

Tottenham Community Sports Centre

Charity No. 1022202

Company No. 02818821

Trustees' Report and Unaudited Accounts

31 March 2023

Tottenham Community Sports Centre
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Tottenham Community Sports Centre
Trustees Annual Report

The trustees, who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the unaudited financial statements of the charity for the year ended 31 March 2023.

REFERENCE AND ADMINISTRATIVE DETAILS

Company No. 02818821

Charity No. 1022202

Registered Office

701-703 High Road
Tottenham
London
N17 8AD

Directors and Trustees

The Directors of the charitable company are its Trustees for the purposes of charity law.
The following Directors and Trustees served during the year:

C. Bennett
D. Lewis
M. Springthorpe

Company Secretary

K. Lincoln

Accountants

Elite Accountants
717 Green Lanes
London
N21 3RX

Tottenham Community Sports Centre
Trustees Annual Report

OBJECTIVES AND ACTIVITIES

The charity's principle activity is to provide or assist in providing, in the interests of social welfare, facilities for recreation, physical education or other leisure-time occupations for the public at large and, in particular, the inhabitants of Tottenham, being facilities:-

- a) of which those persons have need by reason of their youth, age, and infirmity or disablement, poverty or social and economic circumstances; and
- b) which will improve the conditions of life for such persons by promoting their physical, mental and spiritual well-being.

Our premises are leased from the local authority on a 60 year FRI commercial lease dated 1st April 1992.

A wholly owned subsidiary company, Tottenham Community Sports Centre 703 Club Limited, operates a social club and licensed bar, all profits being covenanted to this company.

All surpluses generated from all activities are applied to maintaining and improving the quality and range of facilities available.

The Trustees confirm that due consideration has been given to the Charity Commissions guidance on the public benefit requirement and ensure that this is kept under constant supervision and review.

Tottenham Community Sports Centre
Trustees Annual Report

ACHIEVEMENTS AND PERFORMANCE

2022/2023 finally saw us completely emerge from COVID 19, back to our pre-pandemic levels of use and sport participation.

Most of our community sports clubs “weathered the storm” and resumed classes by April 2022.

Our importance within our community, increased post pandemic with a renewed need to improve mental and physical health and assist with the re-integration of both adults and children.

It is ever more apparent that our Sports Centre is unique in the way we are embedded within our local community.

KEVIN LINCOLN BEM

In January 2023, our Secretary, Kevin Lincoln was awarded a British Empire Medal in the Kings, New Years Honours for his 55+ years of dedication to sport and the Borough of Haringey.

Kevin started a local football team in Tottenham at the age of 13, with a club house in his parents back garden in Tottenham.

In 1969, as well as running the Sunday team, his long association with the Sports Centre began.

Along with our current chair, Malcolm Springthorpe and many other volunteers, he assisted with the campaign to save the former Territorial Army Centre from demolition and establish what we believe to be the first Sports Centre in London.

Kevin was presented with the medal by the lord lieutenant of Essex in April and, along with his wife Sally, attended the Kings garden party at Buckingham Palace, 3 days before the Coronation on May.

FINANCIAL REVIEW

Given the 'non-purpose' built nature and age of the premises in which the Centre operates, the possibility of urgent, substantial repairs to the fabric of the property that the Centre may have to fund from reserves is ever present. While every reasonable effort is made to maintain the property to a high standard, the trustees consider it prudent to maintain a fairly high level of readily available reserves so that significant problems can be dealt with as they arise.

The trustees are constantly mindful of the possibility of substantial increases in rent and or business rates - despite the local authority's agreement to fund part of the rent and all business rate charges. With local authority finances generally weak, the trustees believe that this threat must be kept firmly in mind, if not at the forefront of current concerns.

With the implications of the three areas of risk in mind, the trustees have a designated "Contingency Fund" of £50,000.

The nature of the Centre's activities is such that users of its facilities may sustain injury for which the Centre could be held responsible. The trustees believe that the Centre has sufficient relevant insurance cover to deal with any foreseeable claim.

Within the constraints of prudence with regard to the maintenance of adequate reserves to confront the above risks, the trustees are committed to the principle of spending surplus funds on the expansion of facilities as genuine need arises.

Our ongoing commitment to improving facilities within our limited budget continued with the complete redecoration and re-purposing of the first-floor rooms to provide small sports and training facilities.

Tottenham Community Sports Centre
Trustees Annual Report

STRUCTURE, GOVERNANCE AND MANAGEMENT

Trustees are appointed by members of the association. A minimum of 3 trustees must be appointed. Of those appointed, one must retire each year by rotation, although he/she may be re-elected at the Annual General Meeting.

Derek Lewis will retire at this year's AGM but will stand for re-election

The Trustees carry out both governance functions and also other roles within the trust.

Their core functions are:

- 1) To ensure that the charity remains true to its mission and values
- 2) To determine its strategy
- 3) To act as the point of final accountability for its actions and those of its representatives and staff
- 4) To safeguard its assets
- 5) Act as a pool of expertise and advice, making this available to staff and volunteers
- 6) Our Trustees undertake the management role of hiring, firing and holding the head of staff accountable

They also liaise between the trust and the outside world: providing a conduit for information and ideas, representing it and acting as an ambassador for it.

Day to day management is delegated to specified individuals who report to the Trustees on a regular basis.

Staffing

The Centre operates on a part voluntary / part salaried basis with 10 part time and 3 full time staff all of whom also provided additional voluntary hours along with our 10 unpaid volunteers. A part time member of staff was appointed to develop and manage our social media platforms as we look to promote our activities and connect with our community in a more 'modern' way.

We are indebted to our band of volunteers, without whom, we would struggle to survive.

Motto

Our motto remains, Sport for Allat an Affordable Price.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. The Trustees are also responsible for safeguarding the assets of the charity and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

The above report has been prepared in accordance with the provisions applicable to companies subject to the small companies regime as set out in Part 15 of the Companies Act 2006 and in accordance with the Charities SORP (FRS 102).

Signed on behalf of the board

M. Springthorpe
Trustee
31 October 2023



Tottenham Community Sports Centre

Independent Examiners Report

Independent Examiner's Report to the trustees of Tottenham Community Sports Centre

I report to the charity trustees on my examination of the financial statements of Tottenham Community Sports Centre for the year ended 31 March 2023.

Responsibilities and basis of report

As the charity's trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act).

Having satisfied myself that the financial statements of the Charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's financial statements as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

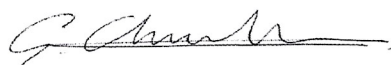
Independent examiner's statement

As the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of , which is one of the listed bodies.

I have completed my examination. I can confirm that no material matters have come to my attention in connection with the examination giving me cause to believe:

- accounting records were not kept in accordance with section 386 of the 2006 Act ; or
- the financial statements do not accord with those records; or
- the financial statements do not comply with the accounting requirements under section 396 of the 2006 Act other than any requirement that the financial statements give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



Elite Accountants
717 Green Lanes
London
N21 3RX

31 October 2023

Tottenham Community Sports Centre
Statement of Financial Activities
for the year ended 31 March 2023

		Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
	Notes			
Income and endowments				
from:				
Donations and legacies	4	1,787	1,787	4,000
Charitable activities	5	256,139	256,139	229,643
Other trading activities	6	81,353	81,353	55,670
Investments	7	164	164	7
Other	8	-	-	33,283
Total		339,443	339,443	322,603
Expenditure on:				
Charitable activities	9	3,000	3,000	3,000
Other	10	339,791	339,791	308,083
Total		342,791	342,791	311,083
Net gains on investments		-	-	-
Net (expenditure)/income	11	(3,348)	(3,348)	11,520
Transfers between funds		-	-	-
Net (expenditure)/income before other gains/(losses)		(3,348)	(3,348)	11,520
Other gains and losses				
Net movement in funds		(3,348)	(3,348)	11,520
Reconciliation of funds:				
Total funds brought forward		198,878	198,878	187,358
Total funds carried forward		195,530	195,530	198,878

Tottenham Community Sports Centre
Summary Income and Expenditure Account
for the year ended 31 March 2023

	2023	2022
	£	£
Income	339,279	322,596
Interest and investment income	164	7
Gross income for the year	<u>339,443</u>	<u>322,603</u>
Expenditure	334,798	302,838
Depreciation and charges for impairment of fixed assets	7,993	8,245
Total expenditure for the year	<u>342,791</u>	<u>311,083</u>
Net (expenditure)/income before tax for the year	(3,348)	11,520
Net (expenditure)/income for the year	<u><u>(3,348)</u></u>	<u><u>11,520</u></u>

Tottenham Community Sports Centre**Balance Sheet**

at 31 March 2023

Company No. 02818821	Notes	2023 £	2022 £
Fixed assets			
Tangible assets	13	31,823	39,816
Investments	14	100	100
		<u>31,923</u>	<u>39,916</u>
Current assets			
Debtors	15	26,304	21,935
Cash at bank and in hand		147,488	146,237
		<u>173,792</u>	<u>168,172</u>
Creditors: Amount falling due within one year	16	(10,185)	(9,210)
Net current assets		<u>163,607</u>	<u>158,962</u>
Total assets less current liabilities		<u>195,530</u>	<u>198,878</u>
Net assets excluding pension asset or liability		<u>195,530</u>	<u>198,878</u>
Total net assets		<u>195,530</u>	<u>198,878</u>
The funds of the charity			
Restricted funds	17		
Unrestricted funds	17		
General funds		195,530	198,878
		<u>195,530</u>	<u>198,878</u>
Reserves	17		
Total funds		<u>195,530</u>	<u>198,878</u>

These accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

For the year ended 31 March 2023 the company was entitled to exemption under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of accounts.

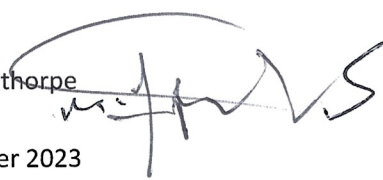
Approved by the board on 31 October 2023

And signed on its behalf by:

M. Springthorpe

Trustee

31 October 2023



1 Accounting policies

Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Change in basis of accounting or to previous accounts

There has been no change to the accounting policies (valuation rules and method of accounting) since last year and no changes have been made to accounts for previous years.

Fund accounting

Unrestricted funds	These are available for use at the discretion of the trustees in furtherance of the general objects of the charity.
Designated funds	These are unrestricted funds earmarked by the trustees for particular purposes.
Revaluation funds	These are unrestricted funds which include a revaluation reserve representing the restatement of investment assets at their market values.
Restricted funds	These are available for use subject to restrictions imposed by the donor or through terms of an appeal.

Income

Recognition of income	Income is included in the Statement of Financial Activities (SoFA) when the charity becomes entitled to, and virtually certain to receive, the income and the amount of the income can be measured with sufficient reliability.
Income with related expenditure	Where income has related expenditure the income and related expenditure is reported gross in the SoFA.
Donations and legacies	Voluntary income received by way of grants, donations and gifts is included in the the SoFA when receivable and only when the Charity has unconditional entitlement to the income.
Tax reclaims on donations and gifts	Income from tax reclaims is included in the SoFA at the same time as the gift/donation to which it relates.
Donated services and facilities	These are only included in income (with an equivalent amount in expenditure) where the benefit to the Charity is reasonably quantifiable, measurable and material.
Volunteer help	The value of any volunteer help received is not included in the accounts.
Investment income	This is included in the accounts when receivable.
Gains/(losses) on revaluation of fixed assets	This includes any gain or loss resulting from revaluing investments to market value at the end of the year.
Gains/(losses) on investment assets	This includes any gain or loss on the sale of investments.

Tottenham Community Sports Centre

Notes to the Accounts

Expenditure

Recognition of expenditure	Expenditure is recognised on an accruals basis. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates.
Expenditure on raising funds	These comprise the costs associated with attracting voluntary income, fundraising trading costs and investment management costs.
Expenditure on charitable activities	These comprise the costs incurred by the Charity in the delivery of its activities and services in the furtherance of its objects, including the making of grants and governance costs.
Grants payable	All grant expenditure is accounted for on an actual paid basis plus an accrual for grants that have been approved by the trustees at the end of the year but not yet paid.
Governance costs	These include those costs associated with meeting the constitutional and statutory requirements of the Charity, including any audit/independent examination fees, costs linked to the strategic management of the Charity, together with a share of other administration costs.
Other expenditure	These are support costs not allocated to a particular activity.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Tangible fixed assets and depreciation

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life:

Fixtures, fittings and equipment	15% Straight line
All weather	6.67% Straight line

Freehold investment property

Investment properties are measured initially at cost and subsequently at fair value at each balance sheet date and are not depreciated. All gains or losses are taken to the Statement of Financial Activities as they arise.

Stocks

Stock is included at the lower of cost or net realisable value. Donated items of stock are recognised at fair value which is the amount the charity would have been willing to pay for the items on the open market.

Trade and other debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. In the statement of financial position, bank overdrafts are shown within borrowings or current liabilities. In the Statement of Cash Flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the company's cash management.

Trade and other creditors

Short term creditors are measured at the transaction price. Other creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Research and development

Expenditure on research and development is written off in the year in which it is incurred.

Foreign currencies

Monetary assets and liabilities denominated in currencies other than the functional currency of the charity are translated at the rates of exchange prevailing at the end of the reporting period.

Transactions in currencies other than the functional currency of the charity are recorded at the rate of exchange on the date that the transaction occurred.

All exchange differences are taken into account in arriving at net income/expenditure.

Leased assets

Where the charity enters into a lease which entails taking substantially all the risks and rewards of ownership of an asset, the lease is treated as a finance lease.

Leases which do not transfer substantially all the risks and rewards of ownership to charity are classified as operating leases.

Assets held under finance leases are initially recognised as assets of the charity at their fair value at the inception of the lease or, if lower, at the present value of the minimum lease payments. The corresponding liability to the lessor is included in the balance sheet date as a finance lease obligation.

Lease payments are apportioned between finance expenses and reduction of the lease obligation so as to achieve a constant rate of interest on the remaining balance of the liability. Finance expenses are recognised immediately, unless they are directly attributable to qualifying assets, in which case they are capitalised in accordance with the charity's policy on borrowing costs.

Assets held under finance leases are depreciated in the same way as owned assets.

Operating lease payments are recognised as an expense on a straight-line basis over the lease term.

In the event that lease incentives are received to enter into operating leases, such incentives are recognised as a liability. The aggregate benefit of incentives is recognised as a reduction of rental expense on a straight-line basis.

Pension costs

The charity operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the company pays fixed contributions into a separate entity. Once the contributions have been paid the company has no further payments obligations. The contributions are recognised as expenses when they fall due. Amounts not paid are shown in accruals in the balance sheet. The assets of the plan are held separately from the company in independently administered funds.

Tottenham Community Sports Centre
Notes to the Accounts

Receipt of donated goods, facilities and services

All donated goods, facilities and services received are recognised within incoming resources and expenditure at an estimate of the value to the charity.

2 Company status

The company is a private company limited by guarantee and consequently does not have share capital.

3 Statement of Financial Activities - prior year

	Unrestricted funds 2022 £	Total funds 2022 £
Income and endowments from:		
Donations and legacies	4,000	4,000
Charitable activities	229,643	229,643
Other trading activities	55,670	55,670
Investments	7	7
Other	33,283	33,283
Total	322,603	322,603
Expenditure on:		
Charitable activities	3,000	3,000
Other	308,083	308,083
Total	311,083	311,083
Net income	11,520	11,520
Net income before other gains/(losses)	11,520	11,520
Other gains and losses:		
Net movement in funds	11,520	11,520
Reconciliation of funds:		
Total funds brought forward	187,358	187,358
Total funds carried forward	198,878	198,878

4 Income from donations and legacies

	Unrestricted £	Total 2023 £	Total 2022 £
Sundry donations received	1,787	1,787	4,000
	1,787	1,787	4,000

Tottenham Community Sports Centre
Notes to the Accounts

5 Income from charitable activities

	Unrestricted	Total	Total
		2023	2022
	£	£	£
Sports membership and sport facilities hire	157,939	157,939	119,481
Other facilities hire	92,851	92,851	104,832
Sport and well being community grants	5,349	5,349	5,330
	<u>256,139</u>	<u>256,139</u>	<u>229,643</u>

6 Income from other trading activities

	Unrestricted	Total	Total
		2023	2022
	£	£	£
Car boot sales and other fundraising activities	3,900	3,900	-
Car park facilities	77,453	77,453	55,670
	<u>81,353</u>	<u>81,353</u>	<u>55,670</u>

7 Income from investments

	Unrestricted	Total	Total
		2023	2022
	£	£	£
Interest receivable	164	164	7
	<u>164</u>	<u>164</u>	<u>7</u>

8 Other income

	Total	Total
	2023	2022
	£	£
Government support grants	-	33,283
	<u>-</u>	<u>33,283</u>

9 Expenditure on charitable activities

	Unrestricted	Total	Total
		2023	2022
	£	£	£
<i>Governance costs</i>			
Accountancy fees	3,000	3,000	3,000
	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>

Tottenham Community Sports Centre

Notes to the Accounts

10 Other expenditure

	Unrestricted	Total 2023	Total 2022
	£	£	£
Employee costs	206,620	206,620	172,476
Premises costs	74,815	74,815	86,102
Amortisation, depreciation, impairment, profit/loss on disposal of fixed assets	7,993	7,993	8,245
General administrative costs	50,363	50,363	41,260
	<u>339,791</u>	<u>339,791</u>	<u>308,083</u>

11 Net (expenditure)/income before transfers

	2023	2022
	£	£
This is stated after charging:		
Depreciation of owned fixed assets	7,993	8,245

12 Staff costs

	2023	2022
Salaries and wages	192,236	160,506
Social security costs	9,991	7,631
Pension costs	3,253	2,553
	<u>205,480</u>	<u>170,690</u>

No employee received emoluments in excess of £60,000.

The average monthly number of full time equivalent employees during the year was as follows:

	2023 Number	2022 Number
Administrative staff	13	10
	<u>13</u>	<u>10</u>

The charity's pension is a work place pension held with NEST.

Tottenham Community Sports Centre
Notes to the Accounts

13 Tangible fixed assets

	Fixtures, fittings and equipment £	All weather £	Total £
Cost or revaluation			
At 1 April 2022	80,564	107,205	187,769
At 31 March 2023	80,564	107,205	187,769
Depreciation and impairment			
At 1 April 2022	40,750	107,203	147,953
Depreciation charge for the year	7,993	-	7,993
At 31 March 2023	48,743	107,203	155,946
Net book values			
At 31 March 2023	31,821	2	31,823
At 31 March 2022	39,814	2	39,816

14 Investments

	Investment in Subsidiaries £	Total £
Cost or revaluation		
At 1 April 2022	100	100
At 31 March 2023	100	100
Net book values		
At 31 March 2023	100	100
At 31 March 2022	100	100

Investment in Subsidiaries

The company has the following subsidiary undertakings:

Name of company	Country of incorporation (if not UK)	Class of shares held	% age of shares held %	Capital and reserves at end of the relevant year £	Profit/(loss) for the relevant year £
Tottenham Community Sports Centre 703 Club Ltd	England	Ordinary	100	3,928	3,824

15 Debtors

	2023 £	2022 £
Trade debtors	10,473	5,854
Other debtors	12,831	13,081
Prepayments and accrued income	3,000	3,000
	26,304	21,935

Tottenham Community Sports Centre

Notes to the Accounts

16 Creditors:

amounts falling due within one year

	2023	2022
	£	£
Bank loans and overdrafts	990	568
Trade creditors	2,291	2,114
Other taxes and social security	3,445	3,071
Other creditors	458	457
Accruals	3,001	3,000
	<u>10,185</u>	<u>9,210</u>

17 Movement in funds

	At 1 April 2022	Incoming resources (including other gains/losses) £	Resources expended £	At 31 March 2023 £
Restricted funds:				
Unrestricted funds:				
General funds	198,878	339,443	(342,791)	195,530
Total funds	<u>198,878</u>	<u>339,443</u>	<u>(342,791)</u>	<u>195,530</u>

18 Analysis of net assets between funds

	Unrestricted funds £	Total £
Fixed assets	31,823	31,823
Investments	100	100
Net current assets	163,607	163,607
	<u>195,530</u>	<u>195,530</u>

19 Reconciliation of net debt

	At 1 April 2022 £	Cash flows £	At 31 March 2023 £
Cash and cash equivalents	146,237	1,251	147,488
	<u>146,237</u>	<u>1,251</u>	<u>147,488</u>
Net debt	<u>146,237</u>	<u>1,251</u>	<u>147,488</u>

Tottenham Community Sports Centre
Notes to the Accounts

20 Commitments

Pension commitments

	2023	2022
	£	£
The pension cost charge to the company amounted to:	<u>3,253</u>	<u>2,553</u>

Tottenham Community Sports Centre
Detailed Statement of Financial Activities
for the year ended 31 March 2023

	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Income and endowments from:			
Donations and legacies			
Sundry donations received	1,787	1,787	4,000
	<u>1,787</u>	<u>1,787</u>	<u>4,000</u>
Charitable activities			
Sports membership and sport facilities hire	157,939	157,939	119,481
Other facilities hire	92,851	92,851	104,832
Sport and well being community grants	5,349	5,349	5,330
	<u>256,139</u>	<u>256,139</u>	<u>229,643</u>
Other trading activities			
Car boot sales and other fundraising activities	3,900	3,900	-
Car park facilities	77,453	77,453	55,670
	<u>81,353</u>	<u>81,353</u>	<u>55,670</u>
Investments			
Interest receivable	164	164	7
	<u>164</u>	<u>164</u>	<u>7</u>
Other			
Government support grants	-	-	33,283
	<u>-</u>	<u>-</u>	<u>33,283</u>
Total income and endowments	339,443	339,443	322,603
Expenditure on:			
Governance costs			
Accountancy fees	3,000	3,000	3,000
	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>
Total of expenditure on charitable activities	3,000	3,000	3,000
Employee costs			
Salaries/wages	192,236	192,236	160,506
Employer's NIC	9,991	9,991	7,631
Pension costs	3,253	3,253	2,553
Staff welfare	1,140	1,140	1,786
	<u>206,620</u>	<u>206,620</u>	<u>172,476</u>
Premises costs			
Rent	12,000	12,000	12,000
Rates	3,595	3,595	7,136
Light, heat and power	30,010	30,010	29,950

Tottenham Community Sports Centre
Detailed Statement of Financial Activities

Premises cleaning	8,574	8,574	7,055
Premises repairs and maintenance	20,636	20,636	29,961
	<u>74,815</u>	<u>74,815</u>	<u>86,102</u>
General administrative costs, including depreciation and amortisation			
Depreciation of Fixtures, fittings and equipment	7,993	7,993	8,245
Depreciation of All weather	-	-	-
Bank charges	1,040	1,040	638
Equipment leasing and hire charges	5,366	5,366	6,372
Equipment repairs and maintenance	23,829	23,829	9,727
General insurances	9,802	9,802	9,646
Information and publications	110	110	274
Software, IT support and related costs	1,788	1,788	1,214
Stationery and printing	1,776	1,776	2,912
Subscriptions	207	207	3,292
Sundry expenses	5,253	5,253	6,182
Telephone, fax and broadband	1,192	1,192	1,003
	<u>58,356</u>	<u>58,356</u>	<u>49,505</u>
Total of expenditure of other costs	<u>339,791</u>	<u>339,791</u>	<u>308,083</u>
Total expenditure	<u>342,791</u>	<u>342,791</u>	<u>311,083</u>
Net gains on investments	-	-	-
	<u>(3,348)</u>	<u>(3,348)</u>	<u>11,520</u>
Net (expenditure)/income			
Net (expenditure)/income before other gains/(losses)	<u>(3,348)</u>	<u>(3,348)</u>	<u>11,520</u>
Other Gains	-	-	-
Net movement in funds	<u>(3,348)</u>	<u>(3,348)</u>	<u>11,520</u>
Reconciliation of funds:			
Total funds brought forward	198,878	198,878	187,358
Total funds carried forward	<u>195,530</u>	<u>195,530</u>	<u>198,878</u>