

Company Number: 02710865

Charity Number: 1011117

St Andrew's Hospice Limited
(A Company Limited by Guarantee)

Trustees' Report and Financial Statements
For the year ended 31 March 2022

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CHARITY INFORMATION

Company number
02710865

Charity number
1011117

Registered Office
St Andrew's Hospice
Peaks Lane
Grimsby
DN32 9RP

Vice Presidents

Mr I Davey
Mr H Greenwood

Trustees

Ms R Harvey Chair
Mr I Hargreaves Vice Chair
Mr D R Hatfield
Mr J Scaife (Resigned 3/01/22)
Mr N Tranter
Mrs J Bake
Mr A Millson
Ms P Spaight
Ms L Pilgrim (Resigned 16/08/21)
Mr M Wade
Mr M Esmiley
Dr T Salisbury (Appointed 10/03/22)

Secretary

Mr A Millson

Senior Management Team

Michelle Rollinson
Geoff Jago
Lesley Charlesworth-Browne
Karen Higgins
Shelley Lambert
Jacqui Hall
Dennis Vause

Chief Executive
Head of Finance
Deputy CEO
Director of Clinical Services
Director of Governance & Quality
Director of People and Operations
Head of IT and Digital Transformation

Solicitors

Wilkin Chapman Grange
New Oxford House
Town Hall Square
Grimsby
DN31 1HE

Auditors

BHP LLP
Rievaulx House
1 St Mary's Court
York
YO24 1AH

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STATEMENT FROM CHAIR OF TRUSTEES

We have again seen the benefit of an emphasis on our Grant fundraising. Within the year we achieved and spent income of £255,733 on various projects that we would not have been able to fund ourselves without this additional resource. We were pleased to receive £73,854 from BBC Children in Need to support our Hospice at Home work and were awarded £194,114 over two years by the National Lottery to fund our Volunteer Coordinator team. Given our success we have budgeted £280,000 grant income for 2022-23

The NHS England awarded funding to provide bed capacity and community support from November 2021 to March 2022. St Andrews received £221,854 of this essential help.

We were very grateful to receive £290,634 this year from the NHS England Children's Hospice Grant programme.

Our Trading Company income of £1,362,635 compared to £321,388 in the previous year – this is entirely due to the opening up of the shops and a relative return to normal. Retail continues to perform well and we are expecting another successful year.

Expenditure over the year rose by £57,809 (from £4,925,524 to £4,983,333). This reflects both reduced activity and cost control as it is well below inflation.

At the end of the year we generated a surplus of £363,928 compared to a budgeted loss of £432,269. This favourable difference of £796,197 is due to the recovery in our Trading activities and a year on year increase in Legacy income of £531,511.

The Hospice has emerged from the pandemic stronger, more capable and resilient than before having learned the lessons of fast and effective response to a changing and challenging set of circumstances.

I would like to thank my fellow Board members and our amazing staff and volunteers for their hard work and determination in keeping St Andrew's thriving and for continuing to deliver high standards of care and support for our patients and community.



.....
Rachel Harvey
Chair, St Andrew's Hospice

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REPORT OF THE TRUSTEES

The Trustees present their annual report, strategic report and the audited consolidated financial statements of the charity and its subsidiary for the year ended 31 March 2022. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

Company status

The charity is constituted as a company limited by guarantee and is therefore governed by its Memorandum and Articles of Association. The liability of the members in the event of the company being wound up is limited to £1. The company is a registered charity and acts entirely as a non-profit making organisation.

Objectives and activities

The charity was registered in 1980, after the formation of a group of dedicated local people in 1979, their inspiration being prompted by a local conference on the growth of the Hospice movement. They all felt that if there was a better way to respond to the needs of the terminally ill and their families, then every effort should be made, however daunting the challenge. As early as 1980, day care was offered once a week in 'borrowed' premises. A property was purchased in 1983, and by December 1986 both in-patient and day care for adults was operational. It wasn't until 1999 that the need for care of children and young people was identified, and the children's unit opened in 2001. After a lengthy period of planning and fundraising in April 2014 we started the redevelopment of our site in Peaks Lane. This project is now complete and offers much improved facilities for our patients.

How our activities deliver public benefit

The main areas of our charitable activities are caring for people of all ages with a progressive life-limiting illness and supporting their families and carers. All care is offered without charge to patients.

Information included in the other sections of the Report of the Trustees identifies, in more detail, the public benefit that the Hospice provides. Much of it is taken from our Quality Accounts which are prepared annually for NHS England.

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance "Public benefit: running a charity" (PB2).

Our primary aim

St Andrew's Hospice provides specialist palliative and end of life care for children, young people and adults who have a progressive life-limiting illness. Specialist palliative care is defined as providing management of pain and psychological, social, spiritual support to those with a progressive, life-limiting illness. It helps them to live their life to the full and includes the support to their families and friends both during their illness and into bereavement.

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REPORT OF THE TRUSTEES (Continued)

Our philosophy

- To provide specialist care for patients with severe and progressive disease, where curative treatment is no longer possible.
- To demonstrate concern for the whole care of the patient, and to offer support not only to the patient, but also to those who care for them, both during illness and into bereavement.
- To communicate and liaise with all involved in the care of the patient, ensuring an integrated, seamless service is provided.
- To value the dignity and individuality of all patients and their rights to self-determination.
- To provide a flexible approach to care, wherever possible, in a manner and place of the patient's choosing: support in the early stages, access to in-patient and wellbeing services, clinics and support at home.
- To generate commitment and teamwork, bringing together the expertise and skills of an interdisciplinary caring team to meet the highest possible standards, addressing the patients' medical, nursing, social, emotional and spiritual needs, thereby enhancing the quality of life of the patient, and supporting those who care for them.
- To provide continuing education and training opportunities for all staff in order to develop commitment, expertise, specialism, innovation and the sharing of knowledge.
- To develop St Andrew's Hospice as an education, training and resource unit offering placements to students from all disciplines.
- To ensure the quality and standard of service is of a consistently high level, undertaking regular audit and responding to changing needs.
- To provide the most effective care in the most cost efficient manner.
- To be respected by health care professionals for the excellence of our service; to be respected by the public for our open and ethical behaviour, and for our dedication to the highest possible standards of care.

Our criteria for care

Anyone, of any age with a progressive life-limiting illness can access the services offered at St Andrew's Hospice. All care is offered without charge to patients.

Driving force

There are currently many local people not accessing hospice care due to their lack of understanding regarding the care that hospices deliver.

We want to change peoples' perceptions regarding hospice care. We can offer our expert service to benefit many more local people.

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REPORT OF THE TRUSTEES (Continued)

Services

People of any age, for whom curative treatment is not possible, require active, total care delivered by a multi-professional team who will consider their physical, emotional, social and spiritual symptoms. The care of family members and friends is also integral and this is what makes hospice care unique in that it encompasses not only the patient but those close to them.

We care not only for patients with cancer, but for anyone with a progressive life-limiting illness.

We accept referrals from any source, however permission is sought from the patients' General Practitioner before assessment is undertaken.

Patients accessing services in either the Adult or Children's unit do so for symptom control, respite, rehabilitation or terminal care.

The clinical team at St Andrew's Hospice consists of clinicians with expertise and training in palliative care. As well as a palliative care consultant, specialist doctors and nurses, a wide range of therapists and allied healthcare professionals are employed, such as complementary therapists, a creative therapist, physiotherapist, family support workers and lymphedema specialists to support the clinical team. The clinical team is fully integrated with the administrative staff, and closely supported by volunteers in all departments.

Patients accessing either the Adult or Children's services have access to a comprehensive range of facilities and care, including lymphedema care, physiotherapy, creative therapies, emotional and social support, sensory equipment, spa pool, and so the list goes on.

Families and carers can access emotional, social and bereavement support as well as Carers and Children and Young Peoples Groups. Parent and Patient/Carer Forums are established and are working well, ensuring that patients and carers have input into service delivery planning and facility design.

Adult services

Care within Adult Services is available to any patient, 18 years upwards, who fits our criteria for care.

In-Patient Unit

We provide twelve in-patient single en-suite bedrooms.

Wellbeing Service

We have introduced a new way of providing day services which offers a flexible service to our patients. It is no longer appropriate to talk about "places" as patients can access a range of activities and services across the week. In light of the Pandemic this service is under constant review as we seek ways of safely supporting our service users.

Children and Young People's services

Care within Children's Services is available to patients up to the age of 25 years. Beyond this age, if appropriate, patients are transferred to Adult Services.

In-Patient Unit

We provide five in-patient single bedrooms.

Hospice at Home

Andy's Hospice at Home offers specialised hands on care and support from the comfort of the child/young person's own home. This encompasses a variety of different services including therapeutic activities, personal care, and is an opportunity to give parents a break whilst we care for the child/young person. Parents can then spend this time as they may wish for example shopping, spending time with friends/family or even sitting reading a book in another room of the home, knowing that their child is being

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REPORT OF THE TRUSTEES (Continued)

well looked after and cared for. Care can also extend to providing symptom management and end of life care in the home. Support can also be offered for hospital appointments.

Wellbeing Service- Andy's Amigos

we have launched a new service called Andy's Amigos, which offers opportunities to mix and socialise within a group setting with other children and young people, learning from others as well as giving them a space to express themselves. These themed sessions take place across the hospice site at present, however we are considering how we can take some of these groups into the wider community to deliver these sessions nearer your home. Andy's Amigos groups include activities such as Crafty Kids, Physical Play, Meditation and Storytelling and Family Splash in our hydrotherapy pool.



Achievements in 2021-22

We deepened our links to health and social care providers over the past year to raise awareness of how our services can complement and support the wider healthcare system and the patients that we serve. This has positioned us to fully participate in the new structures that have emerged as the way that care is being organised and delivered by the NHS is changing following publication of the white paper 'Integrating Care'. The white paper presents a number of challenges but it also presents a number of opportunities – not least to bring local government, the NHS and all other key stakeholders in our system much closer together. This enables us to speak with one voice for the benefit of patients, and their families, maximising both the influence and role of our health and care system in the wider place shaping agenda, to keep pace with the increasingly complex needs of people and being more reflective of local issues.

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REPORT OF THE TRUSTEES (Continued)

The governance model for embedding the health and care agenda into North East Lincolnshire's broader place arrangements, builds upon a history of strong collaborative working and partnership across North East Lincolnshire. This has been achieved through the introduction of a formal Joint Committee, which binds together North East Lincolnshire Council, Humber and North Yorkshire Health and Care Partnership and Provider partnerships such as ourselves at St Andrew's Hospice to lead and drive the health and care agenda locally.

Through our Children and Young People's Hospice at Home Service, we set the goal of enhancing the support for families and professionals. The service is constantly being reviewed and families are now offered longer sessions which are more beneficial to them and through planning can be offered on a regular basis depending on the child/ young person's needs. By having regular visits, we have been able to maintain 1-1 relationships, which are so important for trust, and lead to better nurse and child/family relationships, engagement and understanding. This has been hugely important through these very difficult times during the pandemic.

Also as part of this community, a new service called 'Andy's Amigo's' has been set up. This service offers therapeutic group sessions, enabling children to come together to socialise and interact whilst undertaking a variety of activities such as fun and games, crafty kids, physiotherapy through play, storytelling through massage and family splash sessions in our hydrotherapy pool.

By the end of 2020-21 we had completed the first stage of implementing a Data Warehouse and associated dashboards. This will continue to develop in 22-23 as we add more data sources and is already giving us instant access to our key performance data.

Identified priorities for 2022-23

Single Nurse Administration of Controlled Drugs (SNACD)

A significant amount of the working day within our Adult Inpatient Unit involves the management and administration of controlled drugs (CDs). The use of these controlled drugs currently requires checks by one Registered Nurse and another competent person/Registered Nurse. This ensures our patients have the required medications to control their symptoms, keeping them as comfortable as possible in our specialist palliative care setting.

Practicing in this way increases the resource required and with the introduction of the SNACD, it is hoped that this will generate more capacity for the team to be able to provide more care and reduce the wait time of our patients for their medications, thus improving the quality of care for our patients. Evidence also suggests there will be a reduction in medication errors.

In order for this to be successful, a robust training and policy plan is to be developed as a team approach with another hospice within our regional Executive Clinical Leads in Hospice and Palliative Care (ECLiHP) group. During this time there will be a period of engagement with the staff within the IPU, other relevant stakeholders and pilot of the project (involving a small group of staff) before a full launch. We recognise that our staff may not feel confident in working in this way and as such additional support, training and guidance will be given.

Patient and staff safety remains paramount to this identified priority and as such close monitoring and support is integral to the success of this. Whilst this identified priority is for the year 2022-23, we recognise that a robust period of planning and implementation may run over into 2023-24.

Clinical Educator

Here at St Andrew's we pride ourselves on the quality of care we deliver to our community. In order to do this, it is imperative that our staff have access to a range of training programmes and teachers to develop their competence and to keep up to date with the best evidence based practice. Therefore an identified priority for 2022- 23 is a new role to the organisation, a Clinical Educator.

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Clinical Educators aim to provide support and education to clinical staff and students to improve their professional practice. They will assess the training needs of all of nursing, support and social team across the organisation and design a programme to meet those identified needs, whilst working closely with staff to deliver the programme and improve the competencies and skills. We hope to have this person in role by autumn 2022.

Until this point, we will continue to work on the development of the competency frameworks in both the adult and children's services, ensuring our staff are working to the most up to date evidence based practice to provide the best possible care with the skills they have. Extended skills will also be incorporated into these documents to allow staff to extend their reach and care for more patients with increasingly complex needs.

Bereavement Services

Our bereavement services support more and more patients and families each year. The value of good bereavement support is immeasurable and there isn't a consistent tool, which can be used to demonstrate the impact. The service allows our families the understanding that their grief is 'normal' and enables them to come to terms and adapt to the loss of a loved one. With the continued demand for this service, we have now reached the stage of re-evaluation. Scoping work is required to be undertaken in 2022-23 to understand the need and demand for the service in the coming years and where there could be the potential to reach more people in need through partnership working.

Digital Transformation

As organisations evolve the amount of digital assets increase overtime, St Andrew's identified that a silo approach to digital system adoption had the potential to reduce productivity and increase administration overhead. St Andrew's has recently recruited a brand new position of Head of IT and Digital transformation. This position is to look at our existing digital landscape and develop a digital transformation roadmap that will leverage technology and systems to reduce costs, increase productivity and quality reliability. Digital transformation done right will enable proactive performance management by providing a holistic real-time view of business data and performance.

Detailed Delivery Plan:

Business discovery and technology intelligence discovery exercises have identified that St Andrew's Hospice has already started a number of digital initiatives. Based on the finding of both discovery exercises a 36 month strategic roadmap has been created to pull all projects together into one strategic vision.

IT Infrastructure Upgrade Project:

Building our digital capabilities is only possible if the hospice has a reliable network infrastructure, the intelligence discovery identified areas requiring improvement. The local area network upgrade project will improve service performance and active real-time monitoring of equipment, these improvements are critical as we move to more interconnected systems.

This upgrade will provide patients with better wi-fi, increased connectivity and allow additional services such as Sky TV to be installed into each of our patient bedrooms and communal areas.

Data warehousing project:

The data-warehousing project has identified areas needing improvement related to our use of SystmOne. SystmOne improvements and the data-warehousing project are to be combined as one single project. Combining these two pieces of work will improve the quality of data on existing dashboards and provide improved administration efficiency for our front line clinical staff.

The Data Warehousing Project, once complete, will allow staff to have a better insight into patient care and the interventions they may need to deliver in the future.

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REPORT OF THE TRUSTEES (Continued)

Health and Care Partnerships

The way that care is being organised and delivered by the NHS is changing following publication of the white paper 'Integrating Care'. The white paper presents a number of challenges but it also presents a number of opportunities— not least to bring local government, the NHS and all other key stakeholders in our system much closer together, aiming to speak with one voice for the benefit of patients, residents and service users, and maximising both the influence and role of our health and care system in the wider place shaping agenda to keep pace with the increasingly complex needs of people and being more reflective of local issues.

The governance model for embedding the health and care agenda into North East Lincolnshire's broader place arrangements builds upon a history of strong collaborative working and partnership across North East Lincolnshire through the introduction of a formal Joint Committee, which binds together North East Lincolnshire Council, Humber Coast and Vale ICS and Provider partnerships such as ourselves at St Andrew's Hospice to lead and drive the health and care agenda locally.

Regulation

After a successful CQC Transitional Monitoring Approach contact we now do not expect an imminent inspection.

Other regulators to which we are registered are the Gambling Commission, for the St Andrew's Hospice Lottery, and the Charity Commission. The Gambling Commission carried out an inspection five years ago and no material issues were identified.

Fundraising

Over the past several years since the 2015 Etherington report, the world of charity fundraising has seen scrutiny around some of its practices (although no hospices were found to be involved in any poor practice).

The subsequent introduction of the Code of Fundraising Practice by the Fund Raising Regulator (which includes protections for vulnerable people), is a means by which charities can voluntarily register and demonstrate their commitment to good practice. St Andrew's Hospice Ltd has chosen to voluntarily register with the Fund Raising Regulator and is compliant with the code.

St Andrew's Hospice engages only thoroughly vetted 3rd party commercial participators for the purposes of fundraising i.e. our lottery, and, monitors their activity routinely and collaboratively.

No complaints have been received in 2021-22 in respect of our fundraising practices under the code.

Volunteers

To deliver a high standard of care to patients, their families and friends, we rely heavily on a dedicated 'army' of volunteers who help across all areas of activity. We have approximately 450 volunteers, who work in all clinical areas, reception, administration, retail, gardening team, reception, catering, fundraising, marketing and household departments.

Relationships

We are committed to working collaboratively with our colleagues both within the statutory and the voluntary sector, to ensure a seamless service for patients and their families and to prevent duplication of services, thereby delivering care in the most cost effective and efficient way possible.

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REPORT OF THE TRUSTEES (Continued)

Financial review

Income

The Trustees wish to thank all our supporters for their continued work and generosity. Our income increased by £371,340 or 7.5% this year to £5,307,614 (2021: £4,936,274). This was an excellent outcome given the withdrawal of nearly all Covid funding

Our Trading Company income of £1,362,635 (which excludes all sales related to Gift Aid donated items and the additional Gift Aid component) compared to £321,388 in the previous year – this is entirely due to the opening up of the shops and a relative return to normal. Retail continues to perform well and we are expecting another successful year.

Our lottery income, net of prizes, decreased by 4% this year to £357,933 (2021: £372,493). Lottery expenses, which are included in Fundraising, have decreased by £930 to £68,746 (2021: £69,676) which reflects the fall in members. A Lottery Management Contract is in place for 2022-23 which includes provision for recruitment though given the circumstances we are unlikely to do any face to face recruitment.

Expenditure

Expenditure over the year increased by £57,809 (from £4,925,524 to £4,983,333). The Board is absolutely determined to control expenditure while committed to investing in both patient care and in building sustainable income streams.

Total Funds Carried Forward

The surplus for the year was £363,928 (2021: £250,544). This was after investment gains of £39,647 (2021: £161,707). The surplus of £363,928 comprises of an operational surplus of £286,545 (2021: £250,544) and a surplus on restricted funds of £77,383 (2021: £nil). The surplus on restricted funds represents income received in advance of the expenditure it relates to. Total funds carried forward as at 31st March 2022 were £10,628,776 (2021: £10,264,848), of which £10,551,393 are unrestricted and £77,383 restricted, compared with £10,264,848 and £nil respectively in the comparative year.

Pay policy for senior staff

A Board committee, comprising the Chair, Vice Chair and two other Trustees, decides remuneration of key staff. These are benchmarked against a range of other Hospices and Public Sector bodies.

Principal risks and uncertainties

Risk management

We have identified the risks below as the principle organisational risks:

- Information Technology (IT)
- Fire/disaster/pandemic
- Potential Reputational Damage
- Reduced income/referrals
- Succession planning/ageing workforce/recruitment and retention of staff
- Potential reduction in volunteers

The above risks are recorded on our organisational risk register which lists mitigating measures and which is brought to the attention of the Board at each Board Meeting. There is a detailed Business Continuity and Resilience Plan, which addresses identified risks.

We have further developed a Governance Framework which identifies areas of risk/compliance across the organisation. It is the responsibility of the Board to ensure that those areas identified are monitored on a regular basis to give assurance that our controls and mitigation measures are effective.

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Since the Pandemic we have expanded our Risk Register but were generally pleased that the framework of incident management worked well.

Reserves

The term 'reserves' is used to describe our income funds that are freely available to help us meet our objectives.

Our current policy states that we aim to hold free reserves of between 6 and 12 months annual cash running costs.

It is recognised that we need to have sufficient cash and reserves to absorb short-term fluctuations and larger setbacks in income receipts. We recognise the importance of ensuring that we have a free reserves buffer in place in order to provide uninterrupted palliative care services to the local community. About 70% of our normal expenditure is in the form of salaries. Our cash reserves at the end of the year, including current asset investments, were £2,289,404 (2021: £2,576,708) which is equivalent to about six months running costs (2021: six months). Our net current assets (cash + debtors – creditors) at the end of March 2022 were £2,670,539, equivalent to about 7 months running costs. It should be noted however that in addition to our cash deposits we hold £2,553,927 in readily convertible investments (available within 1 week). Our effective running cost cover is just over £5.1m or around 12 months.

As at the year end the free reserves held by the group were £5,147,279 (2021: £4,833,630). These are calculated as follows:

	2022	2021
Total unrestricted funds	10,551,393	10,264,848
Less unrestricted fixed assets	(5,404,114)	(5,427,921)
Less unrestricted intangible assets	-	(3,297)
Free reserves	5,147,279	4,833,630

Following a rise in the levels of free reserves and in line with best practice as advocated by The Charity Commission, the Board has embarked on a review of our current practice and policy of reserves management, to ensure that our required reserves are proportionate to the range of strategic risks we have identified. This review recognises the changes in the external environment and those aspects that are beyond our control. It is expected as part of this work that should any surplus be released, these will be designated to further the charity's objectives.

Investment policy

The charity's Memorandum and Articles of Association gives the Directors power to invest monies of the charity in or on such investments, securities or property as may be thought fit, subject nevertheless to such conditions (if any) and such consents (if any) as may from time to time be imposed or required by law.

The Board of Trustees takes a balanced risk attitude towards investment. As interest rates have continued to perform poorly the Board has resolved to increase the investment with Tilney by a further £1 million. Four hundred thousand was moved pre year end and the balance will be fed in over the next few months. The Board has increased its limit of exposure to Equities to 50%. As we closed down the other Bank Accounts, other than the Co-op, we have opened a Flagstone Account which enables us to allocate funds to a wide range of Bank Accounts, including Term and Notice Accounts and secure FSCS protection for a much higher proportion of our cash.

The current investments are cash deposits with:

The Co-operative Bank Plc
Flagstone
Funds under management by Tilney

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REPORT OF THE TRUSTEES (Continued)

Structure, governance & management

Structure and decision making process

The Board of Trustees is the governing body of St Andrew's Hospice, which currently comprises ten members and meets twelve times a year. These meetings currently take place mostly face to face. Trustees are elected for a three year period and may be re-elected. The Chief Executive attends Board meetings, accompanied by senior managers. Other staff attend as required. Authority for management of the Hospice is delegated to the Chief Executive and Senior Management Team (who are not Trustees of St Andrew's Hospice Limited).

Trustees' induction and training

New Trustees are appointed after interview with the Chair, Trustees and the Chief Executive. An Enhanced Disclosure and Barring Check is also conducted and two references are taken up. Trustees also declare they are fit and willing to undertake the responsibilities and duties of a charity trustee and complete the HMRC Fit and Proper Persons' Test.

They are given a Trustee Induction Pack which includes documents relating to the operational framework of the Hospice, Memorandum and Articles and financial reports, in addition to pertinent documents from the Charity Commission. They are appointed a fellow Trustee who acts as a mentor. Additionally, new Trustees are invited to attend a meeting with the Senior Management Team.

When any training requirements are identified, Trustees attend training courses and conferences. These include Induction Days for Trustees at Hospice UK, Safeguarding training, along with other courses as applicable.

Internal controls

We, the Trustees, confirm that internal control procedures are in place in order to provide assurance against material misstatement or loss. They include:

- Comprehensive system of annual budgets, approved by the Trustees, and monthly financial reporting of actual results against budget.
- Financial policies and procedures which are kept under constant review.

Subsidiary

The charity's wholly owned trading subsidiary, St Andrew's Hospice (Trading) Limited, carries out non-charitable trading activities on behalf of the charity, and makes gift aid payments of its profits to the charity over the year.

Trustees' responsibilities in relation to the financial statements

The trustees (who are also directors of St Andrews Hospice Limited for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period.

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In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement as to disclosure to our auditors

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Auditors

BHP LLP were appointed during the year ending March 2021 and in accordance with section 487(2) of the Companies Act 2006 are deemed to be re-appointed annually.

In approving the Trustees' Annual Report, we also approve the Strategic Report included therein, in our capacity as company directors.

The Trustees' Report was approved by the Board of Trustees and signed on its behalf by:


.....
Rachel Harvey
Chair, St Andrew's Hospice

St Andrew's Hospice Limited
(A Company Limited by Guarantee)

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ST ANDREW'S HOSPICE LIMITED

Opinion

We have audited the financial statements of St Andrew's Hospice Limited (the 'parent charitable company') and its subsidiary (the 'group') for the year ended 31 March 2022 which comprise consolidated statement of financial activities, the Consolidated balance sheet, the Company balance sheet, the Consolidated statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charitable company's affairs as at 31 March 2022, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the trustees' report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

St Andrew's Hospice Limited
(A Company Limited by Guarantee)

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ST ANDREW'S HOSPICE LIMITED

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the strategic report and the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 13, the trustees (who are also the directors of the parent charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed auditor under the Companies Act 2006 and report in accordance with this Act. Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ST ANDREW'S HOSPICE LIMITED

- we identified the laws and regulations applicable to the group and parent charitable company through discussions with management and trustees, and from our knowledge and experience of this organisation;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the group and parent charitable company, including the Charities Act 2011, the Companies Act 2006, data protection, health and safety legislation, CQC regulations and employment law;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and trustees;
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit of the group and parent charitable company.

We assessed the susceptibility of the group and parent charitable company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by;

- making enquiries of management and trustees as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risks of fraud through management bias and override controls, we:

- performed analytical procedures to identify any unusual or unexpected variances;
- tested journal entries to identify unusual transactions;
- assessed whether judgments and assumptions made in determining the accounting estimates set out in note 1 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/Our-Work/Audit/Audit-and-assurance/Standards-and-guidance/Standards-and-guidance-for-auditors/Auditors-responsibilities-for-audit/Description-of-auditors-responsibilities-for-audit.aspx>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

St Andrew's Hospice Limited
(A Company Limited by Guarantee)

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ST ANDREW'S HOSPICE LIMITED

BHP LLP

[Jane Marshall \(Sep 23, 2022 15:52 GMT+1\)](#)

Jane Marshall (Senior Statutory Auditor)

For and on behalf of BHP LLP, Statutory Auditor

Chartered Accountants

Statutory Auditor

Rievaulx House

1 St Mary's Court

Blossom Street

York

YO24 1AH

Date: Sep 23, 2022

St Andrew's Hospice Ltd year ended 31 March 2022
Consolidated Statement

		2022	2022	2022	2021	2021	2021
		Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
		Funds	Funds	Funds	Funds	Funds	Funds
	Note	£	£	£	as restated	as restated	as restated
		£	£	£	£	£	£
Income							
Donations		385,877	426,456	812,333	499,109	144,343	643,452
Donations - retail		148,919	71,376	220,295	58,613	28,169	86,782
Legacies		794,991	43,900	838,891	303,380	4,000	307,380
Income from charitable activities							
Department of Health Funding Children's Unit		-	290,634	290,634	-	282,169	282,169
Health Authority		589,821	125,878	715,699	586,070	117,683	703,753
Provision of care		17,528	77,451	94,979	-	271,802	271,802
NHSE COVID funding		-	221,854	221,854	-	1,244,993	1,244,993
Other trading activities							
Income from retail operations	5	920,820	441,815	1,362,635	245,247	76,141	321,388
Fundraising events and lottery	4	386,106	113,239	499,345	262,133	125,913	388,046
Income from Investments	3	31,836	-	31,836	21,477	-	21,477
Other Income							
Coronavirus retention scheme grant income		16,182	-	16,182	316,986	-	316,986
Other Coronavirus grant income		48,866	26,001	74,867	235,665	95,725	331,390
Other Income		106,043	22,021	128,064	16,656	-	16,656
Total Income		3,446,989	1,860,625	5,307,614	2,545,336	2,390,938	4,936,274
Expenditure							
Expenditure on charitable activities							
Adult in-patient services		784,731	410,606	1,195,337	468,097	653,208	1,121,305
Adult day care services		297,505	-	297,505	279,682	-	279,682
Children's in-patient services		-	315,933	315,933	-	1,033,866	1,033,866
Children's day care services		-	937,552	937,552	-	346,125	346,125
Lymphoedema services		100,604	10,000	110,604	111,637	-	111,637
Family support bereavement services		254,560	-	254,560	209,799	-	209,799
Expenditure on raising funds							
Investment Management fees		16,347	-	16,347	11,139	-	11,139
Fundraising and retail		1,443,744	411,751	1,855,495	1,454,232	357,739	1,811,971
Total Expenditure	6	2,897,491	2,085,842	4,983,333	2,534,586	2,390,938	4,925,524
Taxation on Trading profit		-	-	-	78,087	-	78,087
Net Income before net gains/(losses) on investments							
		549,498	(225,217)	324,281	88,837	-	88,837
Net gains/loss on investments	10	39,647		39,647	161,707	-	161,707
Net Income /(expenditure) before transfers							
		589,145	(225,217)	363,928	250,544	-	250,544
Transfers between funds		(302,600)	302,600		-	-	-
Net movement in funds for the year		286,545	77,383	363,928	250,544	-	250,544
Funds brought forward at the beginning of year	16	10,264,848	-	10,264,848	10,014,304	-	10,014,304
Funds carried forward at the end of the year	16	10,551,393	77,383	10,628,776	10,264,848	-	10,264,848

The results for the year all relate to continuing operations

St Andrew's Hospice Ltd year ended 31 March 2022
CONSOLIDATED AND CHARITY BALANCE SHEETS

		Group 2022	Group 2021	Charity 2022	Charity 2021 as restated
	Note	£	£	£	£
Fixed Assets					
Tangible assets	8	5,404,114	5,427,921	5,380,312	5,401,187
Intangible assets	9	-	3,297	-	3,297
Investments	10	2,553,927	1,904,665	2,558,927	1,909,665
		7,958,041	7,335,883	7,939,239	7,314,149
Current assets					
Debtors	11	724,761	867,507	1,219,548	1,255,493
Cash on deposit, at bank and in hand	12	1,849,333	2,136,637	1,434,646	2,060,106
Current asset investments		440,071	440,071	440,071	440,071
		3,014,165	3,444,215	3,094,265	3,755,670
Creditors: amounts falling due within one year	13	343,430	515,250	289,490	472,534
Net current assets		2,670,735	2,928,965	2,804,775	3,283,136
Total net assets		10,628,776	10,264,848	10,744,014	10,597,285
Charity Funds					
Restricted funds		77,383	-	77,383	-
Unrestricted funds					
General Funds		10,505,902	10,137,398	10,621,140	10,469,835
Revaluation reserve		45,491	127,450	45,491	127,450
Total Funds	16	10,628,776	10,264,848	10,744,014	10,597,285

As permitted by s408 Companies Act 2006, the charitable company has not presented its own profit and loss accounts and related notes. The charitable company's surplus for the year was £146,729 (2021: deficit of £623,443).

The notes on pages 21 to 35 form part of these financial statements

These financial statements were approved by the Board of Trustees on 8 September 2022 and were authorised for issue and signed on its behalf by



Ms Rachel Harvey
Chair of the Trustees



Mr A Millson
Trustee

St Andrew's Hospice Limited
Consolidated cash flow statement
for the year ended 31 March 2022

		2022		2021	
	Note	£	£	£	£
Cash flows from operating activities			601,804		677,088
Income taxed paid					(21,230)
Net cash provided by operating activities			601,804		655,858
Cash flows from Investing activities					
Interest received			31,836		21,477
Purchase of tangible fixed assets	8		(311,329)		(55,747)
Purchase of Investment - Tilney	10		(1,787,332)		(647,240)
Proceeds on disposal of investments	10		1,177,717		141,277
Purchase of Current Asset investments			-		(440,071)
Net cash used in investing activities			(889,108)		(980,304)
Change in cash and cash equivalents at the beginning of the year			(287,304)		(324,446)
Cash and cash equivalents at the beginning of the year			2,136,637		2,461,083
Cash and cash equivalents at the end of the year			1,849,333		2,136,637

Reconciliation of net income/(expenditure) to net cash flow from operating activities

	2022	2021
	£	£
Net income for the year	363,928	250,544
(Gains)/losses on investments	(39,647)	(161,707)
Taxation on trading profit	-	(78,087)
Depreciation charge	335,136	361,993
Amortisation charge	3,297	7,805
Interest received	(31,836)	(21,477)
Loss on disposal of fixed assets	-	-
(Increase)/decrease in debtors	142,746	437,563
(Decrease)/increase in creditors	(171,820)	(119,546)
Net cash inflow from operating activities	601,804	677,088

St Andrew's Hospice Limited
(A Company Limited by Guarantee)

Trustees' Report and Financial Statements
For the year ended 31 March 2022

NOTES TO THE FINANCIAL STATEMENTS

1 Accounting policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

Company information

St Andrews Hospice Limited is a company limited by guarantee, the liability of the Directors is limited to one pound, and a charity registered in England and Wales. The registered office is St Andrews Hospice, Peaks Lane, Grimsby, DN32 9RP.

Accounting convention

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice.

St Andrews Hospice Limited constitutes a public benefit entity as defined by FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are presented in sterling which is the functional currency of the charity and rounded to the nearest £.

The Consolidated statement of financial activities (SOFA) and Consolidated balance sheet consolidate the financial statements of the Company and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of financial activities in these financial statements.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Prior Year Adjustment

In preparing the financial statements for the year ended 31 March, an error was identified that was sufficient to warrant restatement. The effect and nature of the restatement are disclosed in note 23

Going concern

The charitable company meets its daily working capital requirements through its bank account and current asset investments which has funds of £2.2m at 31 March 2022. Given the charitable company's favourable fundraising record and the level of free reserves available at the year end, the Directors consider that the charitable company has adequate resources to continue in operational existence for a period of at least 12 months from signing these accounts. Accordingly the financial statements have been prepared on a going concern basis.

St Andrew's Hospice Limited
(A Company Limited by Guarantee)

Trustees' Report and Financial Statements
For the year ended 31 March 2022

NOTES TO THE FINANCIAL STATEMENTS (Continued)

1 Accounting Policies (continued)

Fund accounting

Unrestricted funds are available for use at the discretion of the Directors in furtherance of the general objectives of the charity

Restricted funds can only be used for particular restricted purposes within the objectives of the charity. These arise when funds are subject to specific restrictive conditions imposed by funders/donors or by the purpose of the grant. The purpose and use of the restricted funds is set out in note 16.

Income

Income is recognised in the year in which entitlement arises, receipt is probable and the amount can be reliably measured. Income is deferred:

- where the charitable company has to fulfil conditions before becoming entitled to it,
- where the income is received specifically for expenditure in a future accounting period
- where donations, sponsorship and entry fees are received in anticipation of an event to be held in a future accounting period.

Legacies

Pecuniary and residuary legacies are recognised when there is sufficient evidence of entitlement to the legacy, receipt is probable and it can be measured with sufficient reliability.

Gifts in Kind and volunteers' contributions

St Andrew's benefits greatly from a variety of gifts in kind and voluntary contributions. Gifts donated for resale are included as income when they are sold. Fixed assets donated to the charity are included as donation income at market value at the time of receipt. Consumables and small items donated for fundraising activities are not recognised in the financial statements. No amounts are included in the financial statements for services donated by volunteers.

Expenditure and irrecoverable VAT

Expenditure is included in the Statement of Financial Activities on an accruals basis inclusive of any VAT that cannot be recovered. Expenditure is allocated directly to a particular activity where costs relate directly to that activity.

Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with use of the resources.

Cost of raising funds

These include the salaries, direct expenditure and overhead costs of the fundraising team as well as lottery and event costs, investment management costs and the cost of our retail operations.

Charitable activity costs

These include the salaries, direct expenditure and overhead costs of the care and support team.

Operating leases

Rentals applicable to operating leases are charged to the Statement of Financial Activities on a straight line basis over the term of the lease.

Pensions

The charity operates a defined contribution scheme for the employees of both the Charity and its trading subsidiary. Contributions are charged as an expense to the Statement of Financial Activities in the period in which they fall due.

St Andrew's Hospice Limited
(A Company Limited by Guarantee)

Trustees' Report and Financial Statements
For the year ended 31 March 2022

NOTES TO THE FINANCIAL STATEMENTS (Continued)

1 Accounting Policies (continued)

Staff costs

The costs of short-term employee benefits are recognised as a liability and an expense. The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received. Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

Investments

Investments (other than investments in subsidiaries) are stated at market value at the balance sheet date.

The investments managed by Tilney, see note 10, are held to generate returns and gains for the group and accordingly is designated as fair value through profit and loss ("FVTPL"). Under this designation the portfolio is revalued at each period end to its fair value, as determined by reference to quoted market prices with any gains or losses going through the Statement of Financial Activities.

Investments in subsidiaries are stated at cost and the Directors review the carrying value annually for indications of impairment.

Intangible fixed assets other than goodwill

Intangible assets are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Software

Shorter of the life of the license or 3 years

Fixed assets and depreciation

Fixed assets are stated at cost. Depreciation is provided to write off the cost less the estimated residual value of tangible fixed assets by equal instalments over their estimated useful economic lives as follows:

Freehold property	2-4% straight line
Leasehold property	33% straight line
Fixtures, fittings and equipment	20%-33% straight line
Motor vehicles	25% straight line

Assets under the course of construction are not depreciated until brought into use.

Impairment policy

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in profit or loss unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

Stocks

Purchased goods for resale are valued at the lower of cost and net realisable value.

Donated items of stock for resale are not included in the financial statements until they are sold as the Directors consider it impractical to assess the amount of donated stock held as there is no system in place to record these items or value them until they are sold. The value of these goods to the charity is instead recognised when they are sold in the shops.

St Andrew's Hospice Limited
(A Company Limited by Guarantee)

Trustees' Report and Financial Statements
For the year ended 31 March 2022

NOTES TO THE FINANCIAL STATEMENTS (Continued)

1 Accounting Policies (continued)

Tax

St Andrew's Hospice Limited is a registered charity and as such is a charity within the meaning of schedule 6 of the Finance Act 2010. Accordingly, the Hospice is potentially entitled to tax exemption under part 11 of the Corporation Tax Act 2010 or section 256 of the Taxation of Chargeable Gains Act 1992 in respect of income and gains arising to the extent that such income or gains are applied exclusively to charitable purposes.

The trading subsidiary is liable to corporation tax on their chargeable profits. Current tax is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantially enacted at the balance sheet date.

Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity held for working capital.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid.

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. The impairment loss is recognised in the income and expenditure account.

Creditors, loans and provisions

Creditors, loans and provisions are recognised where the group has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors, loans and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Financial liabilities are recognised when, and only when, the group's obligations are discharged, cancelled or they expire.

Amounts recognised as provisions are best estimates of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation.

St Andrew's Hospice Limited
(A Company Limited by Guarantee)

Trustees' Report and Financial Statements
For the year ended 31 March 2022

NOTES TO THE FINANCIAL STATEMENTS (Continued)

1 Accounting Policies (continued)

Critical accounting estimates and judgements

In the application of the group's accounting policies, the Directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods. If the revision affects both current and future periods.

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are outlined below.

Depreciation of tangible assets

Depreciation policies have been set according to management's experience of the useful lives and residual values of the assets in each category, something which is reviewed annually.

The charity incurs expenditure on creating tangible fixed assets for use in the charity with costs being incurred over a number of months. The Directors believe it is possible to segregate these costs into identifiable projects, and as such no depreciation is charged on that project until it is brought into use.

Legacies

Legacies are only recognised as income when notification has been received from the solicitors, the charity has established its legal entitlement to the funds and where sufficient information is available to allow it to measure its entitlement.

Going Concern

Because of the potential impact of the Covid-19 pandemic the Board has instituted a process by which it reviews three forecasts for the Financial Year following the one in which the accounts are compiled. It already has sight of regularly updated forecasts for the current period. Based on a review of the most likely outcome it will make a decision as to whether the business can be considered a going concern and the accounts prepared on that basis.

The charitable company meets its daily working capital requirements through its bank account and current asset investment which have funds of £2.2m at 31 March 2022. Given the charitable company's favourable fundraising record and the level of free reserves available at the year end, the Directors consider that the charitable company has adequate resources to continue in operational existence for the foreseeable future. Accordingly the financial statements have been prepared on a going concern basis.

St Andrew's Hospice Ltd Notes to the Financial Statements for the Year Ended 31 March 2022

2 Net Income

	2022 £	2021 £
Net income is stated after charging:		
Depreciation of tangible fixed assets	335,136	361,993
Amortisation of intangible fixed assets	3,297	7,805
Loss on disposal of fixed assets	-	-
Auditor's remuneration - audit of charity and subsidiary company accounts	13,915	13,125
Auditor's remuneration - Non audit services	1,910	1,800

3 Income from Investments

	Unrestricted 2022 £	Unrestricted 2021 £
Dividend Income	24,567	17,102
Interest from building societies and banks	7,269	4,375
	31,836	21,477

4 Fundraising events and lottery

	Unrestricted £	Restricted £	Total 2022 £	Unrestricted £	Restricted £	Total 2021 £
Events	24,453	1,049	25,502	14,592	961	15,553
Lottery	325,743	112,190	437,933	247,541	124,952	372,493
Catering	25,149	-	25,149	-	-	-
Retreat	10,761	-	10,761	-	-	-
	386,106	113,239	499,345	262,133	125,913	388,046

Lottery income is reported Gross of prizes in 2022 with the actual expenditure on those lottery prizes identified in the Total Expenditure breakdown found at Note 6 in the accounts.

5 Income from retail operations

	Unrestricted £	Restricted £	Total 2022 £	Unrestricted £	Restricted £	Total 2021 £
Shops	920,820	441,815	1,362,635	220,789	76,141	296,930
Catering	-	-	-	24,458	-	24,458
	920,820	441,815	1,362,635	245,247	76,141	321,388

St Andrew's Hospice Ltd Notes to the Financial Statements for the Year Ended 31 March 2022

6 Total Expenditure

Year ended 31 March 2022

Costs directly allocated to activities	Adult in-patient services	Adult day care services	Children's in-patient services	Children's day care services	Lymphoedema services	Bereavement services	Fundraising	Retail	Investment management fees	Total 2022
	£	£	£	£	£	£	£	£	£	£
Clinical and fundraising staff costs	786,129	196,532	188,358	565,073	64,888	165,331	182,355	746,143	-	2,894,809
Clinical Supplies	22,874	5,719	4,386	13,160	4,633	2,058	-	-	-	52,830
Training	-	-	-	-	-	-	1,091	2,890	-	3,981
Goods for Resale	-	-	-	-	-	-	-	10,462	-	10,462
Professional Fees	2,830	1,286	1,286	2,830	386	1,029	3,216	4,648	-	17,511
Lottery prizes	-	-	-	-	-	-	80,000	-	-	80,000
Support Costs										
Premises	92,919	23,893	29,203	87,609	10,619	21,238	29,498	406,797	-	701,776
IT & Communications	39,077	10,048	12,281	36,844	4,466	8,932	31,989	14,148	-	157,785
PR & Marketing	3,516	904	1,105	3,315	402	804	115,608	22,988	-	148,642
Management & Finance	147,155	33,229	47,470	137,663	14,241	33,229	61,711	29,549	16,347	520,594
Vehicles & Travel	6,293	1,618	1,978	5,933	719	1,438	135	38,396	-	56,510
Depreciation & amortisation	94,544	24,276	29,866	85,125	10,250	20,501	52,049	21,822	-	338,433
Total Resources Expended	1,195,337	297,505	315,933	937,552	110,604	254,560	557,652	1,297,843	16,347	4,983,333

6 Total Expenditure

Year ended 31 March 2021

Costs directly allocated to activities	Adult in-patient services	Adult day care services	Children's in-patient services	Children's day care services	Lymphoedema services	Bereavement services	Fundraising	Retail	Investment management fees	Total 2021
	£	£	£	£	£	£	£	£	£	£
Clinical and fundraising staff costs	749,012	187,253	679,618	226,539	73,374	124,541	200,049	853,725	-	3,094,111
Clinical Supplies	25,001	6,250	30,633	10,211	907	1,577	117	-	-	74,696
Training	3,707	927	-	3,265	341	5,789	79	543	-	7,033
Goods for Resale	-	-	-	-	-	-	-	42,844	-	42,844
Professional Fees	2,363	1,074	2,363	1,074	322	859	2,687	5,217	-	15,959
Support Costs										
Premises	81,539	20,967	76,880	25,627	9,319	18,638	25,886	335,047	-	593,903
IT & Communications	43,380	11,155	40,901	13,634	4,958	9,915	34,373	11,247	-	169,563
PR & Marketing	2,742	705	2,585	862	313	627	95,420	1,192	-	104,446
Management & Finance	113,085	25,535	105,789	36,479	10,944	25,535	47,424	27,355	11,139	403,285
Vehicles & Travel	4,744	1,220	4,473	1,491	542	1,084	1,021	35,311	-	49,886
Depreciation & amortisation	95,732	24,596	93,889	31,296	10,617	21,234	54,063	38,371	-	369,798
Total Resources Expended	1,121,305	279,682	1,033,866	346,125	111,637	209,799	461,119	1,350,852	11,139	4,925,524

St Andrew's Hospice Ltd Notes to the Financial Statements for the Year Ended 31 March 2022

7 Staff numbers and costs

The average number of staff employed by the charitable group, based on payroll data, not including vacancies, was as follows:

	Average FTE	Average Headcount	Average FTE	Average Headcount
	2022	2022	2021	2021
	No.	No.	No.	No.
Charitable activities	58	75	68	86
Fundraising and shops	36	42	35	40
Management and administration	19	22	15	19
	113	139	118	145

The aggregate payroll costs of these persons was as follows

	2022	2021
	£	£
Wages and salaries	2,783,818	2,843,212
Social security costs	209,214	195,297
Other pension costs	106,023	120,196
	3,099,055	3,158,705

The number of higher paid employees is disclosed below.

	2022	2021
	No.	No.
£60,000 to £69,999	-	1
£70,000 to £79,999	1	-

Employer contributions into a money purchase scheme for this individual were £4,901 (2021: £4,852).

The key management personnel of the charity (and group) comprise the Directors and the senior management team which comprises 6 individuals (2021: 7). The total remuneration of the key management personnel employed by the charity (and group) were £383,519 (2021: £408,659).

Pension contributions of £13,863 were outstanding at 31st March (2021: £15,773).

St Andrew's Hospice Ltd Notes to the Financial Statements for the Year Ended 31 March 2022

8 TANGIBLE FIXED ASSETS

GROUP

	Leasehold property	Freehold property	Fixtures, fittings and equipment	Motor vehicles	Total
	£	£	£	£	£
Cost					
At 1 April 2021	361,465	7,756,401	1,255,511	92,250	9,465,627
Additions	15,320	-	296,009	-	311,329
Disposals	(318,894)	-	(968,140)	(92,250)	(1,379,284)
At 31 March 2022	57,891	7,756,401	583,380	-	8,397,672
Depreciation					
At 1 April 2021	339,227	2,447,543	1,158,686	92,250	4,037,706
Provided for in the year	19,297	254,538	61,301	-	335,136
Disposals	(318,894)	-	(968,140)	(92,250)	(1,379,284)
At 31 March 2022	39,630	2,702,081	251,847	-	2,993,558
Net book amount					
At 31 March 2022	18,261	5,054,320	331,533	-	5,404,114
At March 2021	22,238	5,308,858	96,825	-	5,427,921

CHARITY

	Leasehold property	Freehold property	Fixtures, fittings and equipment	Motor vehicles	Total
	£	£	£	£	£
Cost					
At 1 April 2021	-	7,756,401	1,086,023	92,250	8,934,674
Additions	-	-	292,439	-	292,439
Disposals	-	-	(808,786)	(92,250)	(901,036)
At 31 March 2022	-	7,756,401	569,676	-	8,326,077
Depreciation					
At 1 April 2021	-	2,447,543	993,694	92,250	3,533,487
Provided for in the year	-	254,538	58,776	-	313,314
Disposals	-	-	(808,786)	(92,250)	(901,036)
At 31 March 2022	-	2,702,081	243,684	-	2,945,765
Net book amount					
At 31 March 2022	-	5,054,320	325,992	-	5,380,312
At March 2021	-	5,308,858	92,329	-	5,401,187

St Andrew's Hospice Ltd Notes to the Financial Statements for the Year Ended 31 March 2022

9 INTANGIBLE FIXED ASSETS

Group and Charity

	Software	Total
	£	£
Cost		
At April 2021	98,846	98,846
Additions	-	-
Disposals	(75,432)	(75,432)
At 31 March 2022	23,414	23,414
Amortisation		-
At April 2021	95,549	95,549
Provided for in the year	3,297	3,297
Disposals	(75,432)	(75,432)
At 31 March 2022	23,414	23,414
Net book amount		
At 31 March 2022	-	-
At 31 March 2021	3,297	3,297

St Andrew's Hospice Ltd Notes to the Financial Statements for the Year Ended 31 March 2022

10 Investments

Group	Other investments £	Listed investments £	Cash held in investment portfolio £	Total £
Valuation				
At 1 April 2021	100,000	1,677,556	127,109	1,904,665
Additions	-	1,852,919	-	1,852,919
Disposals	-	(1,177,717)	-	(1,177,717)
Revaluations	-	39,647	-	39,647
Other movements	-	-	(65,587)	(65,587)
At 31 March 2022	100,000	2,392,405	61,522	2,553,927

Company	Investment in subsidiary companies £	Other investments £	Listed investments £	Cash held in investment portfolio £	Total £
Valuation					
At 1 April 2021	5,000	100,000	1,677,556	127,109	1,909,665
Additions	-	-	1,852,919	-	1,852,919
Disposals	-	-	(1,177,717)	-	(1,177,717)
Revaluations	-	-	39,647	-	39,647
Other movements	-	-	-	(65,587)	(65,587)
At 31 March 2022	5,000	100,000	2,392,405	61,522	2,558,927

The historical cost of listed investments as at 31 March 2022 was £2,346,915 (2021: £1,550,106).

Principal Subsidiaries

The company owns 100% of the issued share capital of St Andrew's Hospice (Trading) Limited, incorporated in England and Wales.

Details relating to the subsidiary, and financial results for the year are shown below:

Company Number	02775647
Registered office	St. Andrew's Hospice, Peaks Lane, Grimsby, DN32 9RP
Principal activity	Sale of donated goods
Income	1,514,332
Expenditure	(1,297,130)
Profit/(Loss) for the year	217,202
Net Assets	(110,237)

St Andrew's Hospice Ltd Notes to the Financial Statements for the Year Ended 31 March 2022

11 Debtors

	Group		Charity	
	Due within one year	Due within one year	Due within one year	Due within one year
	2022	2021	2022	2021
	£	£	£	£
Trade debtors	28,786	155,006	28,556	155,006
Prepayments & Accrued Income	489,493	406,055	399,573	342,120
Other debtors	156,967	276,261	142,045	255,506
VAT receivable	49,515	30,185	33,210	18,892
Amounts due from subsidiary undertakings	-	-	616,164	483,969
	724,761	867,507	1,219,548	1,255,493

12 Cash at bank, in hand and on deposit

	Group		Charity	
	2022	2021	2022	2021
	£	£	£	£
Interest bearing bank and deposits	1,848,971	2,135,692	1,434,428	2,059,426
Cash in hand	362	945	218	680
	1,849,333	2,136,637	1,434,646	2,060,106

13 Creditors: amounts falling due within one year

	Group		Charity	
	2022	2021	2022	2021
	£	£	£	£
Bank overdraft	-	-	-	-
Trade creditors	92,953	91,073	51,641	64,135
Taxation and social security	49,889	5,439	49,889	-
Accruals and deferred income	51,516	81,569	34,855	71,230
Other creditors	71,765	261,634	71,765	261,634
Amounts due to subsidiary undertakings	-	-	4,033	-
Advanced lottery receipts	77,307	75,535	77,307	75,535
	343,430	515,250	289,490	472,534

14 Financial Instruments

	2022	2021
	£	£
Carrying value of financial assets		
Financial assets carried at amortised costs	2,574,094	3,004,144
Financial assets carried at fair value	2,453,927	1,804,665
Carrying value of Financial Liabilities		
Financial Liabilities carried at amortised cost	343,430	515,250

15 Commitments

Total commitments under non-cancellable operating leases are as follows:

Group and Charity

	Land and buildings		Land and buildings	
	2022	Other	2021	Other
	£	£	£	£
Within one year	190,413	6,869	224,746	6,459
More than one year and less than 5 years	412,447	21,254	524,926	20,254
In more than 5 years	14,167	-	59,083	-
	617,027	28,123	808,755	26,713

St Andrew's Hospice Ltd Notes to the Financial Statements for the Year Ended 31 March 2022

16 Statement of Funds

Group

	As at 1 April 2021	Income	Expenditure	Transfers	Changes in market value	As at 31 March 2022
	£	£	£	£	£	£
Unrestricted funds						
General funds	10,137,398	3,446,989	(2,897,491)	(180,994)	-	10,505,902
Revaluation reserve	127,450	-	-	(121,606)	39,647	45,491
Total unrestricted funds	10,264,848	3,446,989	(2,897,491)	(302,600)	39,647	10,551,393
Restricted funds						
Children's Unit	-	1,362,636	(1,665,236)	302,600	-	-
Adult Unit	-	186,802	(186,802)	-	-	-
Lymphoedema services	-	10,000	(10,000)	-	-	-
Hospice UK/NHSE	-	221,854	(221,854)	-	-	-
The National Lottery Community Fund	-	51,084	(1,950)	-	-	49,134
Other restricted funds	-	28,249	-	-	-	28,249
	-	1,860,625	(2,085,842)	302,600	-	77,383
Total funds	10,264,848	5,307,614	(4,983,333)	-	39,647	10,628,776

Statement of funds - prior year	As at 1 April 2020	Income	Expenditure	Transfers	Changes in market value	As at 31 March 2021
	£	£	£	£	£	£
Unrestricted funds						
General funds	10,014,304	2,545,336	(2,456,499)	34,257	-	10,137,398
Revaluation reserve	-	-	-	(34,257)	161,707	127,450
Total unrestricted funds	10,014,304	2,545,336	(2,456,499)	-	161,707	10,264,848
Restricted funds						
Children's Unit	-	1,145,052	(1,145,052)	-	-	-
Adult Unit	-	893	(893)	-	-	-
Hospice UK/NHSE	-	1,244,993	(1,244,993)	-	-	-
	-	2,390,938	(2,390,938)	-	-	-
Total funds	10,014,304	4,936,274	(4,847,437)	-	161,707	10,264,848

Unrestricted funds

General funds - These represent the free reserves and fixed assets of the charity that are not designated or restricted for particular purposes.

Revaluation reserve - this represents the difference between the market value of the investments at 31 March 2022 and their cost.

Restricted funds

Children's unit - Any restricted income is spent during the year. It comprises elements of Trading income, together with Department of Health, Health Authority and Commissioned services.

Adult unit - any restricted income for the adult service is spent during the year. It includes donations and legacies received.

Lymphoedema services - any restricted income for the Lymphoedema services is spent during the year. It includes donations received.

Hospice UK - The NHSE awarded funding to allow the hospice to make available bed capacity and community support from April 2020 to July 2020 to provide support to people with complex needs in the context of the COVID-19 situation and to provide bed capacity and community support from December 2021 to March 2022 for the same purpose.

The National Lottery Community Fund - funding received from the RC Yorkshire and Humber Region programme for the 'Making Each Day Count through Volunteering' project

Other restricted funds - these funds relate to donations and grants received to purchase specific items of equipment that at year end have not been purchased.

Transfers

From unrestricted to restricted funds to remove the restricted deficit

St Andrew's Hospice Ltd Notes to the Financial Statements for the Year Ended 31 March 2022

17 Analysis of net assets between funds

Fund balances at 31 March 2022 are represented by:

Group

	Fixed assets	Investments	Net current assets	Total
	£	£	£	£
Restricted funds	-	-	77,383	77,383
Unrestricted funds	5,404,114	2,553,927	2,593,352	10,551,393
	5,404,114	2,553,927	2,670,735	10,628,776

Fund balances at 31 March 2021 are represented by:

Group

	Fixed assets	Investments	Net current assets	Total
	£	£	£	£
Restricted funds	-	-	-	-
Unrestricted funds	5,431,218	1,904,665	2,928,965	10,264,848
	5,431,218	1,904,665	2,928,965	10,264,848

18 Analysis of net cash funds

	At beginning of year	Cashflow	At end of year
	£	£	£
Cash in hand	945	(583)	362
Cash on short term deposit	2,135,692	(286,721)	1,848,971
Net cash funds	2,136,637	(287,304)	1,849,333

19 Contingent liabilities

The group has no contingent liabilities at 31 March 2022 or at March 2021.

20 Capital commitments

The group has capital commitments at 31 March 2022 of £nil (2021: £nil).

21 Related parties

St Andrew's Hospice (Trading) Limited is a wholly owned subsidiary of St Andrew's Hospice Limited. Some of the trustees are also directors of the company. At the year end, amounts owed by St Andrew's Hospice (Trading) Limited were £612,131 (2021: £483,969 as restated). During the year the charity recharged salary costs of £745,848 (2021: £853,552) and other expenses relating of £77,042 (2021: £39,854) relating to rents, insurance and other property costs. The subsidiary acted as agent with respect to donations falling under the retail gift aid scheme of £220,295 (2021: £86,872).

There were no other related party transactions during the year.

22 Control

The Directors are of the opinion the Charity has no ultimate controlling party.

23 Prior year adjustment

During the preparation of the 2022 accounts, it was identified that donations relating to the Retail Gift Aid scheme were included within sales in St Andrew's Hospice (Trading) Limited, rather than shown as Donations within the parent charitable company. The impact of this is considered material to each individual entity. The adjustment related to opening reserves is £158,013, increasing the charitable company reserves from £9,729,047 to £9,887,060 and reducing the Trading reserves from £285,257 to £127,244. A further £86,782 has been adjusted in the comparative figures relating to donations falling under the Retail Gift Aid scheme, increasing the charitable company reserves from £10,352,490 as previously stated to £10,597,285 and reducing the Trading reserves from (£87,644) to (£332,439).

At group level the adjustment does not result in an adjustment to reserves brought or carried forward. The analysis in the SOFA for the comparative year has been updated to better reflect the nature of the income.