

**Tottenham Community Sports Centre**

**Charity No. 1022202**

**Company No. 02818821**

**Trustees' Report and Unaudited Accounts**

**31 March 2024**

**Tottenham Community Sports Centre**  
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**Tottenham Community Sports Centre**  
**Trustees Annual Report**

The trustees, who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the unaudited financial statements of the charity for the year ended 31 March 2024.

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Company No. 02818821**

**Charity No. 1022202**

**Registered Office**

701-703 High Road  
Tottenham  
London  
N17 8AD

**Directors and Trustees**

The Directors of the charitable company are its Trustees for the purposes of charity law.  
The following Directors and Trustees served during the year:

C. Bennett  
D. Lewis  
M. Springthorpe

**Company Secretary**

K. Lincoln

**Accountants**

Elite Accountants  
717 Green Lanes  
London  
N21 3RX

**Tottenham Community Sports Centre**  
**Trustees Annual Report**

**OBJECTIVES AND ACTIVITIES**

The charity's principle activity is to provide or assist in providing, in the interests of social welfare, facilities for recreation, physical education or other leisure-time occupations for the public at large and, in particular, the inhabitants of Tottenham, being facilities:-

- a) of which those persons have need by reason of their youth, age, and infirmity or disablement, poverty or social and economic circumstances; and
- b) which will improve the conditions of life for such persons by promoting their physical, mental and spiritual well-being.

Our premises are leased from the local authority on a 60 year FRI commercial lease dated 1st April 1992.

A wholly owned subsidiary company, Tottenham Community Sports Centre 703 Club Limited, operates a social club and licensed bar, all profits being covenanted to this company.

All surpluses generated from all activities are applied to maintaining and improving the quality and range of facilities available.

The Trustees confirm that due consideration has been given to the Charity Commissions guidance on the public benefit requirement and ensure that this is kept under constant supervision and review.



**Tottenham Community Sports Centre**  
**Trustees Annual Report**

**ACHIEVEMENTS AND PERFORMANCE**

2023/2024, our 55th year in existence, was a period of growth for us.

Our revamped website ([tottenhamcommunitysportscentre.com](http://tottenhamcommunitysportscentre.com)) and newly created social media platforms brought us to the attention of a much wider audience.

Whilst the number and variation of single lettings increased, this has to be balanced by the increased administrative staffing levels required to manage, update and monitor our social media.

Our importance within our community continued its upward trend. Important new links with Haringey Council Northumberland Park Regeneration Team and the Kiyan Prince Foundation were forged with the joint aim of tackling knife crime and gang culture by the provision of workshops and sports sessions both within the Sports Centre and in local primary schools.

The need to improve mental and physical health, giving all ages a focus in life and encouraging community cohesion are paramount to improving our community and it is ever more apparent that our Sports Centre is unique in the strategic role we play in making Tottenham a better and healthier place to live and work.

Our 88 member clubs ensure that a whole range of sports and interests are catered for, with our competitive and discounted hire rates providing the opportunity for all ages, genders, races and ethnicities to participate without being excluded by way of cost; furthering our charitable aims of improving the health and well-being of our community.

Our clubs are encouraged to have "open membership" and pass on the benefits of our low hire fees to their members, thereby encouraging greater participation and opportunities.

Tottenham Hotspur Foundation's weekly, free of charge fitness sessions are a good example of this policy and partnership.

**FINANCIAL REVIEW**

Given the 'non-purpose' built nature and age of the premises in which the Centre operates, the possibility of urgent, substantial repairs to the fabric of the property that the Centre may have to fund from reserves is ever present. While every reasonable effort is made to maintain the property to a high standard, the trustees consider it prudent to maintain a fairly high level of readily available reserves so that significant problems can be dealt with as they arise.

The trustees are constantly mindful of the possibility of substantial increases in rent and or business rates - despite the local authority's agreement to fund part of the rent and all business rate charges. With local authority finances generally weak, the trustees believe that this threat must be kept firmly in mind, if not at the forefront of current concerns.

With the implications of the three areas of risk in mind, the trustees have a designated "Contingency Fund" of £60,000.

The Charity is not insulated from outside economic pressures and consequently has seen the cost of energy increase significantly during the year. Together with the substantial cost of general repairs and maintenance, other inflationary pressures and an increase in staffing costs due to social media management, the Charity incurred a net decrease in funds amounting to £33,922 during the year.

The nature of the Centre's activities is such that users of its facilities may sustain injury for which the Centre could be held responsible. The trustees believe that the Centre has sufficient relevant insurance cover to deal with any foreseeable claim.

Within the constraints of prudence with regard to the maintenance of adequate reserves to confront the above risks, the trustees are committed to the principle of spending surplus funds on the expansion of facilities as genuine need arises.

Our ongoing commitment to improving facilities within our limited budget continued with the refurbishment of the main hall floor, paid for by a donor who wishes to remain anonymous.

We were overwhelmed and delighted to be selected by the Captains of the Highgate Golf Club as their Charity of the Year, 2024. Their support in 2024-2025 will be invaluable in our efforts to improve our facilities.

**Tottenham Community Sports Centre**  
**Trustees Annual Report**

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

Trustees are appointed by members of the association. A minimum of 3 trustees must be appointed. Of those appointed, one must retire each year by rotation, although he/she may be re-elected at the Annual General Meeting.

Malcom Springthorpe will retire at this year's AGM but will stand for re-election.

The Trustees carry out both governance functions and also other roles within the trust.

Their core functions are:

- 1) To ensure that the charity remains true to its mission and values
- 2) To determine its strategy
- 3) To act as the point of final accountability for its actions and those of its representatives and staff
- 4) To safeguard its assets
- 5) Act as a pool of expertise and advice, making this available to staff and volunteers
- 6) Our Trustees undertake the management role of hiring, firing and holding the head of staff accountable

They also liaise between the trust and the outside world: providing a conduit for information and ideas, representing it and acting as an ambassador for it.

Day to day management is delegated to specified individuals who report to the Trustees on a regular basis.

**Staffing**

The Centre operates on a part voluntary / part salaried basis with 11 part time and 3 full time staff all of whom also provided additional voluntary hours along with our 10 unpaid volunteers. A part time member of staff was appointed to develop and manage our social media platforms as we look to promote our activities and connect with our community in a more 'modern' way.

We are indebted to our band of volunteers, without whom, we would struggle to survive.

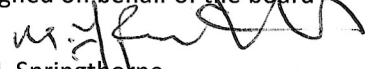
**Motto**

Our motto remains, Sport for All ....at an Affordable Price.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. The Trustees are also responsible for safeguarding the assets of the charity and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

The above report has been prepared in accordance with the provisions applicable to companies subject to the small companies regime as set out in Part 15 of the Companies Act 2006 and in accordance with the Charities SORP (FRS 102).

Signed on behalf of the board

  
M. Springthorpe

Trustee

05 November 2024

## **Tottenham Community Sports Centre**

### **Independent Examiners Report**

#### **Independent Examiner's Report to the trustees of Tottenham Community Sports Centre**

I report to the charity trustees on my examination of the financial statements of Tottenham Community Sports Centre for the year ended 31 March 2024.

#### **Responsibilities and basis of report**

As the charity's trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act).

Having satisfied myself that the financial statements of the Charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's financial statements as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

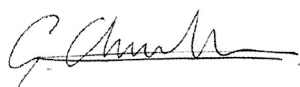
#### **Independent examiner's statement**

As the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of , which is one of the listed bodies.

I have completed my examination. I can confirm that no material matters have come to my attention in connection with the examination giving me cause to believe:

- accounting records were not kept in accordance with section 386 of the 2006 Act ; or
- the financial statements do not accord with those records; or
- the financial statements do not comply with the accounting requirements under section 396 of the 2006 Act other than any requirement that the financial statements give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



Elite Accountants  
717 Green Lanes  
London  
N21 3RX  
05 November 2024

**Tottenham Community Sports Centre**  
**Statement of Financial Activities**  
**for the year ended 31 March 2024**

		Unrestricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
	Notes			
<b>Income and endowments</b>				
<b>from:</b>				
Donations and legacies	4	11,985	11,985	1,787
Charitable activities	5	276,261	276,261	256,139
Other trading activities	6	93,668	93,668	81,353
Investments	7	917	917	164
<b>Total</b>		<b>382,831</b>	<b>382,831</b>	<b>339,443</b>
<b>Expenditure on:</b>				
Raising funds	8	651	651	-
Charitable activities	9	4,200	4,200	3,000
Other	10	411,902	411,902	339,791
<b>Total</b>		<b>416,753</b>	<b>416,753</b>	<b>342,791</b>
Net gains on investments		-	-	-
<b>Net expenditure</b>	11	<b>(33,922)</b>	<b>(33,922)</b>	<b>(3,348)</b>
Transfers between funds		-	-	-
<b>Net expenditure before other gains/(losses)</b>		<b>(33,922)</b>	<b>(33,922)</b>	<b>(3,348)</b>
<b>Other gains and losses</b>				
<b>Net movement in funds</b>		<b>(33,922)</b>	<b>(33,922)</b>	<b>(3,348)</b>
<b>Reconciliation of funds:</b>				
Total funds brought forward		195,531	195,531	198,878
<b>Total funds carried forward</b>		<b>161,609</b>	<b>161,609</b>	<b>195,530</b>

**Tottenham Community Sports Centre**  
**Summary Income and Expenditure Account**  
**for the year ended 31 March 2024**

	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
Income	381,914	339,279
Interest and investment income	917	164
<b>Gross income for the year</b>	<u>382,831</u>	<u>339,443</u>
Expenditure	409,239	334,798
Interest payable	18	-
Depreciation and charges for impairment of fixed assets	7,496	7,993
<b>Total expenditure for the year</b>	<u>416,753</u>	<u>342,791</u>
Net expenditure before tax for the year	(33,922)	(3,348)
<b>Net expenditure for the year</b>	<u>(33,922)</u>	<u>(3,348)</u>

**Tottenham Community Sports Centre  
Balance Sheet**

**at 31 March 2024**

<b>Company No. 02818821</b>	<b>Notes</b>	<b>2024 £</b>	<b>2023 £</b>
<b>Fixed assets</b>			
Tangible assets	13	24,327	31,823
Investments	14	100	100
		<u>24,427</u>	<u>31,923</u>
<b>Current assets</b>			
Debtors	15	27,255	26,304
Cash at bank and in hand		128,423	147,488
		<u>155,678</u>	<u>173,792</u>
<b>Creditors: Amount falling due within one year</b>	16	(18,496)	(10,185)
<b>Net current assets</b>		<u>137,182</u>	<u>163,607</u>
<b>Total assets less current liabilities</b>		<u>161,609</u>	<u>195,530</u>
<b>Net assets excluding pension asset or liability</b>		<u>161,609</u>	<u>195,530</u>
<b>Total net assets</b>		<u>161,609</u>	<u>195,530</u>
<b>The funds of the charity</b>			
<b>Restricted funds</b>	17		
<b>Unrestricted funds</b>	17		
General funds		161,609	195,531
		<u>161,609</u>	<u>195,531</u>
<b>Reserves</b>	17		
<b>Total funds</b>		<u>161,609</u>	<u>195,531</u>

These accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

For the year ended 31 March 2024 the company was entitled to exemption under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of accounts.

Approved by the board on 05 November 2024

And signed on its behalf by:



M. Springthorpe

Trustee

05 November 2024

**1 Accounting policies**

**Basis of preparation**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

**Change in basis of accounting or to previous accounts**

There has been no change to the accounting policies (valuation rules and method of accounting) since last year and no changes have been made to accounts for previous years.

**Fund accounting**

Unrestricted funds	These are available for use at the discretion of the trustees in furtherance of the general objects of the charity.
Designated funds	These are unrestricted funds earmarked by the trustees for particular purposes.
Revaluation funds	These are unrestricted funds which include a revaluation reserve representing the restatement of investment assets at their market values.
Restricted funds	These are available for use subject to restrictions imposed by the donor or through terms of an appeal.

**Income**

Recognition of income	Income is included in the Statement of Financial Activities (SoFA) when the charity becomes entitled to, and virtually certain to receive, the income and the amount of the income can be measured with sufficient reliability.
Income with related expenditure	Where income has related expenditure the income and related expenditure is reported gross in the SoFA.
Donations and legacies	Voluntary income received by way of grants, donations and gifts is included in the the SoFA when receivable and only when the Charity has unconditional entitlement to the income.
Tax reclaims on donations and gifts	Income from tax reclaims is included in the SoFA at the same time as the gift/donation to which it relates.
Donated services and facilities	These are only included in income (with an equivalent amount in expenditure) where the benefit to the Charity is reasonably quantifiable, measurable and material.
Volunteer help	The value of any volunteer help received is not included in the accounts.
Investment income	This is included in the accounts when receivable.
Gains/(losses) on revaluation of fixed assets	This includes any gain or loss resulting from revaluing investments to market value at the end of the year.
Gains/(losses) on investment assets	This includes any gain or loss on the sale of investments.



## Tottenham Community Sports Centre

### Notes to the Accounts

#### Expenditure

Recognition of expenditure	Expenditure is recognised on an accruals basis. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates.
Expenditure on raising funds	These comprise the costs associated with attracting voluntary income, fundraising trading costs and investment management costs.
Expenditure on charitable activities	These comprise the costs incurred by the Charity in the delivery of its activities and services in the furtherance of its objects, including the making of grants and governance costs.
Grants payable	All grant expenditure is accounted for on an actual paid basis plus an accrual for grants that have been approved by the trustees at the end of the year but not yet paid.
Governance costs	These include those costs associated with meeting the constitutional and statutory requirements of the Charity, including any audit/independent examination fees, costs linked to the strategic management of the Charity, together with a share of other administration costs.
Other expenditure	These are support costs not allocated to a particular activity.

#### Taxation

The charity is exempt from corporation tax on its charitable activities.

#### Tangible fixed assets and depreciation

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life:

Fixtures, fittings and equipment	15% Straight line
All weather	6.67% Straight line

#### Freehold investment property

Investment properties are measured initially at cost and subsequently at fair value at each balance sheet date and are not depreciated. All gains or losses are taken to the Statement of Financial Activities as they arise.

#### Stocks

Stock is included at the lower of cost or net realisable value. Donated items of stock are recognised at fair value which is the amount the charity would have been willing to pay for the items on the open market.

#### Trade and other debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**Cash and cash equivalents**

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. In the statement of financial position, bank overdrafts are shown within borrowings or current liabilities. In the Statement of Cash Flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the company's cash management.

**Trade and other creditors**

Short term creditors are measured at the transaction price. Other creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

**Research and development**

Expenditure on research and development is written off in the year in which it is incurred.

**Foreign currencies**

Monetary assets and liabilities denominated in currencies other than the functional currency of the charity are translated at the rates of exchange prevailing at the end of the reporting period. Transactions in currencies other than the functional currency of the charity are recorded at the rate of exchange on the date that the transaction occurred. All exchange differences are taken into account in arriving at net income/expenditure.

**Leased assets**

Where the charity enters into a lease which entails taking substantially all the risks and rewards of ownership of an asset, the lease is treated as a finance lease.

Leases which do not transfer substantially all the risks and rewards of ownership to charity are classified as operating leases.

Assets held under finance leases are initially recognised as assets of the charity at their fair value at the inception of the lease or, if lower, at the present value of the minimum lease payments. The corresponding liability to the lessor is included in the balance sheet date as a finance lease obligation. Lease payments are apportioned between finance expenses and reduction of the lease obligation so as to achieve a constant rate of interest on the remaining balance of the liability. Finance expenses are recognised immediately, unless they are directly attributable to qualifying assets, in which case they are capitalised in accordance with the charity's policy on borrowing costs.

Assets held under finance leases are depreciated in the same way as owned assets.

Operating lease payments are recognised as an expense on a straight-line basis over the lease term. In the event that lease incentives are received to enter into operating leases, such incentives are recognised as a liability. The aggregate benefit of incentives is recognised as a reduction of rental expense on a straight-line basis.

**Pension costs**

The charity operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the company pays fixed contributions into a separate entity. Once the contributions have been paid the company has no further payments obligations. The contributions are recognised as expenses when they fall due. Amounts not paid are shown in accruals in the balance sheet. The assets of the plan are held separately from the company in independently administered funds.

**Tottenham Community Sports Centre**  
**Notes to the Accounts**

**Receipt of donated goods, facilities and services**

All donated goods, facilities and services received are recognised within incoming resources and expenditure at an estimate of the value to the charity.

**2 Company status**

The company is a private company limited by guarantee and consequently does not have share capital.

**3 Statement of Financial Activities - prior year**

	Unrestricted funds 2023 £	Total funds 2023 £
<b>Income and endowments from:</b>		
Donations and legacies	1,787	1,787
Charitable activities	256,139	256,139
Other trading activities	81,353	81,353
Investments	164	164
<b>Total</b>	<b>339,443</b>	<b>339,443</b>
<b>Expenditure on:</b>		
Charitable activities	3,000	3,000
Other	339,791	339,791
<b>Total</b>	<b>342,791</b>	<b>342,791</b>
<b>Net income</b>	<b>(3,348)</b>	<b>(3,348)</b>
<b>Net income before other gains/(losses)</b>	<b>(3,348)</b>	<b>(3,348)</b>
<b>Other gains and losses:</b>		
<b>Net movement in funds</b>	<b>(3,348)</b>	<b>(3,348)</b>
<b>Reconciliation of funds:</b>		
Total funds brought forward	198,878	198,878
<b>Total funds carried forward</b>	<b>195,530</b>	<b>195,530</b>

**4 Income from donations and legacies**

	Unrestricted £	Total 2024 £	Total 2023 £
Sundry donations received	2,085	2,085	1,787
Repairs and maintenance grants	9,900	9,900	-
	<b>11,985</b>	<b>11,985</b>	<b>1,787</b>

**Tottenham Community Sports Centre**  
**Notes to the Accounts**

**5 Income from charitable activities**

	<b>Unrestricted</b>	<b>Total</b>	<b>Total</b>
		<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Sports membership and sport facilities hire	156,180	156,180	157,939
Other facilities hire	110,635	110,635	92,851
Sport and well being community grants	9,446	9,446	5,349
	<u>276,261</u>	<u>276,261</u>	<u>256,139</u>

**6 Income from other trading activities**

	<b>Unrestricted</b>	<b>Total</b>	<b>Total</b>
		<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Car boot sales and other fundraising activities	8,700	8,700	3,900
Car park facilities	84,917	84,917	77,453
Canteen	51	51	-
	<u>93,668</u>	<u>93,668</u>	<u>81,353</u>

**7 Income from investments**

	<b>Unrestricted</b>	<b>Total</b>	<b>Total</b>
		<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Interest receivable	917	917	164
	<u>917</u>	<u>917</u>	<u>164</u>

**8 Expenditure on raising funds**

	<b>Unrestricted</b>	<b>Total</b>	<b>Total</b>
		<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<i>Fundraising trading costs</i>			
Canteen	651	651	-
	<u>651</u>	<u>651</u>	<u>-</u>

**9 Expenditure on charitable activities**

	<b>Unrestricted</b>	<b>Total</b>	<b>Total</b>
		<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<i>Governance costs</i>			
Accountancy fees	4,200	4,200	3,000
	<u>4,200</u>	<u>4,200</u>	<u>3,000</u>

**Tottenham Community Sports Centre**  
**Notes to the Accounts**

**10 Other expenditure**

	<b>Unrestricted</b>	<b>Total</b>	<b>Total</b>
	<b>2024</b>	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Bank loan and overdraft interest payable	18	18	-
Employee costs	246,062	246,062	206,620
Premises costs	106,693	106,693	74,815
Amortisation, depreciation, impairment, profit/loss on disposal of fixed assets	7,496	7,496	7,993
General administrative costs	51,633	51,633	50,363
	<u>411,902</u>	<u>411,902</u>	<u>339,791</u>

**11 Net expenditure before transfers**

	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
This is stated after charging:		
Depreciation of owned fixed assets	7,496	7,993

**12 Staff costs**

	<b>2024</b>	<b>2023</b>
Salaries and wages	228,326	192,236
Social security costs	13,229	9,991
Pension costs	3,992	3,253
	<u>245,547</u>	<u>205,480</u>

No employee received emoluments in excess of £60,000.

The average monthly number of full time equivalent employees during the year was as follows:

	<b>2024</b>	<b>2023</b>
	<b>Number</b>	<b>Number</b>
Administrative staff	14	13
	<u>14</u>	<u>13</u>

The charity's pension is a work place pension held with NEST.

13 Tangible fixed assets

	Fixtures, fittings and equipment £	All weather £	Total £
<b>Cost or revaluation</b>			
At 1 April 2023	80,564	107,205	187,769
At 31 March 2024	80,564	107,205	187,769
<b>Depreciation and impairment</b>			
At 1 April 2023	48,743	107,203	155,946
Depreciation charge for the year	7,496	-	7,496
At 31 March 2024	56,239	107,203	163,442
<b>Net book values</b>			
At 31 March 2024	24,325	2	24,327
At 31 March 2023	31,821	2	31,823

14 Investments

	Investment in Subsidiaries £	Total £
<b>Cost or revaluation</b>		
At 1 April 2023	100	100
At 31 March 2024	100	100
<b>Net book values</b>		
At 31 March 2024	100	100
At 31 March 2023	100	100

**Investment in Subsidiaries**

The company has the following subsidiary undertakings:

Name of company	Country of incorporation (if not UK)	Class of shares held	% age of shares held %	Capital and reserves at end of the relevant year £	Profit/(loss ) for the relevant year £
Tottenham Community Sports Centre 703 Club Ltd	England	Ordinary	100	5,907	1,979

15 Debtors

	2024 £	2023 £
Trade debtors	11,249	10,473
Other debtors	13,006	12,831
Prepayments and accrued income	3,000	3,000
	27,255	26,304

**Tottenham Community Sports Centre**  
**Notes to the Accounts**

**16 Creditors:**

amounts falling due within one year

	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
Bank loans and overdrafts	1,979	990
Trade creditors	7,358	2,291
Other taxes and social security	4,417	3,445
Other creditors	544	458
Accruals	4,198	3,001
	<u>18,496</u>	<u>10,185</u>

**17 Movement in funds**

	<b>At 1 April 2023</b>	<b>Incoming resources (including other gains/losses ) £</b>	<b>Resources expended £</b>	<b>At 31 March 2024 £</b>
<b>Restricted funds:</b>				
<b>Unrestricted funds:</b>				
<b>General funds</b>	195,531	382,831	(416,753)	161,609
<b>Total funds</b>	<u>195,531</u>	<u>382,831</u>	<u>(416,753)</u>	<u>161,609</u>

**18 Analysis of net assets between funds**

	<b>Unrestricted funds £</b>	<b>Total £</b>
Fixed assets	24,327	24,327
Investments	100	100
Net current assets	137,182	137,182
	<u>161,609</u>	<u>161,609</u>

**19 Reconciliation of net debt**

	<b>At 1 April 2023 £</b>	<b>Cash flows £</b>	<b>At 31 March 2024 £</b>
Cash and cash equivalents	147,488	(19,065)	128,423
	<u>147,488</u>	<u>(19,065)</u>	<u>128,423</u>
Net debt	<u>147,488</u>	<u>(19,065)</u>	<u>128,423</u>

20 Commitments

*Pension commitments*

	2024	2023
	£	£
The pension cost charge to the company amounted to:	<u>3,992</u>	<u>3,253</u>



**Tottenham Community Sports Centre**  
**Detailed Statement of Financial Activities**  
**for the year ended 31 March 2024**

	Unrestricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
<b>Income and endowments from:</b>			
Donations and legacies			
Sundry donations received	2,085	2,085	1,787
Repairs and maintenance grants	9,900	9,900	-
	<u>11,985</u>	<u>11,985</u>	<u>1,787</u>
Charitable activities			
Sports membership and sport facilities hire	156,180	156,180	157,939
Other facilities hire	110,635	110,635	92,851
Sport and well being community grants	9,446	9,446	5,349
	<u>276,261</u>	<u>276,261</u>	<u>256,139</u>
Other trading activities			
Car boot sales and other fundraising activities	8,700	8,700	3,900
Car park facilities	84,917	84,917	77,453
Canteen	51	51	-
	<u>93,668</u>	<u>93,668</u>	<u>81,353</u>
Investments			
Interest receivable	917	917	164
	<u>917</u>	<u>917</u>	<u>164</u>
<b>Total income and endowments</b>	<b>382,831</b>	<b>382,831</b>	<b>339,443</b>
<b>Expenditure on:</b>			
Costs of other trading activities			
Canteen	651	651	-
	<u>651</u>	<u>651</u>	<u>-</u>
<b>Total of expenditure on raising funds</b>	<b>651</b>	<b>651</b>	<b>-</b>
Governance costs			
Accountancy fees	4,200	4,200	3,000
	<u>4,200</u>	<u>4,200</u>	<u>3,000</u>
<b>Total of expenditure on charitable activities</b>	<b>4,200</b>	<b>4,200</b>	<b>3,000</b>
Other expenditure			
Bank loan and overdraft interest payable	18	18	-
	<u>18</u>	<u>18</u>	<u>-</u>
Employee costs			
Salaries/wages	228,326	228,326	192,236

**Tottenham Community Sports Centre**  
**Detailed Statement of Financial Activities**

Employer's NIC	13,229	13,229	9,991
Pension costs	3,992	3,992	3,253
Staff welfare	515	515	1,140
	<u>246,062</u>	<u>246,062</u>	<u>206,620</u>
Premises costs			
Rent	12,000	12,000	12,000
Rates	11,565	11,565	3,595
Light, heat and power	44,862	44,862	30,010
Premises cleaning	11,433	11,433	8,574
Premises repairs and maintenance	26,833	26,833	20,636
	<u>106,693</u>	<u>106,693</u>	<u>74,815</u>
General administrative costs, including depreciation and amortisation			
Depreciation of Fixtures, fittings and equipment	7,496	7,496	7,993
Depreciation of All weather	-	-	-
Bank charges	1,292	1,292	1,040
Equipment leasing and hire charges	5,324	5,324	5,366
Equipment repairs and maintenance	22,668	22,668	23,829
General insurances	9,859	9,859	9,802
Information and publications	-	-	110
Software, IT support and related costs	1,520	1,520	1,788
Stationery and printing	2,430	2,430	1,776
Subscriptions	1,931	1,931	207
Sundry expenses	5,108	5,108	5,253
Telephone, fax and broadband	1,501	1,501	1,192
	<u>59,129</u>	<u>59,129</u>	<u>58,356</u>
<b>Total of expenditure of other costs</b>	<u>411,902</u>	<u>411,902</u>	<u>339,791</u>
<b>Total expenditure</b>	<u>416,753</u>	<u>416,753</u>	<u>342,791</u>
Net gains on investments	-	-	-
<b>Net expenditure</b>	<u>(33,922)</u>	<u>(33,922)</u>	<u>(3,348)</u>
<b>Net expenditure before other gains/(losses)</b>	<u>(33,922)</u>	<u>(33,922)</u>	<u>(3,348)</u>
Other Gains	-	-	-
<b>Net movement in funds</b>	<u>(33,922)</u>	<u>(33,922)</u>	<u>(3,348)</u>
<b>Reconciliation of funds:</b>			
Total funds brought forward	195,531	195,531	198,878
<b>Total funds carried forward</b>	<u>161,609</u>	<u>161,609</u>	<u>195,530</u>