

LAST CHANCE ANIMAL RESCUE HOME

England & Wales · Charity number 1002349

Details

Other names LAST CHANCE ANIMAL RESCUE

Status Registered

Legal form Other

Registered 1991-03-25

Register [View on the Charity Commission register](#)

Contact

Address 83 Coast Drive
Greatstone
New Romney
Kent
TN28 8NR

Phone 01732 865530

Email general@lastchanceanimalrescue.co.uk

Website www.lastchanceanimalrescue.co.uk

Activities

Objects: TO PROVIDE OR MAINTAIN REFUGE OR RESCUE HOMES OR ANIMAL HOSPITALS OR SANCTUARIES OR OTHER FACILITIES FOR THE RECEPTION AND CARE OF INJURED OR ABUSED OR UNWANTED ANIMALS OF ANY SPECIES AND THE TREATMENT AND REHABILITATION OF SUCH ABUSED OR ILL-TREATED ANIMALS OF ANY SPECIES.

Activities: rescue, rehabilitate and rehome unwanted, abused and needy animals.

Classification

- **How:** Provides Buildings/facilities/open Space, Provides Services
- **What:** General Charitable Purposes, The Advancement Of Health Or Saving Of Lives, Animals
- **Who:** Other Defined Groups

Geography

- Kent
- Surrey
- West Sussex

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£927,626	£1,141,889	£4,329,575	26
2024-03-31	£1,108,781	£1,081,759	£4,543,838	33
2023-03-31	£1,444,866	£836,449	£4,516,816	22
2022-03-31	£1,707,737	£718,641	£3,908,399	15
2021-03-31	£1,255,221	£547,584	£2,922,516	14

Trustees

Name	Role	Appointed
AVIS ANGELA HAKES	Chair	
ADRIENNE FRANCES RAMSEY		
DENISE DAWES		

Accounts

Charity registration number 1002349 (England and Wales)

LAST CHANCE ANIMAL RESCUE HOME
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

LAST CHANCE ANIMAL RESCUE HOME

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees

D Dawes
A Hakes
A Ramsey

Charity number (England and Wales)

1002349

Principal address

83 Coast Drive
Greatstone
New Romney
TN28 8NR

Auditor

Perrys Audit Limited
4th Floor
399-401 Strand
London
United Kingdom
WC2R 0LT

LAST CHANCE ANIMAL RESCUE HOME

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LAST CHANCE ANIMAL RESCUE HOME

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 MARCH 2025

The trustees present their annual report and financial statements for the year ended 31 March 2025.

The financial statements have been prepared in accordance with the accounting policies set out in note 3 to the financial statements and comply with the charity's governing document, the Charities Act 2011, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)".

Objectives and activities

The objects of the charity are as set out in the Trust Deed and are to provide or maintain refuge or rescue homes or animal hospitals or sanctuaries or other facilities for the reception and care of injured or abused or unwanted animals of any species and the treatment and rehabilitation of such abused or ill-treated animals of any species.

The charity's objectives for the year were to rescue and re-home an increasing number of animals and improve facilities at the centre wherever possible.

We have referred to the guidance in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set.

The charity does not use the services of paid fund raisers except for the manager of our Bromley Charity Shop who is a paid employee and have not received any complaints concerning our fund raisers or activities.

Achievements and performance

In 2025, the charity rehomed in total 546 animals, some of whom were neglected, others abandoned or unwanted and some of whom were handed in due to their owners no longer being able to care for them (2024: 544). This equated to an average of approx. 11 animals every week of the year. Some of the animals coming into the centre are strays, which we collect from various pounds. For some animals this really is their last chance. Other animals come from local "hand-ins" as we try not to turn any animal away. We implement a strict neutering policy and ensure every animal is wormed and inoculated by our veterinary surgeons, as well as microchipped for identification purposes. The charity also rehabilitated numerous animals needing extra medical treatment or surgery, using the excellent veterinary care facilities we have at the rescue centres, and if necessary referring animals needing specialist surgery to referral clinics to receive treatment.

Works to provide replacement staff accommodation at our Edenbridge centre were commenced during the period, as was stage one of a new access road and car parking area, including disabled parking.

During this period 'catios', safe, stimulating outside exercise areas for cats were constructed at both Edenbridge and New Romney centres.

The veterinary surgery was extended during the year for the purpose of future installation of Xray equipment at New Romney centre.

The charity shop and tearoom opened 2023 continues to thrive providing much needed funds.

A parcel of land was purchased in November 2024.

LAST CHANCE ANIMAL RESCUE HOME

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

Financial review

In 2025, income of £927,626 was £181,154 lower than the previous year (£1,108,780). This is predominantly due to a decrease in legacy income. This income is expected to fluctuate year on year given the nature of it, and as such cannot be anticipated. Adoption income was £128,400 compared to £128,384 in 2024.

Overall expenditure in the year increased by £60,130 and as a result there is a deficit for the year of £214,263 compared with a surplus of £27,022 in 2024.

Once again, the charity is immensely grateful for the donations and legacies it has received. This financial support has greatly enhanced our performance for the year. Free reserves are £1,416,656, including an overdraft in one of the charity's bank accounts. There are no restricted funds.

Reserves policy

In setting the reserves policy, the Trustees are influenced by the fact that the charity is overwhelmingly reliant on voluntary income. This may fluctuate significantly during the course of the year, and from year to year. With that in mind, and the fact an additional kennel block has now been opened, the Trustees have decided that the level of free reserves should remain at the increased level of £400,000 to ensure adequate funds are available to allow for the rehoming of all animals should it become necessary.

At 31 March 2025, free reserves stood at £1,416,656, including an overdraft in one of the charity's bank accounts. A lot of the surplus will be utilised in the continued development of both the Edenbridge and New Romney sites to as we seek to improve the facilities.

The designated Fixed Asset Fund represents the value of the charity's fixed assets, predominantly the land and buildings at the two rescue centres.

Structure, governance and management

Last Chance Animal Rescue Home is regulated by a trust deed dated 20 March 1991 and is registered with the Charity Commissioners under registration number 1002349.

The Trustees are ultimately responsible for all aspects of the charity's affairs with the day to day management of the Rescue Centres being carried out by the senior manager, Ms J. Mansfield. Any major operational decisions, including the recruitment of new or additional staff are made by the Trustees based upon the recommendations of the senior manager.

New Trustees are sought when required. Only those with the necessary skills, experience and empathy for the charity's work will be appointed as decided by the existing Trustees. New Trustees will receive a pack of information concerning the history and background of the charity including financial information and will receive a briefing from the existing Trustees.

The trustees who served during the year and up to the date of signature of the financial statements were:

D Dawes

A Hakes

A Ramsey

LAST CHANCE ANIMAL RESCUE HOME

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

Pay policy for senior staff

The salaries for key management personnel are reviewed annually and is dependent on delivery against individual annual objectives in accordance with the charity's aims and values.

The levels of pay aims to:

- recruit and retain talented individuals to lead and develop the charity; and
- develop and sustain high performance.

Pay for key management personnel reflects the market for comparable jobs in comparable organisations, the level of knowledge, skills and experience required and the responsibilities associated with each role.

Principal risks and uncertainties

The Trustees are responsible for ensuring there are adequate risk management and internal control systems in place to effectively manage the major risks to which the charity is exposed.

The Trustees consider the following risks to be the most significant in terms of strategic, business & operational risks and the following systems have been implemented to manage those risks:

Risk	Management
Increased competition for voluntary income	Increased emphasis is put on fundraising and increasing local and national awareness to engage with new and existing supporters
Risk of standards slipping at the rescue centres, leading to reduced animal welfare	Staff are vetted and trained to ensure the best care for the animals The health and welfare of animals is regularly monitored
Events that could impact the charity's reputation	All staff are trained to ensure they are equipped to deal with the running of the charity and their specific role. If necessary, advice is sought on key issues that may impact the charity

Statement of trustees' responsibilities

The trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

LAST CHANCE ANIMAL RESCUE HOME

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

The trustees are responsible for keeping sufficient accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees' report was approved by the Board of Trustees.



A Hakes
Trustee

26 January 2026

LAST CHANCE ANIMAL RESCUE HOME

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEES OF LAST CHANCE ANIMAL RESCUE HOME

Opinion

We have audited the financial statements of Last Chance Animal Rescue Home (the 'charity') for the year ended 31 March 2025 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2025 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

LAST CHANCE ANIMAL RESCUE HOME

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF LAST CHANCE ANIMAL RESCUE HOME

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

We gained an understanding of the legal and regulatory framework applicable to the charity and its activities, and considered the risk of acts by the charity that were contrary to applicable laws and regulations, including fraud.

We designed audit procedures to respond to the risk, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

We focused on laws and regulations which could give rise to a material misstatement in the financial statements, including, but not limited to, the Charities act 2011. Our tests included agreeing the financial statement disclosures to underlying supporting documentation and enquiries with trustees.

We did not identify any key audit matters relating to irregularities, including fraud. As in all our audits, we also addressed the risk of management override of internal controls, including testing journals and evaluating whether there was evidence of bias by the trustees that represented a risk of material misstatement due to fraud.

LAST CHANCE ANIMAL RESCUE HOME

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF LAST CHANCE ANIMAL RESCUE HOME

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Other matters

Your attention is drawn to the fact that the charity has prepared financial statements in accordance with "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has now been withdrawn.

This has been done in order for the financial statements to provide a true and fair view in accordance with current Generally Accepted Accounting Practice.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Perrys Audit Limited

Scott Jiggins (Senior Statutory Auditor)

For and on behalf of Perrys Audit Limited, Statutory Auditor
Chartered Accountants

4th Floor

399-401 Strand

London

WC2R 0LT

United Kingdom

Date: *27 January 2026*

Perrys Audit Limited is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

LAST CHANCE ANIMAL RESCUE HOME

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2025

	Notes	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Income from:			
Donations and legacies	5	582,185	810,364
Charitable activities	6	165,479	161,278
Other trading activities	7	150,812	102,783
Investments	8	29,150	34,355
Total income		<u>927,626</u>	<u>1,108,780</u>
Expenditure on:			
Raising funds	9	27,868	20,479
Charitable activities	10	1,114,021	1,061,279
Total expenditure		<u>1,141,889</u>	<u>1,081,758</u>
Net income/(expenditure) and movement in funds		<u>(214,263)</u>	<u>27,022</u>
Reconciliation of funds:			
Fund balances at 1 April 2024		4,543,838	4,516,816
Fund balances at 31 March 2025		<u>4,329,575</u>	<u>4,543,838</u>

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

LAST CHANCE ANIMAL RESCUE HOME

BALANCE SHEET

AS AT 31 MARCH 2025

	Notes	2025 £	£	2024 £	£
Fixed assets					
Tangible assets	16		2,912,918		2,486,737
Investments	17		1		1
			<u>2,912,919</u>		<u>2,486,738</u>
Current assets					
Stocks	18	23,595		26,561	
Debtors	19	37,755		24,958	
Cash at bank and in hand		1,441,222		2,058,122	
		<u>1,502,572</u>		<u>2,109,641</u>	
Creditors: amounts falling due within one year	21	(85,916)		(52,541)	
Net current assets			<u>1,416,656</u>		<u>2,057,100</u>
Total assets less current liabilities			<u>4,329,575</u>		<u>4,543,838</u>
The funds of the charity					
Unrestricted funds	23		<u>4,329,575</u>		<u>4,543,838</u>
			<u>4,329,575</u>		<u>4,543,838</u>

The financial statements were approved by the trustees on 26 January 2026

A Hakes

A Hakes

Trustee

LAST CHANCE ANIMAL RESCUE HOME

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2025

	Notes	2025 £	£	2024 £	£
Cash flows from operating activities					
Cash (absorbed by)/generated from operations	1		(169,436)		49,026
Investing activities					
Purchase of tangible fixed assets		(493,135)		(478,572)	
Investment income received		29,150		34,355	
Net cash used in investing activities			(463,985)		(444,217)
Net cash generated from financing activities			-		-
Net decrease in cash and cash equivalents			(633,421)		(395,191)
Cash and cash equivalents at beginning of year			2,058,122		2,453,313
Cash and cash equivalents at end of year			1,424,701		2,058,122
Relating to:					
Cash at bank and in hand			1,441,222		2,058,122
Bank overdrafts included in creditors payable within one year			(16,521)		-

LAST CHANCE ANIMAL RESCUE HOME

STATEMENT OF CASH FLOWS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

1	Cash (absorbed by)/generated from operations	2025 £	2024 £	
	(Deficit)/surplus for the year	(214,263)	27,022	
	Adjustments for:			
	Investment income recognised in statement of financial activities	(29,150)	(34,355)	
	Depreciation and impairment of tangible fixed assets	66,954	70,308	
	Movements in working capital:			
	Decrease/(increase) in stocks	2,966	(11,520)	
	(Increase)/decrease in debtors	(12,797)	7,884	
	Increase/(decrease) in creditors	16,854	(10,313)	
	Cash (absorbed by)/generated from operations	(169,436)	49,026	
2	Analysis of changes in net funds			
		At 1 April 2024	Cash flows	At 31 March 2025
		£	£	£
	Cash at bank and in hand	2,058,122	(616,900)	1,441,222
	Bank overdrafts	-	(16,521)	(16,521)
		2,058,122	(633,421)	1,424,701
		2,058,122	(633,421)	1,424,701

LAST CHANCE ANIMAL RESCUE HOME

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

3 Accounting policies

3.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Charities Act 2011, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)". The charity is a Public Benefit Entity as defined by FRS 102. The accounts do not comply with the Charities (Accounts and Report) Regulations 2008 as this requires compliance with SORP 2005 which has now been superseded.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £1.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

3.2 Going concern

At the Balance sheet date, the charity has unrestricted funds of £4,329,575 and a strong cash balance of £1,441,222. Subsequent to the year end, the trustees have assessed whether the use of the going concern basis of preparation of the financial statements is appropriate and have considered possible events or conditions that might cast significant doubt on the ability of the charity to continue as a going concern. In particular, the trustees have taken into account the levels of cash held by the charity and the pressures on income. Whilst the ultimate impact of increased costs cannot currently be quantified the trustees do not believe that it will significantly impact the ability of the charity to continue as a going concern.

The trustees have made this assessment for a period of at least one year from the date of approval of these financial statements. After making enquiries, the trustees have concluded that there is a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. The charity therefore continues to adopt the going concern basis in preparing its financial statements.

3.3 Charitable funds

3.4 Income

Income is recognised when there is an entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Legacies are recognised following probate and once there is sufficient evidence that receipt is probable and the amount of the legacy receivable can be measured reliably. Where entitlement to a legacy exists but there is uncertainty as to its receipt or the amount receivable, details are disclosed as a contingent asset until the criteria for income recognition are met.

Gift aid and other income received by the charity in respect of which a claim for repayment for tax has or will be made is grossed up for the tax recoverable and this gross amount is recognised in the Statement of Financial Activities.

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

LAST CHANCE ANIMAL RESCUE HOME

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

3 Accounting policies

(Continued)

3.5 Expenditure

Expenditure is included in the Statement of Financial Activities on an accruals basis and recognised gross of irrecoverable VAT. Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefit will be required in settlement and the amount of the obligation can be measured reliably.

All costs are allocated between expenditure categories on a basis designed to reflect the use of the resources. Costs related to a particular activity are allocated directly. Support costs are apportioned on an appropriate basis. These are costs which assist the work of the charity but do not directly represent charitable activities and include office costs and governance costs.

Governance costs comprise the cost of running the charity, including external accountancy, audit, Trustees' legal advice and constitutional and statutory compliance costs.

3.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings	2% on cost for land and buildings and 20% on reducing balance for improvements to premises
Kennels and cattery	20% on reducing balance
Fixtures and fittings	20% on reducing balance
Motor vehicles	25% on reducing balance

Freehold land and assets in the course of construction are not depreciated.

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

At the end of each accounting period the residual values and useful lives of assets are reviewed and adjusted if necessary. In addition, if events or change in circumstances indicate that the carrying value may not be recoverable then the carrying values of tangible fixed assets are reviewed for impairment.

3.7 Fixed asset investments

Fixed asset investments are initially measured at transaction price excluding transaction costs, and are subsequently measured at fair value at each reporting date. Changes in fair value are recognised in net income/(expenditure) for the year. Transaction costs are expensed as incurred.

3.8 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

LAST CHANCE ANIMAL RESCUE HOME

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

3 Accounting policies

(Continued)

3.9 Stocks

Stocks are valued at the lower of cost and estimated net realisable value.

3.10 Financial instruments

Cash and cash equivalents

Cash and cash equivalents include cash at bank and in hand and short term deposits with a maturity date of three months or less.

Debtors and creditors

Debtors and creditors receivable or payable within one year of the reporting date are carried at their transaction price. Debtors and creditors that are receivable or payable in more than one year and not subject to market rate of interest are measured at the present value of the expected future receipts or payments discounted at a market rate of interest.

Fixed Asset Investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year.

3.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

3.12 Leases

Rentals payable under operating leases, including any lease incentives received, are charged as an expense on a straight line basis over the term of the relevant lease.

3.13 Fund Accounting

Funds held by the Charity are either:

Unrestricted general funds - these are funds that can be used in accordance with the charitable objects at the discretion of the Trustees.

Restricted funds - these are funds that can only be used for particular restricted purposes within the objects of the Charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

3.14 Gift aid

Gift aid and other income received by the charity in respect of which a claim for repayment for tax has or will be made is grossed up for the tax recoverable and this gross amount is recognised in the Statement of Financial Activities.

4 Critical accounting estimates and judgements

In the view of the trustees in applying the accounting policies adopted, no judgements were required that have made a significant effect on the amounts recognised in the financial statements nor do any estimates or assumptions made carry significant risk of material adjustment in the next financial year.

LAST CHANCE ANIMAL RESCUE HOME

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

5 Income from donations and legacies

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Donations and gifts	160,606	137,419
Legacies	421,579	672,945
	<u>582,185</u>	<u>810,364</u>

6 Income from charitable activities

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Income from charitable activities		
Adoptions	128,400	128,384
Other	37,079	32,894
	<u>165,479</u>	<u>161,278</u>

7 Income from other trading activities

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Shop income	75,416	71,015
Membership income	15,163	5,304
Fundraising	12,620	18,120
Tea room and shop income	47,613	8,344
	<u>150,812</u>	<u>102,783</u>
Other trading activities		

LAST CHANCE ANIMAL RESCUE HOME

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

8 Income from investments

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Interest receivable	29,150	34,355

9 Expenditure on raising funds

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Fundraising and publicity		
Premises costs	24,018	17,659
Prizes	3,850	1,400
Staff costs	-	1,420
	27,868	20,479

LAST CHANCE ANIMAL RESCUE HOME

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

10 Expenditure on charitable activities

	Charitable expenditure 2025 £	Charitable expenditure 2024 £
Direct costs		
Staff costs	573,776	587,208
Depreciation and impairment	66,954	70,308
Feed, bedding and consumables	24,471	27,343
Vet expenses	215,186	175,726
Utilities and cleaning	60,270	65,754
Other premises costs	60,040	41,492
Motor running costs	6,384	5,734
Travelling expenses	748	1,024
Sundry costs	6,814	(2,667)
Staff training	999	176
	<u>1,015,642</u>	<u>972,098</u>
Share of support and governance costs (see note 11)		
Support	98,379	89,181
	<u>1,114,021</u>	<u>1,061,279</u>
Analysis by fund		
Unrestricted funds - general	<u>1,114,021</u>	<u>1,061,279</u>

Included within support costs are governance costs of £36,198 (2024: £41,813).

All expenditure on charitable activities was unrestricted.

LAST CHANCE ANIMAL RESCUE HOME

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

11 Support costs allocated to activities

	2025 £	2024 £
Staff costs	19,110	12,779
Marketing, postage and stationery	28,556	21,867
Subscriptions	1,106	1,343
Telephone	3,786	4,158
Bank charges	6,238	3,723
Audit	14,000	18,190
Accountancy	6,830	7,141
Legal and professional	15,368	16,482
Staff welfare	3,385	3,498
	<u>98,379</u>	<u>89,181</u>
Analysed between:		
Charitable expenditure	<u>98,379</u>	<u>89,181</u>

12 Net movement in funds

	2025 £	2024 £
The net movement in funds is stated after charging/(crediting):		
Fees payable for the audit of the charity's financial statements	14,000	18,190
Depreciation of owned tangible fixed assets	<u>66,954</u>	<u>70,308</u>

13 Trustees

Key management personnel include the Trustees of the Charity.

The Trustees received no remuneration or benefits in kind from the Charity. No trustees were reimbursed expenses during the Period'

14 Employees

The average monthly number of employees during the year was:

	2025 Number	2024 Number
Direct charitable	25	32
Administration	<u>1</u>	<u>1</u>
Total	<u>26</u>	<u>33</u>

LAST CHANCE ANIMAL RESCUE HOME

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

14 Employees

(Continued)

Employment costs	2025 £	2024 £
Wages and salaries	537,103	551,111
Social security costs	45,621	40,485
Other pension costs	10,162	9,811
	<u>592,886</u>	<u>601,407</u>

At the year-end there is an amount included in other creditors of £nil (2024: £1,603) in respect of pension contributions.

There were no employees whose annual remuneration was more than £60,000.

15 Taxation

The Charity is not liable to Corporation Tax as the income is of an exempt nature.

16 Tangible fixed assets

	Freehold land and buildings £	Kennels and cattery £	Fixtures and fittings £	Motor vehicles £	Total £
Cost					
At 1 April 2024	3,021,219	408,336	114,648	53,280	3,597,483
Additions	480,184	10,229	2,722	-	493,135
	<u>3,501,403</u>	<u>418,565</u>	<u>117,370</u>	<u>53,280</u>	<u>4,090,618</u>
At 31 March 2025					
	<u>3,501,403</u>	<u>418,565</u>	<u>117,370</u>	<u>53,280</u>	<u>4,090,618</u>
Depreciation and impairment					
At 1 April 2024	611,468	402,292	58,244	38,742	1,110,746
Depreciation charged in the year	50,415	1,248	11,656	3,635	66,954
	<u>661,883</u>	<u>403,540</u>	<u>69,900</u>	<u>42,377</u>	<u>1,177,700</u>
At 31 March 2025					
	<u>661,883</u>	<u>403,540</u>	<u>69,900</u>	<u>42,377</u>	<u>1,177,700</u>
Carrying amount					
At 31 March 2025	2,839,520	15,025	47,470	10,903	2,912,918
	<u>2,839,520</u>	<u>15,025</u>	<u>47,470</u>	<u>10,903</u>	<u>2,912,918</u>
At 31 March 2024	2,409,750	6,044	56,405	14,538	2,486,737
	<u>2,409,750</u>	<u>6,044</u>	<u>56,405</u>	<u>14,538</u>	<u>2,486,737</u>

LAST CHANCE ANIMAL RESCUE HOME

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

17 Fixed asset investments

	Unlisted investments £
Cost or valuation	
At 1 April 2024 & 31 March 2025	1
Carrying amount	
At 31 March 2025	1
At 31 March 2024	1

The investment represents the charity's wholly-owned trading subsidiary Last Chance Shops Limited, which is incorporated in the United Kingdom. The company was incorporated on 30 March 2007 but remained dormant at 31 March 2025. Consequently, consolidated accounts are not presented.

18 Stocks

	2025 £	2024 £
Finished goods and goods for resale	23,595	26,561

19 Debtors

	2025 £	2024 £
Amounts falling due within one year:		
Other debtors	21,861	16,784
Prepayments and accrued income	15,894	8,174
	37,755	24,958

20 Loans and overdrafts

	2025 £	2024 £
Bank overdrafts	16,521	-
Payable within one year	16,521	-

LAST CHANCE ANIMAL RESCUE HOME

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

21 Creditors: amounts falling due within one year

	Notes	2025 £	2024 £
Bank overdrafts	20	16,521	-
Other taxation and social security		-	1,517
Trade creditors		26,228	12,810
Other creditors		9,953	9,953
Accruals and deferred income		33,214	28,261
		<u>85,916</u>	<u>52,541</u>

22 Retirement benefit schemes

	2025 £	2024 £
Defined contribution schemes		
Charge to profit or loss in respect of defined contribution schemes	<u>10,162</u>	<u>9,811</u>

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

23 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 April 2024 £	Incoming resources £	Resources expended £	Transfers £	At 31 March 2025 £
Designated - Fixed assets	2,486,738	-	-	426,181	2,912,919
General funds	2,057,100	927,626	(1,141,889)	(426,181)	1,416,656
	<u>4,543,838</u>	<u>927,626</u>	<u>(1,141,889)</u>	<u>-</u>	<u>4,329,575</u>
Previous year:	At 1 April 2023	Incoming resources £	Resources expended £	Transfers £	At 31 March 2024 £
Designated - Fixed assets	2,078,474	-	-	408,264	2,486,738
General funds	2,438,342	1,108,780	(1,081,758)	(408,264)	2,057,100
	<u>4,516,816</u>	<u>1,108,780</u>	<u>(1,081,758)</u>	<u>-</u>	<u>4,543,838</u>

LAST CHANCE ANIMAL RESCUE HOME

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

23 Unrestricted funds

(Continued)

Transfers from the general fund represent the increase in the net book value of fixed assets during the year.

24 Operating lease commitments

Lessee

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2025 £	2024 £
Within one year	15,000	15,000
Between two and five years	32,500	2,384
	<u>47,500</u>	<u>17,384</u>

25 Related party transactions

There were no disclosable related party transactions during the year (2024 - none).

Accounts

LAST CHANCE ANIMAL RESCUE HOME

REGISTERED CHARITY NO: 1002349

FINANCIAL STATEMENTS

FOR THE YEAR ENDED

31 MARCH 2024

LAST CHANCE ANIMAL RESCUE HOME

CHARITY REGISTRATION NUMBER

1002349

TRUSTEES

D. Dawes
A. Hakes
L. Mason (deceased 21 June 2024)
A. Ramsey

PRINCIPAL ADDRESS

83 Coast Drive
Greatstone
New Romney
TN28 8NR

SENIOR MANAGER

J Mansfield

AUDITORS

Moore Kingston Smith LLP
Betchworth House
57-65 Station Road
Redhill
Surrey
RH1 1DL

SOLICITORS

Hempsons
Hempsons House
40 Villiers Street
London
WC2N 6NJ

PRINCIPAL BANKERS

National Westminster Bank
39 Station Road
Redhill
Surrey
RH1 1QN

**LAST CHANCE ANIMAL RESCUE HOME
INDEX TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

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- 1. Report of the Trustees**
- 4. Auditors' Report**
- 7. Statement of Financial Activities**
- 8. Balance Sheet**
- 9. Statement of Cashflows**
- 10. Notes to the Financial Statements**

LAST CHANCE ANIMAL RESCUE HOME REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2024

The Trustees present their report and the financial statements for the year ended 31 March 2024. The Trustees have adopted the provisions of the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (second edition - October 2019).

Objectives and Activities

The objects of the charity are as set out in the Trust Deed and are to provide or maintain refuge or rescue homes or animal hospitals or sanctuaries or other facilities for the reception and care of injured or abused or unwanted animals of any species and the treatment and rehabilitation of such abused or ill-treated animals of any species.

The charity's objectives for the year were to rescue and re-home an increasing number of animals and improve facilities at the centre wherever possible.

We have referred to the guidance in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set.

The charity does not use the services of paid fund raisers except for the manager of our Bromley Charity Shop who is a paid employee and have not received any complaints concerning our fund raisers or activities.

Achievements and Performance

In 2024 the charity rehomed in total 544 animals, some of whom were neglected, others abandoned or unwanted and some of whom were handed in due to their owners no longer being able to care for them (2023: 520). This equated to an average of approx. 11 animals every week of the year. Some of the animals coming into the centre are strays, which we collect from a pound in Wales although this was very restricted again due to lockdown which prevented us from visiting the pound in Wales. For some animals this really is their last chance. Other animals come from local "hand ins" as we try not to turn any animal away. We implement a strict neutering policy and ensure every animal is wormed and inoculated by our veterinary surgeons, as well as microchipped for identification purposes. The charity also rehabilitated numerous animals needing extra medical treatment or surgery, using the excellent veterinary care facilities we have at the rescue centres, and if necessary referring animals needing specialist surgery to referral clinics to receive treatment.

In December 2023 we opened a function room/tearoom/charity shop along with associated parking and access road at our New Romney Centre, the charity shop and tearoom has being very well supported.

We purchased a portable storage/office unit for use at our New Romney centre, to help cater for additional expansion of the centre and it's efficient running.

We are fortunate to have secured the services of a very experienced part-time vet at our New Romney Centre. This will not only benefit us financially but will also avoid time consuming visits to outside veterinary facilities and the costs involved.

Planning permission has now been granted to provide replacement staff accommodation at our Edenbridge centre. Engineers reports and soil testing is underway in readiness for building works to commence.

Structure, Governance and Management

Last Chance Animal Rescue Home is regulated by a trust deed dated 20 March 1991 and is registered with the Charity Commissioners under registration number 1002349.

The Trustees are ultimately responsible for all aspects of the charity's affairs with the day to day management of the Rescue Centres being carried out by the senior manager, Ms J. Mansfield. Any major operational decisions, including the recruitment of new or additional staff are made by the Trustees based upon the recommendations of the senior manager.

New Trustees are sought when required. Only those with the necessary skills, experience and empathy for the charity's work will be appointed as decided by the existing Trustees. New Trustees will receive a pack of information concerning the history and background of the charity including financial information and will receive a briefing from the existing Trustees.

LAST CHANCE ANIMAL RESCUE HOME

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 MARCH 2024

Pay policy for senior staff

The salaries for key management personnel are reviewed annually and is dependent on delivery against individual annual objectives in accordance with the charity's aims and values.

The levels of pay aims to:

- recruit and retain talented individuals to lead and develop the charity; and
- develop and sustain high performance.

Pay for key management personnel reflects the market for comparable jobs in comparable organisations, the level of knowledge, skills and experience required and the responsibilities associated with each role.

Principal risks and uncertainties

The Trustees are responsible for ensuring there are adequate risk management and internal control systems in place to effectively manage the major risks to which the charity is exposed.

The Trustees consider the following risks to be the most significant in terms of strategic, business & operational risks and the following systems have been implemented to manage those risks:

Risk	Management
Increased competition for voluntary income	Increased emphasis is put on fundraising and increasing local and national awareness to engage with new and existing supporters.
Risk of standards slipping at the rescue centres leading to reduced animal welfare	Staff are vetted and trained to ensure the best care for the animals. The health and welfare of animals is regularly monitored.
Events that could impact the charity's reputation	All staff are trained to ensure they are equipped to deal with the running of the charity and their specific role. If necessary, advice is sought on key issues that may impact the charity.

Financial Review

In 2024 income of £1,108,781 was £336,085 less than the previous year (£1,444,866) This is predominantly due to a decrease in legacy income. This income is expected to fluctuate year on year given the nature of it, and as such cannot be anticipated. Adoption income was £128,384 compared to £123,265 in 2023.

Overall expenditure in the year increased by £245,310 and as a result there is a surplus for the year of £27,022 compared with a surplus of £608,417 in 2023.

Once again the charity is immensely grateful for the donations and legacies it has received. This financial support has greatly enhanced our performance for the year. Free reserves are £2,058,122. There are no restricted funds.

Reserves Policy

In setting the reserves policy the Trustees are influenced by the fact that the charity is overwhelmingly reliant on voluntary income. This may fluctuate significantly during the course of the year, and from year to year. With that in mind, and the fact an additional kennel block has now been opened, the Trustees have decided that the level of free reserves should remain at the increased level of £400,000 to ensure adequate funds are available to allow for the rehoming of all animals should it become necessary.

At 31 March 2024 free reserves stood at £2,058,122. A lot of the surplus will be utilised in the continued development of both the Edenbridge and New Romney sites to as we seek to improve the facilities.

The designated Fixed Asset Fund represents the value of the charity's fixed assets, predominantly the land and buildings at the two rescue centres.

LAST CHANCE ANIMAL RESCUE HOME REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2024

Plans for Future Periods

We hope to begin work on the staff accommodation block at our Edenbridge site and improve access facilities by constructing a roadway and associated staff and disabled/visitor parking.

We are currently negotiating the purchase of additional land adjoining our New Romney centre. This will allow for further exercise areas, parking and fund raising events etc.

Trustees are considering the expansion of the veterinary unit at New Romney to enable the possible installation of an x-ray facility funds permitting.

We are hoping to erect a Catio at each of our centres to enrich the lives of our cats and enable them to enjoy the great outdoors whilst waiting for a new home.

To improve and assist fund raising, both our charity shops are aiming to set up ebay shops to reach a wider audience for some of our more specialised and unique items.

Statement of Trustees' Responsibilities

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. The law applicable to charities in England and Wales requires the Trustees to prepare financial statements of each financial year which give a true and fair view of the state of affairs of the Charity and of the income and expenditure of the Charity for that period. In preparing these financial statements the Trustees are required to:

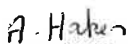
- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- make judgements and estimates that are reasonable and prudent; and,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Charity and to enable them to ensure that the financial statements comply with the Charities Act 2011 and the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

Moore Kingston Smith LLP have indicated their willingness to continue in office and a resolution will be proposed at the General Meeting that they are reappointed as auditors to the charity.

Signed on behalf of the Trustees


A. Hakes

Date: 29-1-25

INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF LAST CHANCE ANIMAL RESCUE HOME

Opinion

We have audited the financial statements of Last Chance Animal Rescue Home for the year ended 31 March 2024 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard Applicable in the UK and Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2024, and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion on financial statements

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs(UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- the information given in the Trustees' Annual Report is inconsistent in any material respect with the financial statements; or
- the charity has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns;
- we have not received all the information and explanations we required for our audit.

INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF LAST CHANCE ANIMAL RESCUE HOME

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 3, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF LAST CHANCE ANIMAL RESCUE HOME

We communicate with those charged with governance regarding, among other matters, the planned scope and timings of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud
Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the charity.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the charity and considered that the most significant are the Charities Act 2011, the Charity SORP, and UK financial reporting standards as issued by the Financial Reporting Council.
- We obtained an understanding of how the charity complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Chapter 3 of Part 8 of the Charities Act 2011. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charity and charity's trustees as a body, for our audit work, for this report, or for the opinion we have formed.

Moore Kingston Smith LLP

IAN MATTHEWS
Senior Statutory Auditor
For and on behalf of
MOORE KINGSTON SMITH LLP

Date: *30 January 2025*

Betchworth House
57-65 Station Road
Redhill
Surrey
RH1 1DL

Moore Kingston Smith LLP is eligible to act as auditor in terms of Section 1212 of the Companies Act 2006.

**LAST CHANCE ANIMAL RESCUE HOME
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2024**

	<u>Notes</u>	Unrestricted Funds 2024 £	2023 £
Income from:			
Donations and Legacies		810,365	1,194,038
Charitable Activities	2	161,278	152,085
Other Trading Activities	3	102,783	90,064
Investments		34,355	8,679
Total Operating Income		<u>1,108,781</u>	<u>1,444,866</u>
Expenditure on:			
Raising Funds	4	20,479	20,078
Charitable Activities	5	1,061,280	816,371
Total Operating Expenditure		<u>1,081,759</u>	<u>836,449</u>
Net Movement in Funds		<u>27,022</u>	<u>608,417</u>
Total Funds Brought Forward		<u>4,516,816</u>	<u>3,908,399</u>
Total Funds Carried Forward	14	<u><u>4,543,838</u></u>	<u><u>4,516,816</u></u>

The statement of financial activities includes all gains and losses recognised in the year and all income and expenditure derives from continuing activities.

LAST CHANCE ANIMAL RESCUE HOME

BALANCE SHEET AT 31 MARCH 2024

	<u>Notes</u>	2024 £	2023 £
Fixed Assets			
Tangible assets	10	2,486,737	2,078,473
Investments	11	<u>1</u>	<u>1</u>
		2,486,738	2,078,474
Current Assets			
Stocks		26,561	15,041
Debtors and prepayments	12	24,958	32,842
Cash at bank and in hand		<u>2,058,122</u>	<u>2,453,313</u>
		2,109,641	2,501,196
Creditors:			
Amounts falling due within one year	13	<u>(52,541)</u>	<u>(62,854)</u>
Net Current Assets		<u>2,057,100</u>	<u>2,438,342</u>
Total Assets Less Current Liabilities		<u><u>4,543,838</u></u>	<u><u>4,516,816</u></u>
Total Funds			
Unrestricted Funds	14	<u><u>4,543,838</u></u>	<u><u>4,516,816</u></u>

The financial statements were approved by the trustees on 29-1-25 and signed on their behalf by:

A. Hakes
A. Hakes
Trustee

The notes on pages 10 to 15 form part of these financial statements.

LAST CHANCE ANIMAL RESCUE HOME
STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2024

	2024	2023
	£	£
Net cash provided by operating activities	<u>83,381</u>	<u>686,761</u>
Cash flows from investing activities		
Purchase of property, plant and equipment	(478,572)	(320,376)
Loss on disposal of tangible fixed asset	-	1,385
Net cash used in investing activities	<u>(478,572)</u>	<u>(318,991)</u>
Change in cash and cash equivalents in the reporting period	<u>(395,191)</u>	<u>367,770</u>
Net decrease in cash and cash equivalents		
Cash and cash equivalents at the beginning of the year	2,453,313	2,085,543
Cash and cash equivalents at the end of the year	<u>2,058,122</u>	<u>2,453,313</u>

**RECONCILIATION OF NET INCOMING RESOURCES TO
NET CASH FLOW FROM OPERATIONS**

	2024	2023
	£	£
Net income	27,022	608,417
Adjustments for:		
Depreciation	70,308	56,794
(Increase)/ Decrease in stock	(11,520)	(4,336)
(Increase)/ Decrease in debtors	7,884	2,140
Increase/ (Decrease) in creditors	(10,313)	23,746
Net cash provided by operating activities	<u>83,381</u>	<u>686,761</u>

ANALYSIS OF CHANGE IN NET FUNDS

	1 April 2023 £	Cash flows £	31 March 2024 £
Cash at bank and in hand	<u>2,453,313</u>	<u>(395,191)</u>	<u>2,058,122</u>

LAST CHANCE ANIMAL RESCUE HOME

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

1. Accounting Policies

1.1 Accounting convention

The financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102). The charity is a public benefit entity for the purposes of FRS 102, and the charity has also prepared its financial statements in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102 Charities SORP) and the Charities Act 2011. The accounts do not comply with the Charities (Accounts and Report) Regulations 2008 as this requires compliance with SORP 2005 which has now been superseded.

These financial statements are prepared under the historical cost convention. The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest pound. The principal accounting policies adopted are set out below.

1.2 Going concern

At the Balance sheet date, the charity has unrestricted funds of £4,543,838 and a strong cash balance of £2,058,122. Subsequent to the year end, the trustees have assessed whether the use of the going concern basis of preparation of the financial statements is appropriate and have considered possible events or conditions that might cast significant doubt on the ability of the charity to continue as a going concern. In particular, the trustees have taken into account the levels of cash held by the charity and the pressures on income. Whilst the ultimate impact of increased costs cannot currently be quantified the trustees do not believe that it will significantly impact the ability of the charity to continue as a going concern.

The trustees have made this assessment for a period of at least one year from the date of approval of these financial statements. After making enquiries, the trustees have concluded that there is a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. The charity therefore continues to adopt the going concern basis in preparing its financial statements.

1.3 Income

All income is recognised when there is an entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Legacies are recognised following probate and once there is sufficient evidence that receipt is probable and the amount of the legacy receivable can be measured reliably. Where entitlement to a legacy exists but there is uncertainty as to its receipt or the amount receivable, details are disclosed as a contingent asset until the criteria for income recognition are met.

1.4 Resources Expended

Expenditure is included in the Statement of Financial Activities on an accruals basis and recognised gross of irrecoverable VAT. Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefit will be required in settlement and the amount of the obligation can be measured reliably.

All costs are allocated between expenditure categories on a basis designed to reflect the use of the resources. Costs related to a particular activity are allocated directly. Support costs are apportioned on an appropriate basis. These are costs which assist the work of the charity but do not directly represent charitable activities and include office costs and governance costs.

Governance costs comprise the cost of running the charity, including external accountancy, audit, Trustees' legal advice and constitutional and statutory compliance costs.

1.5 Gift aid

Gift aid and other income received by the charity in respect of which a claim for repayment for tax has or will be made is grossed up for the tax recoverable and this gross amount is recognised in the Statement of Financial Activities.

1.6 Government grant receivable

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

**LAST CHANCE ANIMAL RESCUE HOME
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024 (Continued)**

1. Accounting Policies (Contd)

1.7 Fixed Assets

Tangible fixed assets are capitalised at cost and depreciated to their estimated residual value over their estimated useful lives, as follows:

Freehold buildings	2% cost
Improvements to premises	20% reducing balance
Kennels and cattery	20% reducing balance
Motor vehicles	25% reducing balance
Furniture and equipment	20% reducing balance

Freehold land is not depreciated.

At the end of each accounting period the residual values and useful lives of assets are reviewed and adjusted if necessary. In addition, if events or change in circumstances indicate that the carrying value may not be recoverable then the carrying values of tangible fixed assets are reviewed for impairment.

1.8 Stock

Stocks are valued at the lower of cost and estimated net realisable value.

1.9 Leases

Rent payable under operating leases is accounted for in the Statement of Financial Activities in equal amounts over the period of the lease.

1.10 Fund Accounting

Funds held by the Charity are either:

Unrestricted general funds- these are funds that can be used in accordance with the charitable objects at the discretion of the Trustees.

Restricted funds- these are funds that can only be used for particular restricted purposes within the objects of the Charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

1.11 Critical Accounting Estimates and Areas of Judgement

In the view of the trustees in applying the accounting policies adopted, no judgements were required that have made a significant effect on the amounts recognised in the financial statements nor do any estimates or assumptions made carry a significant risk of material adjustment in the next financial year.

1.12 Financial Instruments

Cash and cash equivalents

Cash and cash equivalents include cash at bank and in hand and short term deposits with a maturity date of three months or less.

Debtors and creditors

Debtors and creditors receivable or payable within one year of the reporting date are carried at their transaction price. Debtors and creditors that are receivable or payable in more than one year and not subject to market rate of interest are measured at the present value of the expected future receipts or payments discounted at a market rate of interest.

Fixed Asset Investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year.

2. Income from Charitable Activities

	Unrestricted Funds 2024 £	Unrestricted Funds 2023 £
Adoptions	128,384	123,265
Other	32,894	28,820
	<u>161,278</u>	<u>152,085</u>

LAST CHANCE ANIMAL RESCUE HOME
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024 (Continued)

3. Income from Other Trading Activities	Unrestricted Funds 2024 £	Unrestricted Funds 2023 £
Shop Income	71,015	63,885
Fundraising	18,120	25,084
Membership Income	5,304	10,126
Tea room Income	8,344	-
	<u>102,783</u>	<u>99,095</u>

4. Expenditure on Raising Funds Year to 31 March 2024	Direct Costs £	Support Costs £	Total 2024 £
Expenditure directly allocated to raising funds			
Premises costs	17,659	-	17,659
Support costs allocated to raising funds			
Salaries	-	1,420	1,420
Prizes	-	1,400	1,400
	<u>17,659</u>	<u>2,820</u>	<u>20,479</u>

Year to 31 March 2023	Direct Costs £	Support Costs £	Total 2023 £
Expenditure directly allocated to raising funds			
Premises costs	15,000	-	15,000
Support costs allocated to raising funds			
Salaries	-	1,228	1,228
Prizes	-	3,850	3,850
	<u>15,000</u>	<u>5,078</u>	<u>20,078</u>

All expenditure on raising funds was unrestricted.

5. Expenditure on Charitable Activities Year to 31 March 2024	Direct Costs £	Support Costs £	Total 2024 £
Expenditure directly allocated to activities			
Salaries	587,209	-	587,209
Feed, bedding and consumables	27,343	-	27,343
Vet expenses	175,726	-	175,726
Depreciation	70,308	-	70,308
Other premises costs	41,491	-	41,491
Utilities and cleaning	65,754	-	65,754
Motor running costs	5,734	-	5,734
Travelling expenses	1,024	-	1,024
Sundry costs	- 2,667	-	- 2,667
Staff training	176	-	176
Support costs allocated to activities			
Salaries	-	12,779	12,779
Marketing	-	3,727	3,727
Postage, printing and stationery	-	18,141	18,141
Subscriptions	-	1,343	1,343
Telephone	-	4,158	4,158
Bank charges	-	3,723	3,723
Audit	-	18,190	18,190
Accountancy	-	7,141	7,141
Legal and professional	-	16,482	16,482
Loss on disposal of tangible fixed asset	-	-	-
Staff welfare	-	3,498	3,498
	<u>972,098</u>	<u>89,182</u>	<u>1,061,280</u>

LAST CHANCE ANIMAL RESCUE HOME
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024 (Continued)

5. Expenditure on Charitable Activities (Contd)
Year to 31 March 2023

	Direct Costs £	Support Costs £	Total 2023 £
Expenditure directly allocated to activities			
Salaries	467,752	-	467,752
Feed, bedding and consumables	12,881	-	12,881
Vet expenses	91,452	-	91,452
Depreciation	56,794	-	56,794
Other premises costs	49,897	-	49,897
Utilities and cleaning	54,349	-	54,349
Motor running costs	4,558	-	4,558
Travelling expenses	1,034	-	1,034
Sundry costs	1,856	-	1,856
Staff training	284	-	284
Support costs allocated to activities			
Salaries	-	11,049	11,049
Marketing	-	4,076	4,076
Postage, printing and stationery	-	14,737	14,737
Subscriptions	-	704	704
Telephone	-	4,050	4,050
Bank charges	-	4,067	4,067
Audit	-	19,500	19,500
Accountancy	-	9,509	9,509
Legal and professional	-	3,442	3,442
Loss on disposal of tangible asset	-	1,385	1,385
Staff welfare	-	2,995	2,995
	<u>740,857</u>	<u>75,514</u>	<u>816,371</u>

Included within support costs are governance costs of £41,813 (2023: £32,451).

All expenditure on charitable activities was unrestricted.

6. Employee Information

	2024 £	2023 £
Wages and salaries	551,111	439,508
Employers National Insurance	40,485	32,134
Pension contributions	9,811	8,387
	<u>601,407</u>	<u>480,029</u>

The average number of employees was 33, analysed as follows:

Direct charitable	32	21
Administration	1	1
	<u>33</u>	<u>22</u>

No employee was paid £60,000 or more during the year.

At the year end there is an amount included in other creditors of £1,603 (2023: £1,194) in respect of pension contributions.

7. Taxation

The Charity is not liable to Corporation Tax as the income is of an exempt nature.

8. Net Operating Income

This is stated after charging:

	2024 £	2023 £
Auditors' Remuneration	<u>18,190</u>	<u>19,500</u>

LAST CHANCE ANIMAL RESCUE HOME
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024 (Continued)

9. Trustees and Key Management Personnel

Key management personnel include the Trustees of the Charity.

The Trustees received no remuneration or benefits in kind from the Charity. No trustees were reimbursed expenses during the period.

10. Tangible Assets	Land & Buildings £	Kennels & Cattery £	Furniture & Equipment £	Motor Vehicles £	Total £
Cost					
At 1 April 2023	2,565,341	408,336	105,754	39,480	3,118,911
Additions	455,878	-	8,894	13,800	478,572
Disposals	-	-	-	-	-
At 31 March 2024	<u>3,021,219</u>	<u>408,336</u>	<u>114,648</u>	<u>53,280</u>	<u>3,597,483</u>
Depreciation					
At 1 April 2023	561,619	400,781	44,142	33,896	1,040,438
Charge for year	49,850	1,511	14,101	4,846	70,308
Disposal	-	-	-	-	-
At 31 March 2024	<u>611,469</u>	<u>402,292</u>	<u>58,243</u>	<u>38,742</u>	<u>1,110,746</u>
Net Book Value					
At 31 March 2024	<u>2,409,750</u>	<u>6,044</u>	<u>56,405</u>	<u>14,538</u>	<u>2,486,737</u>
At 31 March 2023	<u>2,003,722</u>	<u>7,555</u>	<u>61,612</u>	<u>5,584</u>	<u>2,078,473</u>

11. Fixed Asset Investment

The investment represents the charity's wholly owned trading subsidiary Last Chance Shops Limited, which is incorporated in the United Kingdom. The company was incorporated on 30 March 2007 but remained dormant at 31 March 2024. Consequently, consolidated accounts are not presented.

12. Debtors and Prepayments	2024 £	2023 £
Legacy income receivable	-	10,000
Income tax recoverable	7,587	7,969
Social security and other taxes	9,197	11,756
Prepayments and accrued income	8,174	3,117
	<u>24,958</u>	<u>32,842</u>

Apart from prepayments, all debtors are financial instruments and are measured at present value.

13. Creditors: Amounts falling due within one year	2024 £	2023 £
Trade creditors	12,810	18,577
Accruals	28,261	32,212
Other creditors	11,470	12,066
	<u>52,541</u>	<u>62,855</u>

All creditors are financial instruments and are measured at present value.

LAST CHANCE ANIMAL RESCUE HOME
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024 (Continued)

14. Movement in Funds

	Balance at 31 March 2023 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance at 31 March 2024 £
General	2,438,342	1,108,781	(1,081,759)	(408,264)	2,057,100
Designated - Fixed assets	2,078,474	-	-	408,264	2,486,738
	<u>4,516,816</u>	<u>1,108,781</u>	<u>(1,081,759)</u>	<u>-</u>	<u>4,543,838</u>

Transfers

The transfer from the general fund represents the increase in the net book value of fixed assets during the year.

15. Analysis of net assets between funds

	Fixed Assets £	Current Assets £	Liabilities £	Total £
General	-	2,109,641	(52,541)	2,057,100
Designated - Fixed Assets	2,486,738	-	-	2,486,738
	<u>2,486,738</u>	<u>2,109,641</u>	<u>(52,541)</u>	<u>4,543,838</u>

16. Future Financial Commitments

Operating leases

The charity's future minimum operating lease payments are as follows:

	Land and Buildings	
	2024 £	2023 £
Operating lease which expire:		
Within one year	15,000	15,000
in the second to fifth year	2,384	17,425
	<u>17,384</u>	<u>32,425</u>

17. Related Party Transactions

There were no related party transactions in the reporting period requiring disclosure.

18. Post balance sheet event

In November 2024, the charity completed the purchase of a Land at a price of £406,000.

LAST CHANCE ANIMAL RESCUE HOME
DETAILED STATEMENT OF FINANCIAL ACTIVITIES
YEAR ENDED 31 MARCH 2024

LAST CHANCE ANIMAL RESCUE HOME
DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2024

	2024 £	2023 £
Income		
Adoptions	128,384	123,265
Shop income	71,015	63,885
Donations	137,421	138,545
Legacies	672,944	1,055,493
Fundraising	18,120	16,053
Membership	5,304	10,126
Interest received	34,355	8,679
Other income	32,894	28,820
Tea room income	8,344	-
	<u>1,108,781</u>	<u>1,444,866</u>
Expenditure		
Direct charitable expenditure		
Wages & salaries	587,209	467,752
Feed and bedding	27,024	11,989
Vet expenses	175,726	91,452
Rates & water	16,006	12,792
Insurance	1,950	14,334
Light & heat	47,798	27,223
Repairs & maintenance	41,491	49,897
Printing, postage and stationery	18,141	14,737
Marketing	3,727	4,076
Telephone	4,158	4,050
Motor expenses	5,734	4,558
Travelling expenses	1,024	1,034
Sundry expenses	(2,667)	1,856
Dog leads and accessories	319	892
Subscriptions	1,343	704
Depreciation	70,308	56,794
Staff training	176	284
	<u>999,467</u>	<u>764,424</u>
Fund raising expenditure		
Shop expenses	17,181	15,000
Prizes	1,400	3,850
Tea room expenses	478	-
	<u>19,059</u>	<u>18,850</u>
Administrative Expenditure		
Wages and salaries	14,199	12,277
Legal and professional	16,482	3,442
Accountancy	7,141	9,509
Bank charges	3,723	4,067
Audit fee	18,190	19,500
Staff welfare	3,498	2,995
Loss on disposal of tangible fixed asset	-	1,385
	<u>63,233</u>	<u>53,175</u>
Total Expenditure	<u>1,081,759</u>	<u>836,449</u>
Surplus	<u>27,022</u>	<u>608,417</u>

Accounts

LAST CHANCE ANIMAL RESCUE HOME

REGISTERED CHARITY NO: 1002349

FINANCIAL STATEMENTS

FOR THE YEAR ENDED

31 MARCH 2023

LAST CHANCE ANIMAL RESCUE HOME

CHARITY REGISTRATION NUMBER

1002349

TRUSTEES

D. Dawes
A. Hakes
L. Mason
A. Ramsey

PRINCIPAL ADDRESS

Stickhill
Hartfield Road
Edenbridge
TN8 5NH

SENIOR MANAGER

J Mansfield

AUDITORS

Moore Kingston Smith LLP
Betchworth House
57-65 Station Road
Redhill
Surrey
RH1 1DL

SOLICITORS

Hempsons
Hempsons House
40 Villiers Street
London
WC2N 6NJ

PRINCIPAL BANKERS

National Westminster Bank
39 Station Road
Redhill
Surrey
RH1 1QN

**LAST CHANCE ANIMAL RESCUE HOME
INDEX TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

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1. Report of the Trustees
4. Auditors' Report
7. Statement of Financial Activities
8. Balance Sheet
9. Statement of Cashflows
10. Notes to the Financial Statements

LAST CHANCE ANIMAL RESCUE HOME REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

The Trustees present their report and the financial statements for the year ended 31 March 2023. The Trustees have adopted the provisions of the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (second edition - October 2019).

Objectives and Activities

The objects of the charity are as set out in the Trust Deed and are to provide or maintain refuge or rescue homes or animal hospitals or sanctuaries or other facilities for the reception and care of injured or abused or unwanted animals of any species and the treatment and rehabilitation of such abused or ill-treated animals of any species.

The charity's objectives for the year were to rescue and re-home an increasing number of animals and improve facilities at the centre wherever possible.

We have referred to the guidance in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set.

The charity does not use the services of paid fund raisers except for the manager of our Bromley Charity Shop who is a paid employee and have not received any complaints concerning our fund raisers or activities.

Achievements and Performance

In 2023 the charity rehomed in total 520 animals, some of whom were neglected, others abandoned or unwanted and some of whom were handed in due to their owners no longer being able to care for them (2022: 457). This equated to an average of approx. 10 animals every week of the year. Some of the animals coming into the centre are strays, which we collect from a pound in Wales although this was very restricted again due to lockdown which prevented us from visiting the pound in Wales. For some animals this really is their last chance. Other animals come from local "hand ins" as we try not to turn any animal away. We implement a strict neutering policy and ensure every animal is wormed and inoculated by our veterinary surgeon, as well as microchipped for identification purposes. The charity also rehabilitated numerous animals needing extra medical treatment or surgery, using the excellent veterinary care facilities we have at the rescue centres, and if necessary referring animals needing specialist surgery to referral clinics to receive treatment.

Activities at both our New Romney and Edenbridge Centres are now back in full swing following the Pandemic. We welcomed the return of volunteers and were happy to be able to benefit from the support of our wonderful fosterers.

During 2023 work was completed on phase two of our second kennel block at New Romney and we were able to admit dogs needing our help into this facility.

Building work was completed on target in Autumn 2023 on our new office block and reception at our Edenbridge Centre, providing much needed new and practical facilities for the smooth running of the charity.

Structure, Governance and Management

Last Chance Animal Rescue Home is regulated by a trust deed dated 20 March 1991 and is registered with the Charity Commissioners under registration number 1002349.

The Trustees are ultimately responsible for all aspects of the charity's affairs with the day to day management of the Rescue Centres being carried out by the senior manager, Ms J. Mansfield. Any major operational decisions, including the recruitment of new or additional staff are made by the Trustees based upon the recommendations of the senior manager.

New Trustees are sought when required. Only those with the necessary skills, experience and empathy for the charity's work will be appointed as decided by the existing Trustees. New Trustees will receive a pack of information concerning the history and background of the charity including financial information and will receive a briefing from the existing Trustees.

LAST CHANCE ANIMAL RESCUE HOME

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 MARCH 2023

Pay policy for senior staff

The salaries for key management personnel are reviewed annually and is dependent on delivery against individual annual objectives in accordance with the charity's aims and values.

The levels of pay aims to:

- recruit and retain talented individuals to lead and develop the charity; and
- develop and sustain high performance.

Pay for key management personnel reflects the market for comparable jobs in comparable organisations, the level of knowledge, skills and experience required and the responsibilities associated with each role.

Principal risks and uncertainties

The Trustees are responsible for ensuring there are adequate risk management and internal control systems in place to effectively manage the major risks to which the charity is exposed.

The Trustees consider the following risks to be the most significant in terms of strategic, business & operational risks and the following systems have been implemented to manage those risks:

Risk	Management
Increased competition for voluntary income	Increased emphasis is put on fundraising and increasing local and national awareness to engage with new and existing supporters.
Risk of standards slipping at the rescue centres leading to reduced animal welfare	Staff are vetted and trained to ensure the best care for the animals. The health and welfare of animals is regularly monitored.
Events that could impact the charity's reputation	All staff are trained to ensure they are equipped to deal with the running of the charity and their specific role. If necessary, advice is sought on key issues that may impact the charity.

Financial Review

In 2023 income of £1,444,866 was £262,871 less than the previous year (£1,707,737) This is predominantly due to a decrease in legacy income. This income is expected to fluctuate year on year given the nature of it, and as such cannot be anticipated. Adoption income was £123,265 compared to £74,042 in 2022.

Overall expenditure in the year increased by £114,595 and as a result there is a surplus for the year of £608,417 compared with a surplus of £985,883 in 2022.

Once again the charity is immensely grateful for the donations and legacies it has received. This financial support has greatly enhanced our performance for the year. Free reserves are £2,438,342. There are no restricted funds.

Reserves Policy

In setting the reserves policy the Trustees are influenced by the fact that the charity is overwhelmingly reliant on voluntary income. This may fluctuate significantly during the course of the year, and from year to year. With that in mind, and the fact an additional kennel block has now been opened, the Trustees have decided that the level of free reserves should remain at the increased level of £400,000 to ensure adequate funds are available to allow for the rehoming of all animals should it become necessary.

At 31 March 2023 free reserves stood at £2,438,342. A lot of the surplus will be utilised in the continued development of both the Edenbridge and New Romney sites to as we seek to improve the facilities.

The designated Fixed Asset Fund represents the value of the charity's fixed assets, predominantly the land and buildings at the two rescue centres.

**LAST CHANCE ANIMAL RESCUE HOME
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2023**

Plans for Future Periods

Having now gained Planning Permission from the Local Authority for a function room/tearoom/charity shop along with associated parking and access road at our New Romney Centre, construction work is progressing well, and we are hopeful of opening the facility later in the year.

We are extensively advertising for a part-time vet at our New Romney Centre as numbers have increased and a real need for an inhouse vet would be highly advantageous.

The staff accommodation at our Edenbridge centre has now sadly succumbed to time and needs replacing to ensure the safety and well being of our staff who provide the 24 hour cover required at the centre. We are seeking planning permission to replace the existing staff accommodation with a purpose built unit.

Statement of Trustees' Responsibilities

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. The law applicable to charities in England and Wales requires the Trustees to prepare financial statements of each financial year which give a true and fair view of the state of affairs of the Charity and of the income and expenditure of the Charity for that period. In preparing these financial statements the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- make judgements and estimates that are reasonable and prudent; and,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Charity and to enable them to ensure that the financial statements comply with the Charities Act 2011 and the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

Moore Kingston Smith LLP have indicated their willingness to continue in office and a resolution will be proposed at the General Meeting that they are reappointed as auditors to the charity.

Signed on behalf of the Trustees

A.A. Hakes
.....
A. Hakes

Date: 29-1-24

INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF LAST CHANCE ANIMAL RESCUE HOME

Opinion

We have audited the financial statements of Last Chance Animal Rescue Home for the year ended 31 March 2023 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard Applicable in the UK and Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2023, and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion on financial statements

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs(UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- the information given in the Trustees' Annual Report is inconsistent in any material respect with the financial statements; or
- the charity has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns;
- we have not received all the information and explanations we required for our audit.

INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF LAST CHANCE ANIMAL RESCUE HOME

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 3, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF LAST CHANCE ANIMAL RESCUE HOME

We communicate with those charged with governance regarding, among other matters, the planned scope and timings of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the charity.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the charity and considered that the most significant are the Charities Act 2011, the Charity SORP, and UK financial reporting standards as issued by the Financial Reporting Council.
- We obtained an understanding of how the charity complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Chapter 3 of Part 8 of the Charities Act 2011. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charity and charity's trustees as a body, for our audit work, for this report, or for the opinion we have formed.



Date: 30/01/2024

MOORE KINGSTON SMITH LLP
Statutory auditor

Betchworth House
57-65 Station Road
Redhill
Surrey
RH1 1DL

Moore Kingston Smith LLP is eligible to act as auditor in terms of Section 1212 of the Companies Act 2006.

**LAST CHANCE ANIMAL RESCUE HOME
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2023**

	<u>Notes</u>	Unrestricted Funds 2023 £	2022 £
Income from:			
Donations and Legacies		1,194,038	1,508,079
Charitable Activities	2	152,085	109,743
Other Trading Activities	3	90,064	89,258
Investments		8,679	657
Total Operating Income		<u>1,444,866</u>	<u>1,707,737</u>
Expenditure on:			
Raising Funds	4	20,078	18,060
Charitable Activities	5	816,371	703,794
Total Operating Expenditure		<u>836,449</u>	<u>721,854</u>
Net Movement in Funds		<u>608,417</u>	<u>985,883</u>
Total Funds Brought Forward		<u>3,908,399</u>	<u>2,922,516</u>
Total Funds Carried Forward	14	<u><u>4,516,816</u></u>	<u><u>3,908,399</u></u>

The statement of financial activities includes all gains and losses recognised in the year and all income and expenditure derives from continuing activities.

**LAST CHANCE ANIMAL RESCUE HOME
BALANCE SHEET AT 31 MARCH 2023**

	<u>Notes</u>	2023 £	2022 £
Fixed Assets			
Tangible assets	10	2,078,473	1,816,276
Investments	11	<u>1</u>	<u>1</u>
		2,078,474	1,816,277
Current Assets			
Stocks		15,041	10,705
Debtors and prepayments	12	32,842	34,982
Cash at bank and in hand		<u>2,453,313</u>	<u>2,085,543</u>
		2,501,196	2,131,230
Creditors:			
Amounts falling due within one year	13	<u>(62,854)</u>	<u>(39,108)</u>
Net Current Assets		<u>2,438,342</u>	<u>2,092,122</u>
Total Assets Less Current Liabilities		<u><u>4,516,816</u></u>	<u><u>3,908,399</u></u>
Total Funds			
Unrestricted Funds	14	<u><u>4,516,816</u></u>	<u><u>3,908,399</u></u>

The financial statements were approved by the trustees on 29-1-24 and signed on their behalf by:

A. A. Hakes
A. Hakes
Trustee

The notes on pages 10 to 15 form part of these financial statements.

LAST CHANCE ANIMAL RESCUE HOME
STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2023

	2023	2022
	£	£
Net cash provided by operating activities	<u>686,761</u>	<u>1,018,269</u>
Cash flows from investing activities		
Purchase of property, plant and equipment	(320,376)	(183,442)
Loss on disposal of tangible fixed asset	1,385	-
Net cash used in investing activities	<u>(318,991)</u>	<u>(183,442)</u>
Change in cash and cash equivalents in the reporting period	<u>367,770</u>	<u>834,827</u>
Net decrease in cash and cash equivalents		
Cash and cash equivalents at the beginning of the year	2,085,543	1,250,716
Cash and cash equivalents at the end of the year	<u>2,453,313</u>	<u>2,085,543</u>

**RECONCILIATION OF NET INCOMING RESOURCES TO
NET CASH FLOW FROM OPERATIONS**

	2023	2022
	£	£
Net income	608,417	985,883
Adjustments for:		
Depreciation	56,794	49,208
(Increase)/ Decrease in stock	(4,336)	2,715
(Increase)/ Decrease in debtors	2,140	(10,595)
Increase/ (Decrease) in creditors	23,746	(8,942)
Net cash provided by operating activities	<u>686,761</u>	<u>1,018,269</u>

ANALYSIS OF CHANGE IN NET FUNDS

	1 April 2022 £	Cash flows £	31 March 2023 £
Cash at bank and in hand	<u>2,085,543</u>	<u>367,770</u>	<u>2,453,313</u>

LAST CHANCE ANIMAL RESCUE HOME

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2023

1. Accounting Policies

1.1 Accounting convention

The financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102). The charity is a public benefit entity for the purposes of FRS 102, and the charity has also prepared its financial statements in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102 Charities SORP) and the Charities Act 2011. The accounts do not comply with the Charities (Accounts and Report) Regulations 2008 as this requires compliance with SORP 2005 which has now been superseded.

These financial statements are prepared under the historical cost convention. The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest pound. The principal accounting policies adopted are set out below.

1.2 Going concern

At the Balance sheet date, the charity has unrestricted funds of £4,516,816 and a strong cash balance of £2,453,313. Subsequent to the year end, the trustees have assessed whether the use of the going concern basis of preparation of the financial statements is appropriate and have considered possible events or conditions that might cast significant doubt on the ability of the charity to continue as a going concern. In particular, the trustees have taken into account the levels of cash held by the charity and the pressures on income. Whilst the ultimate impact of increased costs cannot currently be quantified the trustees do not believe that it will significantly impact the ability of the charity to continue as a going concern.

The trustees have made this assessment for a period of at least one year from the date of approval of these financial statements. After making enquiries, the trustees have concluded that there is a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. The charity therefore continues to adopt the going concern basis in preparing its financial statements.

1.3 Income

All income is recognised when there is an entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Legacies are recognised following probate and once there is sufficient evidence that receipt is probable and the amount of the legacy receivable can be measured reliably. Where entitlement to a legacy exists but there is uncertainty as to its receipt or the amount receivable, details are disclosed as a contingent asset until the criteria for income recognition are met.

1.4 Resources Expended

Expenditure is included in the Statement of Financial Activities on an accruals basis and recognised gross of irrecoverable VAT. Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefit will be required in settlement and the amount of the obligation can be measured reliably.

All costs are allocated between expenditure categories on a basis designed to reflect the use of the resources. Costs related to a particular activity are allocated directly. Support costs are apportioned on an appropriate basis. These are costs which assist the work of the charity but do not directly represent charitable activities and include office costs and governance costs.

Governance costs comprise the cost of running the charity, including external accountancy, audit, Trustees' legal advice and constitutional and statutory compliance costs.

1.5 Gift aid

Gift aid and other income received by the charity in respect of which a claim for repayment for tax has or will be made is grossed up for the tax recoverable and this gross amount is recognised in the Statement of Financial Activities.

1.6 Government grant receivable

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

LAST CHANCE ANIMAL RESCUE HOME
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023 (Continued)

1. Accounting Policies (Contd)

1.7 Fixed Assets

Tangible fixed assets are capitalised at cost and depreciated to their estimated residual value over their estimated useful lives, as follows:

Freehold buildings	2% cost
Improvements to premises	20% reducing balance
Kennels and cattery	20% reducing balance
Motor vehicles	25% reducing balance
Furniture and equipment	20% reducing balance

Freehold land is not depreciated.

At the end of each accounting period the residual values and useful lives of assets are reviewed and adjusted if necessary. In addition, if events or change in circumstances indicate that the carrying value may not be recoverable then the carrying values of tangible fixed assets are reviewed for impairment.

1.8 Stock

Stocks are valued at the lower of cost and estimated net realisable value.

1.9 Leases

Rent payable under operating leases is accounted for in the Statement of Financial Activities in equal amounts over the period of the lease.

1.10 Fund Accounting

Funds held by the Charity are either:

Unrestricted general funds- these are funds that can be used in accordance with the charitable objects at the discretion of the Trustees.

Restricted funds- these are funds that can only be used for particular restricted purposes within the objects of the Charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

1.11 Critical Accounting Estimates and Areas of Judgement

In the view of the trustees in applying the accounting policies adopted, no judgements were required that have made a significant effect on the amounts recognised in the financial statements nor do any estimates or assumptions made carry a significant risk of material adjustment in the next financial year.

1.12 Financial Instruments

Cash and cash equivalents

Cash and cash equivalents include cash at bank and in hand and short term deposits with a maturity date of three months or less.

Debtors and creditors

Debtors and creditors receivable or payable within one year of the reporting date are carried at their transaction price. Debtors and creditors that are receivable or payable in more than one year and not subject to market rate of interest are measured at the present value of the expected future receipts or payments discounted at a market rate of interest.

Fixed Asset Investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year.

2. Income from Charitable Activities

	Unrestricted Funds 2023 £	Unrestricted Funds 2022 £
Adoptions	123,265	74,042
Other	28,820	35,018
Government Grant	-	683
	<u>152,085</u>	<u>109,743</u>

LAST CHANCE ANIMAL RESCUE HOME
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023 (Continued)

3. Income from Other Trading Activities	Unrestricted Funds 2023 £	Unrestricted Funds 2022 £
Shop Income	63,885	53,922
Fundraising	16,053	25,084
Membership Income	10,126	10,252
	<u>90,064</u>	<u>89,258</u>

4. Expenditure on Raising Funds Year to 31 March 2023	Direct Costs £	Support Costs £	Total 2023 £
Expenditure directly allocated to raising funds			
Premises costs	15,000	-	15,000
Support costs allocated to raising funds			
Salaries	-	1,228	1,228
Prizes	-	3,850	3,850
	<u>15,000</u>	<u>5,078</u>	<u>20,078</u>
 Year to 31 March 2022	 Direct Costs £	 Support Costs £	 Total 2022 £
Expenditure directly allocated to raising funds			
Premises costs	15,083	-	15,083
Support costs allocated to raising funds			
Salaries	-	1,127	1,127
Prizes	-	1,850	1,850
	<u>15,083</u>	<u>2,977</u>	<u>18,060</u>

All expenditure on raising funds was unrestricted.

5. Expenditure on Charitable Activities Year to 31 March 2023	Direct Costs £	Support Costs £	Total 2023 £
Expenditure directly allocated to activities			
Salaries	467,752	-	467,752
Feed, bedding and consumables	12,881	-	12,881
Vet expenses	91,452	-	91,452
Depreciation	56,794	-	56,794
Other premises costs	49,897	-	49,897
Utilities and cleaning	54,349	-	54,349
Motor running costs	4,558	-	4,558
Travelling expenses	1,034	-	1,034
Sundry costs	1,856	-	1,856
Staff training	284	-	284
 Support costs allocated to activities			
Salaries	-	11,049	11,049
Marketing	-	4,076	4,076
Postage, printing and stationery	-	14,737	14,737
Subscriptions	-	704	704
Telephone	-	4,050	4,050
Bank charges	-	4,067	4,067
Audit	-	19,500	19,500
Accountancy	-	9,509	9,509
Legal and professional	-	3,442	3,442
Loss on disposal of tangible fixed asset	-	1,385	1,385
Staff welfare	-	2,995	2,995
	<u>740,857</u>	<u>75,514</u>	<u>816,371</u>

LAST CHANCE ANIMAL RESCUE HOME
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023 (Continued)

5. Expenditure on Charitable Activities (Contd)
Year to 31 March 2022

	Direct Costs £	Support Costs £	Total 2022 £
Expenditure directly allocated to activities			
Salaries	352,896	-	352,896
Feed, bedding and consumables	69,495	-	69,495
Vet expenses	68,535	-	68,535
Depreciation	49,208	-	49,208
Other premises costs	49,451	-	49,451
Utilities and cleaning	43,282	-	43,282
Motor running costs	2,546	-	2,546
Travelling expenses	283	-	283
Sundry costs	6,926	-	6,926
Support costs allocated to activities			
Salaries	-	10,146	10,146
Marketing	-	5,906	5,906
Postage, Printing and Stationery	-	12,645	12,645
Telephone	-	2,831	2,831
Bank charges	-	2,230	2,230
Audit	-	8,250	8,250
Accountancy	-	7,868	7,868
Legal and professional	-	9,709	9,709
Staff welfare	-	1,587	1,587
	<u>642,622</u>	<u>61,172</u>	<u>703,794</u>

Included within support costs are governance costs of £32,451 (2022: £25,827).

All expenditure on charitable activities was unrestricted.

6. Employee Information

	2023 £	2022 £
Wages and salaries	439,508	332,693
Employers National Insurance	32,134	24,532
Pension contributions	8,387	6,944
	<u>480,029</u>	<u>364,169</u>

The average number of employees was 22, analysed as follows:

Direct charitable	21	14
Administration	<u>1</u>	<u>1</u>
	<u>22</u>	<u>15</u>

No employee was paid £60,000 or more during the year.

At the year end there is an amount included in other creditors of £1,194 (2022: £652) in respect of pension contributions.

7. Taxation

The Charity is not liable to Corporation Tax as the income is of an exempt nature.

8. Net Operating Income

This is stated after charging:

	2023 £	2022 £
Auditors' Remuneration	<u>19,500</u>	<u>8,250</u>

LAST CHANCE ANIMAL RESCUE HOME
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023 (Continued)

9. Trustees and Key Management Personnel

Key management personnel include the Trustees of the Charity.

The Trustees received no remuneration or benefits in kind from the Charity. No trustees were reimbursed expenses during the period.

10. Tangible Assets	Land & Buildings	Kennels & Cattery	Furniture & Equipment	Motor Vehicles	Total
	£	£	£	£	£
Cost					
At 1 April 2022	2,299,368	408,336	82,851	39,480	2,830,035
Additions	265,973	-	54,403	-	320,376
Disposals	-	-	(31,500)	-	(31,500)
At 31 March 2023	<u>2,565,341</u>	<u>408,336</u>	<u>105,754</u>	<u>39,480</u>	<u>3,118,911</u>
Depreciation					
At 1 April 2022	516,449	398,893	66,383	32,034	1,013,759
Charge for year	45,170	1,888	7,874	1,862	56,794
Disposal	-	-	(30,115)	-	(30,115)
At 31 March 2023	<u>561,619</u>	<u>400,781</u>	<u>44,142</u>	<u>33,896</u>	<u>1,040,438</u>
Net Book Value					
At 31 March 2023	<u>2,003,722</u>	<u>7,555</u>	<u>61,612</u>	<u>5,584</u>	<u>2,078,473</u>
At 31 March 2022	<u>1,782,919</u>	<u>9,443</u>	<u>16,468</u>	<u>7,446</u>	<u>1,816,276</u>

11. Fixed Asset Investment

The investment represents the charity's wholly owned trading subsidiary Last Chance Shops Limited, which is incorporated in the United Kingdom. The company was incorporated on 30 March 2007 but remained dormant at 31 March 2023. Consequently, consolidated accounts are not presented.

12. Debtors and Prepayments	2023	2022
	£	£
Legacy income receivable	10,000	17,536
Income tax recoverable	7,969	5,249
Social security and other taxes	11,756	3,336
Prepayments and accrued income	3,117	8,861
	<u>32,842</u>	<u>34,982</u>

Apart from prepayments, all debtors are financial instruments and are measured at present value.

13. Creditors: Amounts falling due within one year	2023	2022
	£	£
Trade creditors	18,577	9,317
Accruals	32,212	18,705
Other creditors	12,065	11,086
	<u>62,854</u>	<u>39,108</u>

All creditors are financial instruments and are measured at present value.

LAST CHANCE ANIMAL RESCUE HOME
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023 (Continued)

14. Movement in Funds

	Balance at 31 March 2022 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance at 31 March 2023 £
General	2,092,122	1,444,866	(836,449)	(262,197)	2,438,342
Designated - Fixed assets	1,816,277	-	-	262,197	2,078,474
	<u>3,908,399</u>	<u>1,444,866</u>	<u>(836,449)</u>	<u>-</u>	<u>4,516,816</u>

Transfers

The transfer from the general fund represents the increase in the net book value of fixed assets during the year.

15. Analysis of net assets between funds

	Fixed Assets £	Current Assets £	Liabilities £	Total £
General	-	2,501,196	(62,854)	2,438,342
Designated - Fixed Assets	2,078,474	-	-	2,078,474
	<u>2,078,474</u>	<u>2,501,196</u>	<u>(62,854)</u>	<u>4,516,816</u>

16. Future Financial Commitments

Operating leases

The charity's future minimum operating lease payments are as follows:

	Land and Buildings	
	2023 £	2022 £
Operating lease which expire:		
Within one year	15,000	15,000
in the second to fifth year	17,425	32,425
	<u>32,425</u>	<u>47,425</u>

17. Related Party Transactions

There were no related party transactions in the reporting period requiring disclosure.

LAST CHANCE ANIMAL RESCUE HOME
DETAILED STATEMENT OF FINANCIAL ACTIVITIES
YEAR ENDED 31 MARCH 2023

LAST CHANCE ANIMAL RESCUE HOME
DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2023

	2023	2022
	£	£
Income		
Adoptions	123,265	74,042
Shop income	63,885	53,922
Donations	138,545	157,260
Legacies	1,055,493	1,350,819
Fundraising	16,053	25,084
Membership	10,126	10,252
Interest received	8,679	657
Other income	28,820	35,018
Government grants received	-	683
	<u>1,444,866</u>	<u>1,707,737</u>
Expenditure		
Direct charitable expenditure		
Wages & salaries	467,752	352,896
Feed and bedding	11,989	68,535
Vet expenses	91,452	68,535
Rates & water	12,792	7,775
Insurance	14,334	8,460
Light & heat	27,223	27,047
Repairs & maintenance	49,897	49,451
Printing, postage and stationery	14,737	12,645
Marketing	4,076	5,906
Telephone	4,050	2,831
Motor expenses	4,558	2,546
Travelling expenses	1,034	283
Sundry expenses	1,856	6,926
Dog leads and accessories	892	960
Subscriptions	704	-
Depreciation	56,794	49,208
Staff training	284	-
	<u>764,424</u>	<u>664,004</u>
Fund raising expenditure		
Shop expenses	15,000	15,083
Prizes	3,850	1,850
	<u>18,850</u>	<u>16,933</u>
Administrative Expenditure		
Wages and salaries	12,277	11,273
Legal and professional	3,442	9,709
Accountancy	9,509	7,868
Bank charges	4,067	2,230
Audit fee	19,500	8,250
Staff welfare	2,995	1,587
Loss on disposal of tangible fixed asset	1,385	-
	<u>53,175</u>	<u>40,917</u>
Total Expenditure	<u>836,449</u>	<u>721,854</u>
Surplus	<u>608,417</u>	<u>985,883</u>

Accounts

LAST CHANCE ANIMAL RESCUE HOME
REGISTERED CHARITY NO: 1002349

FINANCIAL STATEMENTS
FOR THE YEAR ENDED
31 MARCH 2022

LAST CHANCE ANIMAL RESCUE HOME

CHARITY REGISTRATION NUMBER

1002349

TRUSTEES

D. Dawes
A. Hakes
L. Mason
A. Ramsey

PRINCIPAL ADDRESS

Stickhill
Hartfield Road
Edenbridge
TN8 5NH

SENIOR MANAGER

J Mansfield

AUDITORS

Moore Kingston Smith LLP
Betchworth House
57-65 Station Road
Redhill
Surrey
RH1 1DL

SOLICITORS

Hempsons
Hempsons House
40 Villiers Street
London
WC2N 6NJ

PRINCIPAL BANKERS

National Westminster Bank
12 Station Road East
Oxted
Surrey
RH8 0PR

**LAST CHANCE ANIMAL RESCUE HOME
INDEX TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

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1. Report of the Trustees
4. Auditors' Report
7. Statement of Financial Activities
8. Balance Sheet
9. Statement of Cashflows
10. Notes to the Financial Statements

LAST CHANCE ANIMAL RESCUE HOME REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2022

The Trustees present their report and the financial statements for the year ended 31 March 2022. The Trustees have adopted the provisions of the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (second edition - October 2019).

Objectives and Activities

The objects of the charity are as set out in the Trust Deed and are to provide or maintain refuge or rescue homes or animal hospitals or sanctuaries or other facilities for the reception and care of injured or abused or unwanted animals of any species and the treatment and rehabilitation of such abused or ill-treated animals of any species.

The charity's objectives for the year were to rescue and re-home an increasing number of animals and improve facilities at the centre wherever possible.

We have referred to the guidance in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set.

The charity does not use the services of paid fund raisers and have not received any complaints concerning our fund raisers or activities.

Achievements and Performance

In 2022 the charity rehomed in total 457 animals, some of whom were neglected, others abandoned or unwanted and some of whom were handed in due to their owners no longer being able to care for them (2021: 332). This equated to an average of approx. 9 animals every week of the year. Some of the animals coming into the centre are strays, which we collect from a pound in Wales although this was very restricted again due to lockdown which prevented us from visiting the pound in Wales. For some animals this really is their last chance. Other animals come from local "hand ins" as we try not to turn any animal away. We implement a strict neutering policy and ensure every animal is wormed and inoculated by our veterinary surgeon, as well as microchipped for identification purposes. The charity also rehabilitated numerous animals needing extra medical treatment or surgery, using the excellent veterinary care facilities we have at the rescue centres, and if necessary referring animals needing specialist surgery to referral clinics to receive treatment.

Activities at both our New Romney and Edenbridge Centres are slowly recovering following the Pandemic. We welcomed the return of fully vaccinated volunteers and were happy to be able to benefit from the support of our wonderful fosterers.

During 2022 work has progressed on phase two of our second kennel block at New Romney. After much research it was decided that tiling was still considered the most practical option for flooring and this was carried out to all areas following the installation of underfloor heating. Stainless steel gates and UPVC doors have been ordered. Discussions are underway regarding shelving/ storage/utility requirements for this area.

Work on the erection of a new office block at Edenbridge has progressed well and we have anticipated completion in autumn 2022.

Impact of COVID-19

Life has begun to return to normal and we are hoping that fundraising, involving public participation will soon be possible.

Structure, Governance and Management

Last Chance Animal Rescue Home is regulated by a trust deed dated 20 March 1991 and is registered with the Charity Commissioners under registration number 1002349

The Trustees are ultimately responsible for all aspects of the charity's affairs with the day to day management of the Rescue Centres being carried out by the senior manager, Ms J. Mansfield. Any major operational decisions, including the recruitment of new or additional staff are made by the Trustees based upon the recommendations of the senior manager.

LAST CHANCE ANIMAL RESCUE HOME

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 MARCH 2022

New Trustees are sought when required. Only those with the necessary skills, experience and empathy for the charity's work will be appointed as decided by the existing Trustees. New Trustees will receive a pack of information concerning the history and background of the charity including financial information and will receive a briefing from the existing Trustees.

Pay policy for senior staff

The salaries for key management personnel are reviewed annually and is dependent on delivery against individual annual objectives in accordance with the charity's aims and values.

The levels of pay aims to:

- recruit and retain talented individuals to lead and develop the charity; and
- develop and sustain high performance.

Pay for key management personnel reflects the market for comparable jobs in comparable organisations, the level of knowledge, skills and experience required and the responsibilities associated with each role.

Principal risks and uncertainties

The Trustees are responsible for ensuring there are adequate risk management and internal control systems in place to effectively manage the major risks to which the charity is exposed.

The Trustees consider the following risks to be the most significant in terms of strategic, business & operational risks and the following systems have been implemented to manage those risks:

Risk	Management
Increased competition for voluntary income	Increased emphasis is put on fundraising and increasing local and national awareness to engage with new and existing supporters.
Risk of standards slipping at the rescue centres leading to reduced animal welfare	Staff are vetted and trained to ensure the best care for the animals. The health and welfare of animals is regularly monitored.
Events that could impact the charity's reputation	All staff are trained to ensure they are equipped to deal with the running of the charity and their specific role. If necessary, advice is sought on key issues that may impact the charity.

Financial Review

In 2022 income of £1,707,737 was £452,516 more than the previous year (£1,255,221) This is predominantly due to an increase in legacy income. This income is expected to fluctuate year on year given the nature of it, and as such cannot be anticipated. Adoption income was £74,042 compared to £56,345 in 2021.

Overall expenditure in the year increased by £171,057 and as a result there is a surplus for the year of £989,096 compared with a surplus of £707,637 in 2021.

Once again the charity is immensely grateful for the donations and legacies it has received. This financial support has greatly enhanced our performance for the year. Free reserves are £2,060,539. There are no restricted funds.

Reserves Policy

In setting the reserves policy the Trustees are influenced by the fact that the charity is overwhelmingly reliant on voluntary income. This may fluctuate significantly during the course of the year, and from year to year. With that in mind, and in view of the financial conditions that have arisen during 2020/21 brought about by the Covid-19 pandemic, the Trustees have decided that the level of free reserves should remain at the increased level of

**LAST CHANCE ANIMAL RESCUE HOME
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2022**

£300,000 to ensure adequate funds are available to allow for the rehoming of all animals should it become necessary.

At 31 March 2022 free reserves stood at £1,240,472. A lot of the surplus will be utilised in the continued development of both the Edenbridge and New Romney sites to as we seek to improve the facilities.

The designated Fixed Asset Fund represents the value of the charity's fixed assets, predominantly the land and buildings at the two rescue centres.

Plans for Future Periods

Following our previous office facilities falling into an unusable state of disrepair we are eagerly anticipating the completion and occupation of the new office building at Edenbridge. Discussions are underway regarding further security fencing and gates to improve controlled access to the site. Consideration is also being given to improved staff/disabled car parking and ancillary access road.

Autumn 2022 should see our new kennel block opened at New Romney and the employment of additional staff as required. An access road combined with pedestrian walkways are under consideration. We have also approached the Local Authority Planning Dept. to permit the construction of a function room/charity shop/refreshment area at our New Romney site to enable us to promote the work of the charity and carry out funding raising events.

Auditors

Moore Kingston Smith LLP have indicated their willingness to continue in office and a resolution will be proposed at the General Meeting that they are reappointed as auditors to the charity.

Signed on behalf of the Trustees

..... A. Hakes

A. Hakes

Date: 19 - 1 - 23

INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF LAST CHANCE ANIMAL RESCUE HOME

Opinion

We have audited the financial statements of Last Chance Animal Rescue Home for the year ended 31 March 2022 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard Applicable in the UK and Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2022, and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion on financial statements

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs(UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- the information given in the Trustees' Annual Report is inconsistent in any material respect with the financial statements; or
- the charity has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns;
- we have not received all the information and explanations we required for our audit.

INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF LAST CHANCE ANIMAL RESCUE HOME

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 3, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF LAST CHANCE ANIMAL RESCUE HOME

We communicate with those charged with governance regarding, among other matters, the planned scope and timings of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud
Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the charity.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the charity and considered that the most significant are the Charities Act 2011, the Charity SORP, and UK financial reporting standards as issued by the Financial Reporting Council.
- We obtained an understanding of how the charity complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Chapter 3 of Part 8 of the Charities Act 2011. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charity and charity's trustees as a body, for our audit work, for this report, or for the opinion we have formed.

Moore Kingston Smith LLP

MOORE KINGSTON SMITH LLP
Statutory auditor

Date: 19 January 2023

Betchworth House
57-65 Station Road
Redhill
Surrey
RH1 1DL

Moore Kingston Smith LLP is eligible to act as auditor in terms of Section 1212 of the Companies Act 2006.

**LAST CHANCE ANIMAL RESCUE HOME
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2022**

	<u>Notes</u>	Unrestricted Funds 2022 £	2021 £
Income from:			
Donations and Legacies		1,508,079	1,087,365
Charitable Activities	2	109,743	93,939
Other Trading Activities	3	89,258	66,108
Investments		657	7,809
Total Operating Income		<u>1,707,737</u>	<u>1,255,221</u>
Expenditure on:			
Raising Funds	4	18,060	16,603
Charitable Activities	5	700,581	530,981
Total Operating Expenditure		<u>718,641</u>	<u>547,584</u>
Net Movement in Funds		<u>989,096</u>	<u>707,637</u>
Total Funds Brought Forward		<u>2,922,516</u>	<u>2,214,879</u>
Total Funds Carried Forward	14	<u><u>3,911,612</u></u>	<u><u>2,922,516</u></u>

The statement of financial activities includes all gains and losses recognised in the year and all income and expenditure derives from continuing activities.

**LAST CHANCE ANIMAL RESCUE HOME
BALANCE SHEET AT 31 MARCH 2022**

	<u>Notes</u>	2022 £	2021 £
Fixed Assets			
Tangible assets	10	1,816,276	1,682,043
Investments	11	<u>1</u>	<u>1</u>
		1,816,277	1,682,044
Current Assets			
Stocks		10,705	13,420
Debtors and prepayments	12	34,982	24,387
Cash at bank and in hand		<u>2,085,543</u>	<u>1,250,716</u>
		2,131,230	1,288,523
Creditors:			
Amounts falling due within one year	13	<u>(39,108)</u>	<u>(48,051)</u>
Net Current Assets		<u>2,092,122</u>	<u>1,240,472</u>
Total Assets Less Current Liabilities		<u><u>3,908,399</u></u>	<u><u>2,922,516</u></u>
Total Funds			
Unrestricted Funds	14	<u><u>3,908,399</u></u>	<u><u>2,922,516</u></u>

The financial statements were approved by the trustees on 19-1-23 and signed on their behalf by:

A.A. Hakes
A. Hakes
Trustee

The notes on pages 10 to 15 form part of these financial statements.

LAST CHANCE ANIMAL RESCUE HOME
STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2022

	2022 £	2021 £
Net cash provided by operating activities	<u>1,021,481</u>	<u>749,248</u>
Cash flows from investing activities		
Purchase of property, plant and equipment	(183,442)	(19,811)
Net cash used in investing activities	<u>(183,442)</u>	<u>(19,811)</u>
Change in cash and cash equivalents in the reporting period	<u>838,039</u>	<u>729,437</u>
Net decrease in cash and cash equivalents		
Cash and cash equivalents at the beginning of the year	1,250,716	521,279
Cash and cash equivalents at the end of the year	<u>2,088,755</u>	<u>1,250,716</u>

**RECONCILIATION OF NET INCOMING RESOURCES TO
NET CASH FLOW FROM OPERATIONS**

	2022 £	2021 £
Net income	989,096	707,637
Adjustments for:		
Depreciation	49,208	34,048
(Increase)/ Decrease in stock	2,715	1,784
(Increase)/ Decrease in debtors	(10,595)	13,450
Increase/ (Decrease) in creditors	(8,943)	(7,671)
Net cash provided by operating activities	<u>1,021,481</u>	<u>749,248</u>

LAST CHANCE ANIMAL RESCUE HOME

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2022

1. Accounting Policies

1.1 Accounting convention

The financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102). The charity is a public benefit entity for the purposes of FRS 102, and the charity has also prepared its financial statements in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102 Charities SORP) and the Charities Act 2011.

These financial statements are prepared under the historical cost convention. The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest pound. The principal accounting policies adopted are set out below.

1.2 Going concern

At the Balance sheet date, the charity has unrestricted funds of £3,977,989 and a strong cash balance of £2,092,122. Subsequent to the year end and in light of the coronavirus pandemic, the trustees have assessed whether the use of the going concern basis of preparation of the financial statements is appropriate and have considered possible events or conditions that might cast significant doubt on the ability of the charity to continue as a going concern. In particular, the trustees have taken into account the levels of cash held by the charity and the pressures on income. Whilst the ultimate impact of the pandemic cannot currently be quantified the trustees do not believe that it will significantly impact the ability of the charity to continue as a going concern.

The trustees have made this assessment for a period of at least one year from the date of approval of these financial statements. After making enquiries, the trustees have concluded that there is a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. The charity therefore continues to adopt the going concern basis in preparing its financial statements.

1.3 Income

All income is recognised when there is an entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Legacies are recognised following probate and once there is sufficient evidence that receipt is probable and the amount of the legacy receivable can be measured reliably. Where entitlement to a legacy exists but there is uncertainty as to its receipt or the amount receivable, details are disclosed as a contingent asset until the criteria for income recognition are met.

1.4 Resources Expended

Expenditure is included in the Statement of Financial Activities on an accruals basis and recognised gross of irrecoverable VAT. Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefit will be required in settlement and the amount of the obligation can be measured reliably.

All costs are allocated between expenditure categories on a basis designed to reflect the use of the resources. Costs related to a particular activity are allocated directly. Support costs are apportioned on an appropriate basis. These are costs which assist the work of the charity but do not directly represent charitable activities and include office costs and governance costs.

Governance costs comprise the cost of running the charity, including external accountancy, audit, Trustees' legal advice and constitutional and statutory compliance costs.

1.5 Gift aid

Gift aid and other income received by the charity in respect of which a claim for repayment for tax has or will be made is grossed up for the tax recoverable and this gross amount is recognised in the Statement of Financial Activities.

1.6 Government grant receivable

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

**LAST CHANCE ANIMAL RESCUE HOME
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022 (continued)**

1. Accounting Policies (Contd)

1.7 Fixed Assets

Tangible fixed assets are capitalised at cost and depreciated to their estimated residual value over their estimated useful lives, as follows:

Freehold buildings	2% cost
Improvements to premises	20% reducing balance
Kennels and cattery	20% reducing balance
Motor vehicles	25% reducing balance
Furniture and equipment	20% reducing balance

Freehold land is not depreciated.

At the end of each accounting period the residual values and useful lives of assets are reviewed and adjusted if necessary. In addition, if events or change in circumstances indicate that the carrying value may not be recoverable then the carrying values of tangible fixed assets are reviewed for impairment.

1.8 Stock

Stocks are valued at the lower of cost and estimated net realisable value.

1.9 Leases

Rent payable under operating leases is accounted for in the Statement of Financial Activities in equal amounts over the period of the lease.

1.10 Fund Accounting

Funds held by the Charity are either:

Unrestricted general funds- these are funds that can be used in accordance with the charitable objects at the discretion of the Trustees.

Restricted funds- these are funds that can only be used for particular restricted purposes within the objects of the Charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

1.11 Critical Accounting Estimates and Areas of Judgement

In the view of the trustees in applying the accounting policies adopted, no judgements were required that have made a significant effect on the amounts recognised in the financial statements nor do any estimates or assumptions made carry a significant risk of material adjustment in the next financial year.

1.12 Financial Instruments

Cash and cash equivalents

Cash and cash equivalents include cash at bank and in hand and short term deposits with a maturity date of three months or less.

Debtors and creditors

Debtors and creditors receivable or payable within one year of the reporting date are carried at their transaction price. Debtors and creditors that are receivable or payable in more than one year and not subject to market rate of interest are measured at the present value of the expected future receipts or payments discounted at a market rate of interest.

Fixed Asset Investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year.

2. Income from Charitable Activities

	Unrestricted Funds 2022 £	Unrestricted Funds 2021 £
Adoptions	74,042	56,345
Other	35,018	29,642
Government Grant	683	7,952
	<u>109,743</u>	<u>93,939</u>

LAST CHANCE ANIMAL RESCUE HOME
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022 (Continued)

3. Income from Other Trading Activities	Unrestricted Funds 2022 £	Unrestricted Funds 2021 £
Shop Income	53,922	25,130
Government Grant	-	10,000
Fundraising	25,084	16,987
Membership Income	10,252	13,991
	<u>89,258</u>	<u>66,108</u>

4. Expenditure on Raising Funds Year to 31 March 2022	Direct Costs £	Support Costs £	Total 2022 £
Expenditure directly allocated to raising funds			
Premises costs	15,083	-	15,083
Support costs allocated to raising funds			
Salaries	-	1,127	1,127
Prizes	-	1,850	1,850
	<u>15,083</u>	<u>2,977</u>	<u>18,060</u>
Year to 31 March 2021	Direct Costs £	Support Costs £	Total 2021 £
Expenditure directly allocated to raising funds			
Premises costs	15,000	-	15,000
Support costs allocated to raising funds			
Salaries	-	953	953
Prizes	-	650	650
	<u>15,000</u>	<u>1,603</u>	<u>16,603</u>

All expenditure on raising funds was unrestricted.

5. Expenditure on Charitable Activities Year to 31 March 2022	Direct Costs £	Support Costs £	Total 2022 £
Expenditure directly allocated to activities			
Salaries	352,896	-	352,896
Feed, bedding and consumables	69,495	-	69,495
Vet expenses	68,535	-	68,535
Depreciation	49,208	-	49,208
Other premises costs	49,451	-	49,451
Utilities and cleaning	43,282	-	43,282
Motor running costs	2,546	-	2,546
Travelling expenses	283	-	283
Sundry costs	3,713	-	3,713
Support costs allocated to activities			
Salaries	-	10,146	10,146
Marketing	-	5,906	5,906
Postage, Printing and Stationery	-	12,645	12,645
Telephone	-	2,831	2,831
Bank charges	-	2,230	2,230
Audit	-	8,250	8,250
Accountancy	-	7,868	7,868
Legal and professional	-	9,709	9,709
Staff welfare	-	1,587	1,587
	<u>639,409</u>	<u>61,172</u>	<u>700,581</u>

LAST CHANCE ANIMAL RESCUE HOME
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022 (Continued)

5. Expenditure on Charitable Activities (Contd)
Year to 31 March 2021

	Direct Costs £	Support Costs £	Total 2021 £
Expenditure directly allocated to activities			
Salaries	301,983	-	301,983
Feed, bedding and consumables	4,809	-	4,809
Vet expenses	65,759	-	65,759
Depreciation	34,048	-	34,048
Other premises costs	23,715	-	23,715
Utilities and cleaning	46,722	-	46,722
Motor running costs	2,470	-	2,470
Travelling expenses	19	-	19
Sundry costs	302	-	302
Support costs allocated to activities			
Salaries	-	8,576	8,576
Marketing	-	2,871	2,871
Postage, Printing and Stationery	-	12,534	12,534
Telephone	-	4,040	4,040
Bank charges	-	1,967	1,967
Audit	-	8,250	8,250
Accountancy	-	6,131	6,131
Legal and professional	-	5,079	5,079
Other interest payable	-	10	10
Staff welfare	-	1,696	1,696
	<u>479,827</u>	<u>51,154</u>	<u>530,981</u>

Included within support costs are governance costs of £25,827 (2021: £19,460).

All expenditure on charitable activities was unrestricted.

6. Employee Information

	2022 £	2021 £
Wages and salaries	332,693	286,819
Employers National Insurance	24,532	18,936
Pension contributions	6,944	5,757
	<u>364,169</u>	<u>311,512</u>

The average number of employees was 15, analysed as follows:

Direct charitable	14	13
Administration	1	1
	<u>15</u>	<u>14</u>

No employee was paid £60,000 or more during the year.

At the year end there is an amount included in other creditors of £652 (2021: £512) in respect of pension contributions.

7. Taxation

The Charity is not liable to Corporation Tax as the income is of an exempt nature.

8. Net Operating Income

This is stated after charging:

	2022 £	2021 £
Auditors' Remuneration	<u>8,250</u>	<u>8,250</u>

LAST CHANCE ANIMAL RESCUE HOME
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022 (Continued)

9. Trustees and Key Management Personnel

Key management personnel include the Trustees of the Charity.

The Trustees received no remuneration or benefits in kind from the Charity. No trustees were reimbursed expenses during the period.

10. Tangible Assets	Land & Buildings £	Kennels & Cattery £	Furniture & Equipment £	Motor Vehicles £	Total £
Cost					
At 1 April 2022	2,119,976	408,336	113,596	39,480	2,681,388
Additions	179,392	-	4,050	-	183,442
Disposals	-	-	(34,795)	-	(34,795)
At 31 March 2022	<u>2,299,368</u>	<u>408,336</u>	<u>82,851</u>	<u>39,480</u>	<u>2,830,035</u>
Depreciation					
At 1 April 2021	476,201	396,532	97,061	29,551	999,345
Charge for year	40,248	2,361	4,117	2,483	49,209
Disposal	-	-	(34,795)	-	(34,795)
At 31 March 2021	<u>516,449</u>	<u>398,893</u>	<u>66,383</u>	<u>32,034</u>	<u>1,013,759</u>
Net Book Value					
At 31 March 2022	<u>1,782,919</u>	<u>9,443</u>	<u>16,468</u>	<u>7,446</u>	<u>1,816,276</u>
At 31 March 2021	<u>1,643,776</u>	<u>11,804</u>	<u>16,535</u>	<u>9,930</u>	<u>1,682,045</u>

11. Fixed Asset Investment

The investment represents the charity's wholly owned trading subsidiary Last Chance Shops Limited, which is incorporated in the United Kingdom. The company was incorporated on 30 March 2007 but remained dormant at 31 March 2022. Consequently, consolidated accounts are not presented.

12. Debtors and Prepayments

	2022 £	2021 £
Legacy income receivable	17,536	653
Income tax recoverable	5,249	6,365
Social security and other taxes	3,336	8,345
Prepayments and accrued income	8,861	9,024
	<u>34,982</u>	<u>24,387</u>

Apart from prepayments, all debtors are financial instruments and are measured at present value.

13. Creditors: Amounts falling due within one year

	2022 £	2021 £
Trade creditors	9,317	7,521
Accruals	18,705	29,989
Other creditors	11,086	10,541
	<u>39,108</u>	<u>48,051</u>

All creditors are financial instruments and are measured at present value.

LAST CHANCE ANIMAL RESCUE HOME
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022 (Continued)

14. Movement in Funds

	Balance at 31 March 2021 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance at 31 March 2022 £
General	1,240,472	1,707,737	(718,641)	(169,029)	2,060,539
Designated - Fixed assets	1,682,044	-	-	169,029	1,851,073
	<u>2,922,516</u>	<u>1,707,737</u>	<u>(718,641)</u>	<u>-</u>	<u>3,911,612</u>

Transfers

The transfer from the general fund represents the increase in the net book value of fixed assets during the year.

15. Analysis of net assets between funds

	Fixed Assets £	Current Assets £	Liabilities £	Total £
General	-	2,131,230	(39,108)	2,092,122
Designated - Fixed Assets	1,816,277	-	-	1,816,277
	<u>1,816,277</u>	<u>2,131,230</u>	<u>(39,108)</u>	<u>3,908,399</u>

16. Future Financial Commitments

Operating leases

The charity's future minimum operating lease payments are as follows:

	Land and Buildings 2022	2021 £
Operating lease which expire:		
Within one year	15,000	15,000
in the second to fifth year	32,425	2,384
	<u>47,425</u>	<u>17,384</u>

17. Related Party Transactions

There were no related party transactions in the reporting period requiring disclosure.

LAST CHANCE ANIMAL RESCUE HOME
DETAILED STATEMENT OF FINANCIAL ACTIVITIES
YEAR ENDED 31 MARCH 2022

LAST CHANCE ANIMAL RESCUE HOME
DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2022

	2022 £	2021 £
Income		
Adoptions	74,042	56,345
Shop income	53,922	35,130
Donations	157,260	240,051
Legacies	1,350,819	847,314
Fundraising	22,878	16,987
Membership	10,252	13,991
Interest received	657	7,809
Other income	35,018	29,642
Government grants received	683	7,952
	<u>1,705,531</u>	<u>1,255,221</u>
Expenditure		
Direct charitable expenditure		
Wages & salaries	352,896	301,983
Feed and bedding	4,472	4,544
Vet expenses	68,535	65,759
Rates & water	7,775	10,433
Insurance	8,460	7,270
Light & heat	27,047	29,019
Repairs & maintenance	49,451	23,715
Printing, postage and stationery	12,645	12,534
Marketing	5,906	2,871
Telephone	2,831	4,040
Motor expenses	2,546	2,470
Travelling expenses	283	19
Sundry expenses	3,713	302
Dog leads and accessories	960	265
Subscriptions	366	-
Depreciation	49,208	34,048
Staff training	575	-
	<u>597,669</u>	<u>499,272</u>
Fund raising expenditure		
Shop expenses	15,083	15,000
Prizes	1,850	650
	<u>16,933</u>	<u>15,650</u>
Administrative Expenditure		
Wages and salaries	11,273	9,529
Legal and professional	9,709	5,079
Accountancy	7,868	6,131
Bank charges	2,230	1,967
Audit fee	8,250	8,250
Staff welfare	1,587	1,696
Interest on overdue taxation	-	10
	<u>40,917</u>	<u>32,662</u>
Total Expenditure	<u>655,519</u>	<u>547,584</u>
Surplus / (Deficit)	<u>1,050,012</u>	<u>707,637</u>

Accounts



LAST CHANCE ANIMAL RESCUE HOME

REGISTERED CHARITY NO: 1002349

FINANCIAL STATEMENTS

FOR THE YEAR ENDED

31 MARCH 2021

LAST CHANCE ANIMAL RESCUE HOME

CHARITY REGISTRATION NUMBER

1002349

TRUSTEES

D. Dawes
A. Hakes
L. Mason
A. Ramsey

PRINCIPAL ADDRESS

Stickhill
Hartfield Road
Edenbridge
TN8 5NH

SENIOR MANAGER

J Mansfield

AUDITORS

Moore Kingston Smith LLP
Betchworth House
57-65 Station Road
Redhill
Surrey
RH1 1DL

SOLICITORS

Hempsons
Hempsons House
40 Villiers Street
London
WC2N 6NJ

PRINCIPAL BANKERS

National Westminster Bank
12 Station Road East
Oxted
Surrey
RH8 0PR

**LAST CHANCE ANIMAL RESCUE HOME
INDEX TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

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1. Report of the Trustees
4. Auditors' Report
7. Statement of Financial Activities
8. Balance Sheet
9. Statement of Cashflows
10. Notes to the Financial Statements

LAST CHANCE ANIMAL RESCUE HOME REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

The Trustees present their report and the financial statements for the year ended 31 March 2021. The Trustees have adopted the provisions of the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (second edition - October 2019).

Objectives and Activities

The objects of the charity are as set out in the Trust Deed and are to provide or maintain refuge or rescue homes or animal hospitals or sanctuaries or other facilities for the reception and care of injured or abused or unwanted animals of any species and the treatment and rehabilitation of such abused or ill-treated animals of any species.

The charity's objectives for the year were to rescue and re-home an increasing number of animals and improve facilities at the centre wherever possible. This was proving difficult due to the national lockdown which greatly restricted the numbers we were able to re-home during this period. Our Bromley Charity Shop remained closed due to the Covid 19 pandemic. Our ebay shop continued to trade successfully and continued to prove very popular.

We have referred to the guidance in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set.

The charity does not use the services of paid fund raisers and have not received any complaints concerning our fund raisers or activities.

Achievements and Performance

In 2021 the charity rehomed in total 332 animals, some of whom were neglected, others abandoned or unwanted and some of whom were handed in due to their owners no longer being able to care for them (2020: 719). This equated to an average of approx. 7 animals every week of the year. Some of the animals coming into the centre are strays, which we collect from a pound in Wales although this was very restricted again due to lockdown which prevented us from visiting the pound in Wales. For some animals this really is their last chance. Other animals come from local "hand ins" as we try not to turn any animal away. We implement a strict neutering policy and ensure every animal is wormed and inoculated by our veterinary surgeon, as well as microchipped for identification purposes. The charity also rehabilitated numerous animals needing extra medical treatment or surgery, using the excellent veterinary care facilities we have at the rescue centres, and if necessary referring animals needing specialist surgery to referral clinics to receive treatment.

Activities at both our New Romney and Edenbridge Centres were impacted heavily by the Pandemic. Again, we were unable to benefit from the use of volunteers, fosterers etc and new adopters were unable to visit on occasions.

Further work on the development of phase two at New Romney (second kennel block), was limited during this period although we were able to complete the installation of insulation of the loft area. After much discussion and research and following quotations received from different firms of architects we appointed a firm of architects to design and oversee the future construction of our much needed new office at our Edenbridge Centre.

LAST CHANCE ANIMAL RESCUE HOME REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

Impact of COVID-19

As noted above, the Covid-19 pandemic has had a big impact on the results for the year ended 31 March 2021. Income from fund-raising events will be much lower in 2021/22 as we have had nil opportunities to promote the charity at fund raising events such as county shows, village fetes etc. Likewise, presentations which are normally given to businesses, organisations and any other interested parties have had to be cancelled this year. Overall, with its healthy levels of reserves, the charity is well-placed to withstand any decline in fund-raising income and to continue its charitable activities for the foreseeable future.

Structure, Governance and Management

Last Chance Animal Rescue Home is regulated by a trust deed dated 20 March 1991 and is registered with the Charity Commissioners under registration number 1002349

The Trustees are ultimately responsible for all aspects of the charity's affairs with the day to day management of the Rescue Centres being carried out by the senior manager, Ms J. Mansfield. Any major operational decisions, including the recruitment of new or additional staff are made by the Trustees based upon the recommendations of the senior manager.

New Trustees are sought when required. Only those with the necessary skills, experience and empathy for the charity's work will be appointed as decided by the existing Trustees. New Trustees will receive a pack of information concerning the history and background of the charity including financial information and will receive a briefing from the existing Trustees.

Pay policy for senior staff

The salaries for key management personnel are reviewed annually and is dependent on delivery against individual annual objectives in accordance with the charity's aims and values.

The levels of pay aims to:

- recruit and retain talented individuals to lead and develop the charity; and
- develop and sustain high performance.

Pay for key management personnel reflects the market for comparable jobs in comparable organisations, the level of knowledge, skills and experience required and the responsibilities associated with each role.

Principal risks and uncertainties

The Trustees are responsible for ensuring there are adequate risk management and internal control systems in place to effectively manage the major risks to which the charity is exposed.

The Trustees consider the following risks to be the most significant in terms of strategic, business & operational risks and the following systems have been implemented to manage those risks:

Risk	Management
Increased competition for voluntary income	Increased emphasis is put on fundraising and increasing local and national awareness to engage with new and existing supporters.
Risk of standards slipping at the rescue centres leading to reduced animal welfare	Staff are vetted and trained to ensure the best care for the animals. The health and welfare of animals is regularly monitored.
Events that could impact the charity's reputation	All staff are trained to ensure they are equipped to deal with the running of the charity and their specific role. If necessary, advice is sought on key issues that may impact the charity.

LAST CHANCE ANIMAL RESCUE HOME REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

Financial Review

In 2021 income of £1,255,221 was £672,022 more than the previous year (£583,199) This is predominantly due to an increase in legacy income. This income is expected to fluctuate year on year given the nature of it, and as such cannot be anticipated. Adoption income was £56,345 compared to £100,482 in 2020.

Overall expenditure in the year decreased by £68,055 and as a result there is a surplus for the year of £707,637 compared with a deficit of £32,440 in 2020.

Once again the charity is immensely grateful for the donations and legacies it has received. This financial support has greatly enhanced our performance for the year. Free reserves are £1,240,472. There are no restricted funds.

Reserves Policy

In setting the reserves policy the Trustees are influenced by the fact that the charity is overwhelmingly reliant on voluntary income. This may fluctuate significantly during the course of the year, and from year to year. With that in mind, and in view of the financial conditions that have arisen during 2020/21 brought about by the Covid-19 pandemic, the Trustees have decided that the level of free reserves should increase to £200,000 to ensure adequate funds are available to allow for the rehoming of all animals should it become necessary.

At 31 March 2021 free reserves stood at £1,240,472. A lot of the surplus will be utilised in the continued development of both the Edenbridge and New Romney sites to as we seek to improve the facilities.

The designated Fixed Asset Fund represents the value of the charity's fixed assets, predominantly the land and buildings at the two rescue centres.

Plans for Future Periods

The trustees plan to carry out further works to the second Kennel block at our New Romney Centre (phase 2), these including second fix electricity and tiling the floors to the block.

Once local authorities have granted planning permission for our desired office building at Edenbridge the trustees intend to invite tenders for the works.

Auditors

Moore Kingston Smith LLP have indicated their willingness to continue in office and a resolution will be proposed at the General Meeting that they are reappointed as auditors to the charity.

Signed on behalf of the Trustees

..... A.A. Hakes

A. Hakes

Date: 31-1-22

INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF LAST CHANCE ANIMAL RESCUE HOME

Opinion

We have audited the financial statements of Last Chance Animal Rescue Home for the year ended 31 March 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard Applicable in the UK and Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2021, and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion on financial statements

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs(UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- the information given in the Trustees' Annual Report is inconsistent in any material respect with the financial statements; or
- the charity has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns;
- we have not received all the information and explanations we required for our audit.

INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF LAST CHANCE ANIMAL RESCUE HOME

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 3, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF LAST CHANCE ANIMAL RESCUE HOME

We communicate with those charged with governance regarding, among other matters, the planned scope and timings of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the charity.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the charity and considered that the most significant are the Charities Act 2011, the Charity SORP, and UK financial reporting standards as issued by the Financial Reporting Council.
- We obtained an understanding of how the charity complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Chapter 3 of Part 8 of the Charities Act 2011. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charity and charity's trustees as a body, for our audit work, for this report, or for the opinion we have formed.

Date: 31 January 2022

Moore Kingston Smith LLP

MOORE KINGSTON SMITH LLP
Statutory auditor

Betchworth House
57-65 Station Road
Redhill
Surrey
RH1 1DL

Moore Kingston Smith LLP is eligible to act as auditor in terms of Section 1212 of the Companies Act 2006.

**LAST CHANCE ANIMAL RESCUE HOME
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2021**

	<u>Notes</u>	Unrestricted Funds 2021 £	2020 £
Income from:			
Donations and Legacies		1,087,365	381,451
Charitable Activities	2	93,939	135,037
Other Trading Activities	3	66,108	63,617
Investments		7,809	3,094
Total Operating Income		<u>1,255,221</u>	<u>583,199</u>
Expenditure on:			
Raising Funds	4	16,603	20,361
Charitable Activities	5	530,981	595,278
Total Operating Expenditure		<u>547,584</u>	<u>615,639</u>
Net Movement in Funds		<u>707,637</u>	<u>(32,440)</u>
Total Funds Brought Forward		<u>2,214,879</u>	<u>2,247,319</u>
Total Funds Carried Forward	14	<u><u>2,922,516</u></u>	<u><u>2,214,879</u></u>

The statement of financial activities includes all gains and losses recognised in the year and all income and expenditure derives from continuing activities.

**LAST CHANCE ANIMAL RESCUE HOME
BALANCE SHEET AT 31 MARCH 2021**

	<u>Notes</u>	2021 £	2020 £
Fixed Assets			
Tangible assets	10	1,682,043	1,696,280
Investments	11	<u>1</u>	<u>1</u>
		1,682,044	1,696,281
Current Assets			
Stocks		13,420	15,204
Debtors and prepayments	12	24,387	37,837
Cash at bank and in hand		<u>1,250,716</u>	<u>521,279</u>
		1,288,523	574,320
Creditors:			
Amounts falling due within one year	13	<u>(48,051)</u>	<u>(55,722)</u>
Net Current Assets		<u>1,240,472</u>	<u>518,598</u>
Total Assets Less Current Liabilities		<u>2,922,516</u>	<u>2,214,879</u>
Total Funds			
Unrestricted Funds	14	<u>2,922,516</u>	<u>2,214,879</u>

The financial statements were approved by the trustees on ...31/01/2022.....and signed on their behalf by:

.....*A. Hakes*.....
A. Hakes
Trustee

The notes on pages 10 to 15 form part of these financial statements.

LAST CHANCE ANIMAL RESCUE HOME
STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2021

	2021 £	2020 £
Net cash provided by operating activities	<u>749,248</u>	<u>5,837</u>
Cash flows from investing activities		
Purchase of property, plant and equipment	(19,811)	(85,938)
Net cash used in investing activities	<u>(19,811)</u>	<u>(85,938)</u>
Change in cash and cash equivalents in the reporting period	<u>729,437</u>	<u>(80,101)</u>
Net decrease in cash and cash equivalents		
Cash and cash equivalents at the beginning of the year	521,279	601,380
Cash and cash equivalents at the end of the year	<u>1,250,716</u>	<u>521,279</u>

**RECONCILIATION OF NET INCOMING RESOURCES TO
NET CASH FLOW FROM OPERATIONS**

	2021 £	2020 £
Net income	707,637	(32,440)
Adjustments for:		
Depreciation	34,048	34,264
(Increase)/ Decrease in stock	1,784	(413)
(Increase)/ Decrease in debtors	13,450	(14,858)
Increase/ (Decrease) in creditors	(7,671)	19,284
Net cash provided by operating activities	<u>749,248</u>	<u>5,837</u>

LAST CHANCE ANIMAL RESCUE HOME

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021

1. Accounting Policies

1.1 Accounting convention

The financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102). The charity is a public benefit entity for the purposes of FRS 102, and the charity has also prepared its financial statements in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102 Charities SORP) and the Charities Act 2011.

These financial statements are prepared under the historical cost convention. The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest pound. The principal accounting policies adopted are set out below.

1.2 Going concern

At the Balance sheet date, the charity has unrestricted funds of £2,922,516 and a strong cash balance of £1,250,716. Subsequent to the year end and in light of the coronavirus pandemic, the trustees have assessed whether the use of the going concern basis of preparation of the financial statements is appropriate and have considered possible events or conditions that might cast significant doubt on the ability of the charity to continue as a going concern. In particular, the trustees have taken into account the levels of cash held by the charity and the pressures on income. Whilst the ultimate impact of the pandemic cannot currently be quantified the trustees do not believe that it will significantly impact the ability of the charity to continue as a going concern.

The trustees have made this assessment for a period of at least one year from the date of approval of these financial statements. After making enquiries, the trustees have concluded that there is a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. The charity therefore continues to adopt the going concern basis in preparing its financial statements.

1.3 Income

All income is recognised when there is an entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Legacies are recognised following probate and once there is sufficient evidence that receipt is probable and the amount of the legacy receivable can be measured reliably. Where entitlement to a legacy exists but there is uncertainty as to its receipt or the amount receivable, details are disclosed as a contingent asset until the criteria for income recognition are met.

1.4 Resources Expended

Expenditure is included in the Statement of Financial Activities on an accruals basis and recognised gross of irrecoverable VAT. Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefit will be required in settlement and the amount of the obligation can be measured reliably.

All costs are allocated between expenditure categories on a basis designed to reflect the use of the resources. Costs related to a particular activity are allocated directly. Support costs are apportioned on an appropriate basis. These are costs which assist the work of the charity but do not directly represent charitable activities and include office costs and governance costs.

Governance costs comprise the cost of running the charity, including external accountancy, audit, Trustees' legal advice and constitutional and statutory compliance costs.

1.5 Gift aid

Gift aid and other income received by the charity in respect of which a claim for repayment for tax has or will be made is grossed up for the tax recoverable and this gross amount is recognised in the Statement of Financial Activities.

1.6 Government grant receivable

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

LAST CHANCE ANIMAL RESCUE HOME
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021 (continued)

1. Accounting Policies (Contd)

1.7 Fixed Assets

Tangible fixed assets are capitalised at cost and depreciated to their estimated residual value over their estimated useful lives, as follows:

Freehold buildings	2% cost
Improvements to premises	20% reducing balance
Kennels and cattery	20% reducing balance
Motor vehicles	25% reducing balance
Furniture and equipment	20% reducing balance

Freehold land is not depreciated.

At the end of each accounting period the residual values and useful lives of assets are reviewed and adjusted if necessary. In addition, if events or change in circumstances indicate that the carrying value may not be recoverable then the carrying values of tangible fixed assets are reviewed for impairment.

1.8 Stock

Stocks are valued at the lower of cost and estimated net realisable value.

1.9 Leases

Rent payable under operating leases is accounted for in the Statement of Financial Activities in equal amounts over the period of the lease.

1.10 Fund Accounting

Funds held by the Charity are either:

Unrestricted general funds- these are funds that can be used in accordance with the charitable objects at the discretion of the Trustees.

Restricted funds- these are funds that can only be used for particular restricted purposes within the objects of the Charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

1.11 Critical Accounting Estimates and Areas of Judgement

In the view of the trustees in applying the accounting policies adopted, no judgements were required that have made a significant effect on the amounts recognised in the financial statements nor do any estimates or assumptions made carry a significant risk of material adjustment in the next financial year.

1.12 Financial Instruments

Cash and cash equivalents

Cash and cash equivalents include cash at bank and in hand and short term deposits with a maturity date of three months or less.

Debtors and creditors

Debtors and creditors receivable or payable within one year of the reporting date are carried at their transaction price. Debtors and creditors that are receivable or payable in more than one year and not subject to market rate of interest are measured at the present value of the expected future receipts or payments discounted at a market rate of interest.

Fixed Asset Investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year.

2. Income from Charitable Activities

	Unrestricted Funds 2021 £	Unrestricted Funds 2020 £
Adoptions	56,345	100,482
Other	29,642	34,555
Government Grant	7,952	-
	<u>93,939</u>	<u>135,037</u>

LAST CHANCE ANIMAL RESCUE HOME
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021 (Continued)

3. Income from Other Trading Activities	Unrestricted Funds 2021 £	Unrestricted Funds 2020 £
Shop Income	25,130	37,036
Government Grant	10,000	-
Fundraising	16,987	16,562
Membership Income	13,991	10,019
	<u>66,108</u>	<u>63,617</u>

4. Expenditure on Raising Funds
Year to 31 March 2021

	Direct Costs £	Support Costs £	Total 2021 £
Expenditure directly allocated to raising funds			
Premises costs	15,000	-	15,000
Support costs allocated to raising funds			
Salaries	-	953	953
Prizes	-	650	650
	<u>15,000</u>	<u>1,603</u>	<u>16,603</u>

Year to 31 March 2020

	Direct Costs £	Support Costs £	Total 2020 £
Expenditure directly allocated to raising funds			
Premises costs	15,000	-	15,000
Support costs allocated to raising funds			
Salaries	-	1,090	1,090
Prizes	-	4,271	4,271
	<u>15,000</u>	<u>5,361</u>	<u>20,361</u>

All expenditure on raising funds was unrestricted.

5. Expenditure on Charitable Activities
Year to 31 March 2021

	Direct Costs £	Support Costs £	Total 2021 £
Expenditure directly allocated to activities			
Salaries	301,983	-	301,983
Feed, bedding and consumables	4,809	-	4,809
Vet expenses	65,759	-	65,759
Depreciation	34,048	-	34,048
Other premises costs	23,715	-	23,715
Utilities and cleaning	46,722	-	46,722
Motor running costs	2,470	-	2,470
Travelling expenses	19	-	19
Sundry costs	302	-	302
Support costs allocated to activities			
Salaries	-	8,576	8,576
Marketing	-	2,871	2,871
Postage, Printing and Stationery	-	12,534	12,534
Telephone	-	4,040	4,040
Bank charges	-	1,967	1,967
Audit	-	8,250	8,250
Accountancy	-	6,131	6,131
Legal and professional	-	5,079	5,079
Other interest payable	-	10	10
Staff welfare	-	1,696	1,696
	<u>479,827</u>	<u>51,154</u>	<u>530,981</u>

LAST CHANCE ANIMAL RESCUE HOME
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021 (Continued)

5. Expenditure on Charitable Activities (Contd)
Year to 31 March 2020

	Direct Costs £	Support Costs £	Total 2020 £
Expenditure directly allocated to activities			
Salaries	325,095	-	325,095
Feed, bedding and consumables	8,228	-	8,228
Vet expenses	102,078	-	102,078
Depreciation	34,264	-	34,264
Other premises costs	22,585	-	22,585
Utilities and cleaning	33,869	-	33,869
Motor running costs	2,781	-	2,781
Travelling expenses	450	-	450
Staff training	1,402	-	1,402
Sundry costs	7,214	-	7,214
Support costs allocated to activities			
Salaries	-	9,813	9,813
Marketing	-	2,609	2,609
Subscriptions	-	80	80
Postage, Printing and Stationery	-	17,562	17,562
Telephone	-	3,662	3,662
Bank charges	-	2,092	2,092
Audit	-	7,610	7,610
Accountancy	-	7,594	7,594
Legal and professional	-	4,648	4,648
Other interest payable	-	20	20
Staff welfare	-	1,622	1,622
	<u>537,966</u>	<u>57,312</u>	<u>595,278</u>

Included within support costs are governance costs of £19,460 (2020: £25,755).

All expenditure on charitable activities was unrestricted.

6. Employee Information

	2021 £	2020 £
Wages and salaries	286,819	307,626
Employers National Insurance	18,936	22,190
Pension contributions	5,757	6,182
	<u>311,512</u>	<u>335,998</u>

The average number of employees was 14, analysed as follows:

Direct charitable	13	14
Administration	1	1
	<u>14</u>	<u>15</u>

No employee was paid £60,000 or more during the year.

At the year end there is an amount included in other creditors of £512 (2020: £439) in respect of pension contributions.

7. Taxation

The Charity is not liable to Corporation Tax as the income is of an exempt nature.

8. Net Operating Income

This is stated after charging:

	2021 £	2020 £
Auditors' Remuneration	<u>8,250</u>	<u>7,610</u>

LAST CHANCE ANIMAL RESCUE HOME
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021 (Continued)

9. Trustees and Key Management Personnel

Key management personnel include the Trustees of the Charity.

The Trustees received no remuneration or benefits in kind from the Charity. No trustees were reimbursed expenses during the period.

10. Tangible Assets	Land & Buildings £	Kennels & Cattery £	Furniture & Equipment £	Motor Vehicles £	Total £
Cost					
At 1 April 2020	2,109,583	408,336	111,073	32,585	2,661,577
Additions	10,393	-	2,523	6,895	19,811
Disposals	-	-	-	-	-
At 31 March 2021	<u>2,119,976</u>	<u>408,336</u>	<u>113,596</u>	<u>39,480</u>	<u>2,681,388</u>
Depreciation					
At 1 April 2020	452,548	393,581	92,927	26,241	965,297
Charge for year	23,653	2,951	4,134	3,310	34,048
Disposal	-	-	-	-	-
At 31 March 2021	<u>476,201</u>	<u>396,532</u>	<u>97,061</u>	<u>29,551</u>	<u>999,345</u>
Net Book Value					
At 31 March 2021	<u>1,643,775</u>	<u>11,804</u>	<u>16,535</u>	<u>9,929</u>	<u>1,682,043</u>
At 31 March 2020	<u>1,657,035</u>	<u>14,755</u>	<u>18,146</u>	<u>6,344</u>	<u>1,696,280</u>

11. Fixed Asset Investment

The investment represents the charity's wholly owned trading subsidiary Last Chance Shops Limited, which is incorporated in the United Kingdom. The company was incorporated on 30 March 2007 but remained dormant at 31 March 2021. Consequently, consolidated accounts are not presented.

12. Debtors and Prepayments	2021 £	2020 £
Legacy income receivable	653	-
Income tax recoverable	6,365	5,746
Social security and other taxes	8,345	20,503
Prepayments and accrued income	9,024	11,588
	<u>24,387</u>	<u>37,837</u>

Apart from prepayments, all debtors are financial instruments and are measured at present value.

13. Creditors: Amounts falling due within one year	2021 £	2020 £
Trade creditors	7,521	13,070
Accruals	29,989	26,175
Other creditors	10,541	16,477
	<u>48,051</u>	<u>55,722</u>

All creditors are financial instruments and are measured at present value.

LAST CHANCE ANIMAL RESCUE HOME
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021 (Continued)

14. Movement in Funds

	Balance at 31 March 2020 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance at 31 March 2021 £
General	518,598	1,255,221	(547,584)	14,237	1,240,472
Designated - Fixed assets	1,696,281	-	-	(14,237)	1,682,044
	<u>2,214,879</u>	<u>1,255,221</u>	<u>(547,584)</u>	<u>-</u>	<u>2,922,516</u>

Transfers

The transfer from the general fund represents the increase in the net book value of fixed assets during the year.

15. Analysis of net assets between funds

	Fixed Assets £	Current Assets £	Liabilities £	Total £
General	-	1,288,523	(48,051)	1,240,472
Designated - Fixed Assets	1,682,044	-	-	1,682,044
	<u>1,682,044</u>	<u>1,288,523</u>	<u>(48,051)</u>	<u>2,922,516</u>

16. Future Financial Commitments

Operating leases

The charity's future minimum operating lease payments are as follows:

	Land and Buildings	
	2021	2020
	£	
Operating lease which expire:		
Within one year	15,000	15,000
in the second to fifth year	2,384	17,384
	<u>17,384</u>	<u>32,384</u>

17. Related Party Transactions

There were no related party transactions in the reporting period requiring disclosure.

LAST CHANCE ANIMAL RESCUE HOME
DETAILED STATEMENT OF FINANCIAL ACTIVITIES
YEAR ENDED 31 MARCH 2021

LAST CHANCE ANIMAL RESCUE HOME
DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2021

	2021	2020
	£	£
Income		
Adoptions	56,345	100,482
Shop income	35,130	37,036
Donations	240,051	118,389
Legacies	847,314	263,062
Fundraising	16,987	16,562
Membership	13,991	10,019
Interest received	7,809	3,094
Other income	29,642	34,555
Government grants received	7,952	-
	<u>1,255,221</u>	<u>583,199</u>
Expenditure		
Direct charitable expenditure		
Wages & salaries	301,983	326,185
Feed and bedding	4,544	6,253
Vet expenses	65,759	102,078
Rates & water	10,433	10,067
Insurance	7,270	8,080
Light & heat	29,019	15,722
Repairs & maintenance	23,715	22,585
Printing, postage and stationery	12,534	17,562
Marketing	2,871	2,609
Telephone	4,040	3,662
Motor expenses	2,470	2,781
Travelling expenses	19	450
Sundry expenses	302	7,214
Dog leads and accessories	265	1,975
Subscriptions	-	80
Depreciation	34,048	34,264
Staff training	-	1,402
	<u>499,272</u>	<u>562,969</u>
Fund raising expenditure		
Shop expenses	15,000	15,000
Prizes	650	4,271
	<u>15,650</u>	<u>19,271</u>
Administrative Expenditure		
Wages and salaries	9,529	9,813
Legal and professional	5,079	4,648
Accountancy	6,131	7,594
Bank charges	1,967	2,092
Audit fee	8,250	7,610
Staff welfare	1,696	1,622
Interest on overdue taxation	10	20
	<u>32,662</u>	<u>33,399</u>
Total Expenditure	<u>547,584</u>	<u>615,639</u>
Surplus / (Deficit)	<u>707,637</u>	<u>(32,440)</u>