

Charity number: 1007784
Company number: 2678419

HMS Trincomalee Trust
(A company limited by guarantee)

Trustees' report and financial statements

for the year ended 31 March 2025

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Legal and administrative information

Charity number	1007784
Company registration number	2678419
Registered office	H M Naval Base PP66 Portsmouth Hampshire PO1 3NH
Business address	Jacksons Dock Maritime Avenue Hartlepool TS24OXZ
Chief Executive and Accounting Officer	Matthew Sheldon
Trustees	Rear Admiral Mark Anderson Mr Richard Hatfield Mr John Mennear
Accountants	Compass Accountants Limited Venture House, The Tanneries, East Street, Titchfield, Hampshire PO14 4AR
Auditors	Price Bailey LLP 24 Old Bond Street, London, W1S 4AP
Bankers	Natwest Bank Plc 130 Commercial Road, Portsmouth, Hampshire PO1 1ES

Foreword

The Trustees present their annual report and the audited financial statements of the HMS Trincomalee Trust ("the charitable company") for the year ended 31 March 2025. The Trustee has adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charitable company.

The charitable objectives of the charitable company, as defined in the Articles of Association, are:

- a) To restore, refurbish, improve, maintain and preserve the vessel HMS Trincomalee otherwise and formerly known as TS Foudroyant (hereinafter called "the Ship")
- b) To provide facilities of an educational or cultural nature calculated to improve public awareness and appreciations of the Ship's historical past.
- c) To provide recreation and public enjoyment by the promotion and explanation of matters concerning Britain's Naval Heritage.
- d) To collect, display, restore, safeguard and provide interpretation of artefacts, specimens and other items relating to the Ship and the naval life of the period and Britain's maritime heritage in general.
- e) To provide training in seamanship and project and activities to the public of a general educational nature.

Performance Report

Overview

The charitable company was established in January 1992 and in June 2014 became a wholly owned subsidiary of the National Museum of the Royal Navy ("the National Museum") (charity number: 1126283). The charitable company holds the ship and associated heritage assets and reserves.

All operational activity, including the presentation of the ship and heritage assets in museums and visitor attractions, is undertaken under an operator agreement with the charitable entity, NMRN Operations ("the operator" - charity number: 1169061), also a wholly owned subsidiary of the National Museum. In delivering its own charitable objects, the operator is able to take such actions as it deems fit to present, preserve, restore and maintain the ship and heritage assets. The charitable company makes a grant contribution from time to time to assist the operator in the running of its business.

Activities and Achievements

Since assuming responsibility for the presentation and care of HMS Trincomalee in June 2016, the operator has adopted a conservation approach set out by National Historic Ships UK and developed on the HMS Victory Project: Stabilise, Improve Understanding, Assess Significance, Conservation Process and Maintenance. A Conservation Management Plan for the ship was completed by Wessex Archaeology in 2017, with the associated research and site surveys revealing new details about its construction, modifications and use.

Regular maintenance has been undertaken by the operator's Historic Ships team. Further information on the operator's activities can be found in its Trustees' Annual Report.

Plans for Future Periods

The operator's conservation efforts will continue to focus on reducing water ingress and improving the material state of HMS Trincomalee's rig. An interpretation strategy for the ship and associated exhibition space will progress with support from the Friends of HMS Trincomalee.

Future expenditure will be limited to governance and support costs and any grants awarded to NMRN Operations under the operator agreement to deliver work to support the charitable company's objects.

Financial Review

Statement of Financial Activities for the Year Ended 31 March 2025

Total incoming resources for HMS Trincomalee Trust in 2024-25 amounted to £184,657 (2023-24: £77,280). This inflow relates to grant funding received from the National Museum to support governance costs and the fair movement on a long-term debt arising from the sale of the leasehold land at Trincomalee Wharf.

Total resources expended in 2024-25 amounted to £184,156 (2023-24: £77,280). This relates to governance and support costs. The net movement in funds for the year was an increase of £501 (2023-24: £Nil).

Balance sheet

The net assets as at 31 March 2025 amounted to £21,394,195 (31 March 2024: £21,393,694).

Reserves

The Trustees regularly monitor the levels of the charitable company's reserves. The Trust retains a 'free reserve' in accordance with Group policy, and defined as the amounts shown as Net Current Assets in the accounts and which are attributable to Unrestricted Funds. The Group policy is that there is no requirement to accumulate free reserves within the subsidiary charities and trusts and that any reserves held will be appropriately used, as approved by the Board, for the furtherance of the Trust's charitable objects.

As at 31 March 2025, the level of the charitable company's free reserves (defined as net current assets attributable to unrestricted reserves) stood at a £672 (31 March 2024: £171). The net proceeds from the provisional sale of leasehold land, at a net present value of £450,000, that is due to be received at a future unknown date, is treated in its entirety as a long-term debtor. At the time of sale, a loan repayment of £98,000 (at net present value) will also become due.

The Trust's purpose is solely to hold the heritage and other assets and reserves of the HMS Trincomalee Trust which it will grant to the operator as and when required until they are expended or a nominal sum remains. Future reserves will be held within NMRN Operations. The ongoing operating costs are undertaken under an operator agreement by a separate group company, NMRN Operations. The Trustees are therefore content that the going concern basis continues to apply and that the free reserves are at an appropriate level.

Investment Policy

The Trust does not invest as a strategic means of raising income but nonetheless ensures that cash reserves are maintained in interest bearing accounts. The Trust's investment policy seeks to produce the best possible financial return within an acceptable level of risk.

Auditors

The accounts have been audited by Price Bailey LLP. So far as the Trustees and Accounting Officer are aware, there is no relevant audit information of which the charitable company's auditors are unaware. Trustees have taken all the steps necessary to make themselves aware of any relevant audit information and to establish that the charitable company's auditors are aware of that information.

Small company provisions

This report has been prepared in accordance with the small companies' regime under the Companies Act 2006.

Approved by the Board and signed on its behalf by



Mr Richard Hatfield
Chairman on Behalf of the Board of Trustees



Matthew Sheldon
Chief Executive and Accounting Officer

Date: 22 October 2025

Date: 22 October 2025

Accountability Report

Trustees Report and Governance Statement

This report sets out the arrangements for the governance of the HMS Trincomalee Trust, including the Board structure for Trustees. The Trustees, who are also the directors of HMS Trincomalee Trust for the purposes of company law and who served during the year and up to the date of this report are set out on page 3.

The Trustees have due regard to guidance issued by the Charity Commission on public benefit and in its charitable objects, the charitable company seeks to promote the education of the general public about the history, deeds and traditions of the Naval Service and encourage the public to commemorate, honour and preserve the memory of those members of the Naval Service who have died on active service.

This report demonstrates how the system of governance and internal control is maintained within the HMS Trincomalee Trust and how the major risks to which the charitable company is exposed, as identified by Trustees, have been reviewed and systems have been established to mitigate those risks.

The Governance Framework

HMS Trincomalee Trust is a company limited by guarantee (company number: 2678419) and a charity registered with the Charity Commission (registration number: 1007784). It is governed by its Memorandum and Articles of Association dated June 2014, which incorporates its charitable objects, the powers of the company and provides for the appointment and reappointment of Directors. Trustees are appointed in accordance with the guidelines issued by the Officer of the Commissioner for Public Appointments (OCPA).

The Trustees ensure the distinct legal responsibilities and charitable objectives of the charitable company are fulfilled within an overall policy and strategy framework. The day-to-day operation of the charitable company within that framework is delegated to the Chief Executive and Accounting Officer and to the Executive Directors.

A formal induction process for Trustees is in place which combines all the necessary background reading material including items such as the Articles of Association, copies of minutes of recent meetings, a copy of the Charity Commission publication, "The Essential Trustee: what you need to know", a copy of the National Museum's strategy and corporate plan and a copy of the Museum Association publication, "Code of Ethics for Trustees" with a day visit to the National Museum to meet key members of staff and to discuss current issues. Recent appointees continue to confirm their satisfaction with this process.

The Board of Trustees meets periodically to set the long-term strategic objectives of the charitable company, agree the priorities and review performance against previous objectives set. The Board undertakes a periodic review of its membership and skills set and new appointments made on the basis of what skills Trustees believe the Board is lacking or believe are needed to tackle specific issues.

Register of Interests

A register of Trustees' and Executives' interests is maintained, requiring declaration of any interest, pecuniary or otherwise, in any matter being considered by the Board.

System of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify

and prioritise the risks to the achievement of the charitable company's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically.

The review of the effectiveness of the system of internal controls is exercised through the National Museum of the Royal Navy's Audit and Governance Committee. This Committee is chaired by a Trustee of the National Museum's Board of Trustees and draws expertise from other Trustees and committee members, with the executive in attendance as required. The Committee also has access to the independent accountants and external auditors engaged for all companies within the Group, providing review and oversight of the financial control systems and the creation of company and consolidated group accounts.

Cyber-attack

On 9 December 2024, the National Museum's IT network was subject to a significant ransomware cyber-attack. All appropriate internal procedures were immediately followed upon detection in accordance with the Data Protection Policy and all relevant authorities and regulatory bodies were notified, including the Police, Charity Commission, Information Commissioner's Office, National Cyber Security Centre, Auditors, Insurers and our sponsor, the Royal Navy.

There was no evidence of any personal data loss, however, the incident caused severe operational disruption upon initial identification. With support from the National Museum's IT support service providers, services were prioritised for reinstatement and a recovery plan was implemented to minimise continuing disruption to the business. Some of the National Museum's data remains encrypted and cannot be restored.

Since the incident, the National Museum has taken further steps to strengthen cyber resilience, including the implementation of enhanced security measures, updated staff training, and the introduction of new systems and processes designed to prevent and mitigate the impact of any future attacks. The Trustees continue to treat cyber security as a high priority and regularly reviews the charity's preparedness and response capabilities.

Risk Management

The charitable company's risk register and the responses to risk are managed by the Chief Executive Officer and overseen by the National Museum's Audit and Governance Committee as well as the charitable company's Board. In addition, the charitable company has a system of internal review and checks which link to plans and risks.

The principal risks faced by the charitable company centre around identification of and ability to secure future investment streams to support the maintenance and conservation of HMS Trincomalee.

Relationship with the Friends of HMS Trincomalee

The Friends organisation is a separate registered charity (charity number 1117790). The object of the Friends is "For the advancement of Education of the Public and for the benefit of the nation, to assist in promoting and supporting the restoration, preservation and public exhibition of HMS Trincomalee, the oldest British warship still afloat." The Friends make a valued contribution to the Museum, not only financially but also in the support it brings but also providing a valuable source of volunteers.

**Statement of Trustees' and Accounting Officer's responsibilities
for the year ended 31 March 2025**

The Board of Trustees (who are also directors of the HMS Trincomalee Trust for the purposes of company law) and the Accounting Officer are responsible for preparing the Trustees' Annual Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the method and principles of the Charities SORP 2019 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and which enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



Mr Richard Hatfield
Chairman on Behalf of the Board of Trustees

Date: 22 October 2025



Matthew Sheldon
Chief Executive and Accounting Officer

Date: 22 October 2025

Independent auditors' report to the members of HMS Trincomalee Trust

Opinion

We have audited the financial statements of The HMS Trincomalee Trust (the 'charitable company') for the year ended 31 March 2025 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the trustees' annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made;
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities,

including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We obtained an understanding of the charitable company and the sector in which it operates to identify laws and regulations that could reasonably be expected to have a direct effect on the financial statements. We obtained our understanding in this regard through discussions with management, sector research and application of cumulative audit knowledge and experience.

We determined the principal laws and regulations relevant to the charitable company in this regard to be those arising from the Companies Act 2006, Charities Act 2011, and the Charities SORP.

The risks were discussed with the audit team and we remained alert to any indications of non-compliance throughout the audit. We carried out specific procedures to address the risks identified. These included reviewing minutes of Trustee Board meetings; agreeing the financial statement disclosures to underlying supporting documentation; enquiring of management, including those charged with governance.

To address the risk of management override of controls, we carried out testing of journal entries and other adjustments for appropriateness. We also assessed management bias in relation to the accounting policies adopted and in determining significant accounting estimates.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the members in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone, other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Michael Cooper-Davis FCCA ACA
(Senior Statutory Auditor)
For and on behalf of Price Bailey LLP
3rd Floor, 24 Old Bond St
London W1S 4AP

Date: 28 October 2025

Statement of financial activities (incorporating the income and expenditure account)

For the year ended 31 March 2025

	Notes	Unrestricted funds £	Restricted funds £	Endowment funds £	2025 Total £	Unrestricted funds £	Restricted funds £	Endowment funds £	2024 Total £
Income from:									
Donations and legacies									
Grant from NMRN		184,657	-	-	184,657	77,280	-	-	77,280
Total income		<u>184,657</u>	<u>-</u>	<u>-</u>	<u>184,657</u>	<u>77,280</u>	<u>-</u>	<u>-</u>	<u>77,280</u>
Expenditure on:									
Charitable activities									
Museum and visitor operations	2	184,156	-	-	-	77,280	-	-	77,280
Total expenditure		<u>184,156</u>	<u>-</u>	<u>-</u>	<u>184,156</u>	<u>77,280</u>	<u>-</u>	<u>-</u>	<u>77,280</u>
Net income/ (expenditure)		501	-	-	501	-	-	-	-
Transfers between funds		-	-	-	-	-	-	-	-
Net movement in funds		<u>501</u>	<u>-</u>	<u>-</u>	<u>501</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Reconciliation of funds:									
Total funds brought forward		360,052	21,028,642	5,000	21,393,694	360,052	21,028,642	5,000	21,393,694
Total funds carried forward		<u>360,553</u>	<u>21,028,642</u>	<u>5,000</u>	<u>21,394,195</u>	<u>360,052</u>	<u>21,028,642</u>	<u>5,000</u>	<u>21,393,694</u>

All recognised gains and losses are included in the statement of financial activities

The notes on pages 17 to 24 form an integral part of these financial statements.

Balance Sheet
as at 31 March 2025
Company number: 02678419

	Notes	2025 £	2024 £
Fixed assets			
Tangible assets	4	-	-
Heritage assets	5	21,007,880	21,007,880
		<u>21,007,880</u>	<u>21,007,880</u>
Current assets			
Debtors	6	21,171	32,210
Cash at bank and in hand		29,739	38,807
		<u>50,910</u>	<u>71,017</u>
Creditors: amounts falling due within one year	8	(16,595)	(37,203)
		<u>34,315</u>	<u>33,814</u>
Net current assets			
Debtors: amounts due after one year	7	450,000	450,000
Total assets less current liabilities		21,492,195	21,491,694
Creditors: amounts falling due after more than one year	9	(98,000)	(98,000)
		<u>21,394,195</u>	<u>21,393,694</u>
Net assets			
Funds			
Unrestricted funds		360,553	360,052
Restricted funds	10	28,643	28,643
Revaluation reserve	13	20,999,999	20,999,999
Endowment funds	11	5,000	5,000
		<u>21,394,195</u>	<u>21,393,694</u>
Total funds	12		

The financial statements have been prepared in accordance with the provisions applicable to small companies subject to the small companies' regime.

The financial statements were approved by the Board and signed on its behalf by



Mr Richard Hatfield
On behalf of the Board of Trustees

Date: 22 October 2025

The notes on pages 17 to 24 form an integral part of these financial statements.

Cash flow statement

For the year ended 31 March 2025

	2025 £	2024 £
Cash flows from operating activities:		
Net cash (used in)/provided by operating activities	<u>(9,068)</u>	<u>8,114</u>
(Decrease)/increase in cash and cash equivalents in the year	<u>(9,068)</u>	<u>8,114</u>
Cash and cash equivalents at 1 April 2024	<u>38,807</u>	<u>30,693</u>
Cash and cash equivalents at 31 March 2025	<u><u>29,739</u></u>	<u><u>38,807</u></u>
 Net (expenditure)/income for the reporting period	 501	 -
Decrease/(Increase) in debtors	11,039	9,265
(Decrease)/Increase in creditors	<u>(20,608)</u>	<u>(1,151)</u>
Net cash (used in)/provided by operating activities	<u><u>(9,068)</u></u>	<u><u>8,114</u></u>

Analysis of cash and cash equivalents

	Opening balance £	Cash flows £	Closing balance £
Cash at bank and in hand	<u>38,807</u>	<u>(9,068)</u>	<u>29,739</u>

Notes to the financial statements for the year ended 31 March 2025

1.1. Charity information

The HMS Trincomalee Trust is a private company limited by guarantee and incorporated in England and Wales. The business address is Jackson Dock, Maritime Avenue, Hartlepool, TS24 0XZ. The registered office address is the National Museum of the Royal Navy, HM Naval Base PP66, Portsmouth, Hampshire, PO1 3NH.

The HMS Trincomalee Trust meets the definition of a public benefit entity under section 34 of FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value, unless otherwise stated in the relevant accounting policy.

The principal objectives of the charity are detailed in the Trustees report.

1.2. Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (Charities SORP FRS 102) issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice as it applies from 1 January 2019.

The financial statements have been prepared on a going concern basis as the Trustees believe that no material uncertainties exist. The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

The financial statements are presented in sterling which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

1.3. Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Trust and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Trust for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

1.4. Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably. Income from investments is included in the year in which it is receivable.

Revenue grants are credited to incoming resources on the earlier date of when they are received or when they are receivable. If a grant or donation is subject to conditions that require a level of performance before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the charity's control and it is probable those conditions will be met in the accounting period.

Legacies are included when the charity is advised by the personal representative of an estate that payment will be made or property transferred and the amount involved can be quantified.

Notes to the financial statements for the year ended 31 March 2025

1.5. Expenditure

Expenditure is recognised on an accrual basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates.

Charitable expenditure comprises those costs incurred by the company in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs incurred in the governance of the company and its assets and are primarily associated with constitutional and statutory requirements.

Support costs include central functions and have been allocated to cost categories on a basis consistent with the use of resources.

1.6. Tangible fixed assets and depreciation

Tangible fixed assets with a cost or value greater than £2,500 and a useful life exceeding one year are capitalised at historic cost and revalued annually using Ministry of Defence derived indices.

Depreciation has been provided at rates calculated to spread the cost of each asset over its expected useful life as follows:

Office Equipment - 10 years straight line

1.7. Heritage assets

The HMS Trincomalee Trust holds in trust artefacts comprising its collection. The main and reserve collections have not been valued and included in the financial statements due to their historic and inalienable nature and due to the specific and individual nature of the artefacts held, it is not believed to be possible to obtain a reliable value of the collection without incurring a cost disproportionate to the benefit of the information reported to the readers of the accounts.

Assets acquired prior to 1 April 2000 have not been capitalised and included in the accounts, but with effect from 1 April 2000, additions to the collection with a cost in excess of £2,500, have been capitalised. These assets are not depreciated due to infinite useful economic lives. An annual review for impairment is carried out in accordance with the Charities SORP, with any impairment recognised in the Statement of Financial Activities.

Heritage assets donated to the company with a value in excess of £2,500 are included in the accounts on the basis of internal valuations estimated by the relevant curatorial staff and determined by their experience and judgement. Loaned artefacts do not belong to the charity.

The Collection

The company holds a large collection of artefacts which have been either bought, gifted or loaned. These fall into several categories which are: uniforms; instruments; weapons; utensils; pictures; books; and general maritime artefacts.

Heritage assets: policies for maintenance, management, acquisition and disposal

In October 2015, a single set of Collections Management policies for the NMRN Group was approved by the Board. These policies were the basis of a new single application to the Arts Council for Museum Accreditation to the higher standards required of a national museum collection, replacing the individual accreditations of the subsidiary museums. These policies set out a common approach for the maintenance and management of collections at different museum sites, and will be subject to regular review as directed by the Collections, Research, Learning and Access Committee (CRLA).

Acquisitions to the museums are now guided by a single Collections Development Policy (2015) and Strategy (2019); this sets out priorities and processes for acquisition. There are two principal methods of acquisition:

Notes to the financial statements for the year ended 31 March 2025

Acquisition by gift - Curators have authority to propose collecting in line with the 'Themes and Priorities for Future Collecting'. Offers of donations are passed to an Acquisitions Panel, chaired by the Registrar. This Committee sits on a monthly basis to assess offers. Decisions are reviewed by the Head of Collections and Research.

Acquisition by purchase - Collections and other staff can recommend and where appropriate make purchases of material from any source up to their authorisation levels in accordance with the NMRN scheme of delegation. Purchases of up to £25,000 are reviewed by the Head of Collections & Research and/or the Deputy Executive Director of Museum Operations. Any purchases of a value above £50,000 go to the Director General for assessment.

Significant acquisitions are discussed at the CRLA Committee. This Committee also receives quarterly reports on key acquisitions and an annual report of all items added to the collection.

Subject to the approval of the Trustees, the Museum may dispose of items from the collection, although this will only happen in exceptional circumstances, for example:

- When items fall outside the Museum's Collecting Policy or Charitable Objectives
- When an item contains a serious hazard which cannot be remediated.
- When an item is one of a significant number of duplicates
- When an item is in exceptionally poor condition which cannot be reversed and it cannot be repurposed to alternate use.

Significant Historic Ships

Accounting policy for initial recognition of the Heritage Asset

The methodology of valuation of significant historic ships by the National Museum group is total rebuild basis, discounted for the ship's current state of repair.

The values are calculated by the staff of the National Museum. Where the current build cost or market value of a similar ship is known and can be relied upon, this is used as the basis for establishing the value of the ship. Where this information is unavailable, the original build cost of each ship is grossed up to a modern-day value using a provider of historic economic data. This value is then discounted to take account of the ship's current state of repair, using the estimated costs to bring the ship to the final condition (being in most cases something close to 'as new'). For ships which are gifted to the National Museum, the discounted value becomes the 'deemed cost' of the ship.

The ship, HMS Trincomalee, is the oldest surviving Royal Navy Frigate and the oldest warship still afloat in the UK. She was acquired by the Trust for a nominal £1. HMS Trincomalee has been included at a valuation designed to reflect the estimated rebuild costs of the ship.

The value of HMS Trincomalee, on the basis of a full renewal cost of rebuild, discounted to take account of the ship's current state of repair, has been calculated at £21,000,000. The calculation is based on the comparable cost of the Frigate Hermione project, completed in 2012. This cost was pro-rated for the relative displacement tonnages. L'Hermione's displacement tonnage was 1,166 tonnes and the rebuild cost was £16,700,000 in 2012. HMS Trincomalee's displacement tonnage is 1,447 tonnes (per 'Great Sailing Ships of the World' by Otmar Schauffelen) therefore the rebuild cost is approximately £21,000,000.

The restoration to restore her to her original condition was completed in 2001, which was prior to this revaluation to her full rebuild cost.

Accounting policy for recognition of subsequent expenditure on significant ships

The National Museum's operating company, NMRN Operations, is responsible for the restoration, preservation, and maintenance of the ship under the terms of the operator agreement. Expenditure incurred by the operating company is recognised in that entity on an accruals basis as a liability is incurred. Capital expenditure on plant and machinery not integral to the fabric of the ship is capitalised on the balance sheet of the operating company.

Notes to the financial statements for the year ended 31 March 2025

1.8. Basic financial Instruments

Within one year

The Trust's financial assets and liabilities consist of cash and cash equivalents, trade debtors, trade creditors and accrued expenses. The fair value of these items approximates their carrying value due to their short-term value. Unless otherwise noted, the Trust is not exposed to significant interest, foreign exchange or credit risks arising from these instruments.

In excess of one year

Long term debtors and long-term liabilities are discounted to net present value. The difference between the discounted balance and the full balance is recognised as interest income or as an interest expense.

1.9. Estimation techniques

Estimate	Assumption
Valuation of HMS Trincomlaee	<p>The valuation of historic ships acquired by the group has been based on an estimate of current costs of rebuilding the vessels, as the actual costs of doing so are unknown.</p> <p>This assumes that the same materials and methods of construction would be utilised with the same cost profile as the original, and, on the same basis, adjusted proportionately for those parts of the vessel that would not be replaced (for example, guns and engines).</p>

2. Museum and visitor operations

	Operations £	2025 £	2024 £
Governance and support costs			
Accountancy fees	900	900	1,200
Auditor's remuneration	9,600	9,600	4,693
Legal and professional fees	173,655	173,655	70,785
Travel expenses	-	-	600
Other costs	1	1	2
	<u>184,156</u>	<u>184,156</u>	<u>77,280</u>

3. Employees

No trustees received remuneration during the period (2024: Nil). No trustees were reimbursed for expenses during the period (2024: Nil).

**Notes to the financial statements
for the year ended 31 March 2025**

4. Tangible fixed assets

	Office Equipment £	Total £
Cost		
At 1 April 2024	194,362	194,362
Disposals	(132,588)	(132,588)
At 31 March 2025	<u>61,774</u>	<u>61,774</u>
Depreciation		
At 1 April 2024	194,362	194,362
On disposals	(132,588)	(132,588)
At 31 March 2025	<u>61,774</u>	<u>61,774</u>
Net book values		
At 31 March 2025	<u>-</u>	<u>-</u>
At 31 March 2024	<u>-</u>	<u>-</u>

5. Heritage assets

	At valuation £	At cost £	Total £
Carrying amount at 1 April 2024 and 31 March 2025	<u>21,000,000</u>	<u>7,880</u>	<u>21,007,880</u>

There were no additions made to the Collection in the year. There were no impairments during the year.

In 2012, the collection belonging to Mr David Hamilton was gifted to the Trust. This collection consists of 33 items and includes medals, printed material and ephemera relating to the history of the Royal Navy. The collection was valued at £7,880.

No additions or disposals have been made to the Collection since 2012. There were no impairments during the year.

6. Debtors

	2025 £	2024 £
Amounts due within 1 year:		
Other debtors	171	171
Amount owing from group undertakings	<u>21,000</u>	<u>32,039</u>
	<u>21,171</u>	<u>32,210</u>

**Notes to the financial statements
for the year ended 31 March 2025**

7. Debtors: amounts falling due after more than one year

	2025	2024
	£	£
Other debtors	450,000	450,000
	<u>450,000</u>	<u>450,000</u>

Other debtors due after more than one year relate to amounts due from the sale of the leasehold land. The debtor is interest free and has been discounted to net present value.

8. Creditors: amounts falling due within one year

	2025	2024
	£	£
Trade creditors	3,630	7,164
Other creditors	2,465	2,466
Accruals	10,500	24,982
Amount owed to group undertakings	-	2,591
	<u>16,595</u>	<u>37,203</u>

9. Creditors: amounts falling due after more than one year

	2025	2024
	£	£
Other loans	98,000	98,000
	<u>98,000</u>	<u>98,000</u>

Other loans relate to amounts due to Hartlepool Borough Council. These amounts will become due once the other debtor shown above has been received. The loan is interest free and has been discounted to net present value.

10. Restricted funds

	1 April 2024	Incoming	Outgoing	Revaluation	31 March 2025
	£	£	£	£	£
Lift replacement	10,045	-	-	-	10,045
Interpretation & learning fund	18,000	-	-	-	18,000
Friends of Trincomalee projects fund	598	-	-	-	598
	<u>28,643</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>28,643</u>
Revaluation reserve	20,999,999	-	-	-	20,999,999
	<u>21,028,642</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>21,028,642</u>

**Notes to the financial statements
for the year ended 31 March 2025**

Restricted funds (continued)

	1 April 2023	Incoming	Outgoing	Revaluation	31 March 2024
	£	£	£	£	£
Lift replacement	10,045	-	-	-	10,045
Interpretation & learning fund	18,000	-	-	-	18,000
Friends of Trincomalee projects fund	598	-	-	-	598
	<u>28,643</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>28,643</u>
Revaluation reserve	20,999,999	-	-	-	20,999,999
	<u>21,028,642</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>21,028,642</u>

The interpretation and learning fund represents money received towards this charitable aim and related annual expenditure. The year end balance includes funding which will be spent in the next financial years from The Sir James Knott Trust, The Drapers Foundation and the Hedley Trust.

Other restricted funds represent money given to the Trust for the maintenance and running costs of HMS Trincomalee.

11. Endowment funds

	1 April 2024	Incoming	Outgoing	Revaluation	31 March 2025
	£	£	£	£	£
Endowment funds	<u>5,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,000</u>

	1 April 2023	Incoming	Outgoing	Revaluation	31 March 2024
	£	£	£	£	£
Endowment funds	<u>5,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,000</u>

The endowment fund was a donation received in a prior year to enable the Trust to start a capital fund.

12. Analysis of net assets between funds

	Tangible fixed assets	Net current assets	Debtors due after 1 year	Long term liabilities	2025 Total
	£	£	£	£	£
Unrestricted funds	7,881	672	450,000	(98,000)	360,553
Restricted funds	20,999,999	28,643	-	-	21,028,642
Endowment funds	-	5,000	-	-	5,000
	<u>21,007,880</u>	<u>34,315</u>	<u>450,000</u>	<u>(98,000)</u>	<u>21,394,195</u>

Included in the above figures is the revaluation reserve:

Revaluation reserve	<u>20,999,999</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>20,999,999</u>
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Notes to the financial statements for the year ended 31 March 2025

Analysis of net assets between funds (continued)

	Tangible fixed assets	Net current assets	Debtors due after 1 year	Long term liabilities	2024 Total
	£	£	£	£	£
Unrestricted funds	7,881	171	450,000	(98,000)	360,052
Restricted funds	20,999,999	28,643	-	-	21,028,642
Endowment funds	-	5,000	-	-	5,000
	<u>21,007,880</u>	<u>33,814</u>	<u>450,000</u>	<u>(98,000)</u>	<u>21,393,694</u>
Included in the above figures is the revaluation reserve:					
Revaluation reserve	<u>20,999,999</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>20,999,999</u>

13. Revaluation reserve

	£
At 31 March 2024 and 31 March 2025	<u>20,999,999</u>

14. Taxation

All of the charitable company's income is applied for charitable purposes and therefore the charitable company is exempt from corporation tax.

15. Related parties

Principal subsidiaries

Company name	Company number	Percentage shareholding	Description
The Foudroyant Trust - charity number 306082	00628111	N/A	Dormant

The charitable company has taken advantage of the exemption under FRS 102 33.1A regarding disclosure of transactions with other NMRN group entities. There were no other related party transactions (2024: None).

16. Ultimate parent undertaking

The HMS Trincomalee Trust considers the National Museum of the Royal Navy (NMRN), a charitable company (charity number 1126283, company number 06699696), to be its ultimate parent undertaking.

Control is exercised by the NMRN being the corporate member of the HMS Trincomalee Trust.

Consolidated accounts can be obtained from the NMRN's registered office: National Museum of the Royal Navy, HM Naval Base PP66, Portsmouth, Hampshire, PO1 3NH.