

**ELMHURST BALLET SCHOOL TRUST**  
**(A CHARITABLE COMPANY LIMITED BY GUARANTEE)**  
**FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED**  
**31 AUGUST 2023**

# ELMHURST BALLET SCHOOL TRUST

## REPORT OF THE GOVERNORS

### FOR THE YEAR ENDED 31 August 2023

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The Governors present their annual report and the financial statements of Elmhurst Ballet School Trust for the year ended 31 August 2023 and confirm that the latter comply with the requirements of the Companies Act 2006, the Company's Memorandum and Articles of Association and the Charities SORP (FRS102).

#### REFERENCE AND ADMINISTRATIVE DETAILS

The School is a charitable company incorporated in 1994, with the liability of its members limited to £1 each by guarantee.

Charity number: 1040286

Company number: 2932622

Principal and  
Registered Office: 249 Bristol Road, Edgbaston, Birmingham, B5 7UH

#### Directors

The Governors are appointed by the Board and are the Directors of the Company and the Trustees of the Charity. Those serving in the year and since are as follows:

J A Harris (Chairman)

M Baldwin (resigned 21 October 2022)

J Bryson

S Butler (resigned 29 September 2022)

K Cartwright

P Chesterman

S Evans (resigned 29 February 2024)

J Hardy

B Lawrence

M Lawrence (appointed 14 February 2023)

I Lowe (appointed 20 December 2022)

A L Matthews

M Wyon

#### Key Executives and Professional Advisers

Principal: J A Ward

Director of Finance and Operations: L J Caddick

Bankers: Lloyds Bank plc, Queens Square, Wolverhampton, PO Box 1000, BX1 1LT

Auditors: RSM UK Audit LLP, Rivermead House, 7 Lewis Court, Grove Park, Leicester, LE19 1SD

Investment Managers: EFG Harris Allday, 33 Great Charles Street, Birmingham, B3 3JN

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

##### Governing Document

The company is governed by its Memorandum and Articles of Association, last amended on 8 March 2005.

##### Governing Body

The Directors, who are also required under the Articles to serve as members of the Company, are elected at a full Directors' Meeting on the basis of nominations received from existing Directors concerning eligibility, personal competence, specialist skills and local availability. New Governors are inducted into the workings of the Charity and the School, including Board policy and procedures, at an induction meeting which takes place prior to the first full Board Meeting. All Governors are also encouraged to attend appropriate training and to serve on at least one of the School's sub-committees.

## ELMHURST BALLET SCHOOL TRUST

### REPORT OF THE GOVERNORS

FOR THE YEAR ENDED 31 August 2023

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#### Group Structure and Relationships

The charity is incorporated as a company limited by guarantee and its operations are governed by its Memorandum and Articles of Association. The Memorandum and Articles of Association impose restrictions over the income and property of the company which are to be applied solely towards the promotion of the company's objects and not distributed by way of dividend, bonus or otherwise to the members. The member's liability on winding up is limited to £1.

Elmhurst Enterprises Limited, a wholly owned subsidiary, was formed in 2002 and commenced trading on 1 September 2004. Its results, assets and liabilities are consolidated into these accounts on a line by line basis.

#### Risk Management

The Board of Governors of Elmhurst is responsible for the management of the risks faced by the School in line with the School's Risk Management Policy. Detailed considerations of risk are delegated to the Finance, Facilities and General Purposes sub-committee of the main Board, who are assisted by the Senior Leadership Team. Risks are identified, assessed and controls established for monitoring during the year. A formal review of the charity's risk management processes is undertaken on an annual basis and all sub-committees are required to report annually on the management of the risk associated with their particular area of governance.

The key controls used by the charity include:-

- Formal agendas for all Board and sub-committee activity;
- Explicit Terms of Reference for all sub-committees;
- Comprehensive planning, budgeting and management accounting;
- Established organisational structures and lines of reporting;
- Formal written policies;
- Clear authorisation and approval levels;
- Clear staff recruitment policies, according to best practice, for the protection of our students.

Clearly, checks and systems can only provide reasonable but not absolute assurance. Through the risk management processes initiated by Elmhurst, however, the Governors are satisfied that the major risks have been identified and measures taken to appropriately mitigate the risk as necessary.

The Governors consider the major risk to be the impact of the global financial market alongside a potential change in Government funding policy and considerably greater difficulty in accessing private funding. The follow-on effect of this may be insufficient numbers of students attending the School.

#### OBJECTIVES AND ACTIVITIES FOR THE PUBLIC BENEFIT

The Charity's Objects, as set out in its Memorandum and Articles of Association, are the advancement of education, particularly but not exclusively, with an emphasis on instruction in the performing arts, including the provision of boarding and/or day schooling for children of both sexes. Within these objects, the Charity also has to equip, furnish, fit up and maintain the buildings and to award prizes, bursaries and scholarships to students as relevant.

The School is supported by the Government's Music and Dance Scheme and the Dance and Drama Award, both of which enable gifted young dancers from families of limited financial means to benefit from a world-class vocational dance education through the provision of funded places. The only way for students to enter the School is by audition - this ensures that talent alone gives access to the School. The government-funded places are supplemented by scholarships and bursaries from commerce and private donations. Additionally, places are offered at full fees, provided that the applicant is judged to have the potential to succeed as a classical ballet dancer.

The Governors confirm that, to the best of their knowledge and belief, they have complied with Section 17 of the Charities Act 2011 in respect to having due regard to Public Benefit Guidance published by the Charity Commission.

#### AIMS AND INTENDED IMPACT

Elmhurst Ballet School, in Association with Birmingham Royal Ballet, is committed to the innovative, world-leading education of talented, passionate and committed young ballet dancers, regardless of their financial circumstances.

The vision of Elmhurst Ballet School is to shape the education and training of young dancers. We work internally to improve practice and with other organisations nationally and internationally across the dance sector to improve the outcomes for young people engaged in dance training at this level.

The school aims to support students in preparing for professional life as a dancer and secure employment on graduation.

It makes this provision in close association with Birmingham Royal Ballet. The links with the Company develop year on year and there are opportunities for all students to engage with the company in some way. Governors and Staff have worked hard to achieve recognition of the benefit the School brings to Birmingham and the West Midlands' artistic profile.

## **ELMHURST BALLET SCHOOL TRUST**

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#### **OBJECTIVES FOR THE YEAR**

In September 2022 we launched our 2022-2025 strategy. Our vision for the future is "Exceptional Dancers, Exceptional People" and our objectives for this 3-year period are based on the following strategic themes:

- Student Centric
- Dance and Academic Excellence
- Dynamic Research to Evolve and Adapt our Elite Performance Environment
- World-Class Teaching
- Caring Culture
- Engage Top People
- Courage to Question, Challenge and Change Cultural Norms

Underpinning our strategic themes is a comprehensive 3-year strategic plan which is reviewed and RAG-rated at least termly at strategy days attended by the Senior Leadership Team who feed back to the Governors through Board and sub-committee meetings throughout the year. Governors attend a bi-annual strategy day with senior leaders to have input, challenge the team and provide external perspectives.

#### **Royal Patron**

The School is fortunate to receive the patronage of Her Majesty The Queen, who, with His Majesty The King, first visited the School in September 2006. Her Majesty has subsequently taken a great interest in the School and is a keen supporter of its activities, visiting us again in December 2009, November 2014, January 2020 and most recently in March 2023. The Principal and other members of the team have thoroughly enjoyed the Royal engagements that they have attended and are delighted by the genuine enthusiasm and commitment to Elmhurst students demonstrated by Her Majesty.

#### **Patrons from the World of Classical Ballet**

The School benefits greatly from the support of Maina Gielgud; AO, Dame Merle Park; DBE, Sir Peter Wright, CBE and Carlos Acosta who act as Vice-Presidents of Elmhurst. In February 2023 Elmhurst announced Wayne MacGregor CBE as its President. This very public support from such eminent ballet experts has consolidated Elmhurst's place as one of the foremost vocational ballet schools in the country.



## **ELMHURST BALLET SCHOOL TRUST**

### **REPORT OF THE GOVERNORS**

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## **STRATEGIC REPORT**

### **Centenary Celebrations**

In 2022/23 Elmhurst celebrated its 100 year anniversary. In order to commemorate the occasion we held a number of events which included:

Alumni takeover week in February 2023  
Royal Visit from HRH The Queen in March 2023  
Centenary Fundraising Ball in July 2023  
Centenary-themed Summer Shows in July 2023

During the Royal Visit, HRH The Queen unveiled a Centenary Wall in the School which celebrates Elmhurst's rich history with photos of our students in training and in performance from the last 100 years.

We were also delighted to invite the family of Helen Mortimer, Founder of Elmhurst to our Centenary Summer Ball, to join us in celebrating the legacy she created.

### **OFSTED**

Subsequent to the year end, in October 2023 the school underwent a routine inspection by OFSTED. This was connected to our DaDA government funding received through the Education and Skills Funding Agency.

We were delighted to be judged Outstanding in all 4 judgment areas. Safeguarding was judged to be effective.

### **Employment Success**

12 out of the Graduating 14 students (86%) succeeded in gaining employment or further dance related training. Employment contracts included Birmingham Royal Ballet, Alberta Ballet, Canada, Teatrul de Balet- Romania, ZfinMalta National Dance Company, Malta, Balletto di Milano, Israeli Ballet, Phantom of the Opera, London West End and Royal Caribbean Cruises. 1 student joined the Elmhurst Graduate programme and 1 continues to pursue a career in musical theatre and acting.

### **Recruitment**

In 2022-23, all preliminary auditions were conducted via video entry with the exception of students for year 7 who were invited in person. Successful applicants were then invited to physical semi-final auditions at Elmhurst. Our Recruitment and Retention Strategy includes open days and experience days to help prospective students understand the requirements at audition and these have proved extremely popular. The Elmhurst Prep-Steps programme was also introduced at the Bluecoat independent school in Birmingham, providing after school ballet classes to pupils aged 6-10 years old. This is an initiative which we hope will increase the number of day pupils at Elmhurst in the future and plans are underway to expand the programme further to other prep schools.

### **International Engagements**

During 2022/23, Robert Parker continued to adjudicate international competitions both online and in-person. This included the Miami International Competition- Columbia and Italy, the Sibiu Dance Competition- Romania, the Youth American Grand Prix – Riccioni and Tampa, the Star of Canaan- Malaysia and the Global Dance Open-Portugal. International auditions took place in Japan and Australia. Visits to Malta also took place to deliver masterclasses to local ballet schools and to connect with the BOV/Calleja foundation who currently sponsor a number of Maltese students at Elmhurst.

### **Artistic Performances**

As 2022/2023 was our Centenary year the Winter performance took a slightly different approach as we used the opportunity to showcase the style of dancewear through the 100 years within the performance. The Winter performance included the whole school and showed the progression of work through adapted classwork for the Lower School along with repertoire from The Nutcracker for the Upper School.

Year 13 Students performed 'The Invitation' choreographed by Sandrine Monin at the Walsall Community Dance Festival.

### **Artistic Performances (continued)**

Our Graduate students once again came together as Elmhurst Ballet Company to perform Legacy. The performances included a new commissioned work by Jordan James Bridge from Studio Wayne McGregor which was produced over a two week residency. Other pieces included works by Sir David Bintley, Avatara Ayuso, Cris Penfold and Sir Frederick Ashton and own student choreography and tutor Sonia Fajardo. Performances took place in the Elmhurst Studio Theatre and the Lillian Bayliss Theatre in London.

The Summer Show 2023 was entitled Century and included performances for the Lower, Upper and Whole School as well as including our Young Dancers. The annual fundraising Gala performance also took place. The programme involved the entire student population and provided them opportunities to create work with external choreographers including Cris Penfold, Gavin McCaig and Charlotte Edmonds along with work from our own tutors. We welcomed Catarina Carvalho and Antoine Vereecken from Studio Wayne McGregor to set the 'Duet from Atomos' for our Gala performance.

Graduate and Year 13 students performed a new choreography by Sonia Fajardo at An Evening of Music and Dance at Symphony Hall with BRB.

Graduate students performed the Nutcracker Pas de Deux for the Calthorpe Christmas Lights switch on event.

Graduate students performed 4 pieces for the 500 Club Networking lunch held at Elmhurst.

The Whole School were involved in performances to celebrate our centenary which were performed for invited guests and again for the visit by The Queen.

Graduate students continued to perform in local primary and junior schools as part of the Elmhurst Outreach programme.

Over the Christmas period, year 7 students and Elmhurst Young Dancers were selected to perform in Sir Peter Wright's production of the Nutcracker.

One male graduate student was invited to perform with ENB for their production of Cinderella.

### **Competition Success**

In the year 2022/23, 1 female Upper School was the winner of the Pro International Award at the Grad Pro competition.

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##### Industry inspiration

In 2022/23 we once again welcomed a significant number of industry professionals to work with our students through workshops, choreographing new work, media training and Q&A sessions.

Choreographers and artists who worked with our students on pieces for our EBC and Summer Shows included:

Patricia Tierney, Birmingham Royal Ballet  
Gavin McCaig, Northern Ballet  
Jordan Bridge, Company Wayne MacGregor  
Cris Penfold, West End Performer  
Charlotte Edmonds, Freelance Choreographer  
Avatara Ayuso, Ava Dance Company  
Denis Boner, Birmingham Royal Ballet

We also welcomed the following to work with students as part of the RAD and BBO:

Laura Day, Birmingham Royal Ballet, BBO  
Celine Gittens, Birmingham Royal Ballet, RAD

The following professionals were welcomed into school to deliver workshops to the students:

Daniel Davidson, Freelance Choreographer  
Lorenzo Bernardi, Freelance Choreographer, Dancer  
Marcia Edwards, ME Company

We also welcomed:

New Adventures - Matthew Bourne  
Wayne McGregor and Antoine Verreecken - Studio Wayne McGregor

In February 2023 as part of our Centenary year, we celebrated our very first Alumni takeover week. A number of Elmhurst graduates returned to school to deliver workshops and Q&A sessions to all year groups which proved to be inspirational for our students.

Carlos Acosta (Artistic Director) and Dominic Antonucci (Assistant Director) observed Graduate students in Ballet Class with a view to awarding the BRB Apprenticeship.

### Outstanding Academic Results

Elmhurst admits students solely on the basis of ability and potential in classical ballet – and is therefore not academically selective. Nevertheless, the School continues to achieve excellent academic results. Elmhurst continues to offer a full, enriching and relevant academic curriculum in both Lower School and Upper School, being committed to the notion that thinking dancers make better dancers. The School is also aware that students need to have a good academic grounding in preparation for life beyond dancing, whatever that involves them doing. We believe exceptional dancers are exceptional people. A wide variety of option subjects are available at GCSE level which in the main are taught over years 10 and 11.

### Lower School Academic Results 2023

In 2023, 18 Year 11 students were awarded results in 140 GCSE examinations (an average of 7.8 per student). 31% of all GCSE entries were awarded grades 7-9 and 89% of students gained five or more GCSEs (including English and Maths) at grades 4-9.

GCSE/iGCSE Data	2023	2022	2021	2020	2019
% Entries awarded 9 – 7 (A*-A) grades	31	41	75	55	32
% Entries awarded 9 – 4 (A*-C) grades	82	90	100	95	95
% Students obtaining 5+ 9 – 4 (A*-C) grades	89	100	100	95	91
% Students obtaining 5+ 9 – 4 (A*-C) grades including Maths and English	89	100	100	95	88
Cohort Size	18	26	22	22	24
Average number of GCSE entries per student	7.8	8	8.1	7.5	8.2

### Upper School Academic Results 2023

Sixth Form students at Elmhurst study for A Levels alongside their demanding dance training schedule.

A Level Data	2023	2022	2021	2020	2019
% Entries awarded A*-C grades	59	65	89	89	62
% Entries awarded A*-E grades	97	95	100	100	100
Cohort size	16	10	17	20	8
3 year rolling average % Entries awarded A*-C grades	71	81	80	79	74

### Health & Wellbeing Strategy

Elmhurst's Health and Wellbeing Team aim to create an environment that promotes and enhances the health and wellbeing of all our students as performing artists, enabling them to achieve their full potential and build healthy and sustainable lives and careers. Elmhurst has four key strands to its Health and Wellbeing strategy, these are: prevention; early identification; prompt appropriate intervention and ongoing support.

We aim to ensure wherever possible the prevention of injury and illness. When issues do arise we aim to identify these issues as early as possible and then work in a coordinated way to provide appropriate support and intervention. Interventions will be monitored and reviewed for as long as they are needed. Our vision is to provide outstanding physical and emotional care to all students in a timely, sensitive and supportive manner. We achieve this by providing our students access to a wide range of emotional and physical support services which include, physiotherapists, a sports massage therapist, a rehabilitation expert, strength and conditioning coaches, a counsellor and two mental health nurses, one of whom specializes in eating disorders.

Our Young Performers Health Trust continues to ensure that our students can obtain outstanding health care support in a timely manner.

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#### **Outreach and Partnerships**

Enjoyment of, and participation in ballet, is in danger of becoming the preserve of the wealthy, as arts education is increasingly eroded in state sector schools. We are passionate about our art. Every year, we aim to work with at least three state sector schools as part of our 'Ballet and Beyond' Outreach programme, to inspire an interest in ballet amongst young audiences who may never have considered ballet as a leisure activity or as a career, and to bring them new and diverse experiences.

We also participate in community events and perform with partner organisations such as care homes and hospitals, where residents may have few opportunities to experience performance art.

Typically our schools' programme consist of a series of workshops delivered in situ, with opportunities for the students who have participated in the workshops to come to Elmhurst to watch live performances.

In 22/23 we worked with over 300 young people in and around Birmingham.

#### **FUTURE PLANS**

In year two of our strategy, we continue to work to maintain high standards across all areas of the school's provision, to ensure students have access to the very best education, training and support. Leaders are focused on the strategic aims in order to secure the very best outcomes for students.

In 2023/24 we will continue to work towards increasing our student numbers up to capacity, focusing on the very best UK and international dance talent. We will look to build on the success of this year's international auditions programme, targeting regions where we have a track record of finding talented young people to train at this elite level.

Alongside recruitment, the Senior Leadership Team will deliver a number of income generating projects to enable the school to continue to support the students studying at Elmhurst.

Funding will remain a key focus of the school and we will continue to lobby funders to increase financial support for our students' families, many of whom have been significantly impacted by the cost of living crisis with increases in mortgage interest rates and inflation making it more difficult for families to afford the calculated parental contribution to school fees.

Following the success of our Centenary campaign in 2022/23 our theatre fundraising campaign will enter its second phase in 2023/24 and we hope to raise sufficient funds to upgrade our theatre lighting.

In addition, we continue to look for ways to become more sustainable and have plans to invest in energy-efficient heating and cooling systems throughout the school. We are working with students and external specialists to look at other ways to reduce our carbon footprint in 2023/24 and beyond.

## ELMHURST BALLET SCHOOL TRUST

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#### FINANCIAL REVIEW AND RESULTS FOR THE YEAR

The statement of financial activities is set out on page 16 and shows total income of **£5,194,961** (2022: £4,971,180) which is an increase of 4.5% compared with the prior year. School fee income increased to **£4,015,765** (2022: £3,749,989) due to increased student numbers.

The School's net expenditure before gains on investments was **£379,674** (2022: £362,294) due the impact of rising costs, particularly impacting our salary and food costs. The School continues to strive to increase student numbers whilst maintaining control of costs.

Our trading subsidiary continues to hire out Elmhurst School facilities during vacations and weekends, generating a profit of **£34,616** (2022: profit of £16,285).

#### FUNDRAISING STATEMENT

Income generated through fundraising is important to the sustainability of Elmhurst Ballet School and we employ one full time Fundraising Officer who manages our fundraising strategy and targets. Funding and support comes from trusts and foundations, companies and individuals, working closely with potential supporters to match interests and motivations with the needs of students, as well as organising regular tours and events to keep supporters connected with the school. We use a number of different channels to communicate with our donors, including mail, email, face-to-face fundraising, online giving and social media.

We are registered with the Fundraising Regulator and the Fundraising Preference Service, affirming our compliance with the Fundraising Regulator Code of Fundraising Practice. We do not cold-call or cold-mail the public, nor do we put undue pressure on people to donate. Our Fundraising Officer also attends regular meetings with the Chartered Institute of Fundraising in order to stay up to date with best practice within fundraising. We continue to comply with all legislative and regulatory requirements and ensure that our policies, guidelines and processes are reviewed and updated regularly and that we comply fully with GDPR. We are pleased to report that we have not received any complaints regarding our fundraising practice during the year ended 31 August 2023.

#### FUNDRAISING PERFORMANCE

##### Donations

Total donations amounted to **£151,676** (2022: £121,428). The increase is largely due to the success of our Centenary Campaign which was launched during the year.

##### Friends

In 2022/23 we continued to grow and develop the Friends of Elmhurst Ballet School, a membership programme where individuals can sign up to support Elmhurst at a cost of £30 per individual or £50 per 2 people. Friends are invited to exclusive events throughout the year as well as receiving early access booking to our annual shows. In 2022, we introduced a direct debit payment scheme so Friends can automatically renew their memberships each year.

##### 500 Club

In 2022/23 we continued to promote and develop the Elmhurst Ballet School 500 Club, where businesses sign up to support Elmhurst at a cost of £500 per annum and in exchange are invited to attend a number of VIP networking events at the school. This has proved highly successful and we are working our 500 members to introduce new contacts to the school, as a result of our centenary year celebrations membership to this group has grown significantly compared to previous years.

##### Trusts and Foundations

We are very grateful for the funding received or pledged by grant-making trusts and foundations towards bursary support for the students who have been identified as struggling with the costs of their dance training. During 2022/23 we were successful in a number of funding applications to grant-making trusts and foundations to support a range of projects, including: student bursaries, choreography, Elmhurst Young Dancers Programme and outreach activities and performances. We continue to research and apply to grant-making organisations to increase our effectiveness in this area.

The Governors, Staff and Students would like to thank everyone who has supported the School during 2022/23.

## ELMHURST BALLET SCHOOL TRUST

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#### FOR THE YEAR ENDED 31 AUGUST 2023

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#### LETTINGS

Lettings of the School's dance and conference facilities, largely during vacations provided an addition to mainstream revenue of **£70,733** (2022: £77,709).

#### KEY MANAGEMENT PERSONNEL

The Governors consider the Board of Governors and the Senior Leadership Team comprise the key management personnel of the charity. All Governors give of their time freely and no Governor received remuneration in the year. The pay of the Senior Leaders is reviewed annually and normally increased at the same rate as pay increases given to other staff.

#### RESERVES

At 31 August 2023, the School had **£744,916** (2022: £979,443) of free reserves plus **£2.6m** (2022: £2.6m) identified for longer term investment. Free reserves are the group unrestricted net current assets. It remains the Governors' policy to accumulate a general reserve equivalent to up to two term's running costs as an adequate level of working capital. Based on current levels of expenditure, this would equate to approximately **£3,724,651** (2022: £3,557,000).

The School has two designated reserves. The designated capital reserve represents the net book value of the leasehold land and buildings. This will be released over the useful economic life of the land and buildings. The designated repairs reserve represents monies set aside for major repairs to the fabric of the building. This will be expended in accordance with the repairs and maintenance programme.

#### GOING CONCERN

During 2022/23 although student numbers improved on the previous year, we were still under capacity and student recruitment will be a key focus in our efforts to reduce our deficit in 2023/4 and beyond.

The loss on revaluation of investments as at 31 August 2023 is related to world events which have impacted on global stock markets. The Governors take a long-term view on investments and are not unduly concerned about short-term fluctuations.

Our cash position remains strong (£1.85m at 30 April 2024)

Looking forward to 2023/24, we are delighted that our Government funding from the Music and Dance Scheme has been increased by 5%. While this is still well below recent levels of inflation, we have identified ways to reduce cost and increase non-core income in order to work towards narrowing the funding gap.

On this basis the Governors are satisfied that it remains appropriate to draw up the accounts for the year ended 31 August 2023 on the going concern basis.

#### INVESTMENT POLICY

The School has previously placed all donations to the endowment fund on deposit with M & G Charifund with the aim of funding future scholarships.

The School's current Investment policy has been in place since 2014. The School seeks to produce the best financial return within an acceptable level of risk. £2.5m has been passed to a professional investment manager and is fully invested and has been treated as longer term investments. The mandate is for a balance between capital and income on a medium to high risk basis over a ten year time horizon. The loss on revaluation is linked to global events and is broadly in line with the relevant private investor indices provided by the WMA and the FTSE 100. Post year end has seen a significant increase in the value of the portfolio.

Any available cash held by the School which is unlikely to be required within a couple of months is on short term deposit with Lloyds bank.

The Governors are satisfied with the level of investment income received of £138,359 (2022: £118,866). The increase is largely due to the increase in interest rates on our short-term deposits.

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#### AUDITORS

RSM UK Audit LLP have indicated their willingness to be reappointed for another term and appropriate arrangements have been put in place for them to be deemed reappointed as auditors in the absence of an Annual General Meeting.

#### STATEMENT OF GOVERNORS' RESPONSIBILITIES

The Governors (who are also directors of Elmhurst Ballet School Trust for the purposes of company law) are responsible for preparing the Report of the Governors and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Governors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for that period. In preparing these financial statements, the Governors are required to:

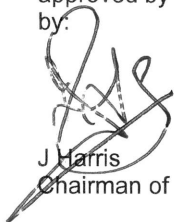
- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgments and estimates that are reasonable and prudent;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Governors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

The Governors who were in office on the date of approval of these financial statements have confirmed, as far as they are aware, that there is no relevant audit information of which the auditors are unaware. Each of the Governors have confirmed that they have taken all the steps that they ought to have taken as Governors in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditor.

The Report of the Governors is approved by order of the Board of Governors and the Strategic Report (included therein) is approved by the Board of Governors in their capacity as the directors at a meeting on 30 April 2024 and signed on its behalf by:



J. Harris  
Chairman of Governors

Elmhurst Ballet School Trust  
249 Bristol Road  
Edgbaston  
Birmingham  
B5 7UH

Date: 30 April 2024



## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF

### ELMHURST BALLET SCHOOL TRUST

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#### Opinion

We have audited the financial statements of Elmhurst Ballet School Trust (the 'parent charitable company') and its subsidiary (the 'group') for the year ended 31 August 2023 which comprise the Consolidated Statement of Financial Activities (including income and expenditure account), the Consolidated and Charity Balance Sheets, the Consolidated and Charity Statements of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 August 2023 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the Annual Report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report, which includes the Directors' Report and the Strategic Report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report and the Strategic Report included within the Trustees' Report have been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report or the Strategic Report included within the Trustees' Report.

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF

### ELMHURST BALLET SCHOOL TRUST (continued)

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We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of trustees**

As explained more fully in the Statement of Trustees' responsibilities set out on page 12, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or parent charitable company or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

#### **The extent to which the audit was considered capable of detecting irregularities, including fraud**

Irregularities are instances of non-compliance with laws and regulations. The objectives of our audit are to obtain sufficient appropriate audit evidence regarding compliance with laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements, to perform audit procedures to help identify instances of non-compliance with other laws and regulations that may have a material effect on the financial statements, and to respond appropriately to identified or suspected non-compliance with laws and regulations identified during the audit.

In relation to fraud, the objectives of our audit are to identify and assess the risk of material misstatement of the financial statements due to fraud, to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud through designing and implementing appropriate responses and to respond appropriately to fraud or suspected fraud identified during the audit.

However, it is the primary responsibility of management, with the oversight of those charged with governance, to ensure that the entity's operations are conducted in accordance with the provisions of laws and regulations and for the prevention and detection of fraud.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud, the group audit engagement team:

- obtained an understanding of the nature of the sector, including the legal and regulatory framework that the group and parent charitable company operates in and how the group and parent charitable company are complying with the legal and regulatory framework;
- inquired of management, and those charged with governance, about their own identification and assessment of the risks of irregularities, including any known actual, suspected or alleged instances of fraud;
- discussed matters about non-compliance with laws and regulations and how fraud might occur including assessment of how and where the financial statements may be susceptible to fraud.

As a result of these procedures we consider the most significant laws and regulations that have a direct impact on the financial statements are FRS 102, Charities SORP (FRS 102), Companies Act 2006, Charities Act 2011, the parent charitable company's governing document, tax legislation and Charities (Protection and Social Investment) Act 2016. We performed audit procedures to detect non-compliances which may have a material impact on the financial statements which included reviewing the financial statements including the Trustees' Report, remaining alert to new or unusual transactions which may not be in accordance with the governing documents, inspecting correspondence with local tax authorities and evaluating advice received from internal/external advisors.

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF

### ELMHURST BALLET SCHOOL TRUST (continued)

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The most significant laws and regulations that have an indirect impact on the financial statements are The Education (Independent School Standards) Regulations 2014, Keeping Children Safe in Education under section 175 of the Education Act 2002, and the UK General Data Protection Regulation (UK GDPR). We performed audit procedures to inquire of management and those charged with governance whether the charitable company is in compliance with these laws and regulations and inspected correspondence with regulatory authorities.

The group audit engagement team identified the risk of management override of controls as the areas where the financial statements were most susceptible to material misstatement due to fraud. Audit procedures performed included but were not limited to testing manual journal entries and other adjustments, evaluating the business rationale in relation to significant, unusual transactions and transactions entered into outside the normal course of business.

A further description of our responsibilities for the audit of the financial statements is provided on the Financial Reporting Council's website at <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

#### Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

*RSM UK Audit LLP*

GARETH JONES (Senior Statutory Auditor)  
For and on behalf of RSM UK AUDIT LLP, Statutory Auditor  
Chartered Accountants  
Rivermead House  
Grove Park  
7 Lewis Court  
Leicester  
LE19 1SD

Date 13/05/2024

## ELMHURST BALLET SCHOOL TRUST

## CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT)

FOR THE YEAR ENDED 31 August 2023

	Notes	Unrestricted Funds £	Restricted Funds £	Endowment Fund £	2023 Total £	2022 Total £
<b>INCOME FROM:</b>						
<b>Donations and legacies:</b>						
Donations		51,818	99,858	-	151,676	121,428
<b>Charitable activities:</b>						
School fees receivable	1	4,015,765	-	-	4,015,765	3,749,989
Syllabus classes income		71,049	-	-	71,049	103,007
Summer School fees		133,775	-	-	133,775	94,566
Grants receivable		362,340	-	-	362,340	362,970
Coronavirus Job Retention Scheme		-	-	-	-	16,365
<b>Other trading activities:</b>						
School shows income		26,344	-	-	26,344	15,294
Rents and lettings		70,733	-	-	70,733	77,709
Other income		224,920	-	-	224,920	310,986
<b>Investments</b>	6	121,440	-	16,919	138,359	118,866
<b>Total income</b>		<u>5,078,184</u>	<u>99,858</u>	<u>16,919</u>	<u>5,194,961</u>	<u>4,971,180</u>
<b>EXPENDITURE ON:</b>						
<b>Raising funds</b>		44,598	-	-	44,598	28,613
<b>Charitable activities</b>						
School operating costs		5,490,879	51,500	-	5,542,379	5,304,861
<b>Total expenditure</b>	2	<u>5,535,477</u>	<u>51,500</u>	<u>-</u>	<u>5,586,977</u>	<u>5,333,474</u>
<b>NET (EXPENDITURE)/INCOME BEFORE NET (LOSSES)/GAINS ON INVESTMENTS</b>		(457,293)	48,358	16,919	(392,016)	(362,294)
Net losses on investments	9	(297,035)	-	(15,329)	(312,364)	(424,125)
<b>NET (EXPENDITURE)/INCOME</b>	5	<u>(754,328)</u>	<u>48,358</u>	<u>1,590</u>	<u>(704,380)</u>	<u>(786,419)</u>
<b>TRANSFERS BETWEEN FUNDS</b>	13,15	51,358	(48,358)	(3,000)	-	-
<b>NET MOVEMENT IN FUNDS</b>		<u>(702,970)</u>	<u>-</u>	<u>(1,410)</u>	<u>(704,380)</u>	<u>(786,419)</u>
<b>Reconciliation of funds:</b>						
Funds brought forward at 1 September 2022		16,176,733	101,761	364,943	16,643,437	17,429,856
<b>Funds carried forward at 31 August 2023</b>		<u>15,473,763</u>	<u>101,761</u>	<u>363,533</u>	<u>15,939,057</u>	<u>16,643,437</u>

## ELMHURST BALLET SCHOOL TRUST

## CONSOLIDATED BALANCE SHEET

AS AT 31 August 2023

Company Registration No. 2932622

	Notes	£	2023	£	£	2022	£
<b>FIXED ASSETS</b>							
Tangible assets	8			12,243,813			12,415,222
Investments	9			2,796,535			3,096,058
				15,040,348			15,511,280
<b>CURRENT ASSETS</b>							
Debtors	10	422,714			305,427		
Short term deposits		842,869			1,228,735		
Cash at bank and in hand		725,898			491,269		
				1,991,481		2,025,431	
<b>CREDITORS:</b> Amounts falling due within one year	11	(1,092,772)			(893,274)		
<b>NET CURRENT ASSETS</b>				898,709			1,132,157
<b>TOTAL ASSETS LESS CURRENT LIABILITIES BEING NET ASSETS</b>				15,939,057			16,643,437
<b>FUNDS</b>							
Endowment funds	13			363,533			364,943
Restricted funds	13			101,761			101,761
Unrestricted funds:							
Designated reserves	14	14,710,903			14,930,338		
General reserve	15	762,860			1,246,395		
				15,473,763			16,176,733
<b>TOTAL FUNDS</b>				15,939,057			16,643,437

The financial statements on pages 16 to 35 were approved and authorised for issue by the Board of Governors on 30 April 2024 and were signed below on its behalf by:



J Harris – Chair of Governors

## ELMHURST BALLET SCHOOL TRUST

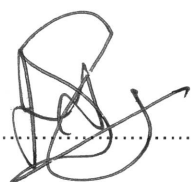
## CHARITY BALANCE SHEET

AS AT 31 August 2023

	Notes	£	2023	£	£	2022	£
<b>FIXED ASSETS</b>							
Tangible assets	8			12,243,813			12,415,222
Investments	9			2,796,536			3,096,059
				15,040,349			15,511,281
<b>CURRENT ASSETS</b>							
Debtors	10	465,927			307,358		
Short term deposits		842,869			1,228,735		
Cash at bank and in hand		636,962			464,929		
				1,945,758		2,001,022	
<b>CREDITORS:</b> Amounts falling due within one year	11	(1,081,666)			(882,342)		
<b>NET CURRENT ASSETS</b>				864,092			1,118,680
<b>TOTAL ASSETS LESS CURRENT LIABILITIES BEING NET ASSETS</b>							
				15,904,441			16,629,961
<b>FUNDS</b>							
Endowment funds	13			363,533			364,943
Restricted funds	13			101,761			101,761
Unrestricted funds:							
Designated reserves	14	14,710,903			14,930,338		
General reserve	15	728,244			1,232,919		
				15,439,147			16,163,257
<b>TOTAL FUNDS</b>							
				15,904,441			16,629,961

Income of **£5,153,199** (2022: £4,914,909) relates to the parent undertaking. Expenditure of **£5,566,355** (2022: £5,293,488) relates to the parent undertaking, leaving a deficit prior to investment gains for the financial year in the accounts of the parent undertaking of **£413,156** (2022: deficit of £378,579).

The financial statements on pages 16 to 36 were approved and authorised for issue by the Board of Governors on 30 April 2024 and were signed below on its behalf by:



J Harris – Chair of Governors

ELMHURST BALLET SCHOOL TRUST

CONSOLIDATED STATEMENT OF CASHFLOWS

FOR THE YEAR ENDED 31 August 2023

	Notes	2023 £	2022 £
<b>Cash flows from operating activities:</b>			
<b>Net cash (used in)/provided by operating activities</b>	19	(245,793)	(241,878)
<b>Cash flows from investing activities:</b>			
Dividends and interest from investments		134,281	115,053
Purchase of property, plant and equipment		(30,964)	(27,777)
Proceeds from sale of investments		241,714	312,324
Purchase of investments		(254,554)	(323,338)
<b>Net cash provided by investing activities</b>		90,477	76,262
<b>Cash flows from financing activities:</b>			
Cash flows attributable to endowment		4,079	3,813
<b>Net cash provided by financing activities</b>		4,079	3,813
<b>Change in cash and cash equivalents in the year</b>		(151,237)	(161,803)
<b>Cash and cash equivalents at the beginning of the year</b>		1,720,004	1,881,807
<b>Cash and cash equivalents at the end of the year</b>	20	1,568,767	1,720,004

ELMHURST BALLET SCHOOL TRUST

CHARITY STATEMENT OF CASHFLOWS

FOR THE YEAR ENDED 31 August 2023

	Notes	2023 £	2022 £
<b>Cash flows from operating activities:</b>			
<b>Net cash (used in)/provided by operating activities</b>	19	(308,389)	(232,265)
<b>Cash flows from investing activities:</b>			
Dividends and interest from investments		134,281	115,053
Purchase of property, plant and equipment		(30,964)	(27,777)
Proceeds from sale of investments		241,714	312,324
Purchase of investments		(254,554)	(323,338)
<b>Net cash provided by investing activities</b>		90,477	76,262
<b>Cash flows from financing activities:</b>			
Cash flows attributable to endowment		4,079	3,813
<b>Net cash provided by financing activities</b>		4,079	3,813
<b>Change in cash and cash equivalents in the year</b>		(213,833)	(152,190)
<b>Cash and cash equivalents at the beginning of the year</b>		1,693,664	1,845,854
<b>Cash and cash equivalents at the end of the year</b>	20	1,479,831	1,693,664



**ACCOUNTING POLICIES**

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**GENERAL INFORMATION**

Elmhurst Ballet School Trust ("the charity") is a charitable company limited by guarantee and is incorporated in England and Wales (Company registration number 2932622 and charity number 1040286). The address of the Charity's registered office and principal place of business is 249 Bristol Road, Edgbaston, Birmingham, B5 7UH.

The group consists of the charity and its one subsidiary, Elmhurst Enterprises Limited.

The nature of the group's operations are set out in the Report of the Governors.

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

**BASIS OF ACCOUNTING**

The financial statements of the Group have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) – Charities SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

They have been prepared under the historical cost convention, modified to include investments at fair value.

Monetary amounts in these financial statements are rounded to the nearest whole £1.

The financial statements are presented in sterling which is also the functional currency of the charity.

Elmhurst Ballet School Trust meets the definition of a public benefit entity under FRS 102 and has therefore applied the relevant public benefit requirements of FRS 102.

**BASIS OF CONSOLIDATION**

These financial statements consolidate the financial statements of Elmhurst Ballet School Trust ("the Charity") and its subsidiary, Elmhurst Enterprises Limited ("the subsidiary") all financial statements are made up to 31 August.

The financial statements consolidate the results of the Charity and its wholly owned subsidiary on a line-by-line basis. A separate Statement of Financial Activities and Statement of Comprehensive Income for the Charity have not been presented because the Charity has taken advantage of the exemption afforded by Section 408 of the Companies Act 2006.

All intra-group transactions, balances and unrealised gains on transactions between Group entities are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the Group.

**GOING CONCERN**

Having carried out a detailed review of the Trust's position and its forecasts at the date of signing the accounts and with regard to the challenges presented by the current economic climate, the Trustees are satisfied that the Trust has sufficient cash flows to meet its liabilities as they fall due for at least one year from the date of approval of the accounts. The Trustees consider that the company has adequate recourses to enable it to continue in operational existence for the foreseeable future and the accounts are therefore prepared on a going concern basis.

**INCOME**

All income is included in the Statement of Financial Activities when the Group is legally entitled to the income, there is probability of receipt and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

- Fees receivable and charges for services are accounted for in the year in which the service is provided. Fees receivable are stated after deducting allowances, scholarships and other remissions allowed by the Group.
- Donations receivable for the general purposes of the Group are credited to unrestricted funds. Donations subject to specific wishes of the donors are carried to relevant restricted funds.
- Legacies are accounted for as soon as entitlement, probability and monetary value can be established.
- Investment income is recognised on an accruals basis.
- Grants receivable (including government grants) are recognised in the Statement of Financial Activities when the conditions for receipt have been complied with.
- Rent and lettings income is recognised on a receivable basis.

Other income is accounted for in the year in which the service is provided.

## ELMHURST BALLET SCHOOL TRUST

### ACCOUNTING POLICIES (continued)

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#### EXPENDITURE

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefit will be required in settlement and the amount of the obligation can be measured reliably. The following specific policies are applied to particular categories of expenditure:

- Costs of raising funds are those costs incurred in attracting voluntary income and those incurred in trading activities that raise funds.
- Charitable activities include expenditure on providing education and include both direct costs and support costs relating to the activity.
- Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources e.g. staff costs by the time spent and other costs by their usage.

All expenditure is inclusive of irrecoverable VAT.

#### TAXATION

The Charity is considered to pass the tests set out in Paragraph 1, Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Charity is potentially exempt from tax in respect of income and capital gains received within categories covered by part 11, chapter 3 of the Corporation Tax Act 2010 or section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### FUND ACCOUNTING

General unrestricted funds comprise the accumulated surpluses and deficits on general funds. They are available for use at the discretion of the Governors in furtherance of the general charitable objectives.

Designated funds comprise unrestricted funds which have been set aside by the Governors for particular purposes. The aim and use of such funds is set out in the financial statements.

Restricted funds are created when grants and donations are received either for a particular area or purpose, the use of which is restricted to that area or purpose. Expenditure is charged to the Statement of Financial Activities when incurred.

An endowment fund has been established to fund scholarships. The capital is invested in perpetuity and under the terms of the endowment, investment returns up to 2011 form part of the endowment capital.

#### TANGIBLE FIXED ASSETS

Tangible fixed assets are initially measured at cost and subsequently measured at cost, net of depreciation and any impairment losses.

Depreciation is provided on all tangible fixed assets at rates calculated to write each asset down to its estimated residual value evenly over its expected useful life, as follows:-

Long leasehold buildings	75 years
Short leasehold property	Length of lease
Fixtures, fittings and equipment (general)	5 – 10 years
Fixtures and fittings (theatre)	10 years

Assets in the course of construction are not depreciated until brought into use.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairment losses. Impairments are recognised in the Statement of Financial Activities.

#### INVESTMENTS

Initial investments are stated at their transaction value and subsequently measured at fair value. Movements in the valuation of initial investments are included within gains and losses in investment assets in the Statement of Financial Activities. Fair value is measured by reference to bid prices.

Interests in subsidiaries are initially measured at cost and subsequently measured at cost less any impairment. An assessment for impairment is made at each reporting date.

## ELMHURST BALLET SCHOOL TRUST

### ACCOUNTING POLICIES (continued)

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#### RETIREMENT BENEFITS

Retirement benefits for the teaching staff of the Group were provided by the Teachers' Pension Scheme (TPS) until 31 March 2022. The TPS is an unfunded scheme. Contributions to the TPS are calculated so as to spread the cost of pensions over employees' working lives with the Group in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a projected unit method. The TPS is a multi-employer scheme but sufficient information is not available to use defined benefit accounting and therefore it is accounted for as a defined contribution scheme, with the amount charged to the Statement of Financial Activities being the contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments.

The Group operates 2 defined contribution schemes for the benefit of its non-teaching staff. From 1 April 2022 teachers were enrolled into a third defined contribution scheme. The pension cost charged in the Statement of Financial Activities is the amount of the contributions payable for the year. Differences between contributions payable for the year and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

#### OPERATING LEASES

All leases are treated as operating leases on the basis that the leasing agreements do not transfer to the school substantially all of the risks and rewards incidental to ownership. The annual rentals arising are charged to the Statement of Financial Activities on a straight line basis over the term of the lease.

#### ENTRANCE FEES AND DEPOSITS

Entrance fees and deposits are charged to students upon arrival at the School. These are refundable to students when they leave the School unless there are unpaid fees in which case they are used to supplement these unpaid fees. They are therefore held as a creditor until the students leave the School.

#### CASH AT BANK AND IN HAND

Cash at bank and in hand include monies held on short term deposits with original maturity of three months or less with recognised banks and building societies.

#### STOCKS

Stocks are valued at the lower of cost and estimated selling price less costs to complete and sell. Provision is made for obsolete and slow moving items.

#### FINANCIAL INSTRUMENTS

The Group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102, in full, to all of its financial instruments.

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the instrument, and are offset only when the Group currently has a legally enforceable right to set off the recognised amounts and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

#### Financial assets

##### *Trade debtors, group debtors and other debtors*

Trade debtors, group debtors and other debtors (including accrued income) which are receivable within one year and which do not constitute a financing transaction are initially measured at the transaction price and are subsequently measured at amortised cost, being the transaction price less any amounts settled and any impairment losses.

A provision for impairment of trade debtors is established when there is objective evidence that the amounts due will not be collected according to the original terms of the contract. Impairment losses are recognised in profit or loss for the excess of the carrying value of the trade debtor over the present value of the future cash flows discounted using the original effective interest rate. Subsequent reversals of an impairment loss that objectively relate to an event occurring after the impairment loss was recognised, are recognised immediately in profit or loss.

#### Financial liabilities and equity

Financial instruments are classified as liabilities and equity instruments according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities.

##### *Trade creditors, other creditors and accruals*

Trade creditors and other creditors (including accruals) payable within one year that do not constitute a financing transaction are initially measured at the transaction price and subsequently measured at amortised cost, being the transaction price less any amounts settled.

FINANCIAL INSTRUMENTS (continued)

*Derecognition of financial assets and liabilities*

A financial asset is derecognised only when the contractual rights to cash flows expire or are settled, or substantially all the risks and rewards of ownership are transferred to another party, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party. A financial liability (or part thereof) is derecognised when the obligation specified in the contract is discharged, cancelled or expires.

JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. There are no critical accounting estimates and areas of judgement to note.

ELMHURST BALLET SCHOOL TRUST

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 August 2023

1. SCHOOL FEES RECEIVABLE

	2023 £	2022 £
School fees	4,733,042	4,311,045
Less : Total grant funding, bursaries and allowances	(717,277)	(561,056)
	<u>4,015,765</u>	<u>3,749,989</u>

2. ANALYSIS OF TOTAL EXPENDITURE

	Staff costs £	Other £	Depreciation £	2023 £	2022 £
<b>Raising funds:</b>					
Other fundraising costs	33,522	11,076	-	44,598	28,613
<b>Charitable activities:</b>					
<b>Direct costs:</b>					
Dance costs	1,239,619	304,613	-	1,544,232	1,541,845
Academic	751,224	101,951	-	853,175	778,873
Boarding	473,045	890,159	-	1,363,204	1,230,125
Property and domestic	229,772	515,660	266,212	1,011,644	983,876
<b>Support costs of Schooling:</b>					
Printing, postage, stationery and telephone	-	41,149	-	41,149	28,094
Advertising and marketing	-	71,907	-	71,907	52,205
Insurance	-	53,902	-	53,902	43,648
Bad debt provision	-	6,000	-	6,000	6,000
Staff costs	392,511	-	-	392,511	335,968
Other support costs	-	114,378	-	114,378	106,188
Governance costs	17,220	73,057	-	90,277	198,039
	<u>3,103,391</u>	<u>2,172,776</u>	<u>266,212</u>	<u>5,542,379</u>	<u>5,304,861</u>
<b>Total expenditure</b>	<u>3,136,913</u>	<u>2,183,852</u>	<u>266,212</u>	<u>5,586,977</u>	<u>5,333,474</u>

Support costs have been allocated to cost categories on a basis consistent with use of resources e.g. staff costs by the time spent and other costs by their usage.

**3. EMPLOYEES**

The average monthly number of persons employed by the Group during the year was:

	<b>2023 No.</b>	<b>2022 No.</b>
Total staff (actual/full time equivalent)	<u>108 / 75</u>	<u>101 / 73</u>
Split of full time equivalent by category:		
Administration	10	10
Teaching	39	38
Support staff	26	25
	<u>75</u>	<u>73</u>
	<b>2023 £</b>	<b>2022 £</b>
Staff costs consist of:		
Wages and salaries	2,570,646	2,367,611
Social security costs	235,259	220,603
Employer contributions to defined contribution schemes	256,161	269,523
Other staff costs	74,847	115,265
	<u>3,136,913</u>	<u>2,973,002</u>

Included in other staff costs above are agency staff costs of **£23,474** (2022: £110,167).

Details of staff receiving remuneration (excluding employer pension costs) in excess of £60,000 are shown below:

	<b>2023 No. of staff</b>	<b>2022 No. of staff</b>
£60,001-£70,000	1	2
£70,001-£80,000	1	1
£80,000 - £90,000	1	-
£120,000 - £130,000	1	1
	<u>4</u>	<u>4</u>

Pension costs in respect of the above employees totalled **£53,122** (2022: £58,023). **No** (2022: three) higher paid employees were accruing benefits under the defined benefit pension scheme until 31 March 2023.

None of the Governors received any remuneration in the current year or prior year. No Governors were reimbursed for travel expenses in the current year (2022: none).

Key management personnel are those having authority and responsibility, delegated to them by the governors, for planning, directing and controlling the activities of the Group.

Remuneration for key management personnel, including employer's national insurance contributions and contributions to the pension scheme, amount to **£674,450** (2022: £599,794).

**4. PENSION COSTS**

Certain of the Group's employees belonged to the Teachers' Pension Scheme ("TPS") until 31 March 2022.

**Teachers' Pension Scheme**

The Teachers' Pensions Scheme ("TPS") is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Scheme Regulations 2014. The TPS is an unfunded scheme and members contribute on a 'pay as-you-go' basis, and along with employers' contributions, are credited to the Exchequer.

**Valuation of the Teachers' Pensions Scheme**

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016 and in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 except it has been prepared following the Government's decision to pause the operation of the cost control mechanisms at the time when legal challenges were still pending.

The valuation report was published in April 2019. The key results of the valuation and subsequent consultation are:

- Total scheme liabilities for service (pensions currently payable and the estimated cost of future benefits) of £218 billion
- Value of notional assets (estimated future contributions together with the proceeds from the notional investments held at the valuation date) of £196 billion
- Notional past service deficit of £22 billion
- Discount rate is 2.4% in excess of CPI

As a result of the valuation, new employer contribution rates were set at 23.68% of pensionable pay from September 2019 onwards (compared to 16.48% during 2018/19.)

The TPS is a multi-employer plan and there is insufficient information to account for the scheme as a defined benefit plan so it is accounted for as a defined contribution plan.

	2023 £	2022 £
Teachers' Pension Scheme contribution cost	-	156,860

There were outstanding contributions at 31 August 2023 of **£nil** (2022: £nil).

The TPS is a multi-employer pension plan and there is insufficient information to account for the scheme as a defined benefit pension plan so it is accounted for as a defined contribution plan.

Following a consultation with staff, the Governors made a decision to leave the TPS and offer an alternative defined contribution pension scheme with effect from 1 April 2022. Therefore the 2022 costs above represent 2 terms' of contributions.

The Group also operates 3 defined contribution schemes for non-teaching staff. For the period employer contributions were a fixed percentage of salary between 3% and 16%. The Group has no potential liability other than the payment of all contributions to an assurance company. Contributions during the year amounted to **£256,161** (2022: £112,663). The increase is due to the replacement of the previous defined benefit scheme with a new defined contribution scheme in April 2022.

**5. NET INCOME**

	2023 £	2022 £
Net income is stated after charging:		
Operating lease rentals:		
Plant and machinery	8,106	9,138
Land and buildings	183,427	180,813
Auditors' remuneration - for audit services	32,750	25,850
- for taxation services	2,550	2,350
Depreciation	266,214	278,665

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6. INVESTMENT INCOME	2023 £	2022 £
Bank interest receivable	15,382	747
Investment income	122,977	118,119
	<u>138,359</u>	<u>118,866</u>

7. TAXATION

As the Charity has attained charitable status, the trustees consider that there is no income subject to corporation tax for the year ended 31 August 2023. The subsidiary undertaking has a tax liability of **£nil** (2022: **£nil**) for the year.

8. TANGIBLE ASSETS

	Long leasehold buildings £	Short leasehold property £	Fixtures, fittings and equipment £	Total Charity £	Elmhurst Enterprises Ltd £	Total Group £
<b>COST</b>						
At 1 September 2022	15,743,888	53,367	1,958,174	17,755,429	5,124	17,760,553
Additions	-	-	94,805	94,805	-	94,805
Disposals	-	-	-	-	-	-
At 31 August 2023	<u>15,743,888</u>	<u>53,367</u>	<u>2,052,979</u>	<u>17,850,234</u>	<u>5,124</u>	<u>17,855,358</u>
<b>DEPRECIATION</b>						
At 1 September 2022	3,438,453	28,464	1,873,290	5,340,207	5,124	5,345,331
Charge for the year	215,877	3,558	46,779	266,214	-	266,214
Disposals	-	-	-	-	-	-
At 31 August 2023	<u>3,654,330</u>	<u>32,022</u>	<u>1,920,069</u>	<u>5,606,421</u>	<u>5,124</u>	<u>5,611,545</u>
<b>NET BOOK VALUE</b>						
At 31 August 2023	<u>12,089,558</u>	<u>21,345</u>	<u>132,910</u>	<u>12,243,813</u>	<u>-</u>	<u>12,243,813</u>
At 31 August 2022	<u>12,305,435</u>	<u>24,903</u>	<u>84,884</u>	<u>12,415,222</u>	<u>-</u>	<u>12,415,222</u>

9. INVESTMENTS

	Group		Charity	
	2023 £	2022 £	2023 £	2022 £
Fair value at 1 September 2022	3,096,058	3,509,169	3,096,059	3,509,170
Additions at cost	254,554	323,338	254,554	323,338
Disposals proceeds	(241,714)	(312,324)	(241,714)	(312,324)
Unrealised (loss)/gain	(304,012)	(378,473)	(304,012)	(378,473)
Realised (loss)/gain on disposal	(8,351)	(45,652)	(8,351)	(45,652)
Fair value at 31 August 2023	<u>2,796,535</u>	<u>3,096,058</u>	<u>2,796,536</u>	<u>3,096,059</u>
Historic cost at 31 August 2023	<u>2,820,751</u>	<u>2,830,563</u>	<u>2,820,752</u>	<u>2,830,564</u>

The Charity holds an investment of **£1** (2022: **£1**) representing the ordinary share capital of its subsidiary Elmhurst Enterprises Limited which is eliminated in the Group. The remaining investments relate to **£311,500** (2022: **£313,990**) held in the M&G Charifund Equity Investment Fund for Charities and investments managed by Harris Allday of **£2,485,034** (2022: **£2,782,067**).



ELMHURST BALLET SCHOOL TRUST

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10. DEBTORS	Group		Charity	
	2023 £	2022 £	2023 £	2022 £
Outstanding fees	77,632	13,285	77,632	13,285
Amount due from trading subsidiary	-	-	82,430	63,369
Other debtors	171,028	115,737	131,811	54,299
Prepayments and accrued income	174,054	176,405	174,054	176,405
	<u>422,714</u>	<u>305,427</u>	<u>465,927</u>	<u>307,358</u>

11. CREDITORS: Amounts falling due within one year	Group		Charity	
	2023 £	2022 £	2023 £	2022 £
Trade creditors	85,562	155,578	85,562	151,520
Entrance fees refundable and deposits	383,026	320,278	383,026	320,278
Other taxation and social security	67,553	13,136	63,297	13,113
Other creditors	48,293	12,969	48,293	12,969
Accruals and deferred income	508,338	391,313	501,488	384,462
	<u>1,092,772</u>	<u>893,274</u>	<u>1,081,666</u>	<u>882,342</u>

Deferred income comprises income received in advance for aided places under the DADA scheme of **£261,184** (2022: £274,925) and fees and bursaries in advance of £12,996 (2022: £nil). Total deferred income of £274,180 (2022: 274,925).

	Charity and Group 2023 £
Movement on deferred income:	
Deferred income at 1 September 2022	274,925
Released in year	(274,925)
Deferred in year	<u>274,180</u>
Deferred income at 31 August 2023	<u>274,180</u>

ELMHURST BALLET SCHOOL TRUST  
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12 FINANCIAL INSTRUMENTS

	Group		Charity	
	2023	2022	2023	2022
	£	£	£	£
The carrying value of the Group's and Charity's financial instruments at 31 August were:				
<b>Financial assets:</b>				
Financial assets at fair value				
- Fixed asset investments	2,796,535	3,096,058	2,796,535	3,096,058
Total	<u>2,796,535</u>	<u>3,096,058</u>	<u>2,796,535</u>	<u>3,096,058</u>

13. ENDOWMENT AND RESTRICTED FUNDS

Charity and Group	Brought forward	Income	Expenditure	Gains/ (losses) on investments	Transfers	Carried forward
	£	£	£	£	£	£
<b>Endowment Funds</b>						
Scholarship endowment	364,943	16,919	-	(15,329)	(3,000)	363,533
<b>Prior Year</b>						
Charity and Group	Brought forward	Income	Expenditure	Gains/ (losses) on investments	Transfers	Carried forward
	£	£	£	£	£	£
<b>Endowment Funds</b>						
Scholarship endowment	371,782	14,827	-	(18,666)	(3,000)	364,943

Under the terms of part of the endowment, investment return up until 2011 will form part of the endowment capital. Investment income received thereafter is to be used to fund scholarships. The transfer represents the income used to fund a scholarship during the year.

ELMHURST BALLET SCHOOL TRUST  
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13. ENDOWMENT AND RESTRICTED FUNDS (continued)

Restricted Funds	Brought forward £	Income £	Expenditure £	Transfers £	Carried forward £
DfE Grants	17,103	-	-	-	17,103
Donations	84,658	99,858	(51,500)	(48,358)	84,658
	<u>101,761</u>	<u>99,858</u>	<u>(51,500)</u>	<u>(48,358)</u>	<u>101,761</u>
<b>Prior Year</b>	<b>Brought forward £</b>	<b>Income £</b>	<b>Expenditure £</b>	<b>Transfers £</b>	<b>Carried forward £</b>
<b>Restricted Funds</b>					
DfE Grants	29,263	-	(12,160)	-	17,103
Donations	98,793	76,768	(89,203)	(1,700)	84,658
	<u>128,056</u>	<u>76,768</u>	<u>(101,363)</u>	<u>(1,700)</u>	<u>101,761</u>

**DfE Grants**

These grants provide towards the costs of our outreach programme and refurbishment/replacement of equipment. Transfers represent capitalised spending completed in line with the terms of the restriction.

**Donations**

This consists of several small donations which have been given to the Charity to be used in accordance with the wishes of the donors. Transfers represent capitalised spending completed in line with the terms of the restriction.

14. DESIGNATED FUNDS

Charity and Group	Brought forward £	Income £	Expenditure £	Transfers £	Carried forward £
Capital reserve	12,330,338	-	-	(219,435)	12,110,903
Repairs reserve	2,600,000	-	-	-	2,600,000
	<u>14,930,338</u>	<u>-</u>	<u>-</u>	<u>(219,435)</u>	<u>14,710,903</u>
<b>Prior Year</b>	<b>Brought forward £</b>	<b>Income £</b>	<b>Expenditure £</b>	<b>Transfers £</b>	<b>Carried forward £</b>
<b>Charity and Group</b>					
Capital reserve	12,549,773	-	-	(219,435)	12,330,338
Repairs reserve	2,600,000	-	-	-	2,600,000
	<u>15,149,773</u>	<u>-</u>	<u>-</u>	<u>(219,435)</u>	<u>14,930,338</u>

The capital reserve represents the investment in leasehold land and buildings on the School site. The transfer represents the movement in the net book value of leasehold land and buildings during the year.

The repairs reserve represents monies set aside for major repairs to the fabric of the building. Transfers represent the monies set aside by the Governors during the year.

**ELMHURST BALLET SCHOOL TRUST**  
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15. GENERAL RESERVE	Group		Charity	
	2023 £	2022 £	2023 £	2022 £
At 1 September 2022	1,246,395	1,780,245	1,232,919	1,783,056
Net (expenditure)/ income for the year	(754,328)	(757,985)	(775,468)	(774,272)
Transfer from capital reserve	219,435	219,435	219,435	219,435
Transfer from endowment reserve	3,000	3,000	3,000	3,000
Transfer from restricted reserve	48,358	1,700	48,358	1,700
At 31 August 2023	<u>762,860</u>	<u>1,246,395</u>	<u>728,244</u>	<u>1,232,919</u>

16. COMMITMENTS UNDER OPERATING LEASES	2023 £	2022 £
At 31 August 2023, the Group and Charity had total future minimum lease payments under non-cancellable operating leases as follows:		
Plant and machinery:		
Amounts payable within 1 year	5,140	2,376
Amounts payable in 1 - 2 years	5,140	-
Amounts payable in 2 - 5 years	10,280	-
Amounts payable in more than 5 years	-	-
Land and buildings:		
Amounts payable within 1 year	179,885	179,885
Amounts payable in 1 - 2 years	169,678	179,885
Amounts payable in 2 - 5 years	506,250	507,178
Amounts payable in more than 5 years	168,750	337,500
	<u>1,045,123</u>	<u>1,206,824</u>

**17. ANALYSIS OF GROUP NET ASSETS BETWEEN FUNDS**

	Unrestricted funds £	Restricted funds £	Endowment funds £	Total £
Fund balances at 31 August 2023 are represented by:				
Tangible fixed assets	12,243,813	-	-	12,243,813
Fixed asset investments	2,485,035	-	311,500	2,796,535
Net current assets	744,915	101,761	52,033	898,709
Total net assets	<u>15,473,763</u>	<u>101,761</u>	<u>363,533</u>	<u>15,939,057</u>

**Prior Year**

	Unrestricted funds £	Restricted funds £	Endowment funds £	Total £
Fund balances at 31 August 2022 are represented by:				
Tangible fixed assets	12,415,222	-	-	12,415,222
Fixed asset investments	2,782,068	-	313,990	3,096,058
Net current assets	979,443	101,761	50,953	1,132,157
Total net assets	<u>16,176,733</u>	<u>101,761</u>	<u>364,943</u>	<u>16,643,437</u>

**ELMHURST BALLET SCHOOL TRUST**  
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**17. ANALYSIS OF CHARITY NET ASSETS BETWEEN FUNDS**

	Unrestricted funds £	Restricted funds £	Endowment funds £	Total £
Fund balances at 31 August 2023 are represented by:				
Tangible fixed assets	12,243,813	-	-	12,243,813
Fixed asset investments	2,485,036	-	311,500	2,796,536
Net current assets	710,298	101,761	52,033	864,092
Total net assets	15,439,147	101,761	363,533	15,904,441

**Prior Year**

	Unrestricted funds £	Restricted funds £	Endowment funds £	Total £
Fund balances at 31 August 2022 are represented by:				
Tangible fixed assets	12,415,222	-	-	12,415,222
Fixed asset investments	2,782,069	-	313,990	3,096,059
Net current assets	965,966	101,761	50,953	1,118,680
Total net assets	16,163,257	101,761	364,943	16,629,961

**18. CAPITAL COMMITMENTS**

As at 31 August 2023, the Group and Charity had contracted capital commitments of £nil (2022: £20,020).

**19. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES**

	Group		Charity	
	2023 £	2022 £	2023 £	2022 £
<b>Net (expenditure)/income for the reporting period</b>	(704,380)	(786,419)	(725,520)	(802,706)
Adjustments for:				
Depreciation charges	266,214	278,665	266,214	278,665
Losses/(gains) on investments	312,363	424,125	312,363	424,125
Dividends, interest and rents from investments	(138,359)	(118,866)	(138,359)	(118,866)
(Increase)/decrease in debtors	(117,287)	(29,294)	(158,569)	751
(Decrease)/increase in creditors	135,656	(10,089)	135,482	(14,234)
<b>Net cash (used in)/provided by operating activities</b>	(245,793)	(241,878)	(308,389)	(232,265)

**20. ANALYSIS OF CHANGES IN NET FUNDS**

	At start of year £	Cash flows £	At end of year £
<b>GROUP</b>			
Cash at bank and in hand	491,269	234,629	725,898
Notice deposits (less than 3 months)	1,228,735	(385,866)	842,869
<b>Total cash and cash equivalents</b>	1,720,004	(151,237)	1,568,767

ELMHURST BALLET SCHOOL TRUST  
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20. ANALYSIS OF CHANGES IN NET FUNDS (continued)

	At start of year £	Cash flows £	At end of year £
<b>Charity</b>			
Cash at bank and in hand	464,929	172,033	636,962
Notice deposits (less than 3 months)	1,228,735	(385,866)	842,869
<b>Total cash and cash equivalents</b>	<u>1,693,664</u>	<u>(213,833)</u>	<u>1,479,831</u>

21. SUBSIDIARY COMPANY

The charitable company owns the entire issued share capital of Elmhurst Enterprises Limited, a company incorporated in England and Wales (registered number 04442439). The principal activity of Elmhurst Enterprises Limited is that of providing facilities. The results of Elmhurst Enterprises Limited are consolidated into these accounts.

For the year ended 31 August 2023, Elmhurst Enterprises Limited recorded turnover of **£79,979** (2022: £85,681), cost of sales and expenses of **£45,363** (2022: £69,396) less corporation tax of **£nil** (2022: £nil) giving rise to a retained profit of **£34,616** (2022: £16,285). During the year the subsidiary company has distributed **£13,476** (2022: £nil) to the parent company in respect of 2022 profits.

Net assets at 31 August 2023 were **£34,617** (2022: net assets £13,477).

22. RELATED PARTY TRANSACTIONS

During the year, the Charity charged Elmhurst Enterprises Limited **£33,009** (2022: £52,597) in respect of staff costs, catering costs and facilities costs. At the year end, the Charity was owed **£82,430** (2022: £63,369) by Elmhurst Enterprises Limited.

J Harris, a governor of Elmhurst Ballet School Trust, is also a director of Health Claims Bureau. During the year, Health Claims Bureau provided management and advice services to Elmhurst Ballet School Trust amounting to **£18,792** (2022: £15,910).

M Baldwin, a governor of Elmhurst Ballet School Trust until 21 October 2022, provided choreographic services amounting to **£nil** during the year (2022: £830).

None of the above balances with related parties is secured.

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23. COMPARATIVE CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted Funds £	Restricted Funds £	Endowment Fund £	2022 Total £
<b>INCOME FROM:</b>				
<b>Donations and legacies:</b>				
Donations	44,660	76,768	-	121,428
<b>Charitable activities:</b>				
School fees receivable	3,749,989	-	-	3,749,989
Syllabus classes income	103,007	-	-	103,007
Summer School fees	94,566	-	-	94,566
Grants receivable	362,970	-	-	362,970
Coronavirus Job Retention Scheme	16,365	-	-	16,365
<b>Other trading activities:</b>				
School shows income	15,294	-	-	15,294
Rents and lettings	77,709	-	-	77,709
Other income	310,986	-	-	310,986
<b>Investments</b>	104,039	-	14,827	118,866
<b>Total income</b>	<b>4,879,585</b>	<b>76,768</b>	<b>14,827</b>	<b>4,971,180</b>
<b>EXPENDITURE ON:</b>				
<b>Raising funds</b>	<b>28,613</b>	<b>-</b>	<b>-</b>	<b>28,613</b>
<b>Charitable activities</b>				
School operating costs	5,203,498	101,363	-	5,304,861
<b>Total expenditure</b>	<b>5,232,111</b>	<b>101,363</b>	<b>-</b>	<b>5,333,474</b>
<b>NET (EXPENDITURE)/INCOME BEFORE NET (LOSSES)GAINS ON INVESTMENTS</b>	<b>(352,526)</b>	<b>(24,595)</b>	<b>14,827</b>	<b>(362,294)</b>
Net (losses)/gains on investments	(405,459)	-	(18,666)	(424,125)
<b>NET (EXPENDITURE)/INCOME</b>	<b>(757,985)</b>	<b>(24,595)</b>	<b>(3,839)</b>	<b>(786,419)</b>
<b>TRANSFERS BETWEEN FUNDS</b>	<b>4,700</b>	<b>(1,700)</b>	<b>(3,000)</b>	<b>-</b>
<b>NET MOVEMENT IN FUNDS</b>	<b>(753,285)</b>	<b>(26,295)</b>	<b>(6,839)</b>	<b>(786,419)</b>
<b>Reconciliation of funds:</b>				
Funds brought forward at 1 September 2021	16,930,018	128,056	371,782	17,429,856
<b>Funds carried forward at 31 August 2022</b>	<b>16,176,733</b>	<b>101,761</b>	<b>364,943</b>	<b>16,643,437</b>