

WELSH HIGHLAND RAILWAY LIMITED

England & Wales · Charity number 1039817

Details

Other names	WELSH HIGHLAND LIGHT RAILWAY (1964) LIMITED, WELSH HIGHLAND RAILWAY, WELSH HIGHLAND RAILWAY (PORTHMADOG), WHR
Status	Registered
Legal form	Charitable company
Company number	00790125
Registered	1994-07-28
Register	View on the Charity Commission register

Contact

Address	Welsh Highland Railway Ltd The Station Building Porthmadog LL49 9DY
Phone	01766 513402
Email	admin@whr.co.uk
Website	www.whr.co.uk

Activities

Objects: (A) TO ADVANCE THE EDUCATION OF THE PUBLIC IN MATTERS CONCERNING RAILWAYS AND (B) FOR THE PUBLIC BENEFIT TO PROVIDE OR ASSIST IN THE PROVISION OF FACILITIES FOR THE RECREATION AND OTHER LEISURE TIME OPERATION IN THE INTEREST OF SOCIAL WELFARE AND WITH THE OBJECT OF IMPROVING LIFE

Activities: The Welsh Highland Railway Ltd operates a narrow gauge steam railway in Porthmadog in order to revive and preserve the spirit of the original railway that closed in 1937. The charity owns, maintains and operates Russell, the sole surviving steam engine from the original railway, now over 100 years old, together with other heritage rolling stock and artefacts. A new museum building opened in 2009.

Classification

- **How:** Provides Human Resources, Provides Buildings/facilities/open Space, Sponsors Or Undertakes Research
- **What:** General Charitable Purposes, Education/training, Arts/culture/heritage/science, Environment/conservation/heritage, Economic/community Development/employment
- **Who:** Children/young People, Elderly/old People, People With Disabilities, People Of A Particular Ethnic Or Racial Origin, The General Public/mankind

Geography

- **Area of benefit:** GWYNEDD
- Gwynedd

Finances

Period end	Income	Expenditure	Assets	Employees
2024-12-31	£233,681	£167,279	-	-
2023-12-31	£157,402	£142,716	-	-
2022-12-31	£187,173	£128,887	-	-
2021-12-31	£114,971	£74,784	-	-
2020-12-31	£84,476	£95,202	-	-

Trustees

Name	Role	Appointed
Michael Mattocks Chapman		2015-08-01
Nicholas John Cutmore		2023-11-11
Nicholas Pell		2018-07-28
Oliver Samuel Mann		2023-11-11
Richard Alexander Sinclair		
STEPHEN GEORGE WENTWORTH CURRIN		

WELSH HIGHLAND RAILWAY LIMITED

England & Wales - Charity number 1039817

Accounts

Welsh Highland Railway Limited
Company Limited by Guarantee
Unaudited Financial Statements
31 December 2024

THOMPSON JONES BUSINESS SOLUTIONS LIMITED

Chartered Accountants
2 Heap Bridge
Bury
BL9 7HR

Welsh Highland Railway Limited

Company Limited by Guarantee

Financial Statements

Year ended 31 December 2024

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Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report)

Year ended 31 December 2024

The trustees, who are also the directors for the purposes of company law, present their report and the unaudited financial statements of the charity for the year ended 31 December 2024.

Reference and administrative details

Registered charity name Welsh Highland Railway Limited

Charity registration number 1039817

Company registration number 00790125

Principal office and registered office The Station Building
Tremadog Road
Porthmadog
Gwynedd
LL49 9DY

The trustees

Mr E L Thomas	(Appointed 3 May 2025)
Mr M M Chapman	
Mr S G W Currinn	
Mr G Farr	(Resigned 13 September 2025)
Mr R A Sinclair	
Mr M C Herbert	(Resigned 14 July 2025)
Mr N Pell	
Mrs H F Leslie	(Appointed 6 April 2024)
Mr N J Cutmore	
Mr O S Mann	
Mr D M Meller	(Resigned 21 September 2024)
Mr M O S Jones	(Appointed 13 September 2025)
Mr A G Wray	(Appointed 13 September 2025)

Company secretary Mr R D Menzies

Independent examiner Mr S. Gretton Watson A.C.A. Chartered Accountant
2 Heap Bridge
Bury
BL9 7HR

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2024

Structure, governance and management

The charity is a company limited by guarantee. The registered company number is 00790125 (England and Wales) and the registered charity number is 1039817.

The company's governing document is its Memorandum and Articles of Association. Each member has undertaken to contribute a maximum of £1 to the assets of the company in the event of its winding up.

Directors

The members of the Board are each elected by the membership and serve for a maximum term of three years.

There being no new candidates for directorship the existing directors continued to serve throughout the year, with the exception of Mr D M Meller, who resigned in September. Mr G Farr continued to serve as Chairman and Mr N Pell continued to serve as Deputy Chairman.

Statement of Directors' Responsibilities for the Financial Statements

The directors, who are also trustees for the purposes of the Charities Acts, are required by law to prepare financial statements which give a true and fair view of the state of affairs of the charity at the end of the financial year, and of the financial activities and total recognised gains or losses for the year.

The directors are of the opinion that, in preparing the financial statements, appropriate accounting policies have been consistently applied, supported by reasonable and prudent estimates and judgements and all applicable accounting standards have been followed. They are also satisfied that the charity has adequate resources to meet its operational needs for the foreseeable future, and accordingly, we continue to adopt the going concern basis in preparing the financial statements.

The directors are responsible for ensuring that the charity keeps accounting records which disclose with reasonable accuracy the financial position of the charity, and which enable us to ensure that the accounts comply with the Companies Act 2006 and Statement of Recommended Practice; Accounting and Reporting by Charities. The directors are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2024

Objectives and activities

In pursuing the charity's objectives set out in its Memorandum of Association the directors continue to give careful consideration to the advice of the Charity Commission on public benefit. These objectives include:

- a) to advance the education of the public in matters concerning railways; and
- b) for the public benefit to provide or assist in the provision of facilities for the recreation and other leisure time operations in the interest of social welfare and with the object of improving conditions of life, with particular reference to the former narrow gauge railway between Dinas and Porthmadog known as the Welsh Highland Railway.

The charity is continuing to develop its conservation work, and its interpretation to visitors to its operation in Porthmadog, including making further improvements to:

- a) its museum/heritage centre, which illustrates the development of narrow gauge railways in the area and around the world;
- b) its demonstration railway which links physically with the re-instated Welsh Highland Railway at Pen y Mount Junction; and
- c) the railway rolling stock and other railway artifacts in its care.

All are collectively marketed as the 'Welsh Highland Heritage Railway'.

Members' continued support in this is vital, whether as volunteers, donors or simply by supporting from a distance.

Strategic report

The following sections for achievements and performance and financial review form the strategic report of the charity.

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2024

Achievements and performance

Visitor Numbers

Based on tickets sold the total number of visitors in 2024 was 9,569 compared with 9,502 for 2023, 8,563 for 2022, 4,474 for 2021, 561 for 2020 and 8,564 for 2019.

Museum/Heritage Centre

The museum, the newer part of which was completed in 2009, continues to be the centrepiece of our offer to our visitors. It contains a wide range of exhibits illustrating the development of the various narrow-gauge railways that operated in the area. There is an emphasis on participation, with visitors able to access several exhibits providing an interactive 'hands on' experience. It takes in the carriage shed, erected in 1984, which continues to house the locomotives and other operational rolling stock of the railway.

Train Service

Trains were operated and the museum opened on 166 days in 2024, compared with 147 days in 2023, 144 days in 2022, 82 days in 2021, 12 days in 2020 and 145 days in 2019.

The timetable remains under constant review, both in terms of days of operation, and the service offered. Our passenger numbers continue to be heavily dependent on public and school holidays, with daily patterns fluctuating according to weather conditions. Passenger reaction will continue to be monitored.

Fares were increased for 2024, examples being adult to £14.00 (from £12.75) and family to £37.00 (from £34.00).

Public comments suggest that our offer continues to represent good value for money.

All services have operated between Porthmadog and Pen y Mount.

Miniature Railway

The miniature railway continues to be very popular with our visitors.

Marketing

We have continued to use Facebook to provide a frequent stream of news, photographs and details of new sales items. This costs little more than time and is also a way of engaging instantly with potential customers.

An expanded range of driver experiences has been introduced, providing additional income as well as supporting the charity's objectives.

In pursuit of our search for new markets, we have continued to participate in the re-invigorated Great Little Trains of Wales marketing panel, now formally constituted as Great Little Trains of Wales Limited.

There continues to be a need for better researched information to help inform decisions on marketing

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2024

strategy

Volunteers

A small but faithful band of volunteers maintains the company's operations and infrastructure. We are pleased to have recruited several young enthusiastic staff to the railway who constitute a very welcome addition to complement those active but aging retirees who form the other significant group.

The company suffers from the same problems of recruitment which affect other heritage railways, and voluntary organisations in general.

Membership

Membership numbers stabilised during the year. For historic reasons a disproportionate number of our members are life members.

The membership total at the end of 2024 was 572 (547 in 2023), made up of Life 261 (was 267), Senior 173 (was 158), Full 57 (was 67), Associate 0 (was 5), Family 49 (was 40), Junior 4 (was 2), and Unwaged 9 (was 8).

Locomotives and Rolling Stock

Russell and Gelert

Steam locomotive Gelert was used throughout the season, and Russell from September when it was returned to service following a mechanical failure.

Emma and Glaslyn

Diesel locomotive Emma worked the majority of turns, with Glaslyn as standby. Emma was returned to service at the beginning of the operating season following a major overhaul, based at Gelert's Farm.

Baldwin

Ownership of this locomotive, which was the subject of a long-term loan arrangement with the Imperial War Museum, transferred to the Company from the beginning of 2023 and the largely rebuilt locomotive was delivered back to our railway from the workshops of Vale of Rheidol Trading Limited at Aberystwyth in May that year. Further to technical issues which came to light during subsequent commissioning and running in trials the locomotive was returned to Aberystwyth for inspection and then additional agreed works carried out. It was returned to Porthmadog in 2025 where further examination and testing is under way.

Kathy

Overhaul of Kathy continued, based at Gelert's Farm. Completion and commissioning will provide welcome relief for Glaslyn, which has given forty years of service as main or standby passenger diesel locomotive.

Heritage Train

The rebuild of 'Toastrack' No. 42, based at Gelert's Farm, was completed in 2023. The carriage is now

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2024

in service and popular with visitors particularly on fine days. Sponsorship is in place to equip one or more of our existing heritage carriages with dual braking to enable interoperability with Festiniog Railway Company equipment. The replica Pickering brake carriage built by the Festiniog Railway Company at the latter's Boston Lodge Works and completed in 2021 has continued to operated successfully. We now have two carriages incorporating access for disabled passengers.

Health and Safety

The directors take the view that the safety of the travelling public and those working on the railway is paramount.

We are pleased that the charity was able to maintain its good safety record during 2024.

Land and Buildings

Towards the end of the year a contract was let for recladding the carriage shed to bring it up to a standard commensurate with its additional museum function, with a schedule for completion prior to commencement of the 2025 operating season. An initial financial contribution towards a completed refurbishment has been received.

Further works on the Company's land at Cae Hir continue to be temporarily deferred.

Risk Management

Detailed assessments of the risks facing the charity have been drawn up as part of a series of business plans prepared over the years, the most recent having been adopted by the Board in 2009. This is kept under constant review, with the risks identified being taken into account informally as part of the day to day operation of the company. The directors are working towards the preparation of a new business plan, including a more comprehensive risk management strategy.

Staff and Directors

The directors wish to thank all of our members, volunteers, paid staff and sponsors for their manifold contributions during 2024. Our successes could not have been achieved without the hard work of a great many people, whether for just a few hours volunteering, or from a distance.

Access to the railway beyond Pen y mount

The co-operation with the Festiniog Railway Company initiated in recent years has continued. Preparations commenced towards the end of the year for the operation of Russell and our heritage train on a small number of trips between Porthmadog and Beddgelert/Caernarfon in early 2025.

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2024

Financial review

The results for the year are summarised in the Statement of Financial Activities on page 10, showing a net surplus on unrestricted funds of £51,882 (2023: £5,324), together with donations received for Special Projects of £9,361 (2023: £9,361).

There was a deficit on operating the railway of £52,586 (2023: £24,417) before donations.

Gross income from operating the Railway, including the contributions from the gift shop and cafe, amounted to £109,949 (2023: £113,179). Operating costs amounted to £162,535 (2023: £137,596).

Significant items in operating costs include wages £19,082 (2023: £17,147), insurance £16,246 (2023: £18,490), marketing £7,522 (2023: £8,489) and depreciation £29,464 (2023: £28,035).

Other income offsetting the operating deficit consisted of donations to general funds of £102,743 (2023: £10,586), donations to the 'Resilience Fund' of £1,020 (2023: £1,275), Welsh Government grants totalling £285 (2023: £285), and membership subscriptions of £8,718 (2023: £7,742). The costs of servicing the membership with Journals and other administration expenditure amounted to £4,541 (2023: £5,121).

Cwmni Rheilffordd Beddgelert cyf

As a charity we are required to operate our book and gift shop through a separate company in order to protect charity assets from commercial pressures. Shop sales decreased to £64,192 (2023: £72,647) resulting in a net surplus of £6,623 (2023: £11,519) after overheads. Cwmni Rheilffordd Beddgelert cyf bears half the staff wage cost of the ticket office and shop plus all the running costs of the building.

Reserves Policy

The directors currently have a policy to maintain unrestricted reserves to support an operating season's expenditure costs. This is reviewed based on activities and the nature of the charitable company's income streams.

The calculation of the required reserves is an integral part of the charitable company's planning and budgeting processes and is reviewed on an annual basis. When capital expenditure has been authorised by the Trustees on projects that have been the subject of a specific appeal, the company transfers an equivalent sum from restricted funds to unrestricted reserves in order to recognise the expenditure during the year on the relevant project.

Restricted Funds (Special Projects)

There is a table under note 22 showing the donations received under fundraising for special projects, together with expenditure charged against each fund and the cumulative position.

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2024

The trustees' annual report and the strategic report were approved on 13 September 2025 and signed on behalf of the board of trustees by:

Mr R D Menzies
Charity Secretary

Welsh Highland Railway Limited

Company Limited by Guarantee

Independent Examiner's Report to the Trustees of Welsh Highland Railway Limited

Year ended 31 December 2024

I report to the trustees on my examination of the financial statements of Welsh Highland Railway Limited ('the charity') for the year ended 31 December 2024.

Responsibilities and basis of report

As the trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Mr S. Gretton Watson A.C.A.
Chartered Accountant
Independent Examiner

2 Heap Bridge
Bury
BL9 7HR

13 September 2025

Welsh Highland Railway Limited
Company Limited by Guarantee
Statement of Financial Activities
(including income and expenditure account)
Year ended 31 December 2024

			2024		2023
	Note	Unrestricted funds £	Restricted funds £	Total funds £	Total funds £
Income and endowments					
Donations and legacies	5	102,743	14,682	117,425	40,768
Charitable activities	6	3,321	–	3,321	–
Other trading activities	7	109,949	–	109,949	113,179
Investment income	8	2,986	–	2,986	3,455
Total income		<u>218,999</u>	<u>14,682</u>	<u>233,681</u>	<u>157,402</u>
Expenditure					
Expenditure on raising funds:					
Costs of raising donations and legacies	9	4,744	–	4,744	5,121
Costs of other trading activities	10	162,373	163	162,535	137,596
Total expenditure		<u>167,117</u>	<u>163</u>	<u>167,279</u>	<u>142,717</u>
Net income		<u>51,882</u>	<u>14,519</u>	<u>66,402</u>	<u>14,685</u>
Transfers between funds		2,257	(2,257)	–	–
Net movement in funds		54,139	12,262	66,402	14,685
Reconciliation of funds					
Total funds brought forward		1,703,345	180,744	1,884,089	1,869,403
Total funds carried forward		<u>1,757,484</u>	<u>193,006</u>	<u>1,950,490</u>	<u>1,884,088</u>

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The notes on pages 14 to 27 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Statement of Financial Position

31 December 2024

	Note	2024 £	2023 £
Fixed assets			
Tangible fixed assets	15	1,330,563	1,350,111
Investments	16	75,000	40,000
		<u>1,405,563</u>	<u>1,390,111</u>
Current assets			
Stocks	18	8,200	675
Debtors	19	265,667	199,357
Cash at bank and in hand		307,569	334,788
		<u>581,436</u>	<u>534,820</u>
Creditors: amounts falling due within one year	20	<u>36,508</u>	<u>40,842</u>
Net current assets		<u>544,928</u>	<u>493,978</u>
Total assets less current liabilities		<u>1,950,491</u>	<u>1,884,089</u>
Net assets		<u>1,950,491</u>	<u>1,884,089</u>
Funds of the charity			
Restricted funds		193,006	180,744
Unrestricted funds:			
Revaluation reserve		108,415	109,108
Other unrestricted income funds		1,649,069	1,594,237
Total unrestricted funds		<u>1,757,484</u>	<u>1,703,345</u>
Total charity funds	23	<u>1,950,490</u>	<u>1,884,089</u>

For the year ending 31 December 2024 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The statement of financial position
continues on the following page.

The notes on pages 14 to 27 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Statement of Financial Position *(continued)*

31 December 2024

These financial statements were approved by the board of trustees and authorised for issue on 13 September 2025, and are signed on behalf of the board by:

Mr R A Sinclair
Director

The notes on pages 14 to 27 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Statement of Cash Flows

Year ended 31 December 2024

	2024 £	2023 £
Cash flows from operating activities		
Net income	66,402	14,685
<i>Adjustments for:</i>		
Depreciation of tangible fixed assets	29,464	28,035
Government grant income	(285)	(285)
Other interest receivable and similar income	(2,986)	(3,455)
Accrued expenses/(income)	150	(484)
<i>Changes in:</i>		
Stocks	(7,525)	1,200
Trade and other debtors	(66,310)	(81,991)
Trade and other creditors	(4,484)	(14,589)
Cash generated from operations	14,426	(56,884)
Interest received	2,986	3,455
Net cash from/(used in) operating activities	<u>17,412</u>	<u>(53,429)</u>
Cash flows from investing activities		
Purchase of tangible assets	(9,916)	(54,482)
Acquisition of subsidiaries	(35,000)	—
Net cash used in investing activities	<u>(44,916)</u>	<u>(54,482)</u>
Cash flows from financing activities		
Government grant income	285	285
Net cash from financing activities	<u>285</u>	<u>285</u>
Net decrease in cash and cash equivalents	(27,219)	(107,626)
Cash and cash equivalents at beginning of year	334,788	442,414
Cash and cash equivalents at end of year	<u>307,569</u>	<u>334,788</u>

The notes on pages 14 to 27 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements

Year ended 31 December 2024

1. General information

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is The Station Building, Tremadog Road, Porthmadog, Gwynedd, LL49 9DY.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

There are no material uncertainties about the charity's ability to continue.

Consolidation

The charity is not required to prepare consolidated accounts in accordance with the Charities Act 2011, and has taken advantage of the option not to prepare consolidated financial statements contained in Section 398 of the Companies Act 2006 on the basis that the charity and its subsidiary undertakings comprise a small group.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Welsh Highland Railway Limited
Company Limited by Guarantee
Notes to the Financial Statements *(continued)*
Year ended 31 December 2024

3. Accounting policies *(continued)*

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Welsh Highland Railway Limited
Company Limited by Guarantee
Notes to the Financial Statements *(continued)*
Year ended 31 December 2024

3. Accounting policies *(continued)*

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Freehold property	-	2% straight line
Rail, rolling stock and plant and machinery	-	Various rates between 10% reducing balance and 2% to 50% straight line

Investments in associates

Investments in associates accounted for in accordance with the cost model are recorded at cost less any accumulated impairment losses.

Welsh Highland Railway Limited
Company Limited by Guarantee
Notes to the Financial Statements *(continued)*
Year ended 31 December 2024

3. Accounting policies *(continued)*

Investments in associates *(continued)*

Investments in associates accounted for in accordance with the fair value model are initially recorded at the transaction price. At each reporting date, the investments are measured at fair value, with changes in fair value taken through income or expenditure. Where it is impracticable to measure fair value reliably without undue cost or effort, the cost model will be adopted.

Dividends and other distributions received from the investment are recognised as income without regard to whether the distributions are from accumulated profits of the associate arising before or after the date of acquisition.

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

Stocks

Stocks are measured at the lower of cost and estimated selling price less costs to complete and sell. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing the stock to its present location and condition.

Government grants

Government grants are recognised at the fair value of the asset received or receivable. Grants are not recognised until there is reasonable assurance that the charity will comply with the conditions attaching to them and the grants will be received.

Where the grant does not impose specified future performance-related conditions on the recipient, it is recognised in income when the grant proceeds are received or receivable. Where the grant does impose specified future performance-related conditions on the recipient, it is recognised in income only when the performance-related conditions have been met. Where grants received are prior to satisfying the revenue recognition criteria, they are recognised as a liability.

Welsh Highland Railway Limited
Company Limited by Guarantee
Notes to the Financial Statements *(continued)*
Year ended 31 December 2024

3. Accounting policies *(continued)*

Financial instruments

A financial asset or a financial liability is recognised only when the charity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Debt instruments are subsequently measured at amortised cost.

Where investments in shares are publicly traded or their fair value can otherwise be measured reliably, the investment is subsequently measured at fair value with changes in fair value recognised in income and expenditure. All other such investments are subsequently measured at cost less impairment.

Other financial instruments, including derivatives, are initially recognised at fair value, unless payment for an asset is deferred beyond normal business terms or financed at a rate of interest that is not a market rate, in which case the asset is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Other financial instruments are subsequently measured at fair value, with any changes recognised in the statement of financial activities, with the exception of hedging instruments in a designated hedging relationship.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised under the appropriate heading in the statement of financial activities in which the initial gain was recognised.

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

Any reversals of impairment are recognised immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

4. Limited by guarantee

The charity is a company limited by guarantee, having no issued share capital. In the event of the charity being wound up the liability in respect of the guarantee is limited to £1 per member of the charity. The number of members at 31 December 2024 was 559 (2023: 532).

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2024

5. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
Donations			
General donations	86,097	–	86,097
Baldwin 590	–	10,793	10,793
Gelert restoration	–	60	60
Russell restoration	–	3,549	3,549
Heritage train fund	–	280	280
Resilience fund	1,020	–	1,020
Grants			
Government grant income	285	–	285
Subscriptions			
Membership subscriptions	8,718	–	8,718
Other donations and legacies			
Covenanted donation from subsidiary company	6,623	–	6,623
	<u>102,743</u>	<u>14,682</u>	<u>117,425</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £
Donations			
General donations	10,586	–	10,586
Baldwin 590	–	5,648	5,648
Gelert restoration	–	60	60
Russell restoration	–	3,353	3,353
Heritage train fund	–	300	300
Resilience fund	1,275	–	1,275
Grants			
Government grant income	285	–	285
Subscriptions			
Membership subscriptions	7,742	–	7,742
Other donations and legacies			
Covenanted donation from subsidiary company	11,519	–	11,519
	<u>31,407</u>	<u>9,361</u>	<u>40,768</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2024

6. Charitable activities

	Unrestricted Funds £	Total Funds 2024 £	Unrestricted Funds £	Total Funds 2023 £
Other income- National Grid	<u>3,321</u>	<u>3,321</u>	<u>—</u>	<u>—</u>

7. Other trading activities

	Unrestricted Funds £	Total Funds 2024 £	Unrestricted Funds £	Total Funds 2023 £
Income from traffic	106,495	106,495	109,800	109,800
Cafe franchise fee	<u>3,454</u>	<u>3,454</u>	<u>3,379</u>	<u>3,379</u>
	<u>109,949</u>	<u>109,949</u>	<u>113,179</u>	<u>113,179</u>

8. Investment income

	Unrestricted Funds £	Total Funds 2024 £	Unrestricted Funds £	Total Funds 2023 £
Bank interest receivable	<u>2,986</u>	<u>2,986</u>	<u>3,455</u>	<u>3,455</u>

9. Costs of raising donations and legacies

	Unrestricted Funds £	Total Funds 2024 £	Unrestricted Funds £	Total Funds 2023 £
Costs of raising donations and legacies - Subscriptions	<u>4,744</u>	<u>4,744</u>	<u>5,121</u>	<u>5,121</u>

10. Costs of other trading activities

	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
Costs of other trading activities	158,850	163	159,013
Costs of other trading activities - Finance	<u>3,523</u>	<u>—</u>	<u>3,522</u>
	<u>162,373</u>	<u>163</u>	<u>162,535</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £
Costs of other trading activities	134,009	—	134,009
Costs of other trading activities - Finance	<u>3,587</u>	<u>—</u>	<u>3,587</u>
	<u>137,596</u>	<u>—</u>	<u>137,596</u>

Welsh Highland Railway Limited
Company Limited by Guarantee
Notes to the Financial Statements *(continued)*
Year ended 31 December 2024

11. Net income

Net income is stated after charging/(crediting):

	2024	2023
	£	£
Depreciation of tangible fixed assets	29,464	28,035
	<u> </u>	<u> </u>

12. Independent examination fees

	2024	2023
	£	£
Fees payable to the independent examiner for:		
Independent examination of the financial statements	3,000	2,780
	<u> </u>	<u> </u>

13. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2024	2023
	£	£
Wages and salaries	19,082	17,147
	<u> </u>	<u> </u>

The average head count of employees during the year was 3 (2023: 3). The average number of full-time equivalent employees during the year is analysed as follows:

	2024	2023
	No.	No.
Number of staff - engineering	2	2
Number of staff - booking office	1	1
	<u> </u>	<u> </u>
	3	3
	<u> </u>	<u> </u>

No employee received employee benefits of more than £60,000 during the year (2023: Nil).

14. Trustee remuneration and expenses

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2024

15. Tangible fixed assets

	Freehold property £	Plant and machinery £	Total £
Cost			
At 1 January 2024	414,056	1,442,008	1,856,064
Additions	–	9,916	9,916
At 31 December 2024	414,056	1,451,924	1,865,980
Depreciation			
At 1 January 2024	135,700	370,253	505,953
Charge for the year	6,000	23,464	29,464
At 31 December 2024	141,700	393,717	535,417
Carrying amount			
At 31 December 2024	272,356	1,058,207	1,330,563
At 31 December 2023	278,356	1,071,755	1,350,111

16. Investments

	Shares in group undertakings £
Cost or valuation	
At 1 January 2024	40,000
Additions	35,000
At 31 December 2024	75,000
Impairment	
At 1 January 2024 and 31 December 2024	–
Carrying amount	
At 31 December 2024	75,000
At 31 December 2023	40,000

All investments shown above are held at valuation.

17. Investment entities

Subsidiaries and other investments

Subsidiary undertakings	Class of share	Percentage of shares held
Cwmni Rheilffordd Beddgelert Cyfyngedig	Ordinary	100

Welsh Highland Railway Limited
Company Limited by Guarantee
Notes to the Financial Statements *(continued)*
Year ended 31 December 2024

18. Stocks

	2024	2023
	£	£
Loco fuel and lubricants	8,200	675

19. Debtors

	2024	2023
	£	£
Trade debtors	—	3,933
Amounts owed by group undertakings	201,481	135,390
Prepayments and accrued income	150	150
Other debtors	64,036	59,884
	<u>265,667</u>	<u>199,357</u>

20. Creditors: amounts falling due within one year

	2024	2023
	£	£
Trade creditors	4,255	10,140
Accruals and deferred income	13,268	13,403
Members' loans	2,100	2,100
Other creditors	16,885	15,199
	<u>36,508</u>	<u>40,842</u>

21. Deferred income

	2024	2023
	£	£
At 1 January 2024	5,553	5,838
Amount released to income	(285)	(285)
At 31 December 2024	<u>5,268</u>	<u>5,553</u>

22. Government grants

The amounts recognised in the financial statements for government grants are as follows:

	2024	2023
	£	£
Recognised in creditors:		
Deferred government grants due within one year	<u>5,268</u>	<u>5,553</u>
Recognised in income from donations and legacies:		
Government grants income	<u>285</u>	<u>285</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2024

23. Analysis of charitable funds

Unrestricted funds

	At 1 January 2024	Income	Expenditure	Transfers	At 31 December 2024
	£	£	£	£	£
General funds	1,594,237	218,999	(167,117)	2,950	1,649,069
Revaluation reserve	109,108	—	—	(693)	108,415
	<u>1,703,345</u>	<u>218,999</u>	<u>(167,117)</u>	<u>2,257</u>	<u>1,757,484</u>

	At 1 January 2023	Income	Expenditure	Transfers	At 31 December 2023
	£	£	£	£	£
General funds	1,558,377	148,041	(142,717)	30,536	1,594,237
Revaluation reserve	109,801	—	—	(693)	109,108
	<u>1,668,178</u>	<u>148,041</u>	<u>(142,717)</u>	<u>29,843</u>	<u>1,703,345</u>

Restricted funds

	At 1 January 2024	Income	Expenditure	Transfers	At 31 December 2024
	£	£	£	£	£
Rolling stock	144,688	14,682	(163)	(2,257)	156,950
Extension fund	36,056	—	—	—	36,056
	<u>180,744</u>	<u>14,682</u>	<u>(163)</u>	<u>(2,257)</u>	<u>193,006</u>

	At 1 January 2023	Income	Expenditure	Transfers	At 31 December 2023
	£	£	£	£	£
Rolling stock	165,169	9,361	—	(29,842)	144,688
Extension fund	36,056	—	—	—	36,056
	<u>201,225</u>	<u>9,361</u>	<u>—</u>	<u>(29,842)</u>	<u>180,744</u>

Welsh Highland Railway Limited
Company Limited by Guarantee
Notes to the Financial Statements *(continued)*
Year ended 31 December 2024

23. Analysis of charitable funds *(continued)*

Restricted funds - Rolling stock

	At 1 January 2024	Current Year	Capital expenditure	Fund transfers	At 31 December 2024
	£	£	£	£	£
Baldwin 590	1,658	10,793	(2,257)	(163)	10,031
Gelert restoration	2,274	60	—	—	2,334
Russell restoration	48,347	3,549	—	—	51,896
Karen restoration	4,477	—	—	—	4,477
Heritage train fund	87,932	280	—	—	88,212
	<u>144,688</u>	<u>14,682</u>	<u>(2,257)</u>	<u>(163)</u>	<u>156,950</u>

The Restricted Funds above arise from appeals for donations to enable the Trustees to undertake specific capital expenditure which is beyond the resources of the everyday operation of the railway.

Baldwin 590

Until the end of 2022 this locomotive was on long term loan from the Imperial War Museum on the understanding that it will returned to operation on our railway, in the guise of 590, one of the original three locomotives on the Welsh Highland. To date we have purchased a boiler and a contract has been signed with Vale of Rheidol Trading Limited for the completion of the rebuilding of this locomotive. Physical work began early 2019, with completion envisaged in 2023. Ownership transferred to the Company at the beginning of 2023 and the largely rebuilt locomotive was delivered back to our railway in May 2023. Further to technical issues which came to light during subsequent commissioning and running in trials the locomotive was returned to Aberystwyth for inspection and then for further agreed works to be carried out, with a view to return in 2025.

Gelert

Ownership of Gelert is now in the hands of a formally constituted charitable trust (Charity no. 1171674), the use of the locomotive being subject of a formal long-term loan arrangement with the company.

Russell

Russell is owned by the company and is the one surviving locomotive from the original Welsh Highland. The Trustees wish this fund to continue in order to assist in future maintenance.

Karen

Karen is owned by a consortium of members and the company, and is currently an important exhibit in the museum. Karen was the first steam locomotive operated by the company in 1983.

Heritage Train Fund

This fund was instigated to raise funds for the restoration and maintenance of rolling stock other than locomotives, including the original Welsh Highland Buffet Car and replica coach 25.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2024

23. Analysis of charitable funds *(continued)*

Fundraising has continued in order to restore and construct other Welsh Highland rolling stock in the future.

Extension Fund

This fund commenced more than 20 years ago to raise funds for the rebuilding of the part of the original Welsh Highland trackbed that extends from our boundary to Pont Croesor. The company expended £158,263 of the funds raised, plus volunteer labour, but expenditure ceased when the Festiniog Railway Company took possession of the trackbed, requiring the company to eliminate the value of this work from the balance sheet. Some donors have generously continued their donations to the fund.

24. Analysis of net assets between funds

	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
Tangible fixed assets	1,330,563	–	1,330,563
Investments	75,000	–	75,000
Current assets	388,430	193,006	581,436
Creditors less than 1 year	(36,508)	–	(36,508)
Net assets	1,757,485	193,006	1,950,491

	Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £
Tangible fixed assets	1,350,111	–	1,350,111
Investments	40,000	–	40,000
Current assets	244,752	290,068	534,820
Creditors less than 1 year	(40,842)	–	(40,842)
Net assets	1,594,021	290,068	1,884,089

25. Analysis of changes in net debt

	At 1 Jan 2024 £	Cash flows £	At 31 Dec 2024 £
Cash at bank and in hand	334,788	(27,219)	307,569

Welsh Highland Railway Limited
Company Limited by Guarantee
Notes to the Financial Statements *(continued)*
Year ended 31 December 2024

26. Capital commitments

At 31 December 2024 the company had contracted for capital commitments totalling £53,000 (2023: Nil). In addition, there are non-contracted for but authorised commitments of £39,000 (2023: £30,000).

27. Related parties

During the year ended December 31, 2023, the company received donations from the trustees totalling £2,763 (2023: £1,248).

Welsh Highland Railway Limited

Company Limited by Guarantee

Management Information

Year ended 31 December 2024

The following pages do not form part of the financial statements.

Welsh Highland Railway Limited
Company Limited by Guarantee
Detailed Statement of Financial Activities
Year ended 31 December 2024

	2024	2023
	£	£
Income and endowments		
Donations and legacies		
General donations	86,097	10,586
Baldwin 590	10,793	5,648
Gelert restoration	60	60
Russell restoration	3,549	3,353
Heritage train fund	280	300
Resilience fund	1,020	1,275
Government grant income	285	285
Membership subscriptions	8,718	7,742
Covenanted donation from subsidiary company	6,623	11,519
	<u>117,425</u>	<u>40,768</u>
 Charitable activities		
Other income- National Grid	<u>3,321</u>	<u>—</u>
 Other trading activities		
Income from traffic	106,495	109,800
Cafe franchise fee	3,454	3,379
	<u>109,949</u>	<u>113,179</u>
 Investment income		
Bank interest receivable	<u>2,986</u>	<u>3,455</u>
 Total income	<u><u>233,681</u></u>	<u><u>157,402</u></u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Detailed Statement of Financial Activities *(continued)*

Year ended 31 December 2024

	2024 £	2023 £
Expenditure		
Costs of raising donations and legacies		
Journal costs	2,908	4,138
Membership administration	1,836	983
	<u>4,744</u>	<u>5,121</u>
 Costs of other trading activities		
Loco fuel and running costs	6,635	3,909
Wages and salaries	19,082	17,147
Rates and water	938	281
Light and heat	5,689	4,784
Repairs and maintenance	68,085	43,232
Insurance	16,246	18,490
Other establishment	532	142
Legal and professional fees	2,930	2,850
Telephone	643	631
Other office costs	318	507
Depreciation	29,464	28,035
Bank charges	274	230
Gala and marketing expenses	7,522	8,489
Sundry operating expenses	2,356	2,712
Gala and event expenses	1,821	6,157
	<u>162,535</u>	<u>137,596</u>
 Total expenditure	<u>167,279</u>	<u>142,717</u>
 Net income	<u>66,402</u>	<u>14,685</u>

WELSH HIGHLAND RAILWAY LIMITED

England & Wales - Charity number 1039817

Accounts

Welsh Highland Railway Limited
Company Limited by Guarantee
Unaudited Financial Statements
31 December 2023

THOMPSON JONES BUSINESS SOLUTIONS LIMITED

Chartered Accountants
2 Heap Bridge
Bury
BL9 7HR

Welsh Highland Railway Limited

Company Limited by Guarantee

Financial Statements

Year ended 31 December 2023

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Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report)

Year ended 31 December 2023

The trustees, who are also the directors for the purposes of company law, present their report and the unaudited financial statements of the charity for the year ended 31 December 2023.

Reference and administrative details

Registered charity name Welsh Highland Railway Limited

Charity registration number 1039817

Company registration number 00790125

Principal office and registered office The Station Building
Tremadog Road
Porthmadog
Gwynedd
LL49 9DY

The trustees

Mr M M Chapman

Mr S G W Currinn

Mr G Farr

Mr A McNicol

(Resigned 11 November 2023)

Mr R A Sinclair

Mr M C Herbert

Mr N Pell

Mrs H F Leslie

(Appointed 6 April 2024)

Mr N J Cutmore

(Appointed 11 November 2023)

Mr O S Mann

(Appointed 11 November 2023)

Mr D M Meller

(Appointed 11 November 2023 /

Resigned 21 September 2024)

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)

Company secretary Mr R D Menzies

Independent examiner Mrs J.L. Roach A.C.A.
2 Heap Bridge
Bury
BL9 7HR

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2023

Structure, governance and management

The charity is a company limited by guarantee. The registered company number is 00790125 (England and Wales) and the registered charity number is 1039817.

The company's governing document is its Memorandum and Articles of Association. Each member has undertaken to contribute a maximum of £1 to the assets of the company in the event of its winding up.

Directors

The members of the Board are each elected by the membership and serve for three years.

At the 2023 Annual General Meeting Mr A McNicol stood down by rotation having completed their elected period and did not stand for re-election. Mrs H F Leslie and Messrs N J Cutmore, O S Mann and D M Meller were newly elected. G Farr was subsequently re-elected as Chairman and N Pell elected as Deputy Chairman.

Statement of Directors' Responsibilities for the Financial Statements

The directors, who are also trustees for the purposes of the Charities Acts, are required by law to prepare financial statements which give a true and fair view of the state of affairs of the charity at the end of the financial year, and of the financial activities and total recognised gains or losses for the year.

The directors are of the opinion that, in preparing the financial statements, appropriate accounting policies have been consistently applied, supported by reasonable and prudent estimates and judgements and all applicable accounting standards have been followed. They are also satisfied that the charity has adequate resources to meet its operational needs for the foreseeable future, and accordingly, we continue to adopt the going concern basis in preparing the financial statements.

The directors are responsible for ensuring that the charity keeps accounting records which disclose with reasonable accuracy the financial position of the charity, and which enable us to ensure that the accounts comply with the Companies Act 2006 and Statement of Recommended Practice; Accounting and Reporting by Charities. The directors are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2023

Objectives and activities

In pursuing the charity's objectives set out in its Memorandum of Association the directors continue to give careful consideration to the advice of the Charity Commission on public benefit. These objectives include:

- a) to advance the education of the public in matters concerning railways; and
- b) for the public benefit to provide or assist in the provision of facilities for the recreation and other leisure time operations in the interest of social welfare and with the object of improving conditions of life, with particular reference to the former narrow gauge railway between Dinas and Porthmadog known as the Welsh Highland Railway.

The charity is continuing to develop its conservation work, and its interpretation to visitors to its operation in Porthmadog, including making further improvements to:

- a) its museum/heritage centre, which illustrates the development of narrow gauge railways in the area and around the world;
- b) its demonstration railway which links physically with the re-instated Welsh Highland Railway at Pen-y-Mount Junction; and
- c) the railway rolling stock and other railway artifacts in its care.

All are collectively marketed as the 'Welsh Highland Heritage Railway'.

Members' continued support in this is vital, whether as volunteers, donors or simply by supporting from a distance.

Strategic report

The following sections for achievements and performance and financial review form the strategic report of the charity.

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2023

Achievements and performance

Visitor Numbers

Based on tickets sold the total number of visitors in 2023 was 9,502 compared with 8,563 for 2022, 4,474 for 2021, 561 for 2020 and 8,564 for 2019.

Museum/Heritage Centre

The museum, the newer part of which was completed in 2009, continues to be the centrepiece of our offer to our visitors. It contains a wide range of exhibits illustrating the development of the various narrow-gauge railways that operated in the area. There is an emphasis on participation, with visitors able to access several exhibits providing an interactive 'hands on' experience. It takes in the carriage shed, erected in 1984, which continues to house the locomotives and other operational rolling stock of the railway.

Train Service

Trains were operated and the museum opened on 147 days in 2023, compared with 144 days in 2022, 82 days in 2021, 12 days in 2020 and 145 days in 2019.

The timetable remains under constant review, both in terms of days of operation, and the service offered. Our passenger numbers continue to be heavily dependent on public and school holidays, with daily patterns fluctuating according to weather conditions. Passenger reaction will continue to be monitored.

Fares were increased for 2023, examples being adult to £12.75 (from £11.50) and family to £34.00 (from £30.00).

Public comments suggest that our offer continues to represent good value for money.

All services have operated between Porthmadog and Pen y Mount.

Miniature Railway

The miniature railway continues to be very popular with our visitors.

Marketing

We have continued to use Facebook to provide a frequent stream of news, photographs and details of new sales items. This costs little more than time and is also a way of engaging instantly with potential customers.

In pursuit of our search for new markets, we have continued to participate in the re-invigorated Great Little Trains of Wales marketing panel, now formally constituted as Great Little Trains of Wales Limited.

There continues to be a need for better researched information to help inform decisions on marketing strategy

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2023

Volunteers

A small but faithful band of volunteers maintains the company's operations and infrastructure. We are pleased to have recruited several young enthusiastic staff to the railway who constitute a very welcome addition to complement those active but ageing retirees who form the other significant group.

The company suffers from the same problems of recruitment which affect other heritage railways, and voluntary organisations in general.

Membership

Membership numbers stabilised during the year. For historic reasons a disproportionate number of our members are life members.

The membership total at the end of 2023 was 547 (502 in 2022), made up of Life 267 (was 276), Senior 158 (was 138), Full 67 (was 45), Associate 5 (was 10), Family 40 (was 22), Junior 2 (was 2), and Unwaged 8 (was 9).

Locomotives and Rolling Stock

Russell and Gelert

Steam locomotive Gelert was used throughout the season, and Russell until August when it was withdrawn following a mechanical failure.

Emma and Glaslyn

Diesel locomotive Emma worked the majority of turns, with Glaslyn as standby. Emma was taken out of service at the end of the operating season for a major overhaul, based at Gelert's Farm, with a view to return to service in 2024.

Baldwin

Ownership of this locomotive, which was the subject of a long-term loan arrangement with the Imperial War Museum, transferred to the Company from the beginning of 2023 and the largely rebuilt locomotive was delivered back to our railway from the workshops of Vale of Rheidol Trading Limited at Aberystwyth in May. Further to technical issues which came to light during subsequent commissioning and running in trials the locomotive has now returned to Aberystwyth for inspection and then for further agreed works to be carried out.

Kathy

Overhaul of Kathy continued, based at Gelert's Farm. Completion and commissioning will provide welcome relief for Glaslyn, which has given forty years of service as main or standby passenger diesel locomotive.

Heritage Train

The rebuild of 'Toastrack' No. 42, based at Gelert's Farm, was completed in 2023. The carriage is now in service and popular with visitors particularly on fine days. Sponsorship is in place to equip one or

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2023

more of our existing heritage carriages with dual braking to enable interoperability with Festiniog Railway Company equipment. The replica Pickering brake carriage built by the Festiniog Railway Company at the latter's Boston Lodge Works and completed in 2021 has continued to operate successfully. We now have two carriages incorporating access for disabled passengers.

Health and Safety

The directors take the view that the safety of the travelling public and those working on the railway is paramount.

We are pleased that the charity was able to maintain its good safety record during 2023.

Land and Buildings

Detailed plans have been drawn up for recladding of the carriage shed to bring it up to a standard commensurate with its additional museum function. An initial financial contribution towards a completed refurbishment has been received. Construction will be dependent on our being able to secure additional finances. Temporary repairs to the roof undertaken in 2020 are approaching the end of their useful life.

Further restoration work on the workshop buildings and recladding of the locomotive shed continued in 2023.

Further works on the Company's land at Cae Hir continue to be temporarily deferred.

Risk Management

Detailed assessments of the risks facing the charity have been drawn up as part of a series of business plans prepared over the years, the most recent having been adopted by the Board in 2009. This is kept under constant review, with the risks identified being taken into account informally as part of the day to day operation of the company. The directors are working towards the preparation of a new business plan, including a more comprehensive risk management strategy.

Staff and Directors

The directors wish to thank all of our members, volunteers, paid staff and sponsors for their manifold contributions during 2023. Our successes could not have been achieved without the hard work of a great many people, whether for just a few hours volunteering, or from a distance.

Access to the railway beyond Pen-y-mount

The co-operation with the Festiniog Railway Company initiated in recent years continued, with the joint working group, also including Cymdeithas Rheilffordd Eryri (Charity no: 1094938) and the Welsh Highland Railway Heritage Group (Charity no: 1202400) organising the joint celebrations of the centenary of the opening of the original Welsh Highland Railway. In June 2023 Russell and our heritage train played a key part in re-enactments surrounding the re-opening of the section between Rhyd Ddu and Porthmadog one hundred years previously.

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2023

Financial review

The results for the year are summarised in the Statement of Financial Activities on page 10, showing a net surplus on unrestricted funds of £5,324 (2022: £18,533 deficit), together with donations received for Special Projects of £9,361 (2022: £77,513).

There was a deficit on operating the railway of £24,417 (2022: £41,101) before donations.

Gross income from operating the Railway, including the contributions from the gift shop and cafe, amounted to £113,179 (2022: £82,544). Operating costs amounted to £137,596 (2022: £124,028).

Significant items in operating costs include wages £17,148 (2022: £12,585), insurance £18,490 (2022: £16,115), marketing £8,489 (2022: £6,005) and depreciation £28,035 (2022: £28,125).

Other income offsetting the operating deficit consisted of donations to general funds of £10,586 (2022: £9,654), donations to the 'Resilience Fund' of £1,275 (2022: £1,867), Welsh Government grants totalling £285 (2021: £4,285), and membership subscriptions of £7,742 (2022: £6,704). The costs of servicing the membership with Journals and other administration expenditure amounted to £5,121 (2022: £4,859).

Cwmni Rheilffordd Beddgelert cyf

As a charity we are required to operate our book and gift shop through a separate company in order to protect charity assets from commercial pressures. Shop sales increased to £72,647 (2022: £55,390) resulting in a net surplus of £11,519 (2022: £4,223) after overheads. Cwmni Rheilffordd Beddgelert cyf bears half the staff wage cost of the ticket office and shop plus all the running costs of the building.

Reserves Policy

The directors currently have a policy to maintain unrestricted reserves to support an operating season's expenditure costs. This is reviewed based on activities and the nature of the charitable company's income streams.

The calculation of the required reserves is an integral part of the charitable company's planning and budgeting processes and is reviewed on an annual basis. When capital expenditure has been authorised by the Trustees on projects that have been the subject of a specific appeal, the company transfers an equivalent sum from restricted funds to unrestricted reserves in order to recognise the expenditure during the year on the relevant project.

Restricted Funds (Special Projects)

There is a table under note 22 showing the donations received under fundraising for special projects, together with expenditure charged against each fund and the cumulative position.

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2023

The trustees' annual report and the strategic report were approved on 26th September 2024 and signed on behalf of the board of trustees by:

Mr R D Menzies
Charity Secretary

Welsh Highland Railway Limited

Company Limited by Guarantee

Independent Examiner's Report to the Trustees of Welsh Highland Railway Limited

Year ended 31 December 2023

I report to the trustees on my examination of the financial statements of Welsh Highland Railway Limited ('the charity') for the year ended 31 December 2023.

Responsibilities and basis of report

As the trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Mrs J.L. Roach A.C.A.
Independent Examiner

2 Heap Bridge
Bury
BL9 7HR

26th September 2024

Welsh Highland Railway Limited

Company Limited by Guarantee

Statement of Financial Activities (including income and expenditure account)

Year ended 31 December 2023

		Unrestricted funds	2023 Restricted funds	Total funds	2022 Total funds
	Note	£	£	£	£
Income and endowments					
Donations and legacies	5	31,407	9,361	40,768	104,246
Other trading activities	6	113,179	–	113,179	82,544
Investment income	7	3,455	–	3,455	383
Total income		<u>148,041</u>	<u>9,361</u>	<u>157,402</u>	<u>187,173</u>
Expenditure					
Expenditure on raising funds:					
Costs of raising donations and legacies	8	5,121	–	5,121	4,859
Costs of other trading activities	9	137,595	–	137,595	124,028
Total expenditure		<u>142,716</u>	<u>–</u>	<u>142,716</u>	<u>128,887</u>
Net income		<u>5,325</u>	<u>9,361</u>	<u>14,686</u>	<u>58,286</u>
Transfers between funds		29,842	(29,842)	–	–
Net movement in funds		<u>35,167</u>	<u>(20,481)</u>	<u>14,686</u>	<u>58,286</u>
Reconciliation of funds					
Total funds brought forward		1,668,178	201,225	1,869,403	1,811,117
Total funds carried forward		<u>1,703,345</u>	<u>180,744</u>	<u>1,884,089</u>	<u>1,869,402</u>

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The notes on pages 14 to 27 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Statement of Financial Position

31 December 2023

	Note	2023 £	2022 £
Fixed assets			
Tangible fixed assets	14	1,350,111	1,323,664
Investments	15	40,000	40,000
		<u>1,390,111</u>	<u>1,363,664</u>
Current assets			
Stocks	17	675	1,875
Debtors	18	199,357	117,366
Cash at bank and in hand		334,787	442,414
		<u>534,819</u>	<u>561,655</u>
Creditors: amounts falling due within one year	19	40,841	55,916
Net current assets		<u>493,979</u>	<u>505,739</u>
Total assets less current liabilities		<u>1,884,089</u>	<u>1,869,403</u>
Net assets		<u>1,884,089</u>	<u>1,869,403</u>
Funds of the charity			
Restricted funds		180,744	201,225
Unrestricted funds:			
Revaluation reserve		109,108	109,801
Other unrestricted income funds		1,594,237	1,558,377
Total unrestricted funds		<u>1,703,345</u>	<u>1,668,178</u>
Total charity funds	22	<u>1,884,089</u>	<u>1,869,403</u>

For the year ending 31 December 2023 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The statement of financial position
continues on the following page.

The notes on pages 14 to 27 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Statement of Financial Position *(continued)*

31 December 2023

These financial statements were approved by the board of trustees and authorised for issue on 26th September 2024 and are signed on behalf of the board by:

Mr R A Sinclair
Director

The notes on pages 14 to 27 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Statement of Cash Flows

Year ended 31 December 2023

	2023 £	2022 £
Cash flows from operating activities		
Net income	14,686	58,286
<i>Adjustments for:</i>		
Depreciation of tangible fixed assets	28,035	28,125
Government grant income	(285)	(4,285)
Other interest receivable and similar income	(3,455)	(383)
Accrued income	(484)	(4,716)
<i>Changes in:</i>		
Stocks	1,200	4,125
Trade and other debtors	(81,991)	(27,319)
Trade and other creditors	(14,590)	18,307
Cash generated from operations	(56,884)	72,140
Interest received	3,455	383
Net cash (used in)/from operating activities	(53,429)	72,523
Cash flows from investing activities		
Purchase of tangible assets	(54,482)	(82,318)
Net cash used in investing activities	(54,482)	(82,318)
Cash flows from financing activities		
Government grant income	285	4,285
Net cash from financing activities	285	4,285
Net decrease in cash and cash equivalents	(107,626)	(5,510)
Cash and cash equivalents at beginning of year	442,414	447,924
Cash and cash equivalents at end of year	334,788	442,414

The notes on pages 14 to 27 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements

Year ended 31 December 2023

1. General information

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is The Station Building, Tremadog Road, Porthmadog, Gwynedd, LL49 9DY.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

There are no material uncertainties about the charity's ability to continue.

Consolidation

The charity is not required to prepare consolidated accounts in accordance with the Charities Act 2011, and has taken advantage of the option not to prepare consolidated financial statements contained in Section 398 of the Companies Act 2006 on the basis that the charity and its subsidiary undertakings comprise a small group.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2023

3. Accounting policies *(continued)*

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2023

3. Accounting policies *(continued)*

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Freehold property	-	2% straight line
Rail, rolling stock and plant and machinery	-	Various rates between 10% reducing balance and 2% to 50% straight line

Investments in associates

Investments in associates accounted for in accordance with the cost model are recorded at cost less any accumulated impairment losses.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2023

3. Accounting policies *(continued)*

Investments in associates *(continued)*

Investments in associates accounted for in accordance with the fair value model are initially recorded at the transaction price. At each reporting date, the investments are measured at fair value, with changes in fair value taken through income or expenditure. Where it is impracticable to measure fair value reliably without undue cost or effort, the cost model will be adopted.

Dividends and other distributions received from the investment are recognised as income without regard to whether the distributions are from accumulated profits of the associate arising before or after the date of acquisition.

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

Stocks

Stocks are measured at the lower of cost and estimated selling price less costs to complete and sell. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing the stock to its present location and condition.

Government grants

Government grants are recognised at the fair value of the asset received or receivable. Grants are not recognised until there is reasonable assurance that the charity will comply with the conditions attaching to them and the grants will be received.

Where the grant does not impose specified future performance-related conditions on the recipient, it is recognised in income when the grant proceeds are received or receivable. Where the grant does impose specified future performance-related conditions on the recipient, it is recognised in income only when the performance-related conditions have been met. Where grants received are prior to satisfying the revenue recognition criteria, they are recognised as a liability.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2023

3. Accounting policies *(continued)*

Financial instruments

A financial asset or a financial liability is recognised only when the charity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Debt instruments are subsequently measured at amortised cost.

Where investments in shares are publicly traded or their fair value can otherwise be measured reliably, the investment is subsequently measured at fair value with changes in fair value recognised in income and expenditure. All other such investments are subsequently measured at cost less impairment.

Other financial instruments, including derivatives, are initially recognised at fair value, unless payment for an asset is deferred beyond normal business terms or financed at a rate of interest that is not a market rate, in which case the asset is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Other financial instruments are subsequently measured at fair value, with any changes recognised in the statement of financial activities, with the exception of hedging instruments in a designated hedging relationship.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised under the appropriate heading in the statement of financial activities in which the initial gain was recognised.

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

Any reversals of impairment are recognised immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

4. Limited by guarantee

The charity is a company limited by guarantee, having no issued share capital. In the event of the charity being wound up the liability in respect of the guarantee is limited to £1 per member of the charity. The number of members at 31 December 2023 was 532 (2022: 519).

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2023

5. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £
Donations			
General donations	10,586	–	10,586
Baldwin 590	–	5,648	5,648
Gelert restoration	–	60	60
Russell restoration	–	3,353	3,353
Heritage train fund	–	300	300
Resilience fund	1,275	–	1,275
Grants			
Government grant income	285	–	285
Subscriptions			
Membership subscriptions	7,742	–	7,742
Other donations and legacies			
Covenanted donation from subsidiary company	11,519	–	11,519
	<u>31,407</u>	<u>9,361</u>	<u>40,768</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £
Donations			
General donations	9,654	–	9,654
Baldwin 590	–	32,581	32,581
Gelert restoration	–	60	60
Russell restoration	–	4,572	4,572
Heritage train fund	–	40,300	40,300
Resilience fund	1,867	–	1,867
Grants			
Government grant income	4,285	–	4,285
Subscriptions			
Membership subscriptions	6,704	–	6,704
Other donations and legacies			
Covenanted donation from subsidiary company	4,223	–	4,223
	<u>26,733</u>	<u>77,513</u>	<u>104,246</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2023

6. Other trading activities

	Unrestricted Funds £	Total Funds 2023 £	Unrestricted Funds £	Total Funds 2022 £
Income from traffic	109,800	109,800	79,728	79,728
Cafe franchise fee	3,379	3,379	2,816	2,816
	<u>113,179</u>	<u>113,179</u>	<u>82,544</u>	<u>82,544</u>

7. Investment income

	Unrestricted Funds £	Total Funds 2023 £	Unrestricted Funds £	Total Funds 2022 £
Bank interest receivable	3,455	3,455	383	383

8. Costs of raising donations and legacies

	Unrestricted Funds £	Total Funds 2023 £	Unrestricted Funds £	Total Funds 2022 £
Costs of raising donations and legacies - Subscriptions	5,121	5,121	4,859	4,859

9. Costs of other trading activities

	Unrestricted Funds £	Total Funds 2023 £	Unrestricted Funds £	Total Funds 2022 £
Costs of other trading activities	134,009	134,009	120,110	120,110
Costs of other trading activities - Finance	3,586	3,586	3,918	3,918
	<u>137,595</u>	<u>137,595</u>	<u>124,028</u>	<u>124,028</u>

10. Net income

Net income is stated after charging/(crediting):

	2023 £	2022 £
Depreciation of tangible fixed assets	<u>28,035</u>	<u>28,125</u>

11. Independent examination fees

	2023 £	2022 £
Fees payable to the independent examiner for: Independent examination of the financial statements	<u>2,780</u>	<u>2,740</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2023

12. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2023 £	2022 £
Wages and salaries	17,147	13,278

The average head count of employees during the year was 3 (2022: 6). The average number of full-time equivalent employees during the year is analysed as follows:

	2023 No.	2022 No.
Number of staff - engineering	2	1
Number of staff - booking office	1	1
	<u>3</u>	<u>2</u>

No employee received employee benefits of more than £60,000 during the year (2022: Nil).

13. Trustee remuneration and expenses

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees.

14. Tangible fixed assets

	Freehold property £	Plant and machinery £	Total £
Cost			
At 1 January 2023	414,056	1,387,526	1,801,582
Additions	–	54,482	54,482
At 31 December 2023	<u>414,056</u>	<u>1,442,008</u>	<u>1,856,064</u>
Depreciation			
At 1 January 2023	129,700	348,218	477,918
Charge for the year	6,000	22,035	28,035
At 31 December 2023	<u>135,700</u>	<u>370,253</u>	<u>505,953</u>
Carrying amount			
At 31 December 2023	<u>278,356</u>	<u>1,071,755</u>	<u>1,350,111</u>
At 31 December 2022	<u>284,356</u>	<u>1,039,308</u>	<u>1,323,664</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2023

15. Investments

	Shares in group undertakings £
Cost or valuation	
At 1 January 2023 and 31 December 2023	40,000
Impairment	
At 1 January 2023 and 31 December 2023	—
Carrying amount	
At 31 December 2023	40,000
At 31 December 2022	40,000

All investments shown above are held at valuation.

16. Investment entities

Subsidiaries and other investments

Subsidiary undertakings	Class of share	Percentage of shares held
Cwmni Rheilffordd Beddgelert Cyfyngedig	Ordinary	100

17. Stocks

	2023 £	2022 £
Loco fuel and lubricants	675	1,875

18. Debtors

	2023 £	2022 £
Trade debtors	3,933	—
Amounts owed by group undertakings	135,390	29,819
Prepayments and accrued income	150	150
Other debtors	59,884	87,397
	<u>199,357</u>	<u>117,366</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2023

19. Creditors: amounts falling due within one year

	2023	2022
	£	£
Trade creditors	10,139	22,425
Accruals and deferred income	13,403	14,172
Social security and other taxes	—	114
Members' loans	2,100	2,100
Other creditors	15,199	17,105
	<u>40,841</u>	<u>55,916</u>

20. Deferred income

	2023	2022
	£	£
At 1 January 2023	5,838	6,123
Amount released to income	(285)	(285)
At 31 December 2023	<u>5,553</u>	<u>5,838</u>

21. Government grants

The amounts recognised in the financial statements for government grants are as follows:

	2023	2022
	£	£
Recognised in creditors:		
Deferred government grants due within one year	<u>5,553</u>	<u>5,838</u>
Recognised in income from donations and legacies:		
Government grants income	<u>285</u>	<u>4,285</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2023

22. Analysis of charitable funds

Unrestricted funds

	At 1 January 2023	Income	Expenditure	Transfers	At 31 December 2023
	£	£	£	£	£
General funds	1,558,377	148,041	(142,716)	30,535	1,594,237
Revaluation reserve	109,801	–	–	(693)	109,108
	<u>1,668,178</u>	<u>148,041</u>	<u>(142,716)</u>	<u>29,842</u>	<u>1,703,345</u>

	At 1 January 2022	Income	Expenditure	Transfers	At 31 December 2022
	£	£	£	£	£
General funds	1,495,696	109,660	(128,887)	81,908	1,558,377
Revaluation reserve	110,237	–	–	(436)	109,801
	<u>1,605,933</u>	<u>109,660</u>	<u>(128,887)</u>	<u>81,472</u>	<u>1,668,178</u>

Restricted funds

	At 1 January 2023	Income	Expenditure	Transfers	At 31 December 2023
	£	£	£	£	£
Rolling stock	165,169	9,361	–	(29,842)	144,688
Extension fund	36,056	–	–	–	36,056
	<u>201,225</u>	<u>9,361</u>	<u>–</u>	<u>(29,842)</u>	<u>180,744</u>

	At 1 January 2022	Income	Expenditure	Transfers	At 31 December 2022
	£	£	£	£	£
Rolling stock	169,128	77,513	–	(81,472)	165,169
Extension fund	36,056	–	–	–	36,056
	<u>205,184</u>	<u>77,513</u>	<u>–</u>	<u>(81,472)</u>	<u>201,225</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2023

22. Analysis of charitable funds *(continued)*

Restricted funds - Rolling stock

	At 1 January 2023	Donations received	Capital expenditure	Fund transfers	At 31 December 2023
	£	£	£	£	£
Baldwin 590	25,852	5,648	(29,842)	—	1,658
Gelert restoration	2,214	60	—	—	2,274
Russell restoration	44,994	3,353	—	—	48,347
Karen restoration	4,477	—	—	—	4,477
Heritage train fund	87,632	300	—	—	87,932
	<u>165,169</u>	<u>9,361</u>	<u>(29,842)</u>	<u>—</u>	<u>144,688</u>

The Restricted Funds above arise from appeals for donations to enable the Trustees to undertake specific capital expenditure which is beyond the resources of the everyday operation of the railway.

Baldwin 590

Until the end of 2022 this locomotive was on long term loan from the Imperial War Museum on the understanding that it will returned to operation on our railway, in the guise of 590, one of the original three locomotives on the Welsh Highland. To date we have purchased a boiler and a contract has been signed with Vale of Rheidol Trading Limited for the completion of the rebuilding of this locomotive. Physical work began early 2019, with completion envisaged in 2023. Ownership transferred to the Company at the beginning of 2023 and the largely rebuilt locomotive was delivered back to our railway in May 2023. Further to technical issues which came to light during subsequent commissioning and running in trials the locomotive has now returned to Aberystwyth for inspection and then for further agreed works to be carried out.

Gelert

Ownership of Gelert is now in the hands of a formally constituted charitable trust (Charity no. 1171674), the use of the locomotive being subject of a formal long-term loan arrangement with the company.

Russell

Russell is owned by the company and is the one surviving locomotive from the original Welsh Highland. The Trustees wish this fund to continue in order to assist in future maintenance.

Karen

Karen is owned by a consortium of members and the company, and is currently an important exhibit in the museum. Karen was the first steam locomotive operated by the company in 1983.

Heritage Train Fund

This fund was instigated to raise funds for the restoration and maintenance of rolling stock other than locomotives, including the original Welsh Highland Buffet Car and replica coach 25. Fundraising has continued in order to restore and construct other Welsh Highland rolling stock in

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2023

22. Analysis of charitable funds *(continued)*

the future.

Extension Fund

This fund commenced more than 20 years ago to raise funds for the rebuilding of the part of the original Welsh Highland trackbed that extends from our boundary to Pont Croesor. The company expended £158,263 of the funds raised, plus volunteer labour, but expenditure ceased when the Festiniog Railway Company took possession of the trackbed, requiring the company to eliminate the value of this work from the balance sheet. Some donors have generously continued their donations to the fund.

23. Analysis of net assets between funds

	Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £
Tangible fixed assets	1,350,111	–	1,350,111
Investments	40,000	–	40,000
Current assets	254,075	180,744	534,819
Creditors less than 1 year	(40,841)	–	(40,841)
Net assets	1,703,345	180,744	1,884,089

	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £
Tangible fixed assets	1,323,664	–	1,323,664
Investments	40,000	–	40,000
Current assets	360,430	201,225	561,655
Creditors less than 1 year	(55,223)	–	(55,223)
Net assets	1,668,871	201,225	1,870,096

24. Analysis of changes in net debt

	At 1 Jan 2023 £	Cash flows £	At 31 Dec 2023 £
Cash at bank and in hand	442,414	(107,626)	334,788

25. Capital commitments

At 31 December 2023 the company had contracted for capital commitments totalling £Nil (2022: £51,850). In addition, there are non-contracted for but authorised commitments of £30,000 (2022: £30,000).

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Detailed Statement of Financial Activities

Year ended 31 December 2023

26. Related parties

During the year ended December 31, 2023, the company received donations from the trustees totalling £1,248 (2022: £1,080).

WELSH HIGHLAND RAILWAY LIMITED

England & Wales - Charity number 1039817

Accounts

COMPANY REGISTRATION NUMBER: 00790125
CHARITY REGISTRATION NUMBER: 1039817

Welsh Highland Railway Limited
Company Limited by Guarantee
Unaudited Financial Statements
31 December 2022

SKS BAILEY GROUP LTD

Chartered Accountants
2 Heap Bridge
Bury
BL9 7HR

Welsh Highland Railway Limited

Company Limited by Guarantee

Financial Statements

Year ended 31 December 2022

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Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report)

Year ended 31 December 2022

The trustees, who are also the directors for the purposes of company law, present their report and the unaudited financial statements of the charity for the year ended 31 December 2022.

Reference and administrative details

Registered charity name Welsh Highland Railway Limited

Charity registration number 1039817

Company registration number 00790125

Principal office and registered office The Station Building
Tremadog Road
Porthmadog
Gwynedd
LL49 9DY

The trustees Mr M M Chapman
Mr S G W Currinn
Mr G Farr
Mr A McNicol
Mr R A Sinclair
Mr M C Herbert
Mr N Pell

Company secretary Mr C R Willby

Independent examiner Mrs J.L. Roach A.C.A.
2 Heap Bridge
Bury
BL9 7HR

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2022

Structure, governance and management

The charity is a company limited by guarantee. The registered company number is 00790125 (England and Wales) and the registered charity number is 1039817.

The company's governing document is its Memorandum and Articles of Association. Each member has undertaken to contribute a maximum of £1 to the assets of the company in the event of its winding up.

Directors

The members of the Board are each elected by the membership and serve for three years.

At the 2022 Annual General Meeting Messrs S G W Currinn and G Farr stood down by rotation having completed their elected period. All were re-elected to serve.

G Farr was subsequently re-elected as Chairman and N Pell elected as Deputy Chairman.

Statement of Directors' Responsibilities for the Financial Statements

The directors, who are also trustees for the purposes of the Charities Acts, are required by law to prepare financial statements which give a true and fair view of the state of affairs of the charity at the end of the financial year, and of the financial activities and total recognised gains or losses for the year.

The directors are of the opinion that, in preparing the financial statements, appropriate accounting policies have been consistently applied, supported by reasonable and prudent estimates and judgements and all applicable accounting standards have been followed. They are also satisfied that the charity has adequate resources to meet its operational needs for the foreseeable future, and accordingly, we continue to adopt the going concern basis in preparing the financial statements.

The directors are responsible for ensuring that the charity keeps accounting records which disclose with reasonable accuracy the financial position of the charity, and which enable us to ensure that the accounts comply with the Companies Act 2006 and Statement of Recommended Practice; Accounting and Reporting by Charities. The directors are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2022

Objectives and activities

In pursuing the charity's objectives set out in its Memorandum of Association the directors continue to give careful consideration to the advice of the Charity Commission on public benefit. These objectives include:

- a) to advance the education of the public in matters concerning railways; and
- b) for the public benefit to provide or assist in the provision of facilities for the recreation and other leisure time operations in the interest of social welfare and with the object of improving conditions of life, with particular reference to the former narrow gauge railway between Dinas and Porthmadog known as the Welsh Highland Railway.

The charity is continuing to develop its conservation work, and its interpretation to visitors to its operation in Porthmadog, including making further improvements to:

- a) its museum/heritage centre, which illustrates the development of narrow gauge railways in the area and around the world;
- b) its demonstration railway which links physically with the re-instated Welsh Highland Railway at Pen-y-Mount Junction; and
- c) the railway rolling stock and other railway artifacts in its care.

All are collectively marketed as the 'Welsh Highland Heritage Railway'.

Members' continued support in this is vital, whether as volunteers, donors or simply by supporting from a distance.

Strategic report

The following sections for achievements and performance and financial review form the strategic report of the charity.

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2022

Achievements and performance

Covid-19

The Covid-19 pandemic had a more limited impact on the Company's activities in 2022 compared with 2021 and 2020. Trains were operated and the museum opened on 144 days in 2022, compared with 82 days in 2021, 12 days in 2020 and 145 days in 2019. Frequencies continued to be reduced from those previous to 2020 whilst keeping the overall experience as close as possible to what has normally been offered.

To help cover fixed and revenue expenditure 'The Resilience Fund' emergency appeal continued to be promoted and Welsh Government business rate related financial support continued to be sought.

Visitor Numbers

Based on tickets sold the total number of visitors in 2022 was 8,563 compared with 4,474 for 2021, 561 for 2020 and 8,564 for 2019.

Museum/Heritage Centre

The museum, the newer part of which was completed in 2009, continues to be the centrepiece of our offer to our visitors. It contains a wide range of exhibits illustrating the development of the various narrow-gauge railways that operated in the area. There is an emphasis on participation, with visitors able to access several exhibits providing an interactive 'hands on' experience. It takes in the carriage shed, erected in 1984, which continues to house the locomotives and other operational rolling stock of the railway.

Train Service

The timetable remains under constant review, both in terms of days of operation, and the service offered. Our passenger numbers continue to be heavily dependent on public and school holidays, with daily patterns fluctuating according to weather conditions. Passenger reaction will continue to be monitored.

Fares were increased for 2022, examples being adult to £11.50 (from £10.75) and family to £30.00 (from £28.25). Public comments suggest that our offer continues to represent good value for money.

All services have operated between Porthmadog and Pen-y-Mount.

Miniature Railway

The miniature railway continues to be very popular with our visitors.

Marketing

We have continued to use Facebook to provide a frequent stream of news, photographs and details of new sales items. This costs little more than time and is also a way of engaging instantly with potential customers.

In pursuit of our search for new markets, we have continued to participate in the re-invigorated Great Little Trains of Wales marketing panel, now formally constituted as Great Little Trains of Wales

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2022

Limited.

There continues to be a need for better researched information to help inform decisions on marketing strategy

Volunteers

A small but faithful band of volunteers maintains the company's operations and infrastructure. We are pleased to have recruited several young enthusiastic staff to the railway who constitute a very welcome addition to complement those active but aging retirees who form the other significant group.

The company suffers from the same problems of recruitment which affect other heritage railways, and voluntary organisations in general.

Membership

Membership numbers stabilised during the year. For historic reasons a disproportionate number of our members are life members.

The membership total at the end of 2022 was 502 (502 in 2021), made up of Life 276 (was 280), Senior 138 (was 136), Full 45 (was 48), Associate 10 (was 14), Family 22 (was 13), Junior 2 (was 2), and Unwaged 9 (was 9).

Locomotives and Rolling Stock

Russell and Gelert

Steam locomotive Gelert was used throughout the season, and Russell from June onwards following repairs.

Emma and Glaslyn

Diesel locomotive Emma worked the majority of turns, with Glaslyn as standby.

Baldwin

This locomotive, which was the subject of a long-term loan arrangement with the Imperial War Museum, continued to be away in the workshops of Vale of Rheidol Trading Ltd, who have contracted to complete its rebuilding. Physical work began in early 2019, with completion in 2023 envisaged due to delays caused by the pandemic. Ownership transferred to the Company in January 2023 and the largely rebuilt locomotive was delivered back to our railway in May 2023.

Kathy

Overhaul of Kathy continued, based at Gelert's Farm. Completion and commissioning will provide welcome relief for Glaslyn, which has given forty years of service as main or standby passenger diesel locomotive.

Heritage Train

The rebuild of 'Toastrack' No. 42 has continued, based at Gelert's Farm, scheduled for completion in 2023. Sponsorship is in place to equip one or more of our existing heritage carriages with dual braking

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2022

to enable interoperability with Festiniog Railway Company equipment. The replica Pickering brake carriage built by the Festiniog Railway Company at the latter's Boston Lodge Works and completed in 2021 has continued to operated successfully. We now have two carriages incorporating access for disabled passengers.

Health and Safety

The directors take the view that the safety of the travelling public and those working on the railway is paramount. We are pleased that the charity was able to maintain its good safety record during 2022.

Land and Buildings

Detailed plans have been drawn up for recladding of the carriage shed to bring it up to a standard commensurate with its additional museum function. An initial financial contribution towards a completed refurbishment has been received.

Construction will be dependent on our being able to secure additional finances. Temporary repairs to the roof undertaken in 2020 are approaching the end of their useful life.

Replacement of the machine workshop roof was substantially completed in 2022 and a start was made on recladding the locomotive shed. Further works on the Company's land at Cae Hir continue to be temporarily deferred.

Risk Management

Detailed assessments of the risks facing the charity have been drawn up as part of a series of business plans prepared over the years, the most recent having been adopted by the Board in 2009. This is kept under constant review, with the risks identified being taken into account informally as part of the day to day operation of the company. The directors are working towards the preparation of a new business plan, including a more comprehensive risk management strategy.

Staff and Directors

The directors wish to thank all of our members, volunteers, paid staff and sponsors for their manifold contributions during 2022. Our successes could not have been achieved without the hard work of a great many people, whether for just a few hours volunteering, or from a distance.

Access to the railway beyond Pen-y-mount

The co-operation with the Festiniog Railway Company initiated in recent years has resumed with the setting up of a joint working group, also including Cymdeithas Rheilffordd Eryri and the Welsh Highland Railway Heritage Group, tasked with organising joint celebrations of the centenary of the opening of the original Welsh Highland Railway. In June 2022 Russell and our heritage train played a key part in a re-enactment of the re-opening of the section between Dinas and Rhyd Ddu one hundred years previously. A substantial start was made on planning re-enactments to take place in 2023 of the events surrounding the original opening of the section between Rhyd Ddu and Porthmadog.

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2022

Financial review

The results for the year are summarised in the Statement of Financial Activities on page 10, showing a net deficit on unrestricted funds of £18,533 (2021: £11,835), together with donations received for Special Projects of £77,513 (2021: £28,352).

There was a deficit on operating the railway of £40,408 (2021: £35,221) before donations.

Gross income from operating the Railway, including the contributions from the gift shop and cafe, amounted to £82,544 (2021: £37,598). Operating costs amounted to £123,335 (2021: £72,819).

Significant items in operating costs include wages £12,585 (2021: £5,694), insurance £16,115 (2021: £11,610), marketing £6,005 (2021: £2,686) and depreciation £28,125 (2021: £25,784).

Other income offsetting the operating deficit consisted of donations to general funds of £9,654 (2021: £16,413), donations to the 'Resilience Fund' of £1,867 (2021: £5,475), Welsh Government grants totalling £4,285 (2021: £17,785), and membership subscriptions of £6,704 (2021: £6,933). The costs of servicing the membership with Journals and other administration expenditure amounted to £4,859 (2021: £1,965).

Cwmni Rheilfordd Beddgelert cyf

As a charity we are required to operate our book and gift shop through a separate company in order to protect charity assets from commercial pressures. Shop sales increased to 55,390 (2021: £36,960) resulting in a net surplus of £930 (2021: £4,001) after overheads. Cwmni Rheilfordd Beddgelert cyf bears half the staff wage cost of the ticket office and shop plus all the running costs of the building.

Reserves Policy

The directors currently have a policy to maintain unrestricted reserves to support an operating season's expenditure costs. This is reviewed based on activities and the nature of the charitable company's income streams.

The calculation of the required reserves is an integral part of the charitable company's planning and budgeting processes and is reviewed on an annual basis. When capital expenditure has been authorised by the Trustees on projects that have been the subject of a specific appeal, the company transfers an equivalent sum from restricted funds to unrestricted reserves in order to recognise the expenditure during the year on the relevant project.

Restricted Funds (Special Projects)

There is a table under note 23 showing the donations received under fundraising for special projects, together with expenditure charged against each fund and the cumulative position.

The trustees' annual report and the strategic report were approved on 16 October 2023 and signed on behalf of the board of trustees by:

Mr C R Willby
Charity Secretary

Welsh Highland Railway Limited

Company Limited by Guarantee

Independent Examiner's Report to the Trustees of Welsh Highland Railway Limited

Year ended 31 December 2022

I report to the trustees on my examination of the financial statements of Welsh Highland Railway Limited ('the charity') for the year ended 31 December 2022.

Responsibilities and basis of report

As the trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Mrs J.L. Roach A.C.A.
Independent Examiner

2 Heap Bridge
Bury
BL9 7HR

16 October 2023

Welsh Highland Railway Limited

Company Limited by Guarantee

Statement of Financial Activities (including income and expenditure account)

Year ended 31 December 2022

		Unrestricted funds	2022 Restricted funds	Total funds	2021 Total funds
	Note	£	£	£	£
Income and endowments					
Donations and legacies	5	26,733	77,513	104,246	77,352
Other trading activities	6	82,544	–	82,544	37,598
Investment income	7	383	–	383	21
Total income		<u>109,660</u>	<u>77,513</u>	<u>187,173</u>	<u>114,971</u>
Expenditure					
Expenditure on raising funds:					
Costs of raising donations and legacies	8	4,859	–	4,859	1,965
Costs of other trading activities	9	124,028	–	124,028	72,820
Total expenditure		<u>128,887</u>	<u>–</u>	<u>128,887</u>	<u>74,785</u>
Net income and net movement in funds		<u>(19,227)</u>	<u>77,513</u>	<u>58,286</u>	<u>40,186</u>
Reconciliation of funds					
Total funds brought forward		1,605,933	205,184	1,811,117	1,770,931
Total funds carried forward		<u>1,586,706</u>	<u>282,697</u>	<u>1,869,403</u>	<u>1,811,117</u>

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The notes on pages 13 to 26 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Statement of Financial Position

31 December 2022

	Note	2022 £	2021 £
Fixed assets			
Tangible fixed assets	14	1,323,664	1,269,471
Investments	15	40,000	40,003
		<u>1,363,664</u>	<u>1,309,474</u>
Current assets			
Stocks	17	1,875	6,000
Debtors	18	117,366	90,047
Cash at bank and in hand		442,414	447,924
		<u>561,655</u>	<u>543,971</u>
Creditors: amounts falling due within one year	19	55,916	42,328
Net current assets		<u>505,739</u>	<u>501,643</u>
Total assets less current liabilities		<u>1,869,403</u>	<u>1,811,117</u>
Net assets		<u>1,869,403</u>	<u>1,811,117</u>
Funds of the charity			
Restricted funds		201,225	205,184
Unrestricted funds:			
Revaluation reserve		109,801	110,237
Other unrestricted income funds		1,558,377	1,495,696
Total unrestricted funds		<u>1,668,178</u>	<u>1,605,933</u>
Total charity funds	23	<u>1,869,403</u>	<u>1,811,117</u>

For the year ending 31 December 2022 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The statement of financial position
continues on the following page.

The notes on pages 13 to 26 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Statement of Financial Position *(continued)*

31 December 2022

These financial statements were approved by the board of trustees and authorised for issue on 16 October 2023, and are signed on behalf of the board by:

Mr R A Sinclair
Director

The notes on pages 13 to 26 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Statement of Cash Flows

Year ended 31 December 2022

	2022 £	2021 £
Cash flows from operating activities		
Net income	58,286	40,186
<i>Adjustments for:</i>		
Depreciation of tangible fixed assets	28,125	25,784
Government grant income	(4,285)	(17,785)
Other interest receivable and similar income	(383)	(21)
Accrued (income)/expenses	(4,716)	3,150
<i>Changes in:</i>		
Stocks	4,125	(5,000)
Trade and other debtors	(27,319)	(454)
Trade and other creditors	18,307	(23,184)
Cash generated from operations	72,140	22,676
Interest received	383	21
Net cash from operating activities	<u>72,523</u>	<u>22,697</u>
Cash flows from investing activities		
Purchase of tangible assets	(82,318)	(48,082)
Net cash used in investing activities	<u>(82,318)</u>	<u>(48,082)</u>
Cash flows from financing activities		
Government grant income	4,285	17,785
Net cash from financing activities	<u>4,285</u>	<u>17,785</u>
Net decrease in cash and cash equivalents	(5,510)	(7,599)
Cash and cash equivalents at beginning of year	447,924	455,523
Cash and cash equivalents at end of year	<u>442,414</u>	<u>447,924</u>

The notes on pages 13 to 26 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements

Year ended 31 December 2022

1. General information

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is The Station Building, Tremadog Road, Porthmadog, Gwynedd, LL49 9DY.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

There are no material uncertainties about the charity's ability to continue.

Consolidation

The charity is not required to prepare consolidated accounts in accordance with the Charities Act 2011, and has taken advantage of the option not to prepare consolidated financial statements contained in Section 398 of the Companies Act 2006 on the basis that the charity and its subsidiary undertakings comprise a small group.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2022

3. Accounting policies *(continued)*

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2022

3. Accounting policies *(continued)*

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Freehold property	-	2% straight line
Rail, rolling stock and plant and machinery	-	Various rates between 10% reducing balance and 2% to 50% straight line

Investments in associates

Investments in associates accounted for in accordance with the cost model are recorded at cost less any accumulated impairment losses.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2022

3. Accounting policies *(continued)*

Investments in associates *(continued)*

Investments in associates accounted for in accordance with the fair value model are initially recorded at the transaction price. At each reporting date, the investments are measured at fair value, with changes in fair value taken through income or expenditure. Where it is impracticable to measure fair value reliably without undue cost or effort, the cost model will be adopted.

Dividends and other distributions received from the investment are recognised as income without regard to whether the distributions are from accumulated profits of the associate arising before or after the date of acquisition.

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

Stocks

Stocks are measured at the lower of cost and estimated selling price less costs to complete and sell. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing the stock to its present location and condition.

Government grants

Government grants are recognised at the fair value of the asset received or receivable. Grants are not recognised until there is reasonable assurance that the charity will comply with the conditions attaching to them and the grants will be received.

Where the grant does not impose specified future performance-related conditions on the recipient, it is recognised in income when the grant proceeds are received or receivable. Where the grant does impose specified future performance-related conditions on the recipient, it is recognised in income only when the performance-related conditions have been met. Where grants received are prior to satisfying the revenue recognition criteria, they are recognised as a liability.

Welsh Highland Railway Limited
Company Limited by Guarantee
Notes to the Financial Statements *(continued)*
Year ended 31 December 2022

3. Accounting policies *(continued)*

Financial instruments

A financial asset or a financial liability is recognised only when the charity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Debt instruments are subsequently measured at amortised cost.

Where investments in shares are publicly traded or their fair value can otherwise be measured reliably, the investment is subsequently measured at fair value with changes in fair value recognised in income and expenditure. All other such investments are subsequently measured at cost less impairment.

Other financial instruments, including derivatives, are initially recognised at fair value, unless payment for an asset is deferred beyond normal business terms or financed at a rate of interest that is not a market rate, in which case the asset is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Other financial instruments are subsequently measured at fair value, with any changes recognised in the statement of financial activities, with the exception of hedging instruments in a designated hedging relationship.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised under the appropriate heading in the statement of financial activities in which the initial gain was recognised.

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

Any reversals of impairment are recognised immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

4. Limited by guarantee

The charity is a company limited by guarantee, having no issued share capital. In the event of the charity being wound up the liability in respect of the guarantee is limited to £1 per member of the charity. The number of members at 31 December 2022 was 519 (2021: 517).

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2022

5. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £
Donations			
General donations	9,654	–	9,654
Baldwin 590	–	32,581	32,581
Gelert restoration	–	60	60
Russell restoration	–	4,572	4,572
Heritage train fund	–	40,300	40,300
Resilience fund	1,867	–	1,867
Grants			
Government grant income	4,285	–	4,285
Subscriptions			
Membership subscriptions	6,704	–	6,704
Other donations and legacies			
Covenanted donation from subsidiary company	4,223	–	4,223
	<u>26,733</u>	<u>77,513</u>	<u>104,246</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
Donations			
General donations	16,413	–	16,413
Baldwin 590	–	21,849	21,849
Gelert restoration	–	60	60
Russell restoration	–	6,143	6,143
Heritage train fund	–	300	300
Resilience fund	5,599	–	5,599
Grants			
Government grant income	17,785	–	17,785
Subscriptions			
Membership subscriptions	6,933	–	6,933
Other donations and legacies			
Covenanted donation from subsidiary company	2,270	–	2,270
	<u>49,000</u>	<u>28,352</u>	<u>77,352</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2022

6. Other trading activities

	Unrestricted Funds	Total Funds 2022	Unrestricted Funds	Total Funds 2021
	£	£	£	£
Income from traffic	79,728	79,728	35,778	35,778
Cafe franchise fee	2,816	2,816	1,820	1,820
	<u>82,544</u>	<u>82,544</u>	<u>37,598</u>	<u>37,598</u>

7. Investment income

	Unrestricted Funds	Total Funds 2022	Unrestricted Funds	Total Funds 2021
	£	£	£	£
Bank interest receivable	383	383	21	21
	<u>383</u>	<u>383</u>	<u>21</u>	<u>21</u>

8. Costs of raising donations and legacies

	Unrestricted Funds	Total Funds 2022	Unrestricted Funds	Total Funds 2021
	£	£	£	£
Subscriptions	4,859	4,859	1,965	1,965
	<u>4,859</u>	<u>4,859</u>	<u>1,965</u>	<u>1,965</u>

9. Costs of other trading activities

	Unrestricted Funds	Total Funds 2022	Unrestricted Funds	Total Funds 2021
	£	£	£	£
Office costs	120,110	120,110	70,108	70,108
Finance	3,918	3,918	2,712	2,712
	<u>124,028</u>	<u>124,028</u>	<u>72,820</u>	<u>72,820</u>

10. Net income

Net income is stated after charging/(crediting):

	2022	2021
	£	£
Depreciation of tangible fixed assets	<u>28,125</u>	<u>25,784</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2022

11. Independent examination fees

	2022 £	2021 £
Fees payable to the independent examiner for: Independent examination of the financial statements	2,740	2,500

12. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2022 £	2021 £
Wages and salaries	13,278	5,694

The average head count of employees during the year was 6 (2021: 5). The average number of full-time equivalent employees during the year is analysed as follows:

	2022 No.	2021 No.
Number of staff - engineering	1	1
Number of staff - booking office	1	1
	<u>2</u>	<u>2</u>

No employee received employee benefits of more than £60,000 during the year (2021: Nil).

13. Trustee remuneration and expenses

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees.

14. Tangible fixed assets

	Freehold property £	Plant and machinery £	Total £
Cost			
At 1 January 2022	414,056	1,305,208	1,719,264
Additions	—	82,318	82,318
At 31 December 2022	<u>414,056</u>	<u>1,387,526</u>	<u>1,801,582</u>
Depreciation			
At 1 January 2022	123,700	326,093	449,793
Charge for the year	6,000	22,125	28,125
At 31 December 2022	<u>129,700</u>	<u>348,218</u>	<u>477,918</u>
Carrying amount			
At 31 December 2022	<u>284,356</u>	<u>1,039,308</u>	<u>1,323,664</u>
At 31 December 2021	<u>290,356</u>	<u>979,115</u>	<u>1,269,471</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2022

15. Investments

	Shares in group undertakings £
Cost or valuation	
At 1 January 2022	40,003
Additions	—
Disposals	(3)
At 31 December 2022	40,000
Impairment	
At 1 January 2022 and 31 December 2022	—
Carrying amount	
At 31 December 2022	40,000
At 31 December 2021	40,003

All investments shown above are held at valuation.

16. Investment entities

Subsidiaries and other investments

	Class of share	Percentage of shares held
Subsidiary undertakings		
Cwmni Rheilffordd Beddgelert Cyfyngedig	Ordinary	100

17. Stocks

	2022 £	2021 £
Loco fuel and lubricants	1,875	6,000

18. Debtors

	2022 £	2021 £
Amounts owed by group undertakings	29,819	15,789
Prepayments and accrued income	150	161
Other debtors	87,397	74,097
	117,366	90,047

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2022

19. Creditors: amounts falling due within one year

	2022	2021
	£	£
Trade creditors	22,425	3,947
Amounts owed to group undertakings	—	3
Accruals and deferred income	14,172	19,173
Social security and other taxes	114	—
Members' loans	2,100	2,100
Other creditors	17,105	17,105
	<u>55,916</u>	<u>42,328</u>

20. Deferred income

	2022	2021
	£	£
At 1 January 2022	6,123	6,408
Amount released to income	(285)	(285)
At 31 December 2022	<u>5,838</u>	<u>6,123</u>

21. Government grants

The amounts recognised in the financial statements for government grants are as follows:

	2022	2021
	£	£
Recognised in creditors:		
Deferred government grants due within one year	<u>5,838</u>	<u>6,123</u>
Recognised in income from donations and legacies:		
Government grants income	<u>4,285</u>	<u>17,785</u>

22. Covid-19

The company has again received financial support from the Welsh Government which has assisted in enabling the company to return to its full activities.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2022

23. Analysis of charitable funds

Unrestricted funds

	At 1 January 2022 £	Income £	Expenditure £	Transfers £	At 31 December 2022 £
General funds	1,495,696	109,660	(128,887)	81,908	1,558,377
Revaluation reserve	110,237	–	–	(436)	109,801
	<u>1,605,933</u>	<u>109,660</u>	<u>(128,887)</u>	<u>81,472</u>	<u>1,668,178</u>

	At 1 January 2021 £	Income £	Expenditure £	Transfers £	At 31 December 2021 £
General funds	1,437,782	86,619	(74,784)	46,080	1,495,697
Revaluation reserve	110,673	–	–	(436)	110,237
	<u>1,548,455</u>	<u>86,619</u>	<u>(74,784)</u>	<u>45,644</u>	<u>1,605,934</u>

Restricted funds

	At 1 January 2022 £	Income £	Expenditure £	Transfers £	At 31 December 2022 £
Rolling stock	169,128	77,513	–	(81,472)	165,169
Extension fund	36,056	–	–	–	36,056
	<u>205,184</u>	<u>77,513</u>	<u>–</u>	<u>(81,472)</u>	<u>201,225</u>

	At 1 January 2021 £	Income £	Expenditure £	Transfers £	At 31 December 2021 £
Rolling stock	186,420	28,352	–	(45,644)	169,128
Extension fund	36,056	–	–	–	36,056
	<u>222,476</u>	<u>28,352</u>	<u>–</u>	<u>(45,644)</u>	<u>205,184</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2022

23. Analysis of charitable funds *(continued)*

Restricted funds - Rolling stock

	At 1 January 2022 £	Donations received £	Capital expenditure £	Fund transfers £	At 31 December 2022 £
Baldwin 590	(72,209)	(32,581)	78,938	—	(25,852)
Gelert restoration	(2,688)	(60)	534	—	(2,214)
Russell restoration	(40,422)	(4,572)	—	—	(44,994)
Karen restoration	(4,477)	—	—	—	(4,477)
Heritage train fund	(49,332)	(40,300)	2,000	—	(87,632)
	<u>(169,128)</u>	<u>(77,513)</u>	<u>81,472</u>	<u>—</u>	<u>(165,169)</u>

The Restricted Funds above arise from appeals for donations to enable the Trustees to undertake specific capital expenditure which is beyond the resources of the everyday operation of the railway.

Baldwin 590

Until the end of 2022 this locomotive was on long term loan from the Imperial War Museum on the understanding that it will returned to operation on our railway, in the guise of 590, one of the original three locomotives on the Welsh Highland. To date we have purchased a boiler and a contract has been signed with Vale of Rheidol Trading Ltd for the completion of the rebuilding of this locomotive. Physical work began early 2019, with completion envisaged in 2023. Ownership transferred to the Company in in January 2023 and the largely rebuilt locomotive was delivered back to our railway in May 2023.

Gelert

Ownership of Gelert is now in the hands of a formally constituted charitable trust, the use of the locomotive being subject of a formal long-term loan arrangement with the company.

Russell

Russell is owned by the company and is the one surviving locomotive from the original Welsh Highland. The Trustees wish this fund to continue in order to assist in future maintenance.

Karen

Karen is owned by a consortium of members and the company, and is currently an important exhibit in the museum. Karen was the first steam locomotive operated by the company in 1983.

Heritage Train Fund

This fund was instigated to raise funds for the restoration and maintenance of rolling stock other than locomotives, including the original Welsh Highland Buffet Car and replica coach 25. Fundraising has continued in order to restore and construct other Welsh Highland rolling stock in the future.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2022

23. Analysis of charitable funds *(continued)*

Extension Fund

This fund commenced more than 20 years ago to raise funds for the rebuilding of the part of the original Welsh Highland trackbed that extends from our boundary to Pont Croesor. The company expended £158,263 of the funds raised, plus volunteer labour, but expenditure ceased when the Festiniog Railway Company took possession of the trackbed, requiring the company to eliminate the value of this work from the balance sheet. Some donors have generously continued their donations to the fund.

24. Analysis of net assets between funds

	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £
Tangible fixed assets	1,323,664	–	1,323,664
Investments	40,000	–	40,000
Current assets	360,430	201,225	561,655
Creditors less than 1 year	(55,223)	–	(55,223)
Net assets	1,668,871	201,225	1,870,096

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
Tangible fixed assets	1,269,471	–	1,269,471
Investments	40,003	–	40,003
Current assets	338,787	205,184	543,971
Creditors less than 1 year	(42,328)	–	(42,328)
Net assets	1,605,933	205,184	1,811,117

25. Analysis of changes in net debt

	At 1 Jan 2022 £	Cash flows £	At 31 Dec 2022 £
Cash at bank and in hand	447,924	(5,510)	442,414
Debt due within one year	(3)	3	–
	447,921	(5,507)	442,414

26. Capital commitments

At 31 December 2022 the company had contracted for capital commitments totalling £51,850 (2021: £40,250). In addition, there are non-contracted for but authorised commitments of £30,000 (2021: £39,000).

Welsh Highland Railway Limited
Company Limited by Guarantee
Notes to the Financial Statements *(continued)*
Year ended 31 December 2022

27. Related parties

During the year ended December 31, 2022, the company received donations from the trustees totalling £1,080 (2021: £1,229).

WELSH HIGHLAND RAILWAY LIMITED

England & Wales - Charity number 1039817

Accounts

Welsh Highland Railway Limited
Company Limited by Guarantee
Unaudited Financial Statements
31 December 2021

SKS BAILEY GROUP LTD

Chartered Accountants
Units 10-12 County End Business Centre
Jackson Street
Springhead
Oldham
OL4 4TZ

Welsh Highland Railway Limited

Company Limited by Guarantee

Financial Statements

Year ended 31 December 2021

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Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report)

Year ended 31 December 2021

The trustees, who are also the directors for the purposes of company law, present their report and the unaudited financial statements of the charity for the year ended 31 December 2021.

Reference and administrative details

Registered charity name Welsh Highland Railway Limited

Charity registration number 1039817

Company registration number 00790125

Principal office and registered office The Station Building
Tremadog Road
Porthmadog
Gwynedd
LL49 9DY

The trustees

Mr M M Chapman

Mr S G W Currinn

Mr G Farr

Mr R W Harrison

(Died 2 August 2021)

Mr S M Holden

(Resigned 18 December 2021)

Mr A McNicol

Mr R A Sinclair

Mr M C Herbert

Mr N Pell

Company secretary C R Willby

Independent examiner Mr C Bailey A.C.A. Chartered Accountant
Units 10-12 County End Business Centre
Jackson Street
Springhead
Oldham
OL4 4TZ

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2021

Structure, governance and management

The charity is a company limited by guarantee. The registered company number is 790125 (England and Wales) and the registered charity number is 1039817.

The company's governing document is its Memorandum and Articles of Association. Each member has undertaken to contribute a maximum of £1 to the assets of the company in the event of its winding up.

Directors

The members of the Board are each elected by the membership and serve for three years.

At the 2021 Annual General Meeting, which was conducted remotely, Messrs M. M. Chapman, M. C. Herbert, S. M. Holden, N. Pell and R. A. Sinclair stood down by rotation having completed their elected period. All were re-elected to serve, except S. M. Holden who did not seek re-election.

G Farr was subsequently re-elected as Chairman and N Pell elected as deputy.

In addition, Mr R W Harrison served as a director until his death on 2 August 2021.

Statement of Directors' Responsibilities for the Financial Statements

The directors, who are also trustees for the purposes of the Charities Acts, are required by law to prepare financial statements which give a true and fair view of the state of affairs of the charity at the end of the financial year, and of the financial activities and total recognised gains or losses for the year.

The directors are of the opinion that, in preparing the financial statements, appropriate accounting policies have been consistently applied, supported by reasonable and prudent estimates and judgements and all applicable accounting standards have been followed. They are also satisfied that the charity has adequate resources to meet its operational needs for the foreseeable future, and accordingly, we continue to adopt the going concern basis in preparing the financial statements.

The directors are responsible for ensuring that the charity keeps accounting records which disclose with reasonable accuracy the financial position of the charity, and which enable us to ensure that the accounts comply with the Companies Act 2006 and Statement of Recommended Practice; Accounting and Reporting by Charities. The directors are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2021

Objectives and activities

In pursuing the charity's objectives set out in its Memorandum of Association the directors continue to give careful consideration to the advice of the Charity Commission on public benefit. These objectives include:

- a) to advance the education of the public in matters concerning railways; and
- b) for the public benefit to provide or assist in the provision of facilities for the recreation and other leisure time operations in the interest of social welfare and with the object of improving conditions of life, with particular reference to the former narrow gauge railway between Dinas and Porthmadog known as the Welsh Highland Railway.

The charity is continuing to develop its conservation work, and its interpretation to visitors to its operation in Porthmadog, including making further improvements to:

- a) its museum/heritage centre, which illustrates the development of narrow gauge railways in the area and around the world; b) its demonstration railway which links physically with the re-instated Welsh Highland Railway at Pen-y-mount Junction; and c) the railway rolling stock and other railway artefacts in its care.

Members' continued support in this is vital, whether as volunteers, donors or simply by supporting from a distance.

Strategic report

The following sections for achievements and performance and financial review form the strategic report of the charity.

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2021

Achievements and performance

Covid-19

The Covid-19 pandemic continued to have a substantial impact on the Company's activities in 2021, continuing through into 2022. Trains were operated and the museum opened on 82 days in 2021, compared with 12 days in 2020 and 145 days in 2019. Capacities and frequencies continued to be reduced from normal to meet distancing and hygiene requirements whilst keeping the overall experience as close as possible to what is normally offered.

To help cover fixed and revenue expenditure 'The Resilience Fund' emergency appeal continued to be promoted and Welsh Government business rate related financial support continued to be sought.

Visitor Numbers

Based on tickets sold the total number of visitors in 2021 is 4,474 compared with 561 for 2020 and 8,564 for 2019.

Museum/Heritage Centre

The museum, the newer part of which was completed in 2009, continues to be the centrepiece of our offer to our visitors. It contains a wide range of exhibits illustrating the development of the various narrow-gauge railways that operated in the area. There is an emphasis on participation, with visitors able to access several exhibits providing an interactive 'hands on' experience. It takes in the carriage shed, erected in 1984, which continues to house the locomotives and other operational rolling stock of the railway.

Train Service

The timetable remains under constant review, both in terms of days of operation, and the service offered. Our passenger numbers continue to be heavily dependent on public and school holidays, with daily patterns fluctuating according to weather conditions. Passenger reaction will continue to be monitored.

Fares were increased for 2021, examples being adult to £10.75 and family to £28.25. Public comments suggest that our offer continues to represent good value for money.

All services have operated between Porthmadog and Pen-y-mount.

Miniature Railway

The miniature railway continues to be very popular with our visitors.

Marketing

We have continued to use Facebook to provide a frequent stream of news, photographs and details of new sales items. This costs little more than time and is also a way of engaging instantly with potential customers.

In pursuit of our search for new markets, we have continued to participate in the re-invigorated Great Little Trains of Wales marketing panel.

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2021

There continues to be a need for better researched information to help inform decisions on marketing strategy

Volunteers

A small but faithful band of volunteers maintains the company's operations and infrastructure. We are pleased to have recruited several young enthusiastic staff to the railway who constitute a very welcome addition to complement those active but aging retirees who form the other significant group.

The company suffers from the same problems of recruitment which affect other heritage railways, and voluntary organisations in general.

Membership

Membership numbers again showed a decrease. For historic reasons a disproportionate number of our members are life members.

The membership total at the end of 2021 was 517, made up of Life 280, Senior 136, Full 48, Associate 14, Family 13, Junior 2, and Unwaged 9.

Locomotives and Rolling Stock

Russell and Gelert

Steam locomotive Gelert was used occasionally during the season

Emma and Glaslyn

Diesel locomotive Emma worked the majority of turns, with Glaslyn as standby.

Baldwin

This locomotive, which is the subject of a long-term loan arrangement with the Imperial War Museum, is in the workshops of Vale of Rheidol Trading Ltd., who have contracted to complete its rebuilding. Physical work began in early 2019 with completion in 2022 now envisaged due to delays caused by the pandemic.

Kathy

Overhaul of Kathy continued, based at Gelert's Farm. Completion and commissioning will provide welcome relief for Glaslyn, which has given nearly forty years of service as main or standby passenger diesel locomotive.

Heritage Train

The rebuild of 'Toastrack' No. 42 has continued, based at Gelert's Farm, scheduled for completion in 2022. Sponsorship is in place to enable the construction of a replica Pickering brake carriage, and to fit it and one or more of our existing heritage carriages with dual braking to enable interoperability with Festiniog Railway Company equipment. Construction of the brake carriage by the Festiniog Railway Company at the latter's Boston Lodge Works was completed in 2021 and the vehicle, in which bespoke accommodation for disabled passengers is incorporated, operated successfully throughout

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2021

the latter part of the season.

Health and Safety

The directors take the view that the safety of the travelling public and those working on the railway is paramount. We are pleased that the charity was able to maintain its good safety record during 2021.

Land and Buildings

Detailed plans have been drawn up for extensive refurbishment of the carriage shed to bring it up to a standard commensurate with its additional museum function. An initial financial contribution towards a completed refurbishment has been received.

Construction will be dependent on our being able to secure additional finances. Temporary repairs to the roof have been undertaken in the meantime.

Substantial repairs to the machine workshop roof have commenced during the year. Further works on the Company's land at Cae Hir continue to be temporarily deferred.

Risk Management

Detailed assessments of the risks facing the charity have been drawn up as part of a series of business plans prepared over the years, the most recent having been adopted by the Board in 2009. This is kept under constant review, with the risks identified being taken into account informally as part of the day to day operation of the company. The directors are working towards the preparation of a new business plan, including a more comprehensive risk management strategy.

Staff and Directors

The directors wish to thank all of our members, volunteers, paid staff and sponsors for their manifold contributions during 2021. Our successes could not have been achieved without the hard work of a great many people, whether for just a few hours volunteering, or from a distance.

Access to the railway beyond Pen-y-mount

It has not been possible to progress further operating railway events involving the Festiniog Railway Company during 2021. The co-operation initiated in recent years has resumed in 2022.

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2021

Financial review

The results for the year are summarised in the Statement of Financial Activities on page 10, showing a net surplus on unrestricted funds of £11,835, (2020: Deficit £26,075), together with donations received for Special Projects of £28,352 (2020: £15,349).

There was a deficit on operating the railway of £35,221 (2020: £82,171) before donations.

Gross income from operating the Railway, including the contributions from the gift shop and cafe, amounted to £37,598 (2020: £8,351). Operating costs amounted to £72,819 (2020: £90,472).

Significant items in operating costs include wages £5,694 (2020: £ Nil), insurance £11,610 (2020: £19,440), marketing £2,684 (2020: £5,551) and depreciation £25,784 (2020: £25,862).

Other income offsetting the operating deficit consisted of donations to general funds of £16,413 (2020: £8,087), donations to the 'Resilience Fund' of £5,475 (2020: £18,349), Welsh Government grants totalling £17,785 (2020: £27,785), and membership subscriptions of £6,933 (2020: £6,275). The costs of servicing the membership with Journals and other administration expenditure amounted to £1,965 (2020: £4,730).

Cwmni Rheilffordd Beddgelert cyf

As a charity we are required to operate our book and gift shop through a separate company in order to protect charity assets from commercial pressures. Shop sales increased to £36,960 (2020: £21,806) resulting in a net surplus of £4,001 (2020: Deficit £4,001) after overheads. Cwmni Rheilffordd Beddgelert cyf bears half the staff wage cost of the ticket office and shop plus all the running costs of the building.

In addition to the retained profit for the year cancelling out the previous year's loss, the company was able to make a covenanted payment of £2,270 to the holding company.

Reserves Policy

The directors currently have a policy to maintain unrestricted reserves to support an operating season's expenditure costs. This is reviewed based on activities and the nature of the charitable company's income streams.

The calculation of the required reserves is an integral part of the charitable company's planning and budgeting processes and is reviewed on an annual basis. When capital expenditure has been authorised by the Trustees on projects that have been the subject of a specific appeal, the company transfers an equivalent sum from restricted funds to unrestricted reserves in order to recognise the expenditure during the year on the relevant project.

Restricted Funds (Special Projects)

There is a table under note 23 showing the donations received under fundraising for special projects, together with expenditure charged against each fund and the cumulative position.

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2021

The trustees' annual report and the strategic report were approved on 23 June 2022 and signed on behalf of the board of trustees by:

C R Willby
Charity Secretary

Welsh Highland Railway Limited

Company Limited by Guarantee

Independent Examiner's Report to the Trustees of Welsh Highland Railway Limited

Year ended 31 December 2021

I report to the trustees on my examination of the financial statements of Welsh Highland Railway Limited ('the charity') for the year ended 31 December 2021.

Responsibilities and basis of report

As the trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Mr C Bailey A.C.A.
Chartered Accountant
Independent Examiner

Units 10-12 County End Business Centre
Jackson Street
Springhead
Oldham
OL4 4TZ

23 June 2022

Welsh Highland Railway Limited

Company Limited by Guarantee

Statement of Financial Activities (including income and expenditure account)

Year ended 31 December 2021

		Unrestricted funds	2021 Restricted funds	Total funds	2020 Total funds
	Note	£	£	£	£
Income and endowments					
Donations and legacies	5	49,000	28,352	77,352	75,845
Other trading activities	6	37,598	–	37,598	8,351
Investment income	7	21	–	21	280
Total income		<u>86,619</u>	<u>28,352</u>	<u>114,971</u>	<u>84,476</u>
Expenditure					
Expenditure on raising funds:					
Costs of raising donations and legacies	8	1,965	–	1,965	4,730
Costs of other trading activities	9	72,819	–	72,819	90,472
Total expenditure		<u>74,784</u>	<u>–</u>	<u>74,784</u>	<u>95,202</u>
Net income/(expenditure)		<u>11,835</u>	<u>28,352</u>	<u>40,187</u>	<u>(10,726)</u>
Transfers between funds		45,644	(45,644)	–	–
Net movement in funds		<u>57,479</u>	<u>(17,292)</u>	<u>40,187</u>	<u>(10,726)</u>
Reconciliation of funds					
Total funds brought forward		1,548,454	222,476	1,770,930	1,781,656
Total funds carried forward		<u>1,605,933</u>	<u>205,184</u>	<u>1,811,117</u>	<u>1,770,930</u>

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

The notes on pages 14 to 27 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Statement of Financial Position

31 December 2021

	Note	2021 £	2020 £
Fixed assets			
Tangible fixed assets	14	1,269,471	1,247,173
Investments	15	40,003	40,003
		<u>1,309,474</u>	<u>1,287,176</u>
Current assets			
Stocks	17	6,000	1,000
Debtors	18	90,047	89,593
Cash at bank and in hand		447,924	455,523
		<u>543,971</u>	<u>546,116</u>
Creditors: amounts falling due within one year	19	42,328	62,362
Net current assets		<u>501,643</u>	<u>483,754</u>
Total assets less current liabilities		<u>1,811,117</u>	<u>1,770,930</u>
Net assets		<u>1,811,117</u>	<u>1,770,930</u>
Funds of the charity			
Restricted funds		205,184	222,476
Unrestricted funds:			
Revaluation reserve		110,237	110,673
Other unrestricted income funds		1,495,696	1,437,781
Total unrestricted funds		<u>1,605,933</u>	<u>1,548,454</u>
Total charity funds	23	<u>1,811,117</u>	<u>1,770,930</u>

For the year ending 31 December 2021 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The statement of financial position
continues on the following page.

The notes on pages 14 to 27 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Statement of Financial Position *(continued)*

31 December 2021

These financial statements were approved by the board of trustees and authorised for issue on 23 June 2022, and are signed on behalf of the board by:

Mr R A Sinclair
Director

The notes on pages 14 to 27 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Statement of Cash Flows

Year ended 31 December 2021

	2021 £	2020 £
Cash flows from operating activities		
Net income/(expenditure)	40,187	(10,726)
<i>Adjustments for:</i>		
Depreciation of tangible fixed assets	25,784	25,862
Government grant income	(17,785)	(27,785)
Other interest receivable and similar income	(21)	(280)
Accrued expenses	3,150	2,203
<i>Changes in:</i>		
Stocks	(5,000)	–
Trade and other debtors	(454)	69,981
Trade and other creditors	(23,184)	(18,406)
Cash generated from operations	22,677	40,849
Interest received	21	280
Net cash from operating activities	<u>22,698</u>	<u>41,129</u>
Cash flows from investing activities		
Purchase of tangible assets	(48,082)	(90,084)
Net cash used in investing activities	<u>(48,082)</u>	<u>(90,084)</u>
Cash flows from financing activities		
Government grant income	17,785	27,785
Net cash from financing activities	<u>17,785</u>	<u>27,785</u>
Net decrease in cash and cash equivalents	(7,599)	(21,170)
Cash and cash equivalents at beginning of year	455,523	476,693
Cash and cash equivalents at end of year	<u>447,924</u>	<u>455,523</u>

The notes on pages 14 to 27 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements

Year ended 31 December 2021

1. General information

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is The Station Building, Tremadog Road, Porthmadog, Gwynedd, LL49 9DY.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

There are no material uncertainties about the charity's ability to continue.

Consolidation

The charity is not required to prepare consolidated accounts in accordance with the Charities Act 2011, and has taken advantage of the option not to prepare consolidated financial statements contained in Section 398 of the Companies Act 2006 on the basis that the charity and its subsidiary undertakings comprise a small group.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2021

3. Accounting policies *(continued)*

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2021

3. Accounting policies *(continued)*

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Freehold property	-	2% straight line
Rail, rolling stock and plant and machinery	-	Various rates between 10% reducing balance and 2% to 50% straight line

Investments in associates

Investments in associates accounted for in accordance with the cost model are recorded at cost less any accumulated impairment losses.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2021

3. Accounting policies *(continued)*

Investments in associates *(continued)*

Investments in associates accounted for in accordance with the fair value model are initially recorded at the transaction price. At each reporting date, the investments are measured at fair value, with changes in fair value taken through income or expenditure. Where it is impracticable to measure fair value reliably without undue cost or effort, the cost model will be adopted.

Dividends and other distributions received from the investment are recognised as income without regard to whether the distributions are from accumulated profits of the associate arising before or after the date of acquisition.

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

Stocks

Stocks are measured at the lower of cost and estimated selling price less costs to complete and sell. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing the stock to its present location and condition.

Government grants

Government grants are recognised at the fair value of the asset received or receivable. Grants are not recognised until there is reasonable assurance that the charity will comply with the conditions attaching to them and the grants will be received.

Where the grant does not impose specified future performance-related conditions on the recipient, it is recognised in income when the grant proceeds are received or receivable. Where the grant does impose specified future performance-related conditions on the recipient, it is recognised in income only when the performance-related conditions have been met. Where grants received are prior to satisfying the revenue recognition criteria, they are recognised as a liability.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2021

3. Accounting policies *(continued)*

Financial instruments

A financial asset or a financial liability is recognised only when the charity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Debt instruments are subsequently measured at amortised cost.

Where investments in shares are publicly traded or their fair value can otherwise be measured reliably, the investment is subsequently measured at fair value with changes in fair value recognised in income and expenditure. All other such investments are subsequently measured at cost less impairment.

Other financial instruments, including derivatives, are initially recognised at fair value, unless payment for an asset is deferred beyond normal business terms or financed at a rate of interest that is not a market rate, in which case the asset is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Other financial instruments are subsequently measured at fair value, with any changes recognised in the statement of financial activities, with the exception of hedging instruments in a designated hedging relationship.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised under the appropriate heading in the statement of financial activities in which the initial gain was recognised.

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

Any reversals of impairment are recognised immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

4. Limited by guarantee

The charity is a company limited by guarantee, having no issued share capital. In the event of the charity being wound up the liability in respect of the guarantee is limited to £1 per member of the charity. The number of members at 31 December 2021 was 517 (2020: 527).

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2021

5. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
Donations			
General donations	16,413	–	16,413
Baldwin 590	–	21,849	21,849
Gelert restoration	–	60	60
Russell restoration	–	6,143	6,143
Heritage train fund	–	300	300
Resilience fund	5,599	–	5,599
Grants			
Government grant income	17,785	–	17,785
Subscriptions			
Membership subscriptions	6,933	–	6,933
Other donations and legacies			
Covenanted donation from subsidiary company	2,270	–	2,270
	<u>49,000</u>	<u>28,352</u>	<u>77,352</u>
	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £
Donations			
General donations	8,087	–	8,087
Baldwin 590	–	10,066	10,066
Gelert restoration	–	60	60
Russell restoration	–	4,983	4,983
Heritage train fund	–	240	240
Resilience fund	18,349	–	18,349
Grants			
Government grant income	27,785	–	27,785
Subscriptions			
Membership subscriptions	6,275	–	6,275
Other donations and legacies			
Covenanted donation from subsidiary company	–	–	–
	<u>60,496</u>	<u>15,349</u>	<u>75,845</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2021

6. Other trading activities

	Unrestricted Funds £	Total Funds 2021 £	Unrestricted Funds £	Total Funds 2020 £
Income from traffic	35,778	35,778	7,054	7,054
Cafe franchise fee	1,820	1,820	–	–
Sundry and scrap sales	–	–	1,297	1,297
	<u>37,598</u>	<u>37,598</u>	<u>8,351</u>	<u>8,351</u>

7. Investment income

	Unrestricted Funds £	Total Funds 2021 £	Unrestricted Funds £	Total Funds 2020 £
Bank interest receivable	<u>21</u>	<u>21</u>	<u>280</u>	<u>280</u>

8. Costs of raising donations and legacies

	Unrestricted Funds £	Total Funds 2021 £	Unrestricted Funds £	Total Funds 2020 £
Costs of raising donations and legacies - Subscriptions	<u>1,965</u>	<u>1,965</u>	<u>4,730</u>	<u>4,730</u>

9. Costs of other trading activities

	Unrestricted Funds £	Total Funds 2021 £	Unrestricted Funds £	Total Funds 2020 £
Costs of other trading activities – Operating costs	70,108	70,108	86,303	86,303
Costs of other trading activities - Finance	<u>2,711</u>	<u>2,711</u>	<u>4,169</u>	<u>4,169</u>
	<u>72,819</u>	<u>72,819</u>	<u>90,472</u>	<u>90,472</u>

10. Net income/(expenditure)

Net income/(expenditure) is stated after charging/(crediting):

	2021 £	2020 £
Depreciation of tangible fixed assets	<u>25,784</u>	<u>25,862</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2021

11. Independent examination fees

	2021	2020
	£	£
Fees payable to the independent examiner for:		
Independent examination of the financial statements	2,500	2,475

12. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2021	2020
	£	£
Wages and salaries	5,694	–

The average head count of employees during the year was 5 (2020: Nil). The average number of full-time equivalent employees during the year is analysed as follows:

	2021	2020
	No.	No.
Number of staff - engineering	1	–
Number of staff - booking office	1	–
	2	–

No employee received employee benefits of more than £60,000 during the year (2020: Nil).

13. Trustee remuneration and expenses

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees.

14. Tangible fixed assets

	Freehold property £	Plant and machinery £	Total £
Cost			
At 1 January 2021	414,056	1,257,126	1,671,182
Additions	–	48,082	48,082
At 31 December 2021	<u>414,056</u>	<u>1,305,208</u>	<u>1,719,264</u>
Depreciation			
At 1 January 2021	117,700	306,309	424,009
Charge for the year	6,000	19,784	25,784
At 31 December 2021	<u>123,700</u>	<u>326,093</u>	<u>449,793</u>
Carrying amount			
At 31 December 2021	<u>290,356</u>	<u>979,115</u>	<u>1,269,471</u>
At 31 December 2020	<u>296,356</u>	<u>950,817</u>	<u>1,247,173</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2021

15. Investments

	Shares in group undertaking s £
Cost or valuation	
At 1 January 2021 and 31 December 2021	<u>40,003</u>
Impairment	
At 1 January 2021 and 31 December 2021	<u>—</u>
Carrying amount	
At 31 December 2021	<u>40,003</u>
At 31 December 2020	<u>40,003</u>

All investments shown above are held at valuation.

16. Investment entities

Subsidiaries and other investments

	Class of share	Percentage of shares held
Subsidiary undertakings		
Cwmni Rheilffordd Beddgelert Cyfyngedig	Ordinary	100
Ashbury Railway Carriage & Iron Company Limited	Ordinary	100
North Wales Narrow Gauge Railways Limited	Ordinary	100

The results for subsidiaries and other undertakings are as follows:

	Capital and reserves		Profit/(loss) for the year	
	2021	2020	2021	2020
	£	£	£	£
Subsidiary undertakings				
Cwmni Rheilffordd Beddgelert Cyfyngedig	35,999	35,999	4,001	(4,001)
Ashbury Railway Carriage & Iron Company Limited	2	2	—	—
North Wales Narrow Gauge Railways Limited	<u>1</u>	<u>1</u>	<u>—</u>	<u>—</u>

17. Stocks

	2021	2020
	£	£
Loco fuel and lubricants	<u>6,000</u>	<u>1,000</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2021

18. Debtors

	2021	2020
	£	£
Amounts owed by group undertakings	15,789	19,491
Prepayments and accrued income	200	464
Other debtors	74,058	69,638
	<u>90,047</u>	<u>89,593</u>

19. Creditors: amounts falling due within one year

	2021	2020
	£	£
Trade creditors	3,947	28,846
Amounts owed to group undertakings	3	3
Accruals and deferred income	19,173	16,308
Members' loans	2,100	2,100
Other creditors	17,105	15,105
	<u>42,328</u>	<u>62,362</u>

20. Deferred income

	2021	2020
	£	£
At 1 January 2021	6,408	6,693
Amount released to income	(285)	(285)
At 31 December 2021	<u>6,123</u>	<u>6,408</u>

21. Government grants

The amounts recognised in the financial statements for government grants are as follows:

	2021	2020
	£	£
Recognised in creditors:		
Deferred government grants due within one year	<u>6,123</u>	<u>6,408</u>
Recognised in income from donations and legacies:		
Government grants income	<u>17,785</u>	<u>27,785</u>

22. Covid-19

During the year the company's activities have again been severely curtailed by the effects of the Covid-19 pandemic. Government restrictions have adversely affected tourism necessary for the company to pursue its objectives and traffic activities continued to be limited.

The company has again received financial support from the Welsh government which has assisted in enabling the company to return to its full activities in the future, although the improvement in 2021 has been limited to the second half of the year.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2021

23. Analysis of charitable funds

Unrestricted funds

	At 1 January 2021	Income	Expenditure	Transfers	At 31 December 2021
	£	£	£	£	£
General funds	1,437,781	86,619	(74,784)	46,080	1,495,696
Revaluation reserve	110,673	–	–	(436)	110,237
	<u>1,548,454</u>	<u>86,619</u>	<u>(74,784)</u>	<u>45,644</u>	<u>1,605,933</u>

	At 1 January 2020	Income	Expenditure	Transfers	At 31 December 2020
	£	£	£	£	£
General funds	1,373,642	69,127	(95,202)	90,214	1,437,781
Revaluation reserve	111,109	–	–	(436)	110,673
	<u>1,484,751</u>	<u>69,127</u>	<u>(95,202)</u>	<u>89,778</u>	<u>1,548,454</u>

Restricted funds

	At 1 January 2021	Income	Expenditure	Transfers	At 31 December 2021
	£	£	£	£	£
Rolling stock	186,420	28,352	–	(45,644)	169,128
Extension fund	36,056	–	–	–	36,056
	<u>222,476</u>	<u>28,352</u>	<u>–</u>	<u>(45,644)</u>	<u>205,184</u>

	At 1 January 2020	Income	Expenditure	Transfers	At 31 December 2020
	£	£	£	£	£
Rolling stock	260,849	15,349	–	(89,778)	186,420
Extension fund	36,056	–	–	–	36,056
	<u>296,905</u>	<u>15,349</u>	<u>–</u>	<u>(89,778)</u>	<u>222,476</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2021

23. Analysis of charitable funds *(continued)*

Restricted funds - Rolling stock

	At 1 January 2021 £	Donations received £	Capital expenditure £	Fund transfers £	At 31 December 2021 £
Baldwin 590	(50,360)	(21,849)	—	—	(72,209)
Gelert restoration	(2,628)	(60)	—	—	(2,688)
Russell restoration	(34,279)	(6,143)	—	—	(40,422)
Karen restoration	(4,477)	—	—	—	(4,477)
Heritage train fund	(94,676)	(300)	45,644	—	(49,332)
	<u>(186,420)</u>	<u>(28,352)</u>	<u>45,644</u>	<u>—</u>	<u>(169,128)</u>

The Restricted Funds above arise from appeals for donations to enable the Trustees to undertake specific capital expenditure which is beyond the resources of the everyday operation of the railway.

Baldwin 590

This locomotive is on long term loan from the Imperial War Museum on the understanding that it will returned to operation on our railway, in the guise of 590, one of the original three locomotives on the Welsh Highland. To date we have purchased a boiler and a contract has been signed with Vale of Rheidol Trading Ltd for the completion of the rebuilding of this locomotive, which is the subject of a long-term loan arrangement with the Imperial War Museum. Physical work began in early 2019, with completion envisaged in 2022.

Gelert

Ownership of Gelert is now in the hands of a formally constituted charitable trust, the use of the locomotive being subject of a formal long-term loan arrangement with the company.

Russell

Russell is owned by the company and is the one surviving locomotive from the original Welsh Highland. The Trustees wish this fund to continue in order to assist in future maintenance.

Karen

Karen is owned by a consortium of members and the company, and is currently an important exhibit in the museum. Karen was the first steam locomotive operated by the company in 1983.

Heritage Train Fund

This fund was instigated to raise funds for the restoration and maintenance of rolling stock other than locomotives, including the original Welsh Highland Buffet Car and replica coach 25. Fundraising has continued in order to restore and construct other Welsh Highland rolling stock in the future.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2021

23. Analysis of charitable funds *(continued)*

Extension Fund

This fund commenced more than 20 years ago to raise funds for the rebuilding of the part of the original Welsh Highland trackbed that extends from our boundary to Pont Croesor. The company expended £158,263 of the funds raised, plus volunteer labour, but expenditure ceased when the Festiniog Railway took possession of the trackbed, requiring the company to eliminate the value of this work from the balance sheet. Some donors have generously continued their donations to the fund.

24. Analysis of net assets between funds

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
Tangible fixed assets	1,269,471	–	1,269,471
Investments	40,003	–	40,003
Current assets	338,787	205,184	543,971
Creditors less than 1 year	(42,328)	–	(42,328)
Net assets	1,605,933	205,184	1,811,117

	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £
Tangible fixed assets	1,247,173	–	1,247,173
Investments	40,003	–	40,003
Current assets	323,640	222,476	546,116
Creditors less than 1 year	(62,362)	–	(62,362)
Net assets	1,548,454	222,476	1,770,930

25. Analysis of changes in net debt

	At 1 Jan 2021 £	Cash flows £	At 31 Dec 2021 £
Cash at bank and in hand	455,523	(7,599)	447,924
Debt due within one year	(3)	–	(3)
	<u>455,520</u>	<u>(7,599)</u>	<u>447,921</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2021

26. Capital commitments

At 31 December 2021 the company had contracted for capital commitments totalling £40,250 (2020: £58,354). In addition, there are non-contracted for but authorised commitments of £39,000 (2020: £35,490).

27. Related parties

During the year ended December 31, 2021, the company received donations from the trustees totalling £1,229 (2020: £953).

Welsh Highland Railway Limited

Company Limited by Guarantee

Management Information

Year ended 31 December 2021

The following pages do not form part of the financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Detailed Statement of Financial Activities

Year ended 31 December 2021

	2021 £	2020 £
Income and endowments		
Donations and legacies		
General donations	16,413	8,087
Baldwin 590	21,849	10,066
Gelert restoration	60	60
Russell restoration	6,143	4,983
Heritage train fund	300	240
Resilience fund	5,599	18,349
Government grant income	17,785	27,785
Membership subscriptions	6,933	6,275
Covenanted donation from subsidiary company	2,270	—
	<u>77,352</u>	<u>75,845</u>
Other trading activities		
Income from traffic	35,778	7,054
Cafe franchise fee	1,820	—
Sundry and scrap sales	—	1,297
	<u>37,598</u>	<u>8,351</u>
Investment income		
Bank interest receivable	21	280
	<u>21</u>	<u>280</u>
Total income	<u>114,971</u>	<u>84,476</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Detailed Statement of Financial Activities *(continued)*

Year ended 31 December 2021

	2021 £	2020 £
Expenditure		
Costs of raising donations and legacies		
Journal costs	1,118	2,468
Membership administration	847	2,262
	<u>1,965</u>	<u>4,730</u>
 Costs of other trading activities		
Purchases	1,655	1,663
Wages and salaries	5,694	–
Rates and water	323	152
Light and heat	5,162	4,250
Repairs and maintenance	14,087	27,744
Insurance	11,610	19,440
Other establishment costs	631	280
Legal and professional fees	2,325	2,475
Telephone	1,292	1,262
Other office costs	–	514
Depreciation	25,784	25,862
Bank charges	(1,079)	458
Gala and marketing expenses	2,685	5,551
Printing and stationery	–	547
Sundry operating expenses	2,650	274
	<u>72,819</u>	<u>90,472</u>
 Total expenditure	<u>74,784</u>	<u>95,202</u>
 Net income/(expenditure)	<u>40,187</u>	<u>(10,726)</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Detailed Statement of Financial Activities

Year ended 31 December 2021

	2021 £	2020 £
Costs of raising donations and legacies		
Memberships		
Journal costs	1,118	2,468
Membership administration costs	847	2,262
	<u>1,965</u>	<u>4,730</u>
Costs of raising donations and legacies	<u>1,965</u>	<u>4,730</u>
Costs of other trading activities		
Operating costs		
Loco fuel and lubricants	1,655	1,663
Wages costs	5,694	–
Water rates	323	152
Electricity	5,162	4,250
Repairs and maintenance	14,087	27,744
Insurances	11,610	19,440
Museum costs	631	280
Telephone	1,292	1,262
Other office costs	–	514
Depreciation	25,784	25,862
Marketing costs	1,220	4,862
Sundry operating expenses	2,650	274
	<u>70,108</u>	<u>86,303</u>
Costs of other trading activities - Administration		
Legal and professional fees	2,325	2,475
Bank charges	(1,079)	458
Postage	1,465	689
Stationery and printing	–	547
	<u>2,711</u>	<u>4,169</u>
Costs of other trading activities	<u>72,819</u>	<u>90,472</u>

WELSH HIGHLAND RAILWAY LIMITED

England & Wales - Charity number 1039817

Accounts

Welsh Highland Railway Limited
Company Limited by Guarantee
Unaudited Financial Statements
31 December 2020

CHRISTOPHER BAILEY ACCOUNTANTS (OLDHAM) LIMITED

Chartered Accountants
Units 10-12
County End Business Centre
Jackson Street
Springhead
Oldham
OL4 4TZ

Welsh Highland Railway Limited

Company Limited by Guarantee

Financial Statements

Year ended 31 December 2020

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Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report)

Year ended 31 December 2020

The trustees, who are also the directors for the purposes of company law, present their report and the unaudited financial statements of the charity for the year ended 31 December 2020.

Reference and administrative details

Registered charity name	Welsh Highland Railway Limited
Charity registration number	1039817
Company registration number	00790125
Principal office and registered office	The Station Building Tremadog Road Porthmadog Gwynedd LL49 9DY
The trustees	Mr M M Chapman Mr S G W Currinn Mr G Farr Mr R W Harrison (Died 2 August 2021) Mr M C Herbert Mr S M Holden Mr A McNicol Mr N Pell Mr R A Sinclair
Company secretary	C R Willby
Independent examiner	Mr C Bailey A.C.A. Christopher Bailey Accountants (Oldham) Limited Units 10-12 County End Business Centre Jackson Street Springhead Oldham OL4 4TZ

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2020

Structure, governance and management

The charity is a company limited by guarantee. The registered company number is 790125 (England and Wales) and the registered charity number is 1039817.

The company's governing document is its Memorandum and Articles of Association. Each member has undertaken to contribute a maximum of £1 to the assets of the company in the event of its winding up.

Directors

The members of the Board are each elected by the membership and serve for three years.

At the 2020 Annual General Meeting, which was conducted remotely, Mr A McNicol stood down by rotation having completed his elected period. He was re-elected to serve.

G Farr was subsequently re-elected as Chairman and N Pell elected as deputy.

In addition, Mr R W Harrison served as a director until his death on 2 August 2021.

Statement of Directors' Responsibilities for the Financial Statements

The directors, who are also trustees for the purposes of the Charities Acts, are required by law to prepare financial statements which give a true and fair view of the state of affairs of the charity at the end of the financial year, and of the financial activities and total recognised gains or losses for the year.

The directors are of the opinion that, in preparing the financial statements, appropriate accounting policies have been consistently applied, supported by reasonable and prudent estimates and judgements and all applicable accounting standards have been followed. They are also satisfied that the charity has adequate resources to meet its operational needs for the foreseeable future, and accordingly, we continue to adopt the going concern basis in preparing the financial statements.

The directors are responsible for ensuring that the charity keeps accounting records which disclose with reasonable accuracy the financial position of the charity, and which enable us to ensure that the accounts comply with the Companies Act 2006 and Statement of Recommended Practice; Accounting and Reporting by Charities. The directors are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2020

Objectives and activities

In pursuing the charity's objectives set out in its Memorandum of Association the directors continue to give careful consideration to the advice of the Charity Commission on public benefit. These objectives include:

- a) to advance the education of the public in matters concerning railways; and
- b) for the public benefit to provide or assist in the provision of facilities for the recreation and other leisure time operations in the interest of social welfare and with the object of improving conditions of life, with particular reference to the former narrow gauge railway between Dinas and Porthmadog known as the Welsh Highland Railway.

The charity is continuing to develop its conservation work, and its interpretation to visitors to its operation in Porthmadog, including making further improvements to:

- a) its museum/heritage centre, which illustrates the development of narrow gauge railways in the area and around the world; b) its demonstration railway which links physically with the re-instated Welsh Highland Railway at Pen-y-munt; and c) the railway rolling stock and other railway artefacts in its care.

Members' continued support in this is vital, whether as volunteers, donors or simply by supporting from a distance.

Strategic report

The following sections headed achievements and performance and financial review form the strategic report of the charity.

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2020

Achievements and performance

Covid-19

The Covid-19 pandemic has had a substantial impact on the Company's activities in 2020, continuing through into 2021.

Trains were operated and the museum opened on 12 days only in 2020, compared with 132 days originally planned for the year. Capacities and frequencies were reduced to meet distancing and hygiene requirements whilst keeping the overall experience as close as possible to what is normally offered.

All trains were operated with diesel locomotive traction. Trains, museum and ticket office/shop were staffed entirely by volunteers.

To help cover fixed and abortive revenue expenditure an emergency appeal, 'The Resilience Fund', was set up and Welsh Government business rate related financial support sought.

Visitor Numbers

Based on tickets sold the total number of visitors in 2020 is estimated at approximately 8% of that for 2019.

Museum/Heritage Centre

The museum, the newer part of which was completed in 2009, continues to be the centrepiece of our offer to our visitors. It contains a wide range of exhibits illustrating the development of the various narrow-gauge railways that operated in the area. There is an emphasis on participation, with visitors able to access several exhibits providing an interactive 'hands on' experience. It takes in the carriage shed, erected in 1984, which continues to house the locomotives and other operational rolling stock of the railway.

Train Service

The timetable remains under constant review, both in terms of days of operation, and the service offered. Our passenger numbers continue to be heavily dependent on public and school holidays, with daily patterns fluctuating according to weather conditions. Passenger reaction will continue to be monitored.

Fares were increased for 2020, examples being adult to £10.25 and family to £27.00. Public comments suggest that our offer continues to represent good value for money.

All services have operated between Porthmadog and Pen-y-mount.

Miniature Railway

The miniature railway continues to be very popular with our visitors.

Marketing

We have continued to use Facebook to provide a frequent stream of news, photographs and details of

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2020

new sales items. This costs little more than time and is also a way of engaging instantly with potential customers.

In pursuit of our search for new markets, we have continued to participate in the re-invigorated Great Little Trains of Wales marketing panel.

There continues to be a need for better researched information to help inform decisions on marketing strategy

Volunteers

A small but faithful band of volunteers maintains the company's operations and infrastructure. We are pleased to have recruited several young enthusiastic staff to the railway who constitute a very welcome addition to complement those active but aging retirees who form the other significant group.

The company suffers from the same problems of recruitment which affect other heritage railways, and voluntary organisations in general.

Membership

Membership numbers again showed a decrease. For historic reasons a disproportionate number of our members are life members.

The membership total at the end of 2020 was 527, made up of Life 284, Senior 156, Full 51, Associate 14, Family 10, Junior 3, and Unwaged 9.

Locomotives and Rolling Stock

Russell and Gelert

Steam locomotives Russell and Gelert were not used during the season

Emma and Glaslyn

Diesel locomotive Emma worked the majority of turns, with Glaslyn as standby.

Baldwin

This locomotive, which is the subject of a long-term loan arrangement with the Imperial War Museum, is in the workshops of Vale of Rheidol Trading Ltd., who have contracted to complete its rebuilding. Physical work began in early 2019 with completion in 2022 now envisaged due to delays caused by the pandemic.

Kathy

Overhaul of Kathy continued, based at Gelert's Farm. Completion and commissioning will provide welcome relief for Glaslyn, which has given nearly forty years of service as main or standby passenger diesel locomotive.

Heritage Train

The rebuild of 'Toastrack' No. 42 has continued, based at Gelert's Farm. Sponsorship is in place to

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2020

enable the construction of a replica Pickering brake carriage, and to fit it and one or more of our existing heritage carriages with dual braking to enable interoperability with Festiniog Railway Company equipment. A contract for the construction of the brake carriage has been let to the Festiniog Railway Company and work at the latter's Boston Lodge Works has continued through 2020 for completion in 2021.

Health and Safety

The directors take the view that the safety of the travelling public and those working on the railway is paramount. We are pleased that the charity was able to maintain its good safety record during 2020.

Land and Buildings

Detailed plans have been drawn up for extensive refurbishment of the carriage shed to bring it up to a standard commensurate with its additional museum function. An initial financial contribution towards a completed refurbishment has been received.

Construction will be dependent on our being able to secure additional finances. Temporary repairs to the roof have been undertaken in the meantime.

A retaining wall at the interface between the carriage shed and Gelert's Farm halt, backfilled to reduce maintenance requirements, has been completed. This has also facilitated revised visitor circulation arrangements to meet coronavirus distancing requirements.

Budget provision for repairs to the machine workshop roof was not taken up during the year.

Further works on the Company's land at Cae Hir has been temporarily deferred.

Risk Management

Detailed assessments of the risks facing the charity have been drawn up as part of a series of business plans prepared over the years, the most recent having been adopted by the Board in 2009. This is kept under constant review, with the risks identified being taken into account informally as part of the day to day operation of the company. The directors are working towards the preparation of a new business plan, including a more comprehensive risk management strategy.

Staff and Directors

The directors wish to thank all of our members, volunteers, paid staff and sponsors for their manifold contributions during 2020. Our successes could not have been achieved without the hard work of a great many people, whether for just a few hours volunteering, or from a distance.

Access to the railway beyond Pen-y-mount

It has not been possible to progress further operating railway events involving the Festiniog Railway Company during 2020. It is hoped that the co-operation initiated in recent years will continue into future years.

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2020

Financial review

The results for the year are summarised in the Statement of Financial Activities on page 11, showing a net deficit on unrestricted funds of £26,075, (2019: £11,940), together with donations received for Special Projects of £15,349 (2019: £124,413).

There was a deficit on operating the railway of £82,121 (2019: £8,430) before donations.

Gross income from operating the Railway, including the contributions from the gift shop and cafe, amounted to £8,351 (2019: £90,720). Operating costs amounted to £90,472 (2019: £93,518).

Significant items in operating costs include wages £ Nil (2019: £11,269), insurance £19,440 (2019: £15,689), marketing £5,551 (2019: £14,825) and depreciation £25,862 (2019: £24,085).

Other income offsetting the operating deficit consisted of donations to general funds of £8,087 (2019: £11,414), donations to the 'Resilience Fund' of £18,349 (2019: £ Nil), Welsh Government grants totalling £27,785 (2019: £285), and membership subscriptions of £6,275 (2019: £7,361). The costs of servicing the membership with Journals and other administration expenditure amounted to £4,730 (2019: £4,654).

Cwmni Rheilffordd Beddgelert cyf

As a charity we are required to operate our book and gift shop through a separate company in order to protect charity assets from commercial pressures. Shop sales fell to £21,806 (2019: £53,794) resulting in a net deficit, of £4,001 (2019: Surplus £5,632) after overheads. Cwmni Rheilffordd Beddgelert cyf bears half the staff wage cost of the ticket office and shop plus all the running costs of the building.

Reserves Policy

The directors currently have a policy to maintain unrestricted reserves to support an operating season's expenditure costs. This is reviewed based on activities and the nature of the charitable company's income streams.

The calculation of the required reserves is an integral part of the charitable company's planning and budgeting processes and is reviewed on an annual basis. When capital expenditure has been authorised by the Trustees on projects that have been the subject of a specific appeal, the company transfers an equivalent sum from restricted funds to unrestricted reserves in order to recognise the expenditure during the year on the relevant project.

Restricted Funds (Special Projects)

There is a table under note 23 showing the donations received under fundraising for special projects, together with expenditure charged against each fund and the cumulative position.

Welsh Highland Railway Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2020

The trustees' annual report and the strategic report were approved on 16 September 2021 and signed on behalf of the board of trustees by:

C R Willby
Charity Secretary

Welsh Highland Railway Limited

Company Limited by Guarantee

Independent Examiner's Report to the Trustees of Welsh Highland Railway Limited

Year ended 31 December 2020

I report to the trustees on my examination of the financial statements of Welsh Highland Railway Limited ('the charity') for the year ended 31 December 2020.

Responsibilities and basis of report

As the trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Welsh Highland Railway Limited

Company Limited by Guarantee

Independent Examiner's Report to the Trustees of Welsh Highland Railway Limited *(continued)*

Year ended 31 December 2020

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Mr C Bailey A.C.A.
Independent Examiner

Christopher Bailey Accountants (Oldham) Limited
Units 10-12
County End Business Centre
Jackson Street
Springhead
Oldham
OL4 4TZ

16 September 2021

Welsh Highland Railway Limited

Company Limited by Guarantee

Statement of Financial Activities (including income and expenditure account)

Year ended 31 December 2020

		Unrestricted funds	2020 Restricted funds	Total funds	2019 Total funds
	Note	£	£	£	£
Income and endowments					
Donations and legacies	5	60,496	15,349	75,845	149,105
Other trading activities	6	8,351	–	8,351	85,088
Investment income	7	280	–	280	332
Total income		<u>69,127</u>	<u>15,349</u>	<u>84,476</u>	<u>234,525</u>
Expenditure					
Expenditure on raising funds:					
Costs of raising donations and legacies	8	4,730	–	4,730	4,654
Costs of other trading activities	9	90,472	–	90,472	93,518
Total expenditure		<u>95,202</u>	<u>–</u>	<u>95,202</u>	<u>98,172</u>
Net (expenditure)/income		<u>(26,075)</u>	<u>15,349</u>	<u>(10,726)</u>	<u>136,353</u>
Transfers between funds		89,778	(89,778)	–	–
Net movement in funds		<u>63,703</u>	<u>(74,429)</u>	<u>(10,726)</u>	<u>136,353</u>
Reconciliation of funds					
Total funds brought forward		1,484,751	296,905	1,781,656	1,645,303
Total funds carried forward		<u>1,548,454</u>	<u>222,476</u>	<u>1,770,930</u>	<u>1,781,656</u>

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

The notes on pages 15 to 28 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Statement of Financial Position

31 December 2020

	Note	2020 £	2019 £
Fixed assets			
Tangible fixed assets	14	1,247,173	1,182,951
Investments	15	40,003	40,003
		<u>1,287,176</u>	<u>1,222,954</u>
Current assets			
Stocks	17	1,000	1,000
Debtors	18	89,593	159,574
Cash at bank and in hand		455,523	476,693
		<u>546,116</u>	<u>637,267</u>
Creditors: amounts falling due within one year	19	62,362	78,565
Net current assets		<u>483,754</u>	<u>558,702</u>
Total assets less current liabilities		<u>1,770,930</u>	<u>1,781,656</u>
Net assets		<u>1,770,930</u>	<u>1,781,656</u>
Funds of the charity			
Restricted funds		222,476	296,905
Unrestricted funds:			
Revaluation reserve		110,673	111,109
Other unrestricted income funds		1,437,781	1,373,642
Total unrestricted funds		<u>1,548,454</u>	<u>1,484,751</u>
Total charity funds	23	<u>1,770,930</u>	<u>1,781,656</u>

For the year ending 31 December 2020 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The statement of financial position
continues on the following page.

The notes on pages 15 to 28 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Statement of Financial Position *(continued)*

31 December 2020

These financial statements were approved by the board of trustees and authorised for issue on 16 September 2021, and are signed on behalf of the board by:

Mr R A Sinclair
Director

The notes on pages 15 to 28 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Statement of Cash Flows

Year ended 31 December 2020

	2020 £	2019 £
Cash flows from operating activities		
Net (expenditure)/income	(10,726)	136,353
<i>Adjustments for:</i>		
Depreciation of tangible fixed assets	25,862	24,085
Government grant income	(27,785)	(285)
Other interest receivable and similar income	(280)	(332)
Accrued expenses	2,203	297
<i>Changes in:</i>		
Stocks	–	2,500
Trade and other debtors	69,981	11,217
Trade and other creditors	(18,406)	56,009
Cash generated from operations	40,849	229,844
Interest received	280	332
Net cash from operating activities	<u>41,129</u>	<u>230,176</u>
Cash flows from investing activities		
Purchase of tangible assets	(90,084)	(196,464)
Net cash used in investing activities	<u>(90,084)</u>	<u>(196,464)</u>
Cash flows from financing activities		
Government grant income	27,785	285
Net cash from financing activities	<u>27,785</u>	<u>285</u>
Net (decrease)/increase in cash and cash equivalents	(21,170)	33,997
Cash and cash equivalents at beginning of year	476,693	442,696
Cash and cash equivalents at end of year	<u>455,523</u>	<u>476,693</u>

The notes on pages 15 to 28 form part of these financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements

Year ended 31 December 2020

1. General information

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is The Station Building, Tremadog Road, Porthmadog, Gwynedd, LL49 9DY.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

There are no material uncertainties about the charity's ability to continue.

Consolidation

The charity is not required to prepare consolidated accounts in accordance with the Charities Act 2011, and has taken advantage of the option not to prepare consolidated financial statements contained in Section 398 of the Companies Act 2006 on the basis that the charity and its subsidiary undertakings comprise a small group.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

3. Accounting policies *(continued)*

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

3. Accounting policies *(continued)*

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Freehold property	-	2% straight line
Rail, rolling stock and plant and machinery	-	Various rates between 10% reducing balance and 2% to 50% straight line

Investments in associates

Investments in associates accounted for in accordance with the cost model are recorded at cost less any accumulated impairment losses.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

3. Accounting policies *(continued)*

Investments in associates *(continued)*

Investments in associates accounted for in accordance with the fair value model are initially recorded at the transaction price. At each reporting date, the investments are measured at fair value, with changes in fair value taken through income or expenditure. Where it is impracticable to measure fair value reliably without undue cost or effort, the cost model will be adopted.

Dividends and other distributions received from the investment are recognised as income without regard to whether the distributions are from accumulated profits of the associate arising before or after the date of acquisition.

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

Stocks

Stocks are measured at the lower of cost and estimated selling price less costs to complete and sell. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing the stock to its present location and condition.

Government grants

Government grants are recognised at the fair value of the asset received or receivable. Grants are not recognised until there is reasonable assurance that the charity will comply with the conditions attaching to them and the grants will be received.

Where the grant does not impose specified future performance-related conditions on the recipient, it is recognised in income when the grant proceeds are received or receivable. Where the grant does impose specified future performance-related conditions on the recipient, it is recognised in income only when the performance-related conditions have been met. Where grants received are prior to satisfying the revenue recognition criteria, they are recognised as a liability.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

3. Accounting policies *(continued)*

Financial instruments

A financial asset or a financial liability is recognised only when the charity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Debt instruments are subsequently measured at amortised cost.

Where investments in shares are publicly traded or their fair value can otherwise be measured reliably, the investment is subsequently measured at fair value with changes in fair value recognised in income and expenditure. All other such investments are subsequently measured at cost less impairment.

Other financial instruments, including derivatives, are initially recognised at fair value, unless payment for an asset is deferred beyond normal business terms or financed at a rate of interest that is not a market rate, in which case the asset is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Other financial instruments are subsequently measured at fair value, with any changes recognised in the statement of financial activities, with the exception of hedging instruments in a designated hedging relationship.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised under the appropriate heading in the statement of financial activities in which the initial gain was recognised.

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

Any reversals of impairment are recognised immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

4. Limited by guarantee

The charity is a company limited by guarantee, having no issued share capital. In the event of the charity being wound up the liability in respect of the guarantee is limited to £1 per member of the charity. The number of members at 31 December 2020 was 527 (2019: 561).

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

5. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £
Donations			
General donations	8,087	–	8,087
Baldwin 590	–	10,066	10,066
Gelert restoration	–	60	60
Russell restoration	–	4,983	4,983
Heritage train fund	–	240	240
Karen restoration	–	–	–
Extension fund	–	–	–
Resilience fund	18,349	–	18,349
Grants			
Government grant income	27,785	–	27,785
Subscriptions			
Membership subscriptions	6,275	–	6,275
Other donations and legacies			
Covenanted donation from subsidiary company	–	–	–
	<u>60,496</u>	<u>15,349</u>	<u>75,845</u>
	Unrestricted Funds £	Restricted Funds £	Total Funds 2019 £
Donations			
General donations	11,414	–	11,414
Baldwin 590	–	13,606	13,606
Gelert restoration	–	1,759	1,759
Russell restoration	–	6,407	6,407
Heritage train fund	–	100,625	100,625
Karen restoration	–	625	625
Extension fund	–	1,391	1,391
Resilience fund	–	–	–
Grants			
Government grant income	285	–	285
Subscriptions			
Membership subscriptions	7,361	–	7,361
Other donations and legacies			
Covenanted donation from subsidiary company	5,632	–	5,632
	<u>24,692</u>	<u>124,413</u>	<u>149,105</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

6. Other trading activities

	Unrestricted Funds £	Total Funds 2020 £	Unrestricted Funds £	Total Funds 2019 £
Income from traffic	7,054	7,054	79,913	79,913
Cafe franchise fee	—	—	3,384	3,384
Sundry and scrap sales	1,297	1,297	1,791	1,791
	<u>8,351</u>	<u>8,351</u>	<u>85,088</u>	<u>85,088</u>

7. Investment income

	Unrestricted Funds £	Total Funds 2020 £	Unrestricted Funds £	Total Funds 2019 £
Bank interest receivable	280	280	332	332

8. Costs of raising donations and legacies

	Unrestricted Funds £	Total Funds 2020 £	Unrestricted Funds £	Total Funds 2019 £
Costs of raising donations and legacies - Subscriptions	4,730	4,730	4,654	4,654

9. Costs of other trading activities

	Unrestricted Funds £	Total Funds 2020 £	Unrestricted Funds £	Total Funds 2019 £
Costs of other trading activities – Operating costs	86,303	86,303	89,236	89,236
Costs of other trading activities - Finance	4,169	4,169	4,282	4,282
	<u>90,472</u>	<u>90,472</u>	<u>93,518</u>	<u>93,518</u>

10. Net (expenditure)/income

Net (expenditure)/income is stated after charging/(crediting):

	2020 £	2019 £
Depreciation of tangible fixed assets	<u>25,862</u>	<u>24,085</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

11. Independent examination fees

	2020 £	2019 £
Fees payable to the independent examiner for: Independent examination of the financial statements	2,475	2,400

12. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2020 £	2019 £
Wages and salaries	–	11,269

The average head count of employees during the year was Nil (2019: 6). The average number of full-time equivalent employees during the year is analysed as follows:

	2020 No.	2019 No.
Number of staff - engineering	–	1
Number of staff - booking office	–	1
	–	2

No employee received employee benefits of more than £60,000 during the year (2019: Nil).

13. Trustee remuneration and expenses

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees.

14. Tangible fixed assets

	Freehold property £	Plant and machinery £	Total £
Cost			
At 1 January 2020	414,056	1,167,042	1,581,098
Additions	–	90,084	90,084
At 31 December 2020	414,056	1,257,126	1,671,182
Depreciation			
At 1 January 2020	111,693	286,454	398,147
Charge for the year	6,007	19,855	25,862
At 31 December 2020	117,700	306,309	424,009
Carrying amount			
At 31 December 2020	296,356	950,817	1,247,173
At 31 December 2019	302,363	880,588	1,182,951

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

15. Investments

	Shares in group undertakings £
Cost or valuation	
At 1 January 2020 and 31 December 2020	40,003
Impairment	
At 1 January 2020 and 31 December 2020	—
Carrying amount	
At 31 December 2020	40,003
At 31 December 2019	40,003

All investments shown above are held at valuation.

16. Investment entities

Subsidiaries and other investments

	Class of share	Percentage of shares held
Subsidiary undertakings		
Cwmni Rheilffordd Beddgelert Cyfyngedig	Ordinary	100
Ashbury Railway Carriage & Iron Company Limited	Ordinary	100
North Wales Narrow Gauge Railways Limited	Ordinary	100

The results for subsidiaries and other undertakings are as follows:

	Capital and reserves		Profit/(loss) for the year	
	2020	2019	2020	2019
	£	£	£	£
Subsidiary undertakings				
Cwmni Rheilffordd Beddgelert Cyfyngedig	35,999	40,000	(4,001)	—
Ashbury Railway Carriage & Iron Company Limited	2	2	—	—
North Wales Narrow Gauge Railways Limited	1	1	—	—

17. Stocks

	2020	2019
	£	£
Loco fuel and lubricants	1,000	1,000

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

18. Debtors

	2020	2019
	£	£
Amounts owed by group undertakings	19,491	78,552
Prepayments and accrued income	464	–
Other debtors	69,638	81,022
	<u>89,593</u>	<u>159,574</u>

19. Creditors: amounts falling due within one year

	2020	2019
	£	£
Trade creditors	28,846	44,507
Amounts owed to group undertakings	3	3
Accruals and deferred income	16,308	14,390
Members' loans	2,100	2,100
Other creditors	15,105	17,565
	<u>62,362</u>	<u>78,565</u>

20. Deferred income

	2020	2019
	£	£
At 1 January 2020	6,693	6,978
Amount released to income	(285)	(285)
At 31 December 2020	<u>6,408</u>	<u>6,693</u>

21. Government grants

The amounts recognised in the financial statements for government grants are as follows:

	2020	2019
	£	£
Recognised in creditors:		
Deferred government grants due within one year	<u>6,408</u>	<u>6,693</u>
Recognised in income from donations and legacies:		
Government grants income	<u>27,785</u>	<u>285</u>

22. Covid-19

During the year the company's activities have been severely curtailed by the effects of the Covid-19 pandemic. Government restrictions have adversely affected tourism necessary for the company to pursue its objectives and traffic activities were limited to 12 days during the year.

The company has received financial support from the Welsh Government which has assisted in enabling the company to return to its full activities in the future, although the improvement in 2021 has been limited to the second half of the year.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

23. Analysis of charitable funds

Unrestricted funds

	At 1 January 2020 £	Income £	Expenditure £	Transfers £	At 31 December r 2020 £
General funds	1,373,642	69,127	(95,202)	90,214	1,437,781
Revaluation reserve	111,109	–	–	(436)	110,673
	<u>1,484,751</u>	<u>69,127</u>	<u>(95,202)</u>	<u>89,778</u>	<u>1,548,454</u>

	At 1 January 2019 £	Income £	Expenditure £	Transfers £	At 31 December 2019 £
General funds	1,170,781	110,112	(98,172)	190,921	1,373,642
Revaluation reserve	111,545	–	–	(436)	111,109
	<u>1,282,326</u>	<u>110,112</u>	<u>(98,172)</u>	<u>190,485</u>	<u>1,484,751</u>

Restricted funds

	At 1 January 2020 £	Income £	Expenditure £	Transfers £	At 31 December r 2020 £
Rolling stock	260,849	15,349	–	(89,778)	186,420
Extension fund	36,056	–	–	–	36,056
	<u>296,905</u>	<u>15,349</u>	<u>–</u>	<u>(89,778)</u>	<u>222,476</u>

	At 1 January 2019 £	Income £	Expenditure £	Transfers £	At 31 December 2019 £
Rolling stock	325,769	123,022	–	(187,942)	260,849
Extension fund	37,208	1,391	–	(2,543)	36,056
	<u>362,977</u>	<u>124,413</u>	<u>–</u>	<u>(190,485)</u>	<u>296,905</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

23. Analysis of charitable funds *(continued)*

Restricted funds - Rolling stock

	At 1 January 2020 £	Donations received £	Capital expenditure £	Fund transfers £	At 31 December 2020 £
Baldwin 590	(42,494)	(10,066)	2,200	–	(50,360)
Gelert restoration	(2,583)	(60)	15	–	(2,628)
Russell restoration	(30,136)	(4,983)	840	–	(34,279)
Karen restoration	(5,102)	–	–	625	(4,477)
Heritage train fund	(180,534)	(240)	86,098	–	(94,676)
	<u>(260,849)</u>	<u>(15,349)</u>	<u>89,153</u>	<u>625</u>	<u>(186,420)</u>

The Restricted Funds above arise from appeals for donations to enable the Trustees to undertake specific capital expenditure which is beyond the resources of the everyday operation of the railway.

Baldwin 590

This locomotive is on long term loan from the Imperial War Museum on the understanding that it will returned to operation on our railway, in the guise of 590, one of the original three locomotives on the Welsh Highland. To date we have purchased a boiler and a contract has been signed with Vale of Rheidol Trading Ltd for the completion of the rebuilding of this locomotive, which is the subject of a long-term loan arrangement with the Imperial War Museum. Physical work began in early 2019, with completion envisaged in 2022.

Gelert

Ownership of Gelert is now in the hands of a formally constituted charitable trust, the use of the locomotive being subject of a formal long-term loan arrangement with the company.

Russell

Russell is owned by the company and is the one surviving locomotive from the original Welsh Highland. The Trustees wish this fund to continue in order to assist in future maintenance.

Karen

Karen is owned by a consortium of members and the company, and is currently an important exhibit in the museum. Karen was the first steam locomotive operated by the company in 1983.

Heritage Train Fund

This fund was instigated to raise funds for the restoration and maintenance of rolling stock other than locomotives, including the original Welsh Highland Buffet Car and replica coach 25. Fundraising has continued in order to restore and construct other Welsh Highland rolling stock in the future.

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

23. Analysis of charitable funds *(continued)*

Extension Fund

This fund commenced more than 20 years ago to raise funds for the rebuilding of the part of the original Welsh Highland trackbed that extends from our boundary to Pont Croesor. The company expended £158,263 of the funds raised, plus volunteer labour, but expenditure ceased when the Festiniog Railway took possession of the trackbed, requiring the company to eliminate the value of this work from the balance sheet. Some donors have generously continued their donations to the fund.

24. Analysis of net assets between funds

	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £
Tangible fixed assets	1,247,173	–	1,247,173
Investments	40,003	–	40,003
Current assets	323,640	222,476	546,116
Creditors less than 1 year	(62,362)	–	(62,362)
Net assets	1,548,454	222,476	1,770,930

	Unrestricted Funds £	Restricted Funds £	Total Funds 2019 £
Tangible fixed assets	1,182,951	–	1,182,951
Investments	40,003	–	40,003
Current assets	340,362	296,905	637,267
Creditors less than 1 year	(78,565)	–	(78,565)
Net assets	1,484,751	296,905	1,781,656

25. Analysis of changes in net debt

	At 1 Jan 2020 £	Cash flows £	At 31 Dec 2020 £
Cash at bank and in hand	476,693	(21,170)	455,523
Debt due within one year	(3)	–	(3)
	<u>476,690</u>	<u>(21,170)</u>	<u>455,520</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 December 2020

26. Capital commitments

At 31 December 2020 the company had contracted for capital commitments totalling £58,354 (2019: £143,142). In addition, there are non-contracted for but authorised commitments of £35,490 (2019: £34,450).

27. Related parties

During the year ended December 31, 2020, the company received donations from the trustees totalling £953 (2019: £675).

Welsh Highland Railway Limited

Company Limited by Guarantee

Management Information

Year ended 31 December 2020

The following pages do not form part of the financial statements.

Welsh Highland Railway Limited

Company Limited by Guarantee

Detailed Statement of Financial Activities

Year ended 31 December 2020

	2020 £	2019 £
Income and endowments		
Donations and legacies		
General donations	8,087	11,414
Baldwin 590	10,066	13,606
Gelert restoration	60	1,759
Russell restoration	4,983	6,407
Heritage train fund	240	100,625
Karen restoration	—	625
Extension fund	—	1,391
Resilience fund	18,349	—
Government grant income	27,785	285
Membership subscriptions	6,275	7,361
Covenanted donation from subsidiary company	—	5,632
	<u>75,845</u>	<u>149,105</u>
Other trading activities		
Income from traffic	7,054	79,913
Cafe franchise fee	—	3,384
Sundry and scrap sales	1,297	1,791
	<u>8,351</u>	<u>85,088</u>
Investment income		
Bank interest receivable	280	332
	<u>280</u>	<u>332</u>
Total income	<u>84,476</u>	<u>234,525</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Detailed Statement of Financial Activities *(continued)*

Year ended 31 December 2020

	2020 £	2019 £
Expenditure		
Costs of raising donations and legacies		
Journal costs	2,468	3,389
Membership administration	2,262	1,265
	<u>4,730</u>	<u>4,654</u>
 Costs of other trading activities		
Purchases	1,663	6,182
Wages and salaries	—	11,269
Rates and water	152	483
Light and heat	4,250	4,750
Repairs and maintenance	27,744	7,537
Insurance	19,440	15,689
Other establishment	280	182
Legal and professional fees	2,475	2,400
Telephone	1,262	1,725
Other office costs	514	378
Depreciation	25,862	24,085
Bank charges	458	92
Gala and marketing expenses	5,551	14,825
Printing and stationery	547	212
Sundry operating expenses	274	3,709
	<u>90,472</u>	<u>93,518</u>
 Total expenditure	<u>95,202</u>	<u>98,172</u>
 Net (expenditure)/income	<u>(10,726)</u>	<u>136,353</u>

Welsh Highland Railway Limited

Company Limited by Guarantee

Notes to the Detailed Statement of Financial Activities

Year ended 31 December 2020

	2020 £	2019 £
Costs of raising donations and legacies		
Membership		
Journal costs	2,468	3,389
Membership administration costs	2,262	1,265
	<u>4,730</u>	<u>4,654</u>
Costs of raising donations and legacies	<u>4,730</u>	<u>4,654</u>
Costs of other trading activities		
Operating costs		
Loco fuel and lubricants	1,663	6,182
Wages costs	—	11,269
Water rates	152	483
Electricity	4,250	4,750
Repairs and maintenance	27,744	7,537
Insurances	19,440	15,689
Museum costs	280	182
Telephone	1,262	1,725
Other office costs	514	378
Depreciation	25,862	24,085
Marketing costs	4,862	13,247
Sundry operating expenses	274	3,709
	<u>86,303</u>	<u>89,236</u>
Costs of other trading activities - Administration		
Legal and professional fees	2,475	2,400
Bank charges	458	92
Postage	689	1,578
Stationery and printing	547	212
	<u>4,169</u>	<u>4,282</u>
Costs of other trading activities	<u>90,472</u>	<u>93,518</u>