

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

England & Wales · Charity number 1001923

Details

Other names E C H C

Status Registered

Legal form Charitable company

Company number [02550488](#)

Registered 1991-02-18

Register [View on the Charity Commission register](#)

Contact

Address Anderson House
3 Goodall Street
Macclesfield
SK11 7BD

Phone 01625500166

Email info@echc.org.uk

Website www.ehc.org.uk

Activities

Objects: THE OBJECT OF THE CONSORTIUM SHALL BE TO PROMOTE ANY CHARITABLE PURPOSE FOR THE BENEFIT OF PERSONS WITH MENTAL HEALTH PROBLEMS AND PERSONS WITH LEARNING DIFFICULTIES TO OBTAIN THE MOST APPROPRIATE FORMS OF HOUSING WITH THE NECESSARY SUPPORT TO MEET THEIR INDIVIDUAL NEEDS.

Activities: To provide supported and residential housing services, primarily for people with mental health needs and for people who require support to enable them to live within the community. Our philosophy is to provide a range of support services to enable tenants to maintain and improve their quality of life and independence.

Classification

- **How:** Provides Services
- **What:** Accommodation/housing
- **Who:** People With Disabilities, Other Defined Groups

Geography

- **Area of benefit:** NOT DEFINED,IN PRACTICE EAST CHESHIRE
- Cheshire East
- Cheshire West & Chester

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	-	-	-	-
2024-03-31	£0	£4,478,312	£1,199,737	87
2023-03-31	£0	£4,118,912	£1,133,690	63
2022-03-31	£7,800	£3,614,200	£1,274,828	72
2021-03-31	£8,383	£3,239,464	£1,269,678	72
2020-03-31	£253,083	£2,918,009	£1,254,338	70

Trustees

Name	Role	Appointed
Dr Michael Andrew Smith		2020-11-09
Janette Carr		2024-09-10
Jonathon Wigmore		2024-09-10
Maria Joanne Flanagan		2025-02-19
Stephen Shaughnessy		2016-03-14
Tracy Cresswell		2022-12-06

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

England & Wales - Charity number 1001923

Accounts

Company registration number: 02550488

Charity registration number: 1001923

East Cheshire Housing Consortium Limited

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 31 March 2024

TBG Bright LLP
26 Edward Court,
Broadheath,
Alderley Edge
WA14 5GL

East Cheshire Housing Consortium Limited

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East Cheshire Housing Consortium Limited

Trustees* Report

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements and auditors' report of the charitable company for the year ended 31 March 2024.

Objectives and activities

Objects and aims

East Cheshire Housing Consortium exists to provide supported accommodation for people with mental health problems and believe that those who live in residential care should do so with dignity, that they should have the respect of those who support them; should live with no reduction of their rights as citizens (except where the law so prescribes); and should be entitled to live as full and active a life as their physical and mental condition will allow.

The objective of the Charity is to promote any charitable purpose for the public benefit of persons with mental health problems and persons with learning difficulties, to obtain the most appropriate forms of housing with the necessary support to meet their individual needs. In this respect The Trustees have had regard to the Charity's Commissions guidance in "Public Benefit". In order to achieve the above the Charity Liaises with Local Authorities, Social Services and housing providers to create appropriate housing, and provides support staffing for such developments and individuals.

Public benefit

The Charity is a public benefit entity.

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

Use of volunteers

There were no volunteers during either the current or previous year.

East Cheshire Housing Consortium Limited

Trustees' Report

Reference and Administrative Details

Charity Registration Number: 1001923
Company Registration Number: 02550488
Registered Office: Anderson House
Goodall Street
Macclesfield
Cheshire
SK11 7BD
Auditor: TBG Bright LLP
26 Edward Court,
Broadheath,
Altrincham,
WA14 5GL
Bankers: Barclays Bank Plc
1 Churchill Place
London
E14 5HP

Trustees and officers

The trustees and officers serving during the year and since the year end were as follows:

Trustees: Mr S Shaughnessy - Deputy Chair
Mr M Smith
Mrs T Cresswell
Mr A Dicken
Mrs S Home
Chairman: Mr J V Bisset
Secretary: Mrs B J Wright

East Cheshire Housing Consortium Limited

Trustees' Report

Structure, governance and management

The Charity is run by the Directors who are also the members who meet on a regular basis and make policy decisions which are enacted by the Chief Executive Officer and staff members. Individuals who hold appropriate qualifications or who have relevant experience, are invited to offer themselves as potential Directors based on their affinity to the objectives of the Charity, and are elected by the existing directors.

The Charity is governed by its Memorandum and Articles of Association and is incorporated as a Limited Company. The member's liability is limited by guarantee. In the event of the company being wound up, members are enquired to contribute an amount not exceeding of £1.

East Cheshire Housing Consortium works with local Authorities, Social Services, and Housing Associations and other landlords to provide suitable supported housing and accordance with the mission statement detailed above. All staff are remunerated and the Charity has no reliance on unpaid volunteers. The salary of the chief Executive Officer is set by the Trustees.

The company holds trustee indemnity insurance for the protection of the Directors.

Achievements and performance

The Charity has continued to achieve its goals throughout the year and will continue to liaise with Local Authorities, Housing Associations and other Landlords in order to ensure the continuity provision of support in the future. The Charity has continued to expand its operations. The charity opened a new development in Handforth, comprising of 10 1-bedroom flats. The Charity prides itself on the quality of its service provision, and standards of housing, and measures its success at achieving its objectives by the increasing number of service users it is able to accommodate.

East Cheshire Housing Consortium Limited

Trustees* Report

Financial Review

The Directors attempt to maintain free reserves at a level which covers at least two to three months of total expenditure. The free reserves currently stand at a level which represents just under three months (2022- Just under three months). This reduction is due to the previous surplus reserves in the acquisition of additional facilities during the year. As free reserves build up the provision of care within the aforementioned objectives.

Surplus funds are invested in low risk, short to medium term, investment vehicles in line with the above objectives, so that flexibility is maintained in order to ensure the Charity is capable of taking advantage of the availability of suitable properties as and when they arise.

Funding Sources:

The principal funding sources for the charity are via contracts with local authorities for the procurement of the relevant level of support, also received is a Retainer Charge (previously known as Section 64 Grant). The Charity does not carry out fundraising activities.

Plans for future periods

Demand for the services provided by the Charity remains high and the Charity has operated with an increase in voids due to the opening of Dean House. The Trustees continue to monitor the requirements of Local Authorities and are updated bi-monthly by the management team on activities, they also monitor that the provision is meeting the Charity's objectives.

ECHC are in discussion with the agreement of the trustees that they will look into a partnership with Sunnyvale Housing Association and existing partners. This will enable ECHC to concentrate on providing support. Any new developments will be commissioned through SLG and the RSL.

Results and appropriations

The results and the state of affairs of the company for the year are set out in financial statements on pages 8 to 20 and with further expansion of the services and the reduced numbers of voids show and improvement over the previous terms in the Charity's finances.

Equity

The company is limited by the guarantee with each member being liable to contribute £1 in the event of a winding up. The Trustees comprise the members of the company. All of the Charity's reserves are to be used for its charitable purposes and there is not equity, or non- equity, interested parties.

Disclosure of Information to auditor

Each trustee has taken steps that they ought to have taken as a trustee in order to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information. The trustees confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

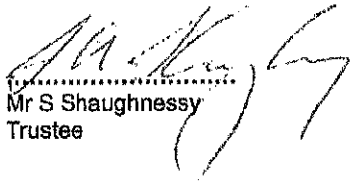
Small companies provision statement

This report has been prepared in accordance with the small companies regime under the Companies Act 2006.

East Cheshire Housing Consortium Limited

Trustees' Report

The annual report was approved by the trustees of the charity on 03 November 2025 and signed on its behalf by:



Mr S Shaughnessy
Trustee

East Cheshire Housing Consortium Limited

Statement of Trustees' Responsibilities

The trustees (who are also the directors of East Cheshire Housing Consortium Limited for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

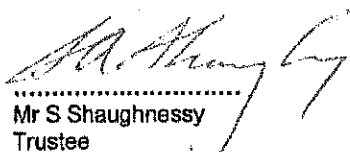
Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including its income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards, comprising FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records that can disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by the trustees of the charity on 03 November 2025 and signed on its behalf by:



.....
Mr S Shaughnessy
Trustee

East Cheshire Housing Consortium Limited

Independent Auditor's Report to the Members of East Cheshire Housing Consortium Limited

Opinion

We have audited the financial statements of East Cheshire Housing Consortium Limited (the 'charity') for the year ended 31 March 2024, which comprise the Statement of Financial Activities, Balance Sheet, Statement of Cash Flows, and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is United Kingdom Accounting Standards, comprising Charities SORP - FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and applicable law (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2024 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

East Cheshire Housing Consortium Limited

Independent Auditor's Report to the Members of East Cheshire Housing Consortium Limited

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities (set out on page 6), the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

East Cheshire Housing Consortium Limited .

Independent Auditor's Report to the Members of East Cheshire Housing Consortium Limited

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, are detailed below:

Our approach to identifying and assessing the risks of material misstatements in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of the charity care sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, taxation legislation, data protection, anti-bribery, employment, environmental and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

East Cheshire Housing Consortium Limited

Independent Auditor's Report to the Members of East Cheshire Housing Consortium Limited

We assessed the susceptibility of the company's financial statements to material misstatements, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override controls, we:

- performed analytical procedures to identify any unusual or expected relationships;
- reviewed journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigate the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading minutes of meetings of those charged with governance; and
- enquiring of management as to actual potential litigation and claims.

There are inherent limitations in our audit procedures described above. The more removed those laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors/trustees and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from errors as they may involve deliberate concealment or collusion.

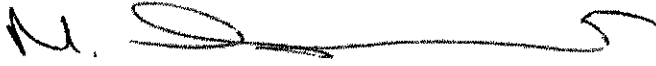
A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.

East Cheshire Housing Consortium Limited

**Independent Auditor's Report to the Members of East Cheshire Housing
Consortium Limited**



03/11/2025

Michael Senior (Senior Statutory Auditor)

For and on behalf of TBG Bright LLP,
Chartered Accountants
26 Edward Court,
Broadheath,
Altrincham,
WA14 5GL

East Cheshire Housing Consortium Limited

**Statement of Financial Activities for the Year Ended 31 March 2024
(Including Income and Expenditure Account and Statement of Total
Recognised Gains and Losses)**

	Note	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Income and Endowments from:					
Donations and legacies	3	4,558,634		4,558,634	3,907,709
Other income		(14,275)	-	(14,275)	2,634
Total income		4,544,359	-	4,544,359	3,910,343
Expenditure on:					
Charitable activities	4	(4,436,434)		(4,436,434)	(4,088,889)
Other expenditure		(41,878)	-	(41,878)	(30,024)
Total expenditure		(4,478,312)	-	(4,478,312)	(4,118,913)
Net income/(expenditure)		66,047	-	66,047	(208,570)
Other recognised gains and losses					
Gains/losses on revaluation of fixed assets					67,431
Net movement in funds		66,047	-	66,047	(141,139)
Reconciliation of funds					
Total funds brought forward		1,132,361	1,329	1,133,690	1,274,828
Total funds carried forward	13	1,198,408	1,329	1,199,737	1,133,689

All of the charity's activities derive from continuing operations during the above two periods.

The funds breakdown for 2023 is shown in note 13.

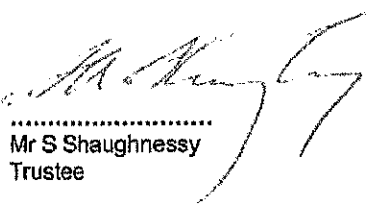
The notes on pages 15 to 22 form an integral part of these financial statements.

East Cheshire Housing Consortium Limited

(Registration number: 02550488)
Balance Sheet as at 31 March 2024

	Note	2024 £	2023 £
Fixed assets			
Tangible assets	8	391,653	319,207
Current assets			
Debtors	9	977,120	717,241
Cash at bank and in hand		137,148	341,383
		<u>1,114,268</u>	<u>1,058,624</u>
Creditors: Amounts falling due within one year	10	(143,381)	(143,999)
Net current assets		<u>970,887</u>	<u>914,625</u>
Total assets less current liabilities		1,362,540	1,233,832
Creditors: Amounts falling due after more than one year	11	(162,803)	(100,143)
Net assets		<u>1,199,737</u>	<u>1,133,689</u>
Funds of the charity:			
Restricted income funds			
Restricted funds	13	1,329	1,329
Unrestricted income funds			
Unrestricted funds		1,198,408	1,132,360
Total funds	13	<u>1,199,737</u>	<u>1,133,689</u>

The financial statements on pages 12 to 22 were approved by the trustees, and authorised for issue on 03 November 2025 and signed on their behalf by:


.....
Mr S Shaughnessy
Trustee

The notes on pages 15 to 22 form an integral part of these financial statements.

East Cheshire Housing Consortium Limited

Statement of Cash Flows for the Year Ended 31 March 2024

	Note	2024 £	2023 £
Cash flows from operating activities			
Net cash income/(expenditure)		66,047	(141,139)
Adjustments to cash flows from non-cash items			
Depreciation		41,878	30,024
Loss/(profit) on disposal of tangible fixed assets		14,275	(2,634)
		<u>122,200</u>	<u>(113,749)</u>
Working capital adjustments			
(Increase)/decrease in debtors	9	(259,879)	302,962
Increase/(decrease) in creditors	10	<u>33,474</u>	<u>(154,195)</u>
Net cash flows from operating activities		<u>(104,205)</u>	<u>35,018</u>
Cash flows from investing activities			
Purchase of tangible fixed assets	8	(157,470)	(45,704)
Sale of tangible fixed assets		28,872	10,069
Sale of investments			<u>252,500</u>
Net cash flows from investing activities		<u>(128,598)</u>	<u>216,865</u>
Cash flows from financing activities			
Repayment of capital element of finance leases and HP contracts	12	<u>28,568</u>	<u>22,207</u>
Net (decrease)/increase in cash and cash equivalents		<u>(204,235)</u>	<u>274,090</u>
Cash and cash equivalents at 1 April		341,383	67,293
Cash and cash equivalents at 31 March		<u>137,148</u>	<u>341,383</u>

All of the cash flows are derived from continuing operations during the above two periods.

The notes on pages 15 to 22 form an integral part of these financial statements.

East Cheshire Housing Consortium Limited

Notes to the Financial Statements for the Year Ended 31 March 2024

1 Charity status

The charity is limited by guarantee, incorporated in, and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation.

The address of its registered office is:

Anderson House
Goodall Street
Macclesfield
Cheshire
SK11 7BD

These financial statements were authorised for issue by the trustees on 03 November 2025.

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The financial statements are prepared in sterling which is also the functional currency of the company.

Going concern

The directors have reviewed the charity's ability to continue as a going concern beyond the anniversary of the annual general meeting, by reference budgets prepared for the financial year ended 31 March 2024, the levels of reserves anticipated at that date, and the future planned investment. They have concluded that there are no foreseeable issues which would prevent the company preparing the financial statements on a going concern basis.

Income and endowments

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of the income receivable can be measured reliably.

East Cheshire Housing Consortium Limited

Notes to the Financial Statements for the Year Ended 31 March 2024

Grants receivable

Grants are recognised when the charity has an entitlement to the funds and any conditions linked to the grants have been met. Where performance conditions are attached to the grant and are yet to be met, the income is recognised as a liability and included on the balance sheet as deferred income to be released.

Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure. It is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Support costs

Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources, for example, allocating property costs by floor areas, or per capita, staff costs by the time spent and other costs by their usage.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Depreciation and amortisation

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

Asset class	Depreciation method and rate
Short leasehold	In accordance with the property
Plant and machinery	Straight line over 5 years
Motor vehicles	Straight line over 4 years

Trade debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charity will not be able to collect all amounts due according to the original terms of the receivables.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

East Cheshire Housing Consortium Limited

Notes to the Financial Statements for the Year Ended 31 March 2024

Trade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the charity does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

Fund structure

Unrestricted income funds are general funds that are available for use at the trustees discretion in furtherance of the objectives of the charity.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

Funding is provided by weekly charge to our residents, topped up by a 'Section 64' grant from Central and Eastern Cheshire Primary Care Trust and contractual agreements with various Government care bodies.

Hire purchase and finance leases

Rentals paid under operating leases are charged to the SOFA on a straight line basis over the lease term.

Pensions and other post retirement obligations

The charity has operated a contribution based auto-enrolment pension scheme for the benefit of its employees in accordance with legislation on workplace pensions. The pension costs arising are charged to the SOFA under staff costs at the time the liability is incurred

3 Income from donations and legacies

	Unrestricted funds General £	Total funds £
Grants and care income	4,502,962	4,502,962
Retainer Charge	55,672	55,672
Total for 2024	4,558,634	4,558,634
Total for 2023	3,907,709	3,907,709

East Cheshire Housing Consortium Limited

Notes to the Financial Statements for the Year Ended 31 March 2024

4 Expenditure on charitable activities

	Activity undertaken directly £	2024 £
Staff costs	2,622,496	2,622,496
Premises costs	1,276,248	1,276,248
Legal and professional	28,522	28,522
Other expenses	494,084	494,084
Audit, statutory accounts and annual return	7,560	7,560
	4,428,910	4,428,910

	Activity undertaken directly £	Activity support costs £	2023 £
Staff costs	2,456,017	-	2,456,017
Premises costs	1,128,098	-	1,128,098
Legal and professional	25,697	30,718	56,415
Other expenses	4,68,192	-	468,192
Audit, statutory accounts and annual return	4,800	-	4,800
	4,082,804	30,718	4,113,522

5 Net incoming/outgoing resources

Net incoming/(outgoing) resources for the year include:

	2024 £	2023 £
Audit fees	7,560	4,800
Loss/(profit) on disposal of tangible fixed assets	14,275	(2,634)
Depreciation of fixed assets	41,878	30,024

6 Trustees remuneration and expenses

No trustees, nor any persons connected with them, have received any remuneration from the charity during the year.

No trustees have received any reimbursed expenses from the charity during the year.

7 Staff costs

The aggregate payroll costs were as follows:

East Cheshire Housing Consortium Limited

Notes to the Financial Statements for the Year Ended 31 March 2024

	2024 £	2023 £
Staff costs during the year were:		
Wages and salaries	1,782,071	1,713,607
Social security costs	152,380	153,448
Pension costs	45,773	43,193
Agency costs	642,273	606,612
	<u>2,622,497</u>	<u>2,516,860</u>

The monthly average number of persons (including senior management / leadership team) employed by the charity during the year expressed as full time equivalents was as follows:

	2024 No	2023 No
Operational and administrative	<u>87</u>	<u>63</u>

The number of employees whose emoluments fell within the following bands was:

	2024 No	2023 No
£80,001 -£90,000	<u>1</u>	<u>1</u>

8 Tangible fixed assets

	Short leasehold £	Plant & Machinery £	Motor vehicles £	Total ' £
Cost				
At 1 April 2023	348,292	234,035	203,789	786,116
Additions	-	-	157,470	157,470
Disposals	-	-	(98,272)	(98,272)
At 31 March 2024	<u>348,292</u>	<u>234,035</u>	<u>262,987</u>	<u>845,314</u>
Depreciation				
At 1 April 2023	144,943	234,035	87,930	466,908
Charge for the year	10,349	-	31,529	41,878
Eliminated on disposals	-	-	(55,125)	(55,125)
At 31 March 2024	<u>155,292</u>	<u>234,035</u>	<u>64,334</u>	<u>453,661</u>
Net book value				
At 31 March 2024	<u>193,000</u>	<u>-</u>	<u>198,653</u>	<u>391,653</u>
At 31 March 2023	<u>203,349</u>	<u>-</u>	<u>115,859</u>	<u>319,208</u>

East Cheshire Housing Consortium Limited

Notes to the Financial Statements for the Year Ended 31 March 2024

9 Debtors

	2024	2023
	£	£
Trade debtors	533,719	317,391
Prepayments	435,883	395,753
Other debtors	7,518	4,097
	<u>977,120</u>	<u>717,241</u>

10 Creditors: amounts falling due within one year

	2024	2023
	£	£
Trade creditors	82,904	61,241
Hire purchase and finance leases	1,237	35,329
Other taxation and social security	-	33,948
Other creditors	45,331	-
Accruals	13,909	13,481
	<u>143,381</u>	<u>143,999</u>

11 Creditors: amounts falling due after one year

	2024	2023
	£	£
Hire purchase and finance leases	<u>162,803</u>	<u>100,143</u>

12 Obligations under leases and hire purchase contracts

The total value of future minimum lease payments was as follows:

	2024	2023
	£	£
Within one year	(36,568)	(35,329)
In two to five years	(124,474)	(100,143)
	<u>(161,040)</u>	<u>(135,472)</u>

East Cheshire Housing Consortium Limited

Notes to the Financial Statements for the Year Ended 31 March 2024

13 Funds

	Balance at 1 April 2023 £	Incoming resources £	Resources expended £	Balance at 31 March 2024 £
Unrestricted funds				
<i>General</i>				
General funds	1,088,497			1,154,546
Revaluation reserves	23,463	4,544,359	(4,478,311)	23,463
	1,111,960	4,544,359	(4,478,311)	1,178,008
<i>Designated</i>				
Designated funds	20,400			20,400
Total unrestricted funds	1,132,360	4,544,359	(4,478,311)	1,198,408
Restricted funds				
Nixon Street	1,329			1,329
Total funds	1,133,689	4,544,359	(4,478,311)	1,199,737
	Balance at 1 April 2022 £	Incoming resources £	Resources expended £	Balance at 31 March 2023 £
Unrestricted funds				
<i>General</i>				
General funds	1,229,636			1,088,497
Revaluation reserves	23,463	3,910,343	(4,051,482)	23,463
	1,253,099	3,910,343	(4,051,482)	1,111,960
<i>Designated</i>				
Designated funds	20,400			20,400
Total unrestricted funds	1,273,499	3,910,343	(4,051,482)	1,132,360
Restricted				
Nixon Street	1,329			1,329
Total funds	1,274,828	3,910,343	(4,051,482)	1,133,689

14 Related party transactions

Trustees

J V Bisset, Chairman of the Board of Trustees charged fees of £9,871(2023 £9,871).

The amount outstanding to J V Bisset at the balance sheet date was NIL (2023 NIL).

East Cheshire Housing Consortium Limited

Notes to the Financial Statements for the Year Ended 31 March 2024

15 Pension and other schemes

Defined contribution pension scheme

During the year the company operated a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension costs and charge represents contributions payable by the company to the fund and amount to £9,240 (2023 £43,193). At the 31st March 2024 contributions amounting to £7,143 (2023 £7,180) were payable to the fund and were included in creditors.

16 Designated Funds

The dilapidations fund provides for the renovation of residents' rooms. There have been no transfers to or from this fund during the current or comparative year. The fund balance at the year end was £20,400 (2023 £20,400).

17 Restricted Funds

Nixon Street Donation

The restricted fund has arisen from a donation received from the will of a former resident of Nixon Street. The funds are restricted to the improvement of Nixon Street. £4,000 of the funds were allocated to furnishings which were capitalised in November 2014. The fund is therefore being utilised against depreciation of those furnishings over five years. This element of the fund has now been fully depreciated leaving the balance of £1,329 (2023 £1,329) available for further improvements.

East Cheshire Housing Consortium Limited

Detailed Statement of Financial Activities for the Year Ended 31 March 2024

	Total 2024 £	Total 2023 £
Income and Endowments from:		
Donations and legacies (analysed below)		
Other income (analysed below)	4,558,634	3,907,709
	(14,275)	2,634
Total income	<u>4,544,359</u>	<u>3,910,343</u>
Expenditure on:		
Charitable activities (analysed below)	(4,436,434)	(4,088,889)
Other expenditure (analysed below)	(41,878)	(30,024)
Total expenditure	<u>(4,478,312)</u>	<u>(4,118,913)</u>
Net income/(expenditure)	66,047	(208,570)
Other recognised gains and losses		
Gains/losses on revaluation of fixed assets (analysed below)		67,431
Net movement in funds	66,047	(141,139)
Reconciliation of funds		
Total funds brought forward	<u>1,133,680</u>	<u>1,274,828</u>
Total funds carried forward	<u>1,199,737</u>	<u>1,133,689</u>

East Cheshire Housing Consortium Limited

Detailed Statement of Financial Activities for the Year Ended 31 March 2024

	Total 2024 £	Total 2023 £
Donations and legacies		
Retainer Charge	55,672	149,888
Grants and care income	4,502,962	3,757,821
	<u>4,558,634</u>	<u>3,907,709</u>
Other income		
(Profit)/loss on disposal of tangible fixed assets	(14,275)	2,634
	<u>(14,275)</u>	<u>2,634</u>
Charitable activities		
Rent and rates	(27,511)	(32,170)
Rent	(1,114,767)	(878,974)
Light, heat and power	(86,402)	(94,027)
Insurance	(62,580)	(45,289)
Repairs and maintenance	(104,228)	(93,528)
Telephone and fax	(79,913)	(89,899)
Computer software and maintenance costs	(15,810)	(14,270)
Printing, postage and stationery	(32,356)	(13,823)
Misc and housekeeping	(68,665)	(123,986)
Cleaning	(40,545)	(29,399)
Motor and travel	(127,127)	(113,104)
Wages and salaries	(1,782,071)	(1,713,607)
Staff NIC (Employers)	(152,380)	(153,448)
Staff pensions (Defined contribution) - pension scheme 1	(45,773)	(43,193)
Lifelines	(4,503)	(2,603)
Fire safety	(4,378)	(3,962)
Agency and recruitment	(618,024)	(585,681)
Staff training	(24,249)	(20,931)
Registrations	(1,312)	(886)
Bank interest payable	(7,523)	(5,391)
Auditors' remuneration	(7,560)	(4,800)
Consultancy fees	(18,823)	(16,711)
Management and payroll	(9,699)	(8,986)
Bank charges	(235)	(221)
	<u>(4,436,434)</u>	<u>(4,088,889)</u>
Other expenditure		
Depreciation of short leasehold property	(10,349)	-
Depreciation of motor vehicles	(31,529)	(30,024)
	<u>(41,878)</u>	<u>(30,024)</u>

This page does not form part of the statutory financial statements.

East Cheshire Housing Consortium Limited

Detailed Statement of Financial Activities for the Year Ended 31 March 2024

	Total 2024 £	Total 2023 £
Gains/losses on revaluation of fixed assets		
Realised gains/(losses) on fixed asset investments	-	67,431

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

England & Wales - Charity number 1001923

Accounts

REGISTERED COMPANY NUMBER: 02550488 (England and Wales)
REGISTERED CHARITY NUMBER: 1001923

**REPORT OF THE TRUSTEES AND
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023
FOR
EAST CHESHIRE HOUSING CONSORTIUM LIMITED**

Heywood Shepherd
Chartered Accountants
1 Park Street
Macclesfield
Cheshire
SK11 6SR

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

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FOR THE YEAR ENDED 31 MARCH 2023**

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Cash Flow Statement	11
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EAST CHESHIRE HOUSING CONSORTIUM LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Principal place of business

East Cheshire Housing Consortium Limited is a registered charity incorporated and domiciled in England and has its registered office and principal place of business at Anderson House, 3 Goodall Street, Macclesfield SK11 7BD.

OBJECTIVES AND ACTIVITIES

Mission Statement

East Cheshire Housing Consortium exists to provide supported accommodation for people with mental health problems and believe that those who live in residential care should do so with dignity, that they should have the respect of those who support them; should live with no reduction of their rights as citizens (except where the law so prescribes); and should be entitled to live as full and active a life as their physical and mental condition will allow.

The objective of the Charity is to promote any charitable purpose for the public benefit of persons with mental health problems and persons with learning difficulties, to obtain the most appropriate forms of housing with the necessary support to meet their individual needs. In this respect The Trustees have had regard to the Charity's Commissions guidance in "Public Benefit".

In order to achieve the above the Charity Liaises with Local Authorities, Social Services and housing providers to create appropriate housing, and provides support staffing for such developments and individuals.

Public benefit

The Charity is a public benefit entity.

Volunteers

There were no volunteers during either the current or previous year.

ACHIEVEMENT AND PERFORMANCE

Achievements and performance

The Charity has continued to achieve its goals throughout the year and will continue to liaise with Local Authorities, Social Services, Housing Associations and other Landlords in order to ensure the continues provision of care in the future. The Charity has continued to expand its operations. The charity opened a new development, in memory of a former trustee Barrie Hardern, named Hardern House. We also relocated offices in June 21. The Charity prides itself on the quality of its service provision, and standards of housing, and measures its success at achieving its objectives by the increasing number of service users it is able to accommodate.

FINANCIAL REVIEW

Financial Review and reserves

The Directors attempt to maintain free reserves at a level which covers at least two to three months of total expenditure. The free reserves currently stand at a level which represents just under three months (2022- Just under three months). This reduction is due to the previous surplus reserves in the acquisition of additional facilities during the year. As free reserves build up the provision of care within the aforementioned objectives.

Surplus funds are invested in low risk, short to medium term, investment vehicles in line with the above objectives, so that flexibility is maintained in order to ensure the Charity is capable of taking advantage of the availability of suitable properties as and when they arise.

Principal funding sources

The principal funding sources for the Charity are via contracts with Local Authorities and Social Services for the procurement of the relevant level of care and through the receipt of Section 64 Management Grants. The Charity does not carry out fundraising activities.

Going concern

The directors have reviewed the charity's ability to continue as a going concern beyond the anniversary of the annual general meeting, by reference budgets prepared for the financial year ended 31st March 2023, the levels of reserves anticipated at that date, and the future planned investment. They have concluded that there are no foreseeable issues which would prevent the company preparing the financial statements on a going concern basis.

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

FINANCIAL REVIEW

The Directors attempt to maintain free reserves at a level which covers at least two to three months of total expenditure. The free reserves currently stand at a level which represents just under three months (2021 Just under three months). This reduction is due to the previous surplus reserves in the acquisition of additional facilities during the year. As free reserves build up the provision of care within the aforementioned objectives. Surplus funds are invested in low risk, short to medium term, investment vehicles in line with the above objectives, so that flexibility is maintained in order to ensure the Charity is capable of taking advantage of the availability of suitable properties as and when they arise

FUTURE PLANS

Demand for the services provided by the Charity remains high and the Charity has operated with fewer voids than previously during the year. The Trustees continuously explore a variety of initiatives to take advantages of the surplus reserves. The Trustees continue to monitor the requirements of Social Services and Local Authorities and are ready to react quickly to any new or additional demands for services that lie within the Charity's objectives.

R

Results and appropriations

The results and the state of affairs of the company for the year are set out in financial statements on pages 8 to 20 and with further expansion of the services and the reduced numbers of voids show and improvement over the previous terms in the Charity's finances.

Equity

The company is limited by the guarantee with each member being liable to contribute £1 in the event of a winding up. The Trustees comprise the members of the company. All of the Charity's reserves are to be used for its charitable purposes and there are not equity, or non-equity, interested parties.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Charity is run by the Directors who are also the members who meet on a regular basis and make policy decisions which are enacted by the Chief Executive Officer and staff members. Individuals who hold appropriate qualifications or who have relevant experience, are invited to offer themselves as potential Directors based on their affinity to the objectives of the Charity, and are elected by the existing directors.

The Charity is governed by its Memorandum and Articles of Association and is incorporated as a Limited Company. The member's liability is limited by guarantee. In the event of the company being wound up, members are enquired to contribute an amount not exceeding of £1.

East Cheshire Housing Consortium works with local Authorities, Social Services, and Housing Associations and other landlords to provide suitable supported housing and accordance with the mission statement detailed above. All staff are remunerated and the Charity has no reliance on unpaid volunteers. The salary of the chief Executive Officer is set by the Trustees.

The company holds trustee indemnity insurance for the protection of the Directors.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

02550488 (England and Wales)

Registered Charity number

1001923

Registered office

Anderson House
Goodall Street
Macclesfield
SK11 7BD

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

Trustees

J V Bisset - Chairman
A Dicken
Mrs S Horne
S Shaughnessy
J Wigmore (resigned 28.3.23)
Dr M A Smith
Mrs T Cresswell (appointed 6.12.22)

Company Secretary

Mrs B J Wright

Auditors

Heywood Shepherd
Chartered Accountants
1 Park Street
Macclesfield
Cheshire
SK11 6SR

Bankers

Barclays Bank plc
10 Market Place
Macclesfield
Cheshire
SK10 1HA

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of East Cheshire Housing Consortium Limited for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The Directors are responsible for the maintenance and integrity of the corporate and financial information included on The Charity's website. It is important to bear in mind that legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The Directors are satisfied that they have complied with section 4 of the Charities Act 2006, in respect of the requirements to provide services for the public benefit.

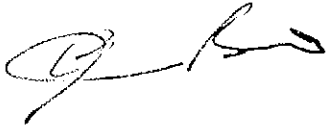
AUDITORS

The auditors, Heywood Shepherd, will be proposed for re-appointment at the forthcoming Annual General Meeting.

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2023**

Approved by order of the board of trustees on 24 October 2023 and signed on its behalf by:

A handwritten signature in black ink, appearing to be 'J V Bisset', written in a cursive style.

J V Bisset - Trustee

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF EAST CHESHIRE HOUSING CONSORTIUM LIMITED

Opinion

We have audited the financial statements of East Cheshire Housing Consortium Limited (the 'charitable company') for the year ended 31 March 2023 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF
EAST CHESHIRE HOUSING CONSORTIUM LIMITED**

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF EAST CHESHIRE HOUSING CONSORTIUM LIMITED

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, are detailed below:

Our approach to identifying and assessing the risks of material misstatements in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of the charity care sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, taxation legislation, data protection, anti-bribery, employment, environmental and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatements, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override controls, we:

- performed analytical procedures to identify any unusual or expected relationships;
- reviewed journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigate the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading minutes of meetings of those charged with governance; and
- enquiring of management as to actual potential litigation and claims.

There are inherent limitations in our audit procedures described above. The more removed those laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors/trustees and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from errors as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF
EAST CHESHIRE HOUSING CONSORTIUM LIMITED**

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Mr Neil Anthony Kennington FCA (Senior Statutory Auditor)
for and on behalf of Heywood Shepherd
Chartered Accountants
1 Park Street
Macclesfield
Cheshire
SK11 6SR

24 October 2023

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2023**

	Notes	Unrestricted funds £	Restricted fund £	2023 Total funds £	2022 Total funds £
INCOME AND ENDOWMENTS FROM					
Charitable activities	4				
Grants and care income		3,757,821	-	3,757,821	3,357,801
Section 64 grants		149,888	-	149,888	253,740
Investment income	3	-	-	-	7,800
Other income		2,634	-	2,634	-
Total		3,910,343	-	3,910,343	3,619,341
EXPENDITURE ON					
Charitable activities	5				
General		-	-	-	-
Grants and care income		-	-	-	-
Staff costs		2,456,017	-	2,456,017	2,282,156
Premises costs		1,128,098	-	1,128,098	1,086,986
Legal and professional		56,415	-	56,415	35,927
Other expenses		468,192	-	468,192	197,312
Audit, statutory accounts and annual return		4,800	-	4,800	6,000
Other		5,390	-	5,390	5,810
Total		4,118,912	-	4,118,912	3,614,191
Net gains on investments		67,431	-	67,431	-
NET INCOME/(EXPENDITURE)		(141,138)	-	(141,138)	5,150
RECONCILIATION OF FUNDS					
Total funds brought forward		1,273,499	1,329	1,274,828	1,269,678
TOTAL FUNDS CARRIED FORWARD		1,132,361	1,329	1,133,690	1,274,828

CONTINUING OPERATIONS

All income and expenditure has arisen from continuing activities.

The notes form part of these financial statements

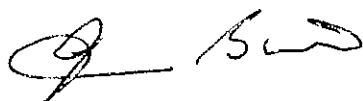
EAST CHESHIRE HOUSING CONSORTIUM LIMITED

BALANCE SHEET 31 MARCH 2023

	Notes	Unrestricted funds £	Restricted fund £	2023 Total funds £	2022 Total funds £
FIXED ASSETS					
Tangible assets	10	319,207	-	319,207	310,963
Investment property	11	-	-	-	252,500
		<u>319,207</u>	<u>-</u>	<u>319,207</u>	<u>563,463</u>
CURRENT ASSETS					
Debtors	12	717,242	-	717,242	1,020,203
Cash at bank and in hand		340,054	1,329	341,383	67,293
		<u>1,057,296</u>	<u>1,329</u>	<u>1,058,625</u>	<u>1,087,496</u>
CREDITORS					
Amounts falling due within one year	13	(143,999)	-	(143,999)	(292,117)
		<u>913,297</u>	<u>1,329</u>	<u>914,626</u>	<u>795,379</u>
NET CURRENT ASSETS					
		<u>1,232,504</u>	<u>1,329</u>	<u>1,233,833</u>	<u>1,358,842</u>
TOTAL ASSETS LESS CURRENT LIABILITIES					
		<u>1,232,504</u>	<u>1,329</u>	<u>1,233,833</u>	<u>1,358,842</u>
CREDITORS					
Amounts falling due after more than one year	14	(100,143)	-	(100,143)	(84,014)
		<u>1,132,361</u>	<u>1,329</u>	<u>1,133,690</u>	<u>1,274,828</u>
NET ASSETS					
		<u>1,132,361</u>	<u>1,329</u>	<u>1,133,690</u>	<u>1,274,828</u>
FUNDS	16				
Unrestricted funds				1,132,361	1,273,499
Restricted funds				1,329	1,329
TOTAL FUNDS				<u>1,133,690</u>	<u>1,274,828</u>

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 24 October 2023 and were signed on its behalf by:



J V Bisset - Trustee

The notes form part of these financial statements

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

**CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2023**

	Notes	2023 £	2022 £
Cash flows from operating activities			
Cash generated from operations	1	(27,022)	(196,118)
Interest paid		(5,390)	(5,810)
Net cash used in operating activities		(32,412)	(201,928)
Cash flows from investing activities			
Purchase of tangible fixed assets		(45,704)	(20,244)
Sale of tangible fixed assets		10,069	-
Sale of fixed asset investments		67,431	-
Sale of investment property		252,500	-
Net cash provided by/(used in) investing activities		284,296	(20,244)
Cash flows from financing activities			
Capital repayments in year		22,206	(11,008)
Net cash provided by/(used in) financing activities		22,206	(11,008)
Change in cash and cash equivalents in the reporting period		274,090	(233,180)
Cash and cash equivalents at the beginning of the reporting period		67,293	300,473
Cash and cash equivalents at the end of the reporting period		341,383	67,293

The notes form part of these financial statements

NOTES TO THE CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2023

1. RECONCILIATION OF NET (EXPENDITURE)/INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2023 £	2022 £
Net (expenditure)/income for the reporting period (as per the Statement of Financial Activities)	(141,138)	5,150
Adjustments for:		
Depreciation charges	30,024	58,549
Losses on investments	(67,431)	-
Profit on disposal of fixed assets	(2,634)	-
Interest paid	5,390	5,810
Decrease/(increase) in debtors	302,963	(316,168)
(Decrease)/increase in creditors	(154,196)	50,541
Net cash used in operations	<u>(27,022)</u>	<u>(196,118)</u>

2. ANALYSIS OF CHANGES IN NET (DEBT)/FUNDS

	At 1.4.22 £	Cash flow £	At 31.3.23 £
Net cash			
Cash at bank and in hand	<u>67,293</u>	<u>274,090</u>	<u>341,383</u>
	<u>67,293</u>	<u>274,090</u>	<u>341,383</u>
Debt			
Finance leases	<u>(113,266)</u>	<u>(22,206)</u>	<u>(135,472)</u>
	<u>(113,266)</u>	<u>(22,206)</u>	<u>(135,472)</u>
Total	<u>(45,973)</u>	<u>251,884</u>	<u>205,911</u>

The notes form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

1. COMPANY STATUS

The charity is limited by guarantee. The liability in respect of the guarantee, as set out in the memorandum of association, is limited to £1 per member of the charity. There are six members.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The financial statements are prepared in sterling which is also the functional currency of the company.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

In addition expenses are sub-divided into those costs that are directly incurred by the various properties and schemes that provide accommodation and care to the charity's beneficiaries and those that relate to the overall administrative operations of the charity.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Short leasehold	- in accordance with the property
Plant and machinery	- Straight line over 5 years
Motor vehicles	- Straight line over 4 years

Investment property

Investment property is shown at most recent valuation. Any aggregate surplus or deficit arising from changes in fair value is recognised in the Statement of Financial Activities.

The value of the investment property at the balance sheet date 31.03.22 was £252,500.

The freehold property was initially acquired, and used, for the charity's purposes. However, changes in the care policies have prevented its use for these purposes, and it, therefore, was treated as an investment property. As such it was revalued, by M. Sutton of Janhill Limited in June 2019, at its market value.

During the year this property was sold for £319,931.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Funding is provided by weekly charge to our residents, topped up by a 'Section 64' grant from Central and Eastern Cheshire Primary Care Trust and contractual agreements with various Government care bodies.

2. ACCOUNTING POLICIES - continued**Fund accounting**

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Going concern

After due consideration, the trustees have concluded that there are no material uncertainties concerning the charity's ability to continue as a going concern for the foreseeable future.

Pensions

The charity has operated a contribution based auto-enrolment pension scheme for the benefit of its employees in accordance with legislation on workplace pensions. The pension costs arising are charged to the SOFA under staff costs at the time the liability is incurred.

Leasing and hire purchase commitments

Rentals paid under operating leases are charged to the SOFA on a straight line basis over the lease term.

3. INVESTMENT INCOME

	2023	2022
	£	£
Rents received	-	7,800

4. INCOME FROM CHARITABLE ACTIVITIES

	Activity	2023	2022
		£	£
Grants and care income	Grants and care income	3,757,821	3,357,801
Section 64 grants	Section 64 grants	149,888	253,740
		3,907,709	3,611,541

5. CHARITABLE ACTIVITIES COSTS

	Direct Costs	Support costs (see note 6)	Totals
	£	£	£
Staff costs	2,456,017	-	2,456,017
Premises costs	1,128,098	-	1,128,098
Legal and professional	25,697	30,718	56,415
Other expenses	468,192	-	468,192
Audit, statutory accounts and annual return	4,800	-	4,800
	4,082,804	30,718	4,113,522

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2023

6. SUPPORT COSTS

	Finance	Governance costs	Totals
	£	£	£
Legal and professional	<u>221</u>	<u>30,497</u>	<u>30,718</u>

7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2023	2022
	£	£
Auditors' remuneration	4,800	6,000
Depreciation - owned assets	30,024	58,549
Surplus on disposal of fixed assets	<u>(2,634)</u>	<u>-</u>

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2023 nor for the year ended 31 March 2022.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2023 nor for the year ended 31 March 2022.

9. STAFF COSTS

Staff costs	2023	2022
	£	£
Gross wages	1,695,009	1,546,045
Employer's contribution to defined contribution pension scheme	43,193	38,223
Employer's NI contributions	<u>153,448</u>	<u>124,421</u>
	<u>1,891,691</u>	<u>1,708,689</u>

The average monthly number of employees during the year was as follows:

	2023	2022
	63	72

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2023	2022
	1	1

During the year the charity utilised the services of agency staff to provide some of the staffing requirements. The costs of these contractual arrangements were £592,071 (2022 £419,892).

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2023

10. TANGIBLE FIXED ASSETS

	Short leasehold £	Plant and machinery £	Motor vehicles £	Totals £
COST				
At 1 April 2022	348,291	234,035	188,831	771,157
Additions	-	-	45,704	45,704
Disposals	-	-	(30,746)	(30,746)
At 31 March 2023	348,291	234,035	203,789	786,115
DEPRECIATION				
At 1 April 2022	144,943	234,035	81,217	460,195
Charge for year	-	-	30,024	30,024
Eliminated on disposal	-	-	(23,311)	(23,311)
At 31 March 2023	144,943	234,035	87,930	466,908
NET BOOK VALUE				
At 31 March 2023	203,348	-	115,859	319,207
At 31 March 2022	203,348	-	107,614	310,962

11. INVESTMENT PROPERTY

	£
FAIR VALUE	
At 1 April 2022	252,500
Disposals	(252,500)
At 31 March 2023	-
NET BOOK VALUE	
At 31 March 2023	-
At 31 March 2022	252,500

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023 £	2022 £
Trade debtors	317,391	488,760
Other debtors	4,097	625
Prepayments and accrued income	395,754	530,818
	717,242	1,020,203

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2023

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023	2022
	£	£
Finance leases (see note 15)	35,329	29,252
Trade creditors	61,241	118,073
Social security and other taxes	33,948	33,736
Accruals and deferred income	13,481	111,056
	<u>143,999</u>	<u>292,117</u>

14. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2023	2022
	£	£
Finance leases (see note 15)	<u>100,143</u>	<u>84,014</u>

15. LEASING AGREEMENTS

Minimum lease payments fall due as follows:

	Finance leases	
	2023	2022
	£	£
Net obligations repayable:		
Within one year	35,329	29,252
Between one and five years	100,143	84,014
	<u>135,472</u>	<u>113,266</u>
	Non-cancellable operating leases	
	2023	2022
	£	£
Within one year	789,701	775,382
Between one and five years	3,209,341	2,557,481
In more than five years	6,665,492	5,406,948
	<u>10,664,534</u>	<u>8,739,811</u>

During the year a new property lease agreements was acquired for a commitment period of 20 years. The lease payments for the agreements equate to £136,092 per annum.

16. MOVEMENT IN FUNDS

	2022	Net movement	Transfer	2023
	£	£	£	£
Unrestricted funds				
General funds	1,229,636	161,896	-	1,067,740
Revaluation reserves	23,463	-	-	23,463
Designated funds	20,400	-	-	20,400
	<u>1,273,499</u>		-	<u>1,111,603</u>
Restricted funds				
Nixon Street	1,329	-	-	1,329
	<u>1,274,828</u>	<u>161,896</u>	<u>-</u>	<u>1,112,932</u>

17. EMPLOYEE BENEFIT OBLIGATIONS

During the year the company operated a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension costs and charge represents contributions payable by the company to the fund and amount to £43,193 (2022 £38,223). At the 31st March 2023 contributions amounting to £7,180 (2022 £6,491) were payable to the fund and were included in creditors.

18. RELATED PARTY DISCLOSURES

Trustee

J V Bisset, Chairman of the Board of Trustees charged fees of £9,871 (2022 £9,401) during the year in respect of time incurred on non-Trustee activities in accordance with Article 6a of the company's constitution.

The amount outstanding to J V Bisset at the balance sheet date was NIL (2022 £2,350).

19. RESTRICTED FUNDS

Nixon Street Donation

The restricted fund has arisen from a donation received from the will of a former resident of Nixon Street. The funds are restricted to the improvement of Nixon Street. £4,000 of the funds were allocated to furnishings which were capitalised in November 2014. The fund is therefore being utilised against depreciation of those furnishings over five years. This element of the fund has now been fully depreciated leaving the balance of £1,329 (2022 £1,329) available for further improvements.

20. DESIGNATED FUNDS

The dilapidations fund provides for the renovation of residents' rooms. There have been no transfers to or from this fund during the current or comparative year. The fund balance at the year end was £20,400 (2022 £20,400).

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2023**

	2023 £	2022 £
INCOME AND ENDOWMENTS		
Investment income		
Rents received	-	7,800
Charitable activities		
Grants and care income	3,757,821	3,357,801
Section 64 grants	149,888	253,740
	3,907,709	3,611,541
Other income		
Gain on sale of tangible fixed assets	2,634	-
Total incoming resources	3,910,343	3,619,341
EXPENDITURE		
Charitable activities		
Rates and water	32,170	30,155
Rent	878,975	781,506
Light and heat	94,027	84,445
Telephone	89,899	55,969
Insurance	45,289	40,310
Maintenance and repairs	93,528	112,787
Cleaning	29,399	33,708
Payroll costs	1,900,882	1,707,809
Agency and recruitment	585,681	419,893
Training	20,931	15,742
Motor and travel	113,104	82,628
Registrations	886	767
Pension costs	9,366	8,145
Lifelines	2,602	4,197
Fire safety	3,962	2,559
Misc and housekeeping	152,079	56,933
PPS	-	50,902
Holidays and activities	-	5,273
Bad debts	-	13,967
Depreciation of tangible fixed assets	30,024	58,549
	4,082,804	3,566,244
Other		
Bank interest	5,390	5,810
Support costs		
Finance		
Bank charges	221	210
Governance costs		
Auditors' remuneration	4,800	6,000
Carried forward	4,800	6,000

This page does not form part of the statutory financial statements

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2023**

	2023 £	2022 £
Governance costs		
Brought forward	4,800	6,000
Consultancy and professional	16,711	26,926
Management and payroll	8,986	9,001
	<u>30,497</u>	<u>41,927</u>
Total resources expended	<u>4,118,912</u>	<u>3,614,191</u>
Net (expenditure)/income before gains and losses	(208,569)	5,150
Realised recognised gains and losses		
Realised gains/(losses) on fixed asset investments	67,431	-
	<u>(141,138)</u>	<u>5,150</u>

This page does not form part of the statutory financial statements

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

England & Wales - Charity number 1001923

Accounts

**REPORT OF THE TRUSTEES AND
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022
FOR
EAST CHESHIRE HOUSING CONSORTIUM LIMITED**

Heywood Shepherd
Chartered Accountants
1 Park Street
Macclesfield
Cheshire
SK11 6SR

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

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FOR THE YEAR ENDED 31 MARCH 2022**

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EAST CHESHIRE HOUSING CONSORTIUM LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2022

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Principal place of business

East Cheshire Housing Consortium Limited is a registered charity incorporated and domiciled in England and has its registered office and principal place of business at Anderson House, 3 Goodall Street, Macclesfield SK11 7BD.

OBJECTIVES AND ACTIVITIES

Mission Statement

East Cheshire Housing Consortium exists to provide supported accommodation for people with mental health problems and believe that those who live in residential care should do so with dignity, that they should have the respect of those who support them; should live with no reduction of their rights as citizens (except where the law so prescribes); and should be entitled to live as full and active a life as their physical and mental condition will allow.

Objectives, activities and public benefit statement

The objective of the Charity is to promote any charitable purpose for the public benefit of persons with mental health problems and persons with learning difficulties, to obtain the most appropriate forms of housing with the necessary support to meet their individual needs. In this respect The Trustees have had regard to the Charity's Commissions guidance in "Public Benefit".

In order to achieve the above the Charity Liaises with Local Authorities, Social Services and housing providers to create appropriate housing, and provides support staffing for such developments and individuals.

Public benefit

The Charity is a public benefit entity.

Volunteers

There were no volunteers during either the current or previous year.

ACHIEVEMENT AND PERFORMANCE

Achievements and performance

The Charity has continued to achieve its goals throughout the year and will continue to liaise with Local Authorities, Social Services, Housing Associations and other Landlords in order to ensure the continues provision of care in the future. The Charity has continued to expand its operations. The charity opened a new development, in memory of a former trustee Barrie Hardern, named Hardern House. We also relocated offices in June 21. The Charity prides itself on the quality of its service provision, and standards of housing, and measures its success at achieving its objectives by the increasing number of service users it is able to accommodate.

FINANCIAL REVIEW

Principal funding sources

The principal funding sources for the Charity are via contracts with Local Authorities and Social Services for the procurement of the relevant level of care and through the receipt of Section 64 Management Grants. The Charity does not carry out fundraising activities.

Going concern

The directors have reviewed the charity's ability to continue as a going concern beyond the anniversary of the annual general meeting, by reference to the budgets prepared for the financial year ended 31st March 2022, the levels of reserves anticipated at that date, and the future planned investment. They have concluded that there are no foreseeable issues which would prevent the company preparing the financial statements on a going concern basis.

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2022**

FINANCIAL REVIEW

The Directors attempt to maintain free reserves at a level which covers at least two to three months of total expenditure. The free reserves currently stand at a level which represents just under three months (2021 Just under three months). This reduction is due to the previous surplus reserves in the acquisition of additional facilities during the year. As free reserves build up the provision of care within the aforementioned objectives. Surplus funds are invested in low risk, short to medium term, investment vehicles in line with the above objectives, so that flexibility is maintained in order to ensure the Charity is capable of taking advantage of the availability of suitable properties as and when they arise

FUTURE PLANS

Demand for the services provided by the Charity remains high and the Charity has operated with fewer voids than previously during the year. The Trustees continuously explore a variety of initiatives to take advantages of the surplus reserves. The Trustees continue to monitor the requirements of Social Services and Local Authorities and are ready to react quickly to any new or additional demands for services that lie within the Charity's objectives.

Results and appropriations

The results and the state of affairs of the company for the year are set out in financial statements on pages 8 to 20 and with further expansion of the services and the reduced numbers of voids show and improvement over the previous terms in the Charity's finances.

Equity

The company is limited by the guarantee with each member being liable to contribute £1 in the event of a winding up. The Trustees comprise the members of the company. All of the Charity's reserves are to be used for its charitable purposes and there are not equity, or non-equity, interested parties.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Charity is run by the Directors who are also the members who meet on a regular basis and make policy decisions which are enacted by the Chief Executive Officer and staff members. Individuals who hold appropriate qualifications or who have relevant experience, are invited to offer themselves as potential Directors based on their affinity to the objectives of the Charity, and are elected by the existing directors.

The Charity is governed by its Memorandum and Articles of Association and is incorporated as a Limited Company. The member's liability is limited by guarantee. In the event of the company being wound up, members are required to contribute an amount not exceeding of £1.

East Cheshire Housing Consortium works with local Authorities, Social Services, and Housing Associations and other landlords to provide suitable supported housing and accordance with the mission statement detailed above. All staff are remunerated and the Charity has no reliance on unpaid volunteers. The salary of the chief Executive Officer is set by the Trustees.

The company holds trustee indemnity insurance for the protection of the Directors.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
02550488 (England and Wales)

Registered Charity number
1001923

Registered office
Anderson House
Goodall Street
Macclesfield
SK11 7BD

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2022**

Trustees

J V Bisset - Chairman
A Dicken
Mrs S Horne
S Shaughnessy
J Wigmore
Dr M A Smith

Company Secretary

Mrs B J Wright

Auditors

Heywood Shepherd
Chartered Accountants
1 Park Street
Macclesfield
Cheshire
SK11 6SR

Bankers

Barclays Bank plc
10 Market Place
Macclesfield
Cheshire
SK10 1HA

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of East Cheshire Housing Consortium Limited for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The Directors are responsible for the maintenance and integrity of the corporate and financial information included on The Charity's website. It is important to bear in mind that legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The Directors are satisfied that they have complied with section 4 of the Charities Act 2006, in respect of the requirements to provide services for the public benefit.

AUDITORS

The auditors, Heywood Shepherd, will be proposed for re-appointment at the forthcoming Annual General Meeting.

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2022**

Approved by order of the board of trustees on 2 November 2022 and signed on its behalf by:

J V Bisset - Trustee

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF EAST CHESHIRE HOUSING CONSORTIUM LIMITED

Opinion

We have audited the financial statements of East Cheshire Housing Consortium Limited (the 'charitable company') for the year ended 31 March 2022 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF
EAST CHESHIRE HOUSING CONSORTIUM LIMITED**

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, are detailed below:

Our approach to identifying and assessing the risks of material misstatements in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of the charity care sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, taxation legislation, data protection, anti-bribery, employment, environmental and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatements, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override controls, we:

- performed analytical procedures to identify any unusual or expected relationships;
- reviewed journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigate the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading minutes of meetings of those charged with governance; and
- enquiring of management as to actual potential litigation and claims.

There are inherent limitations in our audit procedures described above. The more removed those laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors/trustees and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from errors as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF
EAST CHESHIRE HOUSING CONSORTIUM LIMITED**

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Mr Neil Anthony Kennington FCA (Senior Statutory Auditor)
for and on behalf of Heywood Shepherd
Chartered Accountants
1 Park Street
Macclesfield
Cheshire
SK11 6SR

2 November 2022

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2022**

	Notes	Unrestricted funds £	Restricted fund £	2022 Total funds £	2021 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies		-	-	-	-
Charitable activities					
Grants and care income		3,321,521	-	3,321,521	2,964,357
Section 64 grants		253,740	-	253,740	282,647
Audit, statutory accounts and annual return		36,289	-	36,289	-
Investment income	3	7,800	-	7,800	7,800
Total		3,619,350	-	3,619,350	3,254,804
EXPENDITURE ON					
Charitable activities					
General	5	-	-	-	-
Grants and care income		13,969	-	13,969	-
Staff costs		2,268,187	-	2,268,187	1,995,194
Premises costs		1,086,986	-	1,086,986	1,059,383
Legal and professional		35,927	-	35,927	37,426
Other expenses		197,312	-	197,312	138,308
Audit, statutory accounts and annual return		6,000	-	6,000	5,160
Other		5,819	-	5,819	3,993
Total		3,614,200	-	3,614,200	3,239,464
NET INCOME		5,150	-	5,150	15,340
RECONCILIATION OF FUNDS					
Total funds brought forward		1,268,349	1,329	1,269,678	1,254,338
TOTAL FUNDS CARRIED FORWARD		1,273,499	1,329	1,274,828	1,269,678

CONTINUING OPERATIONS

All income and expenditure has arisen from continuing activities.

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

BALANCE SHEET 31 MARCH 2022

	Notes	Unrestricted funds £	Restricted fund £	2022 Total funds £	2021 Total funds £
FIXED ASSETS					
Tangible assets	10	310,963	-	310,963	349,268
Investment property	11	252,500	-	252,500	252,500
		<u>563,463</u>	<u>-</u>	<u>563,463</u>	<u>601,768</u>
CURRENT ASSETS					
Debtors	12	1,020,203	-	1,020,203	704,035
Cash at bank and in hand		65,964	1,329	67,293	300,473
		<u>1,086,167</u>	<u>1,329</u>	<u>1,087,496</u>	<u>1,004,508</u>
CREDITORS					
Amounts falling due within one year	13	(292,117)	-	(292,117)	(249,731)
		<u>794,050</u>	<u>1,329</u>	<u>795,379</u>	<u>754,777</u>
NET CURRENT ASSETS					
		<u>794,050</u>	<u>1,329</u>	<u>795,379</u>	<u>754,777</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>1,357,513</u>	<u>1,329</u>	<u>1,358,842</u>	<u>1,356,545</u>
CREDITORS					
Amounts falling due after more than one year	14	(84,014)	-	(84,014)	(86,867)
		<u>1,273,499</u>	<u>1,329</u>	<u>1,274,828</u>	<u>1,269,678</u>
NET ASSETS					
		<u>1,273,499</u>	<u>1,329</u>	<u>1,274,828</u>	<u>1,269,678</u>
FUNDS	16				
Unrestricted funds				1,273,499	1,268,349
Restricted funds				1,329	1,329
TOTAL FUNDS				<u>1,274,828</u>	<u>1,269,678</u>

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 2 November 2022 and were signed on its behalf by:

J V Bisset - Trustee

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

**CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2022**

	Notes	2022 £	2021 £
Cash flows from operating activities			
Cash generated from operations	1	(196,109)	120,828
Interest paid		(5,819)	(3,993)
Net cash (used in)/provided by operating activities		<u>(201,928)</u>	<u>116,835</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		<u>(20,244)</u>	<u>(145,099)</u>
Net cash used in investing activities		<u>(20,244)</u>	<u>(145,099)</u>
Cash flows from financing activities			
Capital repayments in year		<u>(11,008)</u>	<u>124,274</u>
Net cash (used in)/provided by financing activities		<u>(11,008)</u>	<u>124,274</u>
Change in cash and cash equivalents in the reporting period		<u>(233,180)</u>	<u>96,010</u>
Cash and cash equivalents at the beginning of the reporting period		<u>300,473</u>	<u>204,463</u>
Cash and cash equivalents at the end of the reporting period		<u><u>67,293</u></u>	<u><u>300,473</u></u>

The notes form part of these financial statements

NOTES TO THE CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2022

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2022 £	2021 £
Net income for the reporting period (as per the Statement of Financial Activities)	5,150	15,340
Adjustments for:		
Depreciation charges	58,549	54,822
Interest paid	5,819	3,993
(Increase)/decrease in debtors	(316,168)	3,406
Increase in creditors	50,541	43,267
Net cash (used in)/provided by operations	<u>(196,109)</u>	<u>120,828</u>

2. ANALYSIS OF CHANGES IN NET FUNDS/(DEBT)

	At 1.4.21 £	Cash flow £	At 31.3.22 £
Net cash			
Cash at bank and in hand	300,473	(233,180)	67,293
	<u>300,473</u>	<u>(233,180)</u>	<u>67,293</u>
Debt			
Finance leases	(124,274)	11,008	(113,266)
	<u>(124,274)</u>	<u>11,008</u>	<u>(113,266)</u>
Total	<u>176,199</u>	<u>(222,172)</u>	<u>(45,973)</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

1. COMPANY STATUS

The charity is limited by guarantee. The liability in respect of the guarantee, as set out in the memorandum of association, is limited to £1 per member of the charity. There are six members.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The financial statements are prepared in sterling which is also the functional currency of the company.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

In addition expenses are sub-divided into those costs that are directly incurred by the various properties and schemes that provide accommodation and care to the charity's beneficiaries and those that relate to the overall administrative operations of the charity.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Short leasehold	- in accordance with the property
Plant and machinery	- Straight line over 5 years
Motor vehicles	- Straight line over 4 years

Investment property

Investment property is shown at most recent valuation. Any aggregate surplus or deficit arising from changes in fair value is recognised in the Statement of Financial Activities.

The value of the investment property at the balance sheet date was £252,500 (2020 £252,500).

The freehold property was initially acquired, and used, for the charity's purposes. However, changes in the care policies have prevented its use for these purposes, and it, therefore, now treated as an investment property. As such it was revalued, by M. Sutton of Janhill Limited in June 2019, at its market value.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Funding is provided by weekly charge to our residents, topped up by a 'Section 64' grant from Central and Eastern Cheshire Primary Care Trust and contractual agreements with various Government care bodies.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2022**2. ACCOUNTING POLICIES - continued****Going concern**

After due consideration, the trustees have concluded that there are no material uncertainties concerning the charity's ability to continue as a going concern for the foreseeable future.

Pensions

The charity has operated a contribution based auto-enrolment pension scheme for the benefit of its employees in accordance with legislation on workplace pensions. The pension costs arising are charged to the SOFA under staff costs at the time the liability is incurred.

Leasing and hire purchase commitments

Rentals paid under operating leases are charged to the SOFA on a straight line basis over the lease term.

3. INVESTMENT INCOME

	2022	2021
	£	£
Rents received	7,800	7,800

4. INCOME FROM CHARITABLE ACTIVITIES

	Activity	2022	2021
		£	£
Grants and care income	Grants and care income	3,321,521	2,964,357
Section 64 grants	Section 64 grants	253,740	282,647
Grants and care income	Audit, statutory accounts and annual return	36,289	-
		<u>3,611,550</u>	<u>3,247,004</u>

5. CHARITABLE ACTIVITIES COSTS

	Direct Costs	Support costs (see note 6)	Totals
	£	£	£
Grants and care income	13,969	-	13,969
Staff costs	2,268,187	-	2,268,187
Premises costs	1,086,986	-	1,086,986
Legal and professional	-	35,927	35,927
Other expenses	197,102	210	197,312
Audit, statutory accounts and annual return	-	6,000	6,000
	<u>3,566,244</u>	<u>42,137</u>	<u>3,608,381</u>

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2022

6. SUPPORT COSTS

	Finance	Governance costs	Totals
	£	£	£
Legal and professional	-	35,927	35,927
Other expenses	210	-	210
Audit, statutory accounts and annual return	-	6,000	6,000
	<u>210</u>	<u>41,927</u>	<u>42,137</u>

7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2022	2021
	£	£
Auditors' remuneration	6,000	5,160
Depreciation - owned assets	<u>58,549</u>	<u>54,821</u>

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2022 nor for the year ended 31 March 2021.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2022 nor for the year ended 31 March 2021.

9. STAFF COSTS

Staff costs	2022	2021
	£	£
Gross wages	1,546,045	1,490,180
Employer's contribution to defined contribution pension scheme	38,223	36,248
Employer's NI contributions	<u>124,421</u>	<u>121,287</u>
	<u>1,708,689</u>	<u>1,647,715</u>

The average monthly number of employees during the year was as follows:

	2022	2021
	72	72
Operational and administrative	<u>72</u>	<u>72</u>

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2022	2021
£70,001 - £80,000	-	1
£80,001 - £90,000	<u>1</u>	<u>-</u>
	<u>1</u>	<u>1</u>

During the year the charity utilised the services of agency staff to provide some of the staffing requirements. The costs of these contractual arrangements were £419,892 (2021 £585,460).

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2022**10. TANGIBLE FIXED ASSETS**

	Short leasehold £	Plant and machinery £	Motor vehicles £	Totals £
COST				
At 1 April 2021	348,291	234,035	174,077	756,403
Additions	-	-	20,244	20,244
Disposals	-	-	(5,490)	(5,490)
At 31 March 2022	348,291	234,035	188,831	771,157
DEPRECIATION				
At 1 April 2021	124,185	230,017	52,933	407,135
Charge for year	20,758	4,017	33,774	58,549
Eliminated on disposal	-	-	(5,490)	(5,490)
At 31 March 2022	144,943	234,034	81,217	460,194
NET BOOK VALUE				
At 31 March 2022	203,348	1	107,614	310,963
At 31 March 2021	224,106	4,018	121,144	349,268

11. INVESTMENT PROPERTY

	£
FAIR VALUE	
At 1 April 2021 and 31 March 2022	252,500
NET BOOK VALUE	
At 31 March 2022	252,500
At 31 March 2021	252,500

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022 £	2021 £
Trade debtors	488,760	411,902
Other debtors	625	1,839
Prepayments and accrued income	530,818	290,294
	1,020,203	704,035

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2022

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022	2021
	£	£
Finance leases (see note 15)	29,252	37,407
Trade creditors	118,073	144,956
Social security and other taxes	33,736	35,116
Other creditors	-	11,445
Accruals and deferred income	111,056	20,807
	<u>292,117</u>	<u>249,731</u>

14. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2022	2021
	£	£
Finance leases (see note 15)	<u>84,014</u>	<u>86,867</u>

15. LEASING AGREEMENTS

Minimum lease payments fall due as follows:

	Finance leases	
	2022	2021
	£	£
Net obligations repayable:		
Within one year	29,252	37,407
Between one and five years	<u>84,014</u>	<u>86,867</u>
	<u>113,266</u>	<u>124,274</u>
	Non-cancellable operating leases	
	2022	2021
	£	£
Within one year	775,382	489,733
Between one and five years	2,557,481	1,415,275
In more than five years	<u>5,406,948</u>	<u>2,379,540</u>
	<u>8,739,811</u>	<u>4,284,548</u>

During the year four new property lease agreements were acquired for a commitment period of 15 years. The lease payments for the agreements equate to £308,000 per annum.

16. MOVEMENT IN FUNDS

	2020	Net movement	Transfer	2021
	£	£	£	£
Unrestricted funds				
General funds	1,224,486	-	-	1,224,486
Revaluation reserves	23,463	-	-	23,463
Designated funds	20,400	-	-	20,400
	<u>1,253,009</u>		-	<u>1,268,349</u>
Restricted funds				
Nixon Street	1,329	-	-	1,329
	<u>1,269,678</u>		-	<u>1,269,678</u>

17. EMPLOYEE BENEFIT OBLIGATIONS

During the year the company operated a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension costs and charge represents contributions payable by the company to the fund and amount to £38,223 (2021 £36,248). At the 31st March 2022 contributions amounting to £6,491 (2021 £5,978) were payable to the fund and were included in creditors.

18. RELATED PARTY DISCLOSURES

Trustee

J V Bisset, Chairman of the Board of Trustees charged fees of £9,401 (2021 £9,195) during the year in respect of time incurred on non-Trustee activities in accordance with Article 6a of the company's constitution.

The amount outstanding to J V Bisset at the balance sheet date was £2,350 (2021 NIL).

Chief Executive Officer

Annual rent received for the property owned by ECHC from the CEO during the year was £7,800 (2021 £7,800).

19. RESTRICTED FUNDS

Nixon Street Donation

The restricted fund has arisen from a donation received from the will of a former resident of Nixon Street. The funds are restricted to the improvement of Nixon Street. £4,000 of the funds were allocated to furnishings which were capitalised in November 2014. The fund is therefore being utilised against depreciation of those furnishings over five years. This element of the fund has now been fully depreciated leaving the balance of £1,329 (2021 £1,329) available for further improvements.

20. DESIGNATED FUNDS

The dilapidations fund provides for the renovation of residents' rooms. There have been no transfers to or from this fund during the current or comparative year. The fund balance at the year end was £20,400 (2021 £20,400).

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2022**

	2022 £	2021 £
INCOME AND ENDOWMENTS		
Investment income		
Rents received	7,800	7,800
Charitable activities		
Grants and care income	3,357,810	2,964,357
Section 64 grants	253,740	282,647
	<u>3,611,550</u>	<u>3,247,004</u>
Total incoming resources	3,619,350	3,254,804
EXPENDITURE		
Charitable activities		
Rates and water	30,155	27,291
Rent	781,506	668,555
Light and heat	84,445	69,650
Telephone	55,969	55,368
Insurance	40,310	33,284
Maintenance and repairs	112,787	156,965
Cleaning	33,708	46,993
Payroll costs	1,707,809	1,297,144
Agency and recruitment	419,893	585,460
Training	15,742	18,632
Motor and travel	82,628	51,639
Registrations	767	1,541
Pension costs	8,145	9,003
Lifelines	4,197	6,078
Fire safety	2,559	4,466
Misc and housekeeping	56,933	59,729
PPS	50,902	44,093
Holidays and activities	5,273	1,960
Bad debts	13,967	-
Depreciation of tangible fixed assets	58,549	54,822
	<u>3,566,244</u>	<u>3,192,673</u>
Other		
Bank interest	5,819	3,993
Support costs		
Finance		
Bank charges	210	212
Governance costs		
Auditors' remuneration	6,000	5,160
Consultancy and professional	26,926	27,250
Management and payroll	9,001	10,176
	<u>41,927</u>	<u>42,586</u>

This page does not form part of the statutory financial statements

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2022**

	2022 £	2021 £
Total resources expended	3,614,200	3,239,464
Net income	5,150	15,340

This page does not form part of the statutory financial statements

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

England & Wales - Charity number 1001923

Accounts

Space
REGISTERED COMPANY NUMBER: 02550488 (England and Wales)
REGISTERED CHARITY NUMBER: 1001923

JB to sign p 4 & 9

**REPORT OF THE TRUSTEES AND
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021
FOR
EAST CHESHIRE HOUSING CONSORTIUM LIMITED**

Heywood Shepherd
Chartered Accountants
1 Park Street
Macclesfield
Cheshire
SK11 6SR

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

**CONTENTS OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

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Cash Flow Statement	10
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Detailed Statement of Financial Activities	18 to 19

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Principal place of business

East Cheshire Housing Consortium Limited is a registered charity incorporated and domiciled in England and has its registered office and principal place of business at Anderson House, 3 Goodall Street, Macclesfield SK11 7BD.

OBJECTIVES AND ACTIVITIES

Mission Statement

East Cheshire Housing Consortium exists to provide supported accommodation for people with mental health problems and believe that those who live in residential care should do so with dignity, that they should have the respect of those who support them; should live with no reduction of their rights as citizens (except where the law so prescribes); and should be entitled to live as full and active a life as their physical and mental condition will allow.

Objectives, activities and public benefit statement

The objective of the Charity is to promote any charitable purpose for the public benefit of persons with mental health problems and persons with learning difficulties, to obtain the most appropriate forms of housing with the necessary support to meet their individual needs. In this respect The Trustees have had regard to the Charity's Commissions guidance in "Public Benefit".

In order to achieve the above the Charity Liaises with Local Authorities, Social Services and housing providers to create appropriate housing, and provides support staffing for such developments and individuals.

Public benefit

The Charity is a public benefit entity.

Volunteers

There were no volunteers during either the current or previous year.

ACHIEVEMENT AND PERFORMANCE

Achievements and performance

The Charity has continued to achieve its goals throughout the year and will continue to liaise with Local Authorities, Social Services, Housing Associations and other Landlords in order to ensure the continues provision of care in the future. The Charity has continued to expand its operations. The charity opened a new development in July 2020 consisting of a 5 bedroom house and 8 flats. The Charity prides itself on the quality of its service provision, and standards of housing, and measures its success at achieving its objectives by the increasing number of service users it is able to accommodate.

FINANCIAL REVIEW

Principal funding sources

The principal funding sources for the Charity are via contracts with Local Authorities and Social Services for the procurement of the relevant level of care and through the receipt of Section 64 Management Grants. The Charity does not carry out fundraising activities.

Going concern

The directors have reviewed the charity's ability to continue as a going concern beyond the anniversary of the annual general meeting, by reference to the budgets prepared for the financial year ended 31 March 2022, the levels of reserves anticipated at that date, and the future planned investment. They have concluded that there are no foreseeable issues which would prevent the company preparing the financial statements on a going concern basis.

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

FINANCIAL REVIEW

The Directors attempt to maintain free reserves at a level which covers at least two to three months of total expenditure. The free reserves currently stand at a level which represents just under five months (2020 - just over five months). This reduction is due to the previous surplus reserves in the acquisition of additional facilities during the year. As free reserves build up the provision of care within the aforementioned objectives.

Surplus funds are invested in low risk, short to medium term, investment vehicles in line with the above objectives, so that flexibility is maintained in order to ensure the Charity is capable of taking advantage of the availability of suitable properties as and when they arise.

Reserves:

	2021	2020
	£	£
Total funds held	1,269,678	1,254,338
Restricted funds	1,329	1,329
Designated funds	20,400	20,400
Funds utilised for fixed assets and investments	601,768	511,490
Free funds	646,181	721,119

FUTURE PLANS

Demand for the services provided by the Charity remains high and the Charity has operated with fewer voids than previously during the year. The Trustees continuously explore a variety of initiatives to take advantage of the surplus reserves. The Trustees continue to monitor the requirements of Social Services and Local Authorities and are ready to react quickly to any new or additional demands for services that lie within the Charity's objectives.

In order to better facilitate its provision for service users and in order to accommodate the increasing administrative requirements created by the expansion of the charity's facilities over the past few years, contracts for the building of new offices have been entered into and it is anticipated that the Charity will be occupying these offices in the next twelve months.

Results and appropriations

The results and the state of affairs of the company for the year are set out in financial statements on pages 8 to 20 and with further expansion of the services and the reduced numbers of voids show and improvement over the previous terms in the Charity's finances.

Equity

The company is limited by the guarantee with each member being liable to contribute £1 in the event of a winding up. The Trustees comprise the members of the company. All of the Charity's reserves are to be used for its charitable purposes and there are no equity, or non-equity, interested parties.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Charity is run by the Directors who are also the members who meet on a regular basis and make policy decisions which are enacted by the Chief Executive Officer and staff members. Individuals who hold appropriate qualifications or who have relevant experience, are invited to offer themselves as potential Directors based on their affinity to the objectives of the Charity, and are elected by the existing directors.

The Charity is governed by its Memorandum and Articles of Association and is incorporated as a Limited Company. The member's liability is limited by guarantee. In the event of the company being wound up, members are required to contribute an amount not exceeding of £1.

East Cheshire Housing Consortium works with local Authorities, Social Services, and Housing Associations and other landlords to provide suitable supported housing and accordance with the mission statement detailed above. All staff are remunerated and the Charity has no reliance on unpaid volunteers. The salary of the chief Executive Officer is set by the Trustees.

The company holds trustee indemnity insurance for the protection of the Directors.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
02550488 (England and Wales)

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

Registered Charity number
1001923

Registered office
The Courtyard
Catherine Street
Macclesfield
SK11 6ET

Trustees
J V Bisset - Chairman
A Dicken
Mrs S Horne
S Shaughnessy
J Wigmore
Dr M A Smith (appointed 9.11.20)

Company Secretary
Mrs B J Wright

Auditors
Heywood Shepherd
Chartered Accountants
1 Park Street
Macclesfield
Cheshire
SK11 6SR

Bankers
Barclays Bank plc
10 Market Place
Macclesfield
Cheshire
SK10 1HA

Solicitors
Thornycroft Solicitors Limited
Bridge Street Mills
Bridge Street
Macclesfield
SK11 6QA

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of East Cheshire Housing Consortium Limited for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of East Cheshire Housing Consortium Limited for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

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In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

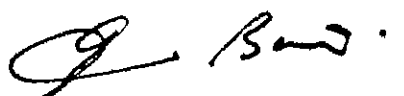
The Directors are responsible for the maintenance and integrity of the corporate and financial information included on The Charity's website. It is important to bear in mind that legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The Directors are satisfied that they have complied with section 4 of the Charities Act 2006, in respect of the requirements to provide services for the public benefit.

AUDITORS

The auditors, Heywood Shepherd, will be proposed for re-appointment at the forthcoming Annual General Meeting.

Approved by order of the board of trustees on and signed on its behalf by:



Trustee

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF EAST CHESHIRE HOUSING CONSORTIUM LIMITED

Opinion

We have audited the financial statements of East Cheshire Housing Consortium Limited (the 'charitable company') for the year ended 31 March 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2021 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other Information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF EAST CHESHIRE HOUSING CONSORTIUM LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach to identifying and assessing the risks of material misstatements in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- The engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- We identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of the computer component manufacturing and supply sector;
- We focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, charities SORP FRS 102, taxation legislation, data protection, anti-bribery, employment, environmental and health and safety legislation.
- We assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- Identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatements, including obtaining an understanding of how fraud might occur, by:

- Making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud and;
- Considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations; a

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF
EAST CHESHIRE HOUSING CONSORTIUM LIMITED**

To address the risk of fraud through management bias and override controls, we:

- Performed analytical procedures to identify any unusual or expected relationships;
- Tested journal entries to identify unusual transactions; and
- Investigate the rationale behind significant or unusual transactions;

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation; and
- enquiring of management as to actual potential litigation and claims;

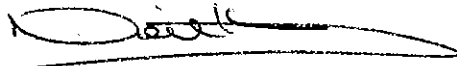
There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from errors as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Mr Neil Anthony Kennington FCA (Senior Statutory Auditor)
for and on behalf of Heywood Shepherd
Chartered Accountants
1 Park Street
Macclesfield
Cheshire
SK11 6SR

7 December 2021

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2021**

		Unrestricted funds £	Restricted fund £	2021 Total funds £	2020 Total funds £
	Notes				
INCOME AND ENDOWMENTS FROM					
Donations and legacies	3	-	-	-	583
Charitable activities	5				
Grants and care income		2,964,357	-	2,964,357	2,688,404
Section 64 grants		282,647	-	282,647	282,647
Investment income	4	7,800	-	7,800	7,800
Total		3,254,804	-	3,254,804	2,979,434
EXPENDITURE ON					
Charitable activities	6				
General		-	-	-	-
Staff costs		1,995,194	-	1,995,194	1,896,029
Premises costs		1,059,383	-	1,059,383	762,872
Legal and professional		37,426	-	37,426	36,426
Other expenses		138,308	-	138,308	214,882
Audit, statutory accounts and annual return		5,160	-	5,160	7,800
Other		3,993	-	3,993	-
Total		3,239,464	-	3,239,464	2,918,009
NET INCOME		15,340	-	15,340	61,425
RECONCILIATION OF FUNDS					
Total funds brought forward		1,253,009	1,329	1,254,338	1,192,913
TOTAL FUNDS CARRIED FORWARD		1,268,349	1,329	1,269,678	1,254,338

CONTINUING OPERATIONS

All income and expenditure has arisen from continuing activities.

The notes form part of these financial statements

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

BALANCE SHEET
31 MARCH 2021

	Notes	Unrestricted funds £	Restricted fund £	2021 Total funds £	2020 Total funds £
FIXED ASSETS					
Tangible assets	11	349,268	-	349,268	258,990
Investment property	12	252,500	-	252,500	252,500
		<u>601,768</u>	<u>-</u>	<u>601,768</u>	<u>511,490</u>
CURRENT ASSETS					
Debtors	13	704,035	-	704,035	707,441
Cash at bank and in hand		299,144	1,329	300,473	204,463
		<u>1,003,179</u>	<u>1,329</u>	<u>1,004,508</u>	<u>911,904</u>
CREDITORS					
Amounts falling due within one year	14	(249,731)	-	(249,731)	(169,056)
		<u>753,448</u>	<u>1,329</u>	<u>754,777</u>	<u>742,848</u>
NET CURRENT ASSETS					
		<u>1,355,216</u>	<u>1,329</u>	<u>1,356,545</u>	<u>1,254,338</u>
TOTAL ASSETS LESS CURRENT LIABILITIES					
		<u>1,355,216</u>	<u>1,329</u>	<u>1,356,545</u>	<u>1,254,338</u>
CREDITORS					
Amounts falling due after more than one year	15	(86,867)	-	(86,867)	-
		<u>1,268,349</u>	<u>1,329</u>	<u>1,269,678</u>	<u>1,254,338</u>
NET ASSETS					
		<u>1,268,349</u>	<u>1,329</u>	<u>1,269,678</u>	<u>1,254,338</u>
FUNDS	17				
Unrestricted funds				1,268,349	1,253,009
Restricted funds				1,329	1,329
TOTAL FUNDS				<u>1,269,678</u>	<u>1,254,338</u>

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 7 December 2021 and were signed on its behalf by:

J V Bisset - Trustee

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

**CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2021**

	Notes	2021 £	2020 £
Cash flows from operating activities			
Cash generated from operations	1	120,828	31,835
Interest paid		(3,993)	-
Net cash provided by operating activities		<u>116,835</u>	<u>31,835</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(145,099)	-
Net cash (used in)/provided by investing activities		<u>(145,099)</u>	<u>-</u>
Cash flows from financing activities			
Capital repayments in year		124,274	-
Net cash provided by financing activities		<u>124,274</u>	<u>-</u>
Change in cash and cash equivalents in the reporting period		<u>96,010</u>	<u>31,835</u>
Cash and cash equivalents at the beginning of the reporting period		<u>204,463</u>	<u>172,628</u>
Cash and cash equivalents at the end of the reporting period		<u><u>300,473</u></u>	<u><u>204,463</u></u>

The notes form part of these financial statements

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

**NOTES TO THE CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2021**

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2021	2020
	£	£
Net income for the reporting period (as per the Statement of Financial Activities)	15,340	61,425
Adjustments for:		
Depreciation charges	54,822	49,199
Interest paid	3,993	-
Decrease/(increase) in debtors	3,406	(148,725)
Increase in creditors	43,267	69,936
Net cash provided by operations	<u>120,828</u>	<u>31,835</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.20	Cash flow	At 31.3.21
	£	£	£
Net cash			
Cash at bank and in hand	<u>204,463</u>	<u>96,010</u>	<u>300,473</u>
	<u>204,463</u>	<u>96,010</u>	<u>300,473</u>
Debt			
Finance leases	<u>-</u>	<u>(124,274)</u>	<u>(124,274)</u>
	<u>-</u>	<u>(124,274)</u>	<u>(124,274)</u>
Total	<u>204,463</u>	<u>(28,264)</u>	<u>176,199</u>

The notes form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

1. COMPANY STATUS

The charity is limited by guarantee. The liability in respect of the guarantee, as set out in the memorandum of association, is limited to £1 per member of the charity. There are six members.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The financial statements are prepared in sterling which is also the functional currency of the company.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

In addition expenses are sub-divided into those costs that are directly incurred by the various properties and schemes that provide accommodation and care to the charity's beneficiaries and those that relate to the overall administrative operations of the charity.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Short leasehold	- in accordance with the property
Plant and machinery	- Straight line over 5 years
Motor vehicles	- Straight line over 4 years

Investment property

Investment property is shown at most recent valuation. Any aggregate surplus or deficit arising from changes in fair value is recognised in the Statement of Financial Activities.

The value of the investment property at the balance sheet date was £252,500 (2020 £252,500).

The freehold property was initially acquired, and used, for the charity's purposes. However, changes in the care policies have prevented its use for these purposes, and it, therefore, now treated as an investment property. As such it was revalued, by M. Sutton of Janhill Limited in June 2019, at its market value.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Funding is provided by weekly charge to our residents, topped up by a 'Section 64' grant from Central and Eastern Cheshire Primary Care Trust and contractual agreements with various Government care bodies.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

2. ACCOUNTING POLICIES - continued**Going concern**

After due consideration, the trustees have concluded that there are no material uncertainties concerning the charity's ability to continue as a going concern for the foreseeable future.

Pensions

The charity has operated a contribution based auto-enrolment pension scheme for the benefit of its employees in accordance with legislation on workplace pensions. The pension costs arising are charged to the SOFA under staff costs at the time the liability is incurred.

Leasing and hire purchase commitments

Rentals paid under operating leases are charged to the SOFA on a straight line basis over the lease term.

3. DONATIONS AND LEGACIES

	2021	2020
	£	£
Donations	-	583

4. INVESTMENT INCOME

	2021	2020
	£	£
Rents received	7,800	7,800

5. INCOME FROM CHARITABLE ACTIVITIES

	Activity	2021	2020
		£	£
Grants and care income	Grants and care income	2,964,357	2,688,404
Section 64 grants	Section 64 grants	282,647	282,647
		<u>3,247,004</u>	<u>2,971,051</u>

6. CHARITABLE ACTIVITIES COSTS

	Direct Costs	Support costs (see note 7)	Totals
	£	£	£
Staff costs	1,995,194	-	1,995,194
Premises costs	1,059,383	-	1,059,383
Legal and professional	-	37,426	37,426
Other expenses	138,096	212	138,308
Audit, statutory accounts and annual return	-	5,160	5,160
	<u>3,192,673</u>	<u>42,798</u>	<u>3,235,471</u>

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021**7. SUPPORT COSTS**

	Finance	Governance costs	Totals
	£	£	£
Legal and professional	-	37,426	37,426
Other expenses	212	-	212
Audit, statutory accounts and annual return	-	5,160	5,160
	<u>212</u>	<u>42,586</u>	<u>42,798</u>

8. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2021	2020
	£	£
Auditors' remuneration	2,000	1,560
Depreciation - owned assets	<u>54,821</u>	<u>49,198</u>

9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2021 nor for the year ended 31 March 2020.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2021 nor for the year ended 31 March 2020.

10. STAFF COSTS

Staff costs	2021	2020
	£	£
Gross wages	1,490,180	1,419,368
Employer's contribution to defined contribution pension scheme	36,248	41,560
Employer's NI contributions	121,287	110,754
	<u>1,647,715</u>	<u>1,571,682</u>

The average monthly number of employees during the year was as follows:

	2021	2020
	72	70

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2021	2020
£70,001 - £80,000	<u>1</u>	<u>1</u>

During the year the charity utilised the services of agency staff to provide some of the staffing requirements. The costs of these contractual arrangements were £585,460 (2020 £524,515).

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021**

11. TANGIBLE FIXED ASSETS

	Short leasehold £	Plant and machinery £	Motor vehicles £	Totals £
COST				
At 1 April 2020	465,716	301,780	87,248	854,744
Additions	-	-	145,099	145,099
Disposals	(117,425)	(67,745)	(58,270)	(243,440)
At 31 March 2021	348,291	234,035	174,077	756,403
DEPRECIATION				
At 1 April 2020	220,852	287,654	87,248	595,754
Charge for year	20,758	10,108	23,955	54,821
Eliminated on disposal	(117,425)	(67,745)	(58,270)	(243,440)
At 31 March 2021	124,185	230,017	52,933	407,135
NET BOOK VALUE				
At 31 March 2021	224,106	4,018	121,144	349,268
At 31 March 2020	244,864	14,126	-	258,990

12. INVESTMENT PROPERTY

	£
FAIR VALUE	
At 1 April 2020 and 31 March 2021	252,500
NET BOOK VALUE	
At 31 March 2021	252,500
At 31 March 2020	252,500

13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021 £	2020 £
Trade debtors	411,902	437,761
Other debtors	1,839	829
Prepayments and accrued income	290,294	268,851
	704,035	707,441

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021**14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2021	2020
	£	£
Finance leases (see note 16)	37,407	-
Trade creditors	144,956	87,325
Social security and other taxes	35,116	30,400
Other creditors	11,445	10,370
Accruals and deferred income	20,807	40,961
	<u>249,731</u>	<u>169,056</u>

15. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2021	2020
	£	£
Finance leases (see note 16)	<u>86,867</u>	<u>-</u>

16. LEASING AGREEMENTS

Minimum lease payments fall due as follows:

	Finance leases	
	2021	2020
	£	£
Net obligations repayable:		
Within one year	37,407	-
Between one and five years	<u>86,867</u>	<u>-</u>
	<u>124,274</u>	<u>-</u>
	Non-cancellable operating leases	
	2021	2020
	£	£
Within one year	489,733	352,434
Between one and five years	1,415,275	1,262,215
In more than five years	<u>2,379,540</u>	<u>1,744,200</u>
	<u>4,284,548</u>	<u>3,358,849</u>

During the year one new property lease agreement was acquired for a commitment period of 15 years. The lease agreement will have a rent review on the fifth and tenth anniversary of the date of the lease. The lease payments for the agreement is equal to £68,000 per annum.

17. MOVEMENT IN FUNDS

	2020 £	Net movement £	Transfer £	2021 £
Unrestricted funds				
General funds	1,209,146	15,340	-	1,224,486
Revaluation reserves	23,463	-	-	23,463
Designated funds	20,400	-	-	20,400
	<u>1,253,009</u>	<u>15,340</u>	<u>-</u>	<u>1,268,349</u>
Restricted funds				
Nixon Street	1,329	-	-	1,329
	<u>1,234,098</u>	<u>15,340</u>	<u>-</u>	<u>1,269,678</u>

18. EMPLOYEE BENEFIT OBLIGATIONS

During the year the company operated a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension costs and charge represents contributions payable by the company to the fund and amount to £36,248 (2020 £41,560). At the 31st March 2021 contributions amounting to £5,978 (2020 £5,967) were payable to the fund and were included in creditors.

19. RELATED PARTY DISCLOSURESTrustee

J V Bisset, Chairman of the Board of Trustees charged fees of £9,195 (2020 £8,992) during the year in respect of time incurred on non-Trustee activities in accordance with Article 6a of the company's constitution.

The amount outstanding to J V Bisset at the balance sheet date was nil (2020 £2,247).

Chief Executive Officer

Annual rent received for the property owned by ECHC from the CEO during the year was £7,800 (2020 £7,800).

20. RESTRICTED FUNDS**Nixon Street Donation**

The restricted fund has arisen from a donation received from the will of a former resident of Nixon Street. The funds are restricted to the improvement of Nixon Street. £4,000 of the funds were allocated to furnishings which were capitalised in November 2014. The fund is therefore being utilised against depreciation of those furnishings over five years. This element of the fund has now been fully depreciated leaving the balance of £1,329 (2020 £1,329) available for further improvements.

21. DESIGNATED FUNDS

The dilapidations fund provides for the renovation of residents' rooms. There have been no transfers to or from this fund during the current or comparative year. The fund balance at the year end was £20,400 (2020 £20,400).

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2021**

	2021 £	2020 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	-	583
Investment income		
Rents received	7,800	7,800
Charitable activities		
Grants and care income	2,964,357	2,688,404
Section 64 grants	282,647	282,647
	<u>3,247,004</u>	<u>2,971,051</u>
Total incoming resources	3,254,804	2,979,434
EXPENDITURE		
Charitable activities		
Rates and water	27,291	32,154
Rent	668,555	467,732
Light and heat	69,650	68,365
Telephone	55,368	47,060
Insurance	33,284	27,274
Maintenance and repairs	156,965	74,201
Cleaning	46,993	46,085
Payroll costs	1,297,144	1,270,818
Agency and recruitment	585,460	524,517
Training	18,632	19,936
Motor and travel	51,639	71,459
Registrations	1,541	2,822
Pension costs	9,003	6,477
Lifelines	6,078	5,306
Fire safety	4,466	6,652
Misc and housekeeping	59,729	110,050
PPS	44,093	36,966
Holidays and activities	1,960	6,468
Depreciation of tangible fixed assets	54,822	49,199
	<u>3,192,673</u>	<u>2,873,541</u>
Other		
Bank interest	3,993	-
Support costs		
Finance		
Bank charges	212	242
Governance costs		
Auditors' remuneration	2,000	1,560
Accountancy fees	3,160	6,240
Carried forward	5,160	7,800

This page does not form part of the statutory financial statements

EAST CHESHIRE HOUSING CONSORTIUM LIMITED

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2021**

	2021	2020
	£	£
Governance costs		
Brought forward	5,160	7,800
Consultancy and professional	27,250	22,553
Management and payroll	10,176	9,673
Legal fees	-	4,200
	<u>42,586</u>	<u>44,226</u>
Total resources expended	<u>3,239,464</u>	<u>2,918,009</u>
Net income	<u>15,340</u>	<u>61,425</u>

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