

REGISTERED COMPANY NUMBER: 02699283 (England and Wales)
REGISTERED CHARITY NUMBER: 1010883

REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024
FOR
LUDLOW & DISTRICT COMMUNITY ASSOCIATION
LTD

D.R.E. & Co. (Audit) Limited
7 Lower Brook Street
Oswestry
Shropshire
SY11 2HG

LUDLOW & DISTRICT COMMUNITY ASSOCIATION
LTD

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FOR THE YEAR ENDED 31 MARCH 2024

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LUDLOW & DISTRICT COMMUNITY ASSOCIATION
LTD

REFERENCE AND ADMINISTRATIVE DETAILS
FOR THE YEAR ENDED 31 MARCH 2024

TRUSTEES

M J Penn
G S Williams (resigned 29.11.23)
Mrs L Johnston
C M Henry (resigned 19.4.23)
P W Rew
L M Mundy
J I Deakin
I Andronov
Ms F Morrell (appointed 19.7.23)
J I Walker (appointed 19.7.23)
Ms R M Napier (appointed 19.7.23)
A C McGowan (appointed 19.7.23)
T G Hughes (appointed 21.2.24)

COMPANY SECRETARY

M J Penn

REGISTERED OFFICE

1 Mill Street
Ludlow
Shropshire
SY8 1AZ

**REGISTERED COMPANY
NUMBER**

02699283 (England and Wales)

**REGISTERED CHARITY
NUMBER**

1010883

INDEPENDENT EXAMINER

D.R.E. & Co. (Audit) Limited
7 Lower Brook Street
Oswestry
Shropshire
SY11 2HG

OFFICERS

Chairman	- L. Johnston (2021)
Vice Chair	- L. Mundy (2024)
Treasurer	- T. Hughes (2024)

LUDLOW & DISTRICT COMMUNITY ASSOCIATION
LTD (REGISTERED NUMBER: 02699283)

REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2024

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2024. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2024

OBJECTIVES AND ACTIVITIES

Objectives and aims

The Memorandum of Association of the Ludlow & District Community Association Limited (LDCA) states that the guiding objectives of the organisation are:

1. To foster and promote the maintenance, improvement and development of artistic taste and a knowledge, understanding and appreciation of the arts among the inhabitants of Ludlow and the district thereof.
2. To promote a community centre for the use of the said inhabitants without distinction of political, religious, or other opinion, with the object of improving the conditions of life for the said inhabitants.

Following the disruption cause by Covid and the refurbishment of the Assembly Rooms it became clear that the previously established strategic plan needed to be modified to reflect the change in patterns of use by customers and other users of LAR (Ludlow Assembly Rooms, the Charity's working name). It also needed to be modified to deal with the removal or reduction of all local government grants, including that previously received from Ludlow Town Council. A new Patrons scheme was launched in October 2023 and the Members scheme continues to deliver useful financial benefits. However the first half of the period under review saw significant financial losses and it was decided to modify the programming to ensure more events with popular appeal, thereby not only generating more revenue but also fulfilling the objective of widening the participation in the arts and encouraging more members of the community to use LAR.

There has also been a refocus on encouraging participation by sections of the community who would not have used LAR in the past from Children's workshops to specialist music nights.

LAR has many income streams, some small in themselves, but all contributing to the whole. The focus has been on developing those with the most potential to grow. Bar revenue is an excellent income stream and it is recognised that it can be developed further. This will be a key area for growth going forward. Income from Bill's Kitchen is well down on that foreseen when preparing the strategic plan. LAR has been working with Bill to increase footfall by holding Jazz and Folk events and a monthly Games Night; in addition to increased revenue it encourages wider participation from the community. During the year 27 such events were held producing ticket sales of £7,700.

ACTIVITIES OVER THE YEAR

LAR's main source of income has been the provision of live entertainment, film screenings and the live or pre-recorded screening of opera, theatre and ballet. Over the year 32,781 tickets for all events were sold.

In the past Cinema has been a mainstay of LAR's income. This has changed post Covid, with attendances being well down. This phenomenon has been seen nationally with major cinema chains under financial pressure leading to many venues closing. LAR has received support with programming through the national organisation, the Independent Cinema Office (ICO). Unfortunately this has led to LAR having to take films for a number of showings when there was insufficient audience to support this approach. Discussions have been held with ICO, and a more flexible approach to programming now appears to be possible. It remains to be seen whether this will allow LAR to rebuild audiences. Notwithstanding these comments, Cinema accounted for the second largest share of tickets sold with 12,272 generating income of over £58,000.

Streaming of opera, theatre and ballet remains very popular. There were 22 streamed events shown with 2,056 tickets sold. The value of each ticket is much higher than average due to the sums charged by the provider. Income from this source was £27,000.

There were a number of sell out live performances during the year and overall there were 180 different live events generating over £173,000. For most of these events LAR is merely hiring the space and selling the tickets, the risks being taken by the promoter. However the bar takings often generate profit in excess of that from the hire and ticketing activities.

As in previous years the biggest contributor to funds was the annual pantomime put on in conjunction with Ludwig Theatre Arts. Snow White and the Seven Dwarfs made a contribution of £19,638.

LAR has worked with the organisers of other events such as the inaugural Piano Festival, to provide facilities and ticketing support. Such events introduce LAR to a much wider audience.

LUDLOW & DISTRICT COMMUNITY ASSOCIATION
LTD (REGISTERED NUMBER: 02699283)

REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2024

LAR has continued to be a valued space for the display of art by local artists. It also benefits from commission payable on the sale of the artwork. Workshops held by the artist generate income and again fulfil the Charity's objective of greater community participation. There were 26 workshops held in the year generating income of £2,100.

LAR's role as a community centre is also fulfilled by the hiring out of facilities to many local organisations involved in sport, yoga, dance etc. and as a venue for lectures. It also hires rooms for private functions when bar takings can be a significant contributor to revenues.

FUNDRAISING

While the majority of income comes from events described above, fundraising is a vital part of the financial security of LAR. As ever, the annual Secret Gardens event was the major fund raising occasion of the year. Just one of the events organised by LARFE during the year, it contributed £14,600 to resources. LAR is very grateful to the effort made by LARFE members and the garden owners to this much loved event. In total LARFE contributed over £20,000 to LAR funds.

Donations from individuals and organisations totalled over £61,000. A very important part of this is the member's scheme, the benefits of which are being reviewed to make it a more attractive offering.

In the past LAR has benefitted from large legacies and this is an area that has potential for development, although there was no major contribution this year.

BUILDING AND MANAGEMENT

Following the resumption of occupancy of the refurbished structure it has emerged that there are a number of problems with operation of the building, particularly with the air handling facility. This problem is ongoing, and while there are no direct cost implications to LAR there are reputational issues to consider. There have been many discussions with the Council, who are the client for the purposes of the refurbishment, but these are taking a long time to resolve. It is clear that some of the work carried out has not been to a high standard, witnessed by a recent failure of a plumbing system leading to a serious flood, and the implications of this for any lease entered into by LAR are under review by the Trustees

Joel Baldwin resigned as Artistic Director and CEO in December 2023 and Steve Catanach became the interim Business Manager. Steve has been instrumental in instigating a review of operations to identify those areas with greatest opportunity for development.

LAR owes a huge vote of thanks to the many volunteers who literally make the whole thing possible. Box office, stewarding, bar work, admin tasks and other activities carried out by volunteers mean LAR can fulfil its objectives and offer wonderful facilities for the residents of Ludlow and the surrounding area. In 2023-24 there 6,131 hours recorded by volunteers but the actual number of hours they provided was significantly higher.

The Board would also like to record their appreciation of the effort put in by the paid staff in moving the organisation forward at a very difficult time. They show great commitment to LAR and what it stands for.

LUDLOW & DISTRICT COMMUNITY ASSOCIATION
LTD (REGISTERED NUMBER: 02699283)

REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2024

FINANCIAL REVIEW

Principal funding sources

The total income from LAR's charitable activities, including events, hire of auditorium and other rooms, box office facilities, and membership etc was £576,798. This is in excess of prior year albeit below the levels envisaged in the strategic plan prepared prior to refurbishment. Detailed make-up of the figure is discussed above.

The prior year also benefited from a legacy of £150,000 which was not duplicated in the year under review although other donations received (including the benefit of the Member's scheme and LARFE donations) achieved a comparable level at £61,000.

Included in the Charitable Activities Income is the contribution from bar sales, which at £70,000, well in excess of the prior year's £52,000. Thanks are due to the volunteers staffing the bar for this major contribution.

As mentioned above income from the café is below forecast levels, reflecting a change in the market. The net contribution of £35,000 is included in Other Income. Discussions are ongoing as to how this could be improved.

No grants were received from Shropshire Council, but £5,000 was received from Ludlow Town Council. The Trustees are exploring other sources of grant support but this is a difficult exercise in the current climate. Any such grants would not be available for revenue funding but appropriate capital projects might attract support.

Financial Results for the Year

Overall the year saw an excess of expenditure over income of £129,000. If the large legacy referred to above is ignored this means the result is comparable with the prior year. Most of this loss occurred in the first half of the year and it became clear that revenue generation needed to be addressed to enable LAR to continue. This was done mainly by programming more accessible events and strong cost control. It should be noted that the deficit mentioned above was after charging depreciation and other "non-cash" items of £59,000 hence the cash deficit was £70,000.

Focus on areas of income generation with greater levels of contribution such as room hire and bar takings also helped to turn profitability around. The new year has started well with the first 5 months showing cash generation from operations.

Costs remain under tight control with great reliance on volunteer staff.

While the refurbished building should mean that maintenance costs should not be high, there will always be the possibility of unforeseen repairs. Also there will be the need to invest in updated technical equipment, as hirers of the spaces, particularly the auditorium, come to demand the latest facilities.

Cash resources are robust with cash on hand of £224,000. The excess of expenditure over income was the main reason causing a reduction in balances in the year of £89,000. The agreed overdraft available to the Association has not been drawn upon for 9 years.

The Trustees believe that the Charity is a going concern with sufficient reserves to meet its obligations as they fall due. In addition to the adequate funds for day to day operation they intend to build a fund to cover unforeseen large capital or revenue expenditure in the future.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The governing document is the Memorandum and Articles of Association, as incorporated on 20 March 1992, and in accordance with these the company is governed by a Council of Members. The maximum number of members of the Council is determined by the Association in General Meeting, but there shall be at all times at least five and not more than twelve.

REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2024

STRUCTURE, GOVERNANCE AND MANAGEMENT

Recruitment and appointment of new trustees

The Council of Members, all of whom are unpaid, currently consists of eleven trustees. Although the Articles of Association provide for the election of new trustees at the Annual General Meetings, in practice new members are found by advertisement and interviewed against a person specification, co-opted during the year, and proposed for election at the following Annual General Meeting. All new trustees sign a Declaration of Eligibility and undergo formal induction. The Articles of Association provide that those trustees with the longest Council of Members service, forming one-third of the Council, shall retire each year.

Scheme of delegation

The Council of Members decides the priorities for the Association, sets the annual budget, and delegates all day-to-day management to the Business Manager. The Council has adopted rules, in accordance with its Articles of Association, which set out the limits of their authority.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The Council of Members has reviewed the risks to which the charity is exposed and this review is updated on a regular basis. In addition to financial controls to guard against fraud and error regular reviews of physical assets are carried out to ensure all legislation is complied with and physical safeguards are in place to reduce risks to personnel and the fabric of the building. The strategy for the Charity is being updated to address any developing existential threats to its operation.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Ludlow & District Community Association Ltd for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the board of trustees on 23 October 2024 and signed on its behalf by:

Mrs L Johnston - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
LUDLOW & DISTRICT COMMUNITY ASSOCIATION
LTD (REGISTERED NUMBER: 02699283)

Independent examiner's report to the trustees of Ludlow & District Community Association Ltd ('the Company')
I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2024.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Francis Nock F.C.C.A.

D.R.E. & Co. (Audit) Limited
7 Lower Brook Street
Oswestry
Shropshire
SY11 2HG

23 October 2024

LUDLOW & DISTRICT COMMUNITY ASSOCIATION
LTD

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2024

	Notes	Unrestricted funds £	Restricted fund £	31.3.24 Total funds £	31.3.23 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	3	36,319	-	36,319	199,665
Charitable activities	5				
Operation of assembly rooms		469,887	-	469,887	361,451
Investment income	4	2,303	-	2,303	296
Other income		68,289	-	68,289	73,861
Total		576,798	-	576,798	635,273
EXPENDITURE ON					
Raising funds	6	5,011	-	5,011	3,775
Charitable activities	7				
Operation of assembly rooms		529,196	31,203	560,399	503,173
Administration costs		132,302	7,801	140,103	125,792
Total		666,509	39,004	705,513	632,740
NET INCOME/(EXPENDITURE)		(89,711)	(39,004)	(128,715)	2,533
RECONCILIATION OF FUNDS					
Total funds brought forward		470,597	600,704	1,071,301	1,068,768
TOTAL FUNDS CARRIED FORWARD		380,886	561,700	942,586	1,071,301

The notes form part of these financial statements

LUDLOW & DISTRICT COMMUNITY ASSOCIATION
LTD (REGISTERED NUMBER: 02699283)

BALANCE SHEET
31 MARCH 2024

	Notes	Unrestricted funds £	Restricted fund £	31.3.24 Total funds £	31.3.23 Total funds £
FIXED ASSETS					
Tangible assets	13	247,816	624,775	872,591	947,186
CURRENT ASSETS					
Stocks	14	6,696	-	6,696	5,979
Debtors	15	19,565	-	19,565	11,437
Cash at bank and in hand		199,839	24,636	224,475	313,127
		<u>226,100</u>	<u>24,636</u>	<u>250,736</u>	<u>330,543</u>
CREDITORS					
Amounts falling due within one year	16	(93,030)	(87,711)	(180,741)	(206,428)
NET CURRENT ASSETS		<u>133,070</u>	<u>(63,075)</u>	<u>69,995</u>	<u>124,115</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>380,886</u>	<u>561,700</u>	<u>942,586</u>	<u>1,071,301</u>
NET ASSETS		<u>380,886</u>	<u>561,700</u>	<u>942,586</u>	<u>1,071,301</u>
FUNDS	18				
Unrestricted funds				380,886	470,597
Restricted funds				561,700	600,704
TOTAL FUNDS				<u>942,586</u>	<u>1,071,301</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2024.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2024 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

LUDLOW & DISTRICT COMMUNITY ASSOCIATION
LTD (REGISTERED NUMBER: 02699283)

BALANCE SHEET - continued
31 MARCH 2024

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 23 October 2024 and were signed on its behalf by:

L Johnston - Trustee

**LUDLOW & DISTRICT COMMUNITY ASSOCIATION
LTD**

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2024

	Notes	31.3.24 £	31.3.23 £
Cash flows from operating activities			
Cash generated from operations	1	<u>(38,019)</u>	<u>135,754</u>
Net cash (used in)/provided by operating activities		<u>(38,019)</u>	<u>135,754</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		<u>(52,936)</u>	<u>(11,704)</u>
Interest received		<u>2,303</u>	<u>296</u>
Net cash used in investing activities		<u>(50,633)</u>	<u>(11,408)</u>
Change in cash and cash equivalents in the reporting period		<u>(88,652)</u>	<u>124,346</u>
Cash and cash equivalents at the beginning of the reporting period		<u>313,127</u>	<u>188,781</u>
Cash and cash equivalents at the end of the reporting period		<u><u>224,475</u></u>	<u><u>313,127</u></u>

The notes form part of these financial statements

LUDLOW & DISTRICT COMMUNITY ASSOCIATION
LTD

NOTES TO THE CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2024

1. RECONCILIATION OF NET (EXPENDITURE)/INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	31.3.24	31.3.23
	£	£
Net (expenditure)/income for the reporting period (as per the Statement of Financial Activities)	(128,715)	2,533
Adjustments for:		
Depreciation charges	58,598	58,685
Interest received	(2,303)	(296)
(Increase)/decrease in stocks	(717)	223
(Increase)/decrease in debtors	(8,128)	18,665
Increase in creditors	43,246	55,944
	<hr/>	<hr/>
Net cash (used in)/provided by operations	(38,019)	135,754
	<hr/> <hr/>	<hr/> <hr/>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.23	Cash flow	At 31.3.24
	£	£	£
Net cash			
Cash at bank and in hand	313,127	(88,652)	224,475
	<hr/>	<hr/>	<hr/>
	313,127	(88,652)	224,475
	<hr/>	<hr/>	<hr/>
Total	313,127	(88,652)	224,475
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

The notes form part of these financial statements

LUDLOW & DISTRICT COMMUNITY ASSOCIATION LTD

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

1. CHARITY INFORMATION

Ludlow and District Community Association Ltd is a charitable company, limited by guarantee, registered in England and Wales. The charity number, company number and registered office details can be found on page 1 of the accounts.

STATEMENT OF COMPLIANCE

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland" and the Companies Act 2006.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements have been prepared under the historical cost convention.

The accounts are for the individual entity only.

These financial statements are presented in £ sterling, rounded to the nearest £1.

Going Concern

While there are uncertainties in terms of the organisation's external environment, including key funding sources, the Trustees have, in the past few years, sought to expand revenue opportunities for the LDCA while seeking to reduce operating costs wherever practicable. With this strategy, they have achieved some specific successes as can be seen by the small but significant surpluses achieved in recent years and the establishment of a reserve fund. Further potential revenue opportunities do remain as do threats to funding sources but the Trustees continue to work hard on developing a sustainable business model going forward.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Raising funds

Raising funds includes all expenditure incurred by the charity to raise funds for its charitable purposes and includes costs of all fundraising activities, events and non-charitable trading.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property	- 2% on cost
Improvements to property	- 4% on cost
Plant and machinery	- 20% - 50% per annum and 2% on cost

LUDLOW & DISTRICT COMMUNITY ASSOCIATION
LTD

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024

2. ACCOUNTING POLICIES - continued

Tangible fixed assets

The trustees have considered the need for a valuation on 1 Mill Street, however, they are of the opinion that it would not be a cost effective use of resources to do so as the carrying value in the financial statements reflects the market value of the property.

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Financial instruments

Basic financial assets, including trade and other debtors and cash and bank balances, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Basic financial liabilities, including trade and other creditors, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

3. DONATIONS AND LEGACIES

	31.3.24	31.3.23
	£	£
Ludlow Town Council	5,000	12,500
Fundraising Committee and other fundraising activities	20,496	28,745
Revenue grants and other income	13	146
Capital grants, donations and related gift aid	10,810	5,828
Legacies	-	152,446
	36,319	199,665

**LUDLOW & DISTRICT COMMUNITY ASSOCIATION
LTD**

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024

4. INVESTMENT INCOME

	31.3.24	31.3.23
	£	£
Deposit account interest	2,303	296

5. INCOME FROM CHARITABLE ACTIVITIES

		31.3.24	31.3.23
	Activity	£	£
Cinema	Operation of assembly rooms	58,524	54,242
Live events	Operation of assembly rooms	173,843	160,771
Education and outreach	Operation of assembly rooms	1,660	272
Catering and bar	Operation of assembly rooms	70,192	51,997
Room hire	Operation of assembly rooms	36,009	21,521
Membership subscriptions and gift-aided tax reclaimable	Operation of assembly rooms	30,048	13,201
Booking fees	Operation of assembly rooms	72,368	35,878
Live streaming	Operation of assembly rooms	27,243	23,569
		469,887	361,451

6. RAISING FUNDS

Raising donations and legacies

	31.3.24	31.3.23
	£	£
Fundraising Events Committee and other fundraising activities expenditure	2,456	2,343

Other trading activities

	31.3.24	31.3.23
	£	£
Bad debts	2,555	1,432
Aggregate amounts	5,011	3,775

LUDLOW & DISTRICT COMMUNITY ASSOCIATION
LTD

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024

7. CHARITABLE ACTIVITIES COSTS

	Support costs (see note 8)
	£
Operation of assembly rooms	560,399
Administration costs	140,103
	700,502

8. SUPPORT COSTS

	Management £	Finance £	Governance costs £	Totals £
Operation of assembly rooms	544,852	10,711	4,836	560,399
Administration costs	136,216	2,678	1,209	140,103
	681,068	13,389	6,045	700,502

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.3.24	31.3.23
	£	£
Depreciation - owned assets	58,598	58,685

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2024 nor for the year ended 31 March 2023.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2024 nor for the year ended 31 March 2023.

11. STAFF COSTS

	31.3.24	31.3.23
	£	£
Wages and salaries	219,340	198,329
Social security costs	7,251	5,956
Other pension costs	2,693	2,743
	229,284	207,028

The average monthly number of employees during the year was as follows:

	31.3.24	31.3.23
Direct charitable work	10	10
Administrative	2	2
	12	12

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NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024

11. STAFF COSTS - continued

No employees received emoluments in excess of £60,000.

Certain staff wages and salaries have been allocated to the activity to which they relate.

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	199,665	-	199,665
Charitable activities			
Operation of assembly rooms	361,451	-	361,451
Investment income	296	-	296
Other income	73,861	-	73,861
Total	<u>635,273</u>	<u>-</u>	<u>635,273</u>
EXPENDITURE ON			
Raising funds	3,775	-	3,775
Charitable activities			
Operation of assembly rooms	469,764	33,409	503,173
Administration costs	117,440	8,352	125,792
Total	<u>590,979</u>	<u>41,761</u>	<u>632,740</u>
NET INCOME/(EXPENDITURE)	44,294	(41,761)	2,533
RECONCILIATION OF FUNDS			
Total funds brought forward	426,303	642,465	1,068,768
TOTAL FUNDS CARRIED FORWARD	<u><u>470,597</u></u>	<u><u>600,704</u></u>	<u><u>1,071,301</u></u>

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NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024

13. TANGIBLE FIXED ASSETS

	Freehold property £	Improvements to property £	Plant and machinery £	Computer equipment £	Totals £
COST					
At 1 April 2023	145,000	827,272	122,288	29,796	1,124,356
Additions	41,893	-	11,043	-	52,936
Disposals	-	(68,933)	-	-	(68,933)
At 31 March 2024	186,893	758,339	133,331	29,796	1,108,359
DEPRECIATION					
At 1 April 2023	54,000	66,035	37,609	19,526	177,170
Charge for year	3,538	30,333	18,769	5,958	58,598
At 31 March 2024	57,538	96,368	56,378	25,484	235,768
NET BOOK VALUE					
At 31 March 2024	129,355	661,971	76,953	4,312	872,591
At 31 March 2023	91,000	761,237	84,679	10,270	947,186

During the financial years to 31 March 1997 and 1998, the company acquired a small plot of land at the rear of 1 Mill Street for £10,000. This is included within freehold property.

Since October 1992 the company has had a leasehold over 1 Mill Street and 11 Castle Square. The current lease is for 30 years to April 2048.

14. STOCKS

	31.3.24 £	31.3.23 £
Stocks	6,696	5,979

15. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.24 £	31.3.23 £
Trade debtors	17,730	4,600
Other debtors	1,630	3,600
Prepayments and accrued income	205	3,237
	19,565	11,437

LUDLOW & DISTRICT COMMUNITY ASSOCIATION
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NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024

16. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.24	31.3.23
	£	£
Trade creditors	16,944	90,734
Social security and other taxes	8,952	6,566
Other creditors	81,795	72,638
Accruals and deferred income	73,050	36,490
	180,741	206,428

Included within other creditors is an amount for £66,276 (2023: 65,217) which has been received on behalf of clients for exhibitions and shows. Before settlement to the client, the association raises charges for services and administration, after the event takes place.

17. SECURED DEBTS

The bank holds a debenture dated 25 April 1997 over all the assets of the company as security in respect of the overdraft.

18. MOVEMENT IN FUNDS

	At 1.4.23 £	Net movement in funds £	At 31.3.24 £
Unrestricted funds			
General fund	470,597	(89,711)	380,886
Restricted funds			
Restricted Fund	600,704	(39,004)	561,700
TOTAL FUNDS	1,071,301	(128,715)	942,586

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	576,798	(666,509)	(89,711)
Restricted funds			
Restricted Fund	-	(39,004)	(39,004)
TOTAL FUNDS	576,798	(705,513)	(128,715)

LUDLOW & DISTRICT COMMUNITY ASSOCIATION
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NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024

18. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.22 £	Net movement in funds £	At 31.3.23 £
Unrestricted funds			
General fund	426,303	44,294	470,597
Restricted funds			
Restricted Fund	642,465	(41,761)	600,704
TOTAL FUNDS	<u>1,068,768</u>	<u>2,533</u>	<u>1,071,301</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	635,273	(590,979)	44,294
Restricted funds			
Restricted Fund	-	(41,761)	(41,761)
TOTAL FUNDS	<u>635,273</u>	<u>(632,740)</u>	<u>2,533</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.22 £	Net movement in funds £	At 31.3.24 £
Unrestricted funds			
General fund	426,303	(45,417)	380,886
Restricted funds			
Restricted Fund	642,465	(80,765)	561,700
TOTAL FUNDS	<u>1,068,768</u>	<u>(126,182)</u>	<u>942,586</u>

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NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024

18. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,212,071	(1,257,488)	(45,417)
Restricted funds			
Restricted Fund	-	(80,765)	(80,765)
TOTAL FUNDS	<u>1,212,071</u>	<u>(1,338,253)</u>	<u>(126,182)</u>

19. RELATED PARTY DISCLOSURES

Donations received during the year from trustees amounted to £Nil.

20. COMPANY LIMITED BY GUARANTEE

The liability of each member, in the event of winding up, is limited to £1.