

Welsh Highland Railway Limited
Company Limited by Guarantee
Unaudited Financial Statements
31 December 2020

CHRISTOPHER BAILEY ACCOUNTANTS (OLDHAM) LIMITED

Chartered Accountants
Units 10-12
County End Business Centre
Jackson Street
Springhead
Oldham
OL4 4TZ

Welsh Highland Railway Limited

Company Limited by Guarantee

Financial Statements

Year ended 31 December 2020

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Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report)

Year ended 31 December 2020

The trustees, who are also the directors for the purposes of company law, present their report and the unaudited financial statements of the charity for the year ended 31 December 2020.

Reference and administrative details

Registered charity name Welsh Highland Railway Limited

Charity registration number 1039817

Company registration number 00790125

Principal office and registered office The Station Building
Tremadog Road
Porthmadog
Gwynedd
LL49 9DY

The trustees Mr M M Chapman
Mr S G W Currinn
Mr G Farr
Mr R W Harrison (Died 2 August 2021)
Mr M C Herbert
Mr S M Holden
Mr A McNicol
Mr N Pell
Mr R A Sinclair

Company secretary C R Willby

Independent examiner Mr C Bailey A.C.A.
Christopher Bailey Accountants (Oldham) Limited
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Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2020

Structure, governance and management

The charity is a company limited by guarantee. The registered company number is 790125 (England and Wales) and the registered charity number is 1039817.

The company's governing document is its Memorandum and Articles of Association. Each member has undertaken to contribute a maximum of £1 to the assets of the company in the event of its winding up.

Directors

The members of the Board are each elected by the membership and serve for three years.

At the 2020 Annual General Meeting, which was conducted remotely, Mr A McNicol stood down by rotation having completed his elected period. He was re-elected to serve.

G Farr was subsequently re-elected as Chairman and N Pell elected as deputy.

In addition, Mr R W Harrison served as a director until his death on 2 August 2021.

Statement of Directors' Responsibilities for the Financial Statements

The directors, who are also trustees for the purposes of the Charities Acts, are required by law to prepare financial statements which give a true and fair view of the state of affairs of the charity at the end of the financial year, and of the financial activities and total recognised gains or losses for the year.

The directors are of the opinion that, in preparing the financial statements, appropriate accounting policies have been consistently applied, supported by reasonable and prudent estimates and judgements and all applicable accounting standards have been followed. They are also satisfied that the charity has adequate resources to meet its operational needs for the foreseeable future, and accordingly, we continue to adopt the going concern basis in preparing the financial statements.

The directors are responsible for ensuring that the charity keeps accounting records which disclose with reasonable accuracy the financial position of the charity, and which enable us to ensure that the accounts comply with the Companies Act 2006 and Statement of Recommended Practice; Accounting and Reporting by Charities. The directors are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

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Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2020

Objectives and activities

In pursuing the charity's objectives set out in its Memorandum of Association the directors continue to give careful consideration to the advice of the Charity Commission on public benefit. These objectives include:

- a) to advance the education of the public in matters concerning railways; and
- b) for the public benefit to provide or assist in the provision of facilities for the recreation and other leisure time operations in the interest of social welfare and with the object of improving conditions of life, with particular reference to the former narrow gauge railway between Dinas and Porthmadog known as the Welsh Highland Railway.

The charity is continuing to develop its conservation work, and its interpretation to visitors to its operation in Porthmadog, including making further improvements to:

- a) its museum/heritage centre, which illustrates the development of narrow gauge railways in the area and around the world; b) its demonstration railway which links physically with the re-instated Welsh Highland Railway at Pen-y-munt; and c) the railway rolling stock and other railway artefacts in its care.

Members' continued support in this is vital, whether as volunteers, donors or simply by supporting from a distance.

Strategic report

The following sections headed achievements and performance and financial review form the strategic report of the charity.

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Year ended 31 December 2020

Achievements and performance

Covid-19

The Covid-19 pandemic has had a substantial impact on the Company's activities in 2020, continuing through into 2021.

Trains were operated and the museum opened on 12 days only in 2020, compared with 132 days originally planned for the year. Capacities and frequencies were reduced to meet distancing and hygiene requirements whilst keeping the overall experience as close as possible to what is normally offered.

All trains were operated with diesel locomotive traction. Trains, museum and ticket office/shop were staffed entirely by volunteers.

To help cover fixed and abortive revenue expenditure an emergency appeal, 'The Resilience Fund', was set up and Welsh Government business rate related financial support sought.

Visitor Numbers

Based on tickets sold the total number of visitors in 2020 is estimated at approximately 8% of that for 2019.

Museum/Heritage Centre

The museum, the newer part of which was completed in 2009, continues to be the centrepiece of our offer to our visitors. It contains a wide range of exhibits illustrating the development of the various narrow-gauge railways that operated in the area. There is an emphasis on participation, with visitors able to access several exhibits providing an interactive 'hands on' experience. It takes in the carriage shed, erected in 1984, which continues to house the locomotives and other operational rolling stock of the railway.

Train Service

The timetable remains under constant review, both in terms of days of operation, and the service offered. Our passenger numbers continue to be heavily dependent on public and school holidays, with daily patterns fluctuating according to weather conditions. Passenger reaction will continue to be monitored.

Fares were increased for 2020, examples being adult to £10.25 and family to £27.00. Public comments suggest that our offer continues to represent good value for money.

All services have operated between Porthmadog and Pen-y-mount.

Miniature Railway

The miniature railway continues to be very popular with our visitors.

Marketing

We have continued to use Facebook to provide a frequent stream of news, photographs and details of

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Year ended 31 December 2020

new sales items. This costs little more than time and is also a way of engaging instantly with potential customers.

In pursuit of our search for new markets, we have continued to participate in the re-invigorated Great Little Trains of Wales marketing panel.

There continues to be a need for better researched information to help inform decisions on marketing strategy

Volunteers

A small but faithful band of volunteers maintains the company's operations and infrastructure. We are pleased to have recruited several young enthusiastic staff to the railway who constitute a very welcome addition to complement those active but aging retirees who form the other significant group.

The company suffers from the same problems of recruitment which affect other heritage railways, and voluntary organisations in general.

Membership

Membership numbers again showed a decrease. For historic reasons a disproportionate number of our members are life members.

The membership total at the end of 2020 was 527, made up of Life 284, Senior 156, Full 51, Associate 14, Family 10, Junior 3, and Unwaged 9.

Locomotives and Rolling Stock

Russell and Gelert

Steam locomotives Russell and Gelert were not used during the season

Emma and Glaslyn

Diesel locomotive Emma worked the majority of turns, with Glaslyn as standby.

Baldwin

This locomotive, which is the subject of a long-term loan arrangement with the Imperial War Museum, is in the workshops of Vale of Rheidol Trading Ltd., who have contracted to complete its rebuilding. Physical work began in early 2019 with completion in 2022 now envisaged due to delays caused by the pandemic.

Kathy

Overhaul of Kathy continued, based at Gelert's Farm. Completion and commissioning will provide welcome relief for Glaslyn, which has given nearly forty years of service as main or standby passenger diesel locomotive.

Heritage Train

The rebuild of 'Toastrack' No. 42 has continued, based at Gelert's Farm. Sponsorship is in place to

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Year ended 31 December 2020

enable the construction of a replica Pickering brake carriage, and to fit it and one or more of our existing heritage carriages with dual braking to enable interoperability with Festiniog Railway Company equipment. A contract for the construction of the brake carriage has been let to the Festiniog Railway Company and work at the latter's Boston Lodge Works has continued through 2020 for completion in 2021.

Health and Safety

The directors take the view that the safety of the travelling public and those working on the railway is paramount. We are pleased that the charity was able to maintain its good safety record during 2020.

Land and Buildings

Detailed plans have been drawn up for extensive refurbishment of the carriage shed to bring it up to a standard commensurate with its additional museum function. An initial financial contribution towards a completed refurbishment has been received.

Construction will be dependent on our being able to secure additional finances. Temporary repairs to the roof have been undertaken in the meantime.

A retaining wall at the interface between the carriage shed and Gelert's Farm halt, backfilled to reduce maintenance requirements, has been completed. This has also facilitated revised visitor circulation arrangements to meet coronavirus distancing requirements.

Budget provision for repairs to the machine workshop roof was not taken up during the year.

Further works on the Company's land at Cae Hir has been temporarily deferred.

Risk Management

Detailed assessments of the risks facing the charity have been drawn up as part of a series of business plans prepared over the years, the most recent having been adopted by the Board in 2009. This is kept under constant review, with the risks identified being taken into account informally as part of the day to day operation of the company. The directors are working towards the preparation of a new business plan, including a more comprehensive risk management strategy.

Staff and Directors

The directors wish to thank all of our members, volunteers, paid staff and sponsors for their manifold contributions during 2020. Our successes could not have been achieved without the hard work of a great many people, whether for just a few hours volunteering, or from a distance.

Access to the railway beyond Pen-y-mount

It has not been possible to progress further operating railway events involving the Festiniog Railway Company during 2020. It is hoped that the co-operation initiated in recent years will continue into future years.

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Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2020

Financial review

The results for the year are summarised in the Statement of Financial Activities on page 11, showing a net deficit on unrestricted funds of £26,075, (2019: £11,940), together with donations received for Special Projects of £15,349 (2019: £124,413).

There was a deficit on operating the railway of £82,121 (2019: £8,430) before donations.

Gross income from operating the Railway, including the contributions from the gift shop and cafe, amounted to £8,351 (2019: £90,720). Operating costs amounted to £90,472 (2019: £93,518).

Significant items in operating costs include wages £ Nil (2019: £11,269), insurance £19,440 (2019: £15,689), marketing £5,551 (2019: £14,825) and depreciation £25,862 (2019: £24,085).

Other income offsetting the operating deficit consisted of donations to general funds of £8,087 (2019: £11,414), donations to the 'Resilience Fund' of £18,349 (2019: £ Nil), Welsh Government grants totalling £27,785 (2019: £285), and membership subscriptions of £6,275 (2019: £7,361). The costs of servicing the membership with Journals and other administration expenditure amounted to £4,730 (2019: £4,654).

Cwmni Rheilffordd Beddgelert cyf

As a charity we are required to operate our book and gift shop through a separate company in order to protect charity assets from commercial pressures. Shop sales fell to £21,806 (2019: £53,794) resulting in a net deficit, of £4,001 (2019: Surplus £5,632) after overheads. Cwmni Rheilffordd Beddgelert cyf bears half the staff wage cost of the ticket office and shop plus all the running costs of the building.

Reserves Policy

The directors currently have a policy to maintain unrestricted reserves to support an operating season's expenditure costs. This is reviewed based on activities and the nature of the charitable company's income streams.

The calculation of the required reserves is an integral part of the charitable company's planning and budgeting processes and is reviewed on an annual basis. When capital expenditure has been authorised by the Trustees on projects that have been the subject of a specific appeal, the company transfers an equivalent sum from restricted funds to unrestricted reserves in order to recognise the expenditure during the year on the relevant project.

Restricted Funds (Special Projects)

There is a table under note 23 showing the donations received under fundraising for special projects, together with expenditure charged against each fund and the cumulative position.

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Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2020

The trustees' annual report and the strategic report were approved on 16 September 2021 and signed on behalf of the board of trustees by:

C R Willby
Charity Secretary

Welsh Highland Railway Limited

Company Limited by Guarantee

Independent Examiner's Report to the Trustees of Welsh Highland Railway Limited

Year ended 31 December 2020

I report to the trustees on my examination of the financial statements of Welsh Highland Railway Limited ('the charity') for the year ended 31 December 2020.

Responsibilities and basis of report

As the trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

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Independent Examiner's Report to the Trustees of Welsh Highland Railway Limited *(continued)*

Year ended 31 December 2020

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Mr C Bailey A.C.A.
Independent Examiner

Christopher Bailey Accountants (Oldham) Limited
Units 10-12
County End Business Centre
Jackson Street
Springhead
Oldham
OL4 4TZ

16 September 2021

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Company Limited by Guarantee

Statement of Financial Activities (including income and expenditure account)

Year ended 31 December 2020

		Unrestricted funds	2020 Restricted funds	Total funds	2019 Total funds
	Note	£	£	£	£
Income and endowments					
Donations and legacies	5	60,496	15,349	75,845	149,105
Other trading activities	6	8,351	—	8,351	85,088
Investment income	7	280	—	280	332
Total income		<u>69,127</u>	<u>15,349</u>	<u>84,476</u>	<u>234,525</u>
Expenditure					
Expenditure on raising funds:					
Costs of raising donations and legacies	8	4,730	—	4,730	4,654
Costs of other trading activities	9	90,472	—	90,472	93,518
Total expenditure		<u>95,202</u>	<u>—</u>	<u>95,202</u>	<u>98,172</u>
Net (expenditure)/income		<u>(26,075)</u>	<u>15,349</u>	<u>(10,726)</u>	<u>136,353</u>
Transfers between funds		89,778	(89,778)	—	—
Net movement in funds		<u>63,703</u>	<u>(74,429)</u>	<u>(10,726)</u>	<u>136,353</u>
Reconciliation of funds					
Total funds brought forward		1,484,751	296,905	1,781,656	1,645,303
Total funds carried forward		<u>1,548,454</u>	<u>222,476</u>	<u>1,770,930</u>	<u>1,781,656</u>

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The notes on pages 15 to 28 form part of these financial statements.

Welsh Highland Railway Limited

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Statement of Financial Position

31 December 2020

	Note	2020 £	2019 £
Fixed assets			
Tangible fixed assets	14	1,247,173	1,182,951
Investments	15	40,003	40,003
		<u>1,287,176</u>	<u>1,222,954</u>
Current assets			
Stocks	17	1,000	1,000
Debtors	18	89,593	159,574
Cash at bank and in hand		455,523	476,693
		<u>546,116</u>	<u>637,267</u>
Creditors: amounts falling due within one year	19	62,362	78,565
Net current assets		<u>483,754</u>	<u>558,702</u>
Total assets less current liabilities		<u>1,770,930</u>	<u>1,781,656</u>
Net assets		<u>1,770,930</u>	<u>1,781,656</u>
Funds of the charity			
Restricted funds		222,476	296,905
Unrestricted funds:			
Revaluation reserve		110,673	111,109
Other unrestricted income funds		1,437,781	1,373,642
Total unrestricted funds		<u>1,548,454</u>	<u>1,484,751</u>
Total charity funds	23	<u>1,770,930</u>	<u>1,781,656</u>

For the year ending 31 December 2020 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The statement of financial position
continues on the following page.

The notes on pages 15 to 28 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Statement of Financial Position *(continued)*

31 December 2020

These financial statements were approved by the board of trustees and authorised for issue on 16 September 2021, and are signed on behalf of the board by:

Mr R A Sinclair
Director

The notes on pages 15 to 28 form part of these financial statements.

Welsh Highland Railway Limited

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Statement of Cash Flows

Year ended 31 December 2020

	2020 £	2019 £
Cash flows from operating activities		
Net (expenditure)/income	(10,726)	136,353
<i>Adjustments for:</i>		
Depreciation of tangible fixed assets	25,862	24,085
Government grant income	(27,785)	(285)
Other interest receivable and similar income	(280)	(332)
Accrued expenses	2,203	297
<i>Changes in:</i>		
Stocks	–	2,500
Trade and other debtors	69,981	11,217
Trade and other creditors	(18,406)	56,009
Cash generated from operations	40,849	229,844
Interest received	280	332
Net cash from operating activities	<u>41,129</u>	<u>230,176</u>
Cash flows from investing activities		
Purchase of tangible assets	(90,084)	(196,464)
Net cash used in investing activities	<u>(90,084)</u>	<u>(196,464)</u>
Cash flows from financing activities		
Government grant income	27,785	285
Net cash from financing activities	<u>27,785</u>	<u>285</u>
Net (decrease)/increase in cash and cash equivalents	(21,170)	33,997
Cash and cash equivalents at beginning of year	<u>476,693</u>	<u>442,696</u>
Cash and cash equivalents at end of year	<u>455,523</u>	<u>476,693</u>

The notes on pages 15 to 28 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements

Year ended 31 December 2020

1. General information

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is The Station Building, Tremadog Road, Porthmadog, Gwynedd, LL49 9DY.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

There are no material uncertainties about the charity's ability to continue.

Consolidation

The charity is not required to prepare consolidated accounts in accordance with the Charities Act 2011, and has taken advantage of the option not to prepare consolidated financial statements contained in Section 398 of the Companies Act 2006 on the basis that the charity and its subsidiary undertakings comprise a small group.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

3. Accounting policies *(continued)*

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Welsh Highland Railway Limited

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Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

3. Accounting policies *(continued)*

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Freehold property	-	2% straight line
Rail, rolling stock and plant and machinery	-	Various rates between 10% reducing balance and 2% to 50% straight line

Investments in associates

Investments in associates accounted for in accordance with the cost model are recorded at cost less any accumulated impairment losses.

Welsh Highland Railway Limited

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Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

3. Accounting policies *(continued)*

Investments in associates *(continued)*

Investments in associates accounted for in accordance with the fair value model are initially recorded at the transaction price. At each reporting date, the investments are measured at fair value, with changes in fair value taken through income or expenditure. Where it is impracticable to measure fair value reliably without undue cost or effort, the cost model will be adopted.

Dividends and other distributions received from the investment are recognised as income without regard to whether the distributions are from accumulated profits of the associate arising before or after the date of acquisition.

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

Stocks

Stocks are measured at the lower of cost and estimated selling price less costs to complete and sell. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing the stock to its present location and condition.

Government grants

Government grants are recognised at the fair value of the asset received or receivable. Grants are not recognised until there is reasonable assurance that the charity will comply with the conditions attaching to them and the grants will be received.

Where the grant does not impose specified future performance-related conditions on the recipient, it is recognised in income when the grant proceeds are received or receivable. Where the grant does impose specified future performance-related conditions on the recipient, it is recognised in income only when the performance-related conditions have been met. Where grants received are prior to satisfying the revenue recognition criteria, they are recognised as a liability.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

3. Accounting policies *(continued)*

Financial instruments

A financial asset or a financial liability is recognised only when the charity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Debt instruments are subsequently measured at amortised cost.

Where investments in shares are publicly traded or their fair value can otherwise be measured reliably, the investment is subsequently measured at fair value with changes in fair value recognised in income and expenditure. All other such investments are subsequently measured at cost less impairment.

Other financial instruments, including derivatives, are initially recognised at fair value, unless payment for an asset is deferred beyond normal business terms or financed at a rate of interest that is not a market rate, in which case the asset is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Other financial instruments are subsequently measured at fair value, with any changes recognised in the statement of financial activities, with the exception of hedging instruments in a designated hedging relationship.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised under the appropriate heading in the statement of financial activities in which the initial gain was recognised.

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

Any reversals of impairment are recognised immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

4. Limited by guarantee

The charity is a company limited by guarantee, having no issued share capital. In the event of the charity being wound up the liability in respect of the guarantee is limited to £1 per member of the charity. The number of members at 31 December 2020 was 527 (2019: 561).

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

5. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £
Donations			
General donations	8,087	–	8,087
Baldwin 590	–	10,066	10,066
Gelert restoration	–	60	60
Russell restoration	–	4,983	4,983
Heritage train fund	–	240	240
Karen restoration	–	–	–
Extension fund	–	–	–
Resilience fund	18,349	–	18,349
Grants			
Government grant income	27,785	–	27,785
Subscriptions			
Membership subscriptions	6,275	–	6,275
Other donations and legacies			
Covenanted donation from subsidiary company	–	–	–
	<u>60,496</u>	<u>15,349</u>	<u>75,845</u>
	Unrestricted Funds £	Restricted Funds £	Total Funds 2019 £
Donations			
General donations	11,414	–	11,414
Baldwin 590	–	13,606	13,606
Gelert restoration	–	1,759	1,759
Russell restoration	–	6,407	6,407
Heritage train fund	–	100,625	100,625
Karen restoration	–	625	625
Extension fund	–	1,391	1,391
Resilience fund	–	–	–
Grants			
Government grant income	285	–	285
Subscriptions			
Membership subscriptions	7,361	–	7,361
Other donations and legacies			
Covenanted donation from subsidiary company	5,632	–	5,632
	<u>24,692</u>	<u>124,413</u>	<u>149,105</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

6. Other trading activities

	Unrestricted Funds £	Total Funds 2020 £	Unrestricted Funds £	Total Funds 2019 £
Income from traffic	7,054	7,054	79,913	79,913
Cafe franchise fee	—	—	3,384	3,384
Sundry and scrap sales	1,297	1,297	1,791	1,791
	<u>8,351</u>	<u>8,351</u>	<u>85,088</u>	<u>85,088</u>

7. Investment income

	Unrestricted Funds £	Total Funds 2020 £	Unrestricted Funds £	Total Funds 2019 £
Bank interest receivable	280	280	332	332

8. Costs of raising donations and legacies

	Unrestricted Funds £	Total Funds 2020 £	Unrestricted Funds £	Total Funds 2019 £
Costs of raising donations and legacies - Subscriptions	4,730	4,730	4,654	4,654

9. Costs of other trading activities

	Unrestricted Funds £	Total Funds 2020 £	Unrestricted Funds £	Total Funds 2019 £
Costs of other trading activities – Operating costs	86,303	86,303	89,236	89,236
Costs of other trading activities - Finance	4,169	4,169	4,282	4,282
	<u>90,472</u>	<u>90,472</u>	<u>93,518</u>	<u>93,518</u>

10. Net (expenditure)/income

Net (expenditure)/income is stated after charging/(crediting):

	2020 £	2019 £
Depreciation of tangible fixed assets	<u>25,862</u>	<u>24,085</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

11. Independent examination fees

	2020 £	2019 £
Fees payable to the independent examiner for: Independent examination of the financial statements	2,475	2,400

12. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2020 £	2019 £
Wages and salaries	—	11,269

The average head count of employees during the year was Nil (2019: 6). The average number of full-time equivalent employees during the year is analysed as follows:

	2020 No.	2019 No.
Number of staff - engineering	—	1
Number of staff - booking office	—	1
	—	2

No employee received employee benefits of more than £60,000 during the year (2019: Nil).

13. Trustee remuneration and expenses

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees.

14. Tangible fixed assets

	Freehold property £	Plant and machinery £	Total £
Cost			
At 1 January 2020	414,056	1,167,042	1,581,098
Additions	—	90,084	90,084
At 31 December 2020	414,056	1,257,126	1,671,182
Depreciation			
At 1 January 2020	111,693	286,454	398,147
Charge for the year	6,007	19,855	25,862
At 31 December 2020	117,700	306,309	424,009
Carrying amount			
At 31 December 2020	296,356	950,817	1,247,173
At 31 December 2019	302,363	880,588	1,182,951

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

15. Investments

	Shares in group undertakings £
Cost or valuation	
At 1 January 2020 and 31 December 2020	40,003
Impairment	
At 1 January 2020 and 31 December 2020	—
Carrying amount	
At 31 December 2020	40,003
At 31 December 2019	40,003

All investments shown above are held at valuation.

16. Investment entities

Subsidiaries and other investments

	Class of share	Percentage of shares held
Subsidiary undertakings		
Cwmni Rheilffordd Beddgelert Cyfyngedig	Ordinary	100
Ashbury Railway Carriage & Iron Company Limited	Ordinary	100
North Wales Narrow Gauge Railways Limited	Ordinary	100

The results for subsidiaries and other undertakings are as follows:

	Capital and reserves		Profit/(loss) for the year	
	2020	2019	2020	2019
	£	£	£	£
Subsidiary undertakings				
Cwmni Rheilffordd Beddgelert Cyfyngedig	35,999	40,000	(4,001)	—
Ashbury Railway Carriage & Iron Company Limited	2	2	—	—
North Wales Narrow Gauge Railways Limited	1	1	—	—

17. Stocks

	2020	2019
	£	£
Loco fuel and lubricants	1,000	1,000

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

18. Debtors

	2020	2019
	£	£
Amounts owed by group undertakings	19,491	78,552
Prepayments and accrued income	464	—
Other debtors	69,638	81,022
	<u>89,593</u>	<u>159,574</u>

19. Creditors: amounts falling due within one year

	2020	2019
	£	£
Trade creditors	28,846	44,507
Amounts owed to group undertakings	3	3
Accruals and deferred income	16,308	14,390
Members' loans	2,100	2,100
Other creditors	15,105	17,565
	<u>62,362</u>	<u>78,565</u>

20. Deferred income

	2020	2019
	£	£
At 1 January 2020	6,693	6,978
Amount released to income	(285)	(285)
At 31 December 2020	<u>6,408</u>	<u>6,693</u>

21. Government grants

The amounts recognised in the financial statements for government grants are as follows:

	2020	2019
	£	£
Recognised in creditors:		
Deferred government grants due within one year	<u>6,408</u>	<u>6,693</u>
Recognised in income from donations and legacies:		
Government grants income	<u>27,785</u>	<u>285</u>

22. Covid-19

During the year the company's activities have been severely curtailed by the effects of the Covid-19 pandemic. Government restrictions have adversely affected tourism necessary for the company to pursue its objectives and traffic activities were limited to 12 days during the year.

The company has received financial support from the Welsh Government which has assisted in enabling the company to return to its full activities in the future, although the improvement in 2021 has been limited to the second half of the year.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

23. Analysis of charitable funds

Unrestricted funds

	At 1 January 2020 £	Income £	Expenditure £	Transfers £	At 31 December r 2020 £
General funds	1,373,642	69,127	(95,202)	90,214	1,437,781
Revaluation reserve	111,109	–	–	(436)	110,673
	<u>1,484,751</u>	<u>69,127</u>	<u>(95,202)</u>	<u>89,778</u>	<u>1,548,454</u>

	At 1 January 2019 £	Income £	Expenditure £	Transfers £	At 31 December 2019 £
General funds	1,170,781	110,112	(98,172)	190,921	1,373,642
Revaluation reserve	111,545	–	–	(436)	111,109
	<u>1,282,326</u>	<u>110,112</u>	<u>(98,172)</u>	<u>190,485</u>	<u>1,484,751</u>

Restricted funds

	At 1 January 2020 £	Income £	Expenditure £	Transfers £	At 31 December r 2020 £
Rolling stock	260,849	15,349	–	(89,778)	186,420
Extension fund	36,056	–	–	–	36,056
	<u>296,905</u>	<u>15,349</u>	<u>–</u>	<u>(89,778)</u>	<u>222,476</u>

	At 1 January 2019 £	Income £	Expenditure £	Transfers £	At 31 December 2019 £
Rolling stock	325,769	123,022	–	(187,942)	260,849
Extension fund	37,208	1,391	–	(2,543)	36,056
	<u>362,977</u>	<u>124,413</u>	<u>–</u>	<u>(190,485)</u>	<u>296,905</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

23. Analysis of charitable funds *(continued)*

Restricted funds - Rolling stock

	At 1 January 2020 £	Donations received £	Capital expenditure £	Fund transfers £	At 31 December 2020 £
Baldwin 590	(42,494)	(10,066)	2,200	–	(50,360)
Gelert restoration	(2,583)	(60)	15	–	(2,628)
Russell restoration	(30,136)	(4,983)	840	–	(34,279)
Karen restoration	(5,102)	–	–	625	(4,477)
Heritage train fund	(180,534)	(240)	86,098	–	(94,676)
	<u>(260,849)</u>	<u>(15,349)</u>	<u>89,153</u>	<u>625</u>	<u>(186,420)</u>

The Restricted Funds above arise from appeals for donations to enable the Trustees to undertake specific capital expenditure which is beyond the resources of the everyday operation of the railway.

Baldwin 590

This locomotive is on long term loan from the Imperial War Museum on the understanding that it will returned to operation on our railway, in the guise of 590, one of the original three locomotives on the Welsh Highland. To date we have purchased a boiler and a contract has been signed with Vale of Rheidol Trading Ltd for the completion of the rebuilding of this locomotive, which is the subject of a long-term loan arrangement with the Imperial War Museum. Physical work began in early 2019, with completion envisaged in 2022.

Gelert

Ownership of Gelert is now in the hands of a formally constituted charitable trust, the use of the locomotive being subject of a formal long-term loan arrangement with the company.

Russell

Russell is owned by the company and is the one surviving locomotive from the original Welsh Highland. The Trustees wish this fund to continue in order to assist in future maintenance.

Karen

Karen is owned by a consortium of members and the company, and is currently an important exhibit in the museum. Karen was the first steam locomotive operated by the company in 1983.

Heritage Train Fund

This fund was instigated to raise funds for the restoration and maintenance of rolling stock other than locomotives, including the original Welsh Highland Buffet Car and replica coach 25. Fundraising has continued in order to restore and construct other Welsh Highland rolling stock in the future.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

23. Analysis of charitable funds *(continued)*

Extension Fund

This fund commenced more than 20 years ago to raise funds for the rebuilding of the part of the original Welsh Highland trackbed that extends from our boundary to Pont Croesor. The company expended £158,263 of the funds raised, plus volunteer labour, but expenditure ceased when the Festiniog Railway took possession of the trackbed, requiring the company to eliminate the value of this work from the balance sheet. Some donors have generously continued their donations to the fund.

24. Analysis of net assets between funds

	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £
Tangible fixed assets	1,247,173	–	1,247,173
Investments	40,003	–	40,003
Current assets	323,640	222,476	546,116
Creditors less than 1 year	(62,362)	–	(62,362)
Net assets	1,548,454	222,476	1,770,930

	Unrestricted Funds £	Restricted Funds £	Total Funds 2019 £
Tangible fixed assets	1,182,951	–	1,182,951
Investments	40,003	–	40,003
Current assets	340,362	296,905	637,267
Creditors less than 1 year	(78,565)	–	(78,565)
Net assets	1,484,751	296,905	1,781,656

25. Analysis of changes in net debt

	At 1 Jan 2020 £	Cash flows £	At 31 Dec 2020 £
Cash at bank and in hand	476,693	(21,170)	455,523
Debt due within one year	(3)	–	(3)
	<u>476,690</u>	<u>(21,170)</u>	<u>455,520</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

26. Capital commitments

At 31 December 2020 the company had contracted for capital commitments totalling £58,354 (2019: £143,142). In addition, there are non-contracted for but authorised commitments of £35,490 (2019: £34,450).

27. Related parties

During the year ended December 31, 2020, the company received donations from the trustees totalling £953 (2019: £675).

Welsh Highland Railway Limited

Company Limited by Guarantee

Management Information

Year ended 31 December 2020

The following pages do not form part of the financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Detailed Statement of Financial Activities

Year ended 31 December 2020

	2020 £	2019 £
Income and endowments		
Donations and legacies		
General donations	8,087	11,414
Baldwin 590	10,066	13,606
Gelert restoration	60	1,759
Russell restoration	4,983	6,407
Heritage train fund	240	100,625
Karen restoration	—	625
Extension fund	—	1,391
Resilience fund	18,349	—
Government grant income	27,785	285
Membership subscriptions	6,275	7,361
Covenanted donation from subsidiary company	—	5,632
	<u>75,845</u>	<u>149,105</u>
Other trading activities		
Income from traffic	7,054	79,913
Cafe franchise fee	—	3,384
Sundry and scrap sales	1,297	1,791
	<u>8,351</u>	<u>85,088</u>
Investment income		
Bank interest receivable	280	332
	<u>280</u>	<u>332</u>
Total income	<u>84,476</u>	<u>234,525</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Detailed Statement of Financial Activities *(continued)*

Year ended 31 December 2020

	2020 £	2019 £
Expenditure		
Costs of raising donations and legacies		
Journal costs	2,468	3,389
Membership administration	2,262	1,265
	<u>4,730</u>	<u>4,654</u>
 Costs of other trading activities		
Purchases	1,663	6,182
Wages and salaries	—	11,269
Rates and water	152	483
Light and heat	4,250	4,750
Repairs and maintenance	27,744	7,537
Insurance	19,440	15,689
Other establishment	280	182
Legal and professional fees	2,475	2,400
Telephone	1,262	1,725
Other office costs	514	378
Depreciation	25,862	24,085
Bank charges	458	92
Gala and marketing expenses	5,551	14,825
Printing and stationery	547	212
Sundry operating expenses	274	3,709
	<u>90,472</u>	<u>93,518</u>
 Total expenditure	<u>95,202</u>	<u>98,172</u>
 Net (expenditure)/income	<u>(10,726)</u>	<u>136,353</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Detailed Statement of Financial Activities

Year ended 31 December 2020

	2020 £	2019 £
Costs of raising donations and legacies		
Membership		
Journal costs	2,468	3,389
Membership administration costs	2,262	1,265
	<u>4,730</u>	<u>4,654</u>
Costs of raising donations and legacies	<u>4,730</u>	<u>4,654</u>
Costs of other trading activities		
Operating costs		
Loco fuel and lubricants	1,663	6,182
Wages costs	—	11,269
Water rates	152	483
Electricity	4,250	4,750
Repairs and maintenance	27,744	7,537
Insurances	19,440	15,689
Museum costs	280	182
Telephone	1,262	1,725
Other office costs	514	378
Depreciation	25,862	24,085
Marketing costs	4,862	13,247
Sundry operating expenses	274	3,709
	<u>86,303</u>	<u>89,236</u>
Costs of other trading activities - Administration		
Legal and professional fees	2,475	2,400
Bank charges	458	92
Postage	689	1,578
Stationery and printing	547	212
	<u>4,169</u>	<u>4,282</u>
Costs of other trading activities	<u>90,472</u>	<u>93,518</u>