

Paper Boat

England & Wales · Charity number 1006060

Details

Other names	JOE HOMAN CHARITY, JHC, Paper Boat, THE JOE HOMAN CHARITY
Status	Registered
Legal form	Charitable company
Company number	02661333
Registered	1991-11-15
Register	View on the Charity Commission register

Contact

Address	Union House 111 New Union Street Coventry CV1 2NT
Phone	01865800019
Email	info@paperboatcharity.org.uk
Website	www.paperboatcharity.org.uk

Activities

Objects: The prevention or relief of poverty and inequality by advancing formal and informal education as well as developing capacity and skills for people and communities in need anywhere in the world, in particular but not exclusively children and youth, in such a way that they are better able to identify, and help meet, their needs and participate more fully in society for the public benefit

Activities: The charity is UK based with its Headquarters in Oxford. The charity raises funds from individuals worldwide which are then remitted to approved Non Government Organisations (NGO) in South India and Thailand.

Classification

- **How:** Makes Grants To Organisations
- **What:** The Prevention Or Relief Of Poverty
- **Who:** Children/young People, People Of A Particular Ethnic Or Racial Origin

Geography

- India
- Oxfordshire

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£60,369	£243,547	-	-
2024-03-31	£43,663	£161,587	-	-
2023-03-31	£91,544	£181,874	-	-
2022-03-31	£496,267	£155,878	-	-
2021-04-05	£90,536	£208,796	-	-

Trustees

Name	Role	Appointed
Arun Thangarj CHINNARAJ JOSEPH JAIKUMAR		2016-10-08
Bert O'Donoghue		2023-11-19
Deborah Wetherall		2017-10-07

Paper Boat

England & Wales - Charity number 1006060

Accounts



PAPER BOAT

From Poverty to Infinite Potential

ANNUAL REPORT 2024-25



Registered Charity No. 1006060
Companies House number 02661333

Accounts for year ended March 31st 2025



1.0 TRUSTEE'S WELCOME & INTRODUCTION

This year's report marks another meaningful chapter in Paper Boat's journey — one rooted in courage, creativity, and collaboration. As we reflect on 2024–2025, we are proud to share the stories of transformation made possible through our partnerships in India, and the unwavering support of our community.

At the heart of Paper Boat is a vision: a world where every child can unlock their infinite potential. Guided by our values, we've continued to champion child rights, nurture creativity, and invest in community-led change. Our mission remains focused on enabling children and communities to thrive — and this year, we've taken bold steps to ensure that our impact is sustainable for years to come.

From strengthening our regular giving base to making strategic financial decisions — including the sale of our charity-owned flat — we've worked to secure a resilient future for the work we support.

We were especially excited to begin a new chapter with CEDAR, purchasing land in Lingavadi for the build of a community centre that will serve as a hub for education, creativity, and connection. CEDAR has received generous funding from the Gate 1 Foundation to progress the build of this centre.

We also want to take this opportunity to thank Dave Magill for his years of service at Paper Boat. As Dave moves on to new adventures, we are grateful for the foundation he helped build and the care he brought to every aspect of our work.

To our supporters — individuals, donors, partners, and friends — thank you. Your belief in our mission fuels everything we do. Together, we are building something lasting: a movement of hope, dignity, and opportunity for children at the margins. With gratitude and hope,

**Bert O'Donoghue, Arun Chinnaraj,
Rich Proctor and Deborah Wetherall**

Trustees



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1.1 VISION, MISSION, PURPOSE & VALUES



Poverty tells children they have no future.
Creativity tells them they have infinite potential.

Our Vision

A world that unlocks the infinite potential of every child.

Our Mission

To establish playful and creative learning spaces at the heart of communities through innovative partnerships.

Our Purpose

To listen to young people – inspiring and enabling them to change their world.

Our Values

Courage: child-centred
Creativity: innovative action
Collaboration: stronger together



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1.2 WHAT WE DO



Children learn skills and creativity not only to face the daily reality of their young lives, **but to change it for the better.**

Raising Leaders

Every afternoon, from 5–7pm, our Children's Hubs open their doors to vulnerable children in the poorest communities of Tamil Nadu. In partnership with local leaders, we provide safe, inspiring, and loving spaces where children can discover their potential and begin shaping a brighter future.

Lifting Families

When children connect with our Hubs, we sometimes discover a deeper story – families struggling to survive because of illness, disability, or the loss of a parent. For these households, daily life can feel impossible. Children need to know their families will be ok. That's why for families in crisis, we provide emergency food packages.

Community Change

Our work is driven by community leaders, many once children in our projects themselves. Their lives prove that with safety, creativity, and care, children can grow into powerful agents of change. Together with Child Rights Committees, Parents' Collectives, and schools, they are building a movement where children's voices lead, rights are defended, and communities are transformed.

Urgent Rescue & Care

Every year, babies and children in Tamil Nadu are abandoned or orphaned because of HIV. Many arrive at our doors in urgent need of life-saving care.

Through our specialist local partner, we rescue these children and surround them with the medical treatment, nutrition, and loving care they need to survive – and to thrive.



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2. REPORT



2.1 PLANNING FOR SUSTAINABILITY & IMPACT

Over the past year, our strategic focus has remained on long-term financial sustainability, ensuring we can continue to deliver impact into the future. In August 2024 we recruited Lizzy Standbrook, an experienced fundraiser on a part-time consultancy basis to help grow a sustainable income stream, primarily by expanding our regular giving base. She brings valuable expertise and trustees are working closely with her to monitor progress.

In January 2025, we decided to sell the charity-owned flat. Gifted to us some years ago, it had become challenging and expensive to manage. The move aligns with our financial planning and allows us to reinvest in our mission and respond flexibly to opportunities. The sale was completed post year-end and so is not reflected in this years annual accounts.

In March 2024 trustees took a more proactive role in managing cash. Using a finance platform, funds are carefully managed to access the best interest rates and returns for the charity.

In summer 2024, we joined a new partnership to purchase land in Tamil Nadu for a community centre. This hub for education, creativity, and organising represents a major step forward in our shared commitment to community-led change for children at the margins.





2.2 STRENGTHENING PARTNERSHIPS IN INDIA

In January 2025, Trustee and Education Advisor Deborah Wetherall, travelled to India to support our partners, deepen relationships, and listen directly to children, facilitators, parents, and staff in their own communities.

During her visit, Deborah delivered training for CEDAR facilitators, focusing on innovative approaches to creative problem-solving and the development of 21st-century skills in children. She also contributed to a community forum on Child Safety, offering guidance on emotional well-being, and led discussions on safeguarding with key staff across all levels.

Her input proved highly valuable for both Paper Boat and our partners, strengthening practice and collaboration alike.

Our innovative partnership with the Chennai Biennale, first identified in 2024, came to full fruition in January 2025.

Sixteen children from CEDAR's photography programme had over 60 images selected for inclusion in this international exhibition.

The children were able to travel to Chennai to view their work and participate in this prestigious cultural event – an inspiring milestone that celebrated their creativity and confidence on a global stage.

We have also strengthened our communication with the staff and Board of DACS, and our partnerships with both CEDAR and DACS continue to thrive.

Although outside the reporting period, in June 2025, Lizzy Standbrook travelled to India to collaborate with our partners on storytelling, multimedia, and capacity-building for local fundraising – further extending the impact of our joint work.





2.3 SAFEGUARDING

Safeguarding children and young people remains central to everything we do. We are deeply committed to creating safe environments and to continuous learning and improvement in our safeguarding practices. We are also confident that our partners share our values and uphold the same high standards.

With Dave's planned departure in spring 2025, the Board undertook a review of our safeguarding support needs. As a result, and just outside this reporting period, we appointed Jim Dyson of Emmaus Global as our Designated Safeguarding Lead in April 2025, in line with Charity Commission requirements.

This appointment enables the Board to draw on Jim's extensive expertise while maintaining overall responsibility for safeguarding within the Board of Trustees. Jim will also work with our partners in India

to build their safeguarding capacity and knowledge.

Jim Dyson is a highly experienced safeguarding consultant with a strong track record in both international and UK contexts.

His work has included coordinating investigations, reviews, audits, and inspections, with particular experience in humanitarian aid and development settings. Jim has supported numerous international NGOs in developing, implementing, and training teams on safeguarding policies and procedures.

He holds postgraduate and master's degrees from Warwick Business School, along with a Higher Certificate in Education in Child Protection.





2.4 GOVERNANCE AND STAFFING

In March 2025, following careful review, the Board made the difficult decision to make the Charity Manager role redundant. Dave Magill moved on to a new role in June 2025. We recruited a part-time administrator, Sarah Campbell, to continue the day-to-day running of the charity upon Dave's exit.

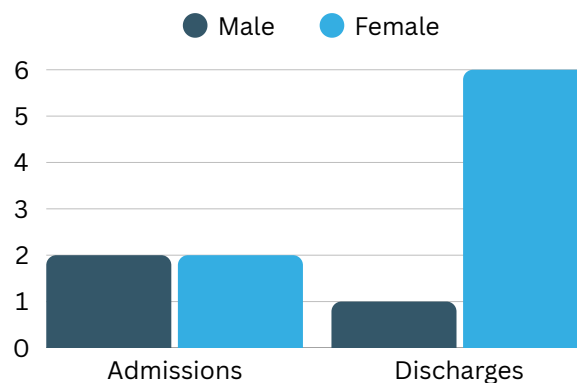
Within the reporting period we restructured the Board to maximise efficiency with Bert O'Donoghue taking on the role of Chair and Rich Proctor the role of Treasurer. Arun Chinnaraj handed over the role of Safeguarding Lead Trustee to Deborah Wetherall.



3.0 PROJECT UPDATES



Child Admissions & Discharges
(2024–25)



3.1 DACS: 22 YEARS OF RESCUE & CARE FOR CHILDREN AFFECTED BY HIV & AIDS

For over two decades, DACS has supported children abandoned or orphaned due to HIV & AIDS—providing safety, dignity, and opportunity in a discrimination-free environment. Despite financial challenges, their commitment to protecting children’s rights, health, education, and well-being remains steadfast.

In 2024–25, the Residential Centre was home to 29 children (12 boys, 17 girls). Over the year, 4 children (2 boys, 2 girls) were admitted, while 7 children (1 boy, 6 girls) were reunited with families or placed for adoption.

The centre combines care with opportunity. A licensed clinic provides baby care, first aid, and palliative support, while children

attend schools across private, CBSE, and government systems.

Skills training in computers and tailoring, plus an “After Care” scheme up to age 21, prepare older youth for independence. Children are also encouraged to lead. Through a forum, they learn self-expression and decision-making.

Frequent government visits ensure transparency and reinforce best practices in child welfare. Together, we celebrate a partner proving that with safety, education, and care, children affected by HIV & AIDS can thrive and shape change.





3.2 CEDAR: RAISING CHANGEMAKERS, CHANGING LIVES

Our partnership with CEDAR continues to empower young people and strengthen education in Tamil Nadu, with a strong focus on child rights, community engagement, and the development of creative and foundational skills, enabling children to find their voice, lead change, and transform their futures from poverty to possibility.

19 Children's Hubs across the region act as central catalysts—safe, nurturing spaces where over 500 children from marginalised and poor communities are developing leadership skills, creativity, and confidence. These hubs connect children and their families to a broader network of programmes that drive holistic community transformation.

Raising Leaders

At the heart of our partnership with CEDAR, Children's Hubs provide a platform for children to develop essential life skills through creative learning. Activities such as

art, drama, music, and photography foster critical thinking, problem-solving, and self-expression. These skills empower children to become leaders who advocate for their rights and contribute positively to their communities.

Seven children were appointed official photographers for the Thoothukudi Municipal Corporation, and others won first and second prizes in the 2024 Government Photo Essay Competition, demonstrating the impact of these programmes on raising children's confidence in community engagement as change-makers.

In this way, the Children's Hubs serve not just as learning spaces, but as catalysts for community-wide transformation—linking children, families, and local institutions in a coordinated effort to nurture leadership, advocate for rights, and create sustainable change.





3.2 CEDAR: RAISING CHANGEMAKERS, CHANGING LIVES

Lifting Families

Through Parent Collectives, parents gain a deeper understanding of children's rights and the importance of supportive learning environments. These forums enable parents to actively participate in their children's education and personal growth, fostering a community-wide commitment to nurturing the next generation.

Over the past year, CEDAR has strengthened child safety and protection by supporting orphans and helping children return to school after family disruption.

Community Change

The Children's Hubs serve as a nexus for broader community transformation. Through initiatives like the Child Rights

Monitoring Committees, children and adults collaborate to advocate for children's rights and address local issues

These committees now comprise 121 volunteers across 13 villages and 3 urban areas, who play a crucial role in preventing rights violations and promoting community accountability.

In this way, the Children's Hubs serve not just as creative learning spaces, but as catalysts for community-wide transformation—linking children, families, and local institutions in a coordinated effort to nurture leadership, advocate for rights, and create sustainable change, raising change-makers who can reach their potential, break free from poverty and transform their own communities.





3.3 HIGHLIGHTS FROM CEDAR 2024-2025

CEDAR has played a pivotal role in advancing child rights and community empowerment over the past 18 months. Their grassroots initiatives and creative pedagogy have fostered meaningful change across rural and urban communities.

Child Rights & Safeguarding

- 16 Child Rights Monitoring Committees established.
- Community mobilisation event with 65 parents identifying child safety threats.
- Regular workshops on body autonomy and sanitation.

Community Ownership

- Parent Collectives evolving into cultural and leadership hubs.
- First Parent Collective formed in Lingavadi.

Children's Civic Engagement

- Children led campaigns and participated in Gram Sabhas to address local issues.
- Contributions to the Children's Election Manifesto 2024.

Creative & Cultural Pedagogy

- Documentary production: Green Citizen Change Makers.
- Participation in Chennai Photo Biennale.
- Village exhibitions and theatre workshops.
- Revival of folk arts like Parai & Oyil.

School Collaborations

- Partnered with 2 local schools to integrate photography, painting and art into the classroom.
- Recognition from District Education Officer.

Foundational Skills

- Rollout of Mathematics Manual II and Tamil Manual I.
- Identified gap in English pedagogy.

Capacity Building

- 21 facilitators trained across creative disciplines.
- Relaunch of Engal Kural and children-led journalism.

CEDAR's journey has not only strengthened community ownership of safeguarding but also expanded children's agency through art, civic engagement, and education.



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3.4 UPDATE ON LINGAVADI PROJECT

In 2024–25, Paper Boat Charity was proud to support the development of the Lingavadi Children’s Resource Centre, a flagship initiative by CEDAR in rural Tamil Nadu, India. The centre is envisioned as a vibrant space for creativity, learning, and community engagement—designed to nurture imagination, critical thinking, and children’s agency through arts, play, and experiential education.

Our funding enabled the purchase of land in Lingavadi village, laying the foundation for a permanent home for CEDAR’s educational and social initiatives. This investment reflects our commitment to long-term, sustainable impact and to supporting grassroots organisations that place children and creativity at the heart of social change.

The project will benefit from the generous support of the Gate 1 Foundation USA, which is funding the construction of the centre. The building is being designed by Jateen Lad, a RIBA-chartered architect known for his community-rooted and context-sensitive approach.

Together, these contributions are helping transform the Lingavadi site into a dynamic, inclusive learning environment—deeply connected to the local landscape and culture, and guided by shared values of creativity, collaboration, and transformation.



CASE STUDY: SHANMUGA AND FAMILY – TRANSFORMING LIVES THROUGH CREATIVE LEARNING



Three years ago, Shanmuga experienced a sudden family tragedy with the loss of her husband at age 33. Left to care for her two young daughters – Kalaivani, 11, and Ponselvi, 6 – Shanmuga faced profound social and economic challenges.

As a Deaf woman, she was largely dismissed by her community, and the family had no stable income, relying solely on the girls' grandmother, who undertakes physically demanding work in construction, agriculture, and brick-hauling to provide for them. The family also contends with high-interest loans, further intensifying their vulnerability.

In recent months, participation in the Children's Hub has begun to transform their lives. Shanmuga has gained literacy and communication skills, gradually building confidence and engaging in creative expression, including performing in local cultural events.

Her daughters are rediscovering joy and creativity through art and other activities. The grandmother consistently attends Parent Collective sessions, prioritising engagement with the Hub despite potential loss of daily income, recognising the long-term benefits for the children.

This case illustrates the broader impact of Paper Boat's interventions: holistic support through creative learning, emotional guidance, and community facilitation can empower families facing multiple vulnerabilities, strengthen caregiving networks, and foster safe, inclusive environments where children and adults alike can thrive.



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CASE STUDY: KARUPPASAMY – FROM FIRST CLICK TO COMMUNITY IMPACT



Today, Karuppasamy works in the insurance sector, participates in international virtual meetings, and serves as a role model in his community. The initial summer course has created a ripple effect, with former participants teaching computer skills to school teachers and fostering a broader culture of digital literacy.

This case demonstrates the long-term impact of accessible, mentor-supported learning, showing how early opportunities can empower children, strengthen communities, and generate sustained social change.

In a remote village in Tamil Nadu, Karuppasamy, a teenager with no prior exposure to technology, faced limited opportunities to realise his potential.

When a free CEDAR summer computer course was introduced in his village, he enrolled, despite the fact that few in the community had ever seen a working computer and teachers lacked the knowledge to use them.

Over three months, Karuppasamy learned basic computer skills, including typing, searching, and creating content.

Beyond technical proficiency, the course instilled confidence, ambition, and a sense of possibility. His facilitator, Michael, provided ongoing mentorship, supporting him academically and personally, which Karuppasamy credits as transformative in both his professional and personal life.



4.0 TRUSTEE'S CONCLUDING REMARKS



The Board is confident that Paper Boat is in a stable financial and operational position at the close of this financial year. We are deeply grateful for the donations, grants, and legacies that allow us to invest in the future and continue transforming the lives of children in Tamil Nadu. Our commitment to our values and vision remains steadfast, and we look forward to continuing this work with our dedicated partners.

While the charity landscape remains challenging, donor generosity ensures we can sustain vital programmes. The sale of our Bromley flat (the sale was completed post year-end and so is not reflected in this year's annual accounts) has strengthened our financial base. We continue to diversify income through individual giving, community events, and partnerships with local businesses. The recruitment of Lizzy Standbrook is helping develop new fundraising strategies, increase engagement with long-term supporters, and highlight the transformative impact of their contributions.

Trustees continue to monitor progress carefully. Legacy matters from our former partnership with Khon Kaen Boys Thailand were resolved, redirecting funds to India. Our 2019 Safeguarding audit confirms current programmes meet international standards.

We are making better use of cash deposits to secure higher returns, and legacies allow continued support to our partners. Expenditure currently exceeds income, so growing sustainable revenue streams remains our most critical priority.

Through partnerships with DACS and CEDAR, we invest in programmes that empower children to reach their potential, becoming leaders who break free from poverty, bringing hope and transformation to families and communities in Tamil Nadu.

We are grateful for the continued support of our donors and partners as we work to ensure a sustainable future for this life-changing work.



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5.0 GOVERNANCE



5.1 KEY INFORMATION

Paper Boat Ltd. is a company limited by guarantee and a registered charity governed by its Memorandum and Articles of Association. Charity number 1006060. Company number 02661333.

5.2 OBJECTIVES AND ACTIVITIES

The objectives of the charity are the prevention or relief of poverty and inequality by advancing formal and informal education, as well as developing capacity and skills for children and communities. This is achieved through the following activities:

- making grants to appropriate NGO's overseas;
- providing programme and capacity building support;
- supporting partner organisations to network and collaborate; and
- other means which further our charitable objects for the public benefit.

The trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities and setting the grant making policy for the year.

5.3 RESERVES POLICY

The charity reserves refer to funds available and to be expended at the trustees discretion in furtherance of any of the charity's objectives but which are not yet spent, committed or designated.

The charity needs reserves:

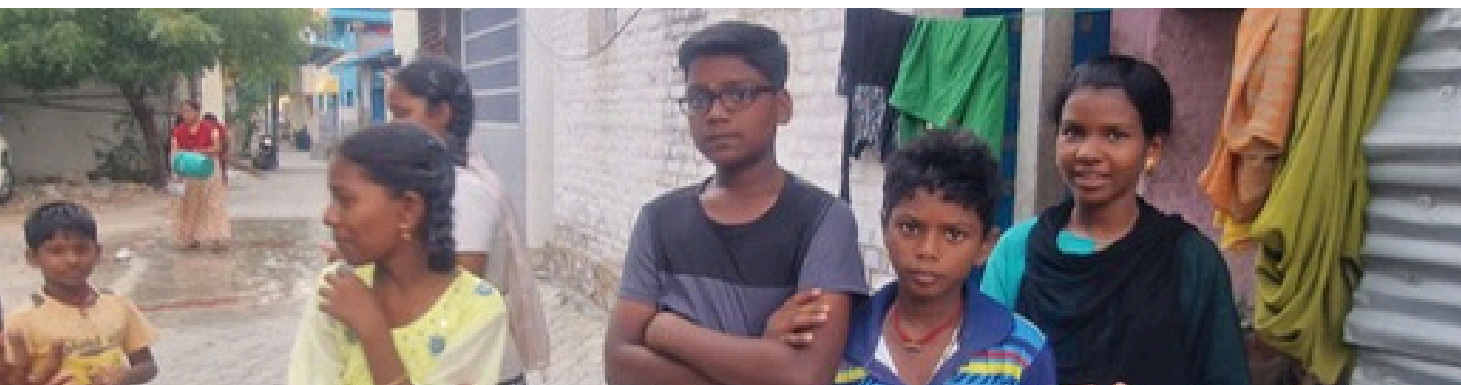
- to provide financial security to ensure smooth and adequate support from the Charity for its existing partners and current projects; and
- to enable the Charity to take advantage of unexpected changes or opportunities arising that would enhance its partners' projects or improve the Charity's capacity to support its partners.

The trustees have considered that a policy should be in place whereby the charity should aim to maintain a reserves corridor of £45,000 that would cover 3 months' expenditure. Unrestricted funds at 31 March 2025 were in excess of this target. These reserves are invested in interest-bearing accounts.

5.4 THE COUNCIL OF MANAGEMENT

The directors of the charitable company ("the charity") are its trustees for the purpose of charity law and throughout this report are collectively referred to as the trustees. The trustees in office during the period and at the date of this report are set out on page 20.





5.4 THE COUNCIL OF MANAGEMENT CONT.

The Articles require that one third of the trustees retire in rotation and may offer themselves for re-election. The members of the charity attending the annual general meeting elect trustees annually.

Trustees are recruited to ensure the board is balanced and equipped to support the organisation. Most new trustees are already familiar with the practical work of the charity, they may be offered further induction. All trustees are given the opportunity of additional training where necessary.

As a charity accountable to all our donors, we must meet the requirement that our resources are carefully managed, and our legal responsibilities met. We can only achieve our vision as an organisation through skilled and committed people.

Trustees hold ultimate legal responsibility for the charity and collectively ensure delivery of our objectives, set our strategic direction, and uphold our beliefs as an organisation.

The key responsibilities of the trustees are:

- development and review of the charity's performance;
- setting objectives for the fundraising, including approval of annual budgets;
- approval of the annual report and financial statements;

- identification of and management of risks;
- appointment of sub committees and delegation of powers; and
- monitor compliance with both company and charity law.

Trustees receive regular reports on all aspects of the work and meet formally at least 4 times a year.

All trustees give of their time freely and no trustee remuneration was paid in the year.

5.5 RISK MANAGEMENT

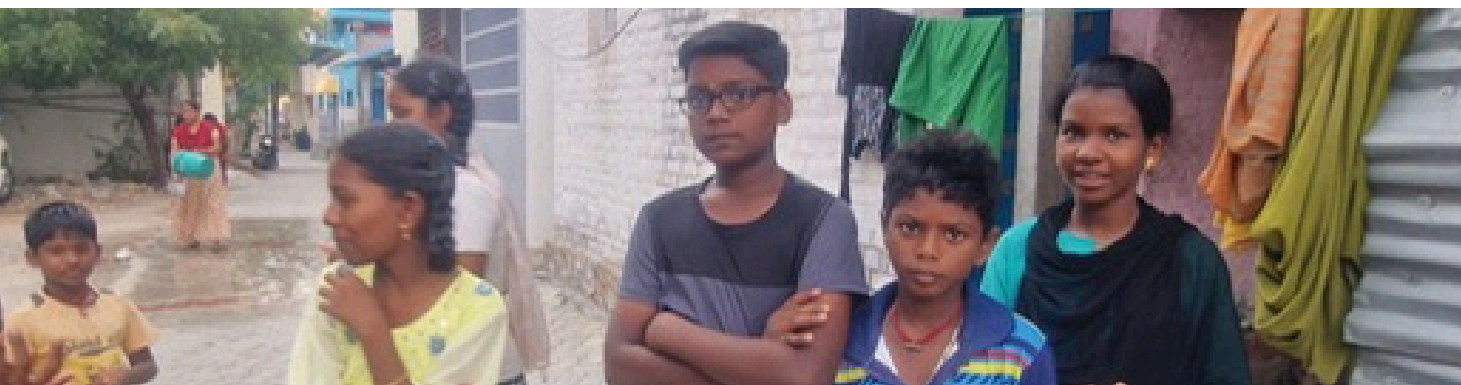
The trustees have overall responsibility for ensuring that the charity has an appropriate system of controls, financial and otherwise.

They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities and to provide reassurance that:

- its assets are safeguarded against unauthorised use or disposition;
- proper records are maintained and financial information used within the charity or for publication is reliable; and
- the charity complies with relevant laws and regulations.

The trustees actively review the major risks associated with raising funds and supporting





5.5 RISK MANAGEMENT CONT.

overseas projects, which the charity faces on a regular basis and believe that by designating funds to reserves they have sufficient resources to mitigate the significant risks.

This has been particularly important in these times of economic downturn and trustees are continually monitoring the effect on our charity and its activities. Our banking arrangements and investment policies have been reviewed and trustees consider them appropriate for current and future needs.

To conform with regulations the charity has in place effective policies. Due to the nature of the overseas projects the charity supports, trustees have encouraged those projects to put in place effective policies on child protection and its associated risks, which protect the children whom we support, and these requirements are captured by the due diligence checklist that all partners are assessed against on the commencement of partnership and annually thereafter.

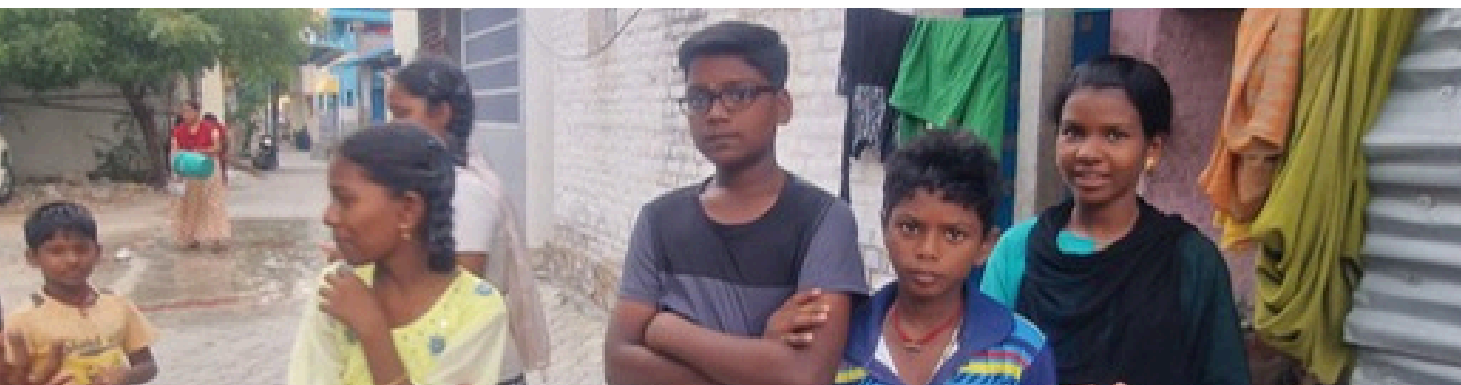
5.6 STATEMENT OF RESPONSIBILITIES OF THE TRUSTEES

The trustees (who are also directors of the charity for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charity and of the income and expenditure of the charity for that period. In preparing those financial statements the trustees are required to:

- select suitable accounting policies and then apply them consistently;





5.6 STATEMENT OF RESPONSIBILITIES OF THE TRUSTEES CONT.

- observe the methods and principles in the Charities SORP;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK accounting standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and which enable them to ensure that the financial statements comply with the Companies Act 2006.

The trustees are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable

company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions. Members of the charity guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up.

The trustees are members of the charity but this entitles them only to voting rights. The trustees have no beneficial interest in the charity.

To conform with regulations the charity has in place effective policies. Due to the nature of the overseas projects the charity supports, trustees have encouraged those projects to put in place effective policies on child protection and its associated risks, which protect the children whom we support, and these requirements are captured by the due diligence checklist that all partners are assessed against on the commencement of partnership and annually thereafter.



6.0 INDEPENDENT EXAMINERS

Godfrey Wilson Limited were re-appointed as independent examiners to the charitable company during the year and have expressed their willingness to continue in that capacity.

Approved by the trustees on 13 November 2025 and signed on their behalf by

Bert O'Donoghue

Bert O'Donoghue
Bert O'Donoghue - Trustee

REFERENCE AND ADMINISTRATIVE DETAILS

For the year ended 31 March 2025

Company number	02661333
Charity number	1006060
Registered office and operational address	1 and 3 Kings Meadow Osney Mead Oxford OX2 0DP
Bankers	Co-operative Bank PLC, Business Direct PO Box 250, Skelmersdale, WN8 6WT England
Trustees	Trustees, who are also directors under company law, who served during the year and up to the date of this report were as follows: Arun Chinnaraj Bert O'Donoghue Deborah Wetherall Richard Proctor (appointed 26 April 2024) Deborah Stenner Munton (resigned 26 April 2024)
Independent examiners	Godfrey Wilson Limited Chartered accountants and statutory auditors 5th Floor Mariner House 62 Prince Street Bristol BS1 4QD



Independent examiner's report

To the trustees of

Paper Boat Ltd

I report to the trustees on my examination of the accounts of Paper Boat Ltd (the charitable company) for the year ended 31 March 2025, which are set out on pages 22 to 36.

Responsibilities and basis of report

As the trustees of the charitable company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

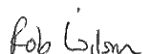
Having satisfied myself that the accounts of the charitable company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charitable company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- (1) accounting records were not kept in respect of the charitable company as required by section 386 of the 2006 Act; or
- (2) the accounts do not accord with those records; or
- (3) the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
- (4) the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Date: 13 November 2025

Robert Wilson FCA

Member of the ICAEW

For and on behalf of:

Godfrey Wilson Limited

Chartered accountants and statutory auditors

5th Floor Mariner House

62 Prince Street

Bristol

BS1 4QD

Paper Boat Ltd

Statement of financial activities *(incorporating an income and expenditure account)*

For the year ended 31 March 2025

		Endowment	Restricted	Unrestricted	2025 Total	Restated 2024 Total
	Note	£	£	£	£	£
Income and endowments from:						
Donations and legacies	3	-	780	39,462	40,242	31,578
Investments	4	-	-	20,127	20,127	12,085
Total income and endowments		-	780	59,589	60,369	43,663
Expenditure on:						
Raising funds		-	-	42,437	42,437	42,813
Charitable activities		-	112,046	89,064	201,110	118,754
Total expenditure	6	-	112,046	131,501	243,547	161,567
Net losses on investments	13	(56,957)	-	-	(56,957)	-
Net expenditure and net movement in funds		(56,957)	(111,266)	(71,912)	(240,135)	(117,904)
Reconciliation of funds:						
Total funds brought forward		398,000	111,266	146,366	655,632	773,536
Total funds carried forward		<u>341,043</u>	<u>-</u>	<u>74,454</u>	<u>415,497</u>	<u>655,632</u>

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in note 17 to the accounts.

Prior period income has been restated to reclassify income from other trading activities as income from investments as detailed in note 4.

Paper Boat Ltd**Balance sheet****As at 31 March 2025**

	Note	£	2025 £	2024 £
Fixed assets				
Tangible assets	12		-	99
Investment property	13		<u>341,043</u>	<u>398,000</u>
			341,043	398,099
Current assets				
Debtors	14	5,858		14,988
Current asset investment		-		139,600
Cash at bank and in hand		<u>73,356</u>		<u>111,246</u>
		79,214		265,834
Liabilities				
Creditors: amounts falling due within 1 year	15	<u>(4,760)</u>		<u>(8,301)</u>
Net current assets			<u>74,454</u>	<u>257,533</u>
Net assets	16		<u>415,497</u>	<u>655,632</u>
Funds	17			
Endowment funds			341,043	398,000
Restricted funds			-	111,266
Unrestricted funds				
General funds			<u>74,454</u>	<u>146,366</u>
Total charity funds			<u>415,497</u>	<u>655,632</u>

The directors are satisfied that the company is entitled to exemption from the provisions of the Companies Act 2006 (the Act) relating to the audit of the financial statements for the year by virtue of section 477, and that no member or members have requested an audit pursuant to section 476 of the Act.

The directors acknowledge their responsibilities for:

- (i) ensuring that the Company keeps proper accounting records which comply with section 386 of the Act; and
- (ii) preparing financial statements which give a true and fair view of the state of affairs of the Company as at the end of the financial year and of its profit or loss for the financial year in accordance with the requirements of section 393, and which otherwise comply with the requirements of the Act relating to financial statements, so far as applicable to the company.

Paper Boat Ltd

Balance sheet

As at 31 March 2025

These accounts have been prepared in accordance with the special provisions applicable to companies subject to the small companies' regime.

Approved by the trustees on 13 November 2025 and signed on their behalf by

Bert O'Donoghue

Bert O'Donoghue - Trustee

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2025

1. Accounting policies

a) General information and basis of preparation

Paper Boat is a charitable company limited by guarantee registered in England and Wales. The registered office address is 1 and 3 Kings Meadow, Osney Mead, Oxford, OX2 0DP.

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities in preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Paper Boat Ltd meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

b) Going concern basis of accounting

The accounts have been prepared on the assumption that the charity is able to continue as a going concern, which the trustees consider appropriate having regard to the current level of unrestricted reserves. There are no material uncertainties about the charity's ability to continue as a going concern.

c) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from the government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

d) Donated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item, is probable and the economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), general volunteer time is not recognised.

Notes to the financial statements

For the year ended 31 March 2025

1. Accounting policies (continued)

d) Donated services and facilities (continued)

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

e) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity: this is normally upon notification of the interest paid or payable by the bank.

f) Funds accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

Donations required to be retained as capital in accordance with the donor's wishes are accounted for as endowments - permanent or expendable according to the nature of the restriction. Endowments and the subsequent increases and decreases in value are shown in the Statement of Financial Activities as part of those funds.

g) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

h) Allocation of support and governance costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Governance costs are the costs associated with the governance arrangements of the charity, including the costs of complying with constitutional and statutory requirements and any costs associated with the strategic management of the charity's activities. These costs have been allocated between cost of raising funds and expenditure on charitable activities based on the proportion of staff time as follows:

	2025	2024
Raising funds	40%	35%
Charitable activities	60%	65%

i) Grants payable

Grants payable are charged in the year in which the offer is conveyed to the recipient except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attached have been fulfilled. Grants offered subject to conditions at the year end are noted as commitment but are not accrued as expenditure.

Notes to the financial statements

For the year ended 31 March 2025

1. Accounting policies (continued)

j) Tangible fixed assets

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Computer equipment	5 years
--------------------	---------

Items of equipment are capitalised where the purchase price exceeds £500.

k) Investment property

Investment properties are included in the balance sheet at their fair value (note 13). Investment properties are informally re-valued every year. Any aggregate surplus or deficit is included as an unrealised gain or loss within the appropriate fund.

l) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

m) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

n) Creditors

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

o) Financial instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently recognised at amortised cost using the effective interest method.

p) Pension costs

The company operates a defined contribution pension scheme for its employees. There are no further liabilities other than that already recognised in the SOFA.

q) Accounting estimates and key judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2025

1. Accounting policies (continued)

q) Accounting estimates and key judgements (continued)

The key sources of estimation uncertainty that have a significant effect on the amounts recognised in the financial statements are depreciation as described in note (j) above and investment property revaluations as described in note (k) above.

2. Prior period comparatives: statement of financial activities

	Endowment £	Restricted £	Unrestricted £	Restated 2024 Total £
Income from:				
Donations and legacies	-	9,874	21,704	31,578
Investments	-	-	12,085	12,085
Total income	-	9,874	33,789	43,663
Expenditure on:				
Raising funds	-	-	42,813	42,813
Charitable activities	-	2,205	116,549	118,754
Total expenditure	-	2,205	159,362	161,567
Net income / (expenditure) and net movement in funds	-	7,669	(125,573)	(117,904)

3. Income from donations and legacies

	Restricted £	Unrestricted £	2025 Total £
Donations	780	18,165	18,945
Legacies	-	21,225	21,225
Membership income	-	72	72
Total income from donations and legacies	780	39,462	40,242

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2025

3. Income from donations and legacies (continued)

Prior period comparative:

	Restricted £	Unrestricted £	2024 Total £
Donations	9,874	19,664	29,538
Legacies	-	2,000	2,000
Membership income	-	40	40
Total income from donations and legacies	9,874	21,704	31,578

4. Investment income

	2025 Total £	Restated 2024 Total £
Interest received	6,821	5
Rental income	13,306	12,080
	20,127	12,085

All income from investment income in the current and prior year was unrestricted.

Prior year rental income has been reclassified from income from trading activities to investment income in order to ensure income is presented on a comparable basis year on year.

5. Government grants

The charitable company did not receive any government grants in the current or prior year.

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2025

6. Total expenditure

	Raising funds £	Charitable activities £	Support and governance costs £	2025 Total £
Grants payable (note 7)	-	165,404	-	165,404
Staff costs (note 10)	27,790	13,895	4,632	46,317
Depreciation	-	-	99	99
Rent and insurance	-	-	1,528	1,528
Postage and telephone	-	-	725	725
Travel and subsistence	-	-	710	710
Office costs	-	-	3,516	3,516
Independent examination fees	-	-	3,240	3,240
Other accountancy services	-	-	1,862	1,862
Legal and professional	-	-	20,120	20,120
Bank and investment management fees	-	-	26	26
Sub-total	27,790	179,299	36,458	243,547
Allocation of support and governance costs	14,647	21,811	(36,458)	-
Total expenditure	42,437	201,110	-	243,547

Total governance costs were £3,240 (2024: £3,120).

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2025

6. Total expenditure (continued)

Prior period comparative

	Raising funds £	Charitable activities £	Support and governance costs £	2024 Total £
Grants payable (note 7)	-	80,546	-	80,546
Staff costs (note 10)	30,148	15,074	5,025	50,247
Depreciation	-	-	294	294
Rent and insurance	-	-	2,041	2,041
Repairs	-	-	720	720
Postage and telephone	-	-	577	577
Travel and subsistence	-	-	1,552	1,552
Office costs	-	-	3,128	3,128
Independent examination fees	-	-	3,120	3,120
Other accountancy services	-	-	2,124	2,124
Legal and professional	-	-	6,299	6,299
Exchange Loss	-	-	10,919	10,919
Sub-total	30,148	95,620	35,799	161,567
Allocation of support and governance costs				
	12,665	23,134	(35,799)	-
Total expenditure				
	42,813	118,754	-	161,567

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2025

7. Grants payable

	2025	2024
	£	£
<u>Grants payable to institutions:</u>		
CEDAR	156,813	78,823
DACS	8,591	11,723
KKBT	-	(10,000)
	<u>-</u>	<u>(10,000)</u>
Total grants payable	<u>165,404</u>	<u>80,546</u>

The charity ceased its working relationship with KKBT in 2024 and no longer considered there to be an obligation to pay the grant committed.

8. Grant commitments

	2025	2024
	£	£
Grants payable:		
Grant commitments brought forward	-	10,000
Grants committed during the period	165,404	90,546
Grants paid during the period	(165,404)	(90,546)
Grants written back during the period	-	(10,000)
	<u>-</u>	<u>(10,000)</u>
Grant commitments carried forward	<u>-</u>	<u>-</u>

9. Net movement in funds

This is stated after charging:

	2025	2024
	£	£
Depreciation	99	294
Trustees' remuneration	Nil	Nil
Trustees' reimbursed expenses	569	212
Independent examiner's remuneration:		
▪ Independent examination (excluding VAT)	2,700	2,600
	<u>2,700</u>	<u>2,600</u>

During the year 2 trustees were reimbursed for travel expenses (2024: 2).

10. Staff costs and numbers

Staff costs were as follows:

	2025	2024
	£	£
Salaries and wages	45,150	44,255
Social security costs	-	4,852
Pension costs	1,167	1,140
	<u>1,167</u>	<u>1,140</u>
	<u>46,317</u>	<u>50,247</u>

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2025

10. Staff costs and numbers (continued)

No employee earned more than £60,000 during the current or prior year.

The key management personnel of the charitable company comprise the Trustees, and the Director. The total employee benefits of the key management personnel were £46,317 (2024: £50,247).

	2025 No.	2024 No.
Average head count	<u>1.0</u>	<u>1.0</u>

11. Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

12. Tangible fixed assets

	Total £
Cost	
At 1 April 2024 At 31 March 2025	<u>1,470</u>
Depreciation	
At 1 April 2024	1,371
Charge for the year	<u>99</u>
At 31 March 2025	<u>1,470</u>
Net book value	
At 31 March 2025	<u>-</u>
At 31 March 2024	<u>99</u>

13. Investment property

	2025 £	2024 £
Market value at 1 April 2024	398,000	398,000
Gains/(losses)	<u>(56,957)</u>	<u>-</u>
Market value at 31 March 2025	<u>341,043</u>	<u>398,000</u>

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2025

14. Debtors

	2025	2024
	£	£
Gift aid	5,482	14,988
Other debtors	376	-
	<u>5,858</u>	<u>14,988</u>

15. Creditors : amounts due within 1 year

	2025	2024
	£	£
Accruals	3,240	3,120
Other taxation and social security	1,520	4,954
Other creditors	-	227
	<u>4,760</u>	<u>8,301</u>

16. Analysis of net assets between funds

	Endowment funds £	Restricted funds £	General funds £	Total funds £
Investment property	341,043	-	-	341,043
Current assets	-	-	79,214	79,214
Current liabilities	-	-	(4,760)	(4,760)
	<u>341,043</u>	<u>-</u>	<u>74,454</u>	<u>415,497</u>
Net assets at 31 March 2025	341,043	-	74,454	415,497

Prior period comparative

	Endowment funds £	Restricted funds £	General funds £	Total funds £
Tangible fixed assets	-	-	99	99
Investment property	398,000	-	-	398,000
Current assets	-	111,266	154,568	265,834
Current liabilities	-	-	(8,301)	(8,301)
	<u>398,000</u>	<u>111,266</u>	<u>146,366</u>	<u>655,632</u>
Net assets at 31 March 2024	398,000	111,266	146,366	655,632

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2025

17. Movements in funds

	At 1 April 2024 £	Income £	Expenditure £	Gains/ Losses £	At 31 March 2025 £
Endowment funds					
Endowment property	398,000	-	-	(56,957)	341,043
Total endowment funds	398,000	-	-	(56,957)	341,043
Restricted funds					
Tamil Nadu*	111,266	780	(112,046)	-	-
Total restricted funds	111,266	780	(112,046)	-	-
Unrestricted funds					
General funds	146,366	59,589	(131,501)	-	74,454
Total unrestricted funds	146,366	59,589	(131,501)	-	74,454
Total funds	655,632	60,369	(243,547)	(56,957)	415,497

*Expenditure on three restricted funds was paused in a prior year due to safeguarding concerns. The charity liaised with the Charity Commission about this, and in the year ended 31 March 2024, the Charity Commission agreed that these funds could be released towards alternative charitable purposes. A new Tamil Nadu restricted fund was created to repurpose these funds in the prior year.

Purposes of restricted funds

Endowment property

In April 2004 a leasehold property was donated to the charity. One of the conditions of the donation was that the donor continues to live in the property for the duration of her life, after which the Trustees are able to deal with the property in any manner. The Trustees have classified this as an expendable endowment fund which they consider to be more appropriate than restricted funds as they are unable to use the fund at the current time. Post year end the property was sold for net sale proceeds of £341,043, therefore the property has been revalued to reflect this.

Tamil Nadu

For the support of projects in Tamil Nadu, India for the prevention or relief of poverty and inequality by advancing formal and informal education for children as well as developing capacity and skills for children in need in Tamil Nadu, India, in such a way that they are better able to identify, and help meet, their needs and participate more fully in society for the public benefit.

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2025

17. Movements in funds (continued)

Prior period comparative

	At 1 April 2023 £	Income £	Expenditure £	Transfer between funds £	At 31 March 2024 £
Endowment funds					
Endowment property	398,000	-	-	-	398,000
Total endowment funds	398,000	-	-	-	398,000
Restricted funds					
Tamil Nadu*	-	4,829	-	106,437	111,266
Boys Town Society*	72,892	1,823	-	(74,715)	-
Inba Seva Sangam*	18,582	365	-	(18,947)	-
CEDAR	-	225	(225)	-	-
MSGH*	12,123	652	-	(12,775)	-
DACS	-	900	(900)	-	-
Thailand	-	1,080	(1,080)	-	-
Total restricted funds	103,597	9,874	(2,205)	-	111,266
Unrestricted funds					
General funds	271,939	33,789	(159,362)	-	146,366
Total unrestricted funds	271,939	33,789	(159,362)	-	146,366
Total funds	773,536	43,663	(161,567)	-	655,632

18. Related party transactions

There were no related party transactions in the current or prior period.

19. Events after the end of the period

Subsequent to the year end the charity sold its investment property for net sale proceeds of £341,043.

Paper Boat

England & Wales - Charity number 1006060

Accounts

ANNUAL REPORT 2023/2024



Inspiring and enabling children to change their world

Paper Boat Ltd.

Charity no. 1006060, company no. 02661333

Accounts For Year Ended 31 March 2024

TRUSTEES' WELCOME

Trustee's Welcome and Introduction to the Annual Report 2023-24

This report highlights the voyage we have been on with the children we support and work with in 2023/24. As a charity we have continued to focus our support on our trusted local partners CEDAR and DACS, inspiring and enabling children to change their world. We hope you will enjoy reading about the activities and progress of Paper Boat and our partner organisations in this report.

Our strategic focus this year has been firmly on long-term financial sustainability and income generation so that with our partners we can continue to deliver meaningful impact in line with our charitable objects in the years to come.

As a Board we revisited and recommitted to our Paper Boat Vision, Mission and Purpose (see p 2). Significantly, in line with our charitable purpose, we have committed to listening to the voices of the children we serve more regularly and effectively.

As a Board, we have remained committed to robust effective governance whilst being guided by our Paper Boat values of Courage, Creativity and Collaboration. Debbie Stenner resigned from her Trustee position in April of this year; our thanks go to Debbie for contributing her time and expertise so generously during her tenure on the Board.

We are pleased to share that Bert O'Donoghue was elected to the Board at our 2023 AGM and that in March Rich Proctor was co-opted to the Board. Both Rich and Bert bring valuable governance experience and specialist skills to the Board. The trustees would also like to extend their thanks to our Charity Manager Dave for his efforts and commitment to the charity over the last 12 months.

Looking ahead, we continue to be deeply inspired by the creativity, courage and optimism of the children we serve, and as we look to the future our commitment to our beneficiaries remains steadfast.

We are hugely grateful to our regular supporters and donors. We remain confident that in collaboration with others we can continue our journey towards a world that unlocks the infinite potential of every child, and we look forward to sharing this exciting journey with you.

We thank you for your continued support,

Deborah Wetherall, Arun Chinnaraj, Bert O'Donoghue and Rich Proctor
October 2024



Arun Chinnaraj



Bert O'Donoghue



Deborah Wetherall



Rich Proctor

OUR VISION



**Inspiring and enabling children to
change their world.**

Our Vision

A world that unlocks the infinite potential of every child

Our Mission

To establish playful and creative learning spaces at the heart of communities through innovative partnerships

Our Purpose

To listen to young people – inspiring and enabling them to change their world

Our Values

Courage: child-centred

Creativity: innovative action

Collaboration: stronger together



REPORT

The year 2023-2024 has been a year of continued strengthening of our relationships with our partners CEDAR and DACS. We have worked upon what we see as our added value as a funding partner, that is, the work we do with our partners that goes beyond financial grants. This has involved staff coaching, training, support of projects. In January this year Trustee, Deborah Wetherall travelled to India and worked with our partners, nurturing partner relations and reinforcing the need for all organisations including Paper Boat to focus on long-term sustainability, listening to the voices of the children and staff on the ground and delivering capacity building to CEDAR staff around leadership and socio-emotional learning. This has proven to be hugely impactful in the months following.



During the course of the year, Dave Magill has spent many hours working closely with our India partners identifying innovative partnerships, mentoring their staff, providing guidance and being a critical friend.

Our strategic partnerships with CEDAR India and DACS continue to thrive, as detailed in the following sections. We have also been part of creating a partnership between The Chennai Children's Photography Biennale and CEDAR. We continue to speak to potential co-partners on our partner's behalf.



PARTNERSHIPS



ESTD. 1994

1. Community Ownership and Parental Engagement: Collective Action for Child Welfare

Parents across villages rallied for child safety, transportation, and environmental improvements. In Pungavarnatham, they took their concerns about transportation for school children directly to the district collector, and parents in Keela Eeral advocated for improved canal systems. Regular parent collective meetings witnessed increased participation from fathers, a promising sign of expanding parental involvement. Parents also supported exhibitions and child-centered events, including discussions on child safety in Kovilpatti.



2. Children's Collectives, Civic Engagement, and Expression

Children of Keela Eeral raised their voices by petitioning for the removal of stagnant drainage, gathering community support and presenting their case to the District Collector. In preparation for the upcoming elections, CEDAR's children crafted a Children's Election Manifesto, advocating for better transportation and community certifications for tribal members of LKB Nagar. They also took on leadership roles in organizing parent meetings and engaged with the broader community on issues that mattered to them. Children's creative expression soared through workshops on story writing and editorial skills. During the Kovilpatti floods, young participants transformed their experiences into powerful stories, essays, and artwork, channeling personal challenges into narratives of resilience.



3. Children Making Documentaries: Environmental and Social Awareness

Children immersed themselves in documenting water bodies in their villages, aiming to spotlight issues like pollution. This initiative gained traction as they filmed a short documentary on the Kovilpatti floods, using their platform to advocate for flood relief. Driven by ecological concerns, these young filmmakers explored the Kallar River Basin, gathering materials for future educational documentaries.

4. Art Initiatives: Unleashing Creativity Through Visual Arts

Art workshops were abundant, with children honing their skills in glass painting, Warli, Mandala, and Gond art. Senior children guided younger peers, cultivating mentorship and

artistic growth. A December exhibition showcased over 100 works, celebrating their creativity. Later, 58 children participated in a sculpting workshop, adding new dimensions to their artistic skills.

5. Traditional Performing Arts: Connecting with Cultural Roots

Workshops on Parai drumming and Oyil dancing opened a new realm of expression for 100 children from Kovilpatti and Madurai. Swiss artists Christine and Heinz introduced Noa Theatre techniques, bridging cultural boundaries and fostering an enriching cross-cultural exchange.

6. Creative Photography: Documenting Community Challenges

Under the mentorship of Marikannan, children learned photography, capturing images that highlighted local environmental issues, particularly waste mismanagement. These photographs were exhibited in their communities, sparking discussions on civic responsibility.

7. School Collaborations: Showcasing Young Talent

Collaborations with local schools provided a platform for children's artwork, including exhibitions at the Tamil Baptist School Annual Day and in Kovilpatti and Ettunayakanpatti schools. Parents and educators admired the depth of creativity displayed by these young artists.

8. Strengthening Foundational Skills: Focus on Tamil and Mathematics

CEDAR developed training manuals for Tamil and Math, equipping facilitators to reinforce these foundational skills. Impact assessments showed promising improvements in Tamil, though Math posed challenges, highlighting the need for ongoing support.

9. Sports for Strategic Thinking

The Mariyammal Memorial Chess Tournament in Madurai brought young minds together, fostering critical thinking skills. Plans are underway to expand chess activities to include parents, making it a family-oriented pursuit.

10. Environmental Awareness Exhibitions: Advocating for a Green Future

The “Children and Youth for Green Village” exhibition in Keela Eeral displayed artworks addressing environmental issues, sparking awareness among the local community.

11. Capacity Building for Educators: Empowering Through English

Facilitators underwent English language training to improve their communication and teaching abilities, enhancing their effectiveness as community educators.

12. Research and Advocacy: Youth for the Environment

CEDAR’s research revealed an enthusiastic interest among children and youth in environmental protection. While motivated, they require ongoing education and support to sustain these efforts.

13. LKB Nagar’s Community Transformation Through Traditional Drumming

LKB Nagar’s CRC embraced the cultural roots of Parai drumming, sparking enthusiastic participation from children and embedding traditional music into their daily routines. This training not only increased CRC engagement but also strengthened community ties.

CEDAR’s work over the past year reflects the transformative power of community-driven initiatives. By fostering children’s safety, education, creativity, and civic engagement, CEDAR is creating a foundation for sustainable change, empowering children and their communities to advocate for a brighter future. We continue to be delighted by our partnership.



DACS continues to deliver vital work for the most vulnerable children in Dinidgul. There is no way to overestimate the impact of this work on the individual lives of the children that Mr Thankachan and the team care for. This year DACS has cared for around 40 children, providing them with safety, education, healthcare, and life skills training.

Mr Thankachan reports that the children continue to thrive within the home and we have been delighted in recent months to begin to receive individual stories of children who are excelling in both academic and athletic endeavours with awards being won by at least two children whom DACS takes care of.



DACS continue to deliver key life skills to the children with reports of lessons ranging through things like anger management, child-safety, cooking and arts and creative expression.

DACS continue to host local healthcare teams and training colleges for training around caring for children affected by HIV/AIDS. This brings both income to DACS as well as raising the profile of the work they are doing.

We are committed to supporting this vital work as DACS continues to develop.

IMPACT STATISTICS



CEDAR continue to reach a large number of children across a large geographical area. The work in new areas such as LKB Nagar has opened opportunity to offer their work to more children. This and the growing partnerships that CEDAR are delivering with local schools has led to CEDAR's impact being much larger than one may expect from an organisation of their size. This, alongside their unique and excellent work is testament to why we are so committed to them.

Children's Hubs Statistics.

Name of the CRC	Male	Female	TOTAL
Keela Eral I CRC	14	16	30
Keela Eral II CRC	12	25	37
Koosalipatti I CRC	11	20	31
Koosalipatti II CRC	16	14	30
Manjanaickerpatti I CRC	11	16	27
Manjanaickerpatti II CRC	10	19	29
Pungavarnatham CRC	13	15	28
Thomas Nagar I CRC	11	24	35
Thomas Nagar II CRC	15	19	34
Manthithoppu CRC	19	11	30
Chozhapuram CRC	13	15	28
Lakkammaaldevi CRC	19	15	34
RURAL TOTAL	164	209	373
Ambedkar Colony CRC	13	10	23
Jawaharlalpuram CRC	15	6	21
Tallakulam CRC	10	10	20
Thirupalai CRC	18	11	29
Urban Deprived Area TOTAL	56	37	93
GRAND TOTAL	220	246	466



As these statistics show the number of children committing regularly to the programme remains high and this shows again the outcomes of CEDAR's longterm commitment to the communities they serve. On the following page you can see CEDAR's schools work statistics which illustrates the importance of this work.

IMPACT STATISTICS

Outreach Programme	Name of the School	No. of Children
Collaborating with Schools in Teaching Alternative Art	Madurai Corporation Primary School, Palanganatham, Madurai	94
	Govt. Primary School, Poigaikaraipatti, Madurai	75
	Kamaraj High School, Chozhapuram, Thoothukudi	160
	Tallakulam Corporation Primary School, Madurai	30
Collaboration with Schools in Providing Awareness to School Children	Govt. Girls Higher Secondary School, Kovilpatti, Thoothukudi	400
Collaboration with Schools in Organising Art Exhibitions	Tamil Baptist School, Thomas Nagar, Kovilpatti, Thoothukudi	250
Collaborating with Schools in Screening Our Children's Films	Al Ameen Higher Secondary School, Madurai	500
	Kamaraj High School, Chozhapuram, Thoothukudi	240
	Meenakshi Matriculation Children's NSS camp	30
	Kattunaickers Community Children in Madurai	80
	LKB Nagar Govt. Panchayat Union Middle School	300
Number of Children Reached Through Outreach Programmes		2,159
Grand Total – Number of Children Reached Through CRCs and School Outreach Programmes from April to December 2022		466+2,159= 2,625



REPORT

Safeguarding

A deep commitment to safeguarding children and young people remains at the heart of Paper Boat. We are committed to an ongoing learning process and we have every confidence that our partners share our values and priorities.

Our thanks go to our Safeguarding advisor Jim Dyson, who we are continuing to work closely with to support us with our legal responsibilities and adhering to and going beyond 'best practice'.

Conclusion

The Board is confident that Paper Boat is in a strong financial and operational position at the close of this financial year. We are grateful for the donations, grants, and legacies that have allowed us to invest in our future and continue making a difference in the lives of children. Our commitment to our values and vision remains steadfast, and we look forward to continuing this important work with our dedicated partners.

Thank you for your ongoing support as we move into the coming year.



FINANCES

Paper Boat continues to feel the financial pressures of the current charity landscape. We have applied to many grant funding foundations but have unfortunately been unsuccessful, often due to the highly competitive landscape but also due to the very specific work that we do. We are fortunate to be able to continue to support the work on the ground through the generous support of our donors and those who have left us legacies in the past.

Renting out the flat in Bromley has enabled us to have a stronger financial base, yet we remain focused on diversifying income through a variety of fundraising efforts. Our initiatives include attracting individual, regular donors, hosting community events, partnering with local businesses, showcasing our work to high-net-worth individuals to attract their support, and utilising online crowdfunding platforms. By tapping into these multiple channels, we aim to build a robust and sustainable financial foundation.

Our financial stability has also allowed us to engage with the Charity Commission regarding funds previously withheld from our former partners in India due to safeguarding and financial due diligence concerns. We are pleased this complex process has been resolved and we are now able to legally repurpose those funds. We intend to repeat this process with a smaller amount of money that is currently ringfenced for Khon Kaen Boys Thailand Thailand As reported previously this partnership was terminated by Paper Boat in 2022 despite significant efforts on our part, due to KKBT's reluctance to work with us to raise Safeguarding standards to International standards.

In this past year trustees have made better use of the cash that we have to ensure that we get a good return from it. Our cash has been deposited in higher interest bearing accounts which have provided a much better return.

In particular due to legacies, we can continue to provide support to our partners for a number of years, but we currently have more expenditure than income. Our single most critical issue at present is how we can increase our income streams.

Recently, outside the reporting period, the trustees have approved the recruitment of a fundraising specialist who will work with us 2 days a week to develop and execute fundraising strategies. Trustees will carefully monitor progress on this.

Paper Boat Ltd

Annual Report

For the year ended 31 March 2024

Key information

Paper Boat Ltd. is a company limited by guarantee and a registered charity governed by its Memorandum and Articles of Association. Charity number 1006060. Company number 02661333.

Objectives and activities

The objectives of the charity are the prevention or relief of poverty and inequality by advancing formal and informal education, as well as developing capacity and skills for children and communities. This is achieved through the following activities:

- making grants to appropriate NGO's overseas;
- providing programme and capacity building support;
- supporting partner organisations to network and collaborate; and
- other means which further our charitable objects for the public benefit.

The trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities and setting the grant making policy for the year.

Reserves policy

The charity reserves refer to funds available and to be expended at the trustees discretion in furtherance of any of the charity's objectives but which are not yet spent, committed or designated.

The charity needs reserves:

- to provide financial security to ensure smooth and adequate support from the Charity for its existing partners and current projects; and
- to enable the Charity to take advantage of unexpected changes or opportunities arising that would enhance its partners' projects or improve the Charity's capacity to support its partners.

The trustees have considered the £146,366 held in unrestricted reserves and have agreed that a policy should be in place whereby the charity should aim to maintain a reserves corridor of £45,000 that would cover 3 months expenditure. Unrestricted funds at 31 March 2024 were in excess of this target. This is due to a remainder of a large unrestricted legacy received during the previous year. The trustees have made a choice to invest these reserves so as to maximise their return.

Structure, governance and management

The Council of Management

The directors of the charitable company ("the charity") are its trustees for the purpose of charity law and throughout this report are collectively referred to as the trustees. The trustees in office during the period and at the date of this report are set out on page 14. The Articles require that one third of the trustees retire in rotation and may offer themselves for re-election. The members of the charity attending the annual general meeting elect trustees annually.

Trustees are recruited to ensure the board is balanced and equipped to support the organisation. Most new trustees are already familiar with the practical work of the charity, they may be offered further induction. All trustees are given the opportunity of additional training where necessary.

As a charity accountable to all our donors, we must meet the requirement that our resources are carefully managed, and our legal responsibilities met. We can only achieve our vision as an organisation through skilled and committed people.

Paper Boat Ltd

Annual Report

For the year ended 31 March 2024

Trustees hold ultimate legal responsibility for the charity and collectively ensure delivery of our objectives, set our strategic direction, and uphold our beliefs as an organisation. The key responsibilities of the trustees are:

- development and review of the charity's performance;
- setting objectives for the fundraising, including approval of annual budgets;
- approval of the annual report and financial statements;
- identification of and management of risks;
- appointment of sub committees and delegation of powers; and
- monitor compliance with both company and charity law.

Trustees receive regular reports on all aspects of the work and meet formally at least 4 times a year. They delegate the main day to day decisions to the charity director.

All trustees give of their time freely and no trustee remuneration was paid in the year.

Risk management

The trustees have overall responsibility for ensuring that the charity has an appropriate system of controls, financial and otherwise. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities and to provide reassurance that:

- its assets are safeguarded against unauthorised use or disposition;
- proper records are maintained and financial information used within the charity or for publication is reliable; and
- the charity complies with relevant laws and regulations.

The trustees actively review the major risks associated with raising funds and supporting overseas projects, which the charity faces on a regular basis and believe that by designating funds to reserves they have sufficient resources to mitigate the significant risks.

This has been particularly important in these times of economic downturn and trustees are continually monitoring the effect on our charity and its activities. Our banking arrangements and investment policies have been reviewed and trustees consider them appropriate for current and future needs.

To conform with regulations the charity has in place effective policies. Due to the nature of the overseas projects the charity supports, trustees have encouraged those projects to put in place effective policies on child protection and its associated risks, which protect the children whom we support, and these requirements are captured by the due diligence checklist that all partners are assessed against on the commencement of partnership and annually thereafter.

Statement of responsibilities of the trustees

The trustees (who are also directors of the charity for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Paper Boat Ltd

Annual Report

For the year ended 31 March 2024

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charity and of the income and expenditure of the charity for that period. In preparing those financial statements the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK accounting standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and which enable them to ensure that the financial statements comply with the Companies Act 2006. The trustees are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the charity guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up. The trustees are members of the charity but this entitles them only to voting rights. The trustees have no beneficial interest in the charity.

Independent examiners

Godfrey Wilson Limited were re-appointed as independent examiners to the charitable company during the year and have expressed their willingness to continue in that capacity.

Approved by the trustees on 16 November 2024 and signed on their behalf by

Bert O'Donoghue

Bert O'Donoghue - Trustee

Paper Boat Ltd

Reference and administrative details

For the year ended 31 March 2024

Company number	02661333	
Charity number	1006060	
Registered office and operational address	1 and 3 Kings Meadow Osney Mead Oxford OX2 0DP	
Trustees	Trustees, who are also directors under company law, who served during the year and up to the date of this report were as follows: Arun Chinnaraj Bert O'Donoghue (appointed 19 November 2023) Deborah Stenner Munton (resigned 26 April 2024) Deborah Wetherall Richard Proctor (appointed 26 April 2024)	
Bankers	Barclays Bank plc Church Street Peterborough PE1 1EZ	Virgin Money 5 Church Street Peterborough PE1 1XB
Independent examiners	Godfrey Wilson Limited Chartered accountants and statutory auditors 5th Floor Mariner House 62 Prince Street Bristol BS1 4QD	

Independent examiner's report

To the trustees of

Paper Boat Ltd

I report to the trustees on my examination of the accounts of Paper Boat Ltd (the charitable company) for the year ended 31 March 2024, which are set out on pages 16 to 30.

Responsibilities and basis of report

As the trustees of the charitable company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the charitable company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charitable company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- (1) accounting records were not kept in respect of the charitable company as required by section 386 of the 2006 Act; or
- (2) the accounts do not accord with those records; or
- (3) the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
- (4) the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Alison Godfrey

Date: 18 November 2024

Alison Godfrey FCA

Member of the ICAEW

For and on behalf of:

Godfrey Wilson Limited

Chartered accountants and statutory auditors

5th Floor Mariner House

62 Prince Street

Bristol

BS1 4QD

Paper Boat Ltd

Statement of financial activities *(incorporating an income and expenditure account)*

For the year ended 31 March 2024

	Note	Endowment £	Restricted £	Unrestricted £	2024 Total £	2023 Total £
Income and endowments from:						
Donations and legacies	3	-	9,874	21,704	31,578	66,797
Other trading activities	4	-	-	12,080	12,080	11,267
Investments		-	-	5	5	512
Other income		-	-	-	-	12,968
Total income and endowments		-	9,874	33,789	43,663	91,544
Expenditure on:						
Raising funds		-	-	42,813	42,813	49,170
Charitable activities		-	2,205	116,549	118,754	132,704
Total expenditure	6	-	2,205	159,362	161,567	181,874
Net income / (expenditure)		-	7,669	(125,573)	(117,904)	(90,330)
Transfers between funds		-	-	-	-	-
Net movement in funds	9	-	7,669	(125,573)	(117,904)	(90,330)
Reconciliation of funds:						
Total funds brought forward		<u>398,000</u>	<u>103,597</u>	<u>271,939</u>	<u>773,536</u>	<u>863,866</u>
Total funds carried forward		<u>398,000</u>	<u>111,266</u>	<u>146,366</u>	<u>655,632</u>	<u>773,536</u>

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in note 17 to the accounts.

Paper Boat Ltd**Balance sheet****As at 31 March 2024**

	Note	£	2024 £	2023 £
Fixed assets				
Tangible assets	12		99	393
Investment property	13		<u>398,000</u>	<u>398,000</u>
			398,099	398,393
Current assets				
Debtors	14	14,988		12,468
Current asset investment		139,600		-
Cash at bank and in hand		<u>111,246</u>		<u>382,413</u>
		265,834		394,881
Liabilities				
Creditors: amounts falling due within 1 year	15	<u>(8,301)</u>		<u>(19,738)</u>
Net current assets			<u>257,533</u>	<u>375,143</u>
Net assets	16		<u>655,632</u>	<u>773,536</u>
Funds	17			
Endowment funds			398,000	398,000
Restricted funds			111,266	103,597
Unrestricted funds				
General funds			<u>146,366</u>	<u>271,939</u>
Total charity funds			<u>655,632</u>	<u>773,536</u>

The directors are satisfied that the company is entitled to exemption from the provisions of the Companies Act 2006 (the Act) relating to the audit of the financial statements for the year by virtue of section 477, and that no member or members have requested an audit pursuant to section 476 of the Act.

The directors acknowledge their responsibilities for:

- (i) ensuring that the Company keeps proper accounting records which comply with section 386 of the Act; and
- (ii) preparing financial statements which give a true and fair view of the state of affairs of the Company as at the end of the financial year and of its profit or loss for the financial year in accordance with the requirements of section 393, and which otherwise comply with the requirements of the Act relating to financial statements, so far as applicable to the company.

Paper Boat Ltd

Balance sheet

As at 31 March 2024

These accounts have been prepared in accordance with the special provisions applicable to companies subject to the small companies' regime.

Approved by the trustees on 16 November 2024 and signed on their behalf by

Bert O'Donoghue

Bert O'Donoghue - Trustee

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2024

1. Accounting policies

a) General information and basis of preparation

Paper Boat is a charitable company limited by guarantee registered in England and Wales. The registered office address is 1 and 3 Kings Meadow, Osney Mead, Oxford, OX2 0DP.

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities in preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Paper Boat Ltd meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

b) Going concern basis of accounting

The accounts have been prepared on the assumption that the charity is able to continue as a going concern, which the trustees consider appropriate having regard to the current level of unrestricted reserves. There are no material uncertainties about the charity's ability to continue as a going concern.

c) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from the government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

d) Donated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item, is probable and the economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), general volunteer time is not recognised.

Notes to the financial statements

For the year ended 31 March 2024

1. Accounting policies (continued)

d) Donated services and facilities (continued)

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

e) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity: this is normally upon notification of the interest paid or payable by the bank.

f) Funds accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

Donations required to be retained as capital in accordance with the donor's wishes are accounted for as endowments - permanent or expendable according to the nature of the restriction. Endowments and the subsequent increases and decreases in value are shown in the Statement of Financial Activities as part of those funds.

g) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

h) Allocation of support and governance costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Governance costs are the costs associated with the governance arrangements of the charity, including the costs of complying with constitutional and statutory requirements and any costs associated with the strategic management of the charity's activities. These costs have been allocated between cost of raising funds and expenditure on charitable activities based on the proportion of staff time as follows:

	2024	2023
Raising funds	35%	36%
Charitable activities	65%	64%

i) Grants payable

Grants payable are charged in the year in which the offer is conveyed to the recipient except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attached have been fulfilled. Grants offered subject to conditions at the year end are noted as commitment but are not accrued as expenditure.

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2024

1. Accounting policies (continued)

j) Tangible fixed assets

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Computer equipment	5 years
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Items of equipment are capitalised where the purchase price exceeds £500.

k) Investment property

Investment properties are included in the balance sheet at their fair value (note 13). Investment properties are informally re-valued every year. Any aggregate surplus or deficit is included as an unrealised gain or loss within the appropriate fund.

l) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

m) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

n) Creditors

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

o) Financial instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently recognised at amortised cost using the effective interest method.

p) Pension costs

The company operates a defined contribution pension scheme for its employees. There are no further liabilities other than that already recognised in the SOFA.

q) Accounting estimates and key judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2024

1. Accounting policies (continued)

q) Accounting estimates and key judgements (continued)

The key sources of estimation uncertainty that have a significant effect on the amounts recognised in the financial statements are depreciation as described in note (j) above and investment property revaluations as described in note (k) above.

2. Prior period comparatives: statement of financial activities

	Endowment £	Restricted £	Unrestricted £	2023 Total £
Income from:				
Donations and legacies	-	14,397	52,400	66,797
Other trading activities	-	-	11,267	11,267
Investments	-	-	512	512
Other income	-	-	12,968	12,968
Total income	-	14,397	77,147	91,544
Expenditure on:				
Raising funds	-	-	49,170	49,170
Charitable activities	-	22,942	109,762	132,704
Total expenditure	-	22,942	158,932	181,874
Net expenditure and net movement in funds	-	(8,545)	(81,785)	(90,330)

3. Income from donations and legacies

	Restricted £	Unrestricted £	2024 Total £
Donations	9,874	19,664	29,538
Legacies	-	2,000	2,000
Membership income	-	40	40
Total income from donations and legacies	9,874	21,704	31,578

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2024

3. Income from donations and legacies (continued)

Prior period comparative:

	Restricted £	Unrestricted £	2023 Total £
Donations	14,397	21,350	35,747
Legacies	-	30,970	30,970
Membership income	-	80	80
Total income from donations and legacies	14,397	52,400	66,797

4. Income from other trading activities

	2024 Total £	2023 Total £
Secondment income	12,080	11,267

All income from other trading activities in the current and prior year was unrestricted.

5. Government grants

The charitable company did not receive any government grants in the current or prior year.

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2024

6. Total expenditure

	Raising funds £	Charitable activities £	Support and governance costs £	2024 Total £
Grants payable (note 7)	-	80,546	-	80,546
Staff costs (note 10)	30,148	15,074	5,025	50,247
Depreciation	-	-	294	294
Rent and insurance	-	-	2,041	2,041
Repairs	-	-	720	720
Postage and telephone	-	-	577	577
Travel and subsistence	-	-	1,552	1,552
Office costs	-	-	3,128	3,128
Independent examination fees	-	-	3,120	3,120
Other accountancy services	-	-	2,124	2,124
Legal and professional	-	-	6,299	6,299
Exchange loss	-	-	10,919	10,919
Sub-total	30,148	95,620	35,799	161,567
Allocation of support and governance costs	12,665	23,134	(35,799)	-
Total expenditure	42,813	118,754	-	161,567

Total governance costs were £3,120 (2023 : £2,940).

Prior period comparative

	Raising funds £	Charitable activities £	Support and governance costs £	2023 Total £
Grants payable (note 7)	-	90,465	-	90,465
Staff costs (note 10)	35,430	17,715	5,905	59,050
Depreciation	-	-	294	294
Rent and insurance	-	-	1,301	1,301
Repairs	-	-	5,693	5,693
Postage and telephone	-	-	537	537
Travel and subsistence	-	-	2,418	2,418
Office costs	-	-	4,671	4,671
Independent examination fees	-	-	2,940	2,940
Other accountancy services	-	-	1,296	1,296
Legal and professional	-	-	13,209	13,209
Sub-total	35,430	108,180	38,264	181,874
Allocation of support and governance costs	13,740	24,524	(38,264)	-
Total expenditure	49,170	132,704	-	181,874

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2024

7. Grants payable

	2024	2023
	£	£
<u>Grants payable to institutions:</u>		
CEDAR	78,823	77,770
DACS	11,723	12,695
KKBT	(10,000)	-
Total grants payable	<u>80,546</u>	<u>90,465</u>

The charity ceased its working relationship with KKBT and no longer consider there to be an obligation to pay the grant committed in the prior year.

8. Grant commitments

	2024	2023
	£	£
Grants payable:		
Grant commitments brought forward	10,000	10,000
Grants committed during the period	90,546	90,465
Grants paid during the period	(90,546)	(90,465)
Grants written back during the period	(10,000)	-
Grant commitments carried forward	<u>-</u>	<u>10,000</u>

9. Net movement in funds

This is stated after charging:

	2024	2023
	£	£
Depreciation	294	294
Trustees' remuneration	Nil	Nil
Trustees' reimbursed expenses	212	104
Independent examiner's remuneration:		
▪ Independent examination (excluding VAT)	<u>2,600</u>	<u>2,450</u>

During the year 2 trustees were reimbursed for travel expenses (2023: 1).

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2024

10. Staff costs and numbers

Staff costs were as follows:

	2024 £	2023 £
Salaries and wages	44,255	51,945
Social security costs	4,852	5,816
Pension costs	1,140	1,289
	<u>50,247</u>	<u>59,050</u>

No employee earned more than £60,000 during the year.

The key management personnel of the charitable company comprise the Trustees, and the Director. The total employee benefits of the key management personnel were £50,247 (2023: £47,725).

	2024 No.	2023 No.
Average head count	<u>1.0</u>	<u>1.3</u>

11. Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

12. Tangible fixed assets

	Total £
Cost	
At 1 April 2023 At 31 March 2024	<u>1,470</u>
Depreciation	
At 1 April 2023	1,077
Charge for the year	<u>294</u>
At 31 March 2024	<u>1,371</u>
Net book value	
At 31 March 2024	<u>99</u>
At 31 March 2023	<u>393</u>

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2024

13. Investment property

	2024	2023
	£	£
Fair value at 1 April 2023 and 2024	<u>398,000</u>	<u>398,000</u>

14. Debtors

	2024	2023
	£	£
Gift aid	<u>14,988</u>	<u>12,468</u>

15. Creditors : amounts due within 1 year

	2024	2023
	£	£
Accruals	3,120	2,940
Grants payable < 1 year (note 8)	-	10,000
Other taxation and social security	4,954	6,584
Other creditors	<u>227</u>	<u>214</u>
	<u>8,301</u>	<u>19,738</u>

16. Analysis of net assets between funds

	Endowment funds £	Restricted funds £	General funds £	Total funds £
Tangible fixed assets	-	-	99	99
Investment property	398,000	-	-	398,000
Current assets	-	111,266	154,568	265,834
Current liabilities	<u>-</u>	<u>-</u>	<u>(8,301)</u>	<u>(8,301)</u>
Net assets at 31 March 2024	<u>398,000</u>	<u>111,266</u>	<u>146,366</u>	<u>655,632</u>
Prior period comparative	Endowment funds £	Restricted funds £	General funds £	Total funds £
Tangible fixed assets	-	-	393	393
Investment property	398,000	-	-	398,000
Current assets	-	103,597	291,284	394,881
Current liabilities	<u>-</u>	<u>-</u>	<u>(19,738)</u>	<u>(19,738)</u>
Net assets at 31 March 2023	<u>398,000</u>	<u>103,597</u>	<u>271,939</u>	<u>773,536</u>

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2024

17. Movements in funds

	At 1 April 2023 £	Income £	Expenditure £	Transfers between funds £	At 31 March 2024 £
Endowment funds					
Endowment property	398,000	-	-	-	398,000
Total endowment funds	398,000	-	-	-	398,000
Restricted funds					
Tamil Nadu	-	4,829	-	106,437	111,266
Boys Town Society*	72,892	1,823	-	(74,715)	-
Inba Seva Sangam*	18,582	365	-	(18,947)	-
CEDAR	-	225	(225)	-	-
MSGH*	12,123	652	-	(12,775)	-
DACS	-	900	(900)	-	-
Thailand	-	1,080	(1,080)	-	-
Total restricted funds	103,597	9,874	(2,205)	-	111,266
Unrestricted funds					
General funds	271,939	33,789	(159,362)	-	146,366
Total unrestricted funds	271,939	33,789	(159,362)	-	146,366
Total funds	773,536	43,663	(161,567)	-	655,632

*Expenditure on three restricted funds was paused in a prior year due to safeguarding concerns. The charity has been liaising with the Charity Commission about this, and in the year ended 31 March 2024, the Charity Commission agreed that these funds could be released towards alternative charitable purposes. A new Tamil Nadu restricted fund was created.

Endowment funds

In April 2004 a leasehold property was donated to the charity. One of the conditions of the donation was that the donor continues to live in the property for the duration of her life, after which the Trustees are able to deal with the property in any manner. The Trustees have classified this as an expendable endowment fund which they consider to be more appropriate than restricted funds as they are unable to use the fund at the current time.

Purposes of restricted funds

Tamil Nadu

For the support of projects in Tamil Nadu, India for the prevention or relief of poverty and inequality by advancing formal and informal education for children as well as developing capacity and skills for children in need in Tamil Nadu, India, in such a way that they are better able to identify, and help meet, their needs and participate more fully in society for the public benefit.

Notes to the financial statements

For the year ended 31 March 2024

17. Movements in funds (continued)

Purposes of restricted funds (continued)

Boys Town Society*

The original purpose of the fund was to work with Boys Town Society an Indian NGO providing residential care for young people.

Inba Seva Sangam*

The original purpose of the fund was to work with Inba Seva Sangam an Indian NGO providing residential care for young people.

CEDAR

The purpose of the fund is to work with CEDAR an Indian NGO to provide programme management and monitoring of our work in India.

MSGH*

The original purpose of the fund was to work with MSGH an Indian NGO providing residential care for young people.

DACS

The purpose of the fund is to work with DACS an Indian NGO to provide 'last resort' residential care for children and young people living with HIV/AIDS.

Thailand

The original purpose of the fund was to work with Khon Kaen Boys Town a Thai NGO providing residential care for young people.

Transfers

Restricted funds totalling £111,266 were transferred out of three existing restricted funds into a new restricted fund, Tamil Nadu, as noted above and agreed with the Charity Commission.

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2024

17. Movements in funds (continued)

Prior period comparative

	At 6 April 2022 £	Income £	Expenditure £	At 31 March 2023 £
Endowment funds				
Endowment property	398,000	-	-	398,000
Total endowment funds	398,000	-	-	398,000
Restricted funds				
Boys Town Society	66,169	6,723	-	72,892
Inba Seva Sangam	16,796	1,786	-	18,582
CEDAR - Nodal office	-	678	(678)	-
CEDAR hubs - Kovilpatti and Madurai	18,720	500	(19,220)	-
MSGH	10,457	1,666	-	12,123
DACS	-	1,880	(1,880)	-
Thailand	-	1,164	(1,164)	-
Total restricted funds	112,142	14,397	(22,942)	103,597
Unrestricted funds				
General funds	353,724	77,147	(158,932)	271,939
Total unrestricted funds	353,724	77,147	(158,932)	271,939
Total funds	863,866	91,544	(181,874)	773,536

18. Related party transactions

There were no related party transactions in the current or prior period.

Paper Boat

England & Wales - Charity number 1006060

Accounts

Company no. 02661333
Charity no. 1006060

Paper Boat Ltd
Report and Unaudited Financial
Statements
31 March 2023

Paper Boat Ltd

Reference and administrative details

For the year ended 31 March 2023

Company number	02661333
Charity number	1006060
Registered office and operational address	1 and 3 Kings Meadow Osney Mead Oxford OX2 0DP
Trustees	Trustees, who are also directors under company law, who served during the year and up to the date of this report were as follows: Deborah Stenner Munton Thomas Wilkinson (resigned 6 March 2023) Deborah Wetherall Arun Chinnaraj
Bankers	Barclays Bank plc Church Street Peterborough PE1 1EZ Virgin Money 5 Church Street Peterborough PE1 1XB
Independent examiners	Godfrey Wilson Limited Chartered accountants and statutory auditors 5th Floor Mariner House 62 Prince Street Bristol BS1 4QD

Paper Boat Ltd

Report of the trustees

For the year ended 31 March 2023

The trustees present their report along with the financial statements of the charity for the year ended 31 March 2023.

Reference and administrative information set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the Memorandum and Articles of Association and the Statement of Recommended Practice - Accounting and Reporting by Charities (effective from January 2019).

Paper Boat Ltd. is a company limited by guarantee and a registered charity governed by its Memorandum and Articles of Association. Charity number 1006060. Company number 02661333.

Trustees' welcome and introduction to the annual report 2022-23

This report highlights the voyage we have been on with the children we support and work within 2022/23. As a charity we have continued to focus our support on our trusted local partners, inspiring and enabling children to change their world. We hope you will enjoy reading about the activities and progress of Paper Boat and our partner organisations in this report.

As we reported last year, the charity is in a financially sound position and this has enabled us to continue to invest in the work on the ground through our trusted local partners, whilst further deepening our working relationship with CEDAR in particular. Long-term financial sustainability remains at the top of our agenda as a Board so that we can continue to deliver meaningful impact in line with our charitable objects in years to come.

During the reporting period we were delighted to recruit our new Charity Manager Dave Magill to Paper Boat, and the trustees would like to extend their sincere thanks to Dave for his efforts and commitment to the charity over the last 15 months.

As a Board, we have remained committed to robust effective governance whilst being guided by our Paper Boat values of Courage, Creativity and Collaboration. Tom Wilkinson resigned from his Trustee position during the year and our thanks go to him for contributing his time during his tenure on the Board and his ongoing support.

We are pleased to share that in October of this year we co-opted Bert O'Donoghue to the Board. Bert brings a wealth of valuable experience to the organisation and we hope to elect him to the Board at this year's AGM.

Looking ahead, we continue to be deeply inspired by the creativity, courage and optimism of the children we serve, and as we look to the future our commitment to our beneficiaries remains steadfast.

We are hugely grateful to our regular supporters and those who have left generous legacies to the charity recently. We are confident that in collaboration with others we can continue our journey towards a world that unlocks the infinite potential of every child, and we look forward to sharing this exciting journey with you.

We thank you for your continued support.

Deborah Wetherall, Arun Chinnaraj and Debbie Stenner

Paper Boat Ltd

Report of the trustees

For the year ended 31 March 2023

Objectives and activities

The objectives of the charity are the prevention or relief of poverty and inequality by advancing formal and informal education, as well as developing capacity and skills for children and communities. This is achieved through the following activities:

- making grants to appropriate NGO's overseas;
- providing programme and capacity building support;
- supporting partner organisations to network and collaborate; and
- other means which further our charitable objects for the public benefit.

The trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities and setting the grant making policy for the year.

Achievements and performance

2022-2023 has been a transitional year for Paper Boat Ltd. Having said goodbye to our previous staff members Kemal and Jo, we completed the recruitment of our new Charity Manager, Dave Magill. The year has been one focused on reviewing and assessing our work in order to build a coherent plan for the future. We continue to thank our partners CEDAR and DACS for the on going work we deliver together and there is much to celebrate from this year.

We would also like to thank Tom Wilkinson for his time serving on the Paper Boat board which has come to an end in the past year.

Partnerships

We continue our strategic overseas partnerships with CEDAR India and DACS as is seen in the subsequent sections of this report.

The Board continued to build relationships with potential new partners e.g. Mariwala Health Initiative, CESCO and Global Girl Media UK.

CEDAR INDIA

The provision in Tamil Nadu has fully recovered following the impact of the COVID-19 pandemic and is back to a fully functioning programme. In the past 12 months two new Children's Hubs have opened close to Madurai. One of these, amongst the Sologas semi-nomadic tribal people is in the early months of development at the time of writing but is already showing significant impact amongst the children and community.

Highlights from this year's programme, include the continued interest in the 'We Can Overcome Hurdles' film and the showing of a documentary 'Children Making Children's Films' at Jaipur International Film Festival at which it received fantastic feedback.

The team has also begun to see results from their continued work in Child Rights and Safeguarding Programmes. This has led to parents speaking up for the rights of the children, most notably in Kovilpatti. Alongside this work, the team has conducted a substance abuse awareness programme and a child safety audit through which children were assessed for any further support.

Paper Boat Ltd

Report of the trustees

For the year ended 31 March 2023

CEDAR continues to be a central player in the work of increasing child safety and well-being in each location it works. The continued hosting of regular meetings of parent groups, children's groups as well as gathered local child safety committees, CEDAR is keeping the safeguarding high on the agenda in the communities it is involved with. Partnership with Karpom Karpom is continuing and their input is assisting in educating communities on best practices for the region.

The CEDAR team have continued to deliver teaching in art, theatre, filmmaking, photography and writing through the Children's Hubs. They have also begun further partnerships with groups such as, Gub (Zurich), Palanganatham Govt School, Poikaikatraipatti Govt. School, LKB Nagar Govt. School and Cholapuram Aided School. They have also partnered in an internship programme with Lady Doak College and Yadava College.

In the latter-half of the year the team at CEDAR has worked with Paper Boat towards the co-creation of a project called 'Window to the World,' which will seek to connect children in our projects in India with children around the world, starting in the UK. In the planned first stage of this, children in both locations will co-create a published book of art, photography and written pieces around the same topic/topics, thus showing solidarity and cultural sharing across the two locations.

Children reached through children's hubs

	Male	Female	TOTAL
Keela Eral I CRC	14	16	30
Keela Eral II CRC	12	25	37
Koosalipatti I CRC	11	20	31
Koosalipatti II CRC	16	14	30
Manjanaickerpatti I CRC	11	16	27
Manjanaickerpatti II CRC	10	19	29
Pungavarnatham CRC	13	15	28
Thomas Nagar I CRC	11	24	35
Thomas Nagar II CRC	15	19	34
Manthithoppu CRC	19	11	30
Chozhapuram CRC	13	15	28
Lakkammaaldevi CRC	19	15	34
RURAL TOTAL	164	209	373
Ambedkar Colony CRC	13	10	23
Jawaharlalpuram CRC	15	6	21
Tallakulam CRC	10	10	20
Thirupalai CRC	18	11	29
Urban Deprived Area TOTAL	56	37	93
GRAND TOTAL	220	246	466

Paper Boat Ltd

Report of the trustees

For the year ended 31 March 2023

Children reached through schools and outreach

Outreach Programme	Name of the School	No. of Children
Collaborating with Schools in Teaching Art	Madurai Corporation Primary School, Palanganatham, Madurai	94
	Govt. Primary School, Poigaikaraipatti, Madurai	75
	Kamaraj High School, Chozhapuram, Thoothukudi	160
	Tallakulam Corporation Primary School, Madurai	30
Collaboration with Schools in Providing Awareness to School Children	Govt. Girls Higher Secondary School, Kovilpatti, Thoothukudi	400
Collaboration with Schools in Organising Art Exhibitions	Tamil Baptist School, Thomas Nagar, Kovilpatti, Thoothukudi	250
Collaborating with Schools in Screening Our Children's Films	Al Ameen Higher Secondary School, Madurai	500
	Kamaraj High School, Chozhapuram, Thoothukudi	240
	Meenakshi Matriculation Children's NSS camp	30
	Kattunaickers Community Children in Madurai	80
	LKB Nagar Govt. Panchayat Union Middle School	300
Number of Children Reached Through Outreach Programmes		2,159
Grand Total – Number of Children Reached Through CRCs and School Outreach Programmes from April to December 2022		466+2,159 = 2,625

TOTALS

- Total Number of CRCs were 17, 12 (Kovilpatti), & 5 (Madurai);
- the Number of Schools Collaborated was 9; and
- the Total Number of Children Reached was 2,625.

Paper Boat Ltd

Report of the trustees

For the year ended 31 March 2023

We are proud to continue our work in partnership with CEDAR who alongside what is listed here have worked tirelessly in service of the children and their families; and are bringing transformation right across the region. We hope in the coming years to continue to see this work grow and develop with our support. Our thanks goes to the staff and trustees of CEDAR for the work they are doing.

DACS

The work of DACS is now in its twentieth year. They continue to share their gratitude for the partnership with Paper Boat.

In the past year the home has been housing between 30 and 35 children at any one time. They continue to provide the children with all that they need to live healthy childhoods including safety, education and healthcare. Children are regularly being brought to DACS but there is still room and capacity to give them the care they need.

Some highlights from the year have been a continued programme of life skills training for boys and girls. This has involved a wide range of topics from relationship skills to mental well-being.

DACS have also recently recruited a new child welfare officer, Ms F Jenitha. This is in line with local requirements and good practice. She is a graduate in social sciences from a college in Dindigul.

DACS has also been visited this year on a number of occasions by groups such as The School of Nursing at the local Government Medical College Hospital and Christian College of Nursing for training and engagement in the work amongst child and adolescent HIV/AIDS patients.

The children are reported to all be in good spirits and continue to celebrate one another as a family within the home. It is a privilege to support this vital work.

Financial review

Paper Boat, as with many charities across the sector, continues to face financial pressures and we continue to keep our UK operating costs as low as possible in order to focus our investment on the children we work to serve.

The legacy we received at the beginning of 2022 has enabled us to continue to give significant support to CEDAR and DACS in the region of around £100,000 shared between the two organisations. We have also received further legacies this year which have enabled us to stay financially secure for the foreseeable future as we continue to build towards a sustainable future.

After some investment in repairs and decoration of the Forest Lawns property we are now seeing a significant income of around £17,000 per annum which serves to cover almost a third of our UK operating costs.

We continue to be grateful for donations from both organisations and individuals.

Paper Boat Ltd

Report of the trustees

For the year ended 31 March 2023

Following the cessation of relationship between Paper Boat and previously supported partners in India, due to issues raised in previous papers, we have had ongoing communication with the Charity Commission and applied via Cy-Pres for a repurposing of funds from a small number of regular donors to Paper Boat. These funds relate to the repurposing of sponsorship income that the charity has been withholding from overseas partners in India due to safeguarding and financial due diligence issues. The donors concerned had begun their financial support of the charity in its old form and for its old purposes. This work has been on going in the months following these accounts and includes exhaustive list of checks and balances to ensure clarity and best practice. We believe this process will be completed by the publication of next year's annual accounts.

Plans for future periods

The Board are satisfied that at the end of this financial year the charity is on a sound footing both financially and operationally. We are thankful for the regular grant and legacy funding we have received that places us in a position to plan investments to benefit the lives of children in the future. We continue our commitment to our values and vision as we move into the coming year. We are thankful for our partnerships both with individuals and organisations that enable us to move this vision forward.

Reserves policy

The charity reserves refer to funds available and to be expended at the trustees discretion in furtherance of any of the charity's objectives but which are not yet spent, committed or designated.

The charity needs reserves:

- to provide financial security to ensure smooth and adequate support from the Charity for its existing partners and current projects; and
- to enable the Charity to take advantage of unexpected changes or opportunities arising that would enhance its partners' projects or improve the Charity's capacity to support its partners.

The trustees have considered the funds held in unrestricted reserves and have agreed that a policy should be in place whereby the charity should aim to maintain a reserves corridor of £45,000 that would cover 3 months expenditure. Unrestricted funds at 31 March 2023 were £271,939, in excess of this target.

Structure, governance and management

The Council of Management

The directors of the charitable company ("the charity") are its trustees for the purpose of charity law and throughout this report are collectively referred to as the trustees. The trustees in office during the period and at the date of this report are set out on Page 1. The Articles require that one third of the trustees retire in rotation and may offer themselves for re-election. The members of the charity attending the annual general meeting elect trustees annually.

Trustees are recruited to ensure the board is balanced and equipped to support the organisation. Most new trustees are already familiar with the practical work of the charity, they may be offered further induction. All trustees are given the opportunity of additional training where necessary.

As a charity accountable to all our donors, we must meet the requirement that our resources are carefully managed, and our legal responsibilities met. We can only achieve our vision as an organisation through skilled and committed people.

Paper Boat Ltd

Report of the trustees

For the year ended 31 March 2023

Trustees hold ultimate legal responsibility for the charity and collectively ensure delivery of our objectives, set our strategic direction, and uphold our beliefs as an organisation. The key responsibilities of the trustees are:

- development and review of the charity's performance;
- setting objectives for the fundraising, including approval of annual budgets;
- approval of the annual report and financial statements;
- identification of and management of risks;
- appointment of sub committees and delegation of powers; and
- monitor compliance with both company and charity law.

Trustees receive regular reports on all aspects of the work and meet formally at least 4 times a year. They delegate the main day to day decisions to the charity director.

All trustees give of their time freely and no trustee remuneration was paid in the year.

Risk management

The trustees have overall responsibility for ensuring that the charity has an appropriate system of controls, financial and otherwise. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities and to provide reassurance that:

- its assets are safeguarded against unauthorised use or disposition;
- proper records are maintained and financial information used within the charity or for publication is reliable; and
- the charity complies with relevant laws and regulations.

The trustees actively review the major risks associated with raising funds and supporting overseas projects, which the charity faces on a regular basis and believe that by designating funds to reserves they have sufficient resources to mitigate the significant risks.

This has been particularly important in these times of economic downturn and trustees are continually monitoring the effect on our charity and its activities. Our banking arrangements and investment policies have been reviewed and trustees consider them appropriate for current and future needs.

To conform with regulations the charity has in place effective policies. Due to the nature of the overseas projects the charity supports, trustees have encouraged those projects to put in place effective policies on child protection and its associated risks, which protect the children whom we support, and these requirements are captured by the due diligence checklist that all partners are assessed against on the commencement of partnership and annually thereafter.

Statement of responsibilities of the trustees

The trustees (who are also directors of the charity for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Paper Boat Ltd

Report of the trustees

For the year ended 31 March 2023

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charity and of the income and expenditure of the charity for that period. In preparing those financial statements the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK accounting standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and which enable them to ensure that the financial statements comply with the Companies Act 2006. The trustees are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the charity guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up. The trustees are members of the charity but this entitles them only to voting rights. The trustees have no beneficial interest in the charity.

Independent examiners

Godfrey Wilson Limited were appointed as independent examiners to the charitable company during the year and have expressed their willingness to continue in that capacity.

Approved by the trustees on 19 November 2023 and signed on their behalf by

Debbie Stenner Munton

Debbie Stenner - Trustee

Independent examiner's report

To the trustees of

Paper Boat Ltd

I report to the trustees on my examination of the accounts of Paper Boat Ltd (the charitable company) for the year ended 31 March 2023, which are set out on pages 11 to 26.

Responsibilities and basis of report

As the trustees of the charitable company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the charitable company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charitable company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- (1) accounting records were not kept in respect of the charitable company as required by section 386 of the 2006 Act; or
- (2) the accounts do not accord with those records; or
- (3) the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
- (4) the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Alison Godfrey

Date: 19 November 2023

Alison Godfrey FCA

Member of the ICAEW

For and on behalf of:

Godfrey Wilson Limited

Chartered accountants and statutory auditors

5th Floor Mariner House

62 Prince Street

Bristol

BS1 4QD

Paper Boat Ltd

Statement of financial activities *(incorporating an income and expenditure account)*

For the year ended 31 March 2023

	Note	Endowment £	Restricted £	Unrestricted £	2023 Total £	2022 Total £
Income and endowments from:						
Donations and legacies	3	-	14,397	52,400	66,797	465,087
Charitable activities	4	-	-	-	-	15,000
Other trading activities	5	-	-	11,267	11,267	13,000
Investments		-	-	13,480	13,480	3,180
Total income and endowments		-	14,397	77,147	91,544	496,267
Expenditure on:						
Raising funds		-	-	49,170	49,170	50,429
Charitable activities		-	22,942	109,762	132,704	105,449
Total expenditure	7	-	22,942	158,932	181,874	155,878
Net income / (expenditure)		-	(8,545)	(81,785)	(90,330)	340,389
Other recognised gains:						
Gains on revaluation of investment property		-	-	-	-	35,000
Net movement in funds	10	-	(8,545)	(81,785)	(90,330)	375,389
Reconciliation of funds:						
Total funds brought forward		398,000	112,142	353,724	863,866	488,477
Total funds carried forward		<u>398,000</u>	<u>103,597</u>	<u>271,939</u>	<u>773,536</u>	<u>863,866</u>

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in note 18 to the accounts.

Paper Boat Ltd**Balance sheet****As at 31 March 2023**

	Note	£	2023 £	2022 £
Fixed assets				
Tangible assets	13		393	687
Investment property	14		<u>398,000</u>	<u>398,000</u>
			398,393	398,687
Current assets				
Debtors	15	12,468		6,580
Cash at bank and in hand		<u>382,413</u>		<u>473,580</u>
		394,881		480,160
Liabilities				
Creditors: amounts falling due within 1 year	16	<u>(19,738)</u>		<u>(14,981)</u>
Net current assets			<u>375,143</u>	<u>465,179</u>
Net assets	17		<u><u>773,536</u></u>	<u><u>863,866</u></u>
Funds	18			
Endowment funds			398,000	398,000
Restricted funds			103,597	112,142
Unrestricted funds				
General funds			<u>271,939</u>	<u>353,724</u>
Total charity funds			<u><u>773,536</u></u>	<u><u>863,866</u></u>

The directors are satisfied that the company is entitled to exemption from the provisions of the Companies Act 2006 (the Act) relating to the audit of the financial statements for the year by virtue of section 477(2), and that no member or members have requested an audit pursuant to section 476 of the Act.

The directors acknowledge their responsibilities for:

- (i) ensuring that the Company keeps proper accounting records which comply with section 386 of the Act; and
- (ii) preparing financial statements which give a true and fair view of the state of affairs of the Company as at the end of the financial year and of its profit or loss for the financial year in accordance with the requirements of section 393, and which otherwise comply with the requirements of the Act relating to financial statements, so far as applicable to the company.

Paper Boat Ltd

Balance sheet

As at 31 March 2023

These accounts have been prepared in accordance with the special provisions applicable to companies subject to the small companies' regime.

Approved by the trustees on 19 November 2023 and signed on their behalf by

Debbie Stenner Munton

Debbie Stenner - Trustee

1. Accounting policies

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities in preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Paper Boat Ltd meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

b) Going concern basis of accounting

The accounts have been prepared on the assumption that the charity is able to continue as a going concern, which the trustees consider appropriate having regard to the current level of unrestricted reserves. There are no material uncertainties about the charity's ability to continue as a going concern.

c) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from the government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

d) Donated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item, is probable and the economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), general volunteer time is not recognised.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Notes to the financial statements

For the year ended 31 March 2023

1. Accounting policies (continued)

e) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity: this is normally upon notification of the interest paid or payable by the bank.

f) Funds accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

Donations required to be retained as capital in accordance with the donor's wishes are accounted for as endowments - permanent or expendable according to the nature of the restriction. Endowments and the subsequent increases and decreases in value are shown in the Statement of Financial Activities as part of those funds.

g) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

h) Allocation of support and governance costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Governance costs are the costs associated with the governance arrangements of the charity, including the costs of complying with constitutional and statutory requirements and any costs associated with the strategic management of the charity's activities. These costs have been allocated between cost of raising funds and expenditure on charitable activities based on the proportion of staff time as follows:

	2023	2022
Raising funds	36%	39%
Charitable activities	64%	61%

i) Grants payable

Grants payable are charged in the year in which the offer is conveyed to the recipient except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attached have been fulfilled. Grants offered subject to conditions at the year end are noted as commitment but are not accrued as expenditure.

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2023

1. Accounting policies (continued)

j) Tangible fixed assets

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Computer equipment	5 years
--------------------	---------

Items of equipment are capitalised where the purchase price exceeds £500.

k) Investment property

Investment properties are included in the balance sheet at their fair value (note 14). Investment properties are informally re-valued every year. The aggregate surplus or deficit is included as an unrealised gain or loss within the appropriate fund.

l) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

m) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

n) Creditors

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

o) Financial instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently recognised at amortised cost using the effective interest method.

p) Pension costs

The company operates a defined contribution pension scheme for its employees. There are no further liabilities other than that already recognised in the SOFA.

q) Accounting estimates and key judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2023

1. Accounting policies (continued)

q) Accounting estimates and key judgements (continued)

The key sources of estimation uncertainty that have a significant effect on the amounts recognised in the financial statements are depreciation as described in note (j) above and investment property revaluations as described in note (k) above.

2. Prior period comparatives: statement of financial activities

	Endowment £	Restricted £	Unrestricted £	2022 Total £
Income from:				
Donations and legacies	-	22,345	442,742	465,087
Charitable activities	-	15,000	-	15,000
Other trading activities	-	-	13,000	13,000
Investments	-	-	3,180	3,180
Total income	<u>-</u>	<u>37,345</u>	<u>458,922</u>	<u>496,267</u>
Expenditure on:				
Raising funds	-	-	50,429	50,429
Charitable activities	-	39,755	65,694	105,449
Total expenditure	<u>-</u>	<u>39,755</u>	<u>116,123</u>	<u>155,878</u>
Net income / (expenditure)	-	(2,410)	342,799	340,389
Other recognised gains / (losses):				
Gains / (losses) on revaluation of investment property	<u>35,000</u>	<u>-</u>	<u>-</u>	<u>35,000</u>
Net movement in funds	<u><u>35,000</u></u>	<u><u>(2,410)</u></u>	<u><u>342,799</u></u>	<u><u>375,389</u></u>

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2023

3. Income from donations and legacies

	Restricted £	Unrestricted £	2023 Total £
Donations	14,397	21,350	35,747
Legacies	-	30,970	30,970
Membership income	-	80	80
Total income from donations and legacies	14,397	52,400	66,797

Prior period comparative:

	Restricted £	Unrestricted £	2022 Total £
Donations	22,095	26,834	48,929
Legacies	-	415,728	415,728
Membership income	250	180	430
Total income from donations and legacies	22,345	442,742	465,087

4. Income from charitable activities

	2023 Total £	2022 Total £
Grants	-	15,000

All income from charitable activities in the prior year was restricted.

5. Income from other trading activities

	2023 Total £	2022 Total £
Secondment income	11,267	13,000

All income from other trading activities in the current and prior year was unrestricted.

6. Government grants

The charitable company did not receive any government grants in the current or prior year.

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2023

7. Total expenditure

	Raising funds £	Charitable activities £	Support and governance costs £	2023 Total £
Grants payable (note 8)	-	90,465	-	90,465
Staff costs (note 11)	35,430	17,715	5,905	59,050
Depreciation	-	-	294	294
Rent and insurance	-	-	1,301	1,301
Repairs	-	-	5,693	5,693
Postage and telephone	-	-	537	537
Travel and subsistence	-	-	2,418	2,418
Office costs	-	-	4,671	4,671
Independent examination fees	-	-	2,940	2,940
Other accountancy services	-	-	1,296	1,296
Legal and professional	-	-	13,209	13,209
Sub-total	35,430	108,180	38,264	181,874
Allocation of support and governance costs	<u>13,740</u>	<u>24,524</u>	<u>(38,264)</u>	<u>-</u>
Total expenditure	<u>49,170</u>	<u>132,704</u>	<u>-</u>	<u>181,874</u>

Total governance costs were £2,940 (2022 : £2,640).

Prior period comparative

	Raising funds £	Charitable activities £	Support and governance costs £	2022 Total £
Grants payable (note 8)	-	68,819	-	68,819
Staff costs (note 11)	40,570	20,899	6,830	68,299
Depreciation	-	-	294	294
Rent and insurance	-	-	1,290	1,290
Repairs	-	-	2,445	2,445
Postage and telephone	-	-	843	843
Travel and subsistence	-	-	116	116
Office costs	-	-	3,120	3,120
Independent examination fees	-	-	2,640	2,640
Other accountancy services	-	-	5,407	5,407
Legal and professional	-	-	2,605	2,605
Sub-total	40,570	89,718	25,590	155,878
Allocation of support and governance costs	<u>9,859</u>	<u>15,731</u>	<u>(25,590)</u>	<u>-</u>
Total expenditure	<u>50,429</u>	<u>105,449</u>	<u>-</u>	<u>155,878</u>

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2023

8. Grants payable

	2023	2022
	£	£
<u>Grants payable to institutions:</u>		
CEDAR	77,770	34,671
DACS	12,695	24,148
KKBT	(10,000)	10,000
Total grants payable	<u>80,465</u>	<u>68,819</u>

The charity ceased its working relationship with KKBT and no longer consider there to be an obligation to pay the grant committed in the prior year.

9. Grant commitments

	2023	2022
	£	£
Grants payable:		
Grant commitments brought forward	10,000	-
Grants committed during the period	90,465	68,819
Grants paid during the period	(90,465)	(58,819)
Grants written back during the period	(10,000)	-
Grant commitments carried forward	<u>-</u>	<u>10,000</u>

10. Net movement in funds

This is stated after charging:

	2023	2022
	£	£
Depreciation	294	294
Trustees' remuneration	Nil	Nil
Trustees' reimbursed expenses	104	Nil
Independent examiner's remuneration:		
▪ Independent examination (excluding VAT)	<u>2,450</u>	<u>2,200</u>

During the year one trustee was reimbursed for travel expenses (2022: none).

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2023

11. Staff costs and numbers

Staff costs were as follows:

	2023 £	2022 £
Salaries and wages	51,945	64,351
Social security costs	5,816	2,400
Pension costs	1,289	1,548
	<u>59,050</u>	<u>68,299</u>

No employee earned more than £60,000 during the year.

The key management personnel of the charitable company comprise the Trustees, and the Director. The total employee benefits of the key management personnel were £47,725 (2022: £46,980).

	2023 No.	2022 No.
Average head count	<u>1.3</u>	<u>2.0</u>

12. Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

13. Tangible fixed assets

	Total £
Cost	
At 1 April 2022 At 31 March 2023	<u>1,470</u>
Depreciation	
At 1 April 2022	783
Charge for the year	<u>294</u>
At 31 March 2023	<u>1,077</u>
Net book value	
At 31 March 2023	<u>393</u>
At 31 March 2022	<u>687</u>

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2023

14. Investment property

	2023	2022
	£	£
Fair value value at 1 April 2022	398,000	363,000
Unrealised gains	<u>-</u>	<u>35,000</u>
Fair value at 31 March 2023	<u>398,000</u>	<u>398,000</u>

15. Debtors

	2023	2022
	£	£
Gift aid	<u>12,468</u>	<u>6,580</u>

16. Creditors : amounts due within 1 year

	2023	2022
	£	£
Accruals	2,940	2,640
Grants payable < 1 year (note 9)	10,000	10,000
Other taxation and social security	6,584	1,994
Other creditors	<u>214</u>	<u>347</u>
	<u>19,738</u>	<u>14,981</u>

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2023

17. Analysis of net assets between funds

	Endowment funds £	Restricted funds £	General funds £	Total funds £
Tangible fixed assets	-	-	393	393
Investment property	398,000	-	-	398,000
Current assets	-	103,597	291,284	394,881
Current liabilities	-	-	(19,738)	(19,738)
Net assets at 31 March 2023	<u>398,000</u>	<u>103,597</u>	<u>271,939</u>	<u>773,536</u>
Prior period comparative				
	Endowment funds £	Restricted funds £	General funds £	Total funds £
Tangible fixed assets	-	-	687	687
Investment property	398,000	-	-	398,000
Current assets	-	112,142	368,018	480,160
Current liabilities	-	-	(14,981)	(14,981)
Net assets at 31 March 2022	<u>398,000</u>	<u>112,142</u>	<u>353,724</u>	<u>863,866</u>

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2023

18. Movements in funds

	At 1 April 2022 £	Income £	Expenditure £	At 31 March 2023 £
Endowment funds				
Endowment property	398,000	-	-	398,000
Total endowment funds	398,000	-	-	398,000
Restricted funds				
Boys Town Society*	66,169	6,723	-	72,892
Inba Seva Sangam*	16,796	1,786	-	18,582
CEDAR - Nodal office	-	678	(678)	-
CEDAR hubs - Kovilpatti and Madurai	18,720	500	(19,220)	-
MSGH*	10,457	1,666	-	12,123
DACS	-	1,880	(1,880)	-
Thailand	-	1,164	(1,164)	-
Total restricted funds	112,142	14,397	(22,942)	103,597
Unrestricted funds				
General funds	353,724	77,147	(158,932)	271,939
Total unrestricted funds	353,724	77,147	(158,932)	271,939
Total funds	863,866	91,544	(181,874)	773,536

*Expenditure on three restricted funds has been paused due to safeguarding concerns. The charity has informed the Charity Commission and at the date of signing is awaiting confirmation on how the funds may be distributed.

Endowment funds

In April 2004 a leasehold property was donated to the charity. One of the conditions of the donation was that the donor continues to live in the property for the duration of her life, after which the Trustees are able to deal with the property in any manner. The Trustees have classified this as an expendable endowment fund which they consider to be more appropriate than restricted funds as they are unable to use the fund at the current time.

Purposes of restricted funds

Boys Town Society*

The purpose of the fund is to work with Boys Town Society, an Indian NGO providing residential care for young people. This fund has been paused.

18. Movements in funds (continued)

Purposes of restricted funds (continued)

Inba Seva Sangam*

The purpose of the fund is to work with Inba Seva Sangam, an Indian NGO providing residential care for young people. This fund has been paused.

CEDAR - Nodal office

The purpose of the fund is to work with CEDAR, an Indian NGO, to provide programme management and monitoring of our work in India.

CEDAR hubs - Kovilpatti and Madurai

The purpose of the fund is to support community based creative learning programmes in India.

MSGH*

The purpose of the fund is to work with MSGH, an Indian NGO, providing residential care for young people. This fund has been paused.

DACS

The purpose of the fund is to work with DACS, an Indian NGO, to provide 'last resort' residential care for children and young people living with HIV/AIDS.

Thailand

The purpose of the fund is to work with Khon Kaen Boys Town, a Thai NGO providing residential care for young people. Paper Boat has now exited from this partnership.

Notes to the financial statements

For the year ended 31 March 2023

18. Movements in funds (continued)

Prior period comparative

	At 6 April 2021 £	Income £	Expenditure £	Investment gains / (losses) £	Transfers between funds £	At 31 March 2022 £
Endowment funds						
Endowment property	363,000	-	-	35,000	-	398,000
Total endowment funds	<u>363,000</u>	<u>-</u>	<u>-</u>	<u>35,000</u>	<u>-</u>	<u>398,000</u>
Restricted funds						
Boys Town Society	57,460	8,709	-	-	-	66,169
Inba Seva Sangam	13,926	2,870	-	-	-	16,796
CEDAR - Nodal office	-	15,827	(15,827)	-	-	-
CEDAR hubs - Kovilpatti and Madurai	-	2,126	(9,656)	-	26,250	18,720
SPPD	63	-	(63)	-	-	-
MSGH*	8,103	2,354	-	-	-	10,457
DACS	-	2,429	(11,179)	-	8,750	-
Thailand	-	2,252	(2,252)	-	-	-
COVID Response	-	778	(778)	-	-	-
Restricted legacy fund	35,000	-	-	-	(35,000)	-
Total restricted funds	<u>114,552</u>	<u>37,345</u>	<u>(39,755)</u>	<u>-</u>	<u>-</u>	<u>112,142</u>
Unrestricted funds						
General funds	10,925	458,922	(116,123)	-	-	353,724
Total unrestricted funds	<u>10,925</u>	<u>458,922</u>	<u>(116,123)</u>	<u>-</u>	<u>-</u>	<u>353,724</u>
Total funds	<u>488,477</u>	<u>496,267</u>	<u>(155,878)</u>	<u>35,000</u>	<u>-</u>	<u>863,866</u>

19. Related party transactions

There were no related party transactions in the current or prior period.

20. Change in accounting period

The prior period comprises a period of slightly less (5 days) than a full year, from 6 April 2021 to 31 March 2022. The current period comprises a full year between 1 April 2022 and 31 March 2023.

This has not been notated for each note to the financial statements, as the periods are deemed to be materially comparable.

Paper Boat

England & Wales - Charity number 1006060

Accounts

Annual Report 2021-2022

2021-2022 has been a transitional year for Paper Boat Ltd. Primarily, it is the first year post-pandemic in which the charity's activities can begin to consolidate towards a more normal operating model, but also due to changes in staff. As a Board, we have remained committed to robust effective governance whilst being guided by the Paper Boat values of Courage, Creativity and Collaboration. As a charity we have continued to focus our support on local partners, inspiring and enabling children to change their world.

Finances

Paper Boat, as with many charities across the sector, continues to face financial pressures, and in light of these, the Board took decisive action to lower costs in the UK in order to focus finances on the frontline work in India. These were as follows:

- In September 2021 they took decisive action to safeguard the future of the charity; to cut UK costs they seconded the Paper Boat Director to a 0.5 FTE role at Caplor Horizons.
- Further financial investment in our strategic partnership with Caplor Horizons was put on hold indefinitely.
- Operating costs were reduced through the closure of Paper Boat's office and both members of staff were asked to work from home.

Subsequent to these decisions being made to secure the short to mid-term sustainability of the charity, in late September 2021 Paper Boat received a large legacy of €490,000. This legacy is helping secure the long-term future of the charity and enables us to invest to sustain and grow our reach and impact. The Board is continuing to keep income generation at the top of its agenda whilst being prudent with expenditure, in order to create a sustainable operating model.

The organisation continued to receive funds from The Lightfoot Foundation and also secured a grant from WA Cadbury Trust.

We continue to run our UK operations with thanks to our group of regular donors. We are so grateful for this financial investment in our work which enables us to create opportunities for children to change their communities.

Partnerships

We continue our strategic overseas partnerships with CEDAR India and DACS.

The Board continued to build relationships with potential new partners e.g. Reos Partners and Collective Development, but did not create any formal arrangements within this reporting period.

CEDAR INDIA

The provision in Tamil Nadu was severely impacted by the COVID-19 pandemic and much of the innovative work of the Children's Hubs had to be altered to work in line with local restrictions. Though schools were closed at the time, the Hubs were able to continue their work in a COVID-19 safe-way. The community fed back how important this was to them.

Highlights from this year's programme, include the success of one of the children from the Children's Hubs, Balavignesh, in a national photography competition and the short film, Little Dreams.

Safeguarding and Anti-Child Labour Work.

In the first quarter, in light of the strategy drawn up in the previous year in coordination with James Dyson, CEDAR implemented a number of changes to practice and personnel around safeguarding. This alongside their work with local child safety statutory bodies has led to an increased level of safety for the child and clear systems being in place have led to safeguarding issues being dealt with in systemised ways.

During the first quarter of the year, a lot of work was put in place to protect children from becoming involved in low-paid, child labour. By keeping the CRCs open, thus enabling the CEDAR staff to look after children whose parents were not around, 55 children and 218 family members were shielded from the impact of the pandemic on family life and child safety.

COVID Help Desk

As the second wave of the pandemic spread, Kemal raised concerns with CEDAR about the high level of vulnerability that the children of Kovilpatti faced and an idea was created to form a COVID help desk at CEDAR that could advise and assist those who contracted COVID and their close family. The Help Desk was run under the leadership of Dr Navamani, a CEDAR Trustee. The idea was to monitor, inform, advise treatment and quarantine/isolation in the event of mild disease and help with hospitalisation whenever necessary.

On commencing the work in May 2021. In about a fortnight, 752 individuals in 192 families were screened by the 7 facilitators from Kovilpatti and 4 facilitators from Madurai. Access to digital thermometers and oximeters were made available through funding from Paper Boat.

49 individuals including 12 children were detected with symptoms and treated for the same at home. The screening and monitoring went in cycles till the end of June. One person who went critical in Kovilpatti was treated in quarantine by Dr Navamani herself and got cured. Two other parents were

admitted to the hospital. One fully recovered and the second a parent of one of our children from Madurai unfortunately could not be saved. The facilitators trained online and supported by Dr Navamani daringly played the role of barefoot doctors.

Children's COVID Art Manual

The idea of the Children's Covid Manual was a sequel to the Help Desk work. 'Let us Face Corona – Children's Manual for Creative Problem Solving and Building Agency' was developed. There were three considerations:

- i. Instead of treating children as objects of protection against Covid we must strengthen their agency so that they actively follow covid appropriate behaviour
- ii. Children creatively campaign to promote awareness
- iii. Children acquire critical thinking and problem-solving capabilities in the context of the COVID lockdown. As usual, it is a collective effort.

The children were at the centre of this public function. They staged a powerful theatre performance highlighting the need for Covid appropriate behaviour. Parents of the children, A few NGO representatives and the public attended. The manual received positive attention from the Government functionaries. The uniqueness was well appreciated. This has helped CEDAR come close to the DCPU and the CWC. It was also very well received by the press.

Other Highlights

The year also included:

- the launch of the **CEDAR Digital Learning Platform**. This enabled the children to continue accessing the CRC's even during lockdowns.
- A number of engagements with parents and civic society agencies including **Parents and Children's Collectives** enabled the voices of those engaging with CEDAR's work to be heard in a measurable way.
- **Children's Art Exhibitions and Camps** at which 409 children attended over a 14 day period.
- The curation of the children's arts into an **online exhibition** [HERE](#) where the original artworks are available for sale.

Children Served at CRCs

Name of the CRC	Male	Female	TOTAL
Keela Eral I & II CRCs	21	38	59

Koosalipatti CRC	11	20	31
Manjanaickerpatti I & II CRCs	21	35	56
Pungavarnatham CRC	13	15	28
Thomas Nagar I & II CRCs	26	43	69
Katturamanpatti CRC	24	13	37
Lingampatti CRC	14	18	32
RURAL TOTAL	130	182	312
Ambedkar Colony CRC	10	17	27
Jawaharlalpuram CRC	13	13	26
Tallakulam CRC	16	21	37
UDA TOTAL	39	51	90
GRAND TOTAL	169	233	402

We are proud to continue our work in partnership with CEDAR who alongside what is listed here have worked tirelessly in service of the children at their families and are bringing transformation right across the region. We hope in the coming years to continue to see this work grow and develop with our support. Our thanks goes to the staff and trustees of CEDAR for the work they are doing.

DACS

The work of DACS is now in its 19th year. In their annual report for 2021-2022 DACS expressed their continued thankfulness for the long-standing relationship with Paper Boat.

They report that:

“The children are quite happy and peaceful. They are growing steadily in health, thought and deed. Wide breezy rooms, big hygienic kitchen, purified water, medical care section, entertainment, excessive attention to education and the spirit of service of the foster mothers are the stimulating factors. There are sufficient foster mothers, nurses and elders to look after the children with much care. Yet the needs of the Home are plenty. Dormitories, office room, kitchen, toilets and bathrooms have to be expanded. Typical staff have to be employed and maintained according to ICPS norms.”

At the start of the year there were 8 male and 22 female children in our home. Three male children and two female children have been newly enrolled in the year. Seven female children have been discharged from the Home.

	Male	Female	Total
Number of children in the Home on 01-04-2021	8	22	30
(Add) Number of children newly enrolled in the year	3	2	5
	11	24	35
(Subtract) Number of children discharged in the year	–	7	7
Number of children in the Home on 31-03-2022	11	17	28

Thailand

Trustees have taken the decision to exit from the partnership with KKBT. This decision was taken after extensive consultation with our Safeguarding advisor Jim Dyson and KKBT. KKBT consistently failed to demonstrate compliance with our safeguarding standards and processes. The Board explored many options to resolve the ongoing concerns and we were deeply mindful of the fact that any withdrawal of support could impact the children at KKBT, but we could not continue to partner with an organisation with inconsistent values and service delivery models. We are undergoing a Cy-Pres application with the Charity Commission to redirect funds (to the closest alternative beneficiaries) and we have contacted the 38 donors who continue to give via standing order for sponsorship to consult them and to request them to redirect their support.

Conclusion

The Board are satisfied that at the end of this financial year the charity is on a sound footing both financially and operationally. We are thankful for the regular, grant and legacy funding we have received that places us in a position to plan investments to benefit the lives of children in the future. We continue our commitment to our values and vision as we move into the coming year. We are thankful for our partnerships both with individuals and organisations that enable us to move this vision forward.

Company no. 02661333
Charity no. 1006060

Paper Boat Ltd
Report and Unaudited Financial
Statements
31 March 2022

Paper Boat Ltd

Reference and administrative details

For the year ended 31 March 2022

Company number	02661333		
Charity number	1006060		
Registered office and operational address	1 and 3 Kings Meadow Osney Mead Oxford OX2 0DP		
Trustees	Trustees, who are also directors under company law, who served during the year and up to the date of this report were as follows: Deborah Stenner Munton Thomas Wilkinson Deborah Wetherall Arun Chinnaraj		
Bankers	<table><tr><td>Barclays Bank plc Church Street Peterborough PE1 1EZ</td><td>Virgin Money 5 Church Street Peterborough PE1 1XB</td></tr></table>	Barclays Bank plc Church Street Peterborough PE1 1EZ	Virgin Money 5 Church Street Peterborough PE1 1XB
Barclays Bank plc Church Street Peterborough PE1 1EZ	Virgin Money 5 Church Street Peterborough PE1 1XB		
Independent examiners	Godfrey Wilson Limited Chartered accountants and statutory auditors 5th Floor Mariner House 62 Prince Street Bristol BS1 4QD		

Paper Boat Ltd

Report of the trustees

For the year ended 31 March 2022

The trustees present their report along with the financial statements of the charity for the year ended 31 March 2022.

Reference and administrative information set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the Memorandum and Articles of Association and the Statement of Recommended Practice - Accounting and Reporting by Charities (effective from January 2019).

Paper Boat Ltd. is a company limited by guarantee and a registered charity governed by its Memorandum and Articles of Association. Charity number 1006060. Company number 02661333.

Objectives and activities

The objectives of the charity are the prevention or relief of poverty and inequality by advancing formal and informal education, as well as developing capacity and skills for children and communities. This is achieved through the following activities:

- making grants to appropriate NGO's overseas;
- providing programme and capacity building support;
- supporting partner organisations to network and collaborate; and
- other means which further our charitable objects for the public benefit.

The trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities and setting the grant making policy for the year.

Achievements and performance

2021-2022 has been a transitional year for Paper Boat Ltd. Primarily, it is the first year post-pandemic in which the charity's activities can begin to consolidate towards a more normal operating model, but also due to changes in staff. As a board, we have remained committed to robust effective governance whilst being guided by the Paper Boat values of courage, creativity and collaboration. As a charity we have continued to focus our support on local partners, inspiring and enabling children to change their world.

Partnerships

We continue our strategic overseas partnerships with CEDAR India and DACS.

The board continued to build relationships with potential new partners e.g. Reos Partners and Collective Development, but did not create any formal arrangements within this reporting period.

CEDAR INDIA

The provision in Tamil Nadu was severely impacted by the COVID-19 pandemic and much of the innovative work of the children's hubs had to be altered to work in line with local restrictions. Though schools were closed at the time, the hubs were able to continue their work in a COVID-19 safe-way. The community fed back how important this was to them.

Highlights from this year's programme, include the success of one of the children from the children's hubs, Balavignesh, in a national photography competition and the short film, Little Dreams.

Paper Boat Ltd

Report of the trustees

For the year ended 31 March 2022

DACS

The work of DACS is now in its 19th year. In their annual report for 2021-2022 DACS expressed their continued thankfulness for the long-standing relationship with Paper Boat. They report that:

"The children are quite happy and peaceful. They are growing steadily in health, thought and deed. Wide breezy rooms, big hygienic kitchen, purified water, medical care section, entertainment, excessive attention to education and the spirit of service of the foster mothers are the stimulating factors. There are sufficient foster mothers, nurses and elders to look after the children with much care. Yet the needs of the home are plenty. Dormitories, office room, kitchen, toilets and bathrooms have to be expanded. Typical staff have to be employed and maintained according to ICPS norms."

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Thailand

Trustees have taken the decision to exit from the partnership with KKBT. This decision was taken after extensive consultation with our safeguarding advisor Jim Dyson and KKBT. KKBT consistently failed to demonstrate compliance with our safeguarding standards and processes. The board explored many options to resolve the ongoing concerns and we were deeply mindful of the fact that any withdrawal of support could impact the children at KKBT, but we could not continue to partner with an organisation with inconsistent values and service delivery models. We are undergoing a Cy-Pres application with the Charity Commission to redirect funds (to the closest alternative beneficiaries) and we have contacted the 38 donors who continue to give via standing order for sponsorship to consult them and to request them to redirect their support.

Financial review

Paper Boat, as with many charities across the sector, continues to face financial pressures, and in light of these, the board took decisive action to lower costs in the UK in order to focus finances on the frontline work in India. These were as follows:

- in September 2021 they took decisive action to safeguard the future of the charity; to cut UK costs they seconded the Paper Boat Director to a 0.5 FTE role at Caplor Horizons;
- further financial investment in our strategic partnership with Caplor Horizons was put on hold indefinitely; and
- operating costs were reduced through the closure of Paper Boat's office and both members of staff were asked to work from home.

Paper Boat Ltd

Report of the trustees

For the year ended 31 March 2022

Subsequent to these decisions being made to secure the short to mid-term sustainability of the charity, in late September 2021 Paper Boat received a large legacy of €490,000. This legacy is helping secure the long-term future of the charity and enables us to invest, to sustain and grow our reach and impact. The board is continuing to keep income generation at the top of its agenda whilst being prudent with expenditure, in order to create a sustainable operating model.

The organisation continued to receive funds from The Lightfoot Foundation and also secured a grant from WA Cadbury Trust.

We continue to run our UK operations with thanks to our group of regular donors. We are so grateful for this financial investment in our work which enables us to create opportunities for children to change their communities.

Income for the year was £496,267 (2021: £90,536) and expenditure £155,878 (2021: £208,796). The charity holds reserves of £863,866 at 31 March 2022. This includes £25,365 of free unrestricted reserves and £398,000 of endowment funds.

Reserves policy

The charity reserves refer to funds available and to be expended at the trustees discretion in furtherance of any of the charity's objectives but which are not yet spent, committed or designated.

The charity needs reserves:

- to provide financial security to ensure smooth and adequate support from the Charity for its existing partners and current projects; and
- to enable the Charity to take advantage of unexpected changes or opportunities arising that would enhance its partners' projects or improve the Charity's capacity to support its partners.

The trustees have considered the funds held in unrestricted reserves and have agreed that a policy should be in place whereby the charity should aim to maintain a reserves corridor of £70,000 - £90,000 that would cover 3 months expenditure. Unrestricted funds at 31 March 2022 were £353,724, in excess of this target. This is due to a large unrestricted legacy received during the year. The trustees are currently in development of a strategy to allocate these excess funds towards strengthening and developing our work in the coming years.

Plans for future periods

The board are satisfied that at the end of this financial year the charity is on a sound footing both financially and operationally. We are thankful for the regular, grant and legacy funding we have received that places us in a position to plan investments to benefit the lives of children in the future. We continue our commitment to our values and vision as we move into the coming year. We are thankful for our partnerships both with individuals and organisations that enable us to move this vision forward.

Structure, governance and management

The Council of Management

The directors of the charitable company ("the charity") are its trustees for the purpose of charity law and throughout this report are collectively referred to as the trustees. The trustees in office during the period and at the date of this report are set out on Page 1. The Articles require that one third of the trustees retire in rotation and may offer themselves for re-election. The members of the charity attending the annual general meeting elect trustees annually.

Paper Boat Ltd

Report of the trustees

For the year ended 31 March 2022

Trustees are recruited to ensure the board is balanced and equipped to support the organisation. Most new trustees are already familiar with the practical work of the charity, they may be offered further induction. All trustees are given the opportunity of additional training where necessary.

As a charity accountable to all our donors, we must meet the requirement that our resources are carefully managed, and our legal responsibilities met. We can only achieve our vision as an organisation through skilled and committed people.

Trustees hold ultimate legal responsibility for the charity and collectively ensure delivery of our objectives, set our strategic direction, and uphold our beliefs as an organisation. The key responsibilities of the trustees are:

- development and review of the charity's performance;
- setting objectives for the fundraising, including approval of annual budgets;
- approval of the annual report and financial statements;
- identification of and management of risks;
- appointment of sub committees and delegation of powers; and
- monitor compliance with both company and charity law.

Trustees receive regular reports on all aspects of the work and meet formally at least 4 times a year. They delegate the main day to day decisions to the charity director.

All trustees give of their time freely and no trustee remuneration was paid in the year.

Risk management

The trustees have overall responsibility for ensuring that the charity has an appropriate system of controls, financial and otherwise. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities and to provide reassurance that:

- its assets are safeguarded against unauthorised use or disposition;
- proper records are maintained and financial information used within the charity or for publication is reliable; and
- the charity complies with relevant laws and regulations.

The trustees actively review the major risks associated with raising funds and supporting overseas projects, which the charity faces on a regular basis and believe that by designating funds to reserves they have sufficient resources to mitigate the significant risks.

This has been particularly important in these times of economic downturn and trustees are continually monitoring the effect on our charity and its activities. Our banking arrangements and investment policies have been reviewed and trustees consider them appropriate for current and future needs.

To conform with regulations the charity has in place effective policies. Due to the nature of the overseas projects the charity supports, trustees have encouraged those projects to put in place effective policies on child protection and its associated risks, which protect the children whom we support, and these requirements are captured by the due diligence checklist that all partners are assessed against on the commencement of partnership and annually thereafter.

Paper Boat Ltd

Report of the trustees

For the year ended 31 March 2022

Statement of responsibilities of the trustees

The trustees (who are also directors of the charity for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charity and of the income and expenditure of the charity for that period. In preparing those financial statements the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK accounting standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and which enable them to ensure that the financial statements comply with the Companies Act 2006. The trustees are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the charity guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up. The trustees are members of the charity but this entitles them only to voting rights. The trustees have no beneficial interest in the charity.

Independent examiners

Godfrey Wilson Limited were appointed as independent examiners to the charitable company during the year and have expressed their willingness to continue in that capacity.

Approved by the trustees on 10 December 2022 and signed on their behalf by

Arun Chinnaraj

Deborah Wetherall

Debbie Stenner

Arun Chinnaraj - Trustee

Deborah Wetherall - Trustee

Debbie Stenner - Trustee

Independent examiner's report

To the trustees of

Paper Boat Ltd

I report to the trustees on my examination of the accounts of Paper Boat Ltd (the charitable company) for the year ended 31 March 2022, which are set out on pages 8 to 25.

Responsibilities and basis of report

As the trustees of the charitable company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the charitable company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charitable company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since the charitable company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales (ICAEW), which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- (1) accounting records were not kept in respect of the charitable company as required by section 386 of the 2006 Act; or
- (2) the accounts do not accord with those records; or
- (3) the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
- (4) the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Date: 10 December 2022

Alison Godfrey FCA

Member of the ICAEW

For and on behalf of:

Godfrey Wilson Limited

Chartered accountants and statutory auditors

5th Floor Mariner House

62 Prince Street

Bristol

BS1 4QD

Paper Boat Ltd

Statement of financial activities (incorporating an income and expenditure account)

For the year ended 31 March 2022

		Endowment	Restricted	Unrestricted	2022 Total	Restated 2021 Total
	Note	£	£	£	£	£
Income and endowments from:						
Donations and legacies	3	-	22,345	442,742	465,087	87,178
Charitable activities	4	-	15,000	-	15,000	-
Other trading activities	5	-	-	13,000	13,000	-
Investments		-	-	3,180	3,180	3,358
Total income and endowments		-	37,345	458,922	496,267	90,536
Expenditure on:						
Raising funds		-	(55,042)	105,471	50,429	50,348
Charitable activities		-	94,797	10,652	105,449	158,448
Total expenditure	7	-	39,755	116,123	155,878	208,796
Net income / (expenditure)		-	(2,410)	342,799	340,389	(118,260)
Other recognised gains / (losses):						
Gains / (losses) on revaluation of investment property		35,000	-	-	35,000	(15,000)
Net movement in funds	10	35,000	(2,410)	342,799	375,389	(133,260)
Reconciliation of funds:						
Total funds brought forward		363,000	114,552	10,925	488,477	621,737
Total funds carried forward		<u>398,000</u>	<u>112,142</u>	<u>353,724</u>	<u>863,866</u>	<u>488,477</u>

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in note 18 to the accounts.

Prior period other recognised gains / (losses) have been reclassified to reflect the requirements of the Charities SORP (FRS 102) and to be comparable with the current year. The restatements are disclosed in note 20 to the accounts.

Paper Boat Ltd**Balance sheet****As at 31 March 2022**

	Note	£	2022 £	Restated 2021 £
Fixed assets				
Tangible assets	13		687	981
Investment property	14		<u>398,000</u>	<u>363,000</u>
			398,687	363,981
Current assets				
Debtors	15	6,580		7,780
Cash at bank and in hand		<u>473,580</u>		<u>123,416</u>
		480,160		131,196
Liabilities				
Creditors: amounts falling due within 1 year	16	<u>(14,981)</u>		<u>(6,700)</u>
Net current assets			<u>465,179</u>	<u>124,496</u>
Net assets	17		<u><u>863,866</u></u>	<u><u>488,477</u></u>
Funds	18			
Endowment funds			398,000	363,000
Restricted funds			112,142	114,552
Unrestricted funds				
General funds			<u>353,724</u>	<u>10,925</u>
Total charity funds			<u><u>863,866</u></u>	<u><u>488,477</u></u>

The directors are satisfied that the company is entitled to exemption from the provisions of the Companies Act 2006 (the Act) relating to the audit of the financial statements for the year by virtue of section 477(2), and that no member or members have requested an audit pursuant to section 476 of the Act.

The directors acknowledge their responsibilities for:

- (i) ensuring that the Company keeps proper accounting records which comply with section 386 of the Act; and
- (ii) preparing financial statements which give a true and fair view of the state of affairs of the Company as at the end of the financial year and of its profit or loss for the financial year in accordance with the requirements of section 393, and which otherwise comply with the requirements of the Act relating to financial statements, so far as applicable to the company.

Paper Boat Ltd

Balance sheet

As at 31 March 2022

These accounts have been prepared in accordance with the special provisions applicable to companies subject to the small companies' regime.

The 2021 comparatives have been restated, as disclosed in note 20 to the accounts.

Approved by the trustees on 10 December 2022 and signed on their behalf by

Arun Chinnaraj

Deborah Wetherall

Debbie Stenner

Arun Chinnaraj - Trustee

Deborah Wetherall - Trustee

Debbie Stenner - Trustee

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2022

1. Accounting policies

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities in preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Paper Boat Ltd meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

b) Going concern basis of accounting

The accounts have been prepared on the assumption that the charity is able to continue as a going concern, which the trustees consider appropriate having regard to the current level of unrestricted reserves. There are no material uncertainties about the charity's ability to continue as a going concern.

c) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from the government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

d) Donated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item, is probable and the economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), general volunteer time is not recognised.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2022

1. Accounting policies (continued)

e) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity: this is normally upon notification of the interest paid or payable by the bank.

f) Funds accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

Donations required to be retained as capital in accordance with the donor's wishes are accounted for as endowments - permanent or expendable according to the nature of the restriction. Endowments and the subsequent increases and decreases in value are shown in the Statement of Financial Activities as part of those funds.

g) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

h) Allocation of support and governance costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Governance costs are the costs associated with the governance arrangements of the charity, including the costs of complying with constitutional and statutory requirements and any costs associated with the strategic management of the charity's activities. These costs have been allocated between cost of raising funds and expenditure on charitable activities based on the proportion of staff time as follows:

	2022	2021
Raising funds	39.0%	22.0%
Charitable activities	61.0%	78.0%

i) Grants payable

Grants payable are charged in the year in which the offer is conveyed to the recipient except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attached have been fulfilled. Grants offered subject to conditions at the year end are noted as commitment but are not accrued as expenditure.

Notes to the financial statements

For the year ended 31 March 2022

1. Accounting policies (continued)

j) Tangible fixed assets

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Computer equipment	5 years
--------------------	---------

Items of equipment are capitalised where the purchase price exceeds £500.

k) Investment property

Investment properties are included in the balance sheet at their fair value (note 14). Investment properties are informally re-valued every year. The aggregate surplus or deficit is included as an unrealised gain or loss within the appropriate fund.

l) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

m) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

n) Creditors

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

o) Financial instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently recognised at amortised cost using the effective interest method.

p) Pension costs

The company operates a defined contribution pension scheme for its employees. There are no further liabilities other than that already recognised in the SOFA.

q) Accounting estimates and key judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2022

1. Accounting policies (continued)

q) Accounting estimates and key judgements (continued)

The key sources of estimation uncertainty that have a significant effect on the amounts recognised in the financial statements are depreciation as described in note (j) above and investment property revaluations as described in note (k) above.

2. Prior period comparatives: statement of financial activities

	Endowment	Restricted	Unrestricted	Restated 2021 Total
	£	£	£	£
Income from:				
Donations and legacies	-	31,765	55,413	87,178
Investments	-	-	3,358	3,358
Total income	-	31,765	58,771	90,536
Expenditure on:				
Raising funds	-	-	50,348	50,348
Charitable activities	-	13,934	144,514	158,448
Total expenditure	-	13,934	194,862	208,796
Net income / (expenditure)	-	17,831	(136,091)	(118,260)
Other recognised gains / (losses):				
Gains / (losses) on revaluation of investment property	(15,000)	-	-	(15,000)
Net movement in funds	(15,000)	17,831	(136,091)	(133,260)

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2022

3. Income from donations and legacies

	Restricted £	Unrestricted £	2022 Total £
Donations	22,095	26,834	48,929
Legacies	-	415,728	415,728
Membership income	250	180	430
Total income from donations and legacies	22,345	442,742	465,087

Prior period comparative:

	Restricted £	Unrestricted £	2021 Total £
Donations	31,765	44,753	76,518
Legacies	-	10,000	10,000
Membership income	-	660	660
Total income from donations and legacies	31,765	55,413	87,178

4. Income from charitable activities

	Restricted £	Unrestricted £	2022 Total £	2021 Total £
Grants	15,000	-	15,000	-

5. Income from other trading activities

	Restricted £	Unrestricted £	2022 Total £	2021 Total £
Secondment income	-	13,000	13,000	-

6. Government grants

The charitable company did not receive any government grants in the current or prior year.

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2022

7. Total expenditure

	Raising funds £	Charitable activities £	Support and governance costs £	2022 Total £
Staff costs (note 11)	40,570	20,899	6,830	68,299
Grants payable (note 8)	-	68,819	-	68,819
Depreciation	-	-	294	294
Rent and insurance	-	-	1,290	1,290
Repairs	-	-	2,445	2,445
Postage and telephone	-	-	843	843
Travel and subsistence	-	-	116	116
Office costs	-	-	3,120	3,120
Independent examination fees	-	-	2,640	2,640
Other accountancy services	-	-	5,407	5,407
Legal and professional	-	-	2,605	2,605
Sub-total	40,570	89,718	25,590	155,878
Allocation of support and governance costs	9,859	15,731	(25,590)	-
Total expenditure	50,429	105,449	-	155,878

Total governance costs were £5,245 (2021 restated: £25,260)

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2022

7. Total expenditure Prior period comparative				Restated
	Raising funds £	Charitable activities £	Support and governance costs £	2021 Total £
Staff costs (note 11)	39,100	20,142	6,583	65,825
Grants payable (note 8)	-	98,611	-	98,611
Depreciation	-	-	294	294
Rent and insurance	-	-	4,968	4,968
Postage and telephone	-	-	1,899	1,899
Travel and subsistence	-	-	259	259
Office costs	-	-	3,040	3,040
Independent examination fees	-	-	3,240	3,240
Other accountancy services	-	-	8,640	8,640
Legal and professional	-	-	22,020	22,020
Sub-total	39,100	118,753	50,943	208,796
Allocation of support and governance costs	<u>11,248</u>	<u>39,695</u>	<u>(50,943)</u>	<u>-</u>
Total expenditure	<u>50,348</u>	<u>158,448</u>	<u>-</u>	<u>208,796</u>

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2022

8. Grants payable

	2022	2021
	£	£
<u>Institutions</u>		
CEDAR	34,671	65,722
DACS	24,148	13,371
KKBT	10,000	13,536
Boys Town Society	-	5,435
ISS	-	547
Total grants payable	<u>68,819</u>	<u>98,611</u>

9. Grant commitments

	2022	Restated 2021
	£	£
Grants payable:		
Grant commitments brought forward	-	-
Grants committed during the period	10,000	-
Grants paid during the period	-	-
Grant commitments carried forward	<u>10,000</u>	<u>-</u>

10. Net movement in funds

This is stated after charging:

	2022	2021
	£	£
Depreciation	294	294
Trustees' remuneration	Nil	Nil
Trustees' reimbursed expenses	Nil	Nil
Independent examiner's remuneration:		
▪ Independent examination (including VAT)	<u>2,640</u>	<u>3,240</u>

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2022

11. Staff costs and numbers

Staff costs were as follows:

	2022 £	2021 £
Salaries and wages	64,351	62,388
Social security costs	2,400	1,983
Pension costs	1,548	1,454
	<u>68,299</u>	<u>65,825</u>

No employee earned more than £60,000 during the year.

The key management personnel of the charitable company comprise the Trustees, and the Director. The total employee benefits of the key management personnel were £47,725 (2021: £46,980).

	2022 No.	2021 No.
Average head count	<u>2.0</u>	<u>2.0</u>

12. Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

13. Tangible fixed assets

	Restated Total £
Cost	
At 6 April 2021	2,302
Disposals	<u>(832)</u>
At 31 March 2022	<u>1,470</u>
Depreciation	
At 6 April 2021	1,321
Charge for the year	294
On disposals	<u>(832)</u>
At 31 March 2022	<u>783</u>
Net book value	
At 31 March 2022	<u>687</u>
At 5 April 2021	<u>981</u>

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2022

14. Investment property

	2022	Restated 2021
	£	£
Fair value value at 6 April 2021	363,000	378,000
Unrealised gains / (losses)	35,000	(15,000)
Fair value at 31 March 2022	<u>398,000</u>	<u>363,000</u>

15. Debtors

	2022	2021
	£	£
Prepayments	-	300
Gift aid	6,580	7,480
	<u>6,580</u>	<u>7,780</u>

16. Creditors : amounts due within 1 year

	2022	2021
	£	£
Accruals	2,640	5,161
Grants payable < 1 year (note 9)	10,000	-
Other taxation and social security	1,994	1,539
Other creditors	347	-
	<u>14,981</u>	<u>6,700</u>

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2022

17. Analysis of net assets between funds

	Endowment funds £	Restricted funds £	General funds £	Total funds £
Tangible fixed assets	-	-	687	687
Investment property	398,000	-	-	398,000
Current assets	-	112,142	368,018	480,160
Current liabilities	-	-	(14,981)	(14,981)
Net assets at 31 March 2022	<u>398,000</u>	<u>112,142</u>	<u>353,724</u>	<u>863,866</u>
Prior period comparative				
	Endowment funds £	Restricted funds £	General funds £	Total funds £
Tangible fixed assets	-	-	981	981
Investment property	363,000	-	-	363,000
Current assets	-	114,552	16,644	131,196
Current liabilities	-	-	(6,700)	(6,700)
Net assets at 5 April 2021	<u>363,000</u>	<u>114,552</u>	<u>10,925</u>	<u>488,477</u>

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2022

18. Movements in funds

	At 6 April 2021 £	Income £	Expenditure £	Investment Gains / (losses) £	Transfers between funds £	At 31 March 2022 £
Endowment funds						
Endowment property	363,000	-	-	35,000	-	398,000
Total endowment funds	363,000	-	-	35,000	-	398,000
Restricted funds						
Boys Town Society*	57,460	8,709	-	-	-	66,169
Inba Seva Sangam*	13,926	2,870	-	-	-	16,796
CEDAR - Nodal office	-	15,827	(15,827)	-	-	-
CEDAR hubs - Kovilpatti and Madurai	-	2,126	(9,656)	-	26,250	18,720
SPPD	63	-	(63)	-	-	-
MSGH*	8,103	2,354	-	-	-	10,457
DACS	-	2,429	(11,179)	-	8,750	-
Thailand	-	2,252	(2,252)	-	-	-
COVID Response	-	778	(778)	-	-	-
Restricted legacy fund	35,000	-	-	-	(35,000)	-
Total restricted funds	114,552	37,345	(39,755)	-	-	112,142
Unrestricted funds						
General funds	10,925	458,922	(116,123)	-	-	353,724
Total unrestricted funds	10,925	458,922	(116,123)	-	-	353,724
Total funds	488,477	496,267	(155,878)	35,000	-	863,866

*Expenditure on two restricted funds have been paused due to safeguarding concerns. The charity has informed the Charity Commission and at the date of signing is awaiting confirmation on how the funds may be distributed.

Endowment funds

In April 2004 a leasehold property was donated to the charity when its market value was £165,000. In the financial year ended 5 April 2014 a further £16,000 was invested in order to acquire the freehold to the property. Title to the property is held by a separate company, Forest Lawns Management Limited, on behalf of the property owners. Mr K Shaheen, the Charity Manager, is a Director of the company, and the charity holds 5% of the shares in that company, which equates to one of the twenty properties in the company. One of the conditions of the donation was that the donor continues to live in the property for the duration of her life, after which the Trustees are able to deal with the property in any manner. The Trustees have re-classified this as an expendable endowment fund which they consider to be more appropriate than restricted funds as they are unable to use the fund at the current time.

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2022

18. Movements in funds (continued)

Purposes of restricted funds

Boys Town Society*

The purpose of the fund is to work with Boys Town Society, an Indian NGO providing residential care for young people. This fund has been paused.

Inba Seva Sangam*

The purpose of the fund is to work with Inba Seva Sangam, an Indian NGO providing residential care for young people. This fund has been paused.

CEDAR - Nodal office

The purpose of the fund is to work with CEDAR, an Indian NGO, to provide programme management and monitoring of our work in India.

CEDAR hubs - Kovilpatti and Madurai

The purpose of the fund is to support community based creative learning programmes in India.

SPPD

The purpose of the fund is to work with SPPD, an Indian NGO, to support community based informal learning programmes in India.

MSGH*

The purpose of the fund is to work with MSGH, an Indian NGO, providing residential care for young people. This fund has been paused.

DACS

The purpose of the fund is to work with DACS, an Indian NGO, to provide 'last resort' residential care for children and young people living with HIV/AIDS.

Thailand

The purpose of the fund is to work with Khon Kaen Boys Town, a Thai NGO providing residential care for young people. Paper Boat has now exited from this partnership.

COVID Response

The purpose of the fund is to provide immediate humanitarian relief to communities in India impacted by the pandemic.

Restricted legacy fund

The original purpose of the fund was legacy income restricted to a specific partner in India (Boys Town Society).

Transfers

To reallocate restricted funds to other restricted projects, as confirmed by the Charity Commission.

Notes to the financial statements

For the year ended 31 March 2022

18. Movements in funds (continued)

Prior period comparative	Restated At 6 April 2020 £	Income £	Expenditure £	Investment Gains / (losses) £	Transfers between funds £	At 5 April 2021 £
Endowment funds						
Endowment property	378,000	-	-	(15,000)	-	363,000
Total endowment funds	378,000	-	-	(15,000)	-	363,000
Restricted funds						
Boys Town Society	47,289	15,606	(5,435)	-	-	57,460
Inba Seva Sangam	9,561	4,912	(547)	-	-	13,926
CEDAR hubs - Kovilpatti and Madurai	-	1,317	(1,317)	-	-	-
SPPD	-	63	-	-	-	63
MSGH	4,871	3,232	-	-	-	8,103
DACS	-	3,463	(3,463)	-	-	-
Thailand	-	2,305	(2,305)	-	-	-
COVID Response	-	867	(867)	-	-	-
Restricted legacy fund	35,000	-	-	-	-	35,000
Total restricted funds	96,721	31,765	(13,934)	-	-	114,552
Unrestricted funds						
<i>Designated funds:</i>						
Funds projects	90,000	-	-	-	(90,000)	-
<i>Total designated funds</i>	<i>90,000</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>(90,000)</i>	<i>-</i>
General funds	57,016	58,771	(194,862)	-	90,000	10,925
Total unrestricted funds	147,016	58,771	(194,862)	-	-	10,925
Total funds	621,737	90,536	(208,796)	(15,000)	-	488,477

19. Related party transactions

There were no related party transactions in the current or prior period.

Paper Boat Ltd

Notes to the financial statements

For the year ended 31 March 2022

20. Prior period restatement

The prior period comparatives have been restated to recognise the endowment property as an investment property rather than a tangible fixed asset.

This has impacted prior period tangible fixed assets, prior period investment property and total funds brought forward to 6 April 2021 as follows:

Tangible fixed assets

	2021 £
Original net book value as at 5 April 2021	181,981
Removal of investment property at cost	<u>(181,000)</u>
Net book value as at 5 April 2021, restated	<u>981</u>

Investment property

A revaluation was completed on 5 April 2020 to bring ensure the property is held at fair value at that date.

	2020 £
Investment property at cost	181,000
Revaluation gain as at 5 April 2020	<u>197,000</u>
Fair value at 5 April 2020	<u>378,000</u>

The investment property was subsequently subject to an annual revaluation review during the year ended 5 April 2021.

	2021 £
Investment property fair value at 6 April 2020	378,000
Annual revaluation gain / (loss)	<u>(15,000)</u>
Fair value at 5 April 2021	<u>363,000</u>

21. Change in accounting period

The current period comprises a period of slightly less (5 days) than a full year, from 6 April to 31 March 2021. The prior period comprises a full year between 6 April 2020 and 5 April 2021.

This has not been notated for each note to the financial statements, as the periods are deemed to be materially comparable.

The accounting period was changed to simplify accounting processes only.



Paper Boat

1 & 3 Kings Meadow
Osney Mead
Oxford
OX2 0DP

Alison Godfrey FCA
Godfrey Wilson Limited
Chartered Accountants & Statutory Auditors
5th Floor Mariner House
62 Prince Street
Bristol
BS1 4QD

10 December 2022

Dear Alison

Letter of Representations on the Financial Statements for the Year Ended 31 March 2022

We confirm that the following representations are made on the basis of enquiries of the trustees, management and staff with relevant knowledge and experience (and, where appropriate, of inspection of supporting documentation) sufficient to satisfy ourselves that we can properly make each of the following representations to you:

1. We have fulfilled our responsibilities as trustees, as set out in the terms of your engagement letter dated 6 June 2022, under the Companies Act 2006 for preparing financial statements, in accordance with applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

We confirm that in our opinion the financial statements give a true and fair view and in particular that where any additional information must be disclosed in order to give a true and fair view that information has in fact been disclosed. We confirm that the selection and application of the accounting policies used in the preparation of the financial statements are appropriate, and we approve these accounts for the year ended 31 March 2022.

2. We confirm that all accounting records have been made available to you for the purpose of your examination, in accordance with your terms of engagement, and that all the transactions undertaken by the charity have been properly reflected and recorded in the accounting records. All other records and related information, including minutes of all management, trustees' and members' meetings, have been made available to you. We have given you unrestricted access to persons within the charity in order to obtain evidence and have provided any additional information that you have requested for the purposes of your examination.
3. We confirm the charity has satisfactory title to all assets and there are no liens or encumbrances on the assets, except for those disclosed in the financial statements.
4. We confirm that significant assumptions used by us in making accounting estimates, including those measured at fair value, are reasonable. We confirm that we have no plans or intentions that may materially alter the carrying value and where relevant the fair value measurements or classification of assets and liabilities reflected in the financial statements.



5. We confirm that the charity has no liabilities or contingent liabilities other than those disclosed in the financial statements.
6. We confirm that all known actual or possible litigation and claims whose effects should be considered when preparing the financial statements have been disclosed to you and accounted for and disclosed in accordance with the applicable financial reporting framework.
7. We confirm that there have been no events since the balance sheet date which require disclosing or which would materially affect the amounts in the financial statements, other than those already disclosed or included in the financial statements.
8. We confirm that we are aware that a related party of the charity is a person or organisation which either (directly or indirectly) controls, has joint control of, or significantly influences the charity or vice versa and as a result will include: trustees/directors, other key management, close family and other business interests of the previous. We confirm that all related party relationships and transactions have been accounted for and disclosed in accordance with the applicable financial reporting framework.
9. We confirm that the charity neither had, at any time during the year, any arrangement, transaction or agreement to provide credit facilities (including advances and credits granted by the charity) for trustees, nor provided guarantees of any kind on behalf of the trustees except as disclosed in the financial statements.
10. We confirm that the charity has not contracted for any capital expenditure other than as disclosed in the financial statements.
11. We confirm that the charity has complied with all aspects of contractual agreements that could have a material effect on the financial statements in the event of non-compliance.
12. We confirm that we are not aware of any possible or actual instance of non-compliance with those laws and regulations which provide a legal framework within which the charity conducts its activities and which are central to the charity's ability to conduct its activities, except as explained to you and as disclosed in the financial statements.
13. We acknowledge our responsibility for the design, implementation and maintenance of internal controls to prevent and detect fraud. We confirm that we have disclosed to you the results of our risk assessment of the risk of fraud in the organisation.
14. We confirm that there have been no actual or suspected instances of fraud involving trustees, management or employees who have a significant role in internal control or that could have a material effect on the financial statements. We also confirm that we are not aware of any allegations of fraud by trustees, former trustees, employees, former employees, regulators or others.
15. We confirm that, in our opinion, the charity's financial statements should be prepared on the going concern basis on the grounds that current and future sources of funding or support will be more than adequate for the charity's needs. In reaching this conclusion, we have taken into account all relevant matters of which we are aware, and have considered a period of at least one year from the date on which the financial statements will be approved.
16. We confirm that in our opinion the effects of uncorrected misstatements are immaterial, both individually and in aggregate, to the financial statements as a whole.
17. We confirm that, in respect of the restatement to correct a material misstatement in prior period financial statements that affects the comparative information (and any other period covered by your work), the adjustment relates to the correction of a fundamental error which has no bearing on the results of the current period, and accordingly, should be accounted for by restating prior periods.



18. We confirm that we are not aware of any matters of material significance that should be reported to regulators. We confirm that all correspondence with the Charity Commission has been made available to you.
19. We confirm that all grants, donations and other income, including those subject to special terms or conditions or received for restricted purposes, have been notified to you. There have been no breaches of terms or conditions during the period regarding the application of such income.
20. We confirm the following specific representations made to you during the course of the independent examination:
- (a) We consider the valuation of the investment property to be accurate and reasonable as at 5 April 2020, 5 April 2021 and 31 March 2022.

Yours sincerely

Arun Chinnaraj

Arun Chinnaraj - Trustee
For and on behalf of the trustees of Paper Boat Ltd

Deborah Wetherall

Deborah Wetherall - Trustee
For and on behalf of the trustees of Paper Boat Ltd

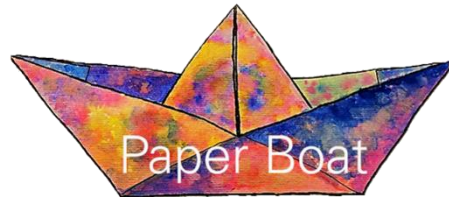
Debbie Stenner

Debbie Stenner - Trustee
For and on behalf of the trustees of Paper Boat Ltd

Paper Boat

England & Wales - Charity number 1006060

Accounts



Inspiring and enabling children to change their world

Paper Boat

(A Company Limited by Guarantee)

A world that unlocks the infinite potential of every child.



Director's Annual Report Unaudited Financial Statements For the Year Ended 5th April 2021

Company registration number: 02661333

Charity registration number: 1006060

The Trustee's welcome and introduction to the 2020-21 Annual Report

This report highlights some of the unprecedented challenges faced by Paper Boat staff, partners and the communities we serve during the year. It also relates how together, and with your support, we have responded. The challenges have been manifold: with the pandemic restricting almost all our operations, from raising funds to delivery of programmes amidst restrictions in the UK, India and Thailand. We know from reports that the vast majority of UK-based charities have been negatively impacted by the pandemic in some way. The year was characterised by frustration and uncertainty. Like most charities, we have had to adapt and like many, dip into our reserves. But what has not waived, is our commitment to Paper Boat's charitable purposes, and our continued action in the best interests of those we exist to serve.

Throughout this report, you will read of ways that our core values of Courage, Creativity and Collaboration have been upheld and exemplified this year. In particular, we would like to highlight our Covid response programme where our focus on listening to the communities and how the children we work with coupled with our close working relationship with partners, enabled us to adapt and act quickly as the pandemic took hold. One of the most unique features of this relief effort which reflected our child-centred approach was the creative home learning resource and art materials distributed by CEDAR to more than 1000 children thanks to the generosity of our supporters.

Closer to home, the trustees have renewed hope from the actions we have taken to strengthen our foundations this year. The 2020 AGM held on the 15th December 2020 was a landmark AGM where the Charity's membership voted to pass two special resolutions, formally changing the name of the charity to Paper Boat and updating our charitable objects to reflect best practice. We are grateful to our members for supporting these resolutions which will undoubtedly enable us to work most effectively where the need is greatest.

We have also improved our communications through launching a new vibrant website and distributing regular supporter E-newsletters which are reaching a growing international audience. We deepened collaborations, including with One Sky Foundation in Thailand, Wilshire Skyline in the U.S and Caplor Horizons in the UK and India, and began to explore new programme initiatives with international partners. And we deepened our commitment to learning with upscaling our impact research with CEDAR in India.

The saying, "*rough seas make good sailors*" might be apt here, as we applaud the ongoing commitment of both our staff and our partners who have made great personal sacrifices and contributions and adapted and achieved beyond what could reasonably be expected this year. We are truly grateful for your courage and dedication.

Trustee Justin Segrave-Daly resigned during the year and our thanks go to him for generously contributing his time and valuable expertise during his tenure on the Board. The safeguarding of children remains at the heart of our approach and our thanks also go to Jim Dyson, who continues in his role as Safeguarding advisor at Paper Boat.

Our heartfelt thanks also go to all of you who continue to contribute to our cause. The security afforded by your regular contributions has enabled us to chart a course through an extremely difficult financial year and emerge a going concern. Those who

Paper Boat Ltd.

remembered us with a gift in wills have left a truly vital legacy this year. The promise of an exceptionally large legacy, that has been realised outside of this reporting period, has given us confidence to invest in the future of Paper Boat and renewed optimism for our future.

As we look ahead, we are encouraged by the foundations laid during the year and the seeds of new, child-centred initiatives they bring. The world continues to evolve in these strange times, and it is often said that '*Uncertainty is the only certainty*'. This only strengthens our conviction of the relevance of Paper Boat's vision, mission and purpose. And as the call to 'Re-imagine education' continues to reverberate globally there has never been a greater urgency to equip young people with the 21st century life-long learning skills of creativity, complex problem solving and critical thinking.

In closing, it is fitting that we turn to the voices of the children who throughout this challenging period have continued to inspire us deeply with their creativity and resilience. We leave you with these words from Neelavathi; they are powerful and have resonated across boundaries. They speak of faith, hope and courage and her journey beyond the horizon as she moves towards her 'infinite potential'

There is a limit for the sky to stretch,

For the crow to fly, there is a range,

The tree knows its height,

The waves of the sea have their reach.

But I know no limits for my efforts,

And for developing my capacity.

We thank you for your continued support,

Deborah Wetherall, Arun Chinnaraj, Tom Wilkinson, Debbie Stenner

December 2021

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Paper Boat Ltd.

Legal and Administrative Information

Charity Name: Paper Boat Ltd.

Charity Registration Number: 1006060

Company Registration Number: 2661333

Principal Office and Registered Address: 1&3 Kings Meadow, Osney Mead, Oxford, OX2 0DP

The Trustees/Officers serving during the year and since the year end were as follows:

Mr Justin Segrave-Daly (Resigned February 2021)

Mrs Deborah Wetherall

Mr Arun Chinnaraj

Mr Thomas Wilkinson

Mrs Deborah Stenner Munton (Appointed December 2020)

Mr K J Shaheen (Charity Director and Company Secretary)

Membership

The members of the Charity shall be the subscribers to the Memorandum and such other persons as are admitted to membership by the Trustees in accordance with the Articles.

The Trustees may from time to time prescribe criteria for membership but will not be obliged to accept persons fulfilling those criteria as members.

None of the Members has any beneficial interest in the Charity. Every Member of the Charity undertakes to contribute to the assets of the Charity, in the event of the same being wound up, each Member guarantees to contribute to an amount not exceeding £1.

Professional Advisors

Independent

Examiner: Mark Jackson FCA, Azets, Ruthlyn House, 90 Lincoln Road Lincoln Road, Peterborough, PE1 2SP

Bankers: Barclays Bank PLC, Church Street, Peterborough, PE1 1EZ
Virgin Money, 5 Church Street, Peterborough, PE1 1XB

Paper Boat Ltd.

Report of the Trustees for the year ended 5th April 2021

The Trustees present their Report together with the Unaudited Financial Statements of the Charity for the year ended 5th April 2021.

Structure, Governance and Management

The Legal and Administrative Information set out at Page 2 forms part of this report. The Unaudited Financial Statements comply with current statutory requirements, the Memorandum and Articles of Association and the Statement of Recommended Practice – Accounting and Reporting by Charities.

Paper Boat Ltd. is a company limited by guarantee and a registered charity governed by its Memorandum and Articles of Association. Charity number 1006060.

The Council of Management

The Directors of the Charitable Company (“the charity”) are its Trustees for the purpose of charity law and throughout this report are collectively referred to as the Trustees. The Trustees in office during the period and at the date of this report are set out on Page 2. The Articles require that one third of the Trustees retire in rotation and may offer themselves for re-election. The Members of the Charity attending the Annual General Meeting elect Trustees annually.

Trustees are recruited to ensure the Board is balanced and equipped to support the organisation. Most new Trustees are already familiar with the practical work of the charity, they may be offered further induction. All Trustees are given the opportunity of additional training where necessary.

As a Charity accountable to all our donors, we must meet the requirement that our resources are carefully managed, and our legal responsibilities met. We can only achieve our vision as an organisation through skilled and committed people.

Trustees hold ultimate legal responsibility for the Charity and collectively ensure delivery of our objectives, set our strategic direction, and uphold our beliefs as an organisation. The key responsibilities of the Trustees are:

- Development and review of the charity’s performance.
- Setting objectives for the fundraising, including approval of annual budgets.
- Approval of the Annual Report and Financial Statements.
- Identification of and management of risks.
- Appointment of Sub Committees and delegation of powers.
- Monitor compliance with both Company and Charity Law.

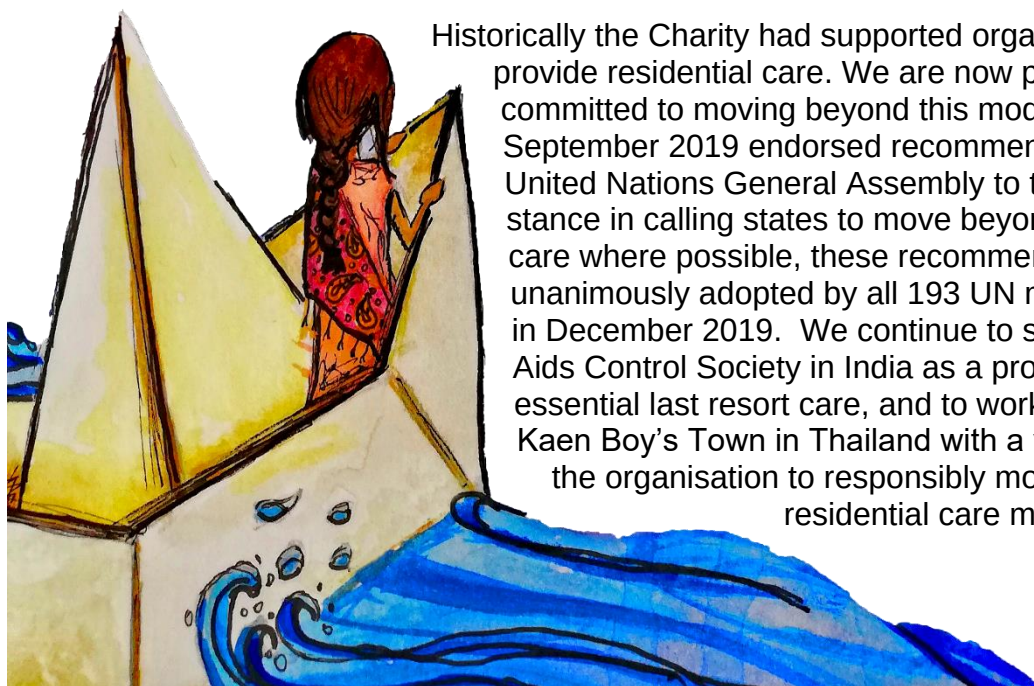
Trustees receive regular reports on all aspects of the work and meet formally at least 4 times a year. They delegate the main day to day decisions to the Charity Director.

All Trustees give of their time freely and no Trustee remuneration was paid in the year.

Paper Boat primarily operates in partnership with local NGOs in Tamil Nadu, India. India is one of the most unequal countries in the world – with the top 1% of the population owning more than 58% of the wealth. Poverty impacts disproportionately on communities that have been most excluded from mainstream society. These communities are much more likely to experience extreme levels of poverty (in both rural and urban contexts) – with statistics suggesting that 43% of all poor people come from these highly marginalised groups. The children that Paper Boat works with are more likely than most to either have never been enrolled in formal schooling or experience disproportionate pressure to drop out. More than 20,000 children from hard to reach and excluded communities in Tamil Nadu have been supported to access education and vocational skills programmes helping them to improve their opportunities in life and live free from child labour.

In February 2020 (during the previous reporting period), the Charity implemented a radical organizational renewal and transformation programme re-launching and re-branding as Paper Boat with a new vision, mission and purpose. Given the success of the rebrand and use of Paper Boat as a working name, on the 15th of December the Charity's membership voted to pass a special resolution at the AGM, formally changing the name of the charity to Paper Boat.

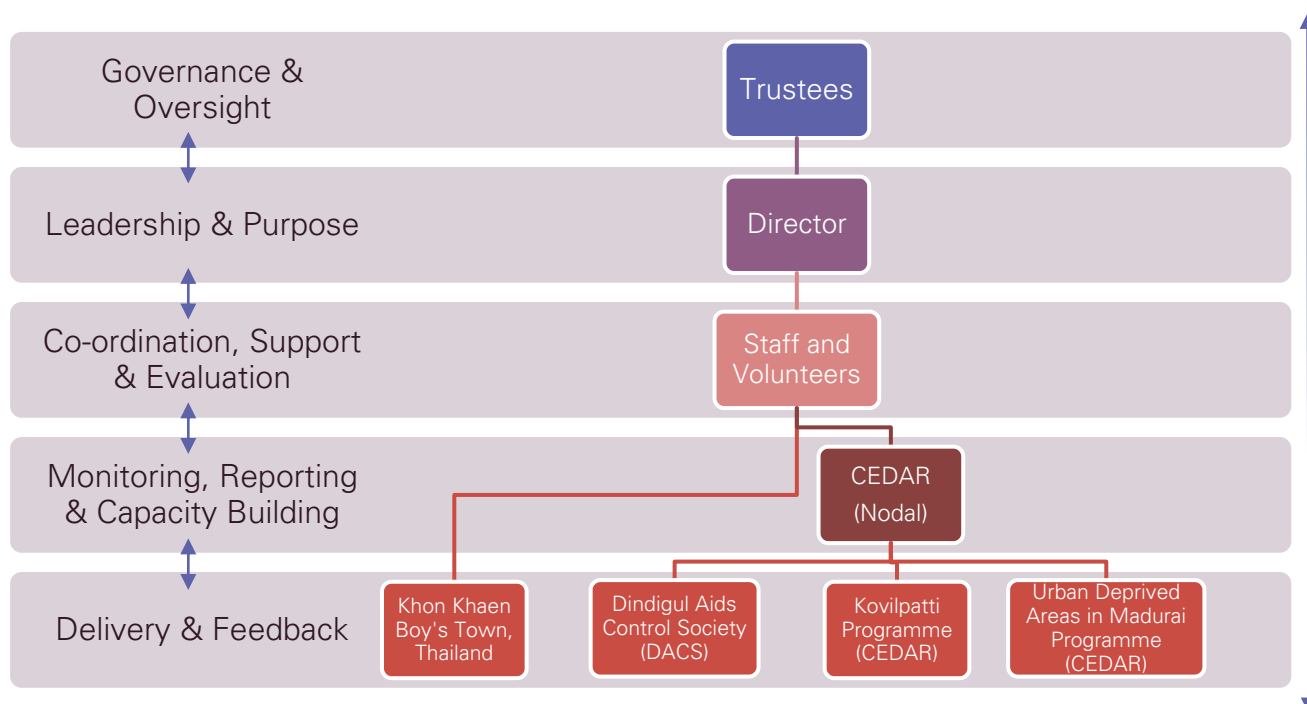
Paper Boat works with local experts and grassroots community-based partners in hard-to-reach communities to inspire and enable children to change their world. At the core of what we do are creative learning spaces called Children's Hubs. Children's Hubs are community-owned spaces where children come to learn and play after school – helping to reinforce and, most importantly, extend what they learn in school. We encourage the use of a variety of 'creative entry points' (such as film making, photography, youth-journalism, art and social drama) so that children at the margins can find and amplify their voice – and so that they can increase their confidence and range of skills.



Historically the Charity had supported organisations that provide residential care. We are now publicly committed to moving beyond this model, and in September 2019 endorsed recommendations for the United Nations General Assembly to take a stronger stance in calling states to move beyond residential care where possible, these recommendations were unanimously adopted by all 193 UN member states in December 2019. We continue to support Dindigul Aids Control Society in India as a provider of essential last resort care, and to work with Khon Kaen Boy's Town in Thailand with a view to support the organisation to responsibly move beyond a residential care model.

Paper Boat Ltd. Organisational Structure

Paper Boat is UK based with its Headquarters in Oxford, with a permanent Director and one other supporting member of staff.



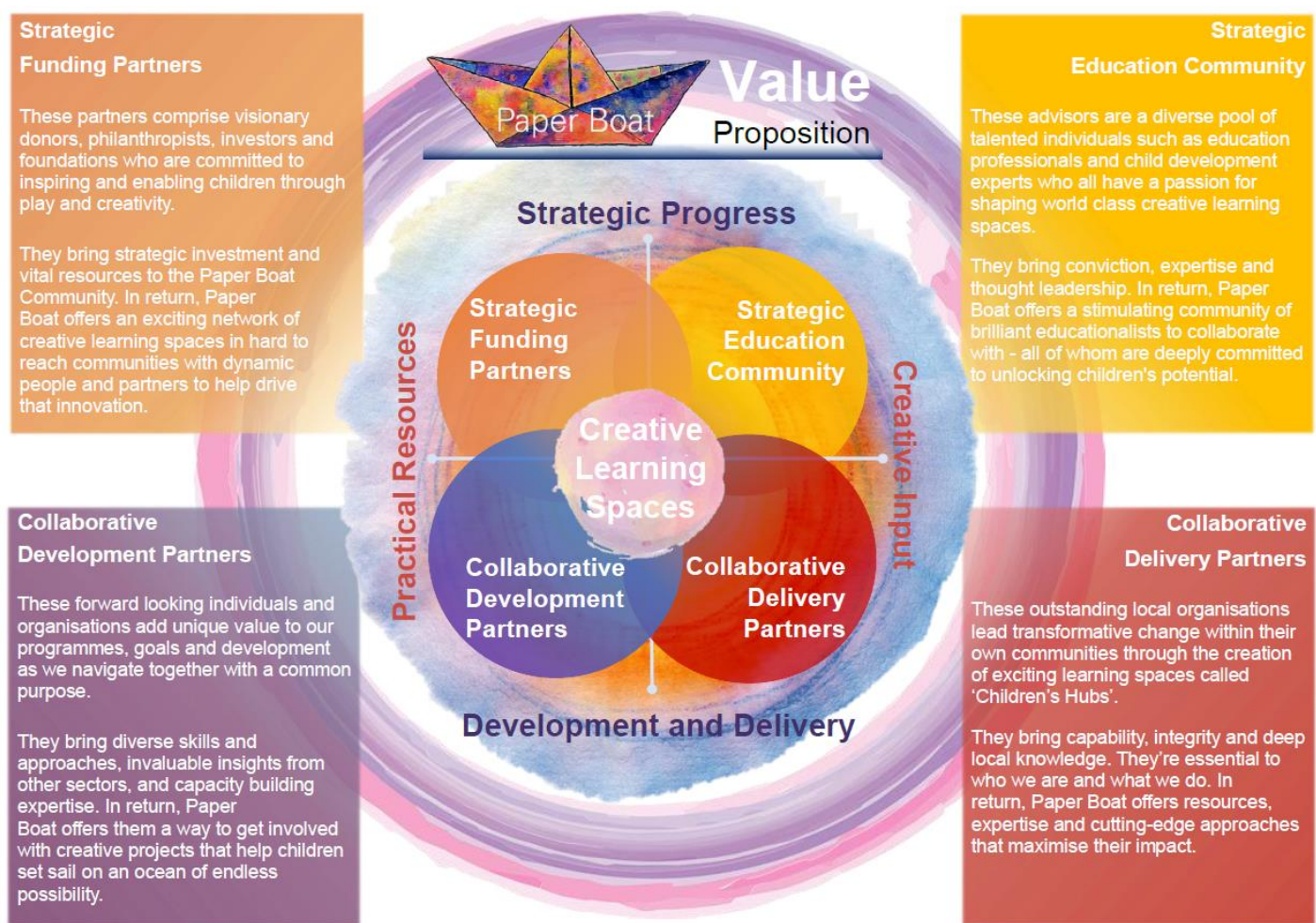
Since January 2019 our Indian partner Centre for Education Development Action and Research (CEDAR) has been a nodal agency providing a range of additional services including working with relevant statutory bodies and key stakeholders to ensure that all Charity partners meet statutory obligations (such as essential requirements under child protection and safeguarding laws); project monitoring and evaluation and support for building partner capacity in vital areas including leadership, strategy development, governance and fundraising.

The nodal arrangement is subject to a partnership agreement which is under regular review. In 2020 CEDAR continued in this role, with a reduced scope, as expectations were revised and by necessity limited as COVID-19 travel restrictions that prevented onsite monitoring of other partner organisations.

As of September 29th, 2020 a new law came into effect in India that tightened the Foreign Contribution Regulation Act that governs how non-profits in India can receive foreign funding. The key changes that impact on how grants are made to India are:

- Re-granting relationships are no longer permissible (CEDAR could no longer manage and disperse funds designated to other partners such as DACS)
- State Bank of India (resulting in additional complications for partners).
- Administrative expenses cap was reduced from 50% to 20%

Paper Boat Ltd. Operating Model/Value Proposition



Vision, Mission and Objectives

Our vision: A world that unlocks the infinite potential of every child.

Our mission: To establish playful and creative learning spaces at the heart of communities through innovative partnerships.

Our purpose: To listen to young people – inspiring and enabling them to change their world.

Our values: Courage: child-centred; Creativity: innovative action; Collaboration: stronger together

Paper Boat Ltd.

Our approach and strategy are informed by the following principles:

- We meet children's needs where they are, helping to build resilient communities and families
- We have the flexibility and expertise to work with the people and communities where the need is greatest
- We collaborate with the best local partners where problem solving for a better world is a shared responsibility
- We translate specialist knowledge and ground-breaking thinking into community participation and grassroots project delivery
- We accommodate and set best practice – our work can be replicated and taken to scale
- We offer exceptional value for money and can prove it

So that...

- Vulnerable children are brought up in loving families and caring communities
- The most vulnerable children have access to learning that does not just increase their knowledge but feeds their imagination
- The most vulnerable children understand their rights and we help to amplify the quietest voices
- Supporters can directly invest in children's ideas and creative solutions and children at the margins can celebrate and achieve real change within their own communities

The objects and powers of the charity are laid down by its Memorandum and Articles of Association. During the 2020-2021 year these changed to reflect current practice:

New charitable objects

(Amended by Special Resolution at the AGM on 15th December 2020)

"The prevention or relief of poverty and inequality by advancing formal and informal education as well as developing capacity and skills for people and communities in need anywhere in the world, in particular but not exclusively children and youth, in such a way that they are better able to identify, and help meet, their needs and participate more fully in society for the public benefit"

Our **strategic focus areas** for the 2018-2021 period:

1) *Creative Learning Spaces for Children*: Utilising available tools, resources and approaches to inspire confidence and enable children to bring creative solutions into their world. Training local leaders to adapt and deliver creative learning programmes in hubs across Tamil Nadu.

2) *Stronger Child-Centric Communities*: Taking affirmative action to promote child rights through our commitment to de-institutionalisation. Working with partner organisations to support families, communities, and children.

Paper Boat Ltd.

3) *Innovative pathways and partnerships*: Enabling direct investment in children's ideas. Translating specialist knowledge and groundbreaking thinking with grassroots project delivery.

The 2018-2021 operational plan highlighted five goals to ensure growth across all three focus areas:



During 2020-2021 plans changed as circumstances and needs evolved as a result of the coronavirus pandemic. Paper Boat needed to move the goalposts in response to the pandemic and reprioritised our five strategic goals. Nevertheless, we would like to highlight some key activities and developments across the five goals.

- Paper Boat's close working relationship with partners enabled us to adapt and act quickly as the pandemic took hold.
- Paper Boat collaborated with One Sky Foundation to engage partners in Thailand regarding options beyond institutional care.
- Paper Boat members voted to a change of charitable objects to formally remove residential care units from the core purposes, reflecting our commitment to community-based approaches.
- Paper Boat launched its new website in August 2021.
- Paper Boat secured its first strategic funding partnership with Wilshire Skyline.
- Paper Boat made significant progress delivering against the fundraising strategy (to lay foundations for change), including the formal change of name and charitable objects, and guiding members and donors through this period of transition.
- Paper Boat laid the foundations to work with Caplor Horizons at a deeper strategic level in the following year, and to explore new programme initiatives in collaboration with Reos Partners.
- Paper Boat deepened our commitment to being a learning organisation by investing in, and supporting, comprehensive baseline research in India.

COVID response programme

The world faced a shock unprecedented in recent history, as the global COVID-19 pandemic claimed the lives, livelihoods, and opportunities of thousands. It became clear that across the world, communities were facing both devastating loss of life, and that the consequences of lockdown would be multi-faceted and long-lasting. Paper Boat focused on who it was that the charity existed to support, and listened to young people to ensure that our priorities throughout the year were driven by the values, and the children, at the heart of Paper Boat.

"Children are not the face of this pandemic. But they risk being among its biggest victims...This is a universal crisis and, for some children, the impact will be lifelong. Moreover, the harmful effects of this pandemic will not be distributed equally. They are expected to be most damaging for children in the poorest countries, and in the poorest neighbourhoods, and for those in already disadvantaged or vulnerable situations." - Introduction to the United Nations Policy Brief [The Impact of COVID-19 on children](#).

As a small organisation we can be fleet of foot and respond to needs as they arise, together with our partners and the support of Paper Boat donors, communities' needs were heard and met through our response to the immediate humanitarian crisis that accompanied the COVID-19 pandemic and lockdown restrictions.



Need

Tamil Nadu was one of the worst affected States in India (second highest number of COVID-19 cases in India after Maharashtra) and some parts, including Madurai, saw very strict and lengthy lockdown restrictions.

During the first lockdown in 2020, Government aid for families in Tamil Nadu was dependent on possession of identity cards, which many living at the margins did not have. Furthermore, around 10% of families in the communities we work with also had **no means of access** to basic dry rations. Families that had received provisions were unable to cope on £12 for three months, and poor-quality food lacking nutrition left children vulnerable to common infections.

Job losses and lockdown restrictions were forcing below poverty line families reliant on low-paid often informal labour to **face the difficult choice** between breaking restrictions to engage in dangerous income generating strategies or remaining at home without any means to obtain the food and basic items needed to support their families. They faced potential violent repercussions as well as increased risk of exposure to the virus.

Field staff received reports of **new instances of child labour** in “secret” match factories in rural communities as young people were forced to support their families following job losses. Children were losing their childhoods and being pushed into work.

Lack of digital access, lower home literacy rates and necessary utilisation of children as a human capital in below poverty line households all perpetuated the **inequality in**

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education. Lockdown deepened the educational divide that already existed with partisan classroom practices.

Long term negative impacts on mental health and emotional wellbeing will be the greatest on children at the margins. Children at the margins suffered from separation from friends and teachers in cramped conditions, vulnerability to malnutrition and other health risks, and the burden and stress of supporting struggling relatives. Schools were closed across the nation for the entirety of the reporting period, with potentially devastating consequences for the nation.

Response



Humanitarian Relief

Thanks to generous donations from our supporters during June and July of 2020 1050 vulnerable children and families from 30 villages in Tanjore, Kovilpatti and Madurai were provided with support packages to help them through challenging times.

Support packages contained essential food items including 5kg rice, 1kg wheat flour and 1kg chickpea flour plus vital nutritional supplements and hygiene and sanitary products.

Home Learning – art manual

One of the most unique features of our relief efforts was the creative home learning resource and art materials that were distributed to more than 1,000 children as part of the support packages. Packed with imaginative activities for children to get creative and playful at home whilst schools were closed during lock down, our home learning kit has not only attracted [media attention](#) but was hailed by senior government in Madurai.



“My name is Kaviyan. I am coming from Kovilpatti. I never understood what is a lockdown. I was very afraid so much of Corona coming. Everyone was telling this [lockdown] would spoil education. CEDAR Resource centre started functioning. Initially, they admitted only four [children] at a time. They used sanitiser, but only four children. Others [children], they [Facilitators] visited their homes and helped. Next, they gave the book [art manual]. Looking into it, we have learnt many things.” – Kaviyan, 11

Video containing feedback from parents and educators:

<https://www.youtube.com/watch?v=XuOznexXkHE>

Paper Boat Ltd. **Digital Platform**

Paper Boat utilised available and low-cost digital technologies equipping our partners with two sets of portable interactive digital screens. This was vital for narrowing the digital divide and enabling those at the margins to develop digital skills, and access 'distance learning' platforms, whilst schools in India were closed so that the children we work with were not left further behind.



The United Nations Secretary General António Guterres launched his Policy Brief on Education in a Post COVID-19 world together with the Save Our Future campaign (which Paper Boat officially endorsed) at the beginning of August. In the final lines of his speech he highlighted that *"We have a generational opportunity to reimagine education. We must take bold steps now, to create inclusive, resilient, quality education systems fit for the future."*

Whilst funded as part of our COVID response, this community digital platform will continue to be a vital resource for all children attending hubs even as schools re-open.

Inclusive Approach

Whole community approach: CEDAR co-ordinated community task force teams in each community to inform rapid needs assessment and response to the pandemic. These included representatives from Children's Hubs and wrap around structures already formed as part of ongoing programme work to engage the wider community – including Parent's Collectives and Child Rights Monitoring Committees consisting of community leaders and decision makers.



Listening to silenced voices: Task-force teams responded to the needs of those ignored by mainstream relief efforts and amplified untold stories. Paper Boat refused to ignore the impact lockdown in India had on children and communities at the margins.

How it was funded

Alongside the generous donations received as part of our fundraising efforts and supporter appeal, Trustees of Paper Boat committed to utilise unrestricted reserve funding given the unprecedented needs in the communities.

Wider impact of the COVID-19 Pandemic

On Programme Delivery

Community needs dramatically changed, as such, it was recognised that programme delivery would need to be responsive and flexible.

India was under nationwide lockdown from March 24th 2020 onwards.

Children at DACS remained at the home fulltime from January 2020 to beyond the end of the reporting period.

All Children's Hubs (Kovilpatti, Madurai, and Samagra Shiksha Centres) were closed on March 17th 2020.

CEDAR's office was closed from March 23rd 2020 due to Covid -19 outbreak.

Remote working added to strain on staff in India amid concerns for their own families and livelihoods.

Most Hubs re-opened September 2020, however, not all facilitators or children were able to return

On Fundraising and Grant making

Additional funds were utilised from unrestricted reserves resulting in out of budget spending (against a backdrop of other financial challenges).

Despite hub closures, Paper Boat maintained our commitment to partners on a reduced basis - retaining core staff and future operating capacity for partner organisations.

Change in priorities of institutional funders rendered applications in the pipeline no longer eligible for support, whilst at the same time COVID-19 funding streams were oversubscribed.

Paper Boat's transition from a sponsorship model to unrestricted regular giving relied on inviting existing supporters to revisit their giving, and attracting new donors, at a time when many faced financial insecurity due to the pandemic.

On UK operations

Paper Boat staff were working remotely from March 2020 till the shared office re-opened on a part-time socially distanced basis from June through to November.

Following the closure of the shared office at the end of January 2021, staff have been working entirely remotely (whilst Paper Boat retains an Oxford mailing address).

Impact on fundraising and grant making (against a backdrop of other financial challenges) necessitated stripping back of UK overheads to bare minimum.

All of the above limited staff capacity to work as effectively as they would under normal circumstances.

What we do

Investing in partners and people

Paper Boat directly facilitated or arranged for the delivery of expert-led capacity building sessions on:

- Hope-based communication
- Embedding feedback and response loops into programming
- Safeguarding for frontline staff
- Safeguarding: thresholding and referral processes for senior staff
- Film-making – building narratives through documentaries in the field
- Implementing due diligence frameworks
- Coaching and mentoring support for individuals
- Moving beyond residential care models
- Understanding the needs of children, families and communities

Funding overseas projects

During the reporting period funds were disbursed to three partner organisations:

1. The Centre for Education Development Action and Research (CEDAR)
2. Dindigul AIDS Control Society
3. The Youth Development Association of Khon Kaen (Boys Town) Thailand.

Our Impact in India

CEDAR (Centre for Education, Development Action and Research):

Our partner for the last twenty years, CEDAR (Centre for Education, Development Action and Research) is an NGO support organisation based in Madurai assisting projects throughout Tamil Nadu.

CEDAR Programmes

The community-based learning projects in Tamil Nadu (Hubs) are spread out in different communities in both rural Kovilpatti (an area where child marriage, child labour, and school drop-out rates are particularly concerning) and urban deprived areas of Madurai. All hubs are open to children of different backgrounds and are located in communities where census data has identified the highest levels of socio-economic deprivation. CEDAR's Children's Hubs are child-centred community owned spaces that utilise creative learning to equip young people with the skills, experience and personal qualities needed for creative problem solving and leading change in their communities. Facilitators from the local community are trained so that they can support young people develop essential learning skills that are foundational for creative problem solving – such as curiosity, imagination, open mindedness and courage (self-belief). In Children's Hubs young people participate in a range of activities that help to nurture these skills – art, sculpture, music, drama, storytelling, filmmaking and photography are all used to stimulate creativity and imagination. Many young people, particularly those on the margins, do not have an opportunity to access these kind of learning experiences in formal school settings.

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Under incredibly difficult circumstances CEDAR did a fantastic job reaching out to and supporting children and their families.

Setting the context - March 2020

- At the start of **March 2020** CEDAR were operating **19** Children's Hubs in reaching **788** children from marginalised communities.
- **All Children's Hubs (Kovilpatti, Madurai, and Samagra Shiksha Centres) were closed on March 17th 2020.**
- **CEDAR's office was closed from March 23rd 2020** due to Covid -19 outbreak.
- **India was under nationwide lockdown on March 24th onwards.**
- All schools were closed for the duration of the reporting period and beyond, and no exams were conducted for the whole academic year.

April-May 2020:

Understanding emerging needs

- In light of the changed context, CEDAR revisited their budget for the year and developed new contingency plans given hub closures and the suspension of usual programme activities, which included salary cuts for all core staff.
- The longstanding involvement in the communities and trust that CEDAR have built in marginalised communities over the years, meant that CEDAR were able to listen to the priorities and needs, and understand how the tightening lockdown restrictions were disproportionately impacting these communities.
- The decision was taken to roll out humanitarian relief support for the most needy in the communities, and field staff undertook rapid community needs assessments to determine the response required.
- Subsequently they procured relief materials and special permissions to operate (despite shortages and travel restrictions); developed home learning resources whilst the teams themselves were abiding by strict lockdown measures and working remotely without reliable connectivity; and co-ordinated local distribution teams that involved children, parents, and community leaders.

June – July 2020:

COVID Response Programme rollout

- The relief effort (details above) reached
 - 200 relief kits were distributed to children and families from Kuravar Communities (a very marginalised community that has been unfairly labelled and persecuted as criminal) in Thanjavur.
 - 350 relief kits were distributed to children and families from Madurai (urban deprived areas in which 7 of our hubs were located).
 - 500 relief kits were distributed to children and families from Kovilpatti (rural area with high child labour/school dropout rates in which 12 of our hubs were located).
 - 25 relief kits were distributed to children at DACS (residential care home for children with HIV/AIDS supported by Paper Boat).

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- 60 relief kits were distributed to a local government school in Theni (a region near Madurai with a significant Dalit population).
- The rollout was achieved despite a demanding and challenging environments, including health risks for staff involved, and is a credit to CEDAR's commitment.
- Distribution of relief kits were overseen by local officials, and the home learning art manual gained wider recognition by media and government officials.

September 2020:

Re-opening of Children's Hubs

- It is testimony to how highly regarded CEDAR's work is in the communities that the re-opening of the hubs was led by the children, who approached the local facilitators to request support during the day.
- In consultation with families and community leaders, as soon as it was deemed safe, hubs re-opened, with hubs in both Kovilpatti and Madurai functioning from September with increased opening hours whilst schools remained closed.
- At a time when schools were shut and children were locked out of education, CEDAR did what they could to plug that gap – through the distribution of the home learning resource, extended support for school studies, and procurement of technology to improve access to online and digital learning opportunities.

October 2020:

- In October the community digital platforms were launched in both Madurai and Kovilpatti. These portable units enabled access to external online content, and video modules developed by CEDAR's creative leads that allowed for facilitators to deliver additional workshops whilst the leads were at other locations.
- Four hubs were closed in October 2020 – Ettaiyapuram, Narkalaikottai, Thalavaipuram in Kovilpatti and Panangadi in Madurai. This was mainly due to lack of availability of facilitators due to the pandemic.
- Samagra Shiksha Centres (government school initiatives that previously invited CEDAR to run activity programmes at their sites) at Madurai were not visited for the whole year due to COVID-19 closures.

In **December** creative leads were able to resume programme activities and in-person support to local facilitators in Children's Hubs and developed new content as part of the process.

February

Evaluation work started

- CEDAR committed to being a learning organisation at a time where prioritising learning was difficult, and with support from Paper Boat, developed and trained local facilitators in the delivery of a comprehensive survey (more below).
- 435 children attending Children's Hubs and 195 sets of parents were interviewed during the process.

March 2021

Acknowledging challenges during the period

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- CEDAR staff completed and compiled the initial responses from the survey (baseline data collection) and identified themes to be explored further in subsequent focus group discussions.
- Unfortunately, by the end of March 2021, Koosalipatti I, Viswanathadas Nagar and Valluvar Nagar CRCs were closed because of COVID-19 related pressures.
- As such, by the end of March 2021 we had 4 CRCs in Madurai (150 children) and 6 CRCs in Kovilpatti (253 children) operating, reaching 403 children.

Where hubs operate...

Kovilpatti



Children's Hubs have been operating in Kovilpatti for approximately 20 years. Kovilpatti is an area renowned for matchstick production. This industry combined with the high prevalence of poverty makes it a region where early school drop-out, child-labour and early marriage of girls have all been issues of major concern. Most of the children reached by Children's Hubs in Kovilpatti are from rural Dalit ("untouchable") families with the mix and

composition of children from different castes within each hub reflecting the broader composition of each village. Under normal circumstances, there are 12 Children's Hubs in Kovilpatti, and each Children's Hub caters for between 35-45 children from socio-economically deprived backgrounds. During 2020-2021 the numbers in attendance fluctuated due to closures and challenges relating to the coronavirus pandemic.

Madurai

In Madurai, a city of just over a million, more than quarter of a million people are living in urban deprived areas ("slums"). Within these areas children and communities face poor infrastructure, informal and unstable incomes, high school drop-out rates and barriers to education, alienation, caste tensions, high crime rates, and prevalent gang and drug culture. Children's Hubs have been operating in Madurai since 2019. Under normal circumstances, there are 5 Children's Hubs in the region, and each Children's Hub caters for up to 40 children from socio-economically deprived backgrounds. During 2020-2021 the numbers in attendance fluctuated due to closures and challenges relating to the coronavirus pandemic.



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First we listen...

During this reporting period Paper Boat and CEDAR prioritised listening to children and communities and gathering baseline data against which to assess impact and identify future programme priorities.



Why it matters

Paper Boat's purpose is: To listen to young people – inspiring and enabling them to change their world. At the heart of strategic goal one is developing stronger in-country partnerships which requires robust data to evidence. Paper Boat is bound to delivering on our charitable objects, and we can only be assured as a charity that we are doing so if there is evidence that projects on the ground are furthering those objects. The recent COVID-19 outbreak reveals just how important 'rapid innovation and adaptability' is for leading transformative change. Continually listening, learning, and adapting as an organisation is essential to ensure that the best interests of the children and communities are always taken into consideration and our programmes are meaningful.

Who we're talking to

A recent survey was carried out to capture the voices of 195 sets of parents and 435 children (244 girls and 191 boys) attending Children's Hubs run by our partners CEDAR in Tamil Nadu, India. This amounted to 70% of all children registered at hubs and a third of all parents.

What we're asking

Survey (including):

- General profile
- The family context of the children
- The school context
- Children's engagement with the Hub
- Parental response to Hub engagement
- Lockdown and disruption of education
- Lockdown and child labour
- Support received for children and families during the pandemic
- Use/usefulness of home-learning art manual
- Anticipating the new normal: re-opening of schools
- Hopes for the future

Focus group discussions with small groups of children in different communities to gain deeper insights into emerging themes.

Theme 1 - Challenges faced by children during yearlong school closure due to COVID-19 pandemic, including:

- Children making sense of Pandemic and the lockdown
- Problems at home and children's response
- Children's Response to relief kits provided
- Role of Children's Hubs at the time of crisis
- Fears and anxieties of school reopening
- Reflections on the wider impact

What we're learning

Of the 435 children interviewed...

- **100% of the children are from scheduled, backward or most backward castes** (according to Indian Government guidelines).
- 98% of the children come from families living below (<£70/mo) or just above (>£145/mo) the poverty line.
- 38% of children at hubs in Kovilpatti, and 74% of children attending hubs in Madurai (49% overall) are Dalit.

As soon as the lockdown came, my father and mother could not go for work. We did not have money even to buy food. We did not know what to do. When it was relaxed, my mother got a call for a job. My mother decided to go for work. But my father did not get a job. He got a job only after some time. Lockdown brought financial problems at home." Kaviyan (11, M)

"We are a joint family. So, we were all together. Because of that, for a month, nothing dawned on me. We were jolly. Father was at home. We used to play ludo. A month passed away like that. When the second and third months arrived, [father's] shop could not be opened. No money came in. So, whatever we asked for, father could not buy it for us...Though it didn't affect us initially, as days passed by and as we were unable to buy anything and got confined to the house, it became very stressful." Gayathri (14, F)

20% of the children interviewed went for wage work during the 10-month lockdown between April 2020 and January 2021 to support family income.

38% of those who went for wage work reported suffering from physical exhaustion or fatigue as a result of child-labour.

Kavitha (13,F) "During the initial days, both my father and mother could not go for work. It was difficult times...That was farm work season. I went to work as a farm labourer. My mother protested and said 'Don't go.'...I went as a farmhand. I could earn only Rs. 5000/-and I gave it to my mother. My mother felt bad, and said 'Why should you go for work at this age?' She was distressed." [As Kavitha says these words, tears swell in her eyes].

The **biggest worries children reported during the initial COVID-19 lockdown** were:

1. Restrictions to go outside for socializing
2. Unable to meet / play with friends
3. Unable to go to school / Children's Hub
4. Loss of income and economic hardship at home
5. Boredom and fatigue

Children's education was disrupted during COVID, and many relied on CEDAR to access education

- 60% of children interviewed could not access the government online classes
- 96% relied on CEDAR's facilitators to support their use of textbooks sent by their school

"The schools did not reopen. We were all left at home. We lost touch with our studies. Then Poongodi akka [Hub facilitator] came and told me that the centre is going to function. Then I went there. Then I slowly started studying. Then I started studying as usual. Poongodi akka helped me a lot." Aravind Kumar (15, M)

"Initially, I did not understand what lockdown would feel like... They said the schools might reopen after a short while. As it progressed, the school would never reopen...As days passed, we forgot our studies. Books? One had to search for it. We never knew where they lay. Everybody at home said, 'You lost your studies. See how you are going to lose this one year.' Then it struck us, 'Ah we lost our studies. Only when you have your studies [intact] you can do something next. At that time, they gave us a kit from CEDAR... there was that book. There was so much written about drawing. So many other things we came to know from the book. [I will] say now, even if they go for lockdown again, we will refer to this book and use it."
Neelavathi (16, F)

Children's Hubs and partners work is valued by parents as well as children

- 100% of parents interviewed saw an improvement in children's creative talents
- 92% of parents interviewed believed the art focussed approach in hubs had a positive influence on wider school studies (with a further 6% agreeing to an extent)
- More than 85% of parents saw a positive change in the following:
 - Child-parent relationship
 - Child's happiness
 - Child's self-confidence
 - Child's ability to play with others

"To go without school and studies, and to go without anything even to eat was a big distress. That was very difficult for me. At the same time, this CEDAR resource centre standing by us and giving us relief kit brought happiness."
Anu Sri, (8, F)

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Dindigul AIDS Control Society (DACS):

Dindigul AIDS Control Society has been a project partner for 14 years. DACS provide a home and life-saving medical and nutritional support for children living with and affected by HIV/AIDS. Paper Boat are satisfied that DACS continue to maintain high standards and meet Indian Government requirements as a provider of last resort quality residential care. This is because the children are either orphans or have been abandoned by their families and have complex medicals needs that cannot be met in regular foster care environments. In the previous reporting period it was noted that DAC had been recognised as the only institution in the Dindigul District to qualify as a 'Fit Institution'. In January 2021 DACS were recognised by the Govt. of Tamil Nadu once again as the Directorate of Medical and Rural Health Services certified DACS as a Registered Clinical Establishment to provide allopathic system of medicine with 14 beds.

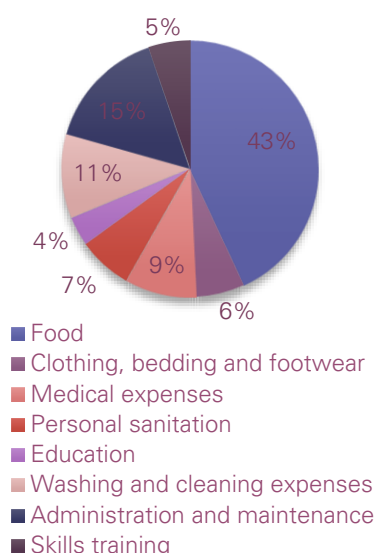


Paper Boat provided £13,371 of grant funding to DACS during the reporting period, £3,463 of which came from restricted donations from supporters

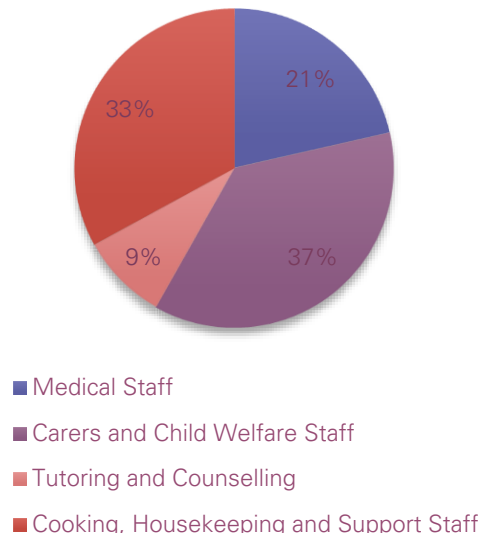
£4670.89 (£141.54 per child*) enabled DACS to meet the basic needs of the children in care (such as nutrition, health, and hygiene).

£8700.11 (£263.64 per child*) was spent to employ qualified staff to care for the complex needs faced by the HIV positive youth in the home.

Meeting basic needs and providing opportunities for children



Qualified and caring adults creating a home for children



*Per child calculations based on an average of 33 children supported throughout the 2020-2021 reporting period to take into account the change in numbers by the end of March 2021.

At the start of the year there were 36 children (12 male and 24 female) children in our home. At the end of the year there were 8 male and 22 female children. One female child was newly enrolled in the year and seven children were discharged (of those, two remain supported by DACS as young adults, and five were able to return to their relatives).

A year defined by the COVID-19 pandemic...

During the lockdown in India children did not leave the home, not were visitors allowed. As most of the children are immunocompromised and some have additional medical concerns, hygiene and strict adherence to measures recommend to prevent the spread of the virus were of the utmost importance, with children taught to understand what precautions they could take and why these mattered.



All children at DACS were able to access the government televised lessons and online classes, as well as having access to additional teaching within the home. Furthermore, as part of the nodal arrangement, DACS received 25 home learning manuals and art kits as part of the COVID response.



"In the middle of January 2020 the coronavirus lockdown began. As schools were shut children have to stay in the Home. They are not permitted to go out of the premises.

The extensive time available is being utilized, for the betterment of the children, by teaching lessons, teaching dance, story-telling, drawing and discussing current world affairs. Through videos we are giving much awareness about the coronavirus pandemic. Children have learnt many things about the coronavirus.

That gives us courage and hope."

*– Mr Thankachan,
Founder and Director at DACS*

“Rotary Youth Development Association of Khon Kaen (Boys Town) – Thailand:

This residential project provides onsite accommodation, nutrition, and activities to 25 youngsters from the Northeast Province of Thailand through Secondary and Tertiary education. The project is managed by Members of the Rotary Club of Khon Kaen. For many years it has been reported that the support for this project was unsustainable and would need to be reviewed. Paper Boat has been reviewing partnership and funding models since 2018 including for the Rotary Youth Development Association of Khon Kaen Boy's Town.

As highlighted in the previous year's report, Paper Boat had been working with Jim Dyson (who conducted the safeguarding audits in India in 2018), to ensure a safeguarding review of the project in Thailand. This had been planned and scheduled to take place during a longer staff/Trustee onsite monitoring and partnership review visit – however due to the ongoing coronavirus pandemic and consequent travel restrictions this was not possible. As such, the safeguarding review has been being conducted remotely, with KKBT invited to input information, documents and photographs where appropriate. This approach is slower, but over time is enabling the organizations to build a clearer picture of if and how gaps could be identified and filled, and our respective roles in this process of change.

Paper Boat is committed to supporting vulnerable and marginalized children to access meaningful education opportunities that equip them with the skills and confidence to thrive, and aim to work with partners, both historical and new, that share that belief and can deliver programmes in keeping with Paper Boat's charitable objects. The adoption of amendments to the Convention on the Rights of the Child by all United Nations member states in December 2019 (including the UK and Thailand), further emphasized the need to reassess institutional and residential childcare approaches and strengthened the call for all states to strengthen and prioritise community-based support and the prevention of unnecessary family-child separation. These considerations underpinned our engagement with Khon Kaen Boy's Town during and since the reporting period.

Although no staff, Trustees or volunteers from Paper Boat were able to visit the Boy's Town due to travel restrictions, through Hope and Homes for Children, staff connected with respected professionals already in Thailand. Given that there is no in country nodal arrangement for Thailand, external support was secured to ensure some independent feedback from the project, and the opportunity for staff and directors at the Boy's Town to enter dialogue with others with experience of both residential and community based care approaches in Thailand.

Alternative Care Thailand (ACT), is a working group within the Convention on the Rights of the Child Coalition for Thailand (CRCCT) focussed on alternative care reform in Thailand, to ensure that every child is raised in a family wherever possible addressing poverty and education access at home, with high quality provision of alternative care available for those children for whom residential care is necessary as a last resort.

Paper Boat Ltd.

CRCCT members are working in partnership with each other and with the Royal Thai Government with the aim of facilitating full implementation of the UN Convention on the Rights of the Child in Thailand.

A team from ACT visited Khon Kaen Boy's Town to provide insights to the Paper Boat team, and assist in the progression of conversations around change, including sustainability and planning, and answering questions about how alternative approaches have worked in a Thai context and why there is a call for change. The focus was on connecting KKBT with practitioners and experts from and in Thailand who could share experiences of moving beyond residential care in a Thai context and advise on/support development of an evidence-based future strategy and approach that could ensure access to education for rural poor boys in Northeast Thailand, in a manner more in line with current best practice and guidelines on social care and child rights. Paper Boat offered to contract experienced in country social workers and researchers to survey, understand, and plan projects in response to the specific needs of the 25 boys and their families, however KKBT would not agree to the approach.

Following the engagement with members of Alternative Care Thailand Khon Kaen Boys Town committed to not admit any new boys into the town from 2021 onwards, and to explore alternative options for future utilisation of resources that could support their beneficiary group. Paper Boat and Khon Kaen Boy's Town are currently engaged in Board level dialogue to determine the next steps.

Discontinued partnerships

(SPPD) Society for Poor People's Development:

Society for Poor People's Development (SPPD) had been a partner since 2005 and run various welfare schemes and development projects for families in Tiruchchirappalli District. During the previous annual report for 2019-2020 it was noted that:

- SPPD had signed up to the nodal arrangement for partners, however, they did not participate in the independent financial audit required as part of the partnership arrangement and essential for meeting due diligence requirements as stipulated by the Charity Commission of England and Wales.
- No response was received to further communications, including requests for the programme report from the second quarter.
- Funding was withheld for the final two quarters of the financial year.

In the 2020-2021 reporting period:

- CEDAR (in their role as a nodal agency) last wrote to SPPD in April 2020 to invite them to submit a new budget, provide the missing programme report and revisit financial audit arrangements if there was intent to continue in partnership.
- CEDAR recommended termination of partnership given the violation of the agreements signed.
- Paper Boat's Director Kemal Shaheen wrote directly to SPPD in December 2020 to offer an opportunity to meet and understand challenges.
- No further budget requests or responses have been received from SPPD since December 2019.

As we highlighted in last year's annual report it was looking increasingly likely that the partnership with SPPD would be brought to a close if we did not have a response to our communications. This has been the de facto outcome this year and Trustees will take a formal, minuted vote at a Board meeting in the next reporting period to officially recognize this

Historic partnerships

In the previous financial year, the Charity reported that it had ceased partnership with three historical partner organisations that had failed to respond to the recommendations made in an independent child protection and safeguarding audit and were failing to meet minimum legal requirements.

The charity notes that no funds have been sent during the financial year to, and requests that no donations be sent to the charity for those purposes, as these will be withheld.

- 1) The Boys Town Society (BTS) – South India.
- 2) Inba Seva Sangam (ISS) – South India.
- 3) Madurai Sevashram Girls Home (MSGH) – South India.

Fundraising Strategy

Our fundraising strategic intent is.

- To grow a robust, diverse, and sustainable income base.
- To foster meaningful, prosperous, and lasting relationships with our supporters.

Highlights under each focus area from our 2020-2021 fundraising strategy:

Nurture existing supporter relationships

Waypoint regularly engaged with and involved supporters on mailing list.
New website launched with expanding resource base.
Capacity building workshops delivered to partner field staff to strengthen updates and stories from the ground.

Create the conditions for growth

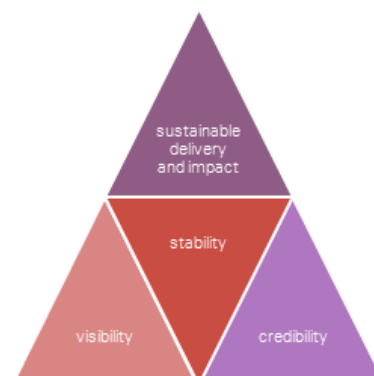
Formally updated charitable objects and articles of association.
Formally adopted "Paper Boat" as the Charity's name.
Visibly collaborated within new networks with fundraising potential as Paper Boat.

Developing new partnerships with visionary donors

Established strategic funding partnership with Wilshire Skyline – involving \$10,000 committed per annum (3 years provided upfront) and development of material underway to encourage matched donations from tenants.
Model replicable and/or adaptable for other future large donor partnerships.

In the next financial year Paper Boat plans to build on the foundations laid, in order to strengthen core income generation via three strands:

- Broader audience base (visibility)
- Partner diversification (stability)
- Demonstration of credibility (credibility)



Paper Boat Ltd.
Grant Making

The charity has established its grant making policy to achieve its objectives for the public benefit to improve the lives of children and communities overseas. Applications for funding are carefully assessed and subsequently regular written reports are received, and visits made to supported projects to allow the Charity to monitor the results. The Charity receives from each supported NGO an Annual Report and Audited Accounts. Details of progress on the projects funded are communicated to donors at our Annual General Meeting, through our electronic newsletter, website, social media and personal correspondence.

Trustees Responsibilities in relation to the Financial Statement.

Charity law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity at the year end and of its incoming resources and resources expended during that year. In preparing those financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently.
- Make judgements and estimates that are reasonable and prudent.
- State whether applicable accounting standards and statements of recommended practice have been followed subject to any departures disclosed and explained in the financial statements and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

Financial Results and Future Activities

Achievements and Performance

An overview of our work can be found at our website at www.paperboatcharity.org.uk; this includes current information about the charity and supported overseas projects.

Our priorities for 2020/21 were in line with the fundraising strategy above: to nurture existing supporter relationships; create the conditions for growth; and develop new partnerships with visionary donors. As the global pandemic unfolded, priorities shifted to also include maintaining operational and programme capacity (UK and overseas partners), responding to urgent humanitarian needs in the communities Paper Boat operates in, and managing unprecedented risk in the face of the COVID-19 pandemic.

Our total incoming resources for the year totalled £90,536, this gave us useable net income of £131,196. A variety of income streams contribute to the sum total required for our work. These include individual giving; grants from trusts, school, church and community groups; and legacies. Our main support remains individual regular giving from loyal supporters who donate generously.

It is important to note that there has been a significant decrease in income since the previous reporting period (2019/20) – some of this is explained by the transition away from the sponsorship model as highlighted in the previous year's report and a

Paper Boat Ltd.

subsequent decrease in regular giving, during this period we've also returned £5,982 to individuals whose donations had been withheld from historic partners and did not want their funds repurposed.

The funding model was reviewed in 2020/21 and Paper Boat prioritised diversifying the funding base as a key strategic objective. The strategy for this reporting year is highlighted above (p25).

The charity invested £92,629 in overseas programmes, approximately 85.4% in South India and 14.6% in Thailand. During the 2020/21 Financial Year there has been a substantial decrease in overseas funding (compared with the previous Financial Year – 19/20) which reflects the decrease in programme activity (as Hubs were closed) and a joint strategic decision was taken with partners to operate on a contingency basis and reduce costs across the board for survival beyond the year end. The decision included salary cuts and minimising overheads (such as closure of UK office).

The Statement of Financial Activities shows the operating results of the Charity for the year and the Balance Sheet shows its situation on 5 April 2021. The trustees recognise that we remain in a challenging financial situation and are committed to close scrutiny of finances over next 12 months and are confident that we can support staff in attracting external funding to support the development of projects and programmes.

Our continuing priority for the future is to raise sufficient funds to allow our partner organisations to fully carry out their work for the benefit of children in hard-to-reach communities. This means supporting those NGO's in changing environments and adapting to meet the needs of today.

Trustees anticipate there being a continued shortfall in fundraising to meet charitable expenditure. The Charity is accordingly working with supported NGOs to seek local patronage and fundraising, whilst maintaining regular giving from supporters and diversifying income streams. The charity aims to achieve a sustainable funding model during 2020/21 to ensure that the deficit is progressively reduced. To achieve this figure, we will pursue our fundraising objectives as outlined above.

We recognise it is essential to provide high quality communications which inform supporters of our needs and how their contributions are used efficiently for the benefit of many children. We will continue to review and revise our communications strategy and to develop new materials for different audiences.

Reserve Policy

The Charity Reserves refer to funds available and to be expended at the Trustees discretion in furtherance of any of the charity's objectives but which are not yet spent, committed or designated.

The Charity needs reserves:

- To provide financial security to ensure smooth and adequate support from the Charity for its existing partners and current projects.

Paper Boat Ltd.

- To enable the Charity to take advantage of unexpected changes or opportunities arising that would enhance its partners' projects or improve the Charity's capacity to support its partners.

The Trustees have considered the funds held in Unrestricted reserves and have agreed that a policy should be in place whereby the Charity should aim to maintain a reserves corridor of £70,000-£90,000 that would cover 3 months expenditure.

In 2020-2021 the reserves were utilised to meet unrestricted programmes and expenditure and overhead costs. Trustees took this decision noting the need to maintain consistency in programme delivery and job security for staff, and in the knowledge that sufficient funds were in the pipeline in order for the Charity to remain a going concern. Assets providing assurance included: restricted funds in the bank that Trustees have reasonable expectation would be unrestricted at a later date by Charity Commission scheme; the property owned by the Charity with a value higher than funds held in reserve; and notification of a 490,000 Euro legacy gift from a longstanding supporter.

Risk Management

The Trustees have overall responsibility for ensuring that the Charity has an appropriate system of controls, financial and otherwise. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities and to provide reassurance that:

- Its assets are safeguarded against unauthorised use or disposition.
- Proper records are maintained and financial information used within the Charity or for publication is reliable.
- The Charity complies with relevant laws and regulations.

The Trustees actively review the major risks associated with raising funds and supporting overseas projects, which the Charity faces on a regular basis and believe that by designating funds to reserves they have sufficient resources to mitigate the significant risks.

This has been particularly important in these times of economic downturn and Trustees are continually monitoring the effect on our charity and its activities. Our banking arrangements and investment policies have been reviewed and Trustees consider them appropriate for current and future needs.

To conform with regulations the Charity has in place effective policies. Due to the nature of the overseas projects the Charity supports Trustees have encouraged those projects to put in place effective policies on child protection and its associated risks, which protect the children whom we support, and these requirements are captured by the due diligence checklist that all partners are assessed against on the commencement of partnership and annually thereafter.

Objectives and Activities for the Public Benefit

The objectives of the charity are the prevention or relief of poverty and inequality by advancing formal and informal education as well as developing capacity and skills for children and communities. This is achieved through the following activities:

Paper Boat Ltd.

- making grants to appropriate NGO's overseas
- providing programme and capacity building support
- supporting partner organisations to network and collaborate
- other means which further our charitable objects for the public benefit

The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Charity's aims and objectives and in planning future activities and setting the grant making policy for the year.

Trustees

The Trustees in office during the period and at the date of this report are set out on Page 4. The Members at the Annual General Meeting elect new Trustees annually.

Independent Examiners

Mark Jackson FCA, Azets has acted as the Independent Examiner for the Charity during 2020/21. A resolution proposing the appointment of an Independent Examiner in accordance with the provisions of the Companies Act 2006, will be proposed at the Annual General Meeting.

Voluntary Help and Gifts in Kind

The Trustees are very grateful to the volunteers who help by carrying out fundraising on our behalf and in particular those who work overseas. It would be difficult to achieve our aims without their continued support. We are unable to quantify in this report the contribution volunteers make in financial terms or in the hours they give but we would like to record here our immense gratitude for all the time and energy they invest.

Others have been very generous in providing support to the office throughout the year.

Approved and signed by the Trustees on 2th November 2021.

Deborah G. Wetherall

Arun Thayer

Deborah Wetherall

Arun Chinnaraj

Tom Wilkinson

Deborah Stenner

Trustees of

Paper Boat Ltd.

Company Number : 2661333

Charity Number: 1006060

PAPER BOAT LTD.

Independent Examiner's Report to the Trustees & Members of The Joe Homan Charity

I report to the trustees on my examination of the financial statements of the charity for the year ended 5 April 2021.

Responsibilities and basis of report

As the trustees of the charity (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 (the 2006 Act).

Having satisfied myself that the financial statements of the charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's financial statements carried out under section 145 of the Charities Act 2011 (the 2011 Act). In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4 the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



Mark Jackson FCA
Azets
Ruthlyn House, 90 Lincoln Road, Peterborough

Date: 14.12.2021

PAPER BOAT LTD.

Statement of Financial Activities (including Income and Expenditure Account) for the Year ended 5th April 2021



	Note	Unrestricted Funds £	Restricted Funds £	Endowment Funds £	Total Funds 2021 £	Total Funds 2020 £
Income from						
Donations and Legacies	3	55,413	31,765	-	87,178	131,355
Investments	4	3,358	-	-	3,358	2,430
Total Income		58,771	31,765	-	90,536	133,785
Expenditure on						
Raising Funds	5	24,242	26,382	-	50,624	51,769
Charitable Activities	6	17,584	140,588	-	158,172	202,376
Total Resources Expended		41,826	166,970	-	208,796	254,145
Loss on disposal of investments		-	-	-	-	(1,601)
Net Outgoing Resources before Transfers		16,945	(135,205)	-	(118,260)	(121,961)
Gross Transfers between Funds	17	(153,036)	153,036	-	-	-
Net Movement in Funds		(136,091)	17,831	-	(118,260)	(121,961)
Fund Balances at 6 April 2020		147,016	96,721	181,000	424,737	546,698
Fund Balances at 5 April 2021		10,925	114,552	181,000	306,477	424,737

The Statement of Financial Activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

PAPER BOAT LTD.

Balance Sheet at 5th April 2021



	Note	2021	2020
		£	£
Fixed Assets			
Tangible fixed assets	11	<u>181,981</u>	<u>182,275</u>
		181,981	182,275
Current Assets			
Debtors	12	7,780	13,856
Cash at Bank and in Hand		<u>123,416</u>	<u>234,528</u>
		131,196	248,384
Creditors (amounts falling due within one year)	13	(6,700)	(5,922)
Net Current Assets		<u>124,496</u>	<u>242,462</u>
Total Assets less Current Liabilities		<u>306,477</u>	<u>424,737</u>
Capital Funds			
Endowment Funds	15	181,000	181,000
Income Funds			
Unrestricted	16		
General		10,925	57,016
Designated		<u>-</u>	<u>90,000</u>
		<u>10,925</u>	<u>147,016</u>
Restricted	17	<u>114,552</u>	<u>96,721</u>
		<u>306,477</u>	<u>424,737</u>

The company is entitled to the exemption from the audit requirement contained in Section 477 of the Companies Act 2006, for the year ended 5 April 2021. No Member of the company has deposited a notice, pursuant to Section 476, requiring an audit of these accounts.

The Trustees responsibilities for ensuring that the charity keeps accounting records which comply with Section 386 of the Act and for preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to accounts, so far as applicable to the company.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The accounts were approved by the Trustees on ...09/12/2021.. and signed on its behalf by:

Deborah G. Wetherall

Board member
Paper Boat Ltd.

Company Number : 02661333

PAPER BOAT LTD.

Notes forming part of the financial statement
For the year ended 5th April 2021

Note

1 Accounting Policies

The unaudited financial statements comply with the charity's Memorandum and Articles of Association, the Companies Act 2006 and Accounting and Reporting by Charities: Statement of Recommended Practice, applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015). The principal accounting policies adopted in the preparation of the financial statements are as follows:

Incoming Resources

Sponsors, Donations and Gifts. Income from sponsors, donations and gifts is included in incoming resources when these are receivable. When donors specify that donations are for particular restricted purposes, which do not amount to pre-conditions regarding entitlement, this income is included in incoming resources of restricted funds when receivable. Income received under Gift Aid is grossed up for the income tax recoverable in the period in which the income is received.

Donated Services. The Charity benefits from many voluntary hours given by supporters, and service providers (IT). No income is recognised when there is no financial costs borne by a third party.

Sale of Goods. Income from the sale of goods is included in the period in which the Charity is entitled to receipt.

Interest Receivable. Interest is included when receivable by the Charity.

Investments. All investments are stated at market value as at the Balance Sheet date. Any gain or loss on revaluation is taken to the Statement of Financial Activities. Investment income is accounted for in the period in which the Charity is entitled to its receipt.

Legacy Policy. Legacies will be receivable and accounted for on receipt of those funds.

Resources Expended

Resources expended are included in the Statement of Financial Activities on an accrual basis, inclusive of any VAT, which cannot be recovered.

Grants payable to partner organisations are included in the Statement of Financial Activities when approved by the Trustees and agreed with the other organisation. Grants where the beneficiary has not been informed, or has to meet certain conditions before the grant is released are not accrued but are noted as financial commitments (see note 23).

Direct Charitable Expenditure includes the direct costs of the activities and depreciation on related assets. Where such costs relate to more than one functional cost category, they have been split on an estimated basis as appropriate.

PAPER BOAT LTD.

Notes forming part of the financial statement
For the year ended 5th April 2021

Note

1 Accounting Policies (continued)

Support costs comprise of service costs incurred centrally in support of the project work.

Fixed assets are included at cost.

Depreciation is provided to write off the cost, less estimated residual values, of all fixed assets over their expected useful lives. It is calculated at the following rates:

Fixtures, fittings and office equipment: 20% p.a. and 50% p.a. straight line.

Leasehold Property is not depreciated.

Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction.

Stocks are valued at the lower of cost or net realisable value.

Fundraising costs. These include the salaries, direct expenditure and overhead costs of the staff in offices in the UK and India, who play a direct role in recruiting and retaining sponsors. Fundraising costs include the expenses (subsistence) incurred during fundraising engagements.

Governance Costs

Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation and good practice. These costs include costs related to statutory independent examiner and legal fees.

Fund Accounting

Funds held by the Charity are either:

Unrestricted General Funds – these are funds, which can be used in accordance with the charitable objects at the discretion of the Trustees.

Designated Funds – these are funds set aside by the Trustees out of unrestricted general funds for specific future purposes or projects.

Restricted Funds – these are funds that can only be used for particular restricted purposes within the objects of the Charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund or project can be found in the trustees report. Balances on funds are found in Notes 18, 19, 20 and 21 to the financial statements.

2 Legal Status of the Charity

The Charity is a company limited by guarantee and has no share capital. The liability of each Member in the event of winding up is limited to £1.

PAPER BOAT LTD.

Notes forming part of the financial statement
For the year ended 5th April 2021

3 Donations and Legacies

	Unrestricted £	Restricted £	Total 2021 £	Total 2020 £
Donations and Gifts				
Sponsors - BTS	-	-	-	38,315
Sponsors - ISS	-	-	-	12,029
Sponsors - MSGH	-	-	-	6,069
Sponsors - Thailand	-	-	-	6,408
Sponsors - CEDAR	-	-	-	-
Sponsors - DACS	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>62,821</u>
Donations - Non Specific	18,572	-	18,572	27,479
Donations - BTS	-	15,606	15,606	562
Donations - ISS	-	4,912	4,912	-
Donations - MSGH	-	3,232	3,232	-
Donations - Thailand	-	2,305	2,305	-
Donations - CEDAR - Nodal office	-	-	-	862
Donations - CEDAR hubs	-	1,317	1,317	-
Donations - DACS	-	3,463	3,463	1,195
Donations - SPPD	-	63	63	159
Donations - COVID response	-	867	867	-
Donations - Unrestricted	26,181	-	26,181	-
	<u>44,753</u>	<u>31,765</u>	<u>76,518</u>	<u>30,257</u>
Total Donations and Gifts	<u>44,753</u>	<u>31,765</u>	<u>76,518</u>	<u>93,078</u>
Legacies - other	10,000	-	10,000	37,737
Membership fees	660	-	660	540
	<u>10,660</u>	<u>-</u>	<u>10,660</u>	<u>38,277</u>
Total Donations and Legacies	<u>55,413</u>	<u>31,765</u>	<u>87,178</u>	<u>131,355</u>

4 Investment

	Unrestricted £	Restricted £	Total 2021 £	Total 2020 £
Income from listed investments	-	-	-	1,430
Interest receivable	3,358	-	3,358	1,000
	<u>3,358</u>	<u>-</u>	<u>3,358</u>	<u>2,430</u>

PAPER BOAT LTD.

Notes forming part of the financial statement
For the year ended 5th April 2021

5 Raising Funds

		Unrestricted £	Restricted £	Total 2021 £	Total 2020 £
Fundraising and publicity					
Share of support costs	Note 9				
Staff costs		21,782	21,782	43,564	36,020
Depreciation and impairment		196	-	196	175
Other share of support costs		2,264	4,600	6,864	15,574
		<u>24,242</u>	<u>26,382</u>	<u>50,624</u>	<u>51,769</u>

6 Charitable Activities

		Unrestricted £	Restricted £	Total 2021 £	Total 2020 £
Grant funding of activities	Note 8	-	98,611	98,611	132,327
Share of support costs	Note 9	11,945	13,716	25,661	33,733
Share of governance costs	Note 9	5,639	28,261	33,900	47,463
		<u>17,584</u>	<u>140,588</u>	<u>158,172</u>	<u>213,523</u>

7 Grants Payable and returned donations

	Grants payable £	Donations returned £	Total 2021 £	Total 2020 £
Boys Town Society	-	5,435	5,435	5,725
DACS	13,371	-	13,371	28,344
SPPD	-	-	-	6,080
MSGH	-	-	-	420
ISS	-	547	547	717
CEDAR - Nodal office	7,570	-	7,570	24,556
CEDAR hubs (Kovilpatti and Madurai)	41,639	-	41,639	41,485
COVID response programme	16,513	-	16,513	-
Thailand	3,536	-	3,536	15,000
Thailand - Legacy grants	10,000	-	10,000	10,000
	<u>92,629</u>	<u>5,982</u>	<u>98,611</u>	<u>132,327</u>

Grants payable to partner organisations are considered to be part of the costs of activities in furtherance of the objects of the Charity because the Charity's programme is carried out through grants to local organisations which support long term sustainable benefits for a community.

Note 20 provides further explanation and breakdown.

PAPER BOAT LTD.

Notes forming part of the financial statement
For the year ended 5th April 2021

8 Governance and Support Costs

	Support Fundraising	Support Charitable Activities	Governance	Total 2021	Total 2020
	£	£	£	£	£
Staff costs	43,563	22,262	-	65,825	53,211
Depreciation	196	98	-	294	262
Rent and insurance	3,313	1,655	-	4,968	7,171
Venue hire for events	-	-	-	-	1,107
Post and telephone	1,266	633	-	1,899	1,290
Travel and subsistence	259	-	-	259	4,954
Other general office costs	2,027	1,013	-	3,040	6,360
Independent examiner fees	-	-	3,240	3,240	3,240
Bookkeeping fees	-	-	8,640	8,640	8,640
Legal and professional	-	-	22,020	22,020	35,583
Trustee and annual meetings	-	-	-	-	-
	<u>50,624</u>	<u>25,661</u>	<u>33,900</u>	<u>110,185</u>	<u>121,818</u>

9 Trustees

None of the Trustees (or any persons connected with them) received any remuneration or benefits from the Charity during the year.

10 Employees

	2021	2020
Number of employees		
Direct charitable service	1.40	1.40
Fundraising and publicity	0.60	0.60
	<u>2.00</u>	<u>2.00</u>
Employee costs		
	£	£
Salaries and wages	62,388	50,779
Social security costs	1,983	1,186
Pension costs	1,454	1,246
	<u>65,825</u>	<u>53,211</u>

There were no employees whose annual remuneration was £60,000 or more.

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Notes forming part of the financial statement
For the year ended 5th April 2021

11 Tangible Fixed Assets

	Freehold Land and Buildings £	Fixtures and Fittings £	Total £
Cost			
At 6 April 2020	181,000	2,302	183,302
Additions	-	-	-
At 5 April 2021	<u>181,000</u>	<u>2,302</u>	<u>183,302</u>
Depreciation and impairment			
At 6 April 2020	-	1,027	1,027
Depreciation charged in the year	-	294	294
At 5 April 2021	<u>-</u>	<u>1,321</u>	<u>1,321</u>
Carrying amount			
At 6 April 2020	<u>181,000</u>	<u>1,275</u>	<u>182,275</u>
At 5 April 2021	<u>181,000</u>	<u>981</u>	<u>181,981</u>

For details of the freehold land and buildings, see note 17, endowment funds.

12 Debtors

	2021 £	2020 £
Gift aid debtor	7,480	13,556
Prepayments and accrued income	300	300
	<u>7,780</u>	<u>13,856</u>

13 Creditors: Amounts falling due within one year

	2021 £	2020 £
PAYE due	1,539	1,122
Other accruals	5,161	4,800
	<u>6,700</u>	<u>5,922</u>

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Notes forming part of the financial statement
For the year ended 5th April 2021

14 Retirement Benefit Schemes

Defined Contribution Schemes

The Charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the Charity in an independently administered fund.

15 Endowment Funds

	Balance at 6 April 2020 £	Movement in Incoming Resources £	Movement in Resources Expended £	Balance at 5 April 2021 £
Expendable endowments property	181,000	-	-	181,000
	<u>181,000</u>	<u>-</u>	<u>-</u>	<u>181,000</u>

In April 2004 a leasehold property was donated to the charity when its market value was £165,000. In the financial year ended 5 April 2014 a further £16,000 was invested in order to acquire the freehold to the property. Title to the property is held by a separate company, Forest Lawns Management Limited, on behalf of the property owners. Mr K Shaheen, the Charity Manager, is a Director of the company, and the charity holds 5% of the shares in that company, which equates to one of the twenty properties in the company. One of the conditions of the donation was that the donor continues to live in the property for the duration of her life, after which the Trustees are able to deal with the property in any manner. The Trustees have re-classified this as an expendable endowment fund which they consider to be more appropriate than restricted funds as they are unable to use the fund at the current time.

16 Unrestricted Funds of the Charity

	General Fund £	Designated Fund £	Total 2021 £
Balance at 6 April 2020	57,016	90,000	147,016
Gain for year	16,945	-	16,945
Transfer between funds	(63,036)	(90,000)	(153,036)
Balance at 5 April 2021	<u>10,925</u>	<u>-</u>	<u>10,925</u>

Designated Funds - The Trustees have approved a policy of maintaining a reserve of £70,000 - £90,000 to provide sufficient funds to continue the current activities, in the event of a significant drop in funding, for a period sufficient to determine how funding could be increased or activities scaled down.

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Notes forming part of the financial statement
For the year ended 5th April 2021

17 Restricted Funds

	Balance 6th April 2020 £	Incoming Resources £	Resources Expended £	Transfer between Funds £	Balance 5th April 2021 £
Boys Town Society	47,289	15,606	5,435	-	57,460
Inba Seva Sangam	9,561	4,912	547	-	13,926
CEDAR - Nodal office	-	-	14,930	14,930	-
CEDAR hubs (Kovilpatti and Madurai)	-	1,317	82,130	80,813	-
SPPD	-	63	-	-	63
MSGH	4,871	3,232	-	-	8,103
DACS	-	3,463	23,625	20,162	-
Thailand	-	2,305	23,790	21,485	-
COVID Response	-	867	16,513	15,646	-
Restricted legacy fund	35,000	-	-	-	35,000
	<u>96,721</u>	<u>31,765</u>	<u>166,970</u>	<u>153,036</u>	<u>114,552</u>

Resources expended noted above is further broken down in the table below:

	Grant funding: paid in year £	Donations returned to donor £	Subtotal £	Raising funds: staff costs £	Raising funds: other support costs £	Share of support costs £	Share of governance costs £	Total expenditure £
Boys Town Society	-	5,435	5,435	-	-	-	-	5,435
Inba Seva Sangam	-	547	547	-	-	-	-	547
CEDAR - Nodal office	7,570	-	7,570	2,345	495	1,477	3,043	14,930
CEDAR hubs (Kovilpatti and Madurai)	41,639	-	41,639	12,902	2,725	8,124	16,740	82,130
MSGH	-	-	-	-	-	-	-	-
COVID Response	16,513	-	16,513	-	-	-	-	16,513
DACS	13,371	-	13,371	3,268	690	2,057	4,239	23,625
Thailand	13,536	-	13,536	3,267	691	2,057	4,239	23,790
DAARDS	-	-	-	-	-	-	-	-
	<u>92,629</u>	<u>5,982</u>	<u>98,611</u>	<u>21,782</u>	<u>4,601</u>	<u>13,715</u>	<u>28,261</u>	<u>166,970</u>

As noted in the prior year financial statements there were safeguarding issues which led to funds being offered back to donors or to be transferred to another fund supported by the charity. The above £5,982 being donations returned is where the donors have requested the funds be returned to them. The remaining funds have been transferred where donors have requested this or left in the unsupported fund where the donor has not replied. The charity has sought to transfer the remainder of these funds through contacting the charity commission.

The remaining restricted funds above are in line with the total amounts identified in correspondence to the charity commission in July 2020. These amounts will not be touched unless explicit permission is received from the donor or the charity commission.

Trustees have agreed that where a project is not fully supported by restricted funds that unrestricted funds will be transferred to those projects, these make up the remainder of the transfers above.

For more information on the restricted funds please refer to comments in the Trustee's report.

The direct costs relate to other costs incurred in administering the grants to partner charities, and a proportion of the general running costs of the charity. The split above has been based on the income proportions over the last few years.

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Notes forming part of the financial statement
For the year ended 5th April 2021

18 Designated Funds

	Balance at 6 April 2020	Incoming Resources	Movement in Funds		Balance at 5 April 2021
	£	£	Resources Expended	Transfers between funds	£
Funds projects	90,000	-	-	(90,000)	-
	90,000	-	-	(90,000)	-

Designated Funds - The Trustees have approved a policy of maintaining a reserve of £70,000 - £90,000 to provide sufficient funds to continue the current activities, in the event of a significant drop in funding, for a period sufficient to determine how funding could be increased or activities scaled down.

19 Analysis of Net Assets between Funds

	Unrestricted Funds	Restricted Funds	Endowment fund	Total 2021	Total 2020
	£	£	£	£	£
Fund balances at 5th April 2021 are represented by:					
Tangible fixed assets	981	-	181,000	181,981	182,275
Current assets	16,644	114,552	-	131,196	248,384
Current liabilities	(6,700)	-	-	(6,700)	(5,922)
Total net assets	10,925	114,552	181,000	306,477	424,737

20 Commitments

At 6th April 2021 the Charity had commitments as follows:

Commitments in respect of grants approved for projects which have not been accrued in the financial statements but will form part of grants:

	Within on year £	Two to five years £	Total 2021 £	Total 2020 £
Thailand - Legacy grants	10,000	-	10,000	20,000
	10,000	-	10,000	20,000