalents due to exchange rate movements			-		-
Cash and cash equivalents at the end of the year	17		551,145		395,825

Notes to the financial statements

For the year ended 31 March 2024

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1 Accounting policies

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) – (Charities SORP FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

b) Public benefit entity

The charitable company meets the definition of a public benefit entity under FRS 102.

c) Going concern

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern.

There are no key judgements that the charitable company has made which have a significant effect on the accounts.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

d) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

Income received in advance of the provision of a specified service is deferred until the criteria for income recognition are met.

e) Fund accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.



Notes to the financial statements

For the year ended 31 March 2024

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1 Accounting policies (continued)

f) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds relate to the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose
- Expenditure on charitable activities includes the costs of provision of space and services undertaken to further the purposes of the charity and their associated support costs
- Other expenditure represents those items not falling into any other heading

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

g) Allocation of support costs

Resources expended are allocated to the particular activity where the cost relates directly to that activity. However, the cost of overall direction and administration of each activity, comprising the salary and overhead costs of the central function, is apportioned on the basis which are an estimate, based on staff time, of the amount attributable to each activity.

h) Operating leases

Rental charges are charged on a straight line basis over the term of the lease.

i) Tangible fixed assets

Items of equipment are capitalised where the purchase price exceeds £500. Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use.

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

- |                    |                |
|--------------------|----------------|
| • Database         | 33.33% on cost |
| • Office Equipment | 33.33% on cost |

j) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

k) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account. Cash balances exclude any funds held on behalf of service users.

## Notes to the financial statements

For the year ended 31 March 2024

## 1 Accounting policies (continued)

## l) Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

## m) Pensions

Employer contributions to employees defined contribution pension schemes are charged to Statement of Financial Activities during the year.

## 2 Income from donations and legacies

	Unrestricted £	Restricted £	2024 Total £	2023 Total £
VCSE ICP Director Post grant	-	83,618	83,618	120,000
Big Local Trust – Mottingham	-	266,827	266,827	168,518
SGN Safe and Warm Income	-	7,825	7,825	11,737
Improved Health and Fitness for VCSE staff income	-	7,494	7,494	-
SEL ICS HEE anchor prog	-	250,000	250,000	-
GLA/London Plus Community Resilience Fund	-	5,000	5,000	-
NHS ICS – VCSE	-	42,167	42,167	-
One Bromley Comm Innovation fund 2023	-	9,200	9,200	-
Dartford Partnership Community Fund	-	-	-	20,000
Capacity Building	-	-	-	23,925
London Sport TIF	-	-	-	1,478
London Youth	-	-	-	500
GLA Food Roots Crisis Fund	-	-	-	13,200
NAVCA Cost of Living Fund	-	-	-	10,000
National Lottery COVID Response Fund	-	-	-	118,750
	-	672,131	672,131	488,108

## 3 Income from charitable activities

	Unrestricted £	Restricted £	2024 Total £	2023 Total £
Support to the Voluntary Sector	-	-	-	23,950
Health and Wellbeing	-	5,000	5,000	10,000
Clinical Commissioning Group	163,298	2,839	166,137	177,153
Support services				
Total income from charitable activities	163,298	7,839	171,137	211,103

## 4 Analysis of expenditure

## During the year

	Charitable activity						2024 Total £
	Cost of raising funds £	Information, advice and guidance £	Funding and investment £	Volunteering £	Strategic partnership and voice £	Support costs £	
Staff costs (Note 6)	8,933	62,508	81,285	31,133	76,940	11,320	272,119
Staff training and other staff costs	-	-	4,659	-	2,590	3,374	10,623
Accounting and independent exam	-	-	83	-	1,200	4,923	6,206
Depreciation	-	-	-	-	-	740	740
IT costs	-	-	1,000	-	481	3,552	5,033
Printing, Stationery & Office Expenses	-	-	-	-	-	1,227	1,227
Direct project costs	-	15,137	449,618	6,613	41,768	225	513,361
Rent, Rates, Insurance & Subscriptions	-	663	3,504	-	3,416	15,159	22,742
Service charges and Telephone	-	-	1,000	-	3,488	11,749	16,237
Volunteer & Trustee meeting	-	-	-	-	11	1,068	1,079
	8,933	78,308	541,149	37,746	129,894	53,337	849,367
Support costs	2,133	20,802	3,200	6,934	20,268	(53,337)	-
<b>Total expenditure 2024</b>	<b>11,066</b>	<b>99,110</b>	<b>544,349</b>	<b>44,680</b>	<b>150,162</b>	<b>-</b>	<b>849,367</b>

Of the total expenditure, £167,210 was unrestricted (2023: £113,986) and £682,157 was restricted (2023: £459,240).

## During the previous year

	Charitable activity						2023 Total
	Cost of raising funds £	Information, advice and guidance £	Funding and investment £	Volunteering £	Strategic partnership and voice £	Support costs	
Staff costs (Note 6)	12,030	54,918	30,162	23,887	36,774	24,003	181,774
Staff training and other staff costs	-	-	-	-	4,602	3,775	8,377
Accounting and independent exam	-	-	-	-	400	4,974	5,374
Advertising/Promotion	-	-	-	-	-	-	-
Cleaning	-	-	-	-	-	-	-
Depreciation	-	-	-	-	-	1,853	1,853
IT costs	-	3,140	495	-	1,667	5,964	11,266
Legal and Professional Fees	-	-	-	-	-	-	-
Printing, Stationery & Office Expenses	-	-	-	-	-	2,614	2,614
Direct project costs	-	35,882	272,883	-	18,950	75	327,790
Rent, Rates, Insurance & Subscriptions	-	1,097	2,417	-	4,138	10,672	18,324
Repairs and Maintenance	-	-	-	-	-	-	-
Service charges and Telephone	-	-	-	-	1,050	13,517	14,567
Volunteer & Trustee meeting	-	-	-	-	389	501	890
Legal fees	-	97	-	-	-	300	397
	12,030	95,134	305,957	23,887	67,970	68,248	573,226
Support costs	5,204	23,756	13,047	10,333	15,908	(68,248)	-
<b>Total expenditure 2023</b>	<b>17,234</b>	<b>118,890</b>	<b>319,004</b>	<b>34,220</b>	<b>83,878</b>	<b>-</b>	<b>573,226</b>

## Community Links Bromley

### Notes to the financial statements

For the year ended 31 March 2024

#### 5 Net incoming resources for the year

This is stated after charging / crediting:

	2024	2023
	£	£
Depreciation	739	1,853
Operating lease rentals:		
Property	15,000	14,494
Independent examination	960	900

#### 6

Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:

	2024	2023
	£	£
Salaries and wages	244,974	160,855
Social security costs	18,922	15,705
Employer's contribution to defined contribution pension schemes	8,223	5,214
	272,119	181,774

No employee earned more than £60,000 during the year (2023: nil).

The total employee benefits including pension contributions of the key management personnel were £111,271 (2023: £70,154).

The charity trustees were not paid or received any other benefits from employment with the charity in the year (2023: £nil). No charity trustee received payment for professional or other services supplied to the charity (2023: £nil).

No Trustees were made payments for reimbursement of travel and subsistence costs relating to attendance at meetings of the trustees (2023: nil).

#### 7 Staff numbers

The average number of employees (head count based on number of staff employed) during the year was as follows:

	2024	2023
	No.	No.
Charitable activities	7.2	6.4
Administration	1.0	1.0
	8.2	7.4

#### 8 Related party transactions

There are no related party transactions to disclose for 2024 (2023: none).

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

#### 9 Taxation

The charitable company is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

Community Links Bromley

Notes to the financial statements

For the year ended 31 March 2024

10 Tangible fixed assets

	Database £	Office Equipment £	Total £
Cost or valuation			
At the start of the year	7,332	13,478	20,810
Additions in year	-	656	656
At the end of the year	7,332	14,134	21,466
Depreciation			
At the start of the year	7,332	12,958	20,290
Charge for the year	-	739	739
At the end of the year	7,332	13,697	21,029
Net book value			
At the end of the year	-	437	437
At the start of the year	-	520	520

All of the above assets are used for charitable purposes.

11 Debtors

	2024 £	2023 £
Grant receivable and other debtors	165,899	145,189
Accrued income	15,200	-
Prepayments	2,182	1,887
	183,281	147,076

12 Creditors: amounts falling due within one year

	2024 £	2023 £
Trade creditors	6,805	-
Other creditors	34,966	8,104
Accruals	7,655	4,140
Deferred income	274,215	130,000
	323,641	142,244

13 Deferred income

Deferred income comprises grants for next year received in advance.

	2024 £	2023 £
Balance at the beginning of the year	130,000	-
Amount released to income in the year	(130,000)	-
Amount deferred in the year	274,215	130,000
Balance at the end of the year	274,215	130,000

Community Links Bromley

Notes to the financial statements

For the year ended 31 March 2024

14 Analysis of net assets between funds as at 31 March 2024

	General unrestricted £	Designated £	Restricted £	Total funds £
Tangible fixed assets	437	-	-	437
Net current assets	164,586	-	246,199	410,785
Net assets at the end of the year	165,023	-	246,199	411,222

Analysis of net assets between funds as at 31 March 2023

Tangible fixed assets	520	-	-	520
Net current assets	151,615	-	249,042	400,657
Net assets at the end of the year	152,135	-	249,042	401,177

15 Movements in funds

During the year	At the start of the year £	Incoming resources & gains £	Outgoing resources & losses £	Transfers and repayment £	At the end of the year £
<b>Restricted funds:</b>					
Conerstone Fund – City Bridge Trust	8,670	-	-	-	8,670
Conerstone Fund – Innovation Fund	13,221	-	-	-	13,221
Social Prescribing	3,620	-	(1,260)	-	2,360
Big Local Legacy Fund	1,854	780	-	-	2,634
Big Local Trust – Mottingham 2024	52,487	214,565	(256,444)	-	10,608
Big Local Trust – Mottingham	-	52,262	(25,959)	-	26,303
VCSE ICP Director	92,839	83,618	(70,654)	(656)	105,147
VCSE Mapping project	10,000	5,000	(9,000)	-	6,000
GLA Young Londoners Fund	2,150	-	-	-	2,150
GLA Young Londoners Fund Stage 2	1,081	-	-	-	1,081
GLA Food Roots Crisis Fund	13,200	-	(13,200)	-	-
Dartford Partnership	2,258	-	-	-	2,258
Ravensbourne Valley Residents	600	-	-	-	600
Bromley Day Opportunities and Respite	18,872	-	(3,848)	-	15,024
COVID –19 Fund Grant	-	-	-	-	-
Direct Line Community Fund COVID	1,761	-	(1,053)	-	708
Direct Line Community Fund 2021	6,000	-	(4,000)	-	2,000
GLA/London Plus Community Resilience	-	5,000	(625)	-	4,375
National Lottery Capacity Building & Tra	507	-	-	-	507
National Lottery COVID Response Fund	1,168	-	-	-	1,168
SEL ICS HEE anchor prog.	-	250,000	(226,000)	-	24,000
SGN Safe and Warm	11,737	7,825	(19,562)	-	-
NHS ICS – VCSE Invol. & Engagement	-	42,167	(42,167)	-	-
Improved Health and Fitness for VCSE st	-	7,494	(6,396)	-	1,098
London Magistrate Court S&I	5,219	-	-	-	5,219
One Bromley Community Fund	-	9,200	-	-	9,200
Innovation Fund Stage 2	1,081	2,059	(1,989)	-	1,151
London Plus	717	-	-	-	717
<b>Total restricted funds</b>	<b>249,042</b>	<b>679,970</b>	<b>(682,157)</b>	<b>(656)</b>	<b>246,199</b>
<b>Unrestricted funds:</b>					
General funds	152,135	179,442	(167,210)	656	165,023
<b>Total unrestricted funds</b>	<b>152,135</b>	<b>179,442</b>	<b>(167,210)</b>	<b>656</b>	<b>165,023</b>
<b>Total funds</b>	<b>401,177</b>	<b>859,412</b>	<b>(849,367)</b>	<b>-</b>	<b>411,222</b>

Community Links Bromley

Notes to the financial statements

For the year ended 31 March 2024

15 Movements in funds (continued...)

During previous year	At the start of the year £	Incoming resources & gains £	Outgoing resources & losses £	Transfers £	At the end of the year £
<b>Restricted funds:</b>					
Cornerstone Fund – City Bridge Trust	32,609	23,950	(47,889)	-	8,670
Cornerstone Fund – Innovation Fund	13,321	-	(100)	-	13,221
Social Prescribing	5,780	-	(2,160)	-	3,620
Big Local Legacy Fund	1,854	-	-	-	1,854
Big Local Trust – Nottingham	28,121	168,518	(144,152)	-	52,487
VCSE ICP Director	-	120,000	(27,161)	-	92,839
VCSE Mapping project	-	10,000	-	-	10,000
GLA Young Londoners Fund	2,150	-	-	-	2,150
GLA Young Londoners Fund Stage 2	1,571	14,358	(14,848)	-	1,081
GLA Food Roots Crisis Fund	-	13,200	-	-	13,200
Dartford Partnership	-	20,000	(17,742)	-	2,258
Ravensbourne Valley Residents	600	-	-	-	600
Royal Mencap Society	1,165	-	(1,165)	-	-
Bromley Day Opportunities and Respite	14,725	-	4,147	-	18,872
COVID –19 Fund Grant	-	-	-	-	-
Direct Line Community Fund COVID	1,761	-	-	-	1,761
Direct Line Community Fund 2021	10,000	-	(4,000)	-	6,000
Day Opps Directory/ Simply connect – L	900	-	(900)	-	-
National Lottery Capacity Building & Tra	23,925	23,925	(47,343)	-	507
National Lottery COVID Response Fund	20,024	118,750	(137,606)	-	1,168
NAVCA Cost of Living Fund	-	10,000	(10,000)	-	-
SGN Safe and Warm	-	11,737	-	-	11,737
London Sport TIF3	4,435	1,478	(5,913)	-	-
London Youth	1,000	500	(1,500)	-	-
London Magistrate Court S&I	5,219	-	-	-	5,219
Innovation Fund Stage 2	-	1,989	(908)	-	1,081
London Plus	717	-	-	-	717
<b>Total restricted funds</b>	<b>169,877</b>	<b>538,405</b>	<b>(459,240)</b>	<b>-</b>	<b>249,042</b>
<b>Unrestricted funds:</b>					
<b>General funds</b>	<b>102,405</b>	<b>163,716</b>	<b>(113,986)</b>	<b>-</b>	<b>152,135</b>
<b>Total unrestricted funds</b>	<b>102,405</b>	<b>163,716</b>	<b>(113,986)</b>	<b>-</b>	<b>152,135</b>
<b>Total funds</b>	<b>272,282</b>	<b>702,121</b>	<b>(573,226)</b>	<b>-</b>	<b>401,177</b>

Transfers represent overallocated costs in restricted funds moved to general funds

Purposes of restricted funds

Cornerstone Fund – City Bridge Trust

The year saw the conclusion of our Cornerstone Health Project. Funded by the City Bridge Trust, the project delivered in partnership with Enfield, Greenwich, Southwark, Merton and Hackney Councils for Voluntary Services aimed to bring local people closer to the design and delivery of health care services within their respective boroughs. The project included consideration of the role of community health champions; co-production in care settings; and exploration of the 'social value' of the health care services provided by local voluntary sector and community groups in Bromley. In Bromley, we worked with organisations to review and explore added 'social value' of their work and started a dialogue with our statutory partners at NHS, the Council and London & South East College to explore and promote best practice.

Cornerstone Phase – Innovation Fund

Funding to provide bespoke 'social value' advice which will be accessed across the Bromley Well service. Provision will consist of a range of services, including 1:1 support; training and awareness activities; access to online tools; and peer support network.

## Community Links Bromley

### Notes to the financial statements

#### For the year ended 31 March 2024

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##### Social Prescribing

With funding from the Bromley CCG, CLB has maintained an integrated database which provides the Social Prescribing portal (Simply Connect Bromley). This has been developed to include relevant health and wellbeing activities delivered by local voluntary and community groups. With this searchable, online tool, we aim to provide a comprehensive directory of local community services and provide a resource for health and social care professionals and the public to search for appropriate providers. We continued work on the development of this platform.

##### Big Local Legacy Fund

These are monies held on behalf of the Mottingham Big Local Refocussed Partnership who established the Legacy Fund.

##### Big Local Trust – Mottingham

CLB continued to provide support to the Mottingham Big Local Refocused as the Local Trusted Organisation and accountable body. This funding provided by Local Trust for the National Lottery Community Fund is to enable the delivery of the current three-year plan agreed with residents and the local partnership.

##### VCSE ICP Director

Health has always been a significant area of work for our network, but over the last few years it is a constant thread cuts across so much of what we do as an infrastructure organisation. This was especially the case this year where we have worked with partners to embed the sector within Integrated Care Systems (ICS). Importantly the sector now has a place on the South East London ICS Partnership Board. To give this role credibility the ICS agreed funding for a newly created Director of Voluntary Sector Collaboration & Partnerships role. They are providing £120,000 per annum for a 3-year period, with Community Links Bromley hosting the role.

##### VCSE Mapping Project – NHS England

This funding is a key part of the National Development Programme "Embedding the Voluntary Community and Social Enterprise (VCSE) Sector within Integrated Care Systems (ICS)". This additional funding of £10,000 will enable and facilitate development and delivery of the strategic network/alliance in South East London. It is money earmarked to undertake mapping work of the VCSE sector in south east London.

##### GLA Young Londoners Fund

This fund was available to support Young Londoners Fund Local networks, that are part of a programme of support for organisations that work with young people, co-funded by City Bridge Trust. The aims of the Young Londoners Fund local networks are to ensure that young people are effectively and appropriately engaged in developing proposals and delivering activities; to share best practice between Young Londoners Fund-holders to develop sustainability; to provide a network for organisations supporting young people to work collaboratively.

##### GLA Young Londoners Fund Stage 2

The Mayor's Young Londoners Fund (YLF) is helping children and young people to fulfil their potential, particularly those at risk of getting caught up in crime. In recognition of the contribution of the YLF Local Networks to the success and legacy of the YLF programme, and the needs of London's youth sector, the GLA and City Bridge Trust committed funding to support an extension year of the YLF Local Networks to December 2022. This ensured an ongoing support package was in place for YLF grantees and the wider youth sector in 2022, as the Mayor and London's stakeholders took forward London's Recovery Programme.

##### GLA Food Roots Crisis Fund

As part of a response to the impact of the cost of living crisis on food insecurity in London, the GLA provided short-term support to local VCS networks that are addressing food insecurity in their communities. This comes in the form of small grants to resource new or expanded partnership working, to help improve the sustainability and resilience of local food partnerships and food aid approaches.

Community Links Bromley and its partners will use this funding to strength and expand work across and between organisations tackling food insecurity

##### Big Local Trust – Dartford Partnership

We provided support to the Big Local Dartford to support a participatory budget exercise in Dartford. Our role focused on the distribution of small grants and managing the due diligence process.



## Community Links Bromley

### Notes to the financial statements

#### For the year ended 31 March 2024

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##### **Ravensbourne Valley Residents (RVR)**

RVR agreed a payment of £600 to CLB for distribution to Covid related charities/projects in Bromley, using the same arrangements that were used to distribute the Direct Line monies.

##### **Royal Mencap Society – Round the World Challenge**

Community Links Bromley (CLB) led a bid alongside Bromley Mencap, MyTime Active and Palace for Life Foundation to apply for funding from Royal Mencap to take part in the Round the World Challenge. The fund supports people with a learning disability to get outside and get active in a way that is flexible, fun, and empowering. The funding enabled a series of activities and events to be provided, initially free to those over 16 with a learning disability.

##### **Bromley Day Opportunities and Respite COVID –19 Fund Grant**

Bromley Council recognised that the need to temporarily close some day services and respite services during the COVID-19 crisis was challenging for some people who use the services and for their families and carers. As a result the Council set aside £50,000 in grant funding to enable organisations to develop or expand alternative provision whilst the COVID-19 lockdown arrangements were in place.

##### **Direct Line Community Fund COVID**

Direct Line approached Community Links Bromley (CLB) with an offer to provide emergency funding for voluntary and community groups and organisations in the borough who were facing unprecedented challenges as the COVID –19 pandemic grew.

The scheme offered grants of up to £10,000 to support organisations working locally in Bromley that were either delivering COVID-19 front line services, or whose ability to operate had been impacted by the measures put in place to stem the COVID-19 pandemic.

The scheme was quickly oversubscribed and in total bids amounting to over £347,000 were received. The grants were distributed to 38 groups of various sizes covering a range of services across the whole borough.

##### **Direct Line Community Fund 2021**

Direct Line approached Community Links Bromley (CLB) with an offer from the Community Fund. The donation was made to help the most vulnerable over the Christmas period.

##### **Day Opportunities Directory/ Simply connect – LBB**

The grant was made available by the London Borough of Bromley to further develop the Simply Connect platform including the appointment of a part time Simply Connect Project Development Worker.

##### **National Lottery Coronavirus Community Support Fund – Capacity Building Training and Development Programme**

CLB & Blueprint for All were awarded £47,850 grant funding to deliver a Capacity Building Training and Development Programme. The project delivered a range of training and development support to build the capacity of up to 45 frontline community groups/leaders.

It relatedly aimed to supporting community groups to sustain and maximise their impact individually and as a group, by providing a 'forum' for tackling shared challenges through the existing BAME network (facilitated by Blueprint 4 All).

##### **National Lottery Covid-19 Response Fund**

This funding relates to a scheme entitled Community Links Bromley Grant Giving Scheme funded by the Big Lottery Fund (operating as The National Lottery Community Fund).

The aim of the Programme supported 17 organisations to continue to deliver vital services to people and communities affected by COVID-19. The funding enabled groups to support 6302 individuals; organisations to employ or offset wages for around 45 staff (including part-time and casual instructors) and over 500 volunteers. The added value of the volunteer's contribution is significant and we estimate this amounts to in excess of £100,000.

##### **NAVCA Cost of Living Fund**

This money was in the grant of grant from NAVCA. The grant has two functions: a) the support the charity with additional costs as a results of the cost of living crisis b) to provide rapid delivery of funds to frontline community organisations to continue or develop their support to communities, enabling them to increase beneficiary numbers and enhance the dignity of those seeking support to the cost-of-living crisis

## Community Links Bromley

### Notes to the financial statements

For the year ended 31 March 2024

#### SGN Safe and Warm

The was funding from the SGN Safe and Warm scheme. The aims to support people in high vulnerability locations who are in need of help to stay safe and warm over the colder winter period. It will provide funding and support for local initiatives helping customers with carbon monoxide safety and alleviating fuel poverty.

#### London Sport – TIF3

This project was to work in partnership with Mytime Active to introduce weekly physical activity sessions for older adults in Bromley and targeted those who were still fearful of venturing outside following the pandemic. In partnership with MyTime Active across a range of sites, the project exceeded agreed targets during delivery

#### London Youth – Getting Active Programme.

In partnership with Bromley Football Club Community Sports Trust, this programme aims to positively engage with 25 young people in our community through sport and physical activity. The focus of this work is those young people who are inactive and/or less active, including those that face the most barriers to participation

#### The London Magistrates Courts Support and Information Service (LMCSIS)

These are the residual funds of the London Magistrates Courts Support and Information Service, which used to operate in the Bromley and other local Magistrates Courts and subsequently ceased trading. The remaining trustees agreed that the funds should be transferred to the Community Links Bromley. The funds remain for restricted purposes with the aim of supporting both Bromley CAB and CLB for a purpose to be agreed. In both cases the intention is that the money should be used in line with the original aims of LMCSIS.

#### Innovation Fund Stage 2

During the year Bromley provided funding to use our Award Force platform to manage the Innovation Fund. The Innovation Fund is a funding programme financed by Bromley Council and NHS SE London ICB, with a commitment to support prevention and early intervention projects. The aim is to ensure residents receive more of the right care, in the right place, at the right time, and remain as independent and for as long as possible

#### London Plus/London Community Response

Fund to enable the purchase of IT equipment and related IT support.

### 16 Reconciliation of net income / (expenditure) to net cash flow from operating activities

	2024 £	2023 £
Net income / (expenditure) for the reporting period (as per the statement of financial activities)	10,045	128,895
Depreciation charges	739	1,853
(Increase)/decrease in debtors	(36,205)	(109,231)
Increase/(decrease) in creditors	181,397	(15,115)
Net cash provided by / (used in) operating activities	155,976	6,402

### 17 Analysis of cash and cash equivalents

	At 1 April 2023 £	Cash flows £	Other changes £	At 31 March 2024 £
Cash in hand	395,825	155,320	-	551,145
Total cash and cash equivalents	395,825	155,320	-	551,145

**18 Operating lease commitments**

The charity's total future minimum lease payments under non-cancellable operating leases is as follows for each of the following periods

	Property 2024	2023
	£	£
Over five years	24,248	24,248

**19 Legal status of the charity**

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £1. At 31 March 2024 the membership was 7 (2023: 7)

