

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

England & Wales · Charity number 1027932

Details

Other names L'ILE AUX ENFANTS LIMITED

Status Registered

Legal form Charitable company

Company number [02804123](#)

Registered 1993-11-02

Register [View on the Charity Commission register](#)

Contact

Address College Francais Bilingue De
Londres
87 Holmes Road
London
NW5 3AX

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Activities

Objects: THE OBJECTS FOR WHICH THE COMPANY IS ESTABLISHED ARE, FOR THE PUBLIC BENEFIT: (A) THE ADVANCEMENT OF EDUCATION IN A FRENCH OR BROADER CURRICULUM, WHETHER FOR PUPILS OF FRENCH NATIONALITY OR OTHERWISE; AND (B) THE PROVISION OF RECREATIONAL AND LEISURE TIME FACILITIES IN THE INTERESTS OF SOCIAL WELFARE FOR THE GENERAL PUBLIC, ESPECIALLY THOSE WHO HAVE NEED OF SUCH FACILITIES BY REASON OF THEIR YOUTH, AGE, INFIRMITY OR DISABLEMENT, POVERTY OR SOCIAL AND ECONOMIC CIRCUMSTANCES.

Activities: Nursery, primary and secondary school

Classification

- **How:** Provides Services
- **What:** Education/training
- **Who:** Children/young People

Geography

- **Area of benefit:** IN PRACTICE GREATER LONDON, UNITED KINGDOM
- Throughout London

Finances

Period end	Income	Expenditure	Assets	Employees
2024-08-31	£10,564,321	£9,917,596	£3,164,596	100
2023-08-31	£9,538,796	£8,923,399	£2,517,871	100
2022-08-31	£8,922,496	£8,458,526	£1,902,474	100
2021-08-31	£7,999,008	£7,869,985	£1,438,504	95
2020-08-31	£7,483,159	£7,412,425	£1,309,481	86

Trustees

Name	Role	Appointed
Laurent Michel Marie Barthier	Chair	2021-01-06
BENOIT MICHEL REMY MARIE BELHOMME		2025-08-22
Christophe de Malzac de Sengla		2025-01-16
Elodie Florence Marie Schwob		2024-01-09
Fernanda Alonso Gautrais		2025-10-21
Jerome Claude Emile Bruneau		2026-04-22
Julie Louvrier		2025-09-09
Maria-Krystyna Teresa Duval		2026-02-09
Nicholas Mair		2019-04-29
Peggy Louise Nicod		2026-04-27
Philippe Pierre Marie Duban		2023-01-20
Solene Marcelle Gwenaelle Louise Rowan		2025-07-01

Accounts

Charity registration number 1027932

Company registration number 2804123 (England and Wales)

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2024

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Mr B Vedrenne Cloquet Mrs J Louvrier Mr N Mair Mr L M M Barthier Mr S M A Rambosson Mrs S M Rowan Mrs Alexandra Paton Mrs C. Denoiseux Mr P. Duban Mrs Elodie Schwob Mr C De Malzac De Sengla	(Appointed 9 January 2024) (Appointed 16 January 2025)
Charity number	1027932	
Company number	2804123	
Registered office	87 Holmes Road London NW5 3AX	
Auditor	KLSA LLP Kalamu House 11 Coldbath Square London EC1R 5HL	
Bankers	Barclays Bank PLC 1 Church Hill Place London E14 5HP	

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

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COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 AUGUST 2024

The Trustees present their report and accounts for the year ended 31 August 2024. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued in 2015.

The financial statements have been prepared in accordance with the accounting policies set out in note to the financial statements and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

The charity's focus is on the education of pupils of both French and other nationalities, following a French or broader academic curriculum.

The trustees have carefully considered the Charity Commission's general guidance on public benefit, in particular its supplementary guidance on advancing education and fee charging.

The charity aims to provide a bilingual and bicultural education to pupils aged three to 16, to encourage academic excellence that exceeds the minimum requirements set by the French Ministry of Education. The school is committed to safeguarding and promoting the welfare of its pupils and expects all staff and volunteers to share this commitment.

The school is non-selective academically, welcoming pupils of all abilities, as well as pupils from all social and economic backgrounds.

The charity is a non-associated independent school, which teaches pupils to respect British values and to embrace the richness and cultural diversity that the school offers.

The school follows the regulations set by the Agence pour l'Enseignement Français à l'Étranger (AEFE), with the status of an "école homologuée". This accreditation enables pupils to receive means-tested bursaries for all or part of the cost of school fees. Between September 2023 and August 2024, 14 pupils (2%) were recipients of bursaries. Bursaries represent a total of £138,940 of fees received by the Collège Français Bilingue de Londres Ltd in 2024 (2023: £171,680).

As an equal opportunity organisation, the charity is also committed to ensuring that appropriate policies, procedures and practices are in place to create a working environment free from discrimination, in which individuals from diverse backgrounds can realise their potential.

The charity actively opposes all forms of unlawful and unfair discrimination and strives to ensure fair treatment for all, including existing and prospective staff, pupils, parents and those accessing school resources and facilities, regardless of race, disability, sex, religion and belief, marriage and civil partnership, pregnancy and maternity, sexual orientation, gender reassignment and age. The board of trustees has an Equality, Diversity and Inclusion Committee comprised of trustees, senior school management, the SENCO and EDI coordinator.

The strategies in place to achieve the charity's aims and objectives are to:

- Organise ongoing staff training to improve academic performance through both the AEFE training programme and local training courses.
- Provide a bilingual education by delivering the curriculum equally in English and French in the Primary section, and in the Secondary section by teaching certain subjects (e.g. Art, Music and Maths) only in English, others (e.g. Sport) partly in English and the remainder only in French.
- Place a strong emphasis on after-school activities, with sports and cultural activities, including music and arts.

Decisions on which activities the charity should undertake have been made in light of the guidance issued by the Charity Commission.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

Volunteers

The charity also relies on voluntary help, involving community members. In addition to staff who work at the school, over 40 volunteers assist occasionally with accompanying pupils and organising events, in order to enable lower staff costs and more activities than would otherwise be the case. Most volunteers are parents.

Achievements and performance

At 31 August 2024, there were 704 pupils registered at the school; the total number registered from September 2024 is expected to rise and be closer to the maximum of 740 authorized by the Department for Education, with an opening of a new nursery class in September 2023. The school's fee income was £9,377,290 for the YE 31.08.24 (2023: £8,549,229) (note 3).

The most recent standard inspection by Ofsted (in September 2022) rated the early years school as Outstanding and the primary and secondary school as Good.

The school's most recent Primary section inspection (in 2022) by the AEFÉ highlighted the school's dynamism, pupils' impressive progress and the strength of the teaching projects.

The trustees place great importance on safety and security. Procedures and risk assessments are regularly reviewed. The school regularly reviews its security procedures in conjunction with the security officer at the French Embassy in London.

Financial review

In 2024, the school spent a total of £9,917,596 (2023: £8,923,399), principally on employment costs at £5,599,997 (2023: £4,901,668) (Note 11) and premises costs of £2,424,591 (2023: £2,377,923) (Note 6). Income was more than resources expended in 2024, resulting in a surplus of £646,725 (2023: £615,397). The total of Restricted and Unrestricted reserves at the end of 2024 stood at £3,164,596 (2023: £2,517,871).

Restricted reserves is still to £10,000 (2023: £10,000) at the end of 2024. Unrestricted reserves stood at £3,154,596 at 31 August 2024 (2023: £2,507,871) due to a £646,725 increase in 2024.

Reserves policy

The charity's need for reserves are determined in accordance with guidance from the Charity Commission.

The trustees consider that unrestricted reserves of between three and six months' expenditure will ensure that, in the event of a significant drop in funding or exceptional expenses, the charity's current activities will be able to continue while considering ways to raise additional funds.

On 9 November 2020, the trustees adopted a reserves and budget policy aimed at returning the school's free reserves to a minimum of £2,230,000 by 2025/2026, equivalent to a minimum of three months of expenses approximately.

The charity's reserves continued to grow and reached the minimum desired level (minimum of 3 months' expenditure) as of 31 August 2023.

Risk management

The trustees, assisted by the charity's management, have assessed the major risks to which the charity is exposed, and are satisfied that systems are in place to mitigate exposure to these risks.

A risk management plan is in place whereby if risks are identified, they are, when required, delegated to various committees with the relevant skills and experience to assess and manage the risks. The committees may also establish a system of controls necessary to manage these risks.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 AUGUST 2024**

The principal risks to which the charity is exposed are:

- Safeguarding, health and safety of pupils, staff and volunteers.
- The recruitment and retention of staff of the highest calibre.
- The financial stability of the charity.
- The reputation and identity of the charity, particularly faced with increased competition from other French schools in London.
- French and EU nationals' right to work in the UK, which affects both staff and pupil numbers. For staff, this risk is mitigated by the possibility for the school to recruit locally, combined with the use of a skilled workers licence.
- The current high rate of inflation in the United Kingdom and lack of manpower in certain fields such as cleaning or catering, impacting the CFBL organisation, costs and probably the pupils numbers in future.
- The VAT on schools fees and related services and the removal of business rate tax relief accorded to charities are actual risks. These risks must be mitigated by increasing demand via good quality of education.

The trustees have a risk management strategy, which comprises:

- A risk management plan, detailing the principal risks and uncertainties that the charity may face, which is reviewed annually.
- The establishment of policies, systems and procedures to mitigate the risks identified in the plan.
- The implementation of procedures designed to minimise or manage any potential impact on the charity, should those risks materialise.

Key controls include:

- Vetting procedures, as required by law, for the protection of pupils.
- Formal written procedures, including for non-financial risks such as fire, health and safety, safeguarding of pupils and regular awareness training for all staff.
- Established organisational structure and lines of reporting.
- Regular reviews of policies and procedures to monitor and control risks.
- Formal agendas for meetings of the Board and for committees.
- Detailed terms of reference for all committees of the Board.
- Regular strategic planning, budgeting, management accounting and detailed budgetary reviews.
- To manage financial risk, a regular review of available liquid funds to settle debts as they fall due and active management of trade debtor and creditor balances to ensure sufficient working capital by the charity.
- Clear authorisation and approval levels.
- Engagement of external professional advisors as and when necessary.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 AUGUST 2024**

Impact of UK Immigration laws and regulations

The trustees monitor on an ongoing basis the implications of UK immigration laws and regulations on the school's future operations, particularly on pupil places and the recruitment and retention of staff.

The school has taken various measures to attract new pupils, including increased and focused marketing, adapting its teaching offer to encourage pupils to transfer from the UK education system, adjusting the number of classes per level in response to demand. It expanded its current nursery provision by opening a new nursery class from September 2023.

The school has not experienced difficulties in recruiting or retaining staff. The trustees believe that the local labour pool combined with staff hired through the school's Skilled Workers Immigration Sponsor Licence granted in 2021 should be sufficient for its future needs.

Therefore, the trustees consider that the potential adverse impact on future operations is manageable and that the school will be able to adapt to changing market conditions.

Potential impact of inflation, rise in taxes and levy on VAT

Trustees acknowledge and recognise the impact of inflation, rise in taxes, suppression of the tax relief on business rate and the impact on VAT on families' available income and ability to afford school fees. Each year, the school is trying to limit fee increases to a reasonable amount in order to impact families as little as possible. For FY 25/26, the trustees decided not to increase the school fees (before VAT).

Plans for future periods

During the school year 2024-2025, the school will continue its aim to provide an excellent French bilingual education in the Primary section and to provide further English and multilingual options in the Secondary section.

A new secondary Deputy-Headteacher joined the school in September 2023. The management team continues to implement the school's Strategic Plan (Projet d'Etablissement) for 2020-2023. The key areas of development are: a Living Together program from ages three to 16, becoming increasingly multilingual, developing a more inclusive school, redefining IT resources for teaching pupils and more recycling & other environmentally-friendly measures.

The Charity opened two new Early Years Foundation Stage classes (at Nursery levels) in September 2020, an additional class in September 2023 and is still considering opening a new site for its Early Years in the coming years.

Structure, governance and management

Governing document

The charity is controlled by its governing documents, the memorandum and articles of association and is constituted as a company, limited by guarantee, as defined by the Companies Act 2006. Under its articles of association, all trustees automatically become members upon appointment and cease to act as members when they cease to be trustees.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

The Trustees, who are also the Directors and Members for the purpose of company law, and who served during the year were:

Mr B Belhomme	(Resigned 2 July 2024)
Mr B Vedrenne Cloquet	
Mrs J Louvrier	
Mr N Mair	
Mr L M M Barthier	
Mr S M A Rambosson	
Mr R Short	(Resigned 29 April 2024)
Mrs S M Rowan	
Mrs Alexandra Paton	
Mrs C. Denoiseux	
Mr P. Duban	
Mrs Elodie Schwob	(Appointed 9 January 2024)
Mr C De Malzac De Sengla	(Appointed 16 January 2025)

Key management personnel:

Senior management personnel of the Charity:

Mr D Gassian Headteacher (since 01.09.2021)

Mrs M Lacasssage, Deputy Head, primary and nursery sections (since 01.09.21)

Mr Jean Saillard, Deputy Head, Secondary section (until 31.08.24), replaced by Mr Patrice Allegre (from 01.09.24)

Mrs Ladecky, Head of Finance & Administration (since 01.09.21)

Trustee training and recruitment

The trustees recognise that the governing body requires breadth and depth of experience to carry out its duties effectively and efficiently. Under the revised articles, the board comprises an equal number of elected parents ("Parent trustees") and non-parent individuals ("Non-Parent trustees"). When recruiting new trustees, a passion for the work of the school and an understanding of the education sector is important.

When a Parent trustee retires, the school, in conjunction with its parents' association, contacts the parental community to ask for suitable candidates to present themselves for election by the other parents. The elected candidate(s) is then submitted to the appointment of the remaining Parent trustees.

When a Non-Parent trustee retires, the remaining Non-Parent trustees co-opt a new Non-Parent trustee based on his/her skills. The clerk to the governors is responsible for the induction of new governors, who are briefed individually. The clerk also provides the board with guidelines on effective trusteeship and information on training and best practice. Trustees are encouraged to attend school events.

Organisational structure

The names of the current directors and those who held office during the financial year are set out above.

The directors, who are the trustees for the purposes of the Charities Act 2011, conduct the operations of the charity. Full-time paid employees undertake day-to-day management of the school. The board of directors meets at least twice per school term to discuss the affairs of the charity as a whole.

There are a number of committees, which meet regularly and report to the board. The principal committees are the finance committee, the health and safety committee, safeguarding committee and the human resources committee, all of which meet at least once per term.

The day-to-day running of the school is delegated to the headteacher and the senior management team including the two deputy heads and the head of finance and administration.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

Pay policy for senior staff

The senior management team comprises the key management personnel of the charity in charge of directing, controlling, running and operating the charity on a day-to-day basis.

The salaries of all the members of senior staff are reviewed annually by the charity's human resources committee and increased in accordance with its pay policy.

Related parties and co-operation with other organisations

None of our trustees receives remuneration or other benefit from their work with the charity. Any connection between a trustee or senior manager of the charity with a head teacher, teachers, etc. must be disclosed to the full board of trustees in the same way as any other contractual relationship with a related party. In the current year, no such connection was reported other than each Parent trustee having at least one child on the school roll.

The charity has a close relationship with Lycée International de Londres, which shares the charity's passion for education and where most of the charity's students continue their education when they finish their schooling at the Collège Français Bilingue de Londres. This collaboration aims to maximise the benefits to young people in their respective local communities.

KT Educational Charitable Trust (KTECT), previously known as French Education Property Trust (FEPT), is the school's landlord under a lease for the premises at 87 Holmes Road, London NW5 3AX between KTECT and the charity.

Auditor

A resolution proposing that KLSA LLP will be reappointed as auditors of the company will be put to the charity's members at the next AGM.

The Trustees report was approved by the Board of Trustees.

Signed by:

.....687E5EAEB2C546F.....
Mr B Vedrenne Cloquet
Trustee

Signed by:

.....EC511B1CC327479.....
Mr L M M Barthier
Trustee

Date: ..29..April..2025.....

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

STATEMENT OF TRUSTEES RESPONSIBILITIES

FOR THE YEAR ENDED 31 AUGUST 2024

The Trustees, who are also the directors of College Francais Bilingue de Londres Ltd for the purpose of company law, are responsible for preparing the Trustees Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Charity Trustees' to prepare accounts for each financial year, which give a true and fair view of the state of affairs of the Charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these accounts, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEES OF COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

Opinion

We have audited the financial statements of College Francais Bilingue de Londres Ltd (the 'charity') for the year ended 31 August 2024, which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2024 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustees report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the statement of Trustees responsibilities, the Trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Extent to which the audit was considered capable of detecting irregularities , including fraud and non-compliance with laws and regulations

To identify risks of material misstatement due to any irregularities, including fraud and non-compliance with laws and regulations, we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of the sector; and
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Charities Commission Act 2011, Companies Act 2006, data protection, employment, health and safety legislation and OFSTED reports.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in note 2 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.
- reviewed the financial statements disclosures and determining whether accounting policies have been appropriately applied.
- obtaining third-party confirmation of material bank balances.

To address the risk of non-compliance with laws and regulations, we communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit. The potential effect of these laws and regulations on the financial statements varies considerably.

Firstly, the company is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related companies legislation) and taxation legislation (including payroll taxes) and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statements items.

Secondly, the Company is subject to many other laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the financial statements, for instance through the imposition of fines or litigation or the loss of the Company's license to operate. We identified the following areas as those most likely to have such an effect: OFSTED Inspections and healthcare and safety legislation regulations. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any. Therefore, if a breach of operational regulations is not disclosed to us or evident from relevant correspondence, an audit will not detect that breach.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards; for instance, any non-compliance with laws and regulations and fraud which is far removed from transactions reflected in the financial statements would diminish the likelihood of detection. Furthermore, the risk of not detecting a material misstatement due to fraud is greater than the risk of not detecting one resulting from error.

Fraud may involve deliberate concealment by, for example, forgery or intentional omissions, misrepresentation, or through an act of collusion that would mitigate internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

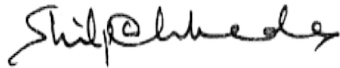
A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

This report is made solely to the charity's trustees, as a body, in accordance with section 144 of the Charities Act 2011 and the regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Shilpa Chheda (Senior Statutory Auditor)
for and on behalf of KLSA LLP

29 April 2025
.....

Chartered Accountants
Statutory Auditor

Kalamu House
11 Coldbath Square
London
EC1R 5HL

KLSA LLP is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2024

	Notes	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £	Total 2023 £
<u>Income and endowments from:</u>					
Incoming resources from charitable activities French School	3	10,436,594	-	10,436,594	9,404,964
Investment and rental income	4	115,320	-	115,320	33,532
Other income	5	12,407	-	12,407	100,300
Total income		10,564,321	-	10,564,321	9,538,796
<u>Expenditure on:</u>					
Charitable activities	6	9,917,596	-	9,917,596	8,923,399
Net income for the year/ Net movement in funds		646,725	-	646,725	615,397
Fund balances at 1 September 2023		2,507,871	10,000	2,517,871	1,902,474
Fund balances at 31 August 2024		3,154,596	10,000	3,164,596	2,517,871

The statement of financial activities includes all gains and losses recognised in the year.

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

BALANCE SHEET
AS AT 31 AUGUST 2024

	Notes	2024 £	£	2023 £	£
Fixed assets					
Tangible assets	13		817,048		672,592
Current assets					
Debtors	14	7,208,654		289,285	
Cash at bank and in hand		6,524,032		4,154,095	
		13,732,686		4,443,380	
Creditors: amounts falling due within one year	15	(10,615,109)		(1,840,571)	
Net current assets			3,117,577		2,602,809
Total assets less current liabilities			3,934,625		3,275,401
Provision for other liabilities	17		(770,029)		(757,530)
Net assets			3,164,596		2,517,871
The funds of the charity					
Restricted income funds	19		10,000		10,000
Unrestricted funds	20		3,154,596		2,507,871
			3,164,596		2,517,871

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 August 2024, although an audit has been carried out under section 144 of the Charities Act 2011. No member of the company has deposited a notice, pursuant to section 476, requiring an audit of these financial statements under the requirements of the Companies Act 2006.

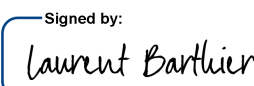
The Trustees acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 29 April 2025

Signed by:

687E5EAEB20546F.....
Mr B Vedrenne Cloquet
Trustee

Signed by:

.....EC51181CC327479.....
Mr L M M Barthier
Trustee

Company registration number 2804123 (England and Wales)

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD**STATEMENT OF CASH FLOWS****FOR THE YEAR ENDED 31 AUGUST 2024**

	Notes	2024 £	£	2023 £	£
Cash flows from operating activities					
Cash generated from operations	25		2,524,859		757,353
Investing activities					
Purchase of tangible fixed assets		(270,242)		(331,205)	
Investment income received		115,320		33,532	
Net cash used in investing activities			(154,922)		(297,673)
Net cash used in financing activities			-		-
Net increase in cash and cash equivalents			2,369,937		459,680
Cash and cash equivalents at beginning of year			4,154,095		3,694,415
Cash and cash equivalents at end of year			6,524,032		4,154,095

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2024

1 Accounting policies

Charity information

College Francais Bilingue de Londres Ltd is a private company limited by guarantee incorporated in England and Wales. The registered office is 87 Holmes Road, London, NW5 3AX.

In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

1.1 Accounting convention

The financial statements have been prepared in accordance with the Charity's deeds, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the Charity. Monetary amounts in these financial statements are rounded to the nearest £.

The accounts have been prepared on the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

In assessing the Charity's ability to continue as a going concern, the Board of Governors have considered the financial position and performance of the Charity.

The charity is self-financed through its operation is therefore independent of any external financial support.

On the basis of this, the trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements. These financial statements are prepared on the going concern basis.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the Charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received. Income from school fees is recognised in the period to which it relates.

Income comprises donations, school fees and related charges, extra-curricular activities and catering income.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

1 Accounting policies

(Continued)

Donations are recognised when the Charity has confirmation of both the amount and settlement date.

Donated equipment and facilities provided to the Charity are recognised in the period when it is probable that the economic benefits will flow to the Charity, provided they can be measured reliably. This is normally when the equipment is provided/the facilities are used by the Charity. An equivalent amount is included in fixed assets or as an expenditure.

Donated equipment and facilities are recognised on the basis of the value of the gift to the Charity which is the amount the Charity would have been willing to pay to obtain facilities or services of equivalent economic benefit on the open market.

School fees and other charges are credited to the statement of financial activities on an accruals basis.

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

Rental income represents amounts receivable from rent charged to the French community that uses the school premises for French and German lessons.

Deferred income

School fees and registration fees is billed in advance of the oncoming school term and are recognised in the accounting period to which they relate.

1.5 Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to make a payment to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis and is stated inclusive of irrecoverable VAT.

Charitable expenditure comprises expenditure incurred in carrying out the school's main activity of the provision of education and comprises:

- Teaching costs - the cost of teaching and support staff salaries, included pension and national insurance costs, books and other tuition expenses, and the cost of games and activities.
- Welfare costs - all domestic costs associated with the school, including employment costs, consumables and catering costs
- Premises costs - all domestic costs associated with the premises, grounds and estates.
- School management and administration - the costs of general administration and management of the school.
- Governance costs include costs which are directly attributable to legal procedures necessary for compliance on statutory requirements.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Improvements to property	6.67% on cost
Plant and machinery	20% on cost
Fixtures, fittings & equipment	10% on cost

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

1 Accounting policies

(Continued)

1.7 Impairment of fixed assets

At each reporting end date, the Charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in income/ (expenditure for the year, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately, unless the relevant asset is carried in at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks and other short-term liquid investments with original maturities of three months or less.

1.9 Financial instruments

The Charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Charities balance sheet when the Charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

1.10 Provisions

Provisions are recognised when the Charity has a legal or constructive present obligation as a result of a past event, it is probable that the charity will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value, the unwinding of the discount is recognised as a finance cost in net income/(expenditure) in the period in which it arises.

1.11 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the Charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.12 Retirement benefits

The pension scheme provider for the Charity's teaching staff is the Aviva Life & Pensions UK Ltd and for its non-teaching staff is the Teachers' Pension Scheme . Both schemes operate as defined contribution schemes and the Charity makes contributions for those members of staff who elect to join those schemes.

Contributions are charged to the statement of financial activities when they are payable to the schemes. The Charity has no liability beyond making its contributions to each scheme and paying across the deductions for the employee contributions.

1.13 Funds accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees. In the previous financial year, the Charity used the grants, donations and gifts it received to acquire fixed assets and the related funds were classified as restricted. The annual depreciation expense for such fixed assets reduces the balance of those restricted funds.

1.14 Comparatives

There were no changes in presentation in the current year.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

2 Critical accounting estimates and judgements

In the application of the Charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Critical judgements

Provision for dilapidations

Management has recognised provisions for dilapidations and major repairs in its financial statements which requires management to make judgements. The judgements, estimates and associated assumptions necessary to calculate these provisions are based on historical experience and other reasonable factors.

Useful lives of improvement in property and plant and machinery

Management reviews the useful lives and residual lives of the items of Improvement in property and plant and machinery on a regular basis.

Impairment of receivables

Management reviews their portfolio of receivables on a regular basis. In determining whether receivables are impaired and provision for bad debts is recognised, management makes judgements as to whether there is any evidence indicating that there is a measurable decrease in the estimated future cash flows expected.

3 Incoming resources from charitable activities French School

	School fees	Registration fees	Other income	Total 2024	Total 2023
	2024	2024	2024		
	£	£	£	£	£
Income within charitable activities	9,377,290	376,505	682,799	10,436,594	9,404,964

Other income relating to income within charitable activities amounting to £682,799 (2023: £557,413) comprises mainly of payments from pupils' families to cover after-school club activities.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

4 Investment and rental income

	Unrestricted funds	Unrestricted funds
	2024	2023
	£	£
Interest receivable	109,349	31,228
Rental income	5,971	2,303
	<u>115,320</u>	<u>33,532</u>

The rental income was received from hire of part of the school's premises to the French Institute while the interest income was earned from treasury deposits and from saving accounts.

5 Other income

	Unrestricted funds	Unrestricted funds
	2024	2023
	£	£
Miscellaneous income	<u>12,407</u>	<u>100,300</u>

This mainly relates to a donation received from AEFE (£10,828) and from the Camden Council.

The prior year other income relates to a charity donation (£100,000) received from the landlord KTECT as approved by the KTECT Trustees to be used for educational improvements.

6 Charitable activities

	French School 2024 £	Governance costs 2024 £	Total 2024 £	Total 2023 £
Staff costs	4,251,700	-	4,251,700	3,702,576
Catering costs	534,567	-	534,567	523,140
Premises costs	<u>2,424,591</u>	<u>-</u>	<u>2,424,591</u>	<u>2,377,923</u>
	7,210,858	-	7,210,858	6,603,639
Share of support costs (see note 8)	2,452,810	-	2,452,810	2,154,756
Share of governance costs (see note 8)	<u>-</u>	<u>253,928</u>	<u>253,928</u>	<u>165,004</u>
	<u>9,663,668</u>	<u>253,928</u>	<u>9,917,596</u>	<u>8,923,399</u>

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

7 Description of charitable activities

Support costs

Staff costs relate to salaries, social security costs and pension for Teachers and Technical staff.

Premises costs relate mainly to rent costs of the building, rent cost of the sports hall, utilities costs, maintenance costs, insurance costs and business rates.

8 Support costs allocated to activities

	2024 £	2023 £
Administration Staff costs	1,348,297	1,199,092
Depreciation	125,785	82,218
Management & Administration	978,728	873,446
Governance costs	253,928	165,004
	<u>2,706,738</u>	<u>2,319,760</u>
Analysed between:		
Support costs	2,452,810	2,154,756
Governance costs	253,928	165,004
	<u>2,706,738</u>	<u>2,319,760</u>

Governance costs consist of payments to auditors for audit fees and to service providers for legal and professional advice.

Administration staff costs relate to non teaching staff (administration and management). Management and administration relate mainly to AEFE commissions, marketing costs, HR costs, cleaning costs and staff discounts.

9 Net movement in funds	2024 £	2023 £
The net movement in funds is stated after charging/(crediting):		
Fees payable for the audit of the charity's financial statements	20,520	16,000
Depreciation of owned tangible fixed assets	105,209	82,218
Loss on disposal of tangible fixed assets	20,576	-
	<u>146,305</u>	<u>138,218</u>

10 Trustees

None of the Trustees (or any persons connected with them) received any remuneration from the Charity during the year. In the year no trustees were reimbursed for expenses from the Charity during the year, for hotel and travel costs when attending meetings at the School.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

11 Employees

The average monthly number of employees during the year (not FTE employees) was:

	2024 Number	2023 Number
Teaching	55	56
Technical staff	26	26
Non teaching	21	20
Total	102	102

Employment costs	2024 £	2023 £
Wages and salaries	4,688,727	4,129,326
Social security costs	516,446	448,180
Other pension costs	394,824	324,162
	5,599,997	4,901,668

The key management personnel of the Charity comprise the Trustees, Head teacher, two Deputy Heads and the Head of Finance & Administration, Human Resource Manager, Legal & admin Manager and Marketing, Communication and Admission Manager. The total remuneration of key management personnel during the period was £530,810 (2023: £499,680).

The number of employees whose annual remuneration was more than £60,000 is as follows:

	2024 Number	2023 Number
£60,000 - £70,000	4	1
£70,001 - £80,000	3	2
£100,001 - £110,000	1	1
£110,001 - £120,000	1	1

12 Taxation

The Charity is exempt from corporation tax on its charitable activities.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

13 Tangible fixed assets

	Improvements to property	Plant and machinery	Fixtures, fittings & equipment	Total
	£	£	£	£
Cost				
At 1 September 2023	748,748	951,920	698,758	2,399,426
Additions	230,690	35,912	3,640	270,242
Disposals	(25,140)	-	(25,659)	(50,799)
At 31 August 2024	954,298	987,832	676,739	2,618,869
Depreciation and impairment				
At 1 September 2023	346,299	773,321	607,214	1,726,834
Depreciation charged in the year	31,570	55,702	17,937	105,209
Eliminated in respect of disposals	(11,732)	-	(18,490)	(30,222)
At 31 August 2024	366,137	829,023	606,661	1,801,821
Carrying amount				
At 31 August 2024	588,161	158,809	70,078	817,048
At 31 August 2023	402,449	178,599	91,544	672,592

In the opinion of the trustees, there is no impairment in the value of tangible fixed assets.

14 Debtors

	2024 £	2023 £
Amounts falling due within one year:		
Trade debtors	6,932,489	10,347
Other debtors	39,099	92,150
Prepayments and accrued income	237,066	186,788
	7,208,654	289,285

Prepayments comprise mainly of use of an external gym, business rates, professional fees and insurance expenses.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

15 Creditors: amounts falling due within one year

	Notes	2024 £	2023 £
Taxation and social security		111,476	105,578
Advance fee receipts	16	9,902,494	1,125,267
Trade creditors		369,199	345,928
Other creditors		73,006	62,402
Accruals		158,934	201,396
		<u>10,615,109</u>	<u>1,840,571</u>

16 Deferred income

Deferred income is included in the financial statements as follows:

	2024 £	2023 £
Advance receipts of school fees and registration fees	<u>9,902,494</u>	<u>1,125,267</u>

16 Provisions for liabilities

	2024 £	2023 £
Provision for dilapidation costs and major repairs	<u>770,029</u>	<u>757,530</u>

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

Movements on provisions:

	Provision for dilapidation costs and major repairs £
At 1 September 2023	757,530
Movement in provision	12,499
At 31 August 2024	770,029

The provision is intended to meet the Charity's obligations regarding repairs, redecoration and dilapidation costs having regard to the current condition of the premises and due consideration for compliance with the dilapidations liabilities within the relevant lease covenants. A report of the estimated cost was obtained on 24 May 2017 from Gerald Eve LLP Chartered Surveyors. FRS102 requires that basic debt instruments, including provisions for liabilities be measured at amortised cost using the effective interest rate.

FRS 102 has specific requirements for transactions that, in effect constitute a financing transaction. Such transactions must be measured at the present value of future cash flows at a market rate of interest that would apply to a similar debt instrument.

Accordingly, the provision for dilapidations estimated by the Surveyor have been discounted using the market interest rate.

The Charity's premises lease with its landlord KTECT was renewed on 1st September 2018 for a period of 30 years. The increase in the provision for the dilapidations at 31 August 2024 reflects the net present value based on discounting over a shorter remaining lease period than at 31st August 2024.

18 Retirement benefit schemes

	2024 £	2023 £
Defined contribution schemes		
Charge to profit or loss in respect of defined contribution schemes	394,824	324,162

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

19 Restricted funds

A Welfare Fund (the French Scholarship Foundation, a charity which is independent of the school) offers financial assistance to pay school fees to pupils' families who encounter exceptional financial difficulties during their time of study.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

20 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 September 2023	Incoming resources	Resources expended	At 31 August 2024
	£	£	£	£
General funds	2,507,871	10,564,321	(9,917,596)	3,154,596
Previous year:	At 1 September 2022	Incoming resources	Resources expended	At 31 August 2023
	£	£	£	£
General funds	1,892,474	9,538,796	(8,923,399)	2,507,871

21 Analysis of net assets between funds

	Unrestricted funds 2024	Restricted funds 2024	Total 2024
	£	£	£
At 31 August 2024:			
Tangible assets	807,048	10,000	817,048
Current assets/(liabilities)	3,117,577	-	3,117,577
Provisions	(770,029)	-	(770,029)
	3,154,596	10,000	3,164,596
	Unrestricted funds 2023	Restricted funds 2023	Total 2023
	£	£	£
At 31 August 2023:			
Tangible assets	662,592	10,000	672,592
Current assets/(liabilities)	2,602,809	-	2,602,809
Provisions	(757,530)	-	(757,530)
	2,507,871	10,000	2,517,871

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

22 Operating lease commitments

Lessee

At the reporting end date, the Charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2024 £	2023 £
Within one year	1,800,000	1,800,000
Between two and five years	7,200,000	7,200,000
In over five years	32,400,000	34,200,000
	<u>41,400,000</u>	<u>43,200,000</u>

23 Related party transactions

There are no related party transactions in the reporting period that require disclosure.

24 Analysis of changes in net funds

The charity had no debt during the period.

25 Cash generated from operations

	2024 £	2023 £
Surplus for the year	646,725	615,397
Adjustments for:		
Investment income recognised in statement of financial activities	(115,320)	(33,532)
Loss on disposal of tangible fixed assets	20,576	-
Depreciation and impairment of tangible fixed assets	105,210	82,218
Movements in working capital:		
(Increase) in debtors	(6,919,369)	(147,941)
(Decrease)/increase in creditors	(2,689)	128,675
(Decrease) in provisions	12,499	12,296
Increase in deferred income	8,777,227	100,239
Cash generated from operations	<u>2,524,859</u>	<u>757,352</u>

Accounts

Charity registration number 1027932

Company registration number 2804123 (England and Wales)

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Mr B Belhomme Mr B Vedrenne Cloquet Mrs J Louvrier Mr N Mair Mr L M M Barthier Mr S M A Rambosson Mr R Short Mrs S M Rowan Mrs Alexandra Paton Mrs C. Denoiseux Mr P. Duban Mrs Elodie Schwob	 (Appointed 23 May 2023) (Appointed 9 May 2023) (Appointed 20 January 2023) (Appointed 9 January 2024)
Charity number	1027932	
Company number	2804123	
Registered office	87 Holmes Road London NW5 3AX	
Auditor	KLSA LLP Kalamu House 11 Coldbath Square London EC1R 5HL	
Bankers	Barclays Bank PLC 1 Church Hill Place London E14 5HP	

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

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COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 AUGUST 2023

The Trustees present their report and accounts for the year ended 31 August 2023. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued in 2015.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's [governing document], the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

The charity's focus is on the education of pupils of both French and other nationalities, following a French or broader academic curriculum.

The trustees have carefully considered the Charity Commission's general guidance on public benefit, in particular its supplementary guidance on advancing education and fee charging.

The charity aims to provide a bilingual and bicultural education to pupils aged 3 to 16, to encourage academic excellence that exceeds the minimum requirements set by the French Ministry of Education. The school is committed to safeguarding and promoting the welfare of its pupils and expects all staff and volunteers to share this commitment.

The school is non-selective academically, welcoming pupils of all abilities, as well as pupils from all social and economic backgrounds.

The charity is a non-associated independent school, which teaches pupils to respect British values and to embrace the richness and cultural diversity that the school offers.

The school follows the regulations set by the Agence pour l'Enseignement Français à l'Etranger (AEFE), with the status of an "école homologuée". This accreditation enables pupils to receive means-tested bursaries for all or part of the cost of school fees. Between September 2022 and August 2023, 24 pupils (3.5%) were recipients of bursaries. Bursaries represent a total of £171,680 of fees received by the Collège Français Bilingue de Londres Ltd in 2023 (2022: £239,637).

As an equal opportunity organisation, the charity is also committed to ensuring that appropriate policies, procedures and practices are in place to create a working environment free from discrimination, in which individuals from diverse backgrounds can realise their potential.

The charity actively opposes all forms of unlawful and unfair discrimination and strives to ensure fair treatment for all, including existing and prospective staff, pupils, parents and those accessing school resources and facilities, regardless of race, disability, sex, religion and belief, marriage and civil partnership, pregnancy and maternity, sexual orientation, gender reassignment and age.

The strategies in place to achieve the charity's aims and objectives are to:

- Organise ongoing staff training to improve academic performance through both the AEFE training programme and local training courses.
- Provide a bilingual education by delivering the curriculum equally in English and French in the Primary section, and in the Secondary section by teaching certain subjects (e.g. Art, Music and Maths) only in English, others (e.g. Sport) partly in English and the remainder only in French.
- Place a strong emphasis on after-school activities, with sports and cultural activities, including music and arts.

Decisions on which activities the charity should undertake have been made in light of the guidance issued by the Charity Commission.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

Volunteers

The charity also relies on voluntary help, involving community members. In addition to staff who work at the school, over 40 volunteers assist occasionally with accompanying pupils and organising events, in order to enable longer opening hours and lower staff costs than would otherwise be the case. Most volunteers are parents.

Achievements and performance

At 31 August 2023, there were 693 pupils registered at the school; the total number registered from September 2023 is expected to rise and be closer to the maximum of 730 authorized by the Department for Education, with an opening of a new nursery class in September 2023. The school's fee income was £8,549,229 for the YE 31.08.23 (2022: £8,129,886).

The most recent standard inspection by Ofsted (in September 2022) rated the early years school as Outstanding and the primary and secondary school as Good.

The school's most recent Primary section inspection (in 2022) by the AEFÉ highlighted the school's dynamism, pupils' impressive progress and the strength of the teaching projects.

The trustees place great importance on safety and security. Procedures and risk assessments are regularly reviewed. The school regularly reviews its security procedures in conjunction with the security officer at the French Embassy in London. Additional security equipment was acquired since 2020.

Financial review

In 2023, the school spent a total of £8,923,399 (2022: £8,458,526), principally on employment costs at £4,901,668 (2022: £4,757,114) (Note 10) and premises costs of £2,377,923 (2022: £2,289,949) (Note 6). Income was more than resources expended in 2023, resulting in a surplus of £615,397 (2022: £463,970). The total of Restricted and Unrestricted reserves at the end of 2023 stood at £2,517,871 (2022: £1,902,474).

Restricted reserves is still to £10,000 (2022: £10,000) at the end of 2023. Unrestricted reserves stood at £2,507,871 at 31 August 2023 (2022: £1,892,475) due to a £615,397 increase in 2023.

Reserves policy

The charity's need for reserves are determined in accordance with guidance from the Charity Commission.

The trustees consider that unrestricted reserves of between three and six months' expenditure will ensure that, in the event of a significant drop in funding or exceptional expenses, the charity's current activities will be able to continue while considering ways to raise additional funds.

On 9 November 2020, the trustees adopted a reserves and budget policy aimed at returning the school's free reserves to a minimum of £2,230,000 by 2025/2026, equivalent to a minimum of three months of expenses approximately.

The charity's reserves continued to grow and reached the minimum desired level (minimum of 3 months' expenditure) as of 31 August 2023.

Risk management

The trustees, assisted by the charity's management, have assessed the major risks to which the charity is exposed, and are satisfied that systems are in place to mitigate exposure to these risks.

A risk management plan is in place whereby if risks are identified, they are, when required, delegated to various committees with the relevant skills and experience to assess and manage the risks. The committees may also establish a system of controls necessary to manage these risks.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 AUGUST 2023**

The principal risks to which the charity is exposed are:

- Safeguarding, health and safety of pupils, staff and volunteers.
- The recruitment and retention of staff of the highest calibre.
- The financial stability of the charity.
- The reputation and identity of the charity, particularly faced with increased competition from other French schools in London.
- French and EU nationals' right to work in the UK, which affects both staff and pupil numbers. For staff, this risk is mitigated by the possibility for the school to recruit locally, combined with the use of a skilled workers licence.
- The current high rate of inflation in the United Kingdom and lack of manpower in certain fields such as cleaning or catering, impacting the CFBL organisation, costs and probably the pupils numbers in future
- The likely levy of VAT on schools fees and related services and removal of business rate tax relief accorded to charities are imminent risks. These risks must be mitigated by increasing demand via good quality of education.

The trustees have a risk management strategy, which comprises:

- A risk management plan, detailing the principal risks and uncertainties that the charity may face, which is reviewed annually.
- The establishment of policies, systems and procedures to mitigate the risks identified in the plan.
- The implementation of procedures designed to minimise or manage any potential impact on the charity, should those risks materialise.

Key controls include:

- Vetting procedures, as required by law, for the protection of pupils.
- Formal written procedures, including for non-financial risks such as fire, health and safety, safeguarding of pupils and regular awareness training for all staff.
- Established organisational structure and lines of reporting.
- Regular reviews of policies and procedures to monitor and control risks.
- Formal agendas for meetings of the Board and for committees.
- Detailed terms of reference for all committees of the Board.
- Regular strategic planning, budgeting, management accounting and detailed budgetary reviews.
- To manage financial risk, a regular review of available liquid funds to settle debts as they fall due and active management of trade debtor and creditor balances to ensure sufficient working capital by the charity.
- Clear authorisation and approval levels.
- Engagement of external professional advisors as and when necessary.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 AUGUST 2023**

Impact of UK Immigration laws and regulations

The trustees will continue to monitor its implications on the school's future operations, particularly on pupil places and the recruitment and retention of staff.

The school has taken various measures to attract new pupils, including increased and focused marketing, adapting its teaching offer to encourage pupils to transfer from the UK education system, modifying its existing class levels in response to demand and will expand its current nursery provision by opening a new nursery class from September 2023.

The school has not experienced any difficulties in recruiting or retaining staff. The trustees believe that the local labour pool combined with staff hired through the school's Skilled Workers Immigration Sponsor Licence in 2021 should be sufficient for its future needs.

Therefore, the trustees consider that the potential adverse impact on future operations is manageable and that the school will be able to adapt to changing market conditions.

Potential impact of inflation, rise in taxes and levy on VAT

Trustees acknowledge and recognise the potential impact of inflation, rise in taxes and levy on VAT on families' available income and ability to afford school fees. Each year, the school is trying to limit fee increases to a reasonable amount in order to impact families as little as possible.

Plans for future periods

During the school year 2023-2024, the school will continue its aim to provide an excellent French bilingual education in the Primary section and to provide further English and multilingual options in the Secondary section.

A new secondary Deputy-Headteacher will join the school in September 2023. The management team continues to implement the school's Strategic Plan (Projet d'Etablissement) for 2020-2023. The key areas of development are: a Living Together program from ages 3 to 16, becoming increasingly multilingual, developing a more inclusive school, redefining IT resources for teaching pupils and more recycling and other environmentally-friendly measures.

The Charity opened two new Early Years Foundation Stage classes (at Nursery levels) in September 2020, an additional class in September 2023 and is still considering opening a new site for its Early Years in the coming years.

Structure, governance and management

Governing document

The charity is controlled by its governing documents, the memorandum and articles of association and is constituted as a company, limited by guarantee, as defined by the Companies Act 2006. Under its articles of association, all trustees automatically become members upon appointment and cease to act as members when they cease to be trustees.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

The Trustees, who are also the Directors and Members for the purpose of company law, and who served during the year were:

Mr B Belhomme	
Mr B Vedrenne Cloquet	
Mrs D Lepine	(Resigned 9 May 2023)
Mrs J Louvrier	
Mr N Mair	
Mr L M M Barthier	
Mr S M A Rambosson	
Ms N M M Bouché	(Resigned 9 May 2023)
Mrs I B Fabre de Morlhon	(Resigned 11 July 2023)
Mr R Short	
Mrs C Morrissey	(Resigned 5 October 2022)
Mrs S M Rowan	
Mrs Alexandra Paton	(Appointed 23 May 2023)
Mrs C. Denoiseux	(Appointed 9 May 2023)
Mr P. Duban	(Appointed 20 January 2023)
Mrs Elodie Schwob	(Appointed 9 January 2024)

Key management personnel:

Senior management personnel of the Charity:

- Mr D Gassian Headteacher (since 01.09.2021)
- Mrs M Lacasssage, Deputy Head, primary section (since 01.09.21)
- Mrs C Denais, Deputy Head, Secondary section (until 31.08.23) replaced by Mr Jean Saillard (since 01.09.2023)
- Mrs Ladecky, Head of Finance & Administration (since 01.09.21)

Trustee training and recruitment

The trustees recognise that the governing body requires breadth and depth of experience to carry out its duties effectively and efficiently. Under the revised articles, the board comprises an equal number of elected parents ("Parent trustees") and non-parent individuals ("Non-Parent trustees"). When recruiting new trustees, a passion for the work of the school and an understanding of the education sector is important.

When a Parent trustee retires, the school, in conjunction with its parents' association, contacts the parental community to ask for suitable candidates to present themselves for election by the other parents. The elected candidate(s) is then submitted to the appointment of the remaining Parent trustees.

When a Non-Parent trustee retires, the remaining Non-Parent trustees co-opt a new Non-Parent trustee based on his/her skills. The clerk to the governors is responsible for the induction of new governors, who are briefed individually. The clerk also provides the board with guidelines on effective trusteeship and information on training and best practice. Trustees are encouraged to attend school events.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

Organisational structure

The names of the current directors and those who held office during the financial year are set out above.

The directors, who are the trustees for the purposes of the Charities Act 2011, conduct the operations of the charity. Full-time paid employees undertake day-to-day management of the school. The board of directors meets at least twice per school term to discuss the affairs of the charity as a whole.

There are a number of committees, which meet regularly and report to the board. The principal committees are the finance committee, the health and safety committee, safeguarding committee and the human resources committee, all of which meet at least once per term.

The day-to-day running of the school is delegated to the headteacher and the senior management team including the two deputy heads and the head of finance and administration.

Pay policy for senior staff

The senior management team comprises the key management personnel of the charity in charge of directing, controlling, running and operating the charity on a day-to-day basis.

The salaries of all the members of senior staff are reviewed annually by the charity's human resources committee and increased in accordance with its pay policy.

Related parties and co-operation with other organisations

None of our trustees receives remuneration or other benefit from their work with the charity. Any connection between a trustee or senior manager of the charity with a head teacher, teachers, etc. must be disclosed to the full board of trustees in the same way as any other contractual relationship with a related party. In the current year, no such connection was reported other than each Parent trustee having at least one child on the school roll.

The charity has a close relationship with Lycée International de Londres, which shares the charity's passion for education and where most of the charity's students continue their education when they finish their schooling at the Collège Français Bilingue de Londres. This collaboration aims to maximise the benefits to young people in their respective local communities.

KT Educational Charitable Trust (KTECT), previously known as French Education Property Trust (FEPT), is the school's landlord under a lease for the premises at 87 Holmes Road, London NW5 3AX between KTECT and the charity.

Auditor

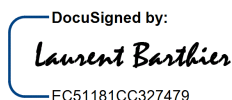
A resolution proposing that KLSA LLP will be reappointed as auditors of the company will be put to the charity's members at the next AGM.

The Trustees report was approved by the Board of Trustees.

DocuSigned by:

59114C108ED8495...
Mr B Vedrenne Cloquet
Trustee

8 May 2024

DocuSigned by:

EC51181CC327479...
Mr L M M Barthier
Trustee

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

STATEMENT OF TRUSTEES RESPONSIBILITIES

FOR THE YEAR ENDED 31 AUGUST 2023

The Trustees, who are also the directors of College Francais Bilingue de Londres Ltd for the purpose of company law, are responsible for preparing the Trustees Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Charity Trustees' to prepare accounts for each financial year, which give a true and fair view of the state of affairs of the Charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these accounts, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEES OF COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

Opinion

We have audited the financial statements of College Francais Bilingue de Londres Ltd (the 'charity') for the year ended 31 August 2023, which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2023 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustees report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the statement of Trustees responsibilities, the Trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Extent to which the audit was considered capable of detecting irregularities , including fraud and non-compliance with laws and regulations

To identify risks of material misstatement due to any irregularities, including fraud and non-compliance with laws and regulations, we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of the sector; and
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Charities Commission Act 2011, Companies Act 2006, data protection, employment, health and safety legislation and OFSTED reports.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in note 2 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.
- reviewed the financial statements disclosures and determining whether accounting policies have been appropriately applied.
- obtaining third-party confirmation of material bank balances.

To address the risk of non-compliance with laws and regulations, we communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit. The potential effect of these laws and regulations on the financial statements varies considerably.

Firstly, the company is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related companies legislation) and taxation legislation (including payroll taxes) and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statements items.

Secondly, the Company is subject to many other laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the financial statements, for instance through the imposition of fines or litigation or the loss of the Company's license to operate. We identified the following areas as those most likely to have such an effect: OFSTED Inspections and healthcare and safety legislation regulations. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any. Therefore, if a breach of operational regulations is not disclosed to us or evident from relevant correspondence, an audit will not detect that breach.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards; for instance, any non-compliance with laws and regulations and fraud which is far removed from transactions reflected in the financial statements would diminish the likelihood of detection. Furthermore, the risk of not detecting a material misstatement due to fraud is greater than the risk of not detecting one resulting from error.

Fraud may involve deliberate concealment by, for example, forgery or intentional omissions, misrepresentation, or through an act of collusion that would mitigate internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

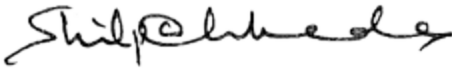
A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

This report is made solely to the charity's trustees, as a body, in accordance with section 144 of the Charities Act 2011 and the regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Shilpa Chheda (Senior Statutory Auditor)
for and on behalf of KLSA LLP

8 May 2024

Chartered Accountants
Statutory Auditor

Kalamu House
11 Coldbath Square
London
EC1R 5HL

KLSA LLP is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2023

		Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £	Total 2022 £
	Notes				
<u>Income and endowments from:</u>					
Incoming resources from charitable activities French School	3	9,404,964	-	9,404,964	8,813,715
Investment and rental income	4	33,532	-	33,532	8,481
Other income	5	100,300	-	100,300	100,300
Total income		9,538,796	-	9,538,796	8,922,496
<u>Expenditure on:</u>					
Charitable activities	6	8,923,399	-	8,923,399	8,458,526
Net income for the year/ Net movement in funds		615,397	-	615,397	463,970
Fund balances at 1 September 2022		1,892,474	10,000	1,902,474	1,438,504
Fund balances at 31 August 2023		2,507,871	10,000	2,517,871	1,902,474

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

BALANCE SHEET

AS AT 31 AUGUST 2023

	Notes	2023 £	£	2022 £	£
Fixed assets					
Tangible assets	12		672,592		423,605
Current assets					
Debtors	13	289,285		141,345	
Cash at bank and in hand		4,154,095		3,694,415	
		<u>4,443,380</u>		<u>3,835,760</u>	
Creditors: amounts falling due within one year	14	<u>(1,840,571)</u>		<u>(1,611,657)</u>	
Net current assets			2,602,809		2,224,103
Total assets less current liabilities			3,275,401		2,647,708
Provisions for liabilities			<u>(757,530)</u>		<u>(745,234)</u>
Net assets			<u>2,517,871</u>		<u>1,902,474</u>
Income funds					
Restricted funds	17	10,000		10,000	
Unrestricted funds		2,507,871		1,892,474	
		<u>2,517,871</u>		<u>1,902,474</u>	

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 August 2023, although an audit has been carried out under section 144 of the Charities Act 2011. No member of the company has deposited a notice, pursuant to section 476, requiring an audit of these financial statements under the requirements of the Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 8 May 2024

DocuSigned by:

 59114C108ED8495...
 Mr B Vedrenne Cloquet
 Trustee

DocuSigned by:

 EC51181CC327479...
 Mr L M M Barthier
 Trustee

Company registration number 2804123

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2023

	Notes	2023 £	£	2022 £	£
Cash flows from operating activities					
Cash generated from operations	21		757,353		580,158
Investing activities					
Purchase of tangible fixed assets		(331,205)		(141,749)	
Proceeds on disposal of tangible fixed assets		-		884	
Rent and Interest received		33,532		8,481	
Net cash used in investing activities			(297,673)		(132,384)
Net cash used in financing activities			-		-
Net increase in cash and cash equivalents			459,680		447,774
Cash and cash equivalents at beginning of year			3,694,415		3,246,641
Cash and cash equivalents at end of year			4,154,095		3,694,415

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2023

1 Accounting policies

Charity information

College Francais Bilingue de Londres Ltd is a private company limited by guarantee incorporated in England and Wales. The registered office is 87 Holmes Road, London, NW5 3AX.

In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

1.1 Accounting convention

The financial statements have been prepared in accordance with the Charity's deeds, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the Charity. Monetary amounts in these financial statements are rounded to the nearest £.

The accounts have been prepared on the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

In assessing the Charity's ability to continue as a going concern, the Board of Governors have considered the financial position and performance of the Charity.

The charity is self-financed through its operation is therefore independent of any external financial support.

On the basis of this, the trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements. These financial statements are prepared on the going concern basis.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the Charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received. Income from school fees is recognised in the period to which it relates.

Income comprises donations, school fees and related charges, extra-curricular activities and catering income.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

1 Accounting policies

(Continued)

Donations are recognised when the Charity has confirmation of both the amount and settlement date.

Donated equipment and facilities provided to the Charity are recognised in the period when it is probable that the economic benefits will flow to the Charity, provided they can be measured reliably. This is normally when the equipment is provided/the facilities are used by the Charity. An equivalent amount is included in fixed assets or as an expenditure.

Donated equipment and facilities are recognised on the basis of the value of the gift to the Charity which is the amount the Charity would have been willing to pay to obtain facilities or services of equivalent economic benefit on the open market.

School fees and other charges are credited to the statement of financial activities on an accruals basis.

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

Rental income represents amounts receivable from from rent charged to the French community that uses the school premises for French and German lessons.

Deferred income

School fees and registration fees is billed in advance of the oncoming school term and are recognised in the accounting period to which they relate.

1.5 Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to make a payment to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis and is stated inclusive of irrecoverable VAT.

Charitable expenditure comprises expenditure incurred in carrying out the school's main activity of the provision of education and comprises:

- Teaching costs - the cost of teaching and support staff salaries, included pension and national insurance costs, books and other tuition expenses, and the cost of games and activities.
- Welfare costs - all domestic costs associated with the school, including employment costs, consumables and catering costs
- Premises costs - all domestic costs associated with the premises, grounds and estates.
- School management and administration - the costs of general administration and management of the school.
- Governance costs include costs which are directly attributable to legal procedures necessary for compliance on statutory requirements.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Improvements to property	6.67% on cost
Plant and machinery	20% on cost
Fixtures, fittings & equipment	10% on cost

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

1 Accounting policies

(Continued)

1.7 Impairment of fixed assets

At each reporting end date, the Charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in income/ (expenditure for the year, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately, unless the relevant asset is carried in at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks and other short-term liquid investments with original maturities of three months or less.

1.9 Financial instruments

The Charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Charity's balance sheet when the Charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

1.10 Provisions

Provisions are recognised when the Charity has a legal or constructive present obligation as a result of a past event, it is probable that the charity will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value, the unwinding of the discount is recognised as a finance cost in net income/(expenditure) in the period in which it arises.

1.11 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the Charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.12 Retirement benefits

The pension scheme provider for the Charity's teaching staff is the Aviva Life & Pensions UK Ltd and for its non-teaching staff is the Teachers' Pension Scheme. Both schemes operate as defined contribution schemes and the Charity makes contributions for those members of staff who elect to join those schemes.

Contributions are charged to the statement of financial activities when they are payable to the schemes. The Charity has no liability beyond making its contributions to each scheme and paying across the deductions for the employee contributions.

1.13 Funds accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees. In the previous financial year, the Charity used the grants, donations and gifts it received to acquire fixed assets and the related funds were classified as restricted. The annual depreciation expense for such fixed assets reduces the balance of those restricted funds.

1.14 Comparatives

There were no changes in presentation in the current year.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

2 Critical accounting estimates and judgements

In the application of the Charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Critical judgements

Provision for dilapidations

Management has recognised provisions for dilapidations and major repairs in its financial statements which requires management to make judgements. The judgements, estimates and associated assumptions necessary to calculate these provisions are based on historical experience and other reasonable factors.

Useful lives of improvement in property and plant and machinery

Management reviews the useful lives and residual lives of the items of Improvement in property and plant and machinery on a regular basis.

Impairment of receivables

Management reviews their portfolio of receivables on a regular basis. In determining whether receivables are impaired and provision for bad debts is recognised, management makes judgements as to whether there is any evidence indicating that there is a measurable decrease in the estimated future cash flows expected.

3 Incoming resources from charitable activities French School

	School fees	Registration fees	Other income	Total 2023	Total 2022
	2023	2023	2023		
	£	£	£	£	£
Income within charitable activities	8,549,229	298,322	557,413	9,404,964	8,813,715

Other income relating to income within charitable activities amounting to £557,413(2022: £358,891) comprises mainly of payments from pupils' families to cover after-school club activities.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

4 Investment and rental income

	Unrestricted funds	Unrestricted funds
	2023	2022
	£	£
Interest receivable	31,228	469
Rental income	2,303	8,012
	<u>33,532</u>	<u>8,481</u>

The rental income was received from hire of part of the school's premises to the French Institute while the interest income was earned from savings account.

5 Other income

	Unrestricted funds	Unrestricted funds
	2023	2022
	£	£
Miscellaneous income	100,300	100,300
	<u>100,300</u>	<u>100,300</u>

This relates to a charity donation (£100,000) received from the landlord KTECT as approved by the KTECT Trustees to be used for educational improvements.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

6 Charitable activities

	French School 2023 £	Governance costs 2023 £	Total 2023 £	Total 2022 £
Staff costs	3,702,576	-	3,702,576	3,572,462
Catering costs	523,140	-	523,140	416,310
Premises costs	2,377,923	-	2,377,923	2,289,949
	<u>6,603,639</u>	<u>-</u>	<u>6,603,639</u>	<u>6,278,721</u>
Share of support costs (see note 8)	2,154,756	-	2,154,756	1,990,649
Share of governance costs (see note 8)	-	165,004	165,004	189,156
	<u>8,758,395</u>	<u>165,004</u>	<u>8,923,399</u>	<u>8,458,526</u>
Analysis by fund				
Unrestricted funds	8,758,395	165,004	8,923,399	8,449,401
Restricted funds	-	-	-	9,125
	<u>8,758,395</u>	<u>165,004</u>	<u>8,923,399</u>	<u>8,458,526</u>
For the year ended 31 August 2022				
Unrestricted funds	8,260,245	189,156		8,449,401
Restricted funds	9,125	-		9,125
	<u>8,269,370</u>	<u>189,156</u>		<u>8,458,526</u>

7 Description of charitable activities

French School

Staff costs relate to salaries, social security costs and pension for Teachers and Technical staff. Premises costs relate mainly to rent costs of the building, rent cost of the sports hall, utilities costs, maintenance costs, insurance costs and business rates.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

8 Support costs

	Support costs £	Governance costs £	2023 £	Support costs £	Governance costs £	2022 £
Depreciation	82,218	-	82,218	85,297	-	85,297
Management & administration	873,446	-	873,446	720,700	-	720,700
Administration staff costs	1,199,092	-	1,199,092	1,184,652	-	1,184,652
Audit fees	-	16,000	16,000	-	14,500	14,500
Legal and professional	-	149,004	149,004	-	174,656	174,656
	<u>2,154,756</u>	<u>165,004</u>	<u>2,319,760</u>	<u>1,990,649</u>	<u>189,156</u>	<u>2,179,805</u>
Analysed between						
Charitable activities	<u>2,154,756</u>	<u>165,004</u>	<u>2,319,760</u>	<u>1,990,649</u>	<u>189,156</u>	<u>2,179,805</u>

Governance costs of £165,004 (2022: £189,156) consists of payments to the auditors for audit fees and to service providers for legal and professional advice.

Administration staff costs relate to non teaching staff (administration, management). Management and administration relate mainly to AEFE commissions, marketing costs, HR costs, cleaning costs and staff discounts.

9 Trustees

None of the Trustees (or any persons connected with them) received any remuneration from the Charity during the year. In the year no trustees were reimbursed for expenses from the Charity during the year, for hotel and travel costs when attending meetings at the School.

10 Employees

The average monthly number of employees during the year (not FTE employees) was:

	2023 Number	2022 Number
Teaching	56	59
Technical staff	26	20
Non teaching	20	19
Total	<u>102</u>	<u>98</u>

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

10 Employees (Continued)

Employment costs	2023 £	2022 £
Wages and salaries	4,129,326	4,031,601
Social security costs	448,180	417,712
Other pension costs	324,162	307,801
	<u>4,901,668</u>	<u>4,757,114</u>

The key management personnel of the Charity comprise the Trustees, Head teacher, two Deputy Heads and the Head of Finance & Administration, Human Resource Manager, Legal & admin Manager and Marketing, Communication and Admission Manager. The total remuneration of key management personnel during the period was £499,680 (2022: £444,434).

The number of employees whose annual remuneration was more than £60,000 is as follows:

	2023 Number	2022 Number
£60,000 - £70,000	1	2
£70,001 - £80,000	2	3
£100,001-£110,000	1	1
£110,001-£120,000	1	1
	<u>1</u>	<u>1</u>

11 Taxation

The Charity is exempt from corporation tax on its charitable activities.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

12 Tangible fixed assets

	Improvements to property	Plant and machinery	Fixtures, fittings & equipment	Total
	£	£	£	£
Cost				
At 1 September 2022	542,316	830,692	695,212	2,068,220
Additions	206,432	121,227	3,546	331,205
At 31 August 2023	748,748	951,919	698,758	2,399,425
Depreciation and impairment				
At 1 September 2022	326,881	730,127	587,607	1,644,615
Depreciation charged in the year	19,418	43,193	19,607	82,218
At 31 August 2023	346,299	773,320	607,214	1,726,833
Carrying amount				
At 31 August 2023	402,449	178,599	91,544	672,592
At 31 August 2022	215,434	100,566	107,605	423,605

In the opinion of the trustees, there is no impairment in the value of tangible fixed assets.

13 Debtors

	2023	2022
	£	£
Amounts falling due within one year:		
Trade debtors	10,347	18,655
Other debtors	92,150	4,127
Prepayments and accrued income	186,788	118,563
	289,285	141,345

Prepayments comprise mainly of use of an external gym, business rates, professional fees and insurance expenses.

14 Creditors: amounts falling due within one year

	Notes	2023	2022
		£	£
Taxation and social security		105,578	100,305
Advance fee receipts	15	1,125,267	1,025,028
Trade creditors		345,928	101,301
Other creditors		62,402	22,668
Accruals		201,396	362,355
		1,840,571	1,611,657

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

15 Deferred income

Deferred income is included in the financial statements as follows:

	2023	2022
	£	£
Advance receipts of school fees and registration fees	1,125,267	1,025,028
	<u> </u>	<u> </u>

16 Provisions for liabilities

	2023	2022
	£	£
Provision for dilapidation costs and major repairs	757,530	745,234
	<u> </u>	<u> </u>

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

(Continued)

Movements on provisions:

	Provision for dilapidation costs and major repairs £
At 1 September 2022	745,234
Movement in provision	12,296
At 31 August 2023	757,530

The provision is intended to meet the Charity's obligations regarding repairs, redecoration and dilapidation costs having regard to the current condition of the premises and due consideration for compliance with the dilapidations liabilities within the relevant lease covenants. A report of the estimated cost was obtained on 24 May 2017 from Gerald Eve LLP Chartered Surveyors. FRS102 requires that basic debt instruments, including provisions for liabilities be measured at amortised cost using the effective interest rate.

FRS 102 has specific requirements for transactions that, in effect constitute a financing transaction. Such transactions must be measured at the present value of future cash flows at a market rate of interest that would apply to a similar debt instrument.

Accordingly, the provision for dilapidations estimated by the Surveyor have been discounted using the market interest rate.

The Charity's premises lease with its landlord KTECT was renewed on 1st September 2018 for a period of 30 years. The increase in the provision for the dilapidations at 31 August 2023 reflects the net present value based on discounting over a shorter remaining lease period than at 31st August 2023.

17 Restricted funds

The income funds of the Charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Balance at 1 September 2022	Movement in funds Incoming resources	Resources expended	Balance at 31 August 2023
	£	£	£	£
Welfare fund	10,000	-	-	10,000

A Welfare Fund (the French Scholarship Foundation, a charity which is independent of the school) offers financial assistance to pay school fees to pupils' families who encounter exceptional financial difficulties during their time of study.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

18 Analysis of net assets between funds

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total Unrestricted funds 2023 £	Restricted funds 2022 £	Total 2022 £
Fund balances at 31 August 2023 are represented by:					
Tangible assets	662,592	10,000	672,592	413,605	423,605
Current assets/(liabilities)	2,602,809	-	2,602,809	2,224,103	2,224,103
Provisions	(757,530)	-	(757,530)	(745,234)	(745,234)
	<u>2,507,871</u>	<u>10,000</u>	<u>2,517,871</u>	<u>10,000</u>	<u>1,902,474</u>

19 Operating lease commitments

At the reporting end date, the Charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2023 £	2022 £
Within one year	1,800,000	1,800,000
Between two and five years	7,200,000	7,200,000
In over five years	34,200,000	36,000,000
	<u>43,200,000</u>	<u>45,000,000</u>

20 Related party transactions

There are no related party transactions in the reporting period that require disclosure.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

21	Cash generated from operations	2023 £	2022 £
	Surplus for the year	615,397	463,970
	Adjustments for:		
	Investment income recognised in statement of financial activities	(33,532)	(8,481)
	(Gain)/loss on disposal of tangible fixed assets	-	449
	Depreciation and impairment of tangible fixed assets	82,218	85,297
	Movements in working capital:		
	(Increase) in debtors	(147,940)	(7,521)
	Increase in creditors	128,675	79,919
	(Decrease) in provisions	12,296	12,097
	Increase/(decrease) in deferred income	100,239	(45,572)
	Cash generated from operations	757,353	580,158
22	Analysis of changes in net funds		
	The charity had no debt during the period.		

Accounts

Charity Registration No. 1027932

Company Registration No. 2804123 (England and Wales)

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

KLSA
Chartered Accountants

PKF
Member firm of PKF International Ltd

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees

Mr B Vedrenne Cloquet
Mr B Belhomme
Mr P Duban
Mrs D Lepine
Mrs J Louvrier
Mr N Mair
Mr L M M Barthier

Mr S M A Rambosson

Ms N M M Bouché
Mrs I B Fabre de Morlhon

Mr R Short

Mrs Solene Rowan(Appointed 7.06.22)

Charity number

1027932

Company number

2804123

Registered office

87 Holmes Road
London
NW5 3AX

Auditor

KLSA LLP
Kalamu House
11 Coldbath Square
London
EC1R 5HL

Bankers

Barclays Bank PLC
1 Church Hill Place
London
E14 5HP

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

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COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

The Trustees present their report and accounts for the year ended 31 August 2022. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued in 2015.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006, Charity laws, and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

The charity's focus is on the education of pupils of both French and other nationalities, following a French or broader academic curriculum.

The trustees have carefully considered the Charity Commission's general guidance on public benefit, in particular its supplementary guidance on advancing education and fee charging.

The charity aims to provide a bilingual and bicultural education to pupils aged three to 16, to encourage academic excellence that exceeds the minimum requirements set by the French Ministry of Education. The school is committed to safeguarding and promoting the welfare of its pupils and expects all staff and volunteers to share this commitment.

The school is non-selective academically and welcomes pupils of all abilities, as well as pupils from all social and economic backgrounds.

The charity is a non-associated independent school, which teaches pupils to respect British values and to embrace the richness and cultural diversity that the school offers.

The school follows the regulations set by the Agence pour l'Enseignement Français à l'Étranger (AEFE), with the status of an "école homologuée". This accreditation enables pupils to receive means-tested bursaries for all or part of the cost of school fees. Between September 2021 and August 2022, 28 pupils (4%) were recipients of bursaries. Bursaries representing a total of £239,637 of fees received by the Collège Français Bilingue de Londres Ltd in 2022 (2021: £342,541).

As an equal opportunity organisation, the charity is also committed to ensuring that appropriate policies, procedures and practices are in place to create a working environment free from discrimination, in which individuals from diverse backgrounds can realise their potential.

The charity actively opposes all forms of unlawful and unfair discrimination and strives to ensure fair treatment for all, including existing and prospective staff, pupils, parents and those accessing school resources and facilities, regardless of race, disability, sex, religion and belief, marriage and civil partnership, pregnancy and maternity, sexual orientation, gender reassignment and age.

The strategies in place to achieve the charity's aims and objectives are to:

- Organise ongoing staff training to improve academic performance through both the AEFE training programme and local training courses.
- Provide a bilingual education by delivering the curriculum equally in English and French in the Primary section, and in the Secondary section by teaching certain subjects (e.g. Art and Music) only in English, others (e.g. Sport) partly in English and the remainder only in French.
- Place a strong emphasis on after-school activities and visits, with sports and cultural activities, including music and arts and various educational and cultural trips and school exchanges.

Decisions on which activities the charity should undertake have been made in light of the guidance issued by the Charity Commission.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Volunteers

The charity also relies on voluntary help, involving community members. In addition to staff who work at the school, over 40 volunteers assist occasionally with accompanying pupils and organising events, in order to enable longer opening hours and lower staff costs than would otherwise be the case. Most volunteers are parents. Owing to COVID-19 restrictions still, there were fewer school trips and on-site special events organised during the 2021/2022 school year, with fewer volunteers needed than in previous years.

Achievements and performance

At 31 August 2022, there were 688 pupils registered at the school; the total number registered from September 2022 is expected to rise and be closer to the maximum of 710 authorised by the Department for Education. The school's fee income was £8,129,886 for the YE 31.08.22 (YE 31.08.21: £7,565,557).

The most recent standard inspection by Ofsted (in 2022) rated the early years school as Outstanding and the primary and secondary school as Good.

The school's most recent Primary section inspection by the AEFÉ highlighted the school's dynamism, pupils' impressive progress and the strength of the teaching projects.

The trustees place great importance on safety and security. Procedures and risk assessments are regularly reviewed. The school regularly reviews its security procedures in conjunction with the security officer at the French Embassy in London. Additional security equipment was acquired in 2020.

Financial review

In 2022, the school spent a total of £8,458,526 (2021: £7,869,985), principally on employment costs at £4,757,114 (2021: £4,388,985) (Note 10) and premises costs of £2,289,949 (2021: £2,211,344) (Note 6). Income was more than resources expended in 2022, resulting in a surplus of £463,970 (2021: £129,023). The total of Restricted and Unrestricted reserves at the end of 2022 stood at £1,902,474 (2021: £1,438,504).

Restricted reserves fell to £10,000 (2021: £19,125) at the end of 2022, following a net decrease of £9,125 as a result of fixed asset depreciation. Unrestricted reserves stood at £1,892,475 at 31 August 2022 (2021: £1,419,379) due to a £473,096 increase in 2021.

Reserves policy

The trustees have reviewed the charity's need for reserves in accordance with guidance from the Charity Commission. The trustees consider that unrestricted reserves of between three and six months' expenditure will ensure that, in the event of a significant drop in funding or exceptional expenses, the charity's current activities will be able to continue while considering ways to raise additional funds.

On 9 November 2020, the trustees adopted a reserves and budget policy aimed at returning the school's free reserves to a minimum of £2,500,000 by 2025/2026, equivalent to a minimum of three months of expenses approximately.

The charity's reserves continued to grow but are still below the desired level as of 31 August 2022.

Risk management

The trustees, assisted by the charity's management, have assessed the major risks to which the charity is exposed, and are satisfied that systems are in place to mitigate exposure to these risks.

A risk management plan is in place whereby if risks are identified, they are, when required, delegated to various committees with the relevant skills and experience to assess and manage the risks. The committees may also establish a system of controls necessary to manage these risks.

The principal risks to which the charity is exposed are:

- Safeguarding, health and safety of pupils, staff and volunteers.
- The recruitment and retention of staff of the highest calibre.
- The financial stability of the charity.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

- The reputation and identity of the charity, particularly faced with increased competition from other French schools in London.
- Brexit and the potential effect on French nationals' right to work in the UK, which could affect both staff and pupil numbers in future.
- The current high rate of inflation in the United Kingdom and lack of manpower in certain fields such as cleaning or catering, impacting the CFBL organisation, costs and probably the pupils numbers in future.

The trustees have a risk management strategy, which comprises:

- A risk management plan, detailing the principal risks and uncertainties that the charity may face, which is reviewed annually.
- The establishment of policies, systems and procedures to mitigate the risks identified in the plan.
- The implementation of procedures designed to minimise or manage any potential impact on the charity, should those risks materialise.

Key controls include:

- Vetting procedures, as required by law, for the protection of pupils.
- Formal written procedures, including for non-financial risks such as fire, health and safety, safeguarding of pupils and regular awareness training for all staff.
- Established organisational structure and lines of reporting.
- Regular reviews of policies and procedures to monitor and control risks.
- Formal agendas for meetings of the Board and for committees.
- Detailed terms of reference for most committees of the Board.
- Regular strategic planning, budgeting, management accounting and detailed budgetary reviews.
- To manage financial risk, a regular review of available liquid funds to settle debts as they fall due and active management of trade debtor and creditor balances to ensure sufficient working capital by the charity.
- Clear authorisation and approval levels.
- Engagement of external professional advisors as and when necessary.

Impact of Brexit

The trustees continue to monitor potential implications of Brexit on the school's future operations, particularly on pupil places and the recruitment and retention of staff.

The school has taken various measures to attract new pupils, including increased and focused marketing, adapting its teaching offer to encourage pupils to transfer from the UK education system, modifying its existing class levels in response to demand and will expand its current nursery provision by opening a new nursery class from September 2023.

The school has not experienced difficulties in recruiting or retaining staff. The trustees believe that the local labour pool combined with staff hired through the school's Skilled Workers Immigration Sponsor Licence granted in 2021 should be sufficient for its future needs.

Therefore, despite the inherent uncertainty related to Brexit, the trustees consider that the potential adverse impact on future operations is manageable and that the school will be able to adapt to changing market conditions.

Potential impact of inflation and rise in taxes

Trustees acknowledge and recognise the potential impact of inflation and rise in taxes on families' available income and ability to afford school fees.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Plans for future periods

Plans for the future

During the school year 2022-2023, the school will continue its aim to provide an excellent French bilingual education in the Primary section and to provide further English and multilingual options in the Secondary section.

A new Headteacher was appointed for the school and took office in September 2021. The management team, with the assistance of staff, parent & pupil representatives, have updated the school's Strategic Plan (Projet d'Etablissement) for 2020-2023. The key areas of development are: a Living Together program from ages three to 16, becoming increasingly multilingual, developing a more inclusive school, redefining IT resources for teaching pupils and more recycling & other environmentally-friendly measures.

The Charity opened two new Early Years Foundation Stage classes (at Nursery levels) in September 2020 and will open an additional early years class from the 2023/2024 onsite.

The Charity will continue to work on a possible opening of a new site for its Early Years in the next coming years.

Structure, governance and management

Governing document

The charity is controlled by its governing documents, the memorandum and articles of association and is constituted as a company limited by guarantee, as defined by the Companies Act 2006. Under its articles of association, all trustees automatically become members upon appointment and cease to act as members when they cease to be trustees.

The Trustees, who are also the Directors and Members for the purpose of company law, and who served during the year were:

Mr B Belhomme

Mr B Vedrenne Cloquet

Mrs G Aziz-Picardet

(Resigned 29.04.22)

Mrs D Lepine

Mrs J Louvrier

Mr N Mair

Mr L M M Barthier

Mr S M A Rambosson

Ms N M M Bouché

Mrs I B Fabre de Morlhon

Mr R Short

Mrs C Morrissey

Mrs S. Rowan

(Appointed 07.06.22)

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Key management personnel:

Senior management personnel of the Charity:

Mr D Gassian, Headteacher (since 01.09.2021)

Mrs M Lacassagne, Deputy Head, Primary section (since 01.09.21)

Mrs C Denais, Deputy Head, Secondary section

Mrs L Ladecky, Head of Finance & Administration (since 01.09.21)

Trustee training and recruitment

The trustees recognise that the governing body requires breadth and depth of experience to carry out its duties effectively and efficiently. Under the articles, the board comprises an equal number of elected parents ("Parent trustees") and non-parent individuals ("Non-Parent trustees"). When recruiting new trustees, a passion for the work of the school and an understanding of the education sector is important.

When a Parent trustee retires, the school, in conjunction with its parents' association, contacts the parental community to ask for suitable candidates to present themselves for election by the other parents. The elected candidate(s) is then submitted to the appointment of the remaining Parent trustees.

When a Non-Parent trustee retires, the remaining Non-Parent trustees co-opt a new Non-Parent trustee based on his/her skills. The clerk to the governors is responsible for the induction of new governors, who are briefed individually. The clerk also provides the board with guidelines on effective trusteeship and information on training and best practice. Trustees are encouraged to train and attend school events.

Organisational structure

The names of the current directors and those who held office during the financial year are set out above.

The directors, who are the trustees for the purposes of the Charities Act 2011, conduct the operations of the charity. Full-time paid employees undertake day-to-day management of the school. The board of directors meets at least twice per school term to discuss the affairs of the charity as a whole.

There are a number of committees, which meet regularly and report to the board. The principal committees are the finance committee, the health and safety committee, safeguarding committee and the human resources committee, all of which meet at least once per term.

The day-to-day running of the school is delegated to the headteacher and the senior management team including the two deputy heads and the head of finance and administration.

Pay policy for senior staff

The senior management team comprises the key management personnel of the charity in charge of directing, controlling, running and operating the charity on a day-to-day basis.

The salaries of all the members of senior staff are reviewed annually by the charity's human resources committee and increased in accordance with its pay policy.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Related parties and co-operation with other organisations

None of our trustees receives remuneration or other benefit from their work with the charity.

Any connection between a trustee or senior manager of the charity with a head teacher, teachers, etc. must be disclosed to the full board of trustees in the same way as any other contractual relationship with a related party. In the current year, no such connection was reported other than each Parent trustee having at least one child on the school roll.

The charity has a close relationship with Lycée International de Londres, which shares the charity's passion for education and where most of the charity's students continue their education when they finish their schooling at the Collège Français Bilingue de Londres. This collaboration aims to maximise the benefits to young people in their respective local communities.

KT Educational Charitable Trust (KTECT), previously known as French Education Property Trust (FEPT), is the school's landlord under a lease for the premises at 87 Holmes Road, London NW5 3AX between KTECT and the charity.

Auditor

A resolution proposing that KLSA LLP will be reappointed as auditors of the company will be put to the charity's members at the next AGM.

The Trustees report was approved by the Board of Trustees.

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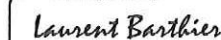
Mr B Vedrenne Cloquet

Chair of the board of trustees

10-05-2023

Date:

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Mr L M M Barthier

Trustee and treasurer

10-05-2023

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

STATEMENT OF TRUSTEES RESPONSIBILITIES

FOR THE YEAR ENDED 31 AUGUST 2022

The Trustees, who are also the directors of College Francais Bilingue de Londres Ltd for the purpose of company law, are responsible for preparing the Trustees Report and the accounts in accordance with applicable laws and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Charity Trustees' to prepare accounts for each financial year, which give a true and fair view of the state of affairs of the Charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these accounts, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEES OF COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

Opinion

We have audited the financial statements of College Francais Bilingue de Londres Ltd (the 'charity') for the year ended 31 August 2022, which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2022 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustees report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the statement of Trustees responsibilities, the Trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations

To identify risks of material misstatement due to any irregularities, including fraud and non-compliance with laws and regulations, we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of the sector; and
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Charities Commission Act 2011, Companies Act 2006, data protection, employment, health and safety legislation and OFSTED reports.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in note 2 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.
- reviewed the financial statements disclosures and determining whether accounting policies have been appropriately applied.
- obtaining third-party confirmation of material bank balances.

To address the risk of non-compliance with laws and regulations, we communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit. The potential effect of these laws and regulations on the financial statements varies considerably.

Firstly, the company is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related companies legislation) and taxation legislation (including payroll taxes) and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statements items.

Secondly, the Company is subject to many other laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the financial statements, for instance through the imposition of fines or litigation or the loss of the Company's license to operate. We identified the following areas as those most likely to have such an effect: OFSTED inspections and healthcare and safety legislation regulations. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any. Therefore, if a breach of operational regulations is not disclosed to us or evident from relevant correspondence, an audit will not detect that breach.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards; for instance, any non-compliance with laws and regulations and fraud which is far removed from transactions reflected in the financial statements would diminish the likelihood of detection. Furthermore, the risk of not detecting a material misstatement due to fraud is greater than the risk of not detecting one resulting from error.

Fraud may involve deliberate concealment by, for example, forgery or intentional omissions, misrepresentation, or through an act of collusion that would mitigate internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

This report is made solely to the charity's trustees, as a body, in accordance with section 144 of the Charities Act 2011 and the regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Shilpa Chheda (Senior Statutory Auditor)
for and on behalf of KLSA LLP

10 May 2023

Chartered Accountants
Statutory Auditor

Kalamu House
11 Coldbath Square
London
EC1R 5HL

KLSA LLP is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2022

	Notes	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £	Total 2021 £
<u>Income and endowments from:</u>					
Incoming resources from charitable activities French School	3	8,813,715	-	8,813,715	7,970,526
Investment and rental income	4	8,481	-	8,481	2,204
Other income	5	100,300	-	100,300	26,278
Total income		8,922,496	-	8,922,496	7,999,008
<u>Expenditure on:</u>					
Charitable activities	6	8,449,401	9,125	8,458,526	7,869,985
Net income/(expenditure) for the year/ Net movement in funds		473,095	(9,125)	463,970	129,023
Fund balances at 1 September 2021		1,419,379	19,125	1,438,504	1,309,481
Fund balances at 31 August 2022		1,892,474	10,000	1,902,474	1,438,504

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

BALANCE SHEET

AS AT 31 AUGUST 2022

	Notes	2022 £	£	2021 £	£
Fixed assets					
Tangible assets	12		423,605		368,484
Current assets					
Debtors	13	141,345		133,825	
Cash at bank and in hand		3,694,415		3,246,641	
		<u>3,835,760</u>		<u>3,380,466</u>	
Creditors: amounts falling due within one year	14	<u>(1,611,657)</u>		<u>(1,577,309)</u>	
Net current assets			<u>2,224,103</u>		<u>1,803,157</u>
Total assets less current liabilities			<u>2,647,708</u>		<u>2,171,641</u>
Provisions for liabilities			<u>(745,234)</u>		<u>(733,137)</u>
Net assets			<u>1,902,474</u>		<u>1,438,504</u>
Income funds					
Restricted funds	17	10,000		19,125	
Unrestricted funds		<u>1,892,474</u>		<u>1,419,379</u>	
		<u>1,902,474</u>		<u>1,438,504</u>	

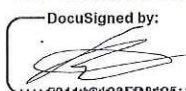
The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 August 2022, although an audit has been carried out under section 144 of the Charities Act 2011. No member of the company has deposited a notice, pursuant to section 476, requiring an audit of these financial statements under the requirements of the Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

09/05/2023

The financial statements were approved by the Trustees on

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 Mr B Vedrenne Cloquet
 Trustee

DocuSigned by:

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 Mr L M M Barthier
 Trustee

Company registration number 2804123

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2022

	Notes	2022 £	£	2021 £	£
Cash flows from operating activities					
Cash generated from operations	21		580,158		194,079
Investing activities					
Purchase of tangible fixed assets		(141,749)		(144,292)	
Proceeds from disposal of tangible fixed assets		884		-	
Investment income received		8,481		2,204	
Net cash used in investing activities			(132,384)		(142,088)
Net cash used in financing activities			-		-
Net increase in cash and cash equivalents			447,774		51,991
Cash and cash equivalents at beginning of year			3,246,641		3,194,650
Cash and cash equivalents at end of year			<u>3,694,415</u>		<u>3,246,641</u>

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

Charity information

College Francais Bilingue de Londres Ltd is a private company limited by guarantee incorporated in England and Wales. The registered office is 87 Holmes Road, London, NW5 3AX.

In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

1.1 Accounting convention

The financial statements have been prepared in accordance with the Charity's deeds, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the Charity. Monetary amounts in these financial statements are rounded to the nearest £.

The accounts have been prepared on the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

In assessing the Charity's ability to continue as a going concern, the Board of Governors have considered the financial position and performance of the Charity.

The charity is self-financed through its operation is therefore independent of any external financial support.

On the basis of this, the trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements. These financial statements are prepared on the going concern basis.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the Charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received. Income from school fees is recognised in the period to which it relates.

Income comprises donations, school fees and related charges, extra-curricular activities and catering income.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

(Continued)

Donations are recognised when the Charity has confirmation of both the amount and settlement date.

Donated equipment and facilities provided to the Charity are recognised in the period when it is probable that the economic benefits will flow to the Charity, provided they can be measured reliably. This is normally when the equipment is provided/the facilities are used by the Charity. An equivalent amount is included in fixed assets or as an expenditure.

Donated equipment and facilities are recognised on the basis of the value of the gift to the Charity which is the amount the Charity would have been willing to pay to obtain facilities or services of equivalent economic benefit on the open market.

School fees and other charges are credited to the statement of financial activities on an accruals basis.

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

Rental income represents amounts receivable from from rent charged to the French community that uses the school premises for French and German lessons.

Deferred income

School fees and registration fees is billed in advance of the oncoming school term and are recognised in the accounting period to which they relate.

1.5 Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to make a payment to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis and is stated inclusive of irrecoverable VAT.

Charitable expenditure comprises expenditure incurred in carrying out the school's main activity of the provision of education and comprises:

- Teaching costs - the cost of teaching and support staff salaries, included pension and national insurance costs, books and other tuition expenses, and the cost of games and activities.
- Welfare costs - all domestic costs associated with the school, including employment costs, consumables and catering costs
- Premises costs - all domestic costs associated with the premises, grounds and estates.
- School management and administration - the costs of general administration and management of the school.
- Governance costs include costs which are directly attributable to legal procedures necessary for compliance on statutory requirements.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Improvements to property	6.67% on cost
Plant and machinery	20% on cost
Fixtures, fittings & equipment	10% on cost

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

(Continued)

1.7 Impairment of fixed assets

At each reporting end date, the Charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in income/ (expenditure for the year, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately, unless the relevant asset is carried in at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks and other short-term liquid investments with original maturities of three months or less.

1.9 Financial instruments

The Charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Charity's balance sheet when the Charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

1.10 Provisions

Provisions are recognised when the Charity has a legal or constructive present obligation as a result of a past event, it is probable that the charity will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value, the unwinding of the discount is recognised as a finance cost in net income/(expenditure) in the period in which it arises.

1.11 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the Charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.12 Retirement benefits

The pension scheme provider for the Charity's teaching staff is the Aviva Life & Pensions UK Ltd and for its non-teaching staff is the Teachers' Pension Scheme. Both schemes operate as defined contribution schemes and the Charity makes contributions for those members of staff who elect to join those schemes.

Contributions are charged to the statement of financial activities when they are payable to the schemes. The Charity has no liability beyond making its contributions to each scheme and paying across the deductions for the employee contributions.

1.13 Funds accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees. In the previous financial year, the Charity used the grants, donations and gifts it received to acquire fixed assets and the related funds were classified as restricted. The annual depreciation expense for such fixed assets reduces the balance of those restricted funds.

1.14 Comparatives

There were no changes in presentation in the current year.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

2 Critical accounting estimates and judgements

In the application of the Charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Critical judgements

Provision for dilapidations

Management has recognised provisions for dilapidations and major repairs in its financial statements which requires management to make judgements. The judgements, estimates and associated assumptions necessary to calculate these provisions are based on historical experience and other reasonable factors.

Useful lives of improvement in property and plant and machinery

Management reviews the useful lives and residual lives of the items of improvement in property and plant and machinery on a regular basis.

Impairment of receivables

Management reviews their portfolio of receivables on a regular basis. In determining whether receivables are impaired and provision for bad debts is recognised, management makes judgements as to whether there is any evidence indicating that there is a measurable decrease in the estimated future cash flows expected.

3 Incoming resources from charitable activities French School

	School fees	Registration fees	Other income	Total 2022	Total 2021
	2022	2022	2022		
	£	£	£	£	£
Income within charitable activities	8,129,886	324,938	358,891	8,813,715	7,970,526

Other income relating to income within charitable activities amounting to £358,891(2021 £113,436) comprises mainly of payments from pupils' families to cover after-school club activities.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

4 Investment and rental income

	Unrestricted funds	Unrestricted funds
	2022	2021
	£	£
Interest receivable	469	-
Rental income	8,012	2,204
	<u>8,481</u>	<u>2,204</u>

The rental income was received from hire of part of the school's premises to the French consulate for the French election 2022(presidential and legislative) while the interest income was earned from savings account.

5 Other income

	Unrestricted funds	Unrestricted funds
	2022	2021
	£	£
Miscellaneous income	100,300	26,278
	<u>100,300</u>	<u>26,278</u>

This relates to a charity donation (£100,000) received from the landlord KTECT as approved by the KTECT Trustees to be used for educational improvements.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

6 Charitable activities

	French School 2022 £	Governance costs 2022 £	Total 2022 £	Total 2021 £
Staff costs	3,572,462	-	3,572,462	3,682,325
Catering costs	416,310	-	416,310	379,090
Premises costs	2,289,949	-	2,289,949	2,211,344
	<u>6,278,721</u>	<u>-</u>	<u>6,278,721</u>	<u>6,272,759</u>
Share of support costs (see note 8)	1,990,649	-	1,990,649	1,353,818
Share of governance costs (see note 8)	-	189,156	189,156	243,408
	<u>8,269,370</u>	<u>189,156</u>	<u>8,458,526</u>	<u>7,869,985</u>
Analysis by fund				
Unrestricted funds	8,260,245	189,156	8,449,401	7,836,437
Restricted funds	9,125	-	9,125	33,548
	<u>8,269,370</u>	<u>189,156</u>	<u>8,458,526</u>	<u>7,869,985</u>
For the year ended 31 August 2021				
Unrestricted funds	7,593,029	243,408		7,836,437
Restricted funds	33,548	-		33,548
	<u>7,626,577</u>	<u>243,408</u>		<u>7,869,985</u>

7 Description of charitable activities

French School

Staff costs relate to salaries, social security costs and pension for Teachers and Technical staff.

Comparatives

The allocation of the employment costs between administration staff costs (note 8 below) and staff costs (note 6 above) were not correctly presented in FY20/21. This was due to the pension costs fully allocated in staff costs and also due to some administrative members costs wrongly allocated in staff costs instead of administrative staff costs.

The administration staff costs should have been higher by approximately £430K (£1,136K instead of £706K) and the staff costs lower by approximately £430K (£3,252K instead of £3,682K).

Due to the above, the comparative figures have been adjusted to conform with changes in classification in the current year

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

8 Support costs

	Support costs £	Governance costs £	2022 £	Support costs £	Governance costs £	2021 £
Depreciation	85,297	-	85,297	103,509	-	103,509
Management & administration	720,700	-	720,700	543,649	-	543,649
Administration staff costs	1,184,652	-	1,184,652	706,660	-	706,660
Audit fees	-	40,785	40,785	-	14,500	14,500
Legal and professional	-	148,371	148,371	-	228,908	228,908
	<u>1,990,649</u>	<u>189,156</u>	<u>2,179,805</u>	<u>1,353,818</u>	<u>243,408</u>	<u>1,597,226</u>
Analysed between Charitable activities	<u>1,990,649</u>	<u>189,156</u>	<u>2,179,805</u>	<u>1,353,818</u>	<u>243,408</u>	<u>1,597,226</u>

Governance costs of £189,156 (2021: £243,408) consists of payments to the auditors for audit fees and to service providers for legal and professional advice.

Administration staff costs relate to non teaching staff (administration, management)

Please see the note related to the wrong classification of the employment costs in note 7 above.

9 Trustees

None of the Trustees (or any persons connected with them) received any remuneration from the Charity during the year. In the year no trustees were reimbursed for expenses from the Charity during the year, for hotel and travel costs when attending meetings at the School.

10 Employees

The average monthly number of employees during the year was:

	2022 Number	2021 Number
Teaching	59	53
Technical staff	20	24
Non teaching	19	18
Total	<u>98</u>	<u>95</u>

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

10 Employees	(Continued)	
Employment costs	2022 £	2021 £
Wages and salaries	4,031,601	3,781,788
Social security costs	417,712	339,901
Other pension costs	307,801	267,296
	<u>4,757,114</u>	<u>4,388,985</u>

The key management personnel of the Charity comprise the Trustees, Head teacher, two Deputy Heads and the Head of Finance & Administration, Human Resource Manager, Legal & admin Manager and Marketing, Communication and Admission Manager. The total remuneration of key management personnel during the period was £444,434 (2021: £397,997).

The number of employees whose annual remuneration was more than £60,000 is as follows:

	2022 Number	2021 Number
£60,000 - £69,999	2	3
£70,000 - £79,999	3	1
£80,000 - £89,999	-	1
£90,000 - £99,999	-	1
£100,000-£109,999	1	-
£109,000-£119,999	1	-
£140,000 - £149,999	-	1
	<u></u>	<u></u>

11 Taxation

The Charity is exempt from corporation tax on its charitable activities.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

12 Tangible fixed assets

	Improvements to property	Plant and machinery	Fixtures, fittings & equipment	Total
	£	£	£	£
Cost				
At 1 September 2021	432,168	801,248	695,212	1,928,628
Additions	110,148	31,601	-	141,749
Disposals	-	(2,156)	-	(2,156)
At 31 August 2022	542,316	830,693	695,212	2,068,221
Depreciation and impairment				
At 1 September 2021	310,204	688,593	561,346	1,560,143
Depreciation charged in the year	16,678	42,357	26,261	85,296
Eliminated in respect of disposals	-	(823)	-	(823)
At 31 August 2022	326,882	730,127	587,607	1,644,616
Carrying amount				
At 31 August 2022	215,434	100,566	107,605	423,605
At 31 August 2021	121,964	112,654	133,866	368,484

In the opinion of the trustees, there is no impairment in the value of tangible fixed assets.

13 Debtors

	2022	2021
	£	£
Amounts falling due within one year:		
Trade debtors	18,655	4,400
Other debtors	4,127	58,700
Prepayments and accrued income	118,563	70,725
	141,345	133,825

Prepayments comprise mainly of use of an external gym, business rates, professional fees and insurance expenses.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

14 Creditors: amounts falling due within one year

	Notes	2022 £	2021 £
Taxation and social security		100,305	89,912
Advance fee receipts	15	1,025,028	1,070,600
Trade creditors		101,301	253,328
Other creditors		22,668	86,751
Accruals		362,355	76,718
		<u>1,611,657</u>	<u>1,577,309</u>

15 Deferred income

Deferred income is included in the financial statements as follows:

	2022 £	2021 £
Advance receipts of school fees and registration fees	<u>1,025,028</u>	<u>1,070,600</u>

16 Provisions for liabilities

	2022 £	2021 £
Provision for dilapidation costs and major repairs	<u>745,234</u>	<u>733,137</u>

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

(Continued)

Movements on provisions:

	Provision for dilapidation costs and major repairs £
At 1 September 2021	733,137
Movement in provision	12,097
At 31 August 2022	745,234

The provision is intended to meet the Charity's obligations regarding repairs, redecoration and dilapidation costs having regard to the current condition of the premises and due consideration for compliance with the dilapidations liabilities within the relevant lease covenants. A report of the estimated cost was obtained on 24 May 2017 from Gerald Eve LLP Chartered Surveyors. FRS102 requires that basic debt instruments, including provisions for liabilities be measured at amortised cost using the effective interest rate.

FRS 102 has specific requirements for transactions that, in effect constitute a financing transaction. Such transactions must be measured at the present value of future cash flows at a market rate of interest that would apply to a similar debt instrument.

Accordingly, the provision for dilapidations estimated by the Surveyor have been discounted using the market interest rate.

The Charity's premises lease with its landlord KTECT was renewed on 1st September 2018 for a period of 30 years. The increase in the provision for the dilapidations at 31 August 2022 reflects the net present value based on discounting over a shorter remaining lease period than at 31st August 2021.

17 Restricted funds

The income funds of the Charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Balance at 1 September 2021 £	Movement in funds		Balance at 31 August 2022 £
		Incoming resources £	Resources expended £	
Equipment fund	9,125	-	(9,125)	-
Welfare fund	10,000	-	-	10,000
	19,125	-	(9,125)	10,000

A Welfare Fund (the French Scholarship Foundation, a charity which is independent of the school) offers financial assistance to pay school fees to pupils' families who encounter exceptional financial difficulties during their time of study.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

18 Analysis of net assets between funds

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total Unrestricted funds 20222021 £	£	Restricted funds 2021 £	Total 2021 £
Fund balances at 31 August 2022 are represented by:						
Tangible assets	413,605	10,000	423,605	349,359	19,125	368,484
Current assets/(liabilities)	2,224,103	-	2,224,103	1,803,157	-	1,803,157
Provisions	(745,234)	-	(745,234)	(733,137)	-	(733,137)
	<u>1,892,474</u>	<u>10,000</u>	<u>1,902,474</u>	<u>1,419,379</u>	<u>19,125</u>	<u>1,438,504</u>

19 Operating lease commitments

At the reporting end date, the Charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2022 £	2021 £
Within one year	1,800,000	1,800,000
Between two and five years	7,200,000	7,200,000
In over five years	36,000,000	37,800,000
	<u>45,000,000</u>	<u>46,800,000</u>

20 Related party transactions

There are no related party transactions in the reporting period that require disclosure.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

21 Cash generated from operations	2022 £	2021 £
Surplus for the year	463,970	129,023
Adjustments for:		
Investment income recognised in statement of financial activities	(8,481)	(2,204)
Loss on disposal of tangible fixed assets	449	-
Depreciation and impairment of tangible fixed assets	85,297	103,509
Movements in working capital:		
(Increase)/decrease in debtors	(7,521)	25,814
Increase/(decrease) in creditors	79,919	(83,400)
(Decrease) in provisions	12,097	11,901
(Decrease)/increase in deferred income	(45,572)	9,436
Cash generated from operations	580,158	194,079
22 Analysis of changes in net funds		
The charity had no debt during the period.		

Accounts

Charity Registration No. 1027932

Company Registration No. 2804123 (England and Wales)

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2021



COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees

Mr B Belhomme
Mr B Vedrenne Cloquet
Mrs G Aziz-Picardet
Mrs D Lepine
Mrs J Louvrier
Mr N Mair
Mr L M M Barthier (Appointed 6 January 2021)
Mr S M A Rambosson (Appointed 14 December 2020)
Ms N M M Bouché
Mrs I B Fabre de Morlhon (Appointed 1 October 2020)
Mr R Short (Appointed 23 March 2021)
Mrs C Morrissey (Appointed 23 March 2021)

Charity number 1027932

Company number 2804123

Registered office 87 Holmes Road
London
NW5 3AX

Auditor KLSA LLP
Kalamu House
11 Coldbath Square
London
EC1R 5HL

Bankers Barclays Bank PLC
1 Church Hill Place
London
E14 5HP

HSBC UK PLC
Kings Mall
21 King Street
London
W6 0QF

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

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COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 AUGUST 2021

The Trustees present their report and accounts for the year ended 31 August 2021. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued in 2015.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's [governing document], the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

The charity's focus is on the education of pupils of both French and other nationalities, following a French or broader academic curriculum.

The trustees have carefully considered the Charity Commission's general guidance on public benefit, in particular its supplementary guidance on advancing education and fee charging.

The charity aims to provide a bilingual and bicultural education to pupils aged three to 16, to encourage academic excellence that exceeds the minimum requirements set by the French Ministry of Education. The school is committed to safeguarding and promoting the welfare of its pupils and expects all staff and volunteers to share this commitment.

The school is non-selective academically, welcoming pupils of all abilities, as well as pupils from all social and economic backgrounds.

The charity is a non-associated independent school, which teaches pupils to respect British values and to embrace the richness and cultural diversity that the school offers.

The school follows the regulations set by the Agence pour l'Enseignement Français à l'Etranger (AEFE), with the status of an "école homologuée". This accreditation enables pupils to receive means-tested bursaries for all or part of the cost of school fees. In 2021, 26 pupils (4%) were recipients of bursaries. Bursaries represent a total of £198,401 of fees received by the Collège Français Bilingue de Londres Ltd in 2021 (2020: £260,448).

As an equal opportunity organisation, the charity is also committed to ensuring that appropriate policies, procedures and practices are in place to create a working environment free from discrimination, in which individuals from diverse backgrounds can realise their potential.

The charity actively opposes all forms of unlawful and unfair discrimination and strives to ensure fair treatment for all, including existing and prospective staff, pupils, parents and those accessing school resources and facilities, regardless of race, disability, sex, religion and belief, marriage and civil partnership, pregnancy and maternity, sexual orientation, gender reassignment and age.

The strategies in place to achieve the charity's aims and objectives are to:

- Organise ongoing staff training to improve academic performance through both the AEFE training programme and local training courses.
- Provide a bilingual education by delivering the curriculum equally in English and French in the Primary section, and in the Secondary section by teaching certain subjects (e.g. Art and Music) only in English, others (e.g. Sport) partly in English and the remainder only in French.
- Place a strong emphasis on after-school activities, with sports and cultural activities, including music and arts.

Decisions on which activities the charity should undertake have been made in light of the guidance issued by the Charity Commission.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2021

Volunteers

The charity also relies on voluntary help, involving community members. In addition to staff who work at the school, over 40 volunteers assist occasionally with accompanying pupils and organising events, in order to enable longer opening hours and lower staff costs than would otherwise be the case. Most volunteers are parents. Owing to COVID-19 restrictions, there were fewer school trips and on-site special events organised during the 2019/2020 school year, with fewer volunteers needed than in previous years.

Achievements and performance

At 31 August 2021, there were 686 pupils registered at the school; the total number registered from September 2022 is expected to rise and be closer to the maximum of 710 authorised by the Department for Education. The school's fee income was £7,565,557 in 2020-2021 (2020: £6,881,270).

The most recent standard inspection by Ofsted (in 2018) rated the school as Outstanding in all areas. An additional inspection by Ofsted was carried out in July 2020 in relation to the then proposed opening of Petite and Moyenne sections de maternelles and increased age range of pupils at the school. Ofsted found that the school was likely to meet the relevant ISS standard if the proposed changes were implemented.

The school's most recent Primary section inspection by the AEFÉ highlighted the school's dynamism, pupils' impressive progress and the strength of the teaching projects.

The trustees place great importance on safety and security. Procedures and risk assessments are regularly reviewed. The school regularly reviews its security procedures in conjunction with the security officer at the French Embassy in London. Additional security equipment was acquired last year in 2020.

Owing to the Coronavirus pandemic, the School adjusted its operations to provide remote teaching as needed and in particular during the second term of the 2020/21 school year.

Financial review

In 2021, the school spent a total of £7,869,985 (2020: £7,412,425), principally on employment costs at £4,388,985 (2020: £4,211,424) (Note 10) and premises costs of £2,211,344 (2020: £2,084,556) (Note 6). Income was more than resources expended in 2021, resulting in a surplus of £129,023 (2020: £70,734). The total of Restricted and Unrestricted reserves at the end of 2021 stood at £1,438,504 (2020: £1,309,481).

Restricted reserves fell to £19,125 (2020: £52,673) at the end of 2021, following a net decrease of £33,548 as a result of fixed asset depreciation. Unrestricted reserves stood at £1,419,379 at 31 August 2021 (2020: £1,256,808) due to a £162,571 increase in 2021.

Reserves policy

The trustees have reviewed the charity's need for reserves in accordance with guidance from the Charity Commission. The trustees consider that unrestricted reserves of between three and six months' expenditure will ensure that, in the event of a significant drop in funding or exceptional expenses, the charity's current activities will be able to continue while considering ways to raise additional funds. The charity's reserves fell below the desired level as of 31 August 2021.

On 9 November 2020, the trustees adopted a reserves and budget policy aimed at returning the school's free reserves to a minimum of £2,000,000 by 2025/2026, equivalent to a minimum of three months of expenses.

Risk management

The trustees, assisted by the charity's management, have assessed the major risks to which the charity is exposed, and are satisfied that systems are in place to mitigate exposure to these risks.

A risk management plan is in place whereby if risks are identified, they are, when required, delegated to various committees with the relevant skills and experience to assess and manage the risks. The committees may also establish a system of controls necessary to manage these risks.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 AUGUST 2021**

The principal risks to which the charity is exposed are:

- Safeguarding, health and safety of pupils, staff and volunteers.
- The recruitment and retention of staff of the highest calibre.
- The financial stability of the charity.
- The reputation and identity of the charity, particularly faced with increased competition from other French schools in London.
- Brexit and the potential effect on French nationals' right to work in the UK, which could affect both staff and pupil numbers in future.
- The significant effect of the coronavirus (COVID-19) epidemic on the charity's operations, for which management and trustees have taken appropriate measures, to be reassessed and adjusted as the situation evolves.
- The current high rate of inflation in the United Kingdom and lack of manpower in certain fields such as cleaning or catering, impacting the CFBL organisation and costs.

The trustees have a risk management strategy, which comprises:

- A risk management plan, detailing the principal risks and uncertainties that the charity may face, which is reviewed annually.
- The establishment of policies, systems and procedures to mitigate the risks identified in the plan.
- The implementation of procedures designed to minimise or manage any potential impact on the charity, should those risks materialise.

Key controls include:

- Vetting procedures, as required by law, for the protection of pupils.
- Formal written procedures, including for non-financial risks such as fire, health and safety, safeguarding of pupils and regular awareness training for all staff.
- Established organisational structure and lines of reporting.
- Regular reviews of policies and procedures to monitor and control risks.
- Formal agendas for meetings of the Board and for committees.
- Detailed terms of reference for all committees of the Board.
- Regular strategic planning, budgeting, management accounting and detailed budgetary reviews.
- To manage financial risk, a regular review of available liquid funds to settle debts as they fall due and active management of trade debtor and creditor balances to ensure sufficient working capital by the charity.
- Clear authorisation and approval levels.
- Engagement of external professional advisors as and when necessary.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2021

Potential impact of Brexit

The exact nature of the impact of the UK's exit from the EU, following the end of the transition period on 31 December 2020, is still unclear. The trustees will continue to monitor its potential implications on the school's future operations, particularly on pupil places and the recruitment and retention of staff.

The school has taken various measures to attract new pupils, including increased and focused marketing, adapting its teaching offer to encourage pupils to transfer from the UK education system, modifying its existing class levels in response to demand and opening new nursery class levels from September 2020. The school has not experienced any difficulties in recruiting or retaining staff; the trustees believe that a labour pool sufficient for its future needs will remain despite Brexit and the school was granted a Skilled Workers Immigration Sponsor Licence in 2021.

Therefore, despite the inherent uncertainty related to Brexit, the trustees consider that the potential adverse impact on future operations is manageable and that the school will be able to adapt to changing market conditions.

COVID-19

Since 2020, the coronavirus (COVID-19) had spread worldwide and caused extensive disruptions to business as well as economic activities globally, including the UK.

We have considered the effects of the 2020 outbreak of COVID-19 on the charity's operations and have concluded that although the impact is wide ranging, it is being managed. Following the advice issued by the UK Government in regarding employees working from home, pupils and staff testing, self isolation and other social distancing measures, we enacted procedures to reflect applicable guidance. The school has in place a COVID outbreak management plan which describes how it will operate if certain infection thresholds are reached. The school has excellent IT systems and swiftly moved teaching classes online during the national lockdowns.

Trustees acknowledge and recognise the potential impact of the COVID-19 pandemic on the future operations of the charity, its beneficiaries, partners and stakeholders and on wider society. Alongside the personal risk to health of its staff, the charity may lose planned income as the result of the cancellation of events and/or the absence of key personnel and/or operate at a higher cost, although there may be some expenditure savings also.

The reduced opportunities for face-to-face interactions may well impact on plans for the medium term but currently, the overall financial position of the charity is not expected to be adversely affected or its financial solvency threatened.

Potential impact of inflation and rise in taxes

Trustees acknowledge and recognise the potential impact of inflation and rise in taxes on families' available income and ability to afford school fees.

Plans for future periods

During the school year 2021-2022, the school will continue its aim to provide an excellent French bilingual education in the Primary section and to provide further English and multilingual options in the Secondary section.

A new Headteacher joined the school in September 2021. The management team, with the assistance of staff, parent & pupil representatives, are currently updating the school's Strategic Plan (Projet d'Etablissement) for 2020-2023. The key areas of development are: a Living Together program from ages three to 16, becoming increasingly multilingual, developing a more inclusive school, redefining IT resources for teaching pupils and more recycling & other environmentally-friendly measures.

The Charity opened two new Early Years Foundation Stage classes (at Nursery levels) in September 2020 and is considering opening a new site for its Early Years from the 2023/2024 school year.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 AUGUST 2021**

Structure, governance and management

Governing document

The charity is controlled by its governing documents, the memorandum and articles of association and is constituted as a company, limited by guarantee, as defined by the Companies Act 2006. Under its articles of association, all trustees automatically become members upon appointment and cease to act as members when they cease to be trustees.

The Trustees, who are also the Directors and Members for the purpose of company law, and who served during the year were:

Mr B Belhomme	
Mr B Vedrenne Cloquet	
Mr T G Lefevre	(Resigned 23 March 2021)
Mrs G Aziz-Picardet	
Mrs D Lepine	
Mr D Petit	(Resigned 30 November 2020)
Ms V Vara Eiriz	(Resigned 30 November 2020)
Mrs J Louvrier	
Mr N Mair	
Mr L M M Barthier	(Appointed 6 January 2021)
Mr S M A Rambosson	(Appointed 14 December 2020)
Ms N M M Bouché	
Mrs I B Fabre de Morlhon	(Appointed 1 October 2020)
Mr R Short	(Appointed 23 March 2021)
Mrs C Morrissey	(Appointed 23 March 2021)

Key management personnel:

Senior management personnel of the Charity:

Mr D Bittmann, Headteacher (left 31.08.2021 and replaced by Mr D Gassian from 01.09.2021)
Mr D Gassian, Deputy Head, Primary section (until 31.08.20 and replaced by Mrs M Lacassagne from 01.09.21)
Mrs C Denais, Deputy Head, Secondary section
Mr T O'Grady, Head of Finance & Administration (left 12 February 2021 and replaced by Mrs Ladecky from 01.09.21)

Trustee training and recruitment

The trustees recognise that the governing body requires breadth and depth of experience to carry out its duties effectively and efficiently. The charity updated its articles of association in September 2020. Under the revised articles, the board comprises an equal number of elected parents ("Parent trustees") and non-parent individuals ("Non-Parent trustees"). When recruiting new trustees, a passion for the work of the school and an understanding of the education sector is important.

When a Parent trustee retires, the school, in conjunction with its parents' association, contacts the parental community to ask for suitable candidates to present themselves for election by the other parents. When a Non-Parent trustee retires, the remaining Non-Parent trustees co-opt a new Non-Parent trustee based on his/her skills. The clerk to the governors is responsible for the induction of new governors, who are briefed individually. The clerk also provides the board with guidelines on effective trusteeship and information on training and best practice. Trustees are encouraged to attend school events.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

Organisational structure

The names of the current directors and those who held office during the financial year are set out above.

The directors, who are the trustees for the purposes of the Charities Act 2011, conduct the operations of the charity. Full-time paid employees undertake day-to-day management of the school. The board of directors meets at least twice per school term to discuss the affairs of the charity as a whole.

There are a number of committees, which meet regularly and report to the board. The principal committees are the finance committee, the health and safety committee, safeguarding committee and the human resources committee, all of which meet at least once per term.

The day-to-day running of the school is delegated to the headteacher and the senior management team including the two deputy heads and the head of finance and administration.

Pay policy for senior staff

The senior management team comprises the key management personnel of the charity in charge of directing, controlling, running and operating the charity on a day-to-day basis.

The salaries of all the members of senior staff are reviewed annually by the charity's human resources committee and increased in accordance with its pay policy.

Related parties and co-operation with other organisations

None of our trustees receives remuneration or other benefit from their work with the charity. Any connection between a trustee or senior manager of the charity with a head teacher, teachers, etc. must be disclosed to the full board of trustees in the same way as any other contractual relationship with a related party. In the current year, no such connection was reported.

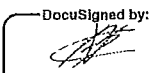
The charity has a close relationship with Lycée International de Londres, which shares the charity's passion for education and where most of the charity's students continue their education when they finish their schooling at the Collège Français Bilingue de Londres. This collaboration aims to maximise the benefits to young people in their respective local communities.

KT Educational Charitable Trust (KTECT), previously known as French Education Property Trust (FEPT), is the school's landlord under a lease for the premises at 87 Holmes Road, London NW5 3AX between KTECT and the charity.

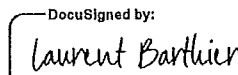
Auditor

A resolution proposing that KLSA LLP will be reappointed as auditors of the company will be put to the charity's members at the next AGM.

The Trustees report was approved by the Board of Trustees.

DocuSigned by:

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Mr B Vedrenne Cloquet
Trustee

Date: 11/5/2022

DocuSigned by:

5F72C027F15F463.....
Mr L M M Barthier
Trustee

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

STATEMENT OF TRUSTEES RESPONSIBILITIES

FOR THE YEAR ENDED 31 AUGUST 2021

The Trustees, who are also the directors of College Francais Bilingue de Londres Ltd for the purpose of company law, are responsible for preparing the Trustees Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Charity Trustees' to prepare accounts for each financial year, which give a true and fair view of the state of affairs of the Charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these accounts, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEES OF COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

Opinion

We have audited the financial statements of College Francais Bilingue de Londres Ltd (the 'charity') for the year ended 31 August 2021, which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2021 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 require us to report to you if, in our opinion:

-
- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

Responsibilities of Trustees

As explained more fully in the statement of Trustees responsibilities, the Trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations

To identify risks of material misstatement due to any irregularities, including fraud and non-compliance with laws and regulations, we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of the sector; and
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Charities Commission Act 2011, Companies Act 2006, data protection, employment, health and safety legislation and OFSTED reports.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in note 2 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

To address the risk of non-compliance with laws and regulations, we communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit. The potential effect of these laws and regulations on the financial statements varies considerably.

Firstly, the company is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related companies legislation) and taxation legislation (including payroll taxes) and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statements items.

Secondly, the Company is subject to many other laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the financial statements, for instance through the imposition of fines or litigation or the loss of the Company's license to operate. We identified the following areas as those most likely to have such an effect: OFSTED Inspections and healthcare and safety legislation regulations. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any. Therefore, if a breach of operational regulations is not disclosed to us or evident from relevant correspondence, an audit will not detect that breach.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards; for instance, any non-compliance with laws and regulations and fraud which is far removed from transactions reflected in the financial statements would diminish the likelihood of detection. Furthermore, the risk of not detecting a material misstatement due to fraud is greater than the risk of not detecting one resulting from error.

Fraud may involve deliberate concealment by, for example, forgery or intentional omissions, misrepresentation, or through an act of collusion that would mitigate internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

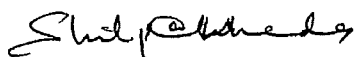
A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

This report is made solely to the charity's trustees, as a body, in accordance with section 144 of the Charities Act 2011 and the regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Shilpa Chheda (Senior Statutory Auditor)
for and on behalf of KLSA LLP

11/07/2022
.....

Chartered Accountants
Statutory Auditor

Kalamu House
11 Coldbath Square
London
EC1R 5HL

KLSA LLP is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 AUGUST 2021

	Notes	Unrestricted funds 2021 £	Restricted funds 2021 £	Total 2021 £	Total 2020 £
<u>Income and endowments from:</u>					
Incoming resources from charitable activities					
French School	3	7,970,526	-	7,970,526	7,426,406
Investment and rental income	4	2,204	-	2,204	14,526
Other income	5	26,278	-	26,278	42,227
Total income		7,999,008	-	7,999,008	7,483,159
<u>Expenditure on:</u>					
Charitable activities	6	7,836,437	33,548	7,869,985	7,412,425
Net Income/(expenditure) for the year/ Net movement in funds		162,571	(33,548)	129,023	70,734
Fund balances at 1 September 2020		1,256,808	52,673	1,309,481	1,238,747
Fund balances at 31 August 2021		1,419,379	19,125	1,438,504	1,309,481

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

BALANCE SHEET

AS AT 31 AUGUST 2021

	Notes	2021 £	£	2020 £	£
Fixed assets					
Tangible assets	12		368,484		348,421
Current assets					
Debtors	13	133,825		159,638	
Cash at bank and in hand		3,246,641		3,194,650	
		3,380,466		3,354,288	
Creditors: amounts falling due within one year	14	(1,577,309)		(1,671,992)	
Net current assets			1,803,157		1,682,296
Total assets less current liabilities			2,171,641		2,030,717
Provisions for liabilities	16		(733,137)		(721,236)
Net assets			1,438,504		1,309,481
Income funds					
Restricted funds	17	19,125		52,673	
Unrestricted funds		1,419,379		1,256,808	
		1,438,504		1,309,481	

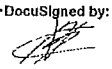
The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 August 2021, although an audit has been carried out under section 144 of the Charities Act 2011. No member of the company has deposited a notice, pursuant to section 476, requiring an audit of these financial statements under the requirements of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

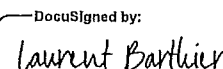
These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 11/1/2022

DocuSigned by:


 89113C108E08405
 Mr B Vedrenne Cloquet
 Trustee

DocuSigned by:


 5F72C027E15F463
 Mr L M M Barthier
 Trustee

Company Registration No. 2804123

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD**STATEMENT OF CASH FLOWS****FOR THE YEAR ENDED 31 AUGUST 2021**

	Notes	2021 £	£	2020 £	£
Cash flows from operating activities					
Cash generated from operations	22		194,079		527,816
Investing activities					
Purchase of tangible fixed assets		(144,292)		(119,290)	
Investment income received		2,204		14,526	
Net cash used in investing activities			(142,088)		(104,764)
Net cash used in financing activities			-		-
Net increase in cash and cash equivalents			51,991		423,052
Cash and cash equivalents at beginning of year			3,194,650		2,771,598
Cash and cash equivalents at end of year			3,246,641		3,194,650

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2021

1 Accounting policies

Charity information

College Francais Bilingue de Londres Ltd is a private company limited by guarantee incorporated in England and Wales. The registered office is 87 Holmes Road, London, NW5 3AX.

In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

1.1 Accounting convention

The financial statements have been prepared in accordance with the Charity's deeds, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the Charity. Monetary amounts in these financial statements are rounded to the nearest £.

The accounts have been prepared on the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

In assessing the Charity's ability to continue as a going concern, the Board of Governors have considered the financial position and performance of the Charity.

The charity is self-financed through its operation is therefore independent of any external financial support.

In accordance with their responsibilities, the trustees have considered the appropriateness of the going concern basis taking into account of COVID-19 issues for the preparation of the financial statements. For this basis they have reviewed the financial and cash flow projections for the next 12 months from the date of the approval of the financial statements.

On the basis of this, the trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements. These financial statements are prepared on the going concern basis.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2021

1 Accounting policies

(Continued)

1.4 Income

Income is recognised when the Charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received. Income from school fees is recognised in the period to which it relates.

Income comprises donations, school fees and related charges, extra-curricular activities and catering income.

Donations are recognised when the Charity has confirmation of both the amount and settlement date.

Donated equipment and facilities provided to the Charity are recognised in the period when it is probable that the economic benefits will flow to the Charity, provided they can be measured reliably. This is normally when the equipment is provided/the facilities are used by the Charity. An equivalent amount is included in fixed assets or as an expenditure.

Donated equipment and facilities are recognised on the basis of the value of the gift to the Charity which is the amount the Charity would have been willing to pay to obtain facilities or services of equivalent economic benefit on the open market.

School fees and other charges are credited to the statement of financial activities on an accruals basis.

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

Deferred income

School fees and registration fees are billed in advance of the oncoming school term and are recognised in the accounting period to which they relate.

1.5 Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to make a payment to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis and is stated inclusive of irrecoverable VAT.

Charitable expenditure comprises expenditure incurred in carrying out the school's main activity of the provision of education and comprises:

- Teaching costs - the cost of teaching and support staff salaries, included pension and national insurance costs, books and other tuition expenses, and the cost of games and activities.
- Welfare costs - all domestic costs associated with the school, including employment costs, consumables and catering costs
- Premises costs - all domestic costs associated with the premises, grounds and estates.
- School management and administration - the costs of general administration and management of the school.
- Governance costs include costs which are directly attributable to legal procedures necessary for compliance on statutory requirements.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2021

1 Accounting policies

(Continued)

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Improvements to property	3.33% on cost
Plant and machinery	20% on cost
Fixtures, fittings & equipment	10% on cost

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Borrowing costs related to fixed assets

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in net income/(expenditure) in the period in which they are incurred.

1.8 Impairment of fixed assets

At each reporting end date, the Charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in income/(expenditure) for the year, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately, unless the relevant asset is carried in at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks and other short-term liquid investments with original maturities of three months or less.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2021

1 Accounting policies

(Continued)

1.10 Financial Instruments

The Charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Charity's balance sheet when the Charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

1.11 Provisions

Provisions are recognised when the Charity has a legal or constructive present obligation as a result of a past event, it is probable that the charity will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value, the unwinding of the discount is recognised as a finance cost in net income/(expenditure) in the period in which it arises.

1.12 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the Charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2021

1 Accounting policies

(Continued)

1.13 Retirement benefits

The pension scheme provider for the Charity's teaching staff is the Teachers' Pension Scheme and for its non-teaching staff is Aviva Life & Pensions UK Ltd. Both schemes operate as defined contribution schemes and the Charity makes contributions for those members of staff who elect to join those schemes.

Contributions are charged to the statement of financial activities when they are payable to the schemes. The Charity has no liability beyond making its contributions to each scheme and paying across the deductions for the employee contributions.

1.14 Funds accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees. In the previous financial year, the Charity used the grants, donations and gifts it received to acquire fixed assets and the related funds were classified as restricted. The annual depreciation expense for such fixed assets reduces the balance of those restricted funds.

2 Critical accounting estimates and judgements

In the application of the Charities accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Critical judgements

Provision for dilapidations

Management has recognised provisions for dilapidations and major repairs in its financial statements which requires management to make judgements. The judgements, estimates and associated assumptions necessary to calculate these provisions are based on historical experience and other reasonable factors.

Useful lives of improvement in property and plant and machinery

Management reviews the useful lives and residual lives of the items of improvement in property and plant and machinery on a regular basis. During the financial period, management determined no significant change in the useful lives and residual values.

Impairment of receivables

Management reviews their portfolio of receivables on a regular basis. In determining whether receivables are impaired and provision for bad debts is recognised, management makes judgements as to whether there is any evidence indicating that there is a measurable decrease in the estimated future cash flows expected.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2021

3 Incoming resources from charitable activities French School

	School fees	Registration fees	Other income	Total	Total
	2021	2021	2021	2021	2020
	£	£	£	£	£
Income within charitable activities	7,565,557	291,533	113,436	7,970,526	7,426,406

Other income relating to income within charitable activities amounting to £113,436 (2020 £256,815) comprises mainly of payments from pupils' families to cover after-school club activities, school trips and classroom supplies.

4 Investment and rental income

	Unrestricted funds	Unrestricted funds
	2021	2020
	£	£
Rental income	-	10,632
Interest receivable	2,204	3,894
	2,204	14,526

Rental income is received from hire of part of the school's premises to two foreign language schools and a few other organisations who provide educational classes for the local community on certain evenings and weekends during the academic year.

5 Other income

	Unrestricted funds	Unrestricted funds
	2021	2020
	£	£
Miscellaneous income	26,278	42,227

CJRS claim of £9,647 (2020: £17,665) was received in the year .

Miscellaneous income in the prior year includes an insurance claim of £23,252.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2021

6 Charitable activities

	French School 2021 £	Governance costs 2021 £	Total 2021 £	Total 2020 £
Staff costs	3,682,325	-	3,682,325	3,521,415
Catering costs	379,090	-	379,090	274,075
Premises costs	2,211,344	-	2,211,344	2,084,556
	<u>6,272,759</u>	<u>-</u>	<u>6,272,759</u>	<u>5,880,046</u>
Share of support costs (see note 8)	1,353,818	-	1,353,818	1,389,758
Share of governance costs (see note 8)	-	243,408	243,408	142,621
	<u>7,626,577</u>	<u>243,408</u>	<u>7,869,985</u>	<u>7,412,425</u>
Analysis by fund				
Unrestricted funds	7,593,029	243,408	7,836,437	7,374,030
Restricted funds	33,548	-	33,548	38,395
	<u>7,626,577</u>	<u>243,408</u>	<u>7,869,985</u>	<u>7,412,425</u>
For the year ended 31 August 2020				
Unrestricted funds	7,231,409	142,621		7,374,030
Restricted funds	38,395	-		38,395
	<u>7,269,804</u>	<u>142,621</u>		<u>7,412,425</u>

7 Description of charitable activities

French School

Staff costs include salaries and social security costs for Teachers and Technical staff, which includes the ICT and Premises Managers.

Premises costs comprise primarily rent (see note 19).

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2021

8 Support costs

	Support costs	Governance costs	2021	Support costs	Governance costs	2020
	£	£	£	£	£	£
Depreciation	103,509	-	103,509	106,382	-	106,382
Management & administration	543,649	-	543,649	593,366	-	593,366
Administration staff costs	706,660	-	706,660	690,010	-	690,010
Audit fees	-	14,500	14,500	-	13,000	13,000
Legal and professional	-	228,908	228,908	-	129,621	129,621
	<u>1,353,818</u>	<u>243,408</u>	<u>1,597,226</u>	<u>1,389,758</u>	<u>142,621</u>	<u>1,532,379</u>
Analysed between Charitable activities	<u>1,353,818</u>	<u>243,408</u>	<u>1,597,226</u>	<u>1,389,758</u>	<u>142,621</u>	<u>1,532,379</u>

Governance costs of £243,408 (2020: £142,621) consists of payments to the auditors for audit fees and to service providers for legal and professional advice.

9 Trustees

None of the Trustees (or any persons connected with them) received any remuneration from the Charity during the year. In the year no trustees were reimbursed for expenses from the Charity during the year, for hotel and travel costs when attending meetings at the School (2020 £1,201).

10 Employees

The average monthly number of employees during the year was:

	2021 Number	2020 Number
Teaching	53	55
Non-teaching	42	31
Total	<u>95</u>	<u>86</u>

Employment costs

	2021 £	2020 £
Wages and salaries	3,781,788	3,621,104
Social security costs	339,901	299,499
Other pension costs	267,296	290,822
	<u>4,388,985</u>	<u>4,211,425</u>

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2021

10 Employees

(Continued)

The key management personnel of the Charity comprise the Trustees, Headteacher, two Deputy Heads and the Head of Finance & Administration. The total remuneration of key management personnel during the period was £397,997 (2020: £416,292).

The number of employees whose annual remuneration was more than £60,000 is as follows:

	2021 Number	2020 Number
£60,000 - £69,999	3	3
£70,000 - £79,999	1	2
£80,000 - £89,999	1	-
£90,000 - £99,999	1	1
£160,000 - £169,999	1	1

11 Taxation

The Charity is exempt from corporation tax on its charitable activities.

12 Tangible fixed assets

	Improvements to property	Plant and machinery	Fixtures, fittings & equipment	Total
	£	£	£	£
Cost				
At 1 September 2020	389,962	743,990	671,101	1,805,053
Additions	62,924	57,257	24,111	144,292
Reversals	(20,718)	-	-	(20,718)
At 31 August 2021	432,168	801,247	695,212	1,928,627
Depreciation and impairment				
At 1 September 2020	305,562	637,350	513,722	1,456,634
Depreciation charged in the year	4,818	51,243	47,624	103,685
Reversals	(176)	-	-	(176)
At 31 August 2021	310,204	688,593	561,346	1,560,143
Carrying amount				
At 31 August 2021	121,964	112,654	133,866	368,484
At 31 August 2020	84,400	106,641	157,380	348,421

In the opinion of the trustees, there is no impairment in the value of tangible fixed assets.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2021

13 Debtors

	2021	2020
	£	£
Amounts falling due within one year:		
Trade debtors	4,400	44,559
Other debtors	58,700	15,299
Prepayments and accrued income	70,725	99,780
	<u>133,825</u>	<u>159,638</u>

Prepayments comprise mainly of use of an external gym, the school's premises and insurance expenses.

14 Creditors: amounts falling due within one year

	Notes	2021	2020
		£	£
Taxation and social security		89,912	87,278
Advance fee receipts	15	1,070,600	1,061,164
Trade creditors		253,328	260,602
Other creditors		86,751	134,348
Accruals		76,718	128,600
		<u>1,577,309</u>	<u>1,671,992</u>

15 Deferred income

Deferred income is included in the financial statements as follows:

	2021	2020
	£	£
Advance receipts of school fees and registration fees	<u>1,070,600</u>	<u>1,061,164</u>

16 Provisions for liabilities

	2021	2020
	£	£
Provision for dilapidation costs and major repairs	<u>733,137</u>	<u>721,236</u>

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2021

Movements on provisions:

	Provision for dilapidation costs and major repairs £
At 1 September 2020	721,237
Movement in provision	11,900
At 31 August 2021	<u>733,137</u>

The provision is intended to meet the Charity's obligations regarding repairs, redecoration and dilapidation costs having regard to the current condition of the premises and due consideration for compliance with the dilapidations liabilities within the relevant lease covenants. A report of the estimated cost was obtained on 24 May 2017 from Gerald Eve LLP Chartered Surveyors. FRS102 requires that basic debt instruments, including provisions for liabilities be measured at amortised cost using the effective interest rate.

FRS 102 has specific requirements for transactions that, in effect constitute a financing transaction. Such transactions must be measured at the present value of future cash flows at a market rate of interest that would apply to a similar debt instrument.

Accordingly, the provision for dilapidations estimated by the Surveyor have been discounted using the market interest rate.

The Charity's premises lease with its landlord KTECT was renewed on 1st September 2018 for a period of 30 years. The increase in the provision for the dilapidations at 31 August 2021 reflects the net present value based on discounting over a shorter remaining lease period than at 31st August 2020.

17 Restricted funds

The income funds of the Charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Balance at 1 September 2020 £	Movement in funds		Balance at 31 August 2021 £
		Incoming resources £	Resources expended £	
Equipment fund	42,673	-	(33,548)	9,125
Welfare fund	10,000	-	-	10,000
	<u>52,673</u>	<u>-</u>	<u>(33,548)</u>	<u>19,125</u>

A Welfare Fund (the French Scholarship Foundation, a charity which is independent of the school) offers financial assistance to pay school fees to pupils' families who encounter exceptional financial difficulties during their time of study.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2021

18 Analysis of net assets between funds

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total 2021 £	Unrestricted funds 2020 £	Restricted funds 2020 £	Total 2020 £
Fund balances at 31 August 2021 are represented by:						
Tangible assets	349,359	19,125	368,484	295,748	52,673	348,421
Current assets/ (liabilities)	1,803,157	-	1,803,157	1,682,296	-	1,682,296
Provisions	(733,137)	-	(733,137)	(721,236)	-	(721,236)
	<u>1,419,379</u>	<u>19,125</u>	<u>1,438,504</u>	<u>1,256,808</u>	<u>52,673</u>	<u>1,309,481</u>

19 Operating lease commitments

At the reporting end date, the Charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2021 £	2020 £
Within one year	1,800,000	1,750,000
Between two and five years	7,200,000	7,200,000
In over five years	37,800,000	39,600,000
	<u>46,800,000</u>	<u>48,550,000</u>

20 Related party transactions

There are no related party transactions in the reporting period that require disclosure.

21 On-going legal matters

As at the year-end, the charity was in discussions with legal advisors to seek compensation from its payroll providers for failure of submission of its CJRS claims for the periods May 2021 to July 2021. The financial impact of failing to claim the CJRS within the allowable timeframe is £29k. The matter is still under discussion and no legal proceedings have commenced.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 AUGUST 2021**

22 Cash generated from operations	2021	2020
	£	£
Surplus for the year	129,023	70,734
Adjustments for:		
Investment income recognised in statement of financial activities	(2,204)	(14,526)
Depreciation and impairment of tangible fixed assets	103,509	106,382
Movements in working capital:		
Decrease in debtors	25,814	54,250
(Decrease)/increase in creditors	(83,400)	134,322
(Decrease) in provisions	11,901	11,707
Increase in deferred income	9,436	164,947
Cash generated from operations	194,079	527,816
23 Analysis of changes in net funds		
The charity had no debt during the period.		

Accounts

Charity Registration No. 1027932

Company Registration No. 2804123 (England and Wales)

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2020

KLSA
Chartered Accountants

PKF
Member firm of PKF International Ltd

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Mr B Belhomme	
	Mr B Vedrenne Cloquet	
	Mrs G Aziz-Picardet	
	Mrs D Lepine	
	Mrs J Louvrier	
	Mr N Mair	
	Mr L M M Barthier	(Appointed 6 January 2021)
	Mr S M A Rambosson	(Appointed 14 December 2020)
	Ms N M M Bouché	(Appointed 15 May 2020)
	Mrs I B Fabre de Morlhon	(Appointed 1 October 2020)
Charity number	1027932	
Company number	2804123	
Registered office	87 Holmes Road	
	London	
	NW5 3AX	
Auditor	KLSA LLP	
	Kalamu House	
	11 Coldbath Square	
	London	
	EC1R 5HL	
Bankers	Barclays Bank PLC	
	1 Church Hill Place	
	London	
	E14 5HP	
	HSBC UK	
	Kings Mall	
	21 King Street	
	London	
	W6 0QF	

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

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COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 AUGUST 2020

The Trustees present their report and accounts for the year ended 31 August 2020. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued in 2015.

In 2019, the charity amended its accounting reference date from 31 December to 31 August to align its financial year with the school year. Therefore, these financial statements have been prepared for the 12-month period ended 31 August 2020. All comparative figures for 2019 cover an eight-month period.

Objectives and activities

The charity's focus is on the education of pupils of both French and other nationalities, following a French or broader academic curriculum.

The trustees have carefully considered the Charity Commission's general guidance on public benefit, in particular its supplementary guidance on advancing education and fee charging.

The charity aims to provide a bilingual and bicultural education to pupils aged three to 16, to encourage academic excellence that exceeds the minimum requirements set by the French Ministry of Education. The school is committed to safeguarding and promoting the welfare of its pupils and expects all staff and volunteers to share this commitment.

The school is non-selective academically, welcoming pupils of all abilities, as well as pupils from all social and economic backgrounds.

The charity is a non-associated independent school, which teaches pupils to respect British values and to embrace the richness and cultural diversity that the school offers.

The school follows the regulations set by the Agence pour l'Enseignement Français à l'Etranger (AEFE), with the status of an "école homologuée". This accreditation enables pupils to receive means-tested bursaries for all or part of the cost of school fees. Between January and September 2020, 29 pupils (4.4%) were recipients of bursaries. Bursaries represent a total of £260,448 of fees received by the Collège Français Bilingue de Londres Ltd in 2020 (2019: £148,815).

As an equal opportunity organisation, the charity is also committed to ensuring that appropriate policies, procedures and practices are in place to create a working environment free from discrimination, in which individuals from diverse backgrounds can realise their potential.

The charity actively opposes all forms of unlawful and unfair discrimination and strives to ensure fair treatment for all, including existing and prospective staff, pupils, parents and those accessing school resources and facilities, regardless of race, disability, sex, religion and belief, marriage and civil partnership, pregnancy and maternity, sexual orientation, gender reassignment and age.

The strategies in place to achieve the charity's aims and objectives are to:

- Organise ongoing staff training to improve academic performance through both the AEFE training programme and local training courses.
- Provide a bilingual education by delivering the curriculum equally in English and French in the Primary section, and in the Secondary section by teaching certain subjects (e.g. Art and Music) only in English, others (e.g. Sport) partly in English and the remainder only in French.
- Place a strong emphasis on after-school activities, with sports and cultural activities, including music and arts.

Decisions on which activities the charity should undertake have been made in light of the guidance issued by the Charity Commission.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 AUGUST 2020**

Volunteers

The charity also relies on voluntary help, involving community members. In addition to staff who work at the school, over 40 volunteers assist occasionally with accompanying pupils and organising events, in order to enable longer opening hours and lower staff costs than would otherwise be the case. Most volunteers are parents. Owing to COVID-19 restrictions, there were fewer school trips and on-site special events organised during the 2019/2020 school year, with fewer volunteers needed than in previous years.

Achievements and performance

At 31 August 2020, there were 698 pupils registered at the school; the total number registered from September 2021 is expected to rise and be closer to the maximum of 710 authorised by the Department for Education. The school's fee income was £6,881,270 in 2019-2020 (2019: £4,648,246).

The most recent standard inspection by Ofsted (in 2018) rated the school as Outstanding in all areas. An additional inspection by Ofsted was carried out in July 2020 in relation to the then proposed opening of Petite and Moyenne sections de maternelles and increased age range of pupils at the school. Ofsted found that the school was likely to meet the relevant ISS standard if the proposed changes were implemented.

The school's most recent Primary section inspection by the AEFÉ highlighted the school's dynamism, pupils' impressive progress and the strength of the teaching projects.

The trustees place great importance on safety and security. Following a Health & Safety audit by RoSPA (Royal Society for the Prevention of Accidents), the school was awarded the society's highest rating. The RoSPA report concluded that: "the school's performance was very good, which has resulted in the high score achieved in this audit".

The school regularly reviews its security procedures in conjunction with the security officer at the French Embassy in London. Additional security equipment was acquired in 2020, while procedures and risk assessments have been regularly reviewed during the COVID-19 pandemic.

Owing to the Coronavirus pandemic, the School adjusted its operations to provide remote teaching from March 2020.

Financial review

In 2020, the school spent a total of £7,412,425 (2019: £5,293,049), principally on employment costs at £4,211,424 (2019: £2,912,178) (Note 10) and premises costs of £2,084,556 (2019: £1,589,900) (Note 6). Income was more than resources expended in 2020, resulting in a surplus of £70,734 (2019: Deficit of £405,367). The total of Restricted and Unrestricted reserves at the end of 2020 stood at £1,309,481 (2019: £1,238,748).

Restricted reserves fell to £52,673 (2019: £91,068) at the end of 2020, following a net decrease of £38,395 as a result of fixed asset depreciation. Unrestricted reserves stood at £1,256,808 at 31 August 2020 (2019: £1,147,679) due to a £109,129 increase in 2020.

Reserves policy

The trustees have reviewed the charity's need for reserves in accordance with guidance from the Charity Commission. The trustees consider that unrestricted reserves of between three and six months' expenditure will ensure that, in the event of a significant drop in funding or exceptional expenses, the charity's current activities will be able to continue while considering ways to raise additional funds. The charity's reserves fell below the desired level as of 31 August 2020.

On 9 November 2020, the trustees adopted a reserves and budget policy aimed at returning the school's free reserves to a minimum of £2,000,000 by 2025/2026, equivalent to a minimum of three months of expenses.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

Risk management

The trustees, assisted by the charity's management, have assessed the major risks to which the charity is exposed, and are satisfied that systems are in place to mitigate exposure to these risks.

A risk management plan is in place whereby if risks are identified, they are, when required, delegated to various committees with the relevant skills and experience to assess and manage the risks. The committees may also establish a system of controls necessary to manage these risks.

The principal risks to which the charity is exposed are:

- Safeguarding, health and safety of pupils, staff and volunteers.
- The recruitment and retention of staff of the highest calibre.
- The financial stability of the charity.
- The reputation and identity of the charity, particularly faced with increased competition from other French schools in London.
- Brexit and the potential effect on French nationals' right to work in the UK, which could affect both staff and pupil numbers in future.
- The significant effect of the coronavirus (COVID-19) epidemic on the charity's operations, for which management and trustees have taken appropriate measures, to be reassessed and adjusted as the situation evolves.

The trustees have a risk management strategy, which comprises:

- A risk management plan, detailing the principal risks and uncertainties that the charity may face, which is reviewed annually.
- The establishment of policies, systems and procedures to mitigate the risks identified in the plan.
- The implementation of procedures designed to minimise or manage any potential impact on the charity, should those risks materialise.

Key controls include:

- Vetting procedures, as required by law, for the protection of pupils.
- Formal written procedures, including for non-financial risks such as fire, health and safety, safeguarding of pupils and regular awareness training for all staff.
- Established organisational structure and lines of reporting.
- Regular reviews of policies and procedures to monitor and control risks.
- Formal agendas for meetings of the Board and for committees.
- Detailed terms of reference for all committees of the Board.
- Regular strategic planning, budgeting, management accounting and detailed budgetary reviews.
- To manage financial risk, a regular review of available liquid funds to settle debts as they fall due and active management of trade debtor and creditor balances to ensure sufficient working capital by the charity.
- Clear authorisation and approval levels.
- Engagement of external professional advisors as and when necessary.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

Plans for the future

During the school year 2020-2021, the school will continue its aim to provide an excellent French bilingual education in the Primary section and to provide further English and multilingual options in the Secondary section.

A new Headteacher joined the school in September 2019. The management team, with the assistance of staff, parent & pupil representatives, are currently updating the school's Strategic Plan (Projet d'Etablissement) for 2020-2023. The key areas of development are: a Living Together program from ages three to 16, becoming increasingly multilingual, developing a more inclusive school, redefining IT resources for teaching pupils and more recycling & other environmentally-friendly measures.

The Charity opened two new Early Years Foundation Stage classes (at Nursery levels) in September 2020 and is considering opening a new site for its Early Years from the 2022/2023 school year.

Structure, governance and management

Governing document

The charity is controlled by its governing documents, the memorandum and articles of association and is constituted as a company, limited by guarantee, as defined by the Companies Act 2006. Under its articles of association, all trustees automatically become members upon appointment and cease to act as members when they cease to be trustees.

The Trustees, who are also the Directors and Members for the purpose of company law, and who served during the year were:

Mr R Bourrette	(Resigned 15 April 2020)
Mr B Belhomme	
Mr B Vedrenne Cloquet	
Mr T G Lefevre	(Resigned 23 March 2021)
Mrs G Aziz-Picardet	
Mrs D Lepine	
Mr A Deroide	(Resigned 23 March 2020)
Mr D Petit	(Resigned 30 November 2020)
Ms V Vara Eiriz	(Resigned 30 November 2020)
Mrs I B Fabre de Morlon	(Resigned 31 August 2020)
Mrs J Louvrier	
Mr N Mair	
Mr L M M Barthier	(Appointed 6 January 2021)
Mr S M A Rambosson	(Appointed 14 December 2020)
Ms N M M Bouché	(Appointed 15 May 2020)
Mrs I B Fabre de Morlhon	(Appointed 1 October 2020)
Mr R Short	(Appointed 23 March 2021)
Mrs C Morrissey	(Appointed 23 March 2021)

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 AUGUST 2020**

Key management personnel:

Senior management personnel of the Charity:

Mr D Bittmann, Headteacher

Mr D Gassian, Deputy Head, Primary section

Mr R Barbosa, Deputy Head, Secondary section (left 30 April 2020)

Mrs C Denais, Deputy Head, Secondary section (appointed 20 April 2020)

Mr T O'Grady, Head of Finance & Administration (left 12 February 2021)

Trustee training and recruitment

The trustees recognise that the governing body requires breadth and depth of experience to carry out its duties effectively and efficiently. The charity updated its articles of association in September 2020. Under the revised articles, the board comprises an equal number of elected parents ("Parent trustees") and non-parent individuals ("Non-Parent trustees"). When recruiting new trustees, a passion for the work of the school and an understanding of the education sector is important.

When a Parent trustee retires, the school, in conjunction with its parents' association, contacts the parental community to ask for suitable candidates to present themselves for election by the other parents. When a Non-Parent trustee retires, the remaining Non-Parent trustees co-opt a new Non-Parent trustee based on his/her skills. The clerk to the governors is responsible for the induction of new governors, who are briefed individually. The clerk also provides the board with guidelines on effective trusteeship and information on training and best practice. Trustees are encouraged to attend school events.

Organisational structure

The names of the current directors and those who held office during the financial year are set out above.

The directors, who are the trustees for the purposes of the Charities Act 2011, conduct the operations of the charity. Full-time paid employees undertake day-to-day management of the school. The board of directors meets at least twice per school term to discuss the affairs of the charity as a whole.

There are a number of committees, which meet regularly and report to the board. The principal committees are the finance committee, the health and safety committee, safeguarding committee and the human resources committee, all of which meet at least once per term.

The day-to-day running of the school is delegated to the headteacher and the senior management team including the two deputy heads and the head of finance and administration.

Pay policy for senior staff

The senior management team comprises the key management personnel of the charity in charge of directing, controlling, running and operating the charity on a day-to-day basis.

The salaries of all the members of senior staff are reviewed annually by the charity's human resources committee and increased in accordance with its pay policy.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 AUGUST 2020**

Related parties and co-operation with other organisations

None of our trustees receives remuneration or other benefit from their work with the charity. Any connection between a trustee or senior manager of the charity with a head teacher, teachers, etc. must be disclosed to the full board of trustees in the same way as any other contractual relationship with a related party. In the current year, no such connection was reported.

The charity has a close relationship with Lycée International de Londres, which shares the charity's passion for education and where most of the charity's students continue their education when they finish their schooling at the Collège Français Bilingue de Londres. This collaboration aims to maximise the benefits to young people in their respective local communities.

KT Educational Charitable Trust (KTECT), previously known as French Education Property Trust (FEPT), is the school's landlord under a lease for the premises at 87 Holmes Road, London NW5 3AX between KTECT and the charity.

Auditor

A resolution proposing that KLSA LLP will be reappointed as auditors of the company will be put to the charity's members at the next AGM.

Potential impact of Brexit

The exact nature of the impact of the UK's exit from the EU, following the end of the transition period on 31 December 2020, is unclear. The trustees will continue to monitor its potential implications on the school's future operations, particularly on pupil places and the recruitment and retention of staff.

The school has taken various measures to attract new pupils, including increased and focused marketing, adapting its teaching offer to encourage pupils to transfer from the UK education system, modifying its existing class levels in response to demand and opening new class levels from September 2020. The school has not experienced any difficulties in recruiting or retaining staff and the trustees believe that a labour pool sufficient for its future needs will remain despite Brexit. However, the school will also apply for a Skilled Workers Immigration Sponsor Licence in 2021.

Therefore, despite the inherent uncertainty related to Brexit, the trustees consider that the potential adverse impact on future operations is manageable and that the school will be able to adapt to changing market conditions once the precise nature of the UK's future relationship with the EU is known.

COVID-19

During the year ended 31 August 2020, the coronavirus (COVID-19) had spread worldwide and caused extensive disruptions to business as well as economic activities globally, including the UK.

We have considered the effects of the 2020 outbreak of COVID-19 on the charity's operations and have concluded that although the impact is wide ranging, it is being managed. Following the advice issued by the UK Government in March 2020 regarding employees working from home and other social distancing measures, we enacted procedures to put this in place. There is a detailed plan that ensures the school continues to operate effectively while employees and students are not physically present. The school has excellent IT systems and swiftly moved teaching classes online during the national lockdown.

Trustees acknowledge and recognise the potential impact of the COVID-19 pandemic on the future operations of the charity, its beneficiaries, partners and stakeholders and on wider society. Alongside the personal risk to health of its staff, the charity may lose planned income as the result of the cancellation of events and/or the absence of key personnel, although there may be some expenditure savings also.

The reduced opportunities for face-to-face interactions may well impact on plans for the medium term but currently, the overall financial position of the charity is not expected to be adversely affected or its financial solvency threatened.

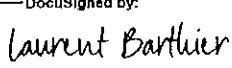
COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

The Trustees report was approved by the Board of Trustees.

DocuSigned by:

.....5911AC108ED8495.....
Mr B Vedrenne Cloquet
Trustee
Dated: 04 May 2021

DocuSigned by:

.....5F72C027F15F483.....
Mr L M M Barthier
Trustee
Dated: 04 May 2021

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

STATEMENT OF TRUSTEES RESPONSIBILITIES

FOR THE YEAR ENDED 31 AUGUST 2020

The Trustees, who are also the directors of College Francais Bilingue de Londres Ltd for the purpose of company law, are responsible for preparing the Trustees Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Charity Trustees' to prepare accounts for each financial year, which give a true and fair view of the state of affairs of the Charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these accounts, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEES OF COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

Opinion

We have audited the financial statements of College Francais Bilingue de Londres Ltd (the 'charity') for the year ended 31 August 2020, which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2020 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 require us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

Responsibilities of Trustees

As explained more fully in the statement of Trustees responsibilities, the Trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

This report is made solely to the charity's trustees, as a body, in accordance with section 144 of the Charities Act 2011 and the regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Shilpa Chheda (Senior Statutory Auditor)
for and on behalf of KLSA LLP

Chartered Accountants
Statutory Auditor

DocuSigned by:
Shilpa Chheda
30A8E0B505FC459...
04 May 2021

Kalamu House
11 Coldbath Square
London
EC1R 5HL

KLSA LLP is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under of section 1212 of the Companies Act 2006

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2020

		Unrestricted funds	Restricted funds	12 months ended 31 August 2020	8 months ended 31 August 2019
	Notes	2020 £	2020 £	£	£
<u>Income and endowments from:</u>					
Incoming resources from charitable activities					
French School	3	7,426,406	-	7,426,406	4,870,494
Investment and rental income	4	14,526	-	14,526	15,266
Other income	5	42,227	-	42,227	1,922
Total income		7,483,159	-	7,483,159	4,887,682
<u>Expenditure on:</u>					
Charitable activities	6	7,374,030	38,395	7,412,425	5,293,049
Net income/(expenditure) for the year/ Net movement in funds		109,129	(38,395)	70,734	(405,367)
Fund balances at 1 September 2019		1,147,679	91,068	1,238,747	1,644,115
Fund balances at 31 August 2020		1,256,808	52,673	1,309,481	1,238,748

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

BALANCE SHEET

AS AT 31 AUGUST 2020

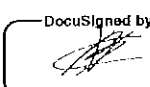
	Notes	2020 £	£	2019 £	£
Fixed assets					
Tangible assets	12		348,421		335,514
Current assets					
Debtors	14	159,638		213,888	
Cash at bank and in hand		3,194,650		2,771,598	
		<u>3,354,288</u>		<u>2,985,486</u>	
Creditors: amounts falling due within one year	13	<u>(1,671,992)</u>		<u>(1,372,723)</u>	
Net current assets			1,682,296		1,612,763
Total assets less current liabilities			2,030,717		1,948,277
Provisions for liabilities			(721,236)		(709,529)
Net assets			<u>1,309,481</u>		<u>1,238,748</u>
Income funds					
Restricted funds	17		52,673		91,068
Unrestricted funds			1,256,808		1,147,680
			<u>1,309,481</u>		<u>1,238,748</u>

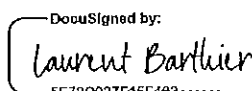
The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 August 2020, although an audit has been carried out under section 144 of the Charities Act 2011. No member of the company has deposited a notice, pursuant to section 476, requiring an audit of these financial statements under the requirements of the Companies Act 2006.

The Trustees acknowledge their responsibilities for ensuring that the charity keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 4 May 2021.

DocuSigned by:

 89114C1082D8495:.....
 Mr B Vedrenne Cloquet
 Trustee

DocuSigned by:

 6F720027F15F403:.....
 Mr L M M Barthier
 Trustee

Company Registration No. 2804123

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD**STATEMENT OF CASH FLOWS****FOR THE YEAR ENDED 31 AUGUST 2020**

	Notes	2020 £	£	2019 £	£
Cash flows from operating activities					
Cash generated from/(absorbed by) operations	21		527,816		(107,932)
Investing activities					
Purchase of tangible fixed assets		(119,290)		(33,203)	
Proceeds on disposal of tangible fixed assets		-		2,629	
Interest received		14,526		15,266	
Net cash used in investing activities			(104,764)		(15,308)
Net cash used in financing activities			-		-
Net increase/(decrease) in cash and cash equivalents			423,052		(123,240)
Cash and cash equivalents at beginning of year			2,771,598		2,894,838
Cash and cash equivalents at end of year			<u>3,194,650</u>		<u>2,771,598</u>

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

1 Accounting policies

Charity information

College Francais Bilingue de Londres Ltd is a private company limited by guarantee incorporated in England and Wales. The registered office is 87 Holmes Road, London, NW5 3AX.

In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

1.1 Accounting convention

The financial statements have been prepared in accordance with the Charity's deeds, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the Charity. Monetary amounts in these financial statements are rounded to the nearest £.

The accounts have been prepared on the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

In assessing the Charity's ability to continue as a going concern, the Board of Governors have considered the financial position and performance of the Charity.

The charity is self-financed through its operation is therefore independent of any external financial support.

In accordance with their responsibilities, the trustees have considered the appropriateness of the going concern basis taking into account of COVID-19 issues for the preparation of the financial statements. For this basis they have reviewed the financial and cash flow projections for the next 12 months from the date of the approval of the financial statements.

On the basis of this, the trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements. These financial statements are prepared on the going concern basis.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

1 Accounting policies

(Continued)

1.4 Income

Income is recognised when the Charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received. Income from school fees is recognised in the period to which it relates.

Income comprises donations, school fees and related charges, extra-curricular activities and catering income.

Donations are recognised when the Charity has confirmation of both the amount and settlement date.

Donated equipment and facilities provided to the Charity are recognised in the period when it is probable that the economic benefits will flow to the Charity, provided they can be measured reliably. This is normally when the equipment is provided/the facilities are used by the Charity. An equivalent amount is included in fixed assets or as an expenditure.

Donated equipment and facilities are recognised on the basis of the value of the gift to the Charity which is the amount the Charity would have been willing to pay to obtain facilities or services of equivalent economic benefit on the open market.

School fees and other charges are credited to the statement of financial activities on an accruals basis.

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

Deferred income

School fees and registration fees is billed in advance of the oncoming school term and are recognised in the accounting period to which they relate.

1.5 Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to make a payment to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis and is stated inclusive of irrecoverable VAT.

Charitable expenditure comprises expenditure incurred in carrying out the school's main activity of the provision of education and comprises:

- Teaching costs - the cost of teaching and support staff salaries, included pension and national insurance costs, books and other tuition expenses, and the cost of games and activities.
- Welfare costs - all domestic costs associated with the school, including employment costs, consumables and catering costs
- Premises costs - all domestic costs associated with the premises, grounds and estates.
- School management and administration - the costs of general administration and management of the school.
- Governance costs include costs which are directly attributable to legal procedures necessary for compliance on statutory requirements.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

1 Accounting policies

(Continued)

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Improvements to property	3.33% on cost
Plant and machinery	20% on cost
Fixtures, fittings & equipment	10% on cost

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

1.7 Impairment of fixed assets

At each reporting end date, the Charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in income/(expenditure) for the year, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately, unless the relevant asset is carried in at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks and other short-term liquid investments with original maturities of three months or less.

1.9 Financial instruments

The Charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Charity's balance sheet when the Charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

1 Accounting policies

(Continued)

Basic financial assets

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

1.10 Provisions

Provisions are recognised when the Charity has a legal or constructive present obligation as a result of a past event, it is probable that the charity will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value, the unwinding of the discount is recognised as a finance cost in net income/(expenditure) in the period in which it arises.

1.11 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the Charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.12 Retirement benefits

On 1st April 2013, the Charity joined the Teachers' Pension Scheme for its teaching staff and a scheme offered by The Pensions Trust for its non-teaching staff. Both schemes operate as defined contribution schemes and the Charity makes contributions for those members of staff who elect to join those schemes.

Contributions are charged to the statement of financial activities when they are payable to the schemes. The Charity has no liability beyond making its contributions to each scheme and paying across the deductions for the employee contributions.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

1 Accounting policies

(Continued)

1.13 Funds accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees. In the previous financial year, the Charity used the grants, donations and gifts it received to acquire fixed assets and the related funds were classified as restricted. The annual depreciation expense for such fixed assets reduces the balance of those restricted funds.

2 Critical accounting estimates and judgements

In the application of the Charitys accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Critical judgements

Provision for dilapidations

Management has recognised provisions for dilapidations and major repairs in its financial statements which requires management to make judgements. The judgements, estimates and associated assumptions necessary to calculate these provisions are based on historical experience and other reasonable factors.

Useful lives of improvement in property and plant and machinery

Management reviews the useful lives and residual lives of the items of Improvement in property and plant and machinery on a regular basis. During the financial period, management determined no significant change in the useful lives and residual values.

Impairment of receivables

Management reviews their portfolio of receivables on a regular basis. In determining whether receivables are impaired and provision for bad debts is recognised, management makes judgements as to whether there is any evidence indicating that there is a measurable decrease in the estimated future cash flows expected.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

3 Incoming resources from charitable activities French School

	School fees	Registration fees	Other income	Total	Total
	2020	2020	2020	2020	2019
	£	£	£	£	£
Income within charitable activities	6,881,270	288,321	256,815	7,426,406	4,870,494

There were no grants received during the year.

Other income relating to income within charitable activities amounting to £256,815 comprises mainly of payments from pupils' families to cover after-school club activities, classroom supplies and non-refundable admission fees.

4 Investment and rental income

	Unrestricted funds	Unrestricted funds
	2020	2019
	£	£
Rental income	10,632	13,229
Interest receivable	3,894	2,037
	14,526	15,266

Rental income is received from hire of part of the school's premises to two foreign language schools and a few other organisations who provide educational classes for the local community on certain evenings and weekends during the academic year.

5 Other income

	Unrestricted funds	Unrestricted funds
	2020	2019
	£	£
Net gain on disposal of tangible fixed assets	-	1,922
Miscellaneous income	42,227	-
	42,227	1,922

Miscellaneous income in the current year includes an insurance claim of £23,252.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

6 Charitable activities

	French Governance School 2020 £	costs 2020 £	Total 2020 £	Total 2019 £
Staff costs	3,521,415	-	3,521,415	2,470,665
Catering costs	274,075	-	274,075	247,104
Premises costs	2,084,556	-	2,084,556	1,589,900
	<u>5,880,046</u>	<u>-</u>	<u>5,880,046</u>	<u>4,307,669</u>
Share of support costs (see note 8)	1,389,758	-	1,389,758	884,127
Share of governance costs (see note 8)	-	142,621	142,621	101,253
	<u>7,269,804</u>	<u>142,621</u>	<u>7,412,425</u>	<u>5,293,049</u>
Analysis by fund				
Unrestricted funds	7,231,409	142,621	7,374,030	5,255,101
Restricted funds	38,395	-	38,395	37,948
	<u>7,269,804</u>	<u>142,621</u>	<u>7,412,425</u>	<u>5,293,049</u>
For the year ended 31 August 2019				
Unrestricted funds	5,153,848	101,253		5,255,101
Restricted funds	37,948	-		37,948
	<u>5,191,796</u>	<u>101,253</u>		<u>5,293,049</u>

7 Description of charitable activities

French School

Staff costs include salaries and social security costs for Teachers and Technical staff, which includes the ICT and Premises Managers.

Premises costs comprise primarily rent (see note 19).

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

8 Support costs

	Support costs £	Governance costs £	2020 £	Support costs £	Governance costs £	2019 £
Depreciation	106,382	-	106,382	80,109	-	80,109
Management & administration	593,366	-	593,366	362,505	-	362,505
Administration staff costs	690,010	-	690,010	441,513	-	441,513
Audit fees	-	13,000	13,000	-	15,600	15,600
Legal and professional	-	129,621	129,621	-	85,653	85,653
	<u>1,389,758</u>	<u>142,621</u>	<u>1,532,379</u>	<u>884,127</u>	<u>101,253</u>	<u>985,380</u>
Analysed between Charitable activities	<u>1,389,758</u>	<u>142,621</u>	<u>1,532,379</u>	<u>884,127</u>	<u>101,253</u>	<u>985,380</u>

Governance costs of £142,621 (2019: £101,253) consists of payments to the auditors for audit fees and to service providers for legal and professional advice.

9 Trustees

None of the Trustees (or any persons connected with them) received any remuneration from the Charity during the year. In the year one of the Trustees, who is based in Paris, was reimbursed for expenses from the Charity during the year, for hotel and travel costs when attending meetings at the School, in the amount of £1,201 (2019: £6,430).

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

10 Employees

Number of employees

The average monthly number of employees during the year was:

	2020 Number	2019 Number
Teaching	55	53
Non-teaching	31	34
	<u>86</u>	<u>87</u>

Employment costs

	2020 £	2019 £
Wages and salaries	3,621,103	2,556,806
Social security costs	299,499	216,515
Other pension costs	290,822	138,857
	<u>4,211,424</u>	<u>2,912,178</u>

The key management personnel of the Charity comprise the Trustees, Headteacher, two Deputy Heads and the Head of Finance & Administration. The total remuneration of key management personnel during the period was £416,292 (2019: £326,159).

The number of employees whose annual remuneration was £60,000 or more were:

	2020 Number	2019 Number
£60,000 - £69,999	3	4
£70,000 - £79,999	2	4
£90,000 - £99,999	1	1
£160,000 - £169,999	1	1
	<u>7</u>	<u>10</u>

11 Taxation

The Charity is exempt from corporation tax on its charitable activities.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

12 Tangible fixed assets

	Improvements to property	Plant and machinery	Fixtures, fittings & equipment	Total
	£	£	£	£
Cost				
At 1 September 2019	369,244	704,414	612,107	1,685,765
Additions	20,718	39,577	58,995	119,290
At 31 August 2020	389,962	743,991	671,102	1,805,055
Depreciation and impairment				
At 1 September 2019	301,423	580,413	468,415	1,350,251
Depreciation charged in the year	4,139	56,937	45,307	106,383
At 31 August 2020	305,562	637,350	513,722	1,456,634
Carrying amount				
At 31 August 2020	84,400	106,641	157,380	348,421
At 31 August 2019	67,821	124,001	143,692	335,514

In the opinion of the trustees, there is no impairment in the value of tangible fixed assets.

13 Creditors: amounts falling due within one year

	Notes	2020 £	2019 £
Other taxation and social security		87,278	112,194
Advance fee receipts	15	1,061,164	896,217
Trade creditors		260,602	270,055
Other creditors		134,348	38,973
Accruals		128,600	55,284
		1,671,992	1,372,723

14 Debtors

	2020 £	2019 £
Amounts falling due within one year:		
Trade debtors	44,559	62,434
Other debtors	15,299	2,629
Prepayments and accrued income	99,780	148,825
	159,638	213,888

Prepayments comprise mainly of use of an external gym, the school's premises and insurance expenses.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

15 Deferred income

Deferred income is included in the financial statements as follows:

	2020 £	2019 £
Advance receipts of school fees and registration fees	1,061,164	896,217

Provisions for liabilities

	2020 £	2019 £
Provision for dilapidation costs and major repairs	721,236	709,529

Movements on provisions:

	Provision for dilapidation costs and major repairs £
At 1 September 2019	709,529
Movement in provision	11,707
At 31 August 2020	721,236

The provision is intended to meet the Charity's obligations regarding repairs, redecoration and dilapidation costs having regard to the current condition of the premises and due consideration for compliance with the dilapidations liabilities within the relevant lease covenants. A report of the estimated cost was obtained on 24 May 2017 from Gerald Eve LLP Chartered Surveyors. FRS102 requires that basic debt instruments, including provisions for liabilities be measured at amortised cost using the effective interest rate.

FRS 102 has specific requirements for transactions that, in effect constitute a financing transaction. Such transactions must be measured at the present value of future cash flows at a market rate of interest that would apply to a similar debt instrument.

Accordingly, the provision for dilapidations estimated by the Surveyor have been discounted using the market interest rate.

The Charity's premises lease with its landlord KTECT was renewed on 1st September 2018 for a period of 30 years. The increase in the provision for the dilapidations at 31 August 2020 reflects the net present value based on discounting over a shorter remaining lease period than at 31st August 2019.

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

17 Restricted funds

The income funds of the Charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Balance at 1 September 2019	Movement in funds		Balance at 31 August 2020
	£	Incoming resources £	Resources expended £	£
Equipment fund	81,068	-	(38,395)	42,673
Welfare fund	10,000	-	-	10,000
	<u>91,068</u>	<u>-</u>	<u>(38,395)</u>	<u>52,673</u>

A Welfare Fund (the French Scholarship Foundation, a charity which is independent of the school) offers financial assistance to pay school fees to pupils' families who encounter exceptional financial difficulties during their time of study.

18 Analysis of net assets between funds

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total 2020 £	Unrestricted funds 2019 £	Restricted funds 2019 £	Total 2019 £
Fund balances at 31 August 2020 are represented by:						
Tangible assets	295,748	52,673	348,421	244,446	91,068	335,514
Current assets/ (liabilities)	1,682,296	-	1,682,296	1,612,763	-	1,612,763
Provisions	(721,236)	-	(721,236)	(709,529)	-	(709,529)
	<u>1,256,808</u>	<u>52,673</u>	<u>1,309,481</u>	<u>1,147,680</u>	<u>91,068</u>	<u>1,238,748</u>

19 Operating lease commitments

At the reporting end date, the Charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2020 £	2019 £
Within one year	1,750,000	1,700,000
Between two and five years	7,200,000	7,150,000
In over five years	39,600,000	41,400,000
	<u>48,550,000</u>	<u>50,250,000</u>

COLLEGE FRANCAIS BILINGUE DE LONDRES LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

19 Operating lease commitments (Continued)

20 Related party transactions

There are no related party transactions in the reporting period that require disclosure.

21 Cash generated from operations	2020 £	2019 £
Surplus/(deficit) for the year	70,734	(405,367)
Adjustments for:		
Investment income recognised in statement of financial activities	(14,526)	(15,266)
Gain on disposal of tangible fixed assets	-	(1,922)
Depreciation and impairment of tangible fixed assets	106,382	80,109
Movements in working capital:		
Decrease in debtors	54,250	428,309
Increase in creditors	134,322	157,365
(Decrease) in provisions	11,707	11,517
Increase/(decrease) in deferred income	164,947	(362,677)
Cash generated from/(absorbed by) operations	527,816	(107,932)

22 Analysis of changes in net funds

The charity had no debt during the period.